C2C TEACHING ALLIANCE

England & Wales · Charity number 1164022

Details

Status	Registered
Legal form	Charitable company
Company number	09651078
Registered	2015-10-19
Register	View on the Charity Commission register

Contact

Address	83 Little Chell Lane Stoke-On-Trent ST6 6LZ
Phone	01782821995
Email	office@c2cteachingalliance.co.uk
Website	http://c2cteachingalliance.co.uk/

Activities

Objects: THE CHARITY'S OBJECTS ARE TO ADVANCE THE EDUCTION OF THE PUPILS AT SCHOOLS WITHIN NORTH STAFFORDSHIRE AND SURROUNDING AREAS BY PROVIDING AND ASSISTING IN THE PROVISION OF FACILITIES AT THE SCHOOLS INCLUDING THE PROVISION OF TRAINAING TO ALL PEOPLE WHO ARE WORKING FOR OR WITH THE SCHOOLS.

Activities: The charity's objective is to advance the education of the pupils at schools within North Staffordshire and surrounding areas by providing and assisting in the provision of facilities at the school including the provision of training to all people who are working for or with schools.

Classification

- **How:** Provides Services
- **What:** Education/training
- **Who:** Children/young People, Other Defined Groups

Geography

- Staffordshire
- Stoke-on-trent City

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	-	-	-	-
2024-03-31	-	-	-	-
2023-03-31	-	-	-	-
2022-03-31	£24,779	£102,405	-	-
2021-03-31	£59,690	£60,309	-	-
2020-03-31	£137,182	£135,840	-	-
2019-03-31	£175,067	£174,113	-	-
2018-03-31	£112,596	£102,311	-	-

Trustees

Name	Role	Appointed
Andrew John Connell		2019-11-14
GILL JAMES		2015-06-22
McKenna Dominic		2018-06-12
Snee Rossanna		2018-06-12

Accounts

Registered number: 09651078
Charity number: 1164022

C2C Teaching Alliance

Directors' report and financial statements

For the Year Ended 31 March 2021

Committed to Children for Excellence

C2C Teaching Alliance

(A company limited by guarantee)

Contents

C2C Teaching Alliance

(A company limited by guarantee)

Reference and Administrative Details of the Company, its Trustees and Advisers
For the Year Ended 31 March 2021

Trustees and Members

Company registered number

09651078

Charity registered number

1164022

Registered office

83 Little Chell Lane, Stoke-on-Trent, Staffordshire, ST6 6LZ

Company secretary

Ms K England

Independent examiner

Jonathan Dudley, Dains LLP, Suite 2 Albion House, Etruria Office Village, Forge Lane, Etruria, Stoke on Trent, ST1 5RQ

The Trustees present their annual report together with the financial statements of the company for the year 1 April 2020 to 31 March 2021. The Trustees confirm that the Annual Report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Since the company qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

The trustees of C2C Teaching Alliance are also the directors of the charitable company for the purpose of company law.

Objectives and Activities

Policies and objectives

The charity's objective is to advance the education of the pupils at schools within North Staffordshire and surrounding areas by providing and assisting in the provision of facilities at the school including the provision of training to all people who are working for or with schools.

Context

The C2C Teaching Alliance was formed in March 2013 in its subsidiary company, C2C Alliance Limited and the trade was transferred to C2C Teaching Alliance on 4 December 2015. C2C Teaching Alliance is a Multi- Alliance teaching charity consisting of three schools (two outstanding and one good) who each have had their own teaching school status prior to the re-designation of teaching schools by the DfE in 2020. In addition to this the alliance has a number of other outstanding and good schools as its partners and is rapidly expanding. During this time we have successfully developed ITT School Direct students working within the alliance. We have also developed the school to school support that we offer and are engaged in supporting a number of schools and have a track record of the highly effective impact of that support. We also offer CPD for English and Maths and for Senior leaders.

Since the change in model of Teaching Schools by the DfE, C2C Teaching Alliance (C2C) now works very closely with the two local Hub's, the Golden Thread Hub and St Joseph's College Hub, to assist with school to school support and ECT training where required. C2C also has two NLE's and a large amount of SLE's who attract funding which is commissioned by the Regional Schools Commissioner for the West Midlands.

