

# AFC FYLDE COMMUNITY FOUNDATION

England & Wales · Charity number 1163911

## Details

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**Status** Registered

**Legal form** Charitable company

**Company number** [09411676](#)

**Registered** 2015-10-09

**Register** [View on the Charity Commission register](#)

## Contact

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**Address** AFC Fylde Community Foundation  
Fylde Sports and Education Centre  
Coronation Way  
Wesham  
Preston  
PR4 3JZ

**Phone** 01772598856

**Email** [community@afcfylde.co.uk](mailto:community@afcfylde.co.uk)

**Website** [www.afcfyldefoundation.co.uk](http://www.afcfyldefoundation.co.uk)

## Activities

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**Objects:** 1 TO PROMOTE FOR THE BENEFIT OF THE INHABITANTS OF LANCASHIRE AND THE SURROUNDING AREA THE PROVISION OF FACILITIES FOR RECREATION OR OTHER LEISURE TIME OCCUPATION OF INDIVIDUALS WHO HAVE NEED OF SUCH FACILITIES BY REASON OF THEIR YOUTH, AGE, INFIRMITY OR DISABLEMENT, FINANCIAL HARDSHIP OR SOCIAL AND ECONOMIC CIRCUMSTANCES OR FOR THE PUBLIC AT LARGE IN THE INTERESTS OF SOCIAL WELFARE AND WITH THE OBJECT OF IMPROVING THE CONDITION OF LIFE OF THE SAID INHABITANTS. WITHOUT PREJUDICE TO THE GENERALITY OF THE FORGOING BY THE PROVISION OF THE OPPORTUNITY TO PARTICIPATE IN THE SPORT OF FOOTBALL IN ALL WAYS AND ACCORDING TO ALL ABILITIES;2 SUCH OF OTHER EXCLUSIVELY CHARITABLE PURPOSES AS THE TRUSTEES IN THEIR ABSOLUTE DISCRETION MAY DETERMINE FROM TIME TO TIME.

**Activities:** The AFC Fylde Community Foundation, works within the Borough of Fylde and where applicable West Lancashire in order to deliver a range of enriching, life changing and person centred interventions. The Foundation, uses the power of sport in order to reach out to members of the community who face significant disadvantage, using a range of person centred tools to sustain positive change.

## Classification

- **How:** Provides Services
- **What:** General Charitable Purposes, Recreation
- **Who:** Children/young People, Elderly/old People, People With Disabilities

## Geography

- Lancashire

## Finances

Period end	Income	Expenditure	Assets	Employees
2025-05-31	£628,044	£620,338	£219,442	17
2024-05-31	£698,986	£678,986	£211,736	20
2023-05-31	£742,908	£667,882	£191,736	21
2022-05-31	£672,890	£607,584	£116,710	21
2021-05-31	£360,243	£413,977	-	-

## Trustees

Name	Role	Appointed
<b>David Edmundson</b>	Chair	2022-04-01
Christopher Mark Brammall		2022-04-01
Geraldine Byrne		2023-06-29
Kate Jackson		2023-12-15
Lesley Ann Calland		2021-12-22
MICHAEL THRELFALL		2015-01-28
Richard Lancaster		2020-12-17
Thomas Michael Fitzpatrick		2022-04-01

**AFC FYLDE COMMUNITY FOUNDATION**

England & Wales - Charity number 1163911

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# Accounts

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Charity registration number 1163911 (England and Wales)

Company registration number 09411676

**AFC FYLDE COMMUNITY FOUNDATION**  
**ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MAY 2025**

# AFC FYLDE COMMUNITY FOUNDATION

## LEGAL AND ADMINISTRATIVE INFORMATION

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**Trustees**

Mr R Lancaster  
Mr M Threlfall  
Ms LA Calland  
Mr C Brammall  
Mr D Edmundson  
Mr T Fitzpatrick  
Mrs G Byrne  
Mrs K Jackson

**Charity number (England and Wales)**

1163911

**Company number**

09411676

**Registered office**

Fylde Sports and Education Centre  
Coronation Way  
Wesham  
Preston  
England  
Lancashire  
PR4 3JZ

**Independent examiner**

David Evans FCA  
Bishops  
1 Croft Court, Plumpton Close  
Whitehills Business Park  
Blackpool  
FY4 5PR

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# AFC FYLDE COMMUNITY FOUNDATION

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# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)**

### **FOR THE YEAR ENDED 31 MAY 2025**

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The trustees present their annual report and financial statements for the year ended 31 May 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's trust deed, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

#### **Introduction**

AFC Fylde Community Foundation was established as a charity in 2015 and now employs approximately 20 staff who deliver community-based programmes and activities across the Borough of Fylde, impacting over 7,500 people each year.

The charity's objects are for the public benefit and are specifically restricted to the following:

- To promote for the benefit of the inhabitants of Lancashire and the surrounding area the provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the life of said inhabitants. Without prejudice to the generality of the foregoing by the provision of the opportunity to participate in the sport of football in all ways and according to all abilities.
- Such of other exclusively charitable purposes as the trustees in their absolute discretion may determine from time to time.

There have been no changes to these during the year.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

#### **Objectives and activities**

##### **Our Mission**

To collaborate with local and national organisations to harness the brand of football and the power of sport to engage, empower, and enable the people of Fylde to reach their full potential and thrive.

##### **Our Aim**

The Foundation has three priority areas of service delivery: Sports Development, Community Engagement and Employability, Education and Skills.

As a charity AFC Fylde Community Foundation is committed to measuring the impact of the work it undertakes and for a full copy of the 2024 Impact Report please click here:

<https://heyzine.com/flip-book/c173e5e55a.html>

##### **Achievements and performance**

Between June 2024 and May 2025 AFC Fylde Community Foundation were able to support over 7,500 people across the borough.

The Foundation had an extremely successful year in extending our services to the local community, which has meant a higher committed spend, increased staffing numbers and more people supported. There has been a key emphasis placed on both people development and the quality-of-service provision.

# AFC FYLDE COMMUNITY FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

### FOR THE YEAR ENDED 31 MAY 2025

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Some of the key projects delivered during the 2024/25 year included:

#### **Community Engagement**

##### Armed Forces Support

The renowned project entered its sixth year, and was generously supported by BAE Air Systems, The Veterans' Foundation and Army Benevolent Fund. The project is proud to support all from the Armed Forces community, including veterans, serving personnel, spouses and families. From community cohesion events, one-to-one mentoring, family hubs and much more, the Foundation team have proud to support Fylde's Armed Forces community and welcome the 1st Battalion of the Duke of Lancaster's Regiment to the area.

##### Champions

Our partnership with Lancashire Constabulary continued allowing us to deliver intervention-based work, aimed at reducing re-offending and anti-social behaviour within our community. Working as part of the Violence Reduction Unit (VRU) specialist coaches engage young adults during their detention in police custody and young people from the local community identified as being or at risk of being involved in crime.

##### Detached Youth Provision

The purpose of our Detached Youth Provision is to engage with young people in their own environments, providing information, guidance, and support. Our team work in collaboration with, and are supported by Lancashire County Council's Children and Family Wellbeing Service team, to engage with young people aged 12–19 in community spaces like parks and streets, particularly targeting anti-social behaviour hotspots. The service provides outreach support to vulnerable, disadvantaged, or at-risk individuals, utilizing mobile vehicles as safe spaces.

##### Fans of the Future

The Foundation worked in partnership with AFC Fylde to ensure local grassroots teams had access to this free of charge programme providing attendees with an unforgettable experience during every matchday throughout the season. Children were given two free tickets (one per child and an accompanying adult), a stadium tour, a chance to meet AFC Fylde First-Team players, a gift bag, to present the teams with a guard of honour ahead of kick off and half-time penalties.

##### Fit Fylde

Fit Fylde is an accessible multi-component active lifestyles service for those aged 18+. The programme is open to all members of the public with several 'Open Sessions' throughout 2024/25, but also with several carefully selected cohorts, such as over-55s, Fylde Adult Disability Day Service and supporters' groups. The programme, which was funded by the National League Trust, ensures that all members of the Fylde community can access free physical activity sessions, tailored to their needs, whilst becoming part of a wider social group. Each participant received either one-to-one and/or group mentoring support to help achieve their goals.

##### Kicks

Thanks to the support of Fylde Borough Council, the Foundation were able to successfully deliver two sites of the 'Kicks' programme. 'Kicks' uses the power of sport and the brand of football to engage with children and young people, in some of the most high-need areas of Fylde.

##### Loneliness Prevention Project (LPP)

In its third year, the LPP reached record amounts of beneficiaries, to ensure that the Fylde's over-65s community were catered for and supported throughout 2024/25. The LPP project was split across three key areas; one-to-one befriending support, 'Companions' indoor peer support group sessions, and 'Extra Time' peer support group sessions that involved walk-and-talk in their delivery. The Foundation could not have delivered such a needed and impactful project without the ongoing support of The National Lottery's Reaching Communities Fund, and with additional support from The Card Factory Foundation.

##### Volunteer Support

The Foundation worked in partnership with Fylde and Wyre Councils to design them a digital onboarding volunteering support programme, which allowed new volunteers to support the Local Authorities befriending services. The success of the programme continues to be evidenced beyond 2024/25.

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# AFC FYLDE COMMUNITY FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2025

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### Employability, Education and Skills

#### Apprenticeship Scheme

During 2024/25 the Foundation worked alongside Fylde based businesses to place Fylde residents into apprenticeships. This was made possible by the support of Fylde Borough Council.

#### Fylde Focus

Fylde Focus supports people living in the Borough of Fylde who are Not in Education, Employment or Training (NEET) to find positive outcomes. There were two separate services, one supporting 16-18 year olds and the other 19+. The Foundation worked alongside local partners to recruit participants, provide mentoring support and find them suitable exit routes into employment, education or training. Funding was provided by Fylde Borough Council through the Government's UK Shared Prosperity Fund.

#### Training Ground

The work readiness programme 'Training Ground' was launched during the 2024/25 year, to great success and positive impact in the community. The four-day face-to-face programme supported various cohorts throughout the year to reach an accredited AQA qualification but also allow them to take one step closer to the labour market. Supporting learners in areas such as CV writing, financial literacy and budgeting, AI or wellbeing tactics are all part of the Fylde Borough Council backed 'Training Ground' programme.

### Sports Development

The Foundation worked across various areas of sports development in 2024/25. We were extremely proud to work in partnership with local schools to deliver specialist sport provision. The Foundation team support schools with a range of services including curriculum-based delivery, mentoring and sports fixtures. Additionally, the Foundation continued in ensuring a clear pathway for inclusion by working closely with a number of nurseries and early years settings.

Beyond school provision, the Foundation delivered record numbers in the Football Development Centres during 2024/25. The Centres are opportunities for local children to develop their football skills, complimenting their school or grassroots commitments.

Holiday activity clubs were extremely popular in 2024/25, with the opportunity to attend either a football or multi-sports setting. Hundreds of families were supported with affordable school holiday activities that they can leave their children at in confidence. Our holiday activity clubs also give the Foundation a great opportunity to continue the first-class relationship with Fylde Borough Council in being one of the borough's biggest Holiday Activities and Food (HAF) programme providers. HAF is funded by the Department for Education, giving children in England who are eligible for free school meals the opportunity to take part in fun, enriching, school holiday activities.

#### **Financial review**

The 2024/25 financial year was a positive period, allowing us to produce a small surplus.

Income for the full year was £628,044 (2023/24: £698,986) while expenditure for the period was £620,338 (2023/24: £678,986) which resulted in a surplus of £7,706 (2023/24: surplus of £20,000).

Based on the figures to 31st May 2025, the Foundation's cash reserves amount to £245,329 which does not yet meet the target of a minimum of six months operating costs, however Trustees are committed to working towards this.

# AFC FYLDE COMMUNITY FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2025

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### Reserves Policy

The Trustees have considered the Charity's policy in respect of reserves. The Trustees have set a target of retaining at least six months of total expenditure (excluding depreciation) in cash reserves to provide financial security to the Charity in the event of unforeseen reductions in available funding which may arise from time-to-time. Based on the figures to 31st May 2025, this amounts to approximately £309,018 (2024: £338,002). The balance held at the end of the year of £245,329 (2024: £227,445) does not yet meet this target, however, the Trustees are committed continue to work towards this.

The surplus for the year of £7,706 (2024: £20,000) was transferred to reserves and added to the brought forward surplus of £211,736. The total funds carried forward of £219,442 (2024: £211,736) will be used future years to meet the objectives of the Charity, whilst having due consideration to meeting the stated reserves target above at the discretion of the Trustees.

### Structure, governance and management

The charity is a company limited by guarantee.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mr R Lancaster

Mr M Threlfall

Ms LA Calland

Mr C Brammall

Mr D Edmundson

Mr T Fitzpatrick

Mrs G Byrne

Mrs K Jackson

New trustees are recruited and appointed by the existing trustees as required. They are selected for their respective knowledge, abilities and interests in the objects of the Foundation. Due to the nature of the work undertaken by the Foundation it is relevant and appropriate to appoint trustees from a range of backgrounds.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

There shall be a minimum of 3 trustees but there shall be no maximum number. The trustees must hold at least 2 meetings per year at which the quorum is at least 2 or one third of the trustees in office, whichever is greater.

