

Charity number: 1163401  
Company number CE004599

**CARPET MUSEUM TRUST**

**UNAUDITED TRUSTEES' REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31<sup>st</sup> DECEMBER 2025**

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**CARPET MUSEUM TRUST**  
**TRUSTEES ANNUAL REPORT AND ACCOUNTS 2025**

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**CARPET MUSEUM TRUST  
TRUSTEE REPORT AND ACCOUNTS 2025  
REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS**

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**Trustees**

G Gilbert (Chair)  
E A Pugh-Cook  
J R Perrin  
G Cooper  
D V Adam  
J Talbot  
D Wheadon  
S L V Hollands –appointed 21<sup>st</sup> January 2026  
S Shaw – appointed 24<sup>th</sup> February 2026  
M Lotus –appointed 1<sup>st</sup> May 2026  
D Lavery –appointed 1<sup>st</sup> May 2026  
J Preece – resigned 20<sup>th</sup> August 2025  
H Freeman – resigned 21<sup>st</sup> August 2025  
D H Briggs – resigned 24<sup>th</sup> February 2026  
J T Hopkins – deceased 1<sup>st</sup> February 2026

**Charity Registered Number**

**1163401**

**Principal office**

Stour Vale Mill, Green Street, Kidderminster, Worcestershire, DY10 1AZ

**Independent Examiners**

Ormerod Rutter  
Chartered Accountants  
The Oakley  
Kidderminster Road  
Droitwich  
Worcestershire  
WR9 9AY

**Bankers**

HSBC UK  
31 Church Street,  
Kidderminster  
DY10 2AY

# CARPET MUSEUM TRUST

## TRUSTEES ANNUAL REPORT AND ACCOUNTS 2025

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The Trustees present their annual report together with the financial statements of the charity for the year to 31st December 2025. The Trustees confirm that the Annual Report and financial statements of the charity comply with the current statutory requirements, the requirements of the charity's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)(effective 1st January 2019).

### Objects

The objects of the CIO are

To establish and maintain a museum and/or art gallery for the benefit of the public and to advance education for the benefit of the public.

Nothing in this constitution shall authorise an application of the property of the CIO for the Purposes which are not charitable in accordance with section 7 of the Charities and Trustee Investment (Scotland) Act 2005 and Section 2 of the Charities Act (Northern Ireland) 2008.

### Powers

The CIO has power to do anything which is calculated to further its objects or is conducive or incidental to doing so. In particular, the CIO has power to:

- (1) borrow money and to charge the whole or any part of its property as security for the repayment of the money borrowed. The CIO must comply as appropriate with sections 124 and 125 of the Charities Act 2011, if it wishes to mortgage land;
- (2) buy, take on lease or in exchange, hire or otherwise acquire any property and to maintain and equip it for use;

- (3) sell, lease or otherwise dispose of all or any part of the property belonging to the CIO.

In exercising this power, the CIO must comply as appropriate with sections 117 and 119-123 of the Charities Act 2011 and adherence must be given to the Code of Ethics of the Museum's Association and its Disposal Kit as issued from time to time.

- (4) employ and remunerate such staff as are necessary for carrying out the work of the CIO.

The CIO may employ or remunerate a charity trustee only to the extent that it is permitted to do so by clause 6 (Benefits and payments to charity trustees and connected persons) and provided it complies with the conditions of that clause;

- (5) deposit or invest funds, employ a professional fund-manager, and arrange for the investments or other property of the CIO held in the name of a nominee, in the same manner and subject to the same conditions as the trustees of a trust are permitted to do by the Trustee Act 2000.

- (6) the Museum shall be a public museum for the exhibition of items of local, historical and educational interest and in particular in any way connected to the manufacture of carpets and similar textiles.

- (7) to hold and acquire collections for the long term public benefit.

### Objectives and Activities

#### 1. Policies and objectives

The purpose of the charity is to establish and maintain a museum and/or art gallery for the benefit of the public and to advance education for the benefit of the public. The Museum, its Archives and Library were opened to the public on 19 October 2012.

The Museum explains the history of carpet weaving in Kidderminster with working hand and power looms, demonstrations of spinning yarn and weaving, exhibitions and assisted research facilities in its collections. It has a running programme of family, school and adult group visits. Due consideration has been given to the published guidance on the Public benefit requirement under the Charities Act 2011.

