

Annual Report

1st April 2021 to 31st March 2022

Securing Success



Securing Success
Legal and Administrative Information
For the Year Ended 31 March 2022

LEGAL AND ADMINISTRATIVE INFORMATION

CHARITY NUMBER 1164630

START OF FINANCIAL PERIOD 1st April 2021

END OF FINANCIAL PERIOD 31st March 2022

Trustees

Zaitun Virani-Roper	
Helena Evans	
John Paxton	Chairperson
Gillian Roberts	

LEGAL STATUS Incorporated Charity

OBJECTIVE Securing Success is a charitable incorporated organization (CIO) which works in partnership with local authorities, charities and schools to raise achievement of underachieving children and support the integration of families and communities.

REGISTERED OFFICE

Securing Success
34A Sedgemere Avenue,
London
N2 0SX
Tel: 020 8444 1053
Email: joycollins1@outlook.com
Website: www.securingsuccesssupportingachievement.com

PRIMARY BANKERS

HSBC Bank Plc
26-28 St Ann's Road,
Harrow, Middlesex
HA1 1LA

INDEPENDENT EXAMINER

Romero Tayong FCCA
105 Fullbrook Avenue, Spencers Wood, RG7 1FE

Financial Statement:

A summary of our Independently Examined Accounts for the year ending 31st March 2022 can be found at the end of this report.

The Board of Trustees is satisfied with the performance of the charity during the year and the position on 31st March 2022 and considers that the charity is in a position to continue its activities during the coming year, and that the charity's assets are adequate to fulfil its obligations.

Securing Success
Report of the Trustees
For the Year Ended 31 March 2022

Trustees' Annual Report

The Work of the Charity

Our Mission

Enhance educational opportunities, provided mainly by supplementary schools in NW London, through: partnerships, financial assistance, training, guidance, advice and support.

Our Values

Collaboration:

We work in partnership with local councils, charities and schools to make our work most effective.

Celebration:

We encourage learning, development, aspiration to excellence and celebrate achievement.

Diversity:

We value the wide range of communities and recognise their contribution to the richness of British society

Aims:

The aim of this project is to work in partnership with local authorities, mainstream schools, National Resource Centre for Supplementary Education and voluntary organisations in order to develop the quality of Saturday school provision in Harrow. In particular we aim to:

- *Engage and support supplementary schools in Harrow that are currently working in isolation*
- *Improve the quality of teaching for pupils through enhancing teacher standards*
- *Encourage supplementary schools to teach subjects in the national curriculum so that children's exam attainment is improved*
- *Improve the management of supplementary schools through advice and training*
- *Promote NRCSE accreditation so supplementary schools are safer, better organised, have stronger finances, and a greater focus on quality*
- *Improve the relationship between mainstream schools and supplementary schools so that the latter become more proficient and have enhanced capacity*
- *Enable supplementary school organisers to support each other, share good practice, and reduce duplication.*

Securing Success
Report of the Trustees
For the Year Ended 31 March 2022

- *Work with supplementary schools over a number of years so that enhanced practices are embedded*
- *Follow the recommendations of the "Saturdays for Success" research including mapping local supplementary schools for example. (extract from the application)*

How the project is being delivered:

In this report on the activities, challenges and successes of the 2021-22 year, the following will be considered:

1. the promotion of the Quality Mark for supplementary schools
2. the Harrow Supplementary Schools' Forum
3. the study support project
4. partnerships and links with mainstream schools
5. links with Harrow council, the NRCSE, Young Harrow Foundation (YHF) and Young Barnet Foundation (YBF).
6. related activities to raise achievement of vulnerable young people in North West London

1. The promotion of the Quality Mark for supplementary schools

NRCSE Quality Mark for Supplementary Schools
Harrow Supplementary Schools, 2021-22

Alridha Arabic school gained the Quality Mark with distinction on 26th February 2021.

MathsMakers planned to undertake Revalidation of the Quality Mark although this was postponed because of a change of trustees.