New trustees will be introduced to the aims and objectives of the charity by existing trustees and will be guided in the rights and duties of a trustee by reference to such training material and information is available from, in particular, The Charity Commission.

The day to day management of the Charity is undertaken by the Foundation Director and the Assistant Foundation Director who are supported by the senior management team. This is overseen by the Board of Trustees, which is Chaired by Dave Edmundson.

# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MAY 2025**

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The trustees' report was approved by the Board of Trustees.

Mr D Edmundson  
**Trustee**

9 February 2026

# AFC FYLDE COMMUNITY FOUNDATION

## INDEPENDENT EXAMINER'S REPORT

### TO THE TRUSTEES OF AFC FYLDE COMMUNITY FOUNDATION

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I report to the trustees on my examination of the financial statements of AFC Fylde Community Foundation (the charity) for the year ended 31 May 2025.

#### **Responsibilities and basis of report**

As the trustees of the charity (and also its directors for the purposes of company law), you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006.

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the Companies Act 2006 and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011. In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the Charities Act 2011.

#### **Independent examiner's statement**

Since the charity's gross income exceeded £250,000, the independent examiner must be a member of a body listed in section 145 of the Charities Act 2011. I confirm that I am qualified to undertake the examination because I am a member of 2, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the Companies Act 2006.
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the Companies Act 2006 other than any requirement that the financial statements give a true and fair view, which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



David Evans FCA  
FCA  
Bishops  
1 Croft Court, Plumpton Close  
Whitehills Business Park  
Blackpool  
FY4 5PR

Dated: 9 February 2026

# AFC FYLDE COMMUNITY FOUNDATION

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MAY 2025

	Notes	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
<b>Income from:</b>							
Charitable activities	2	253,282	370,885	624,167	344,723	345,947	690,670
Investments	3	3,877	-	3,877	8,316	-	8,316
<b>Total income</b>		<u>257,159</u>	<u>370,885</u>	<u>628,044</u>	<u>353,039</u>	<u>345,947</u>	<u>698,986</u>
<b>Expenditure on:</b>							
Charitable activities	4	249,453	370,885	620,338	333,039	345,947	678,986
<b>Total expenditure</b>		<u>249,453</u>	<u>370,885</u>	<u>620,338</u>	<u>333,039</u>	<u>345,947</u>	<u>678,986</u>
<b>Net income and movement in funds</b>		7,706	-	7,706	20,000	-	20,000
<b>Reconciliation of funds:</b>							
Fund balances at 1 June 2024		211,736	-	211,736	191,736	-	191,736
<b>Fund balances at 31 May 2025</b>		<u>219,442</u>	<u>-</u>	<u>219,442</u>	<u>211,736</u>	<u>-</u>	<u>211,736</u>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

# AFC FYLDE COMMUNITY FOUNDATION

## BALANCE SHEET

AS AT 31 MAY 2025

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	Notes	2025 £	£	2024 £	£
<b>Fixed assets</b>					
Tangible assets	10		2,956		2,432
<b>Current assets</b>					
Debtors	11	72,747		144,063	
Cash at bank and in hand		245,389		227,445	
		318,136		371,508	
<b>Creditors: amounts falling due within one year</b>	12	(101,650)		(162,204)	
<b>Net current assets</b>			216,486		209,304
<b>Total assets less current liabilities</b>			219,442		211,736
<b>The funds of the charity</b>					
Unrestricted funds	14		219,442		211,736
			219,442		211,736

The charitable company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 May 2025.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the trustees on 9 February 2026

Mr D Edmundson  
Trustee

Company registration number 09411676 (England and Wales)

# AFC FYLDE COMMUNITY FOUNDATION

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MAY 2025

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	Notes	2025 £	£	2024 £	£
<b>Cash flows from operating activities</b>					
Cash generated from operations	16		16,892		81,270
<b>Investing activities</b>					
Purchase of tangible fixed assets		(2,825)		(3,216)	
Investment income received		3,877		8,316	
<b>Net cash generated from investing activities</b>			1,052		5,100
<b>Net cash generated from financing activities</b>			-		-
<b>Net increase in cash and cash equivalents</b>			17,944		86,370
Cash and cash equivalents at beginning of year			227,445		141,075
<b>Cash and cash equivalents at end of year</b>			245,389		227,445

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# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2025

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### 1 Accounting policies

#### Charity information

AFC Fylde Community Foundation is a private company limited by guarantee incorporated in England and Wales. The registered office is Fylde Sports and Education Centre, Coronation Way, Wesham, Preston, England, PR4 3JZ, Lancashire.

#### 1.1 Basis of preparation

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Charitable funds

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

#### 1.4 Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

#### 1.5 Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computers	33% on cost
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The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2025

### 1 Accounting policies

(Continued)

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.8 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.9 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

### 2 Charitable activities

	Charitable Income 2025 £	Charitable Income 2024 £
Sports Camps	110,372	99,096
Grants & Funding	513,795	591,574
	<u>624,167</u>	<u>690,670</u>

### 3 Income from investments

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Interest receivable	3,877	8,316
	<u>3,877</u>	<u>8,316</u>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2025

### 4 Charitable activities

	Charitable Expenditure 2025 £	Charitable Expenditure 2024 £
Staff costs	467,468	480,372
Depreciation and impairment	2,301	2,982
Insurance	583	6,820
Telephone	928	-
Postage and Stationery	489	800
Advertising	2,272	4,470
Sundries	2,861	5,012
Motor Expenses	27,285	32,479
Holiday Activity Fund Costs	2,984	4,794
Kit & Equipment	2,871	6,559
Facility Hire	29,107	37,450
Other charitable expenditure	64,538	71,428
	<u>612,842</u>	<u>671,588</u>
Share of governance costs (see note 6)	7,496	7,398
	<u>620,338</u>	<u>678,986</u>
<b>Analysis by fund</b>		
Unrestricted funds	249,453	333,039
Restricted funds	370,885	345,947
	<u>620,338</u>	<u>678,986</u>

### 5 Net movement in funds

	2025 £	2024 £
The net movement in funds is stated after charging/(crediting):		
Fees payable for the independent examination of the charity's financial statements	-	-
Depreciation of owned tangible fixed assets	2,301	2,982
	<u>2,301</u>	<u>2,982</u>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MAY 2025

#### 6 Support costs

	Support costs £	Governance costs £	2025 Support costs £	Governance costs £	2024 £
Accountancy and legal fees	-	7,496	7,496	-	7,398
	-	7,496	7,496	-	7,398
Analysed between Charitable activities	-	7,496	7,496	-	7,398

#### 7 Trustees' remuneration and benefits

There were no trustees' remuneration or other benefits for the year ended 31 May 2025 nor for the year ended 31 May 2024.

##### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 May 2025 nor the year ended 31 May 2024.

#### 8 Employees

##### Number of employees

The average monthly number of employees during the year was:

	2025 Number	2024 Number
Service delivery	12	16
Management	5	4
	17	20

##### Employment costs

	2025 £	2024 £
Wages and salaries	430,262	517,856
Social security costs	29,991	33,236
Other pension costs	7,215	8,277
	467,468	559,369

There were no employees whose annual remuneration was £60,000 or more.

#### 9 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2025

### 10 Tangible fixed assets

	Computers £
<b>Cost</b>	
At 1 June 2024	9,846
Additions	2,825
At 31 May 2025	<u>12,671</u>
<b>Depreciation and impairment</b>	
At 1 June 2024	7,414
Depreciation charged in the year	2,301
At 31 May 2025	<u>9,715</u>
<b>Carrying amount</b>	
At 31 May 2025	<u>2,956</u>
At 31 May 2024	<u>2,432</u>

### 11 Debtors

	2025 £	2024 £
<b>Amounts falling due within one year:</b>		
Trade debtors	44,440	120,490
Prepayments and accrued income	28,307	23,573
	<u>72,747</u>	<u>144,063</u>

### 12 Creditors: amounts falling due within one year

	2025 £	2024 £
Other taxation and social security	5,146	4,901
Trade creditors	1,486	1,682
Other creditors	-	9,139
Accruals and deferred income	95,018	146,482
	<u>101,650</u>	<u>162,204</u>

### 13 Retirement benefit schemes

	2025 £	2024 £
<b>Defined contribution schemes</b>		
Charge to profit or loss in respect of defined contribution schemes	<u>7,215</u>	<u>8,277</u>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2025

### 13 Retirement benefit schemes

(Continued)

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

### 14 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 June 2024 £	Incoming resources £	Resources expended £	At 31 May 2025 £
General funds	211,736	257,159	(249,453)	219,442
	<u>211,736</u>	<u>257,159</u>	<u>(249,453)</u>	<u>219,442</u>
<b>Previous year:</b>	<b>At 1 June 2023 £</b>	<b>Incoming resources £</b>	<b>Resources expended £</b>	<b>At 31 May 2024 £</b>
General funds	191,736	353,039	(333,039)	211,736
	<u>191,736</u>	<u>353,039</u>	<u>(333,039)</u>	<u>211,736</u>

### 15 Related party transactions

There were no disclosable related party transactions during the year (2024 - none).

### 16 Cash generated from operations

	2025 £	2024 £
Surplus for the year	7,706	20,000
<b>Adjustments for:</b>		
Investment income recognised in statement of financial activities	(3,877)	(8,316)
Depreciation and impairment of tangible fixed assets	2,301	2,982
<b>Movements in working capital:</b>		
Decrease in debtors	71,316	30,008
(Decrease)/increase in creditors	(60,554)	36,596
<b>Cash generated from operations</b>	<u>16,892</u>	<u>81,270</u>

### 17 Analysis of changes in net funds

The charity had no material debt during the year.

**AFC FYLDE COMMUNITY FOUNDATION**

England & Wales - Charity number 1163911

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# Accounts

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**Charity registration number 1163911**

**Company registration number 09411676 (England and Wales)**

**AFC FYLDE COMMUNITY FOUNDATION  
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MAY 2024**

# AFC FYLDE COMMUNITY FOUNDATION

## LEGAL AND ADMINISTRATIVE INFORMATION

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<b>Trustees</b>	Mr R Lancaster Mr M Threlfall Ms LA Calland Mr C Brammall Mr D Edmundson Mr T Fitzpatrick Mrs G Byrne Mrs K Jackson	(Appointed 29 June 2023) (Appointed 15 December 2023)
<b>Charity number</b>	1163911	
<b>Company number</b>	09411676	
<b>Registered office</b>	Fylde Sports and Education Centre Coronation Way Wesham Preston England Lancashire PR4 3JZ	
<b>Independent examiner</b>	David Evans FCA Bishops 1 Croft Court, Plumpton Close Whitehills Business Park Blackpool FY4 5PR	

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# AFC FYLDE COMMUNITY FOUNDATION

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Balance sheet	9
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Notes to the financial statements	11 - 16

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# AFC FYLDE COMMUNITY FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MAY 2024

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The trustees present their annual report and financial statements for the year ended 31 May 2024.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's trust deed, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

### Introduction

AFC Fylde Community Foundation was established as a charity in 2015 and now employs over 20 staff who deliver community-based activities and services across the Borough of Fylde. These services impact over 7,500 people each year.

The charity's objects are for the public benefit and are specifically restricted to the following:

- To promote for the benefit of the inhabitants of Lancashire and the surrounding area the provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the life of said inhabitants. Without prejudice to the generality of the foregoing by the provision of the opportunity to participate in the sport of football in all ways and according to all abilities.
- Such of other exclusively charitable purposes as the trustees in their absolute discretion may determine from time to time.

There has been no change in these during the year.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

### Objectives and activities

#### Our Mission

To work with AFC Fylde and local organisations to use the brand of football and the power of sport to engage, empower, and enable the Fylde population to fulfill their potential and thrive.

#### Our Values

Collaborative in all we do

Inclusive and Diverse in our approach

Innovative in our actions

Supportive of our team

Ethical and Transparent

Environmentally Sustainable

#### Our Aim

To engage all members of the Fylde community, enabling them to make a positive difference to their lives and addressing the inequalities that exist across our communities.

As a charity AFC Fylde Community Foundation is committed to measuring the impact of the work it undertakes and for a full copy of the 2023 Impact Report please click here:

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# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)**

***FOR THE YEAR ENDED 31 MAY 2024***

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### **Achievements and performance**

Between June 2023 and May 2024 AFC Fylde Community Foundation was able to support over 7,500 people across the Borough.

The Foundation had another successful year in serving the local community and increased both the services provided and overall footprint across Fylde. These included new programmes for Armed Forces families, sports development opportunities, an apprenticeship programme, work readiness support and activities to combat localised anti-social behaviour.

# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)**

### **FOR THE YEAR ENDED 31 MAY 2024**

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The key projects delivered by the Foundation during 2023/24 include:

#### **Employability, Education and Skills**

##### **Fylde Focus (19+)**

The Foundation continued their highly successful locally recognised 'Fylde Focus' employability programme, to support people aged 19+ who are economically inactive.

Building on existing knowledge and previous experience of Foundation staff, in addition to the existing relationships in place with local partners across all sectors, the Foundation recruited economically inactive participants aged 19+, provided mentoring support and find them suitable exit routes into employment, education or training.

##### **Fylde Focus (16-18)**

The Foundation expanded on their existing 'Fylde Focus' programme to support NEET young people living in the Borough of Fylde to find positive outcomes. Support is given via one-to-one, online and group peer mentoring.