Purpose

The C2C Teaching Alliance works strategically and independently with a key focus on learning and leadership to provide excellence in holistic education; providing an outstanding teacher for every class and outstanding leaders in every school. By working creatively; critically; reflectively and inclusively through a recognised professional school led system based on trust and empowerment we pursue high learner achievement and success for all.

Objectives

We aim to build a professional school led system based on trust and empowerment. We aim for excellence in holistic education with an outstanding teacher for every class and outstanding leaders in every school. We will pursue high learner achievement and narrower achievement gaps between key groups.

Principles and Standards

The C2C Teaching Alliance will:

- work strategically and interdependently with a clear focus on learning and leadership.
- not be afraid to take risks in working creatively; critically; reflectively and inclusively.
- learn from any mistakes.
- aim to build a professional school led system based on trust and empowerment.
- aim for excellence in holistic Education with an outstanding teacher for every class and outstanding leaders in every school.
- pursue high learner achievement and narrower achievement gaps between key groups.

Review of Activities and Achievements

Maths CPD including:

- Developing a whole school calculation policy
- Pedagogy, including Using the Concrete – Pictoral – Abstract approach
- Creativity in Mathematics
- Maths in the Early Years
- Effective Interventions
- Improving Teaching and Learning in Mathematics
- Maths for More Able pupils
- Maths Mastery
- End of year Expectations in Maths KS1
- End of year Expectations in Maths LKS2
- End of year Expectations in Maths UKS2
- Reasoning and Problem Solving
- Mathematical Fluency

Other CPD opportunities include:

- Recently Qualified Teacher Programme – identifying and developing teachers new to teaching that show leadership potential.

Public benefit statement

The Charities Trustees have complied with their duty to have due regard to the guidance and public benefit published by the charity commission.

Key financial performance indicators

	Key financial performance indicator
The teaching school will achieve a balanced budget	The budget will make allowances for financial risk factors, which include, but are not limited to, the following: Changes in the government funding stream Changes in government policies Reductions in school budgets The recruitment and retention of staff The teaching school identifies methods for the generation of external funding through grants, as well as independent finance from the utilisation of the school's site and facilities.
The teaching school will continue to obtain funding for ITT	The teaching school will take an active involvement in identifying potential recruits for ITT to secure additional funding. The teaching school will support and develop young teachers to ensure the continuing development of excellence in our area and with all our key partners.
The teaching school will continue to provide CPD	The teaching school will offer a range of CPD opportunities for its staff, as well as staff of organisation which it is partnered with and will ensure courses are financially viable. An income and expenditure comparison will be completed following each course. Opportunities to attend CPD at lower cost will be offered where there is need.
The teaching school will support the development of other schools	The teaching school will identify additional funding streams to enable us to lead and coordinate school-to-school support arrangements, and prioritise improvements for underperforming schools and/or academies.

Executive Board

Operationally, C2C has an executive board who are responsible for their own areas. These are:

- Ian Beardmore NLE – responsible for ITT deployment
- Dianne Mason NLE – responsible for school to school support
- Simon Jones SLE – director of C2C and is responsible for the day to day running, including liaising with the local Hubs: the Golden Thread Hub and St Joseph's College Hub.

Purpose and Responsibilities of the Executive Board

Deliver the Alliance vision.

- Determine the Alliance's strategic direction.
- Develop a self-improving school system moving increasingly from intervention to prevention.
- Hold to account and support the work of the three Management Groups.
- Communicate with all interested parties including the NCTL.
- Ensure appropriate Alliance management and administration capacity.
- Approve Management Group action plans and monitor progress/evaluate impact.
- Work within Charitable Trust Limited Company legal and financial arrangements ensuring probity, value for money and sustainability.
- Designate and deploy SLEs.
- Broker deployment of NLEs and LLEs.
- Consider stakeholder views.
- At a board meeting, unless a quorum is participating, no proposal is to be voted on, except a proposal to call another meeting.