A new supplementary school teaching Gujarati, Shree Swaminarayan Vidyalay, (SSV) has opened and the manager expressed great interest in the Quality Mark. Securing Success provided support in relation to joining the NRCSE, Good Management e- learning course, policies and Quality Mark process. SSV gained the Quality Mark on 23rd May 2022.

After a visit to Jaffaria Academy on 6th November 2021, the chair of trustees was keen to gain the Quality Mark accreditation. Subsequently Jaffaria decided to work with OFSTED to gain accreditation.

Many supplementary schools in Harrow reported a return to face to face teaching last autumn 2021 and visits by Securing Success were undertaken.

2. The Harrow Supplementary Schools' Forum (HSSF)

Termly Forum meetings continued to be well attended and provided an opportunity for supplementary schools to network, reduce isolation and access training, funding and learning opportunities.

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Report of the Trustees
For the Year Ended 31 March 2022

The summer meeting was held on 15th June, 2021 and covered an NRCSE update on government guidance for OOSS, the new e-learning good Management course and the new Creative Teaching project. Securing Success then introduced a needs analysis for supplementary schools after which supplementary schools highlighted their activities.

Hadia Saad, Alridha, spoke of a range of successful holiday art, drama and sport activities delivered at Harrow School. A Health coach and a Nutritionist were hired to promote healthy eating. There were places for 45 and 25 children on Free school meals (FSM) applied.

Dr Firinne Ni' Chreachain, OYA, spoke of the book club and African history clubs OYA had set up with funding from BBC Children in Need. The informal clubs are responsive to current events (Black Lives Matter) and the book club agenda is led by the children. To meet the needs of vulnerable children 1:1 support had also been set up.

OYA also applied for funding from the John Lyon's Charity Schools' Holiday Activity Fund (SHAF) to run a summer programme for 6 weeks.

Raziya Zarrien, manager at the Saturday school spoke of the benefits of partnership working with a mainstream school, Stag Lane.

Patrick O'Dwyer, Director of Education, thanked supplementary schools for their commitment to children and families in Harrow and the wrap - around support they provided. In partnership with Securing Success, he committed to supporting a celebratory event next academic year and promoting partnerships with mainstream schools.

The autumn 2021 meeting combined with the Young People's Foundation Trust (YPFT) Supplementary Schools' Network on 5th Oct and provided an opportunity for wider contact across London and Manchester.

OYA made a presentation on recruitment of children and Securing Success on Partnerships with mainstream schools.

The spring meeting was held on 8th March 2022. Trustees of Securing Success delivered a training session on Rights Respecting Supplementary Schools in order to introduce a pilot to begin autumn 2022.

3. Study Support Project 2021-2022

Five supplementary schools have been funded this year:

- Valar Tamil Nilayam – maths and English – 25 children
- MathsMakers – Maths 140 children
- Zawiyah – Maths – 10
- SCEA - maths club – 12 children
- Alridha – maths, English and science - 175

Securing Success
Report of the Trustees
For the Year Ended 31 March 2022

4. Partnerships with mainstream schools

Partnership with Park High and MathsMakers and Park High and OYA remain strong.

It is hoped that a partnership between Alridha and Priestmead Primary School and Nursery, Harrow will develop. A first stage application to John Lyon's Charity has been submitted for their consideration. A full application was subsequently successful.

It is also hoped that the work of the Young Peoples Foundation Trust (YPFT) Supplementary Schools' Network will promote further partnerships between mainstream and supplementary schools. Towards this end Nina Will, headteacher Stag Lane School, Harrow and Raziya Zarrien, Manager, Stag Lane Saturday school gave an excellent presentation on the benefits of partnership working at the meeting of 11th March 2021.

Ongoing partnerships between Securing Success and mainstream schools have continued with nine schools in Harrow and Barnet through the Parent Ambassador projects, established and managed by Securing Success in partnership with partner schools.

5. Links with Harrow Council and the NRCSE

Termly meetings with Patrick O'Dwyer, the Divisional Director, Education Services, Harrow Council continue and he has promised support to promote partnerships for example by arranging a relevant presentation to headteachers

Links with the NRCSE continue to be strong and information about government updates, webinars and training are disseminated to Harrow supplementary schools

6. Related activities to raise achievement of vulnerable young people in North West London

Securing Success was again invited by Barnet to deliver two EAL training sessions for KS1 and KS2 newly qualified teachers on 12th November. Sadly, the second scheduled for May was cancelled because of lockdown.