**CARPET MUSEUM TRUST  
TRUSTEES ANNUAL REPORT AND ACCOUNTS 2025**

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## **2. Achievements and performance**

### **a. Key financial performance indicators**

The charity had income of £97,528 during the year, of which £10,605 was for restricted purposes.

### **b. Activities**

Apart from admissions, which remain static, we have continued to place the emphasis on fundraising activities with walks and talks, school visits and running courses on various craft activities in particular for children. Room hire continued to be one of our main means of producing a regular income and demand remains strong. Our Retail sales of both items made by volunteers and those brought in improved and exceeded the budget by 300% with particular emphasis on items for the various special events, Easter, etc. The decision to close in December resulted in a very large number of visitors and so income from admissions and shop sales exceeded the budget by £7,000.

Our Archive is an important part of our activities and we continued to receive donations. Ways that we can monetarise the archive are still being explored.

We continued to work with consultants, funded by Museum Development Midlands, to look at ways of increasing revenue that will lead to a more resilient future. This led to a review of our staffing and the appointment of a Museum Development Manager who started in January 2025 and left at the end of July 2025 having completed his task of making recommendations on a viable business model for the Trust.

### **c. Financial Review.**

We had budgeted for a deficit of £21,000 and the outcome was a surplus of £8,826 before depreciation. We had three grants totalling £37,000 which were for one year only. The donations of £10,838, included £5,100 from the Friends of Museum. The unexpected surplus was due the reaction to our closing which also resulted in exceptional visitor numbers in December.

The office suite that we let, which produced £12,000 a year became vacant at the end of March and by the end of December we had not found a new tenant and with the current availability of a surplus of office space in Kidderminster we were advised that we were unlikely to do so.

The 2 members of staff that we funded until May from the Arts Council did not have their contracts renewed. The member of staff responsible for school visits and other customer facing events left and was not replaced. Our long term future relies on regular funding through our activities and this was not realistic. A Consultant/Manager was appointed to produce a report on our long term viability. Consequently, the decision was made to reduce staff costs to one member of staff plus a cleaner and to close the Museum to the public from the end of December 2025; not to renew the contract for the Manager or Cleaner and to run it, in the short term, with just trustees and volunteers whilst we discussed our future with the District, Town and County Councils. The decision was made to relaunch the Museum with a wider remit as a Town Museum and talks are ongoing to achieve this.

### **d. Going Concern.**

We consider that at present with our estimated income and expenditure in 2026 that we could not continue and the steps outlined in the financial review are being taken to remedy this. The trustees have assessed the charity's ability to continue as a going concern and consider it appropriate to prepare the financial statements on this basis. However, there remains a material uncertainty in relation to the success of the proposed relaunch and the charity's ability to generate sufficient income and public support in the future.

### **e. Reserves policy.**

The Trustees have established the Charity's Reserves Policy with reference to the Charity Commission guidance (CC 19) and accounting standards (FRS 102). The intention is to have 3 months Unrestricted Reserves and at 31<sup>st</sup> December we had set aside £17,500 out of the Unrestricted fund balance of £37,000.



**CARPET MUSEUM TRUST  
TRUSTEES ANNUAL REPORT AND ACCOUNTS 2025**

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**3. Structure, governance and management**

**a. Constitution.**

The nature of the governing document is a Charitable Incorporated Organisation entered on 3 September 2015. The Deed regulates the election and appointment of the first and subsequent trustees.

In 2018 the Charity Commission had recommended a new governance code for smaller charities. The trustees embrace the aspirations of that code and have implementing its principles and practices.

In 2019 the Constitution was amended to include additional powers to be able to achieve accreditation during 2020.

**b. Method of appointment or election of Trustees**

The management of the charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Charitable Incorporated Organisation.

**c. Policies adopted for the induction and training of Trustees**

All the Trustees use the Charity Commission guidelines for trustees as a reference.

**d. Risk management**

The Trustees have assessed the major risks to which the charity is exposed, in particular those related to the operations and finances of the charity, and are satisfied that systems and procedures are in place to mitigate our exposure to the major risks.

**4. Future developments.**

To open again for two days a week using only trustees and volunteers and continue talks with partners, including Worcestershire County Council, Wyre Forest District Council (who have agreed to provide some short term funding) and Kidderminster Town Council to move towards a different operating model to become a Kidderminster Museum, with emphasis on all aspects of the towns history.

Expand our range of activities, with particular emphasis on the education aspects with more school visits.