##### **Training Ground**

The Foundation delivered the work readiness programme to support unemployed and economically inactive people who are:

- Between the ages of 18 and 24 years old who are furthest from the workplace.
- Between the ages of 25 and 49 years old who are furthest from the workplace.
- Over the age of 50 years.
- Living with health conditions.

The programme will support those who are furthest from the workplace, who have not been in employment, education, or training for at least 6 months and face significant barriers. These include but are not limited to disability, mental health issues, low education attainment, homelessness, care leavers, carers, a criminal record, and low aspirations.

##### **Multiply**

The programme supports adults over the age of 19 who do not have a maths GCSE at grade C (or equivalent), by providing access to free numeracy courses to build confidence with numbers and gain a Functional Skills Qualification.

The Foundation offer a flexible approach to learning through a range of activities including one to one support, group mentoring and distance learning allowing individuals to learn at their own pace.

##### **Apprenticeship Programme**

Apprenticeships are an ever-popular option for people to earn while they learn and are a vital entry route to gaining the skills and experience required in the workplace. Through the project, participants get hands-on, real-life experience, learning on the job while securing an affordable and effective route into a career.

The programme allows the Foundation to continue to their mission to empower residents, working with local businesses and building on existing relationships to support unemployed people into apprenticeships. Mentoring and one on one support will be provided for participants and information on apprenticeship routes will also be provided for Year 11 students. This will help ensure they have the information to make informed decisions on their future.

# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)**

**FOR THE YEAR ENDED 31 MAY 2024**

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### **Schools Services and Developmental Pathways**

#### **School Based Activities**

The Foundation works in partnership with local schools to deliver specialist sport provision. Staff deliver the PE curriculum to children in all age groups ensuring the provision is in line with Ofsted requirements. Staff also provide fun and enjoyable sessions for children at breakfast, lunch and after-school.

Our schools' provision is not just an enjoyable experience for the children, but it provides them with capabilities, coping mechanisms and emotional skills that develop them as individuals. Our service delivery is a pre-cursor for improving both physical and mental health amongst children and young people.

#### **Early Years Activities**

Working alongside local nurseries/early years settings the Foundation delivers a range of sports sessions for children aged between 2-4 years to improve their physical literacy. All sessions are designed in line with the Early Years Foundation Stage (EYFS) Framework enabling the children to learn and develop in a fun environment whilst preparing them for school.

#### **Holiday Camps and Activity Clubs**

The Foundation deliver both football and multi-sport camps at various locations within Fylde. Our Camps and Clubs support children and young people aged between 5 and 14. The camps are kept affordable for parents and carers, whilst ensuring excellent service delivery in a safe environment.

#### **Holiday Activities and Food (HAF) Programme**

The HAF programme is funded by the Department for Education, giving children in England who are eligible for free school meals the opportunity to take part in fun, enriching, school holiday activities. The HAF programme is delivered alongside the Foundation's existing holiday activities in partnership with Fylde Council to ensure that no child should go without during breaks from school.

#### **Football Development Centres**

The Development Centres are delivered by qualified coaches in the evenings and weekends, providing children aged 2-14 to learn key developmental skills and providing them with the physical skills to maintain physically active lifestyles.

Another aim of our Development Centres is to pathway as many children as possible into local grassroots sports teams, where they can further develop what they learn at the Foundation. The Centres aim to work in collaboration with local teams, and *not* in competition.

### **Community Development**

#### **Armed Forces Community Support**

In partnership with the Veterans' Foundation and BAE Systems, the Foundation are proud to support any current or ex-service personnel, including families and support networks. Many are struggling to adapt to civilian life once they leave the forces and the Foundation's bespoke mentoring service supports individuals with a range of challenges they may be facing. The Foundation team work closely with the key stakeholders to ensure a greater community cohesion, access to opportunities, and providing high levels of personal development to beneficiaries.

#### **Fylde Loneliness Prevention Programme**

In response to the increased numbers of older people across Fylde experiencing social isolation and loneliness, the Foundation delivers a one-to-one support programme to help them reintegrate back into their community and support their personal development. The programme is funded by The National Lottery Reaching Communities Fund.

#### **Champions**

The Foundation works in partnership with Lancashire Constabulary to deliver an intervention-based programme aimed at reducing re-offending. It aims to divert young people and young adults aged 10 - 25 years away from crime. Working as part of the Violence Reduction Unit (VRU) specialist coaches from community clubs engage young adults during their detention in police custody and young people from the local community identified as being or at risk of being involved in crime.

# AFC FYLDE COMMUNITY FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2024

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### Just Join In

In partnership with BBC Children in Need, 'Just Join In' provides the opportunity to young people with disabilities aged between 6 - 18 years, to take part in free weekly sports activities to improve their physical and emotional health as well as create and maintain positive relationships with their peers and other adults.

### Football Welcomes

The Foundation's Football Welcomes project offers weekly sports activities free of charge at Fylde Sports and Education Centre for refugees and asylum seekers residing in Fylde. The project helps participants to settle into the local community and culture, make new friends, learn the language, and feel a part of the local area.

### Rehab Football

Foundation staff have been supporting those using local NHS Rehabilitation Units by way of delivering football sessions at Mill Farm. These sessions are designed to develop beneficiaries' confidence, health and wellbeing.

### Detached

In partnership with Lancashire County Council, Foundation staff take to their feet to patrol St. Annes and Kirkham town centres, identifying actual or potential anti-social behaviour. Staff use their mentoring skills to engage with the young people and in many cases signpost them to more positive activities and services within the Foundation or our connected stakeholders.

### Fans of the Future

In direct partnership with AFC Fylde, the Foundation proudly deliver exceptional match day experiences for children aged 6-11. These one-off experiences are delivered free of charge to the families and look to develop long lasting relationships and pathways of support to them. Each home fixture sees up to 25 children join for a training session on the 4G pitches, meet and greet with First Team players and receive a special goody bag, conduct a stadium tour including a rare look into the players' changing rooms, and then watch the AFC Fylde team in action alongside their friends and guardian.

### Financial review

The 2023/24 financial year was a positive period, allowing us to produce a small surplus.

Income for the full year was £698,986 (2022/23: £742,908) while expenditure for the period was £678,986 (2022/23: £667,882) which resulted in a surplus of £20,000 (2022/23: surplus of £75,026).

Based on the figures to 31<sup>st</sup> May 2024, the Foundation's cash reserves amounts to £211,736 which does not yet meet the target of a minimum of six months operating costs, however Trustees are committed to working towards this

### Reserves Policy

The Trustees have considered the Charity's policy in respect of reserves. The Trustees have set a target of retaining at least six months of total expenditure (excluding depreciation) in cash reserves to provide financial security to the Charity in the event of unforeseen reductions in available funding which may arise from time-to-time. Based on the figures to 31<sup>st</sup> May 2024, this amounts to approximately £339,493 (2023: £333,941). The balance held at the end of the year of £211,736 (2023: £191,736) does not yet meet this target, however, the Trustees are committed to continue to work towards this.

The surplus for the year of £20,000 (2023: £75,026) was transferred to reserves and added to the brought forward surplus of £191,736 (2023: £116,710). The total funds carried forward of £211,736 (2023: £191,736) will be used in future years to meet the objectives of the charity, whilst having due consideration to meeting the stated reserves target above at the discretion of the Trustees.

# AFC FYLDE COMMUNITY FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2024

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### Structure, governance and management

The charity is a company limited by guarantee.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mr R Lancaster

Mr M Threlfall

Ms LA Calland

Mr C Brammall

Mr D Edmundson

Mr T Fitzpatrick

Mrs G Byrne

(Appointed 29 June 2023)

Mrs K Jackson

(Appointed 15 December 2023)

New trustees are recruited and appointed by the existing trustees as required. They are selected for their respective knowledge, abilities and interests in the objects of the Foundation. Due to the nature of the work undertaken by the Foundation it is relevant and appropriate to appoint trustees from a range of backgrounds.

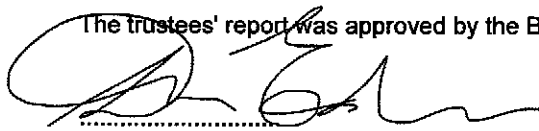
None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

There shall be a minimum of 3 trustees but there shall be no maximum number. The trustees must hold at least 2 meetings per year at which the quorum is at least 2 or one third of the trustees in office, whichever is greater.

New trustees will be introduced to the aims and objectives of the charity by existing trustees and will be guided in the rights and duties of a trustee by reference to such training material and information is available from, in particular, The Charity Commission.

The day to day management of the Charity is undertaken by the Foundation Director and the Assistant Foundation Director who are supported by the senior management team. This is overseen by the Board of Trustees, which is Chaired by Dave Edmundson.

The trustees' report was approved by the Board of Trustees.



Mr D Edmundson

Trustee

Date: 21.2.25

# AFC FYLDE COMMUNITY FOUNDATION

## INDEPENDENT EXAMINER'S REPORT

### TO THE TRUSTEES OF AFC FYLDE COMMUNITY FOUNDATION

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I report to the trustees on my examination of the financial statements of AFC Fylde Community Foundation (the charity) for the year ended 31 May 2024.

#### Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of 2, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



David Evans FCA  
FCA  
Bishops  
1 Croft Court, Plumpton Close  
Whitehills Business Park  
Blackpool  
FY4 5PR

Dated: 21/2/25

# AFC FYLDE COMMUNITY FOUNDATION

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MAY 2024

		Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
	Notes						
<b>Income from:</b>							
Charitable activities	2	344,723	345,947	690,670	320,091	418,214	738,305
Investments	3	8,316	-	8,316	4,603	-	4,603
<b>Total income</b>		<u>353,039</u>	<u>345,947</u>	<u>698,986</u>	<u>324,694</u>	<u>418,214</u>	<u>742,908</u>
<b>Expenditure on:</b>							
Charitable activities	4	333,039	345,947	678,986	249,668	418,214	667,882
<b>Total expenditure</b>		<u>333,039</u>	<u>345,947</u>	<u>678,986</u>	<u>249,668</u>	<u>418,214</u>	<u>667,882</u>
<b>Net income and movement in funds</b>		20,000	-	20,000	75,026	-	75,026
<b>Reconciliation of funds:</b>							
Fund balances at 1 June 2023		<u>191,736</u>	<u>-</u>	<u>191,736</u>	<u>116,710</u>	<u>-</u>	<u>116,710</u>
<b>Fund balances at 31 May 2024</b>		<u>211,736</u>	<u>-</u>	<u>211,736</u>	<u>191,736</u>	<u>-</u>	<u>191,736</u>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

# AFC FYLDE COMMUNITY FOUNDATION

## BALANCE SHEET

AS AT 31 MAY 2024

	Notes	2024 £	£	2023 £	£
<b>Fixed assets</b>					
Tangible assets	10		2,432		2,198
<b>Current assets</b>					
Debtors	11	144,063		174,071	
Cash at bank and in hand		227,445		141,075	
		<u>371,508</u>		<u>315,146</u>	
<b>Creditors: amounts falling due within one year</b>	12	(162,204)		(125,608)	
<b>Net current assets</b>			<u>209,304</u>		<u>189,538</u>
<b>Total assets less current liabilities</b>			<u>211,736</u>		<u>191,736</u>
<b>The funds of the charity</b>					
Unrestricted funds	14		<u>211,736</u>		<u>191,736</u>
			<u>211,736</u>		<u>191,736</u>

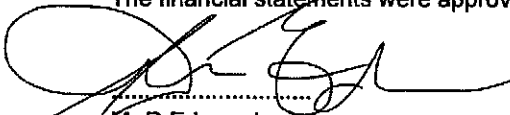
The charitable company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 May 2024.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the trustees on 21.2.25

  
Mr D Edmundson  
Trustee

Company registration number 09411676 (England and Wales)

# AFC FYLDE COMMUNITY FOUNDATION

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MAY 2024

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	Notes	2024 £	£	2023 £	£
<b>Cash flows from operating activities</b>					
Cash generated from/(absorbed by) operations	16		81,270		(46,091)
<b>Investing activities</b>					
Purchase of tangible fixed assets		(3,216)		(863)	
Investment income received		8,316		4,603	
<b>Net cash generated from investing activities</b>			5,100		3,740
<b>Net cash used in financing activities</b>			-		-
<b>Net increase/(decrease) in cash and cash equivalents</b>			86,370		(42,351)
Cash and cash equivalents at beginning of year			141,075		183,426
<b>Cash and cash equivalents at end of year</b>			<u>227,445</u>		<u>141,075</u>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

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### 1 Accounting policies

#### Charity information

AFC Fylde Community Foundation is a private company limited by guarantee incorporated in England and Wales. The registered office is Fylde Sports and Education Centre, Coronation Way, Wesham, Preston, England, PR4 3JZ, Lancashire.