The Parent Ambassador projects have been invaluable throughout the Covid pandemic since the Parent Ambassadors have been able to reach and support vulnerable children whilst schools were closed. The projects are now key in supporting catch - up.

Securing Success has worked with Community Barnet (alongside Harrow Council) to disseminate information about the Romanian and East European Hub providing a food bank in addition to advice, general support and dissemination of a video promoting vaccine uptake amongst the Romanian community. A more recent

Securing Success
Report of the Trustees
For the Year Ended 31 March 2022

initiative involves training about domestic abuse and at the request of Community Barnet, Securing Success was able to promote this in Barnet schools in the Hatch End High PA project ie Edgware Primary and Fairway Primary.

Impact of Covid 19 on Securing Success

Further lockdowns presented challenges to Securing Success and supplementary schools. However, much had been learnt in the first lockdown and so supplementary school activities and support from Securing Success continued.

Lockdown prevented actual visits to supplementary schools to monitor the study support project and mentor schools for the Quality Mark. Challenges of communication were overcome through phone calls, emails and Zoom meetings to ascertain if supplementary schools were remaining open, how they were operating and what support they needed. In response to need, as previously mentioned, twelve supplementary schools have been supported in numerous ways: for example, through direct funding from Securing Success for additional study support activities; support to apply for other funding; support to strengthen their governance; support to transfer to remote teaching and learning; training to support ongoing remote teaching and learning. Links with the NRCSE, YHF and Voluntary Action Harrow Cooperative (VAHC) were invaluable throughout.

Last autumn 2021 schools had for the most part reopened face to face and were pleased to do so with higher numbers of children returning. Securing Success planned a series of visits starting with a visit to Alridha on 23rd October to observe the study support programme and listen to the school's news and challenges. Further visits continued throughout the year to different schools including Oya, El-Iman, Stag Lane, Valar Tamil Nilayam, Harrow Somali Supplementary School and Alhuda Arabic Boys' School

Looking ahead 2022-23

Support to supplementary schools in Harrow will continue to take account of changing needs and delivery:

- promote the Quality Mark to supplementary schools
- Revalidate schools who gained the Quality Mark over 2 years ago
- Hold a local event to celebrate the achievements of supplementary schools (depending on pandemic restrictions)
- Distribute funds for study support (English, maths, science)
- Monitor study support provision
- Promote mainstream school and supplementary school partnerships
- Work closely with the NRCSE in the promotion of Rights respecting Schools and
- Creative approaches to teaching and learning
- Work in partnership with YHF and Harrow Council
- Continue consultancy with Belmont School and Hatch End High PA projects

Securing Success
Report of the Trustees
For the Year Ended 31 March 2022

The director and Trustees of Securing Success are most grateful to John Lyon's Charity for their continuing support.

Name of chair: Mr. John Paxton

Signature of chair:



Date: 22 September 2022

	Notes	Unrestricted Funds £	Restricted Funds £	TOTAL 2021/22 £	TOTAL 2020/21 £
INCOMING RESOURCES					
Incoming Resources from Generated Funds					
Income from Charitable Activities					
Main Grant	3a	-	45,000	45,000	45,000
Activities for Generating Funds	3b	7,957	-	7,957	5,445
TOTAL INCOMING RESOURCES		7,957	45,000	52,957	50,445
RESOURCES EXPENDED					
Costs of Generating Funds:					
Disbursements	4b	-	22,549	22,549	22,221
Charitable Activities & Salaries	4c	4,922	19,906	24,828	25,101
Governance & Professional Costs	4d	-	750	750	750
Support Costs	4e	-	67	67	83
TOTAL RESOURCES EXPENDED		4,922	43,272	48,194	48,155
NET INCOMING/(OUTGOING) RESOURCES		3,035	1,728	4,763	2,290
Total Funds Brought Forward		16,108	2,285	18,393	16,103

Securing Success
Statement of Financial Activities
For the Year Ended 31 March 2022