Fundraising will be important and with the appointment of a Museum Development Manager we will be looking for means of ensuring a more stable future with the expansion of involvement in creating partnerships. We will be looking at ways we can involve ourselves in projects, but the emphasis will be on fundraising to meet potential deficit.

**CARPET MUSEUM TRUST**  
**TRUSTEES ANNUAL REPORT AND ACCOUNTS 2025**

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**5. Statement of Trustees' Responsibilities.**

The Trustees are responsible for preparing the Trustees' Report and Financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law in applicable to Charities in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and the incoming resources and application of resources of the Charity for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP.
- make judgments and estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements: and
- prepare the financial statements on the ongoing concern basis it is unless it is inappropriate to presume that the charity will continue in operation.

The Charity Trustees must comply with the requirements of the Charities Act 2011 with regards to the keeping of accounting records, to the preparation and scrutiny of statements of account, and to the preparation of annual reports and returns. The statements of accounts and returns must be sent to the Charity Commission, regardless of the income of the CIO within 10 months of the financial year end. The charity trustees must comply with their obligation to inform the commission within 28 days of any particulars of the CIO entered on the Central Register of Charities.

The Trustees at their meeting on 1<sup>st</sup> May 2026 approved these accounts

Signed



G Gilbert (Chair)

**CARPET MUSEUM TRUST  
TRUSTEES ANNUAL REPORT AND ACCOUNTS 2025  
INDEPENDENT EXAMINERS REPORT**

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I report to the charity Trustees on my examination of financial statements of Carpet Museum Trust for the year ended 31st December 2025.

**Responsibilities and Basis of Report**

As the Trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

**Independent Examiner's Statement – matter of concern identified**

Your attention is drawn to the fact that the charity has prepared the financial statements in accordance with the relevant version of the Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Reporting and Accounting by Charities Statement of Recommended Practice issued on 1<sup>st</sup> April 2005 which is referred to in the extant regulations but have now been withdrawn. I understand that this has been done in order for the financial statements to provide a true and fair view in accordance with UK Generally Accepted Accounting Practice.

I have completed my examination. I have identified a matter of concern being that we draw attention to the trustees' report which explains that the Charity has concerns over long term viability. A decision was made not to renew contracts of employment for the two members of staff, and the Charity is currently operating on a reduced using trustees and volunteers. Additionally, discussions continue with the local council, and plans are developing to relaunch the Museum with a wider remit. These events indicate the existence of a material uncertainty which may cast significant doubt on the charity's ability to continue as a going concern. Our report is not modified in respect of this matter.

I confirm that apart from the matter of concern set out above, no matters have come to my attention in connection with the examination giving me cause to believe that is in any material respect:

- 1 Accounting records were not kept in respect of the trust as required by section 130 of the Charities Act 2011
- 2 The financial statements do not accord with those records, or
- 3 The financial statements do not comply with the applicable requirements concerning the form and content of financial statements set out in the Charity (Accounts and Reports) Regulations 2008 other than any requirements that the financial statements give a true and fair view, which is not a matter considered as part of the independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



06/05/2026

Colm McGrory FCA  
Ormerod Rutter Limited, Chartered Accountants  
The Oakley,  
Kidderminster Road  
Droitwich,  
Worcestershire  
WR9 9AY