#### 1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Charitable funds

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

#### 1.4 Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

#### 1.5 Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computers	33% on cost
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The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2024

### 1 Accounting policies

(Continued)

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.8 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.9 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

### 2 Charitable activities

	Charitable Income 2024 £	Charitable Income 2023 £
Sports Camps	99,096	81,634
Grants & Funding	591,574	656,671
	<u>690,670</u>	<u>738,305</u>

### 3 Income from investments

	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Interest receivable	8,316	4,603
	<u>8,316</u>	<u>4,603</u>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2024

### 4 Charitable activities

	Charitable Expenditure 2024 £	Charitable Expenditure 2023 £
Staff costs	480,372	484,338
Depreciation and impairment	2,982	1,910
Insurance	6,820	8,076
Telephone	853	-
Postage and Stationery	800	1,262
Advertising	4,470	-
Sundries	5,012	3,657
Motor Expenses	32,479	32,160
Holiday Activity Fund Costs	4,794	6,600
Kit & Equipment	6,559	15,109
Facility Hire	37,450	38,192
Other charitable expenditure	71,428	68,817
	<u>671,588</u>	<u>660,914</u>
Share of governance costs (see note 6)	7,398	6,968
	<u>678,986</u>	<u>667,882</u>
<b>Analysis by fund</b>		
Unrestricted funds	333,039	249,668
Restricted funds	345,947	418,214
	<u>678,986</u>	<u>667,882</u>
<b>5 Net movement in funds</b>	<b>2024</b>	<b>2023</b>
	£	£
The net movement in funds is stated after charging/(crediting):		
Depreciation of owned tangible fixed assets	<u>2,982</u>	<u>1,910</u>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2024

### 6 Support costs

	Support costs £	Governance costs £	2024 Support costs £	Governance costs £	2023 £
Accountancy and legal fees	-	7,398	7,398	-	6,968
	-	7,398	7,398	-	6,968
Analysed between Charitable activities	-	7,398	7,398	-	6,968

### 7 Trustees' remuneration and benefits

There were no trustees' remuneration or other benefits for the year ended 31 May 2023 nor for the year ended 31 May 2022.

#### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 May 2023 nor the year ended 31 May 2022.

### 8 Employees

#### Number of employees

The average monthly number of employees during the year was:

	2024 Number	2023 Number
Service delivery	16	17
Management	4	4
	20	21

#### Employment costs

	2024 £	2023 £
Wages and salaries	438,859	522,571
Social security costs	33,236	32,943
Other pension costs	8,277	7,821
	480,372	563,335

There were no employees whose annual remuneration was £60,000 or more.

### 9 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2024

<b>10 Tangible fixed assets</b>		
		<b>Computers</b>
		<b>£</b>
<b>Cost</b>		
At 1 June 2023		6,630
Additions		3,216
		<hr/>
At 31 May 2024		9,846
		<hr/>
<b>Depreciation and impairment</b>		
At 1 June 2023		4,432
Depreciation charged in the year		2,982
		<hr/>
At 31 May 2024		7,414
		<hr/>
<b>Carrying amount</b>		
At 31 May 2024		2,432
		<hr/> <hr/>
At 31 May 2023		2,198
		<hr/> <hr/>
<b>11 Debtors</b>		
	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
<b>Amounts falling due within one year:</b>		
Trade debtors	120,490	70,843
Prepayments and accrued income	23,573	103,228
	<hr/>	<hr/>
	144,063	174,071
	<hr/> <hr/>	<hr/> <hr/>
<b>12 Creditors: amounts falling due within one year</b>		
	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Other taxation and social security	4,901	6,526
Trade creditors	1,682	7,459
Other creditors	9,139	3,936
Accruals and deferred income	146,482	107,687
	<hr/>	<hr/>
	162,204	125,608
	<hr/> <hr/>	<hr/> <hr/>
<b>13 Retirement benefit schemes</b>		
	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
<b>Defined contribution schemes</b>		
Charge to profit or loss in respect of defined contribution schemes	8,277	7,821
	<hr/> <hr/>	<hr/> <hr/>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2024

### 13 Retirement benefit schemes

(Continued)

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

### 14 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 June 2023 £	Incoming resources £	Resources expended £	At 31 May 2024 £
General funds	191,736	353,039	(333,039)	211,736
<b>Previous year:</b>	<b>At 1 June 2022 £</b>	<b>Incoming resources £</b>	<b>Resources expended £</b>	<b>At 31 May 2023 £</b>
General funds	116,710	324,694	(249,668)	191,736

### 15 Related party transactions

There were no disclosable related party transactions during the year (2023 - none).

### 16 Cash generated from operations

	2024 £	2023 £
Surplus for the year	20,000	75,026
Adjustments for:		
Investment income recognised in statement of financial activities	(8,316)	(4,603)
Depreciation and impairment of tangible fixed assets	2,982	1,910
Movements in working capital:		
Decrease/(increase) in debtors	30,008	(52,266)
Increase/(decrease) in creditors	36,596	(66,158)
<b>Cash generated from/(absorbed by) operations</b>	<b>81,270</b>	<b>(46,091)</b>

### 17 Analysis of changes in net funds

The charity had no material debt during the year.

**AFC FYLDE COMMUNITY FOUNDATION**

England & Wales - Charity number 1163911

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# Accounts

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**Charity registration number 1163911**

**Company registration number 09411676 (England and Wales)**

**AFC FYLDE COMMUNITY FOUNDATION  
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MAY 2023**

# AFC FYLDE COMMUNITY FOUNDATION

## LEGAL AND ADMINISTRATIVE INFORMATION

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**Trustees**

Mr R Lancaster  
Mr M Threlfall  
Ms LA Calland  
Mr C Brammall  
Mr D Edmundson  
Mr T Fitzpatrick  
Mrs G Byrne

(Appointed 29 June 2023)

**Charity number**

1163911

**Company number**

09411676

**Registered office**

Fylde Sports and Education Centre  
Coronation Way  
Wesham  
Preston  
England  
Lancashire  
PR4 3JZ

**Independent examiner**

David Evans FCA  
Bishops  
1 Croft Court, Plumpton Close  
Whitehills Business Park  
Blackpool  
FY4 5PR

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# AFC FYLDE COMMUNITY FOUNDATION

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# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)**

### **FOR THE YEAR ENDED 31 MAY 2023**

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The trustees present their annual report and financial statements for the year ended 31 May 2023.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's trust deed, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

#### **Introduction**

AFC Fylde Community Foundation was established as a charity in 2015 and now employs over 20 staff who deliver community based activities across the Fylde borough that impact over 6,000 people each year.

The charity's objects are for the public benefit and are specifically restricted to the following:

- To promote for the benefit of the inhabitants of Lancashire and the surrounding area the provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the life of said inhabitants. Without prejudice to the generality of the foregoing by the provision of the opportunity to participate in the sport of football in all ways and according to all abilities.
- Such of other exclusively charitable purposes as the trustees in their absolute discretion may determine from time to time.

There has been no change in these during the year.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

# AFC FYLDE COMMUNITY FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2023

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### Objectives and activities

- **Our Mission**

Work alongside AFC Fylde to improve lives and communities by delivering high quality programmes with a lasting impact.

- **Our Values**

Respectful in our approach  
Pride in our work  
Collaborative in our partnerships  
Inclusive for our participants  
Valued by our community  
Growth of our people

- **Aims and Objectives**

Working with AFC Fylde to:

- Improve health and wellbeing
- Improve employability and skills
- Create stronger communities

The Foundation has three priority areas of delivery: Schools, Community Development and Employability and Skills, and aims to:

- Encourage people and families to lead healthier and more active lifestyles.
- Increasing participation in sport across all levels of society.
- Improving the skills, aspirations and achievements of local people.
- Contributing towards increased community cohesion by improving the quality of life for people and families.

As a charity AFC Fylde Community Foundation is committed to measuring the impact of the work it undertakes and for a full copy of the 2022 Impact Report please click here:

[https://www.afcfyldefoundation.co.uk/\\_files/ugd/3d89f0\\_12ff1ee134e543e9825eaa8e20d51a5d.pdf](https://www.afcfyldefoundation.co.uk/_files/ugd/3d89f0_12ff1ee134e543e9825eaa8e20d51a5d.pdf)

### Achievements and performance

Between June 2022 to May 2023 AFC Fylde Community Foundation was able to support over 6,000 people across Fylde.

The Foundation had a productive year growing its reach and footprint across Fylde as well as launching a new strategy and significantly increasing its income and number of staff. The Foundation continues to focus largely on continuing to expand the numbers of people it delivers services to and to expand services to groups who have previously not benefited from its activities.

# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)**

**FOR THE YEAR ENDED 31 MAY 2023**

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The key projects delivered by the Foundation during 2022/23 Included:

### **Employability and Skills**

#### **Building Better Opportunities – Changing Futures**

The Changing Futures project is funded by the European Social Fund and The National Lottery Community Fund to help tackle the poverty and social exclusion faced by the most disadvantaged people in England.

The project is specifically designed to meet the needs of any individual between the ages of 16 – 49 years who would like to work but are unable to do so without additional skills or support. Working alongside partners Jobcentre Plus and other referral agencies the Foundation offers participants a one to one service that is designed to break down barriers holding participants back from re-entering the workplace or accessing education or training.

#### **Building Better Opportunities – Age of Opportunity**

The Age of Opportunity project is funded by the European Social Fund and The National Lottery Community Fund to help tackle the poverty and social exclusion faced by the most disadvantaged people in England.

The project is specifically designed to meet the needs of any individual over the age of 50 who would like to work but are unable to do so without additional skills or support. Working alongside partners Jobcentre Plus and other referral agencies the Foundation offers participants a one to one service that is designed to break down barriers holding participants back from re-entering the workplace or accessing education or training.

#### **Building Better Opportunities – Invest in Youth**

The Invest in Youth project is funded by the European Social Fund and The National Lottery Community Fund to help tackle the poverty and social exclusion faced by the most disadvantaged people in England.

The project is specifically designed to meet the needs of any individual between the ages of 14 – 24 years who would like to work but are unable to do so without additional skills or support. Working alongside partners Jobcentre Plus, Pupil Referral Unit's and other referral agencies the Foundation offers participants a one to one service that is designed to break down barriers holding participants back from re-entering the workplace or accessing education or training.

### **Fylde Focus**

Fylde Focus supports young people living in the Fylde borough who are Not in Education, Employment or Training (NEET) to find positive outcomes. The Foundation work alongside local partners to recruit participants, provide mentoring support and find them suitable exit routes into employment, education or training. Funding for Fylde Focus is provided by Fylde Council through the Government's UK Shared Prosperity Fund.

### **Futures Through Football**

In partnership with Career Connect, the Futures Through Football programme uses football as a catalyst to improve the skills and aspirations of prisoners. Through a mixture of classroom and practical sessions, inmates complete an accredited qualification through demonstrating a number of skills including teamwork, communication and leadership.

### **Schools Services**

#### **School based activities**

The Foundation works in partnership with local primary schools to deliver specialist sport provision. Specialist staff deliver the PE curriculum to children in all age groups ensuring the provision is in line with Ofsted requirements. Staff also provide fun and enjoyable lunch time sessions for children to engage in whilst they are on their lunch break.

The Foundation also delivers extra-curricular sessions after school that consist of a range of fun and enjoyable sports. Sessions allow children to take part in a variety of activities in addition to those provided in the school curriculum, which has great benefits to physical and mental health. Throughout the year the Foundation worked with 17 primary schools.

# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)**

**FOR THE YEAR ENDED 31 MAY 2023**

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### **Early Years Activities**

Working alongside local nurseries/early years settings the Foundation delivers a range of sports sessions for children aged between 2- 4 years to improve their physical literacy. All sessions are designed in line with the Early Years Foundation Stage (EYFS) Framework enabling the children to learn and develop in a fun environment whilst preparing them for school. The Foundation worked with 12 nurseries/early years settings through the year.

### **Holiday Soccer Camps/Activity Clubs**

The Foundation delivers multi-activity camps during all school holidays for children and young people aged 6 – 14 years. The camps are provided at an affordable rate and are available for all to attend.

### **Holiday Activities and Food (HAF) Programme**

The HAF programme is funded by the Department for Education, giving children in England who are eligible for free school meals the opportunity to take part in fun, enriching, school holiday activities. The HAF programme is delivered alongside the Foundation's existing holiday activities in partnership with Fylde Council.

### **Football Development Centres**

Delivered in the evening, the football development centres are designed to improve the football skills for all children and young people aged between 2 – 14 years. The sessions are delivered in line with AFC Fylde Academy programme and provide a pathway into the Academy for talented individuals.

### **Community Development**

#### **Armed Forces Community Project**

In partnership with the Veterans' Foundation and BAE Systems, the Foundation are proud to support any ex-service personnel who are struggling to adapt to civilian life once they leave the forces. The Foundation offers a bespoke mentoring service that supports individuals with a range of challenges they may be facing ultimately assisting them to adjust and settle into the community in which they reside.

#### **Fylde Loneliness Prevention Programme**

In response to the increased numbers of older people across Fylde experiencing social isolation and loneliness, the Foundation delivers a one to one support programme to help them reintegrate back into their community. The programme is funded by The National Lottery Reaching Communities Fund.

#### **Champions**

The Foundation works in partnership with Lancashire Constabulary to deliver an intervention based programme aimed at reducing re-offending. It aims to divert young people and young adults aged 10 - 25 years away from crime. Working as part of the Violence Reduction Unit (VRU) specialist coaches from community clubs engage young adults during their detention in police custody and young people from the local community identified as being or at risk of being involved in crime.