Transfer Within Funds	1,728	(1,728)	-	-
TOTAL FUNDS CARRIED FORWARD	20,871	2,285	23,156	18,393

Securing Success
Statement of Financial Activities
For the Year Ended 31 March 2022

	Notes	Unrestricted Funds £	Restricted Funds £	TOTAL 2021/22 £	TOTAL 2020/21 £
INCOMING RESOURCES					
Incoming Resources from Generated Funds					
Income from Charitable Activities					
Main Grant	3a	-	45,000	45,000	45,000
Activities for Generating Funds	3b	7,957	-	7,957	5,445
TOTAL INCOMING RESOURCES		7,957	45,000	52,957	50,445
RESOURCES EXPENDED					
Costs of Generating Funds:					
Disbursements	4b	-	22,549	22,549	22,221
Charitable Activities & Salaries	4c	4,922	19,906	24,828	25,101
Governance & Professional Costs	4d	-	750	750	750
Support Costs	4e	-	67	67	83
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Transfer Within Funds		1,728	(1,728)	-	-
TOTAL FUNDS CARRIED FORWARD		20,871	2,285	23,156	18,393

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. The attached notes form part of these financial statements.

The accompanying accounting policies and notes form an integral part of these financial statements.

Securing Success
Statement of Financial Activities
For the Year Ended 31 March 2022

	Notes	Unrestricted Funds £	Restricted Funds £	TOTAL 2020/22 £	TOTAL 2020/21 £
Fixed Assets					
Tangible assets	2	-	266	266	333
Current Assets					
Cash at bank and in hand	6	20,872	47,634	68,506	63,685
Debtors & Prepayments			138	138	125
Total Current Assets		20,872	47,768	68,640	63,810
Creditors: amounts falling due within 1yr	7	-	(45,750)	(45,750)	(45,750)
Net Current Assets		20,872	2,018	22,890	18,060
NET ASSETS		20,872	2,284	23,156	18,393
Funds of the Charity					
General Funds		20,872	-	20,872	16,108
Restricted Funds		-	2,284	2,284	2,285
Total Funds		20,872	2,284	23,156	18,393

The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006. The accounts have been prepared in accordance with the special provisions relating to small companies under s477 of the Companies Act 2006

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. These accounts have been prepared in accordance with the provision applicable to companies subject to the small companies regime and in accordance with Financial Reporting Standard for Smaller Entities (effective April 2008).

The financial statements were approved by the Board of Trustees on 21/09/2022

Mr. John Paxton
Trustee

Charity number 1150621

The accompanying accounting policies and notes form an integral part of these financial statements.

Securing Success
Notes to the Financial Statements
For the Year Ended 31 March 2022

1. ACCOUNTING POLICIES

Incoming Resources

Recognition of Incoming Resources

These are included in the Statement of Financial Activities (SOFA) when:

- * The charity becomes entitled to the resources
- * The trustees are virtually certain they will receive the resources; and
- * The monetary value can be measured with sufficient reliability

Incoming Resources with Related Expenditures

Where incoming resources have related expenditure (as with fundraising or contract income) the incoming resources and related expenditure are reported gross in the SOFA.

Grants and Donations

Grants and Donations are only included in the SOFA when the charity has unconditional entitlement to the resources.

Tax Reclaims on Donations and Gifts

Incoming resources from tax reclaims are included in the SOFA during the same period as the gift to which they relate.

Contractual Income and Performance Related Grants

This is only included in the SOFA once the related goods or services has been delivered.

Gifts in Kind

Gifts in kind are accounted for at a reasonable estimate of their value to the charity or the amount actually realized. Gifts in kind for sale or distribution are included in the accounts as gifts only when sold or distributed by the charity. Gifts in kind for use by the charity are included in the SOFA as incoming resources when receivable.

Donated Services and Facilities

These are only included in incoming resources (with an equivalent amount in resources expended) where the benefits to the charity is reasonable, quantifiable, measurable and material. The value placed on these resources is the estimated value to the charity of the service or facility received.

Volunteer Help

The value of any voluntary help received is not included in the amount but is described in the trustees' annual report.