**CARPET MUSEUM TRUST**  
**TRUSTEES ANNUAL REPORT AND ACCOUNTS 2025**  
**STATEMENT OF FINANCIAL AFFAIRS**

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|   | Notes | Unrestricted<br>Funds<br>2025<br>£ | Restricted<br>Funds<br>2025<br>£ | Total<br>Funds<br>2025<br>£ | Total<br>Funds<br>2024<br>£ |
|---|-------|------------------------------------|----------------------------------|-----------------------------|-----------------------------|
| <b>Income from:</b>                             |       |                                    |                                  |                             |                             |
| Donations and Legacies                          | 3     | 10,838                             | -                                | 10,838                      | 10,219                      |
| Activities for Generating funds                 | 4     | 28,104                             | -                                | 28,104                      | 31,772                      |
| Income Sources from Charitable Activities       | 5     | 47,981                             | 10,605                           | 58,586                      | 48,906                      |
| <b>Total income</b>                             |       | <u>86,923</u>                      | <u>10,605</u>                    | <u>97,528</u>               | <u>90,897</u>               |
| <b>Expenditure on:</b>                          |       |                                    |                                  |                             |                             |
| <b>Fundraising</b>                              | 6/7   | 11,789                             | (568)                            | 11,221                      | 10,167                      |
| <b>Charitable Activities</b>                    |       |                                    |                                  |                             |                             |
| Museum  | 6/7   | 40,497                             | -                                | 40,497                      | 38,333                      |
| Community                                       | 6/7   | 13,044                             | 65                               | 13,109                      | 13,659                      |
| Collection                                      | 6/7   | 8,,228                             | -                                | 8,228                       | 6,390                       |
| Building Conservation                           | 6/7   | -                                  | -                                | -                           | 3,269                       |
| Building a Resilient Future                     |       | -                                  | 10,540                           | 10,540                      | 29,295                      |
| Retail Shop                                     | 6/7   | 5,107                              | -                                | 5,107                       | 5,820                       |
| <b>Total outgoing resources</b>                 | 6/7   | <u>78,665</u>                      | <u>10,037</u>                    | <u>88,702</u>               | <u>106,933</u>              |
| <b>Net movement in funds before Adjustments</b> |       | 8,258                              | 568                              | 8,826                       | (16,036)                    |
| <b>Depreciation Charge</b>                      |       | <u>-</u>                           | <u>(31,125)</u>                  | <u>(31,125)</u>             | <u>(31,125)</u>             |
| <b>Income/(Expenditure) for the year</b>        |       | 8,258                              | (30,557)                         | (22,299)                    | ( 47,161)                   |
| <b>Total funds brought forward</b>              |       | <u>28,809</u>                      | <u>1,160,234</u>                 | <u>1,189,043</u>            | <u>1,236,204</u>            |
| <b>Total funds carried forward</b>              |       | <u>37,067</u>                      | <u>1,129,677</u>                 | <u>1,166,744</u>            | <u>1,189,043</u>            |

**CARPET MUSEUM TRUST**  
**TRUSTEES ANNUAL REPORT AND ACCOUNTS 2025**  
**BALANCE SHEET AS AT 31ST DECEMBER 2025**

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|                                     | Notes | 2025<br>£     | 2025<br>£        | 2,024<br>£       |
|-------------------------------------|-------|---------------|------------------|------------------|
| <b>Fixed Assets</b>                 |       |               |                  |                  |
| Tangible Fixed Assets               | 8     |               | 1,129,677        | 1,160,798        |
| <b>Current Assets</b>               |       |               |                  |                  |
| Stocks                              | 11    | 3,112         |                  | 3,881            |
| Sundry Debtors                      | 12    | 8,480         |                  | 9,950            |
| Debtors Prepaid                     |       | (3,526)       |                  | -                |
| Cash at Bank and In Hand            |       | <u>35,524</u> |                  | <u>35,459</u>    |
|                                     |       | 47,116        |                  | 49,290           |
| <b>Creditors</b>                    |       |               |                  |                  |
| Amounts falling due within one year | 13    | <u>10,049</u> |                  | <u>21,045</u>    |
| <b>Net Current Assets</b>           |       |               | <u>37,067</u>    | <u>28,245</u>    |
| <b>Net Assets</b>                   |       |               | <u>1,166,744</u> | <u>1,189,043</u> |
| <b>Funds</b>                        | 10    |               |                  |                  |
| <b><u>Unrestricted Funds</u></b>    |       |               |                  |                  |
| Free Reserves                       |       | 19,567        |                  | 10,059           |
| Designated - Loom Project           |       | -             |                  | 1,250            |
| Designated - Safety Net             |       | <u>17,500</u> |                  | <u>17,500</u>    |
|                                     |       |               | <u>37,067</u>    | 28,809           |
| <b><u>Restricted Funds</u></b>      |       |               |                  |                  |
| Capital                             |       | 1,129,677     |                  | 1,160,798        |
| Revenue                             |       | -             | <u>1,129,677</u> | (564)            |
| Total Funds                         |       |               | <u>1,166,744</u> | <u>1,189,043</u> |

The Financial Statements were approved by the Trustees and signed on their behalf at the meeting held on 1<sup>st</sup> May 2026.