#### **Fit Fylde**

In partnership with the National League Trust and Fylde Council, Fit Fylde is an accessible multi-component lifestyle weight management service for obese male and female adults aged 18+. The project is open to all members of the public with a BMI of 28+ with each participant receiving one to one and group mentoring support to design their personalised weight loss journey and achieve their goals.

#### **Just Join In**

In partnership with BBC Children In Need, Just Join In provides the opportunity to young people with disabilities aged between 6 – 18 years, with the opportunity to take part in free weekly sports activities to improve their physical and emotional health as well as create and maintain positive relationships with their peers and other adults.

#### **Football Welcomes**

The Foundation's Football Welcomes project offers weekly sports activities free of charge at Fylde Sports and Education Centre for refugees and asylum seekers residing in Kirkham and surrounding areas. The project helps participants to settle into the local community and culture, make new friends, learn the language, and feel a part of the local area.

#### **Matchday activities**

The Foundation facilitates a range of activities on a matchday to help fans engage with the football club. The School of the Week Initiative invites local schools to the stadium on a matchday and the Team of the Week initiative invites local grassroots football teams.

# AFC FYLDE COMMUNITY FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2023

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### Financial review

The 2022/23 financial year was a positive period for AFC Fylde Community Foundation and it was able to increase its income.

Income for the full year was £742,908 (2021/22: £672,890) while expenditure for the period was £667,882 (2021/22: £607,584) which resulted in a surplus of £75,026 (2021/22: surplus of £65,306).

Based on the figures to 31<sup>st</sup> May 2023, the Foundation's cash reserves amounts to £191,736 which does not yet meet the target of a minimum of six months operating costs, however Trustees are committed to working towards this

### Reserves Policy

The Trustees have considered the Charity's policy in respect of reserves. The Trustees have set a target of retaining at least six months of total expenditure (excluding depreciation) in cash reserves to provide financial security to the Charity in the event of unforeseen reductions in available funding which may arise from time to time. Based on the figures to 31<sup>st</sup> May 2023, this amounts to approximately £333,941 (2022: £303,792). The balance held at the end of the year of £191,736 (2022: £116,710) does not yet meet this target, however, the Trustees are committed to continue to work towards this.

The surplus for the year of £75,026 (2022: £65,306 surplus) was transferred to reserves and added to the brought forward surplus of £116,710 (2022: £51,404). The total funds carried forward of £191,736 (2022: £116,710) will be used in future years to meet the objectives of the charity, whilst having due consideration to meeting the stated reserves target above at the discretion of the Trustees.

### Structure, governance and management

The charity is a company limited by guarantee.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mr R Lancaster

Mr M Threlfall

Ms LA Calland

Mr C Brammall

Mr D Edmundson

Mr T Fitzpatrick

Mrs G Byrne

(Appointed 29 June 2023)

New trustees are recruited and appointed by the existing trustees as required. They are selected for their respective knowledge, abilities and interests in the objects of the Foundation. Due to the nature of the work undertaken by the Foundation it is relevant and appropriate to appoint trustees from a range of backgrounds.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

There shall be a minimum of 3 trustees but there shall be no maximum number. The trustees must hold at least 2 meetings per year at which the quorum is at least 2 or one third of the trustees in office, whichever is greater.

# AFC FYLDE COMMUNITY FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

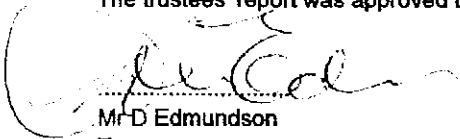
**FOR THE YEAR ENDED 31 MAY 2023**

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New trustees will be introduced to the aims and objectives of the charity by existing trustees and will be guided in the rights and duties of a trustee by reference to such training material and information is available from, in particular, The Charity Commission.

The day to day management of the Charity is undertaken by the Foundation Director and the Assistant Foundation Director who are supported by the senior management team. This is overseen by the Board of Trustees, which is Chaired by Dave Edmundson.

The trustees' report was approved by the Board of Trustees.



Mr D Edmundson

Trustee

Date: 4.1.24

# AFC FYLDE COMMUNITY FOUNDATION

## INDEPENDENT EXAMINER'S REPORT

### TO THE TRUSTEES OF AFC FYLDE COMMUNITY FOUNDATION

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I report to the trustees on my examination of the financial statements of AFC Fylde Community Foundation (the charity) for the year ended 31 May 2023.

#### **Responsibilities and basis of report**

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

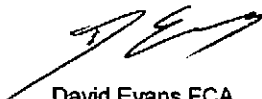
#### **Independent examiner's statement**

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of 2, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



David Evans FCA  
FCA  
Bishops  
1 Croft Court, Plumpton Close  
Whitehills Business Park  
Blackpool  
FY4 5PR

Dated: .....

# AFC FYLDE COMMUNITY FOUNDATION

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MAY 2023

	Notes	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £
<b>Income from:</b>							
Charitable activities	2	320,091	418,214	738,305	242,049	430,599	672,648
Investments	3	4,603	-	4,603	242	-	242
<b>Total income</b>		<u>324,694</u>	<u>418,214</u>	<u>742,908</u>	<u>242,291</u>	<u>430,599</u>	<u>672,890</u>
<b>Expenditure on:</b>							
Charitable activities	4	249,668	418,214	667,882	176,985	430,599	607,584
<b>Net income for the year/ Net movement in funds</b>		75,026	-	75,026	65,306	-	65,306
Fund balances at 1 June 2022		116,710	-	116,710	51,404	-	51,404
<b>Fund balances at 31 May 2023</b>		<u>191,736</u>	<u>-</u>	<u>191,736</u>	<u>116,710</u>	<u>-</u>	<u>116,710</u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# AFC FYLDE COMMUNITY FOUNDATION

## BALANCE SHEET

AS AT 31 MAY 2023

	Notes	2023		2022	
		£	£	£	£
<b>Fixed assets</b>					
Tangible assets	9		2,198		3,245
<b>Current assets</b>					
Debtors	10	174,071		121,805	
Cash at bank and in hand		141,075		183,426	
		315,146		305,231	
<b>Creditors: amounts falling due within one year</b>	11	(125,608)		(191,766)	
Net current assets			189,538		113,465
<b>Total assets less current liabilities</b>			191,736		116,710
<b>Income funds</b>					
Unrestricted funds			191,736		116,710
			191,736		116,710

The charitable company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 May 2023.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 4.1.24

Mr D Edmundson  
Trustee

Company registration number 09411676

# AFC FYLDE COMMUNITY FOUNDATION

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MAY 2023

---

		2023		2022	
	Notes	£	£	£	£
<b>Cash flows from operating activities</b>					
Cash (absorbed by)/generated from operations	13		(46,091)		5,943
<b>Investing activities</b>					
Purchase of tangible fixed assets		(863)		(4,867)	
Repayment of investment loans and receivables		-		698	
Investment income received		4,603		242	
<b>Net cash generated from/(used in) investing activities</b>					
			3,740		(3,927)
<b>Net cash used in financing activities</b>					
			-		-
<b>Net (decrease)/increase in cash and cash equivalents</b>					
			(42,351)		2,016
Cash and cash equivalents at beginning of year			183,426		181,410
<b>Cash and cash equivalents at end of year</b>			<u>141,075</u>		<u>183,426</u>

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# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2023

---

### 1 Accounting policies

#### Charity information

AFC Fylde Community Foundation is a private company limited by guarantee incorporated in England and Wales. The registered office is Fylde Sports and Education Centre, Coronation Way, Wesham, Preston, England, PR4 3JZ, Lancashire.

#### 1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Charitable funds

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

#### 1.4 Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

#### 1.5 Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computers	33% on cost
-----------	-------------

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2023

### 1 Accounting policies (Continued)

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.8 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.9 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

### 2 Charitable activities

	Charitable Income 2023 £	Charitable Income 2022 £
Sports Camps	81,634	70,480
Furlough	-	6,672
Grants & Funding	656,671	595,496
	<u>738,305</u>	<u>672,648</u>

### 3 Investments

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Interest receivable	4,603	242
	<u>4,603</u>	<u>242</u>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2023

### 4 Charitable activities

	Charitable Expenditure 2023 £	Charitable Expenditure 2022 £
Staff costs	484,338	424,055
Depreciation and impairment	1,910	1,622
Insurance	8,076	9,495
Telephone	793	-
Postage and Stationery	1,262	3,547
Sundries	3,657	3,847
Motor Expenses	32,160	30,456
Holiday Activity Fund Costs	6,600	10,899
Kit & Equipment	15,109	6,700
Facility Hire	38,192	32,213
Other charitable expenditure	68,817	77,910
	<u>660,914</u>	<u>600,744</u>
Share of governance costs (see note 5)	6,968	6,840
	<u>667,882</u>	<u>607,584</u>
<b>Analysis by fund</b>		
Unrestricted funds	249,668	176,985
Restricted funds	418,214	430,599
	<u>667,882</u>	<u>607,584</u>

### 5 Support costs

	Support costs £	Governance costs £	2023 Support costs		Governance costs £	2022 £
	£	£	£	£	£	£
Accountancy and legal fees	-	6,968	6,968	-	6,840	6,840
	<u>-</u>	<u>6,968</u>	<u>6,968</u>	<u>-</u>	<u>6,840</u>	<u>6,840</u>
Analysed between Charitable activities	-	6,968	6,968	-	6,840	6,840
	<u>-</u>	<u>6,968</u>	<u>6,968</u>	<u>-</u>	<u>6,840</u>	<u>6,840</u>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2023

### 6 Trustees' remuneration and benefits

There were no trustees' remuneration or other benefits for the year ended 31 May 2023 nor for the year ended 31 May 2022.

#### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 May 2023 nor the year ended 31 May 2022.

### 7 Employees

#### Number of employees

The average monthly number of employees during the year was:

	2023 Number	2022 Number
Service delivery	17	17
Management	4	4
	<u>21</u>	<u>21</u>

#### Employment costs

	2023 £	2022 £
Wages and salaries	443,574	466,556
Social security costs	32,943	29,349
Other pension costs	7,821	7,147
	<u>484,338</u>	<u>503,052</u>

There were no employees whose annual remuneration was £60,000 or more.

### 8 Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2023

### 9 Tangible fixed assets

	Computers £
<b>Cost</b>	
At 1 June 2022	5,767
Additions	863
At 31 May 2023	<u>6,630</u>
<b>Depreciation and impairment</b>	
At 1 June 2022	2,522
Depreciation charged in the year	1,910
At 31 May 2023	<u>4,432</u>
<b>Carrying amount</b>	
At 31 May 2023	<u>2,198</u>
At 31 May 2022	<u>3,245</u>

### 10 Debtors

	2023 £	2022 £
<b>Amounts falling due within one year:</b>		
Trade debtors	70,843	95,560
Prepayments and accrued income	103,228	26,245
	<u>174,071</u>	<u>121,805</u>

### 11 Creditors: amounts falling due within one year

	2023 £	2022 £
Other taxation and social security	6,526	6,418
Trade creditors	7,459	-
Other creditors	3,936	3,318
Accruals and deferred income	107,687	182,030
	<u>125,608</u>	<u>191,766</u>

### 12 Related party transactions

There were no disclosable related party transactions during the year (2022 - none).

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2023

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<b>13 Cash generated from operations</b>	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Surplus for the year	75,026	65,306
Adjustments for:		
Investment income recognised in statement of financial activities	(4,603)	(242)
Depreciation and impairment of tangible fixed assets	1,910	1,622
Movements in working capital:		
(Increase) in debtors	(52,266)	(58,498)
(Decrease) in creditors	(66,158)	(2,245)
<b>Cash (absorbed by)/generated from operations</b>	<b>(46,091)</b>	<b>5,943</b>

<b>14 Analysis of changes in net funds</b>		
The charity had no debt during the year.		

**AFC FYLDE COMMUNITY FOUNDATION**

England & Wales - Charity number 1163911

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# Accounts

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Charity registration number 1163911

Company registration number 09411676 (England and Wales)

**AFC FYLDE COMMUNITY FOUNDATION**  
**ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MAY 2022**

# AFC FYLDE COMMUNITY FOUNDATION

## LEGAL AND ADMINISTRATIVE INFORMATION

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**Trustees**

Mr Richard Lancaster

Mr M Threlfall

Ms LA Calland

(Appointed 22 December  
2021)

Mr C Brammall

(Appointed 1 April 2022)

Mr D Edmundson

(Appointed 1 April 2022)

Mr T Fitzpatrick

(Appointed 1 April 2022)

**Charity number**

1163911

**Company number**

09411676

**Registered office**

Fylde Sports and Education Centre

Coronation Way

Wesham

Preston

England

Lancashire

PR4 3JZ

**Independent examiner**

David Evans FCA

Bishops

1 Croft Court, Plumpton Close

Whitehills Business Park

Blackpool

FY4 5PR

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# AFC FYLDE COMMUNITY FOUNDATION

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# AFC FYLDE COMMUNITY FOUNDATION

## CHAIRMAN'S STATEMENT

**FOR THE YEAR ENDED 31 MAY 2022**

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With the full support of the trustees, The Foundation Director managed to adapt an entirely new range of services that were successfully defined and delivered during the most challenging restrictions (including national lockdowns). These, along with other existing deliverables were discharged - often via online options - to those that needed them the most.