Investment Income

This is included in the account when receivable.

Securing Success
Notes to the Financial Statements
For the Year Ended 31 March 2022

Expenditure and Liabilities

Liability Recognition

Liabilities are recognised as soon as there is a legal or constructive obligation committing the charity to pay out resources.

Governance Cost

Include costs of the Independent Examination or Audit of statutory accounts, the cost of the trustees meeting and cost of the any legal advice to trustees on governance or constitutional matters.

Grants with performance conditions

Where the charity gives a grant with conditions for its payments being specific level service or output to be provided, such grants are only recognised in the SOFA once the recipient of the grant has provided the specified services or output.

Grants payable without performance conditions

These are only recognized in the accounts when a commitment has been made and there are no condition to be met relating to a grant which remain in control of the charity.

Support Costs

Support costs included central function and have been allocated to the activity cost categories on a basis consistent with the use of the resources, e.g. allocating property costs by floor area, or per capita, staff costs by time spent and other costs by their usage.

2. TANGIBLE FIXED ASSETS

Depreciation is calculated at a rate to write off the cost of tangible fixed asset on a reducing balance basis over their estimated useful lives. The rates applied per annum are as follows:

Freehold property	2%
Office, Fixture & Fittings	20%
Technological Equipment	33%

	Office Equipment Furniture £	Technology Equipment £	Total £
Fixed Assets			
Cost at 1 April 2021	1,015	-	1,015
Additions/(Disposal)	-	-	-
Cost at 31 March 2022	1,015	-	1,015

Securing Success
Notes to the Financial Statements
For the Year Ended 31 March 2022

Accumulated Depreciation	682	-	682
Depreciation During the year	67	-	67
Total Depreciation	749	-	749
Net Book Value as at 31 March 2022	266	-	266
Net Book Value as at 1 April 2021	333	-	333

	Unrestricted	Restricted	Total
Net Book Value as at 1 April 2021	-	1,015	1,015
Additional Fixed Assets	-	-	-
Total at Costs	-	1,015	1,015
Depreciation Allocation	-	749	749
Net Book Value as at 31 March 2022	-	266	266

3. INCOMING RESOURCES

	Unrestricted Funds £	Restricted Funds £	TOTAL 31-Mar-22 £	TOTAL 31-Mar-21 £
a) Income from Charitable Activities				
Grants John Lyon's Charity	-	45,000	45,000	45,000
Total income from Charitable Activities	-	45,000	45,000	45,000

	Unrestricted Funds £	Restricted Funds £	TOTAL 31-Mar-22 £	TOTAL 31-Mar-21 £
b) Activities for Generating Funds				
Services Rendered	7,957	-	7,957	5,445
Total Income from Generating Funds	7,957	-	7,957	5,445

Securing Success
Notes to the Financial Statements
For the Year Ended 31 March 2022

4. RESOURCES EXPENDED

a) Disbursements	Unrestricted Funds £	Restricted Funds £	TOTAL 31-Mar-22 £	TOTAL 31-Mar-21 £
Disbursements to supplementary school	-	22,549	22,549	22,221
Total Disbursement to Supplementary Schools	-	22,549	22,549	22,221

b) Charitable Activities & Salaries	Unrestricted Funds £	Restricted Funds £	TOTAL 31-Mar-22 £	TOTAL 31-Mar-21 £
Salary and National Insurance	-	18,918	18,918	17,526
Travel & Volunteer Expenses	-	-	-	-
Training & PA Promotions	4,922	-	4,922	5,149
Insurance	-	313	313	309
Quality Assurance	-	-	-	1,500
Organisation Overhead	-	675	675	617
Total of Charitable Activities & Salaries	4,922	19,906	24,828	25,101

c) Governance & Professional Costs	Unrestricted Funds £	Restricted Funds £	TOTAL 31-Mar-22 £	TOTAL 31-Mar-21 £
Accounting & Audit Fees	-	750	750	750
Total Governance & Professional Costs	-	750	750	750

d) Support Costs	Unrestricted Funds £	Restricted Funds £	TOTAL 31-Mar-22 £	TOTAL 31-Mar-21 £
Depreciation	-	67	67	83
Organisation overhead	-	-	-	-
Total Support Costs	-	67	67	83