G Gilbert  
Chair

The notes on pages 8 to 16 form part of these Financial Statements

**CARPET MUSEUM TRUST**  
**TRUSTEES ANNUAL REPORT AND ACCOUNTS 2025**  
**NOTES TO THE FINANCIAL STATEMENTS**

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## **1. Accounting Policies**

### **Legal status**

The Carpet Museum Trust is a Charitable Incorporated Organisation (CIO), whose registered office is Stour Vale Mill, Green Street, Kidderminster, Worcestershire, DY10 1AZ.

### **a) Accounts Convention.**

The accounts have been prepared in accordance with the Charity's Constitution, and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102)" (effective 1<sup>st</sup> January 2019). The charity is a Public Benefit Entity as defined by FRS102.

The accounts are prepared in Sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared under the historical cost convention.

Capital grants are recognised as designated income when receivable and this departure from financial reporting standards is necessary in order to show a true and fair view, in accordance with SORP (FRS 102)

Three types of fund are held, restricted, general or designated safety net funds cannot be used without the approval of the Directors/Trustees.

When possible, expenditure is charged to the charitable activity to which it relates. Costs that cannot be dealt with in this way are apportioned as a percentage overhead. Apportioned costs are premises and office costs.

### **Going Concern**

At the time of preparing the accounts, the trustees had a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the accounts.

### **Governance Costs**

Any costs that can be identified are charged direct. Staff time is allocated according to the percentage spent directly on governance, together with a proportion of premises and office costs. In accordance with SORP (FRS 102) governance costs are now treated as overheads and allocated over the other services.

### **b) Incoming resources**

#### **Grants receivable**

- i) Grants made to finance the activities of the Museum are credited to the income and expenditure account in the period to which they relate.
- ii) Other income  
Sales of services are included in the income and expenditure account in the period to which they relate. Other income, including donations, gifts and covenants are included as they were received.
- iii) Deferred income  
Grants received in advance of the period in which the funder requires the expenditure to be applied will be reflected in deferred income within the balance sheet.

**CARPET MUSEUM TRUST**  
**TRUSTEES ANNUAL REPORT AND ACCOUNTS 2025**  
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**c) Resources expended**

All expenditure is accounted for on an accruals basis. All expenditure directly related to the provision of advice services is included within charitable expenditure. Other costs incurred have been allocated between fundraising and publicity and management and administration as appropriate. Where such costs relate to more than one functional cost category they have been split on an estimate of time or floor space basis, as appropriate.

**d) Basic financial assets**

Basic financial assets, which include debtors and bank balances, are initially measured at transaction price including costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

**e) Impairment of financial assets**

Financial assets, other than those held at fair value through income and expenditure, are assessed for indicators of impairment at each reporting date. Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected.

If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flow discounted at the asset's original effective interest rate. The impairment loss is recognised in net income/ (expenditure) for the year.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised.

The impairment reversal is recognised in net income (expenditure) for the year.

**f) Derecognition of financial assets**

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expires or are settled, or when the charity transfers the financial asset and substantially all the risks and reward of ownership to another entity, or if some significant risk and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

**g) Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised. Debt instruments are subsequently carried at amortised cost, using the effective rate method.

**h) Derecognition of financial liabilities**

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged.

**Fixed assets and depreciation**

Fixed assets are included at cost less depreciation. Depreciation is charged on a straight line basis on the costs of the assets over their estimated useful lives as follows:

|                              |   |                            |
|------------------------------|---|----------------------------|
| Long-term leasehold property | - | over the life of the lease |
| Fixtures and fittings        | - | 10% straight line          |
| Office Equipment             | - | 33% Straight Line          |



**CARPET MUSEUM TRUST**  
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**NOTES TO THE FINANCIAL STATEMENTS**

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The depreciation policy has been reviewed in accordance with FRS 102 and no change has been made from the previous year.

The provision for depreciation of fixed assets is shown as part of notes to the Statement of Financial Activities. Fixed assets are either financed from grants or by using Reserves. When Reserves are used the cost is written as a charge to Revenue, but when financed from a grant then the income resource is shown in the Statement of Financial Activities and credited to a Designated Capital Reserve.

**j) Restricted funds**

Income received for the restricted purposes is included in a separate restricted fund against which appropriate expenditure is allocated. Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor that any unused funds may have to be refunded, if the objective of the funding is met and there is no obligation to refund any surplus then those funds are treated as unrestricted.

**k) Designated funds**

Designated funds are allocated out of unrestricted funds by the trustees for specific purposes. The use of such funds is at the trustees' discretion.