Whilst the separate Directors Report (provided as a separate element of this annual submission) provides a detailed assessment and review of individual project deliverables, I, as Chairman of the Trustees, will record the appreciation of the trustees for the way in which the Foundation has not only developed its business, but also for the satisfactory resolution of several key outstanding business issues relating to financial controls, outstanding/overdue debt, financial reserves policy, overhead costs, and a wide range of business practices linked to the league Trust Capability Code of Practice (CCOP). The resolution of these issues has placed the Foundation in a reassuringly strong position to manage future business levels.

It should be recorded that the Foundation is showing a financial deficit for the period 2020/21 (the details of which are set out in the attached Directors Report), and this is due primarily to continuous Covid related challenges, together with the necessary resolution of outstanding financial payments - both to and by the Foundation. The progress during the period was very closely communicated to the trustees, and it should also be recorded (due to the aforementioned Covid limitations) that the trustees were aware of and approved the financial status and projections on a monthly basis throughout 2020/21.

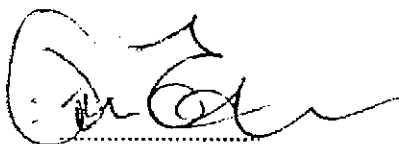
In addition to the day-to-day operational management by the Foundation Director, the interaction with the trustees was significantly strengthened, with quarterly Trustee meetings held - together with subject-specific reviews with the Chairman and/or the trustees.

Although this report relates to the period 2020/21, it should also be noted that the Director's strategic plan (initially defined in early 2021), and fully supported by the trustees, is already bearing fruit for the period 2021/22 and beyond. The trustees will, in particular, be ensuring that the stated cash reserves are achieved going forward. The levels of business (from the second half 2021) are extremely encouraging in this regard.

The trustees can confirm that they were progressively well briefed on the financial challenges of the period 2020/21, and were supportive in terms of meeting the demands presented by the pandemic. The trustees can also confirm that they are aware/supportive of the 2020/21 and the projected 2021/22 financial status/projections, together with the ability of the Foundation to reach record levels of turnover in the coming 18 months.

Despite the protracted challenges presented by the pandemic, the Foundation is already (period 2021/22) in a healthy positive financial position, with a clearly defined strategic direction, a proactive Director, a capable and committed team, and a well-briefed and supportive board of trustees.

I, as Chairman of the Trustees, can be contacted on any element of this annual statement or the Directors report.



Mr D Edmundson  
Chairman

Date: 15.12.22

# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)**

**FOR THE YEAR ENDED 31 MAY 2022**

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The trustees present their annual report and financial statements for the year ended 31 May 2022.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's trust deed, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

### **Objectives and activities**

The charity's objects are for the public benefit and are specifically restricted to the following:

- To promote for the benefit of the inhabitants of Lancashire and the surrounding area the provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the life of said inhabitants. Without prejudice to the generality of the foregoing by the provision of the opportunity to participate in the sport of football in all ways and according to all abilities.
- Such of other exclusively charitable purposes as the trustees in their absolute discretion may determine from time to time.

There has been no change in these during the year.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

### **Achievements and performance**

Between June 2021 to May 2022 AFC Fylde Community Foundation was able to support over 5,000 people across Fylde – a remarkable effort taking into consideration the implications caused by the Covid-19 pandemic for the first quarter of the year.

The Foundation had a productive year growing its reach and footprint across Fylde as well as launching a new strategy and significantly increasing its income and number of staff. The Foundation continues to focus largely on continuing to expand the numbers of people it delivers services to and to expand services to groups who have previously not benefited from its activities.

# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)**

### **FOR THE YEAR ENDED 31 MAY 2022**

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The key projects delivered by the Foundation during 2021/22 included:

#### **Employability and Skills**

##### **Building Better Opportunities – Changing Futures**

The Changing Futures project is funded by the European Social Fund and The National Lottery Community Fund to help tackle the poverty and social exclusion faced by the most disadvantaged people in England.

The project is specifically designed to meet the needs of any individual between the ages of 16 – 49 years who would like to work but are unable to do so without additional skills or support. Working alongside partners Jobcentre Plus and other referral agencies the Foundation offers participants a one to one service that is designed to break down barriers holding participants back from re-entering the workplace or accessing education or training.

##### **Building Better Opportunities – Age of Opportunity**

The Age of Opportunity project is funded by the European Social Fund and The National Lottery Community Fund to help tackle the poverty and social exclusion faced by the most disadvantaged people in England.

The project is specifically designed to meet the needs of any individual over the age of 50 who would like to work but are unable to do so without additional skills or support. Working alongside partners Jobcentre Plus and other referral agencies the Foundation offers participants a one to one service that is designed to break down barriers holding participants back from re-entering the workplace or accessing education or training.

##### **Building Better Opportunities – Invest In Youth**

The Invest in Youth project is funded by the European Social Fund and The National Lottery Community Fund to help tackle the poverty and social exclusion faced by the most disadvantaged people in England.

The project is specifically designed to meet the needs of any individual between the ages of 14 – 24 years who would like to work but are unable to do so without additional skills or support. Working alongside partners Jobcentre Plus, Pupil Referral Unit's and other referral agencies the Foundation offers participants a one to one service that is designed to break down barriers holding participants back from re-entering the workplace or accessing education or training.

##### **Kickstart**

Kickstart provides out-of-work young people aged 16 to 24 with paid job placements at the Foundation allowing them to gain industry experience and back into employment.

##### **Divert**

The Foundation works in partnership with Lancashire Constabulary to deliver an intervention based programme aimed at reducing re-offending. It is delivered within police custody suites and aims to divert young adults aged 18 - 25 years away from crime. Working as part of the Violence Reduction Unit (VRU) Specialist custody intervention coaches (CIC) from community clubs engage young adults during their detention in police custody.

##### **Divert Youth**

The Foundation also works in partnership with Lancashire Constabulary to deliver its Divert Youth project. The project supports local youngsters aged 10-17 who are known to offend or be at risk of offending to find positive outcomes.

##### **Schools Services**

###### **School based activities**

The Foundation works in partnership with local primary schools to deliver specialist sport provision. Specialist staff deliver the PE curriculum to children in all age groups ensuring the provision is in line with Ofsted requirements. Staff also provide fun and enjoyable lunch time sessions for children to engage in whilst they are on their lunch break.

The Foundation also delivers extra-curricular sessions after school that consist of a range of fun and enjoyable sports. Sessions allow children to take part in a variety of activities in addition to those provided in the school curriculum, which has great benefits to physical and mental health. Throughout the year the Foundation worked with 17 primary schools.

# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)**

**FOR THE YEAR ENDED 31 MAY 2022**

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### **Early Years Activities**

Working alongside local nurseries/early years settings the Foundation delivers a range of sports sessions for children aged between 2- 4 years to improve their physical literacy. All sessions are designed in line with the Early Years Foundation Stage (EYFS) Framework enabling the children to learn and develop in a fun environment whilst preparing them for school. The Foundation worked with 12 nurseries/early years settings through the year.

### **Holiday Soccer Camps/Activity Clubs**

The Foundation delivers multi-activity camps during all school holidays for children and young people aged 6 – 14 years. The camps are provided at an affordable rate and are available for all to attend.

### **Holiday Activities and Food (HAF) Programme**

The HAF programme is funded by the Department for Education, giving children in England who are eligible for free school meals the opportunity to take part in fun, enriching, school holiday activities. The HAF programme is delivered alongside the Foundation's existing holiday activities.

### **Football Development Centres**

Delivered in the evening, the football development centres are designed to improve the football skills for all children and young people aged between 2 – 14 years. The sessions are delivered in line with AFC Fylde Academy programme and provide a pathway into the Academy for talented individuals.

### **Community Development**

#### **Armed Forces Community Project**

In partnership with the Veterans' Foundation and BAE Systems, the Foundation are proud to support any ex-service personnel who are struggling to adapt to civilian life once they leave the forces. The Foundation offers a bespoke mentoring service that supports individuals with a range of challenges they may be facing ultimately assisting them to adjust and settle into the community in which they reside.

#### **Fylde Loneliness Prevention Programme**

In response to the increased numbers of older people across Fylde experiencing social isolation and loneliness, the Foundation delivers a one to one support programme to help them reintegrate back into their community. The programme is funded by The National Lottery Fund and National League Trust.

#### **Just Join In**

In partnership with BBC Children in Need, Just Join In provides the opportunity to young people with disabilities aged between 6 – 18 years, with the opportunity to take part in free weekly sports activities to improve their physical and emotional health as well as create and maintain positive relationships with their peers and other adults.

#### **Football Welcomes**

The Foundation's Football Welcomes project offers weekly sports activities free of charge at Fylde Sports and Education Centre for refugees and asylum seekers residing in Kirkham and surrounding areas. The project helps participants to settle into the local community and culture, make new friends, learn the language and feel a part of the local area.

#### **Moving On**

Working in partnership with One Fylde, the project supports adults with learning disabilities aged 16+ move closer to employment while improving their mental and physical health and well-being as society and communities moved out of lockdown and recover from the pandemic.

#### **Matchday activities**

The Foundation facilitates a range of activities on a matchday to help fans engage with the football club. The School of the Week initiative invites local schools to the stadium on a matchday and the Team of the Week initiative invites local grassroots football teams.

# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)**

### **FOR THE YEAR ENDED 31 MAY 2022**

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#### **Financial review**

The 2021/22 financial year was a positive period for AFC Fylde Community Foundation and it was able to increase its income by 87%.

It was able to do this by attracting a range of new income from a diverse range of partners including the English Football League Trust and Fylde Borough Council. On top of the continued support of existing partners this meant the Foundation was able to reverse the financial challenges it faced in the previous year caused by Covid -19 and the cancellation of the delivery of large parts of its services.

Income for the full year was £672,648 (2020/21:£360,243) while expenditure for the period was £607,584 (2020/21: £413,977) which resulted in a surplus of £65,306 (2020/21: deficit of £53,734).

Based on the figures to 31<sup>st</sup> May 2022, the Foundation's cash reserves amounts to £116,710 which does not yet meet the target of a minimum of six months operating costs, however Trustees are committed to working towards this.

#### **Reserves Policy**

The Trustees have considered the Charity's policy in respect of reserves. The Trustees have set a target of retaining at least six months of total expenditure (excluding depreciation) in cash reserves to provide financial security to the Charity in the event of unforeseen reductions in available funding which may arise from time to time. Based on the figures to 31<sup>st</sup> May 2022, this amounts to approximately £303,792 (2021: £211,293). The balance held at the end of the year of £116,710 (2021: £51,404) does not yet meet this target, however, the Trustees are committed to continue to work towards this.

The surplus for the year of £65,306 (2021: £53,734 deficit) was transferred to reserves and added to the brought forward surplus of £51,404 (2021: £105,138). The total funds carried forward of £116,710 (2021: £51,404) will be used in future years to meet the objectives of the charity, whilst having due consideration to meeting the stated reserves target above at the discretion of the Trustees.

The trustees have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

#### **Plans for future periods**

The Foundation aims to continue to deliver its existing provision whilst trying to increase the number of participants in each case.

The Foundation will continue to look for new funding opportunities to deliver a diverse range of projects, within the local community, under the brand of AFC Fylde Foundation in order to make a positive difference to the lives of local people.

The Foundation are particularly aiming to do more work surrounding health and wellbeing and employability and also plan to create a business sponsorship programme that will enable local businesses to support the work of the Foundation.

# AFC FYLDE COMMUNITY FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

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### Structure, governance and management

The charity is a company limited by guarantee.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mr Philip Humphreys	(Resigned 31 March 2022)
Mr Jonty Castle	(Resigned 8 October 2021)
Mr Richard Lancaster	
Mr M Threlfall	
Ms LA Calland	(Appointed 22 December 2021)
Mr C Brammall	(Appointed 1 April 2022)
Mr D Edmundson	(Appointed 1 April 2022)
Mr T Fitzpatrick	(Appointed 1 April 2022)
Mr D Bottomley	(Appointed 1 April 2022 and resigned 23 May 2022)

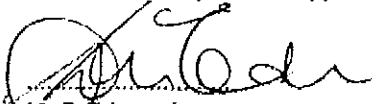
New trustees are recruited and appointed by the existing trustees as required. They are selected for their respective knowledge, abilities and interests in the objects of the Foundation. Due to the nature of the work undertaken by the Foundation it is relevant and appropriate to appoint trustees from a range of backgrounds.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

There shall be a minimum of 3 trustees but there shall be no maximum number. The trustees must hold at least 2 meetings per year at which the quorum is at least 2 or one third of the trustees in office, whichever is greater.

New trustees will be introduced to the aims and objectives of the charity by existing trustees and will be guided in the rights and duties of a trustee by reference to such training material and information is available from, in particular, The Charity Commission.

The trustees' report was approved by the Board of Trustees.

  
Mr D Edmundson  
Trustee

Date: 15.12.22

# AFC FYLDE COMMUNITY FOUNDATION

## INDEPENDENT EXAMINER'S REPORT

### TO THE TRUSTEES OF AFC FYLDE COMMUNITY FOUNDATION

---

I report to the trustees on my examination of the financial statements of AFC Fylde Community Foundation (the charity) for the year ended 31 May 2022.

#### Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of 2, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



David Evans FCA

FCA

Bishops

1 Croft Court, Plumpton Close

Whitehills Business Park

Blackpool

FY4 5PR

Dated: 17/1/23

# AFC FYLDE COMMUNITY FOUNDATION

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MAY 2022

	Notes	Unrestricted funds 2022 £	Restricted funds 2022 £	Total Unrestricted funds 2022 £	2021 £
<b>Income from:</b>					
Charitable activities	2	242,049	430,599	672,648	360,243
Investments	3	242	-	242	-
<b>Total Income</b>		<u>242,291</u>	<u>430,599</u>	<u>672,890</u>	<u>360,243</u>
<b>Expenditure on:</b>					
Charitable activities	4	<u>176,985</u>	<u>430,599</u>	<u>607,584</u>	<u>413,977</u>
<b>Net income/(expenditure) for the year/ Net movement in funds</b>		65,306	-	65,306	(53,734)
Fund balances at 1 June 2021		<u>51,404</u>	-	<u>51,404</u>	<u>105,138</u>
<b>Fund balances at 31 May 2022</b>		<u><u>116,710</u></u>	<u><u>-</u></u>	<u><u>116,710</u></u>	<u><u>51,404</u></u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# AFC FYLDE COMMUNITY FOUNDATION

## BALANCE SHEET

AS AT 31 MAY 2022

	Notes	2022 £	£	2021 £	£
<b>Fixed assets</b>					
Tangible assets	8		3,245		-
<b>Current assets</b>					
Debtors	9	121,805		64,005	
Cash at bank and in hand		183,426		181,410	
		<u>305,231</u>		<u>245,415</u>	
<b>Creditors: amounts falling due within one year</b>	10	<u>(191,766)</u>		<u>(194,011)</u>	
Net current assets			<u>113,465</u>		<u>51,404</u>
<b>Total assets less current liabilities</b>			<u>116,710</u>		<u>51,404</u>
<b>Income funds</b>					
Unrestricted funds			<u>116,710</u>		<u>51,404</u>
			<u>116,710</u>		<u>51,404</u>

The charitable company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 May 2022.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 15.12.22



Mr D Edmundson  
Trustee

Company registration number 09411676

# AFC FYLDE COMMUNITY FOUNDATION

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MAY 2022

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	Notes	2022 £	£	2021 £	£
<b>Cash flows from operating activities</b>					
Cash generated from operations	12		5,943		504
<b>Investing activities</b>					
Purchase of tangible fixed assets		(4,867)		-	
Repayment of investment loans and receivables		698		-	
Investment income received		242		-	
<b>Net cash used in investing activities</b>			(3,927)		-
<b>Net cash used in financing activities</b>			-		-
<b>Net increase in cash and cash equivalents</b>			2,016		504
Cash and cash equivalents at beginning of year			181,410		180,906
<b>Cash and cash equivalents at end of year</b>			<u>183,426</u>		<u>181,410</u>

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# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2022

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### 1 Accounting policies

#### Charity Information

AFC Fylde Community Foundation is a private company limited by guarantee incorporated in England and Wales. The registered office is Fylde Sports and Education Centre, Coronation Way, Wesham, Preston, England, PR4 3JZ, Lancashire.

#### 1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Charitable funds

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

#### 1.4 Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

#### 1.5 Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computers	33% on cost
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The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2022

### 1 Accounting policies

(Continued)

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.8 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.9 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

### 2 Charitable activities

	Charitable Income 2022 £	Charitable Income 2021 £
Sports Camps	70,480	30,345
Furlough	6,672	54,651
Grants & Funding	595,496	275,247
	<u>672,648</u>	<u>380,243</u>

### 3 Investments

	Unrestricted funds 2022 £	Total 2021 £
Interest receivable	<u>242</u>	<u>-</u>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2022

### 4 Charitable activities

	Charitable Expenditure 2022 £	Charitable Expenditure 2021 £
Staff costs	424,055	353,116
Depreciation and impairment	1,822	-
Bad Debt	-	1,934
Insurance	9,495	16,458
Telephone	-	2,458
Postage and Stationery	3,547	564
Advertising	-	1,304
Sundries	3,847	231
Motor Expenses	30,456	29,381
Travel & Entertainment	-	8,350
Holiday Activity Fund Costs	10,899	-
Bikeability Training	-	(78,997)
Kit & Equipment	6,700	4,493
Facility Hire	32,213	11,186
Other charitable expenditure	77,910	54,199
	<u>600,744</u>	<u>404,677</u>
Share of governance costs (see note 5)	6,840	9,300
	<u>607,584</u>	<u>413,977</u>
<b>Analysis by fund</b>		
Unrestricted funds	176,985	413,977
Restricted funds	430,599	-
	<u>607,584</u>	<u>413,977</u>

### 5 Support costs

	Support costs £	Governance costs £	2022		Governance costs £	2021 £
	£	£	Support costs £	£	£	£
Accountancy and legal fees	-	6,840	6,840	-	9,300	9,300
	<u>-</u>	<u>6,840</u>	<u>6,840</u>	<u>-</u>	<u>9,300</u>	<u>9,300</u>
Analysed between Charitable activities	-	6,840	6,840	-	9,300	9,300
	<u>-</u>	<u>6,840</u>	<u>6,840</u>	<u>-</u>	<u>9,300</u>	<u>9,300</u>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MAY 2022

#### 6 Trustees' remuneration and benefits

There were no trustees' remuneration or other benefits for the year ended 31 May 2022 nor for the year ended 31 May 2021.

#### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 May 2022 nor the year ended 31 May 2021.

#### 7 Employees

#### Number of employees

The average monthly number of employees during the year was:

	2022 Number	2021 Number
Service delivery	17	14
Management	4	2
	<u>21</u>	<u>16</u>

#### Employment costs

	2022 £	2021 £
Wages and salaries	387,559	328,866
Social security costs	29,349	20,259
Other pension costs	7,147	3,991
	<u>424,055</u>	<u>353,116</u>

There were no employees whose annual remuneration was £60,000 or more.

#### 8 Tangible fixed assets

	Computers £
<b>Cost</b>	
At 1 June 2021	5,767
At 31 May 2022	<u>5,767</u>
<b>Depreciation and impairment</b>	
At 1 June 2021	900
Depreciation charged in the year	1,622
At 31 May 2022	<u>2,522</u>
<b>Carrying amount</b>	
At 31 May 2022	<u>3,245</u>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2022

<b>9 Debtors</b>	<b>2022</b>	<b>2021</b>
	£	£
<b>Amounts falling due within one year:</b>		
Trade debtors	95,560	42,612
Other debtors	-	5,698
Prepayments and accrued income	26,245	15,695
	<u>121,805</u>	<u>64,005</u>
<b>10 Creditors: amounts falling due within one year</b>	<b>2022</b>	<b>2021</b>
	£	£
Other taxation and social security	6,418	4,371
Trade creditors	-	3,776
Other creditors	3,318	2,414
Accruals and deferred income	182,030	183,450
	<u>191,766</u>	<u>194,011</u>
<b>11 Related party transactions</b>		
There were no disclosable related party transactions during the year (2021 - none).		
<b>12 Cash generated from operations</b>	<b>2022</b>	<b>2021</b>
	£	£
Surplus/(deficit) for the year	65,306	(53,734)
Adjustments for:		
Investment income recognised in statement of financial activities	(242)	-
Depreciation and impairment of tangible fixed assets	1,622	-
Movements in working capital:		
(Increase)/decrease in debtors	(58,498)	6,280
(Decrease)/increase in creditors	(2,245)	47,958
<b>Cash generated from operations</b>	<u>5,943</u>	<u>504</u>
<b>13 Analysis of changes in net funds</b>		
The charity had no debt during the year.		

**AFC FYLDE COMMUNITY FOUNDATION**

England & Wales - Charity number 1163911

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# Accounts

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**Charity Registration No. 1163911**

**Company Registration No. 09411676 (England and Wales)**

**AFC FYLDE COMMUNITY FOUNDATION**  
**ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MAY 2021**

# AFC FYLDE COMMUNITY FOUNDATION

## LEGAL AND ADMINISTRATIVE INFORMATION

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<b>Trustees</b>	Mr Philip Humphreys Mr Richard Lancaster	(Appointed 1 August 2020) (Appointed 17 December 2020)
	Mr M Threlfall Ms LA Calland	(Appointed 22 December 2021)
<b>Charity number</b>	1163911	
<b>Company number</b>	09411676	
<b>Registered office</b>	Fylde Sports and Education Centre Coronation Way Wesham Preston England Lancashire PR4 3JZ	
<b>Independent examiner</b>	David Evans Bishops 1 Croft Court, Plumpton Close Whitehills Business Park Blackpool FY4 5PR	

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# AFC FYLDE COMMUNITY FOUNDATION

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# AFC FYLDE COMMUNITY FOUNDATION

## CHAIRMAN'S STATEMENT

**FOR THE YEAR ENDED 31 MAY 2021**

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This Chairman of the Trustees Report covers the period June 2020 - May 2021, a period of time that saw the Covid-19 pandemic at its most challenging. I mention this at the outset because the AFC Fylde Community Foundation, under Director, Wesley Partington, performed at a commendably high level throughout the period in question.

With the full support of the trustees, The Foundation Director managed to adapt an entirely new range of services that were successfully defined and delivered during the most challenging restrictions (including national lockdowns). These, along with other existing deliverables were discharged - often via online options - to those that needed them the most.

Whilst the separate Directors Report (provided as a separate element of this annual submission) provides a detailed assessment and review of individual project deliverables, I, as Chairman of the Trustees, will record the appreciation of the trustees for the way in which the Foundation has not only developed its business, but also for the satisfactory resolution of several key outstanding business issues relating to financial controls, outstanding/overdue debt, financial reserves policy, overhead costs, and a wide range of business practices linked to the league Trust Capability Code of Practice (CCOP). The resolution of these issues has placed the Foundation in a reassuringly strong position to manage future business levels.

It should be recorded that the Foundation is showing a financial deficit for the period 2020/21 (the details of which are set out in the attached Directors Report), and this is due primarily to continuous Covid related challenges, together with the necessary resolution of outstanding financial payments - both to and by the Foundation. The progress during the period was very closely communicated to the trustees, and it should also be recorded (due to the aforementioned Covid limitations) that the trustees were aware of and approved the financial status and projections on a monthly basis throughout 2020/21.

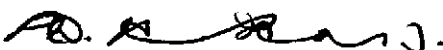
In addition to the day-to-day operational management by the Foundation Director, the interaction with the trustees was significantly strengthened, with quarterly Trustee meetings held - together with subject-specific reviews with the Chairman and/or the trustees.

Although this report relates to the period 2020/21, it should also be noted that the Director's strategic plan (initially defined in early 2021), and fully supported by the trustees, is already bearing fruit for the period 2021/22 and beyond. The trustees will, in particular, be ensuring that the stated cash reserves are achieved going forward. The levels of business (from the second half 2021) are extremely encouraging in this regard.

The trustees can confirm that they were progressively well briefed on the financial challenges of the period 2020/21, and were supportive in terms of meeting the demands presented by the pandemic. The trustees can also confirm that they are aware/supportive of the 2020/21 and the projected 2021/22 financial status/projections, together with the ability of the Foundation to reach record levels of turnover in the coming 18 months.

Despite the protracted challenges presented by the pandemic, the Foundation is already (period 2021/22) in a healthy positive financial position, with a clearly defined strategic direction, a proactive Director, a capable and committed team, and a well-briefed and supportive board of trustees.

I, as Chairman of the Trustees, can be contacted on any element of this annual statement or the Directors report.



.....  
P A Humphreys

Chairman

Date: 18/1/22  
.....

# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 MAY 2021**

---

The trustees present their annual report and financial statements for the year ended 31 May 2021.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's trust deed, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

### **Objectives and activities**

The charity's objects are for the public benefit and are specifically restricted to the following:

- To promote for the benefit of the inhabitants of Lancashire and the surrounding area the provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the life of said inhabitants. Without prejudice to the generality of the foregoing by the provision of the opportunity to participate in the sport of football in all ways and according to all abilities.
- Such of other exclusively charitable purposes as the trustees in their absolute discretion may determine from time to time.

There has been no change in these during the year.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

### **Achievements and performance**

It has been a challenging and unprecedented 12-month period for AFC Fylde Community Foundation in the form of having to deal with the COVID-19 pandemic. Prior to the countrywide lockdown, the Foundation was enjoying a productive year growing in its reach and footprint across Fylde.

Given the challenges Coronavirus presented, the Foundation was able to quickly adapt services to provide essential support for the most vulnerable, whilst maintaining much of our existing provision online. The Foundation has focused largely on continuing to expand the numbers of people it delivers services to and to expand services to groups who have previously not benefited from its activities

# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021**

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The key projects delivered by the Foundation during 2020/21 included:

### **Building Better Opportunities – Changing Futures**

The Changing Futures project is funded by the European Social Fund and The National Lottery Community Fund to help tackle the poverty and social exclusion faced by the most disadvantaged people in England.

The project is specifically designed to meet the needs of any individual between the ages of 16 – 49 years who would like to work but are unable to do so without additional skills or support. Working alongside partners Jobcentre Plus and other referral agencies the Foundation offers participants a one to one service that is designed to break down barriers holding participants back from re-entering the workplace or accessing education or training.

### **Building Better Opportunities – Age of Opportunity**

The Age of Opportunity project is funded by the European Social Fund and The National Lottery Community Fund to help tackle the poverty and social exclusion faced by the most disadvantaged people in England.