Role and Responsibilities of the Board:
The Board of C2C Teaching Alliance will ensure that the business of meetings is conducted efficiently so that meetings run on time, decisions are made as required and the importance of relevant information is considered. The Board will take an impartial business view of proceedings and facilitate appropriate discussion by members on agenda items. The Board will ensure that strategic and operational planning is robust, timely and delivered also that monitoring activity informs on-going evaluation.

Secretariat:
This role will be undertaken by a member of the Teaching School administration staff. Papers will be circulated by e-mail at least one week in advance of meetings and will be treated as confidential. Minutes will be circulated within two weeks of each meeting. All communications outside of meetings will be conducted by e-mail or telephone.

Deliverables:
The specific outputs required of the Group include:

- Minutes of meetings.
- An annual action plan outlining key development points.
- An annual progress report.
- Communication to stakeholders on key issues, concerns and recommendations.

Purpose and Responsibilities of the ITT (ITE)/NQT/ Research Advisory Group

- Work with other partners and providers in order to support the delivery of high quality placements and a creative approach to ITT and for teachers in their early years in the profession.
- Support the annual identification of required local ITT numbers.
- Work to secure high quality entrants to the profession.
- Support the induction and accreditation of Newly Qualified Teachers.
- Advise on the development of a research and development strategy and promote this as the heart of the Alliance's approach to school improvement and pedagogical practice.
- To advise on the supply and demand for ITT students and placements, monitoring appropriate number of placements for trainees.
- Collaborate to support the organisation of the delivery of ITT and assure quality by regularly gathering structured feedback from students, mentors headteachers, HEI and by tracking data on completion and employment rates.
- Support collaborative working to deliver high quality education and training to mentors, building in self-evaluation of the quality and impact of training.
- Review evidence to support the monitoring and evaluation of the supply, quality and impact of trained mentors by regularly considering structured feedback from NQTs, induction tutors and headteachers.
- Advise and support the delivery of high quality education, training and support to NQTs including self evaluation of the quality and impact of training.
- Support the monitoring of the supply, quality and impact of NQTs by regularly considering structured feedback from NQTs, induction tutors and headteachers.
- Work collaboratively with HEI partners to develop and support the quality assurance of all Alliance research using international standards and peer review, and support the publishing and publicising of research findings.
- Advise on the strategy for the promotion of research and development in appropriate areas in line with new and emerging guidelines.
- Advocate research and development, leading to teacher school improvement, being at the heart of pedagogical practice.
- Promote opportunities to engage in research at all levels through work with Universities and National College programmes.

Purpose and Responsibilities of the School to School Support Advisory Group:

- To regularly audit and know the strengths of schools in the Alliance.
- Advise on a strategy for timely and effective school to school support.
- Advise on creating appropriate capacity for timely and effective school to school support.
- To recruit, assess and support the development of the role of SLEs.
- Work with all stakeholders and other Teaching Alliances and third parties in developing effective and coherent school to school support, focusing on teachers, departments and schools in difficulty particularly those in challenging circumstances that may be below floor target or in an Ofsted category.
- *Support strategies that move increasingly from intervention to prevention.*
- Advise on commissioning processes and contracting procedures supporting due diligence and quality assurance processes within an agreed code of conduct for working with other schools.
- Support and review the development of a data base of NQTs; LLEs; SLEs; NLGs; other local outstanding leaders; teachers; coaches and mentors; outstanding secondary departments.
- Focus work on building the supported school's own leadership capacity for improvement.
- Review the impact of support on raising standards and improvements in Ofsted judgements, based around measureable progress against SMART targets and evidence that the supported school can sustain the improvement following the support.
- Advise on gaining increased commitment to school to school support by involving more leaders at all levels in addressing needs across the locality.

Purpose and Responsibilities of the CPD/ Leadership/ Succession Planning Advisory Group:

- Determine a coherent strategy for CPD and Leadership development and training including school governors.
- Develop and deliver national, regional and local leadership development opportunities and assess leadership potential at an early stage to support succession planning.
- Develop packages of CPD opportunities from pre-entry into the profession to headship and beyond including school governance and support staff.
- Develop a succession planning strategy to support leadership aspirations and retain leaders within the Alliance.
- Advise on the delivery of an efficient, effective and sustainable cross phase annual CPD and Leadership/Governance development programme that offers excellent value for money and is delivered through an administrative base and website.
- Ensure programmed activities are 'for schools- by schools' and based on needs identified by schools through discussion with local schools and the National College for Teaching and Leadership.
- Ensure programmed activities are based on effective joint practice development and are quality assured.
- Identify staff within the Alliance to take responsibility to spot and develop talent.
- Integrate succession planning and talent management into all other areas of work.