**l) Unrestricted funds**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

**m) Cash Flow**

The charity has taken advantage of the provisions in the SORP for charities applying FRS102 Update Bulletin 1 not to prepare a Statement of Cash Flow.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**n) Taxation**

The Carpet Museum Trust is registered with the Charity Commission and under the provisions of the Income and Corporation Taxes Act 1988 and exempt from liability to taxation.

**o) Capital Grants**

Capital grants are recognized as income in the designated fund when receivable and a departure from Financial Reporting Standards is necessary in order to show a true and fair view in accordance with the Statement of Recommended Practice SORP (FRS102).

**p) Pensions**

All employees who qualify for a workplace pension have been enrolled in the National Employers Savings Trust (NEST) pension scheme and the statutory deductions are made or other such arrangement as agreed with employees.

**q) Stocks**

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

**CARPET MUSEUM TRUST**  
**TRUSTEES ANNUAL REPORT AND ACCOUNTS 2025**  
**NOTES TO THE FINANCIAL STATEMENTS**

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**2. Role of Volunteers**

The charity has in the region of 40 volunteers. The value of these is not incorporated within these accounts.

|           | Unrestricted | Restricted | Total  | Total |
|-----------|--------------|------------|--------|-------|
|           | Funds        | Funds      | Funds  | Funds |
|           | 2025         | 2025       | 2025   | 2,024 |
|           | £            | £          | £      | £     |
| Donations | 10,838       | -          | 10,838 | 10219 |
| Total     | 10,838       | -          | 10,838 | 9,790 |

|                       | Unrestricted | Restricted | Total  | Total  |
|-----------------------|--------------|------------|--------|--------|
|                       | Funds        | Funds      | Funds  | Funds  |
|                       | 2025         | 2025       | 2025   | 2,024  |
|                       | £            | £          | £      | £      |
| Room Hire             | 14,717       | -          | 14,717 | 10,856 |
| Rental Income         | 6,745        | -          | 6,745  | 11,916 |
| Shop Sales            | 5,838        | -          | 5,838  | 3,523  |
| Commission            | 106          | -          | 106    | 147    |
| Corporate Sponsorship | -            | -          | -      | 4,283  |
| Fund Raising          | 119          | -          | 119    | 500    |
| Other Income          | 579          | -          | 579    | 547    |
| Total                 | 28,104       | -          | 28,104 | 31,772 |

|   | Unrestricted | Restricted | Total  | Total  |
|---|--------------|------------|--------|--------|
|   | Funds        | Funds      | Funds  | Funds  |
|   | 2025         | 2025       | 2025   | 2024   |
|   | £            | £          | £      | £      |
| Admissions                              | 8,005        | -          | 8,005  | 7,894  |
| Community Activities                    | 2,976        | -          | 2,976  | 2,474  |
| Arts Council Grant                      | -            | 10,540     | 10,540 | 29,295 |
| Roger & Douglas Turner Charitable Trust | -            | -          | -      | 3000   |
| AIA Grant                               | -            | -          | -      | 2,407  |
| Vosey Society                           | -            | 65         | 65     | 375    |
| The Grimmit Trust                       | -            | -          | -      | 1,200  |
| LC Johnson                              | -            | -          | -      | 500    |
| The Quayle Trust                        | -            | -          | -      | 600    |
| Limoges Trust                           | -            | -          | -      | 1,000  |
| Blakemore Foundation                    | -            | -          | -      | 100    |
| William Cadbury Trust                   | 20,000       | -          | 20,000 | -      |
| Edgar Lawley Foundation                 | 2,000        | -          | 2,000  | -      |
| Garfield Weston                         | 15,000       | -          | 15,000 | -      |
| Other Income                            | -            | -          | -      | 161    |
|   | 47,981       | 10,605     | 58,866 | 48,006 |
| Total                                   | 86,923       | 10,605     | 97,528 | 90,897 |