The project is specifically designed to meet the needs of any individual over the age of 50 who would like to work but are unable to do so without additional skills or support. Working alongside partners Jobcentre Plus and other referral agencies the Foundation offers participants a one to one service that is designed to break down barriers holding participants back from re-entering the workplace or accessing education or training.

### **School based activities**

The Foundation works in partnership with local primary schools to deliver specialist sport provision. Specialist staff deliver the PE curriculum to children in all age groups ensuring the provision is in line with Ofsted requirements. Staff also provide fun and enjoyable lunch time sessions for children to engage in whilst they are on their lunch break.

The Foundation also delivers extra-curricular sessions after school that consist of a range of fun and enjoyable sports. Sessions allow children to take part in a variety of activities in addition to those provided in the school curriculum, which has great benefits to physical and mental health.

Throughout the year the Foundation worked with 16 primary schools.

### **Early Years Activities**

Working alongside local nurseries/early years settings the Foundation delivers a range of sports sessions for children aged between 2- 4 years to improve their physical literacy. All sessions are designed in line with the Early Years Foundation Stage (EYFS) Framework enabling the children to learn and develop in a fun environment whilst preparing them for school. The Foundation worked with 27 nurseries/early years settings through the year.

### **Holiday Soccer Camps/Activity Clubs**

The Foundation delivers multi-activity camps during all school holidays for children and young people aged 6 – 14 years. The camps are provided at an affordable rate and are available for all to attend.

### **Football Development Centres**

Delivered in the evening, the football development centres are designed to improve the football skills for all children and young people aged between 2 – 14 years. The sessions are delivered in line with AFC Fylde Academy programme and provide a pathway into the Academy for talented individuals.

### **Armed Forces Project**

In partnership with the Veterans' Foundation and BAE Systems, the Foundation are proud to support any ex-service personnel who are struggling to adapt to civilian life once they leave the forces. The Foundation offers a bespoke mentoring service that supports individuals with a range of challenges they may be facing ultimately assisting them to adjust and settle into the community in which they reside.

# **AFC FYLDE COMMUNITY FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)**

**FOR THE YEAR ENDED 31 MAY 2021**

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### **Matchday activities**

The Foundation facilitates a range of activities on a matchday to help fans engage with the football club. The School of the Week initiative invites local schools to the stadium on a matchday and the Team of the Week initiative invites local grassroots football teams.

### **Fylde Loneliness Prevention Programme**

In response to the increased numbers of older people across Fylde experiencing social isolation and loneliness, the Foundation delivers a one to one support programme to help them reintegrate back into their community. The programme is funded by The National Lottery Fund and National League Trust.

### **Divert**

The Foundation works in partnership with Lancashire Constabulary to deliver an intervention based programme aimed at reducing re-offending. It is delivered within police custody suites and aims to divert young adults aged 18 - 25 years away from crime. Working as part of the Violence Reduction Unit (VRU) Specialist custody intervention coaches (CIC) from community clubs engage young adults during their detention in police custody.

### **Impact of Covid-19**

On Friday March 20th 2020, AFC Fylde Community Foundation suspended all of its activities as a result of COVID-19 and the enforced lockdown across the country.

Although the Foundation placed a number of staff on furlough, the Trustees were determined that the charity should contribute to the response of the national crisis and continue its vital work. As a result, Foundation staff delivered hampers and hot meals to households, created an online offer and called people at risk of social isolation.

### **PLANS FOR FUTURE PERIODS**

The Foundation aims to continue to deliver all of the above programmes and try to increase the number of participants in each case.

The Foundation will continue to look for new funding opportunities to deliver a diverse range of projects, within the local community, under the brand of AFC Fylde Foundation in order to make a positive difference to the lives of local people.

The Foundation are particularly aiming to do more work with vulnerable young people, older people, people with a disability and the Armed Forces Community.

# AFC FYLDE COMMUNITY FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2021

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### Financial review

Despite a significant reduction in income and therefore services delivered, the Foundation continued to serve the people of Fylde, reinforcing our reputation as a critical support to the borough – especially in such challenging times.

AFC Fylde Community Foundation board of Trustees are committed to ensuring a sustainable and diverse range of income streams.

In 2020/2021 the Foundation's income was £360,243 against an expenditure of £413,977 which resulted in a deficit of £53,734.

This deficit was largely due to the COVID-19 pandemic and the loss of income across the whole of the financial year.

Based on the figures to 31st May 2021, the Foundation's reserves amount to £51,404 which does not yet meet the target of a minimum of six months operating costs, however the Trustees are committed to working towards this.

### Reserves Policy

The Trustees have considered the Charity's policy in respect of reserves. The Trustees have set a target of retaining at least six months of total expenditure (excluding depreciation) in reserves to provide financial security to the Charity in the event of unforeseen reductions in available funding which may arise from time to time. Based on the figures to 31st May 2021, this amounts to approximately £211,293 (2020: £283,301). The balance held at the end of the year of £51,404 (2020: £105,138) does not yet meet this target, however, the Trustees are committed to continue to work towards this.

The deficit for the year of £53,734 (2020: £26,366 deficit) was transferred to reserves and added to the brought forward surplus of £105,138 (2020: £131,504) The total funds carried forward of £51,404 (2020: £105,138) will be used in future years to meet the objectives of the charity, whilst having due consideration to meeting the stated reserves target above at the discretion of the Trustees.

The trustees have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

### Structure, governance and management

The charity is a company limited by guarantee.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mr Philip Humphreys	(Appointed 1 August 2020)
Mr Jonty Castle	(Appointed 1 August 2020 and resigned 8 October 2021)
Mr Richard Lancaster	(Appointed 17 December 2020)
Mr M Threlfall	
Mr D A Haythornthwaite	(Resigned 27 August 2020)
Ms LA Calland	(Appointed 22 December 2021)

New trustees are recruited and appointed by the existing trustees as required. They are selected for their respective knowledge, abilities and interests in the objects of the Foundation. Due to the nature of the work undertaken by the Foundation it is relevant and appropriate to appoint trustees from a range of backgrounds.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

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# AFC FYLDE COMMUNITY FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

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There shall be a minimum of 3 trustees but there shall be no maximum number. The trustees must hold at least 2 meetings per year at which the quorum is at least 2 or one third of the trustees in office, whichever is greater.

New trustees will be introduced to the aims and objectives of the charity by existing trustees and will be guided in the rights and duties of a trustee by reference to such training material and information is available from, in particular, The Charity Commission.

The trustees' report was approved by the Board of Trustees.



.....  
Mr Phillip Humphreys  
Trustee

Date: 18/1/22 .....

# AFC FYLDE COMMUNITY FOUNDATION

## INDEPENDENT EXAMINER'S REPORT

### TO THE TRUSTEES OF AFC FYLDE COMMUNITY FOUNDATION

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I report to the trustees on my examination of the financial statements of AFC Fylde Community Foundation (the charity) for the year ended 31 May 2021.

#### Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.


#### Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of 2, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



David Evans  
FCA  
Bishops  
1 Croft Court, Plumpton Close  
Whitehills Business Park  
Blackpool  
FY4 5PR

Dated: 18/1/22

# AFC FYLDE COMMUNITY FOUNDATION

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MAY 2021

		Unrestricted funds 2021 £	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £
	Notes				
<b>Income from:</b>					
Charitable activities	2	360,243	332,647	207,590	540,237
<b>Expenditure on:</b>					
Charitable activities	3	413,977	359,013	207,590	566,603
<b>Net expenditure for the year/ Net movement in funds</b>		(53,734)	(26,366)	-	(26,366)
Fund balances at 1 June 2020		105,138	131,504	-	131,504
<b>Fund balances at 31 May 2021</b>		51,404	105,138	-	105,138

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# AFC FYLDE COMMUNITY FOUNDATION

## BALANCE SHEET

AS AT 31 MAY 2021

	Notes	2021 £	£	2020 £	£
<b>Current assets</b>					
Debtors	7	64,005		70,285	
Cash at bank and in hand		181,410		180,906	
		<u>245,415</u>		<u>251,191</u>	
<b>Creditors: amounts falling due within one year</b>	8	(194,011)		(146,053)	
<b>Net current assets</b>			<u>51,404</u>		<u>105,138</u>
<b>Income funds</b>					
Unrestricted funds			51,404		105,138
			<u>51,404</u>		<u>105,138</u>

The charitable company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 May 2021.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 18/1/22.



Mr Philip Humphreys  
Trustee

Company Registration No. 09411676

# AFC FYLDE COMMUNITY FOUNDATION

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MAY 2021

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	Notes	2021 £	£	2020 £	£
<b>Cash flows from operating activities</b>					
Cash generated from operations	10		504		19,551
<b>Investing activities</b>					
Repayment of investment loans and receivables		-		30,000	
<b>Net cash (used in)/generated from investing activities</b>			-		30,000
<b>Net cash used in financing activities</b>			-		-
<b>Net increase in cash and cash equivalents</b>			504		49,551
Cash and cash equivalents at beginning of year			180,906		131,355
<b>Cash and cash equivalents at end of year</b>			181,410		180,906

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# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2021

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### 1 Accounting policies

#### Charity information

AFC Fylde Community Foundation is a private company limited by guarantee incorporated in England and Wales. The registered office is Fylde Sports and Education Centre, Coronation Way, Wesham, Preston, England, PR4 3JZ, Lancashire.

#### 1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Charitable funds

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

#### 1.4 Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

#### 1.5 Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computers	33% on cost
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# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2021

### 1 Accounting policies

(Continued)

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

#### 1.7 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.8 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

### 2 Charitable activities

	Charitable Income 2021 £	Charitable Income 2020 £
Community Coaching	-	131,375
Sports Camps	30,345	24,845
Furlough	54,651	-
Grants & Funding	275,247	372,098
Miscellaneous income	-	11,919
	<u>360,243</u>	<u>540,237</u>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2021

### 3 Charitable activities

	Charitable Expenditure 2021 £	Charitable Expenditure 2020 £
Staff costs	274,119	214,734
Depreciation and impairment	-	256
Bad Debt	1,934	-
Insurance	16,458	18,847
Telephone	2,458	4,027
Postage and Stationery	564	879
Advertising	1,304	5,784
Sundries	231	334
Motor Expenses	29,381	43,204
Travel & Entertainment	8,350	10,558
Bikeability Training	-	128,593
Kit & Equipment	4,493	6,420
Facility Hire	11,186	9,394
Other charitable expenditure	54,199	112,787
	<u>404,677</u>	<u>555,817</u>
Share of governance costs (see note 4)	9,300	10,786
	<u>413,977</u>	<u>566,603</u>
<b>Analysis by fund</b>		
Unrestricted funds	413,977	359,013
Restricted funds	-	207,590

### 4 Support costs

	Support costs £	Governance costs £	2021 £	Support costs £	Governance costs £	2020 £
Accountancy and legal fees	-	9,300	9,300	-	10,786	10,786
	<u>-</u>	<u>9,300</u>	<u>9,300</u>	<u>-</u>	<u>10,786</u>	<u>10,786</u>
Analysed between Charitable activities	-	9,300	9,300	-	10,786	10,786
	<u>-</u>	<u>9,300</u>	<u>9,300</u>	<u>-</u>	<u>10,786</u>	<u>10,786</u>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

### 5 Trustees' remuneration and benefits

There were no trustees' remuneration or other benefits for the year ended 31 May 2021 nor for the year ended 31 May 2020.

#### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 May 2021 nor the year ended 31 May 2020.

### 6 Employees

#### Number of employees

The average monthly number of employees during the year was:

	2021 Number	2020 Number
Service delivery	14	16
Management	2	4
	<u>16</u>	<u>20</u>

#### Employment costs

	2021 £	2020 £
Wages and salaries	249,869	185,455
Social security costs	20,259	24,554
Other pension costs	3,991	4,725
	<u>274,119</u>	<u>214,734</u>

There were no employees whose annual remuneration was £60,000 or more.

### 7 Debtors

	2021 £	2020 £
Amounts falling due within one year:		
Trade debtors	42,612	57,695
Other debtors	5,698	7,394
Prepayments and accrued income	15,695	5,196
	<u>64,005</u>	<u>70,285</u>

# AFC FYLDE COMMUNITY FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2021

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<b>8</b>	<b>Creditors: amounts falling due within one year</b>	<b>2021</b>	<b>2020</b>
		<b>£</b>	<b>£</b>
	Other taxation and social security	4,371	7,019
	Trade creditors	3,776	516
	Other creditors	2,414	10,397
	Accruals and deferred income	183,450	128,121
		<u>194,011</u>	<u>146,053</u>
<b>9</b>	<b>Related party transactions</b>		
	There were no disclosable related party transactions during the year (2020 - none).		
<b>10</b>	<b>Cash generated from operations</b>	<b>2021</b>	<b>2020</b>
		<b>£</b>	<b>£</b>
	Deficit for the year	(53,734)	(26,366)
	Adjustments for:		
	Depreciation and impairment of tangible fixed assets	-	256
	Movements in working capital:		
	Decrease in debtors	6,280	16,130
	Increase in creditors	47,958	29,531
	<b>Cash generated from operations</b>	<u>504</u>	<u>19,551</u>
<b>11</b>	<b>Analysis of changes in net funds</b>		
	The charity had no debt during the year.		

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