Securing Success
Notes to the Financial Statements
For the Year Ended 31 March 2022

5. RESTRICTED FUNDS

	Balance B/forward	Income	Expenditure	Transfer	Balance C/forward
	£	£	£	£	£
John Lyons Charity	750	45,000	(43,272)	(1,728)	750
	750	45,000	(43,272)	(1,728)	750

John Lyon's Charity:

The aim of this project is to work in partnership with local authorities, mainstream schools, National Resource Centre for Supplementary Education and voluntary organisations in order to develop the quality of Saturday school provision in Harrow. The funding is paid for the salary of Project manager, financial support to various supplementary schools and organisation overhead.

6. CASH AT BANK AND IN HAND

	Unrestricted Fund	Restricted Fund	TOTAL 31-Mar-22	TOTAL 31-Mar-21
	£	£	£	£
HSBC Current Account	20,872	47,634	68,506	63,685
	20,872	47,634	68,506	63,685

7. DEBTORS AND PREPAYMENTS

	Unrestricted Fund	Restricted Fund	TOTAL 31-Mar-22	TOTAL 31-Mar-21
	£	£	£	£
Prepayments	-	134	134	125
	-	134	134	125

8. ACCRUALS AND DEFERRED INCOME

	Unrestricted Funds	Restricted Funds	TOTAL 2021/22	TOTAL 2020/21
	£	£	£	£
Accruals:				
Z Suleman Accounts & Payroll Fees	-	550	550	550
R Tayong Independent Examination	-	200	200	200
Quality Assurance	-	-	-	-
Supplementary School	-	-	-	-
HM Revenue & Customs	-	-	-	-
Staff & Volunteer Travel	-	-	-	-
Deferred income:				
Deferred Income (Advance from John Lyon's Charity)	-	45,000	45,000	45,000
Total Creditors falling due in one year	-	45,750	45,750	45,750

Securing Success
Notes to the Financial Statements
For the Year Ended 31 March 2022

9. STAFF COSTS AND NUMBERS

	TOTAL 2021/22 £	TOTAL 2020/21 £
Gross Wages and Salaries	18,918	16,000
Employer's NI (Director NI)	-	996
Total Staff Costs	18,918	16,996

Employees who were engaged in each of the following activities:

	TOTAL 2021/22	TOTAL 2020/21
Management and administration -Part Time	1	1
Total Number of Employee	1	1

No employee received emoluments in excess of £60,000. Staff are paid through the PAYE System using 12Pay Payroll Software System.

TRUSTEES AND RELATED PARTIES

There is no payment made to the trustees during the period. No other payments or benefit in kind were made to trustees or any persons connected with them during the financial period. No material transaction took place between the organisation and a trustee or any person connected with them.

Securing Success
Independent Examiner's Report
Final Accounts for the Year Ended 31 March 2022

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF SECURING SUCCESS

I report on the accounts of Securing Success for the year ended 31 March 2022.

Respective responsibilities of trustees and examiner

The trustees are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) or under Regulation 10(1)(a) to (c) of the Charities Accounts (Scotland) Regulations 2006 (the 2006 Regulations) and that an independent examination is needed. I am qualified to undertake the examination by being a qualified member of the Association of Certified Chartered Accountants.

It is my responsibility to:

- examine the accounts under section 145 of the 2011 Act and under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 (the 2005 Act);
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission and is in accordance with Regulation 11 of the Charities Accounts (Scotland) Regulations 2006. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in any material respect the requirements:

- to keep accounting records in accordance with section 130 of the 2011 Act and section 44(1)(a) of the 2005 Act and Regulation 4 of the 2006 Accounts Regulations and
- to prepare accounts which accord with the accounting records and comply with the accounting requirements of the 2011 Act and section 44(1)(b) of the 2005 Act and Regulation 8 of the 2006 Accounts Regulations
- have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Romero Tayong FCCA
Membership No: 0922393
105 Fullbrook Avenue, Spencers Wood, RG7 1FE