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**6. Direct Costs**

| Item                         | Museum<br>UR Funds<br>£ | Community<br>UR Funds<br>£ | Collection<br>UR Funds<br>£ | Collection<br>R Funds<br>£ | Retail<br>UR Funds<br>£ | Fundraising<br>UR Funds<br>£ | Arts<br>Fund<br>R Funds<br>£ | Total<br>£    | 2,024<br>£     |
|------------------------------|-------------------------|----------------------------|-----------------------------|----------------------------|-------------------------|------------------------------|------------------------------|---------------|----------------|
| Staff – Pay, NI and Pensions | 10,487                  | 4,206                      | 1,655                       | -                          | 2,000                   | 1,481                        | 10,540                       | 30,369        | 50,321         |
| Activities                   | -                       | 125                        | -                           | -                          | -                       | -                            | -                            | 125           | -              |
| Advertising, Leaflets        | -                       | -                          | -                           | -                          | -                       | -                            | -                            | -             | 396            |
| Axial Software               | -                       | -                          | 1,716                       | -                          | -                       | -                            | -                            | 1,716         | 1,725          |
| Building                     | -                       | -                          | -                           | -                          | -                       | -                            | -                            | -             | 3,269          |
| Conservation                 | -                       | -                          | -                           | -                          | -                       | -                            | -                            | -             | -              |
| Card Reader Charges          | 254                     | -                          | -                           | -                          | -                       | -                            | -                            | 254           | 204            |
| Consumables                  | -                       | -                          | -                           | -                          | -                       | -                            | -                            | -             | 25             |
| Consultants Fees             | -                       | -                          | -                           | -                          | -                       | -                            | -                            | -             | 375            |
| Conservation                 | -                       | -                          | 49                          | 65                         | -                       | -                            | -                            | 114           | 76             |
| Craft Materials              | -                       | 69                         | -                           | -                          | 176                     | -                            | -                            | 245           | 193            |
| Exhibition Costs             | -                       | -                          | -                           | -                          | -                       | -                            | -                            | -             | 1,566          |
| Marketing                    | -                       | -                          | -                           | -                          | -                       | -                            | -                            | -             | 116            |
| Professional Services        | -                       | -                          | -                           | -                          | -                       | -                            | -                            | -             | 1,758          |
| Refreshments                 | -                       | 318                        | -                           | -                          | -                       | 4                            | -                            | 322           | 452            |
| Stationary, Equip & Fittings | -                       | -                          | -                           | -                          | 19                      | -                            | -                            | 19            | 59             |
| Subscriptions                | -                       | -                          | -                           | -                          | -                       | 120                          | -                            | 120           | 71             |
| Travel Costs                 | -                       | -                          | -                           | -                          | -                       | -                            | -                            | -             | -              |
| Tutors Fees                  | -                       | 295                        | -                           | -                          | -                       | -                            | -                            | 295           | -              |
| Volunteers Expenses          | -                       | -                          | -                           | -                          | -                       | -                            | -                            | -             | 8              |
| Overheads                    | 25,190                  | 14,615                     | 4,344                       | -                          | 4,508                   | 6,466                        | -                            | 55,123        | 46,319         |
| <b>Total</b>                 | <b>35,931</b>           | <b>19,628</b>              | <b>7,764</b>                | <b>65</b>                  | <b>6,703</b>            | <b>8,071</b>                 | <b>10,540</b>                | <b>88,702</b> | <b>106,933</b> |

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**7. Support Costs**

| Item                             | Museum<br>£   | Community<br>£ | Collection<br>£ | Retail<br>£  | Fundraising<br>£ | Total<br>£    | 2024<br>£     |
|----------------------------------|---------------|----------------|-----------------|--------------|------------------|---------------|---------------|
| Staff - Pay, NI and Pensions     | 12,107        | 4,854          | 1,910           | 2,309        | 1,710            | 22,890        | 12,413        |
| Bank Charges/Card Charges        | 54            | 22             | 8               | 10           | 8                | 102           | 102           |
| Building Maintenance Contracts   | 599           | 240            | 95              | 114          | 85               | 1,133         | 2,680         |
| Building Repairs                 | 2,930         | -              | 432             | 176          | 864              | 4,402         | 2,969         |
| Examiners Fee                    | 411           | 411            | 82              | 82           | 164              | 1,150         | 1120          |
| Furniture & Equipment            | 424           | 424            | 85              | 85           | 170              | 1,188         | -             |
| Gas                              | 3,048         | 3,047          | 609             | 609          | 1,219            | 8,532         | 12,000        |
| Insurance                        | 2,143         | 2,143          | 428             | 428          | 857              | 5,999         | 6,718         |
| IT Services, etc                 | 252           | 252            | 50              | 50           | 101              | 705           | 649           |
| Kidderminster BID                | 223           | 223            | 45              | 45           | 89               | 625           | 1040          |
| Payroll Processing               | 316           | 316            | 63              | 63           | 126              | 884           | 825           |
| Professional Services            | -             | -              | -               | -            | -                | -             | 687           |
| Sanitary & Cleaning              | 233           | 233            | 47              | 47           | 93               | 653           | 736           |
| Security Key Holding & Call Outs | 296           | 296            | 59              | 59           | 118              | 828           | 704           |
| Stationary & Postages            | 45            | 45             | 9               | 9            | 18               | 126           | 243           |
| Subscriptions                    | 25            | 25             | 5               | 5            | 10               | 70            | 187           |
| Sundries                         | 66            | 66             | 13              | 13           | 26               | 184           | 123           |
| Telecoms                         | 754           | 754            | 151             | 151          | 302              | 2,112         | 1,816         |
| Redundancy Pay                   | 720           | 720            | 144             | 144          | 288              | 2,016         | -             |
| Waste Disposal                   | 179           | 179            | 36              | 36           | 72               | 502           | 372           |
| Water                            | 365           | 365            | 73              | 73           | 146              | 1,022         | 935           |
| <b>Total</b>                     | <b>25,190</b> | <b>14,615</b>  | <b>4,344</b>    | <b>4,508</b> | <b>6,466</b>     | <b>55,123</b> | <b>46,319</b> |