Financial review

The financial statements show net expenditure for the year of £619 (2020: net income of £1,342).

a. Going concern

After making appropriate enquiries, the trustees have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

b. Results and reserves

During the period, the company received grant income of £55,900 (2020: £76,206) and generated other income of £3,790 (2020: £60,976). Cost totalled £60,309 (2020: £135,840). The company has unrestricted reserves of £74,489 (2020: £77,633) and restricted reserves of £19,640 (2020: £17,115) carried forward for use in future periods.

Structure, governance and management

Constitution

The company is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association on 22/06/2015. Its registered charity number 1164022.

The principal object of the company is to advance the education of the pupils at schools within North Staffordshire and the surrounding areas by providing and assisting in the provision of facilities at the schools including the provision of training to all people who are working for or with schools.

Plans for future developments

The Charity plans to continue with providing support and training to develop high levels of teaching within the local and extended communities. These activities will primarily be dependent on the funding receivable from external sources.

Method of appointment or election of Trustees

The management of the company is the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association.

Fundraising

C2C Teaching Alliance does not actively engage in fundraising activities.

Impact of Covid-19

C2C Teaching Alliance has adapted in line with government guidance so as to protect those that work on behalf of C2C and those who C2C supports. Where possible, support has been delivered remotely or it has been postponed.

Trustees' responsibilities statement

The Trustees (who are also directors of C2C Teaching Alliance for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the Trustees, on 17 December 2021 and signed on their behalf by:

Mr I Beardmore
Trustee

Independent Examiner's Report to the Trustees of C2C Teaching Alliance (the 'company')

I report to the charity Trustees on my examination of the accounts of the company for the year ended 31 March 2021 which are set out on pages 11 to 23.

Responsibilities and Basis of Report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent Examiner's Statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Use of this report

This report is made solely to the Company's Trustees, as a body, in accordance with Part 4 of The Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Company's Trustees those matters I am required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Company and the Company's Trustees as a body, for my work or for this report.

Signed: J N Dudley Dated: 20 December 2021

Jonathan Dudley ACA

Dains LLP
Suite 2, Albion House
2 Etruria Office Village
Forge Lane, Etruria
Stoke on Trent
ST1 5RQ

Statement of Financial Activities incorporating Income and Expenditure Account
For the Year Ended 31 March 2021

	Note	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Income from:					
Charitable activities	2	-	55,900	55,900	76,206
Other trading activities	3	3,790	-	3,790	60,976
Total income		3,790	55,900	59,690	137,182
Expenditure on:					
Charitable activities		6,934	53,375	60,309	135,840
Total expenditure		6,934	53,375	60,309	135,840
Net income/ (expenditure) before transfers		(3,144)	2,525	(619)	1,342
Transfers between Funds	12	-	-	-	-
Net income / (expenditure) before other recognised gains and losses		(3,144)	2,525	(619)	1,342
Net movement in funds		(3,144)	2,525	(619)	1,342
Reconciliation of funds:					
Total funds brought forward		77,633	17,115	94,748	93,406
Total funds carried forward		74,489	19,640	94,129	94,748

All income and expenditure is derived from continuing activities.

The notes on pages 13 to 23 form part of these financial statements.

C2C Teaching Alliance

(A company limited by guarantee)
Registered number: 09651078

Balance Sheet
As at 31 March 2021

	Note	£	2021 £	£	2020 £
Fixed assets					
Intangible assets	8		-		-
Investments	9		25		25
			25		25
Current assets					
Debtors	10	1,440		12,065	
Cash at bank and in hand		131,254		114,887	
		132,694		126,952	
Creditors: amounts falling due within one year	11	(38,590)		(32,229)	
Net current assets			94,104		94,723
Net assets			94,129		94,748
Charity Funds					
Unrestricted funds			74,489		77,633
Restricted funds	12		19,640		17,115
Total funds			94,129		94,748

The company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The Trustees consider that the company is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act.

The Trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees on 17 December 2021 and signed on their behalf, by:

Mr I Beardmore
Trustee

The notes on pages 13 to 23 form part of these financial statements.

1. Accounting Policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice.

C2C Teaching Alliance meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements present information about the charity as an individual undertaking and not about its group. The charity has a subsidiary undertaking which has not traded during the current or prior year. The company has therefore taken advantage of the exemptions afforded by section 405(2) of the Companies Act 2006 not to prepare group accounts on the bases that the inclusion of the charity's subsidiary is not material for the purposes of giving a true and fair view.

The charity has applied Update Bulletin 1 as published on 2 February 2016 and does not include a cash flow statement.

The financial statements are presented in pounds sterling which is the functional currency of the charity and rounded to the nearest pound.

1.2 Company status

The company is a company limited by guarantee. The members of the company are the Trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

1.3 Going concern

After making appropriate enquiries, the trustees have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

1.4 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

1.5 Income

All income is recognised once the company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

1.6 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

1.7 Intangible fixed assets and amortisation

Intangible assets costing £1,000 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably. Intangible assets are initially recognised at cost and are subsequently measured at cost net of amortisation and any provision for impairment.

Amortisation is provided on intangible fixed assets at rates calculated to write off the cost of each asset, less their estimated residual value, over their expected useful lives on the following bases:

Website development	-	25% Straight Line

1.8 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Gains/(losses) on investments' in the Statement of financial activities incorporating income and expenditure account.

1.9 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the company; this is normally upon notification of the interest paid or payable by the Bank.

1.10 Taxation

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1, Schedule 6 Finance Act 2010 and therefore meets the definition of a charitable company for UK corporation tax purposes.

1.11 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.12 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.13 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

1.14 Financial instruments

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.15 General information

C2C Teaching Alliance is a company limited by guarantee, registered in England and Wales. The registered office is 83 Little Chell Lane, Stoke-on-Trent, ST6 6LZ. The principal activity of the charity is to advance the education of the pupils at schools within North Staffordshire and the surrounding areas by providing and assisting in the provision of facilities at the schools including the provision of training to all people who are working for or with schools.

2. Income from charitable activities

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Grant income	-	55,900	55,900	76,206
	-	55,900	55,900	76,206
Total 2020	-	76,206	76,206	

All of the 2020 income also related to grant income and were restricted funds.

3. Fundraising income

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Teacher training income and school to school support	**3,790**	**-**	**3,790**	60,976
Total 2020	60,976	-	60,976	

All of the 2020 income also related to teacher training income and school to school support and were unrestricted funds.

4. Analysis of expenditure on Charitable Activities

Summary by fund type

	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £
Charitable Activities	**6,934**	**53,375**	**60,309**

	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total Funds 2020 £
Charitable Activities	70,704	65,136	135,840

Summary by expenditure type

	Sub-contractor costs 2021 £	Depreciation costs 2021 £	Other costs 2021 £	Total costs 2021 £
Charitable Activities	**56,085**	**-**	**4,224**	**60,309**

	Sub-contractor costs 2020 £	Depreciation costs 2020 £	Other Costs 2020 £	Total costs 2020 £
Charitable Activities	130,037	1,048	4,755	135,840

5. Analysis of expenditure by activities

	Activities undertaken directly 2021 £	Support Costs 2021 £	Total costs 2021 £
Charitable Activities	**56,577**	**3,732**	**60,309**

	Activities undertaken directly 2020 £	Support Costs 2020 £	Total costs 2020 £
Charitable Activities	131,008	4,832	135,840

Analysis of Direct costs

	Total 2021 £	Total 2020 £
Subcontractor costs	**56,085**	130,037
Meeting costs	**492**	971
	56,577	131,008

Analysis of Support costs

	Total 2021 £	Total 2020 £
Bank charges	**150**	148
Computer costs	**432**	654
Accountancy	**2,700**	2,653
Amortisation	**-**	1,048
Sundry costs	**300**	210
Office costs	**150**	119
	3,732	4,832

6. Net income/(expenditure)

This is stated after charging:

	2021 £	2020 £
Amortisation of intangible fixed assets	-	1,048

During the year, no Trustees received any remuneration (2020 - £nil).
During the year, no Trustees received any benefits in kind (2020 - £nil).
During the year, no Trustees received any reimbursement of expenses (2020 - £nil).

7. Independent examiners' remuneration

The Independent Examiner's remuneration amounts to an Independent Examination fee of £750 (2020 - £750).

8. Intangible fixed assets

	Website Development £
Cost	
At 1 April 2020 and 31 March 2021	**4,195**
Amortisation	
At 1 April 2020	**4,195**
Charge for the year	-
At 31 March 2021	**4,195**
Carrying amount	
At 31 March 2021	-
At 31 March 2020	-

9. Fixed asset investments

	Shares in group undertakings £
Market value	
At 1 April 2020 and 31 March 2021	25

Subsidiary undertakings

The following were subsidiary undertakings of the company:

Name	Holding
C2C Alliance Limited	100%

The aggregate of the share capital and reserves as at 31 March 2021 and of the profit or loss for the year ended on that date for the subsidiary undertakings were as follows:

Name	Aggregate of share capital and reserves £	Profit/(loss) £
C2C Alliance Limited	25	-

10. Debtors

	2021 £	2020 £
Trade debtors	**1,440**	6,115
Prepayments and accrued income	**-**	5,950
	1,440	12,065

11. Creditors: Amounts falling due within one year

	2021 £	2020 £
Amounts owed to group undertakings	**25**	25
Other creditors	**1,800**	1,140
Accruals and deferred income	**36,765**	31,064
	38,590	32,229

Deferred income	2021 £	2020 £
Deferred income at 1 April	**-**	1,500
Amounts deferred in the year	**1,800**	-
Amounts released from previous years	**-**	(1,500)
Deferred income at 31 March	**1,800**	-

At the balance sheet date, the charity had received grants which related to post year end.

12. Statement of funds

Statement of funds - current year

	Balance at 1 April 2020 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2021 £
Unrestricted funds					
General Funds	77,633	3,790	(6,934)	-	74,489
Restricted funds					
NCTL Grant	-	40,000	(40,000)	-	-
ESFA school improvement grants	6,350	15,900	(11,375)	-	10,875
Sport England	10,765	-	(2,000)	-	8,765
	17,115	55,900	(53,375)	-	19,640
Total of funds	94,748	59,690	(60,309)	-	94,129

General funds
General funds are unrestricted funds for use in pursuance with the charity's objectives.

Restricted funds
This fund represents grants received for the charity's operation activities.

Statement of funds - prior year

	Balance at 1 April 2019 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2020 £
Unrestricted funds					
General Funds	93,406	60,976	(70,704)	(6,045)	77,633
Restricted funds					
NCTL Grant	-	26,666	(32,711)	6,045	-
ESFA school improvement grants	-	14,700	(8,350)	-	6,350
Sport England	-	34,840	(24,075)	-	10,765
	-	76,206	(65,136)	6,045	17,115
Total of funds	93,406	137,182	(135,841)	-	94,748

13. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2021 £	**Restricted funds 2021 £**	**Total funds 2021 £**
Intangible fixed assets	**-**	**-**	**-**
Fixed asset investments	**25**	**-**	**25**
Current assets	**74,464**	**58,230**	**132,694**
Creditors due within one year	**-**	**(38,590)**	**(38,590)**
	74,489	**19,640**	**94,129**

Analysis of net assets between funds - prior year

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £
Intangible fixed assets	-	-	-
Fixed asset investments	25	-	25
Current assets	109,837	17,115	126,952
Creditors due within one year	(32,229)	-	(32,229)
	77,633	17,115	94,748

14. Related party transactions

No related party transactions took place during the year.

15. Controlling party

During the year the company was under the control of the trustees.

16. Members Liability

Each member of the Charitable Company undertakes to contribute to the assets of the company in the event of being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £1 for the debts and liabilities contracted before he/she ceases to be a member.