**8. Tangible Fixed Assets**

|                                | Leasehold<br>Property<br>£ | Fixtures &<br>Fittings<br>£ | Office<br>Equipment<br>£ | Total<br>£ |
|--------------------------------|----------------------------|-----------------------------|--------------------------|------------|
| 1st January 2025               | 1,556,255                  | 346,904                     | 36,742                   | 1,939,901  |
| Disposals                      | -                          | -                           | -                        | -          |
| 31 <sup>st</sup> December 2025 | 1,556,255                  | 346,904                     | 36,742                   | 1,939,901  |
| Depreciation                   |                            |                             |                          |            |
| 1 <sup>st</sup> January 2025   | 395,453                    | 346,904                     | 36,742                   | 779,099    |
| Charged year                   | 31,125                     | -                           | -                        | 31,125     |
| 31 <sup>st</sup> December 2025 | 426,578                    | 346,904                     | 36,742                   | 810,224    |
| Book Value                     |                            |                             |                          |            |
| 1st January 2025               | 1,160,798                  | -                           | -                        | 1,160,798  |
| 31st December 2025             | 1,129,677                  | -                           | -                        | 1,129,677  |



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**9. Net Income (expenditure)**

|  |               |               |
|--|---------------|---------------|
| This is stated after charging                              | 2025          | 2024          |
|  | £             | £             |
| Depreciation of tangible fixed assets<br>-owned by charity | 31,125        | 31,125        |
|  | <u>31,125</u> | <u>31,125</u> |

The Independent Examiner's fee is £1,150 (2024 - £1,120).

**10. Net Movement of Funds**

|                           | At 1.1.2025 | Net Movement<br>in Funds | Transfers<br>Between Funds | At 31.12.2025 |
|---------------------------|-------------|--------------------------|----------------------------|---------------|
|                           | £           | £                        | £                          | £             |
| <b>Unrestricted Funds</b> |             |                          |                            |               |
| General Funds             | 28,809      | 8,258                    | -                          | 37,067        |
| <b>Total</b>              | 28,808      | 8,258                    | -                          | 37,066        |
| <b>Restricted Funds</b>   |             |                          |                            |               |
| General Funds             | (564)       | 564                      | -                          | -             |
| Capital Funds             | 1,160,798   | (31,125)                 | -                          | 1,129,677     |
| <b>Total</b>              | 1,160,234   | (30,562)                 | -                          | 1,129,677     |
| <b>Total Both</b>         | 1,189,043   | (22,304)                 | -                          | 1,166,743     |

The Capital Fund is the amount spent on renovation and fitting out of the building and is written down each year.

**11. Stock**

|             |              |              |
|-------------|--------------|--------------|
|             | 2025         | 2024         |
|             | £            | £            |
| Merchandise | <u>3,112</u> | <u>3,881</u> |

**12. Debtors**

|                                |              |              |
|--------------------------------|--------------|--------------|
|                                | 2025         | 2024         |
|                                | £            | £            |
| Trade Debtors                  | 934          | 3,196        |
| Other Debtors                  | -            | -            |
| Prepayments and Accrued Income | <u>7,346</u> | <u>6,754</u> |
| <b>Total</b>                   | <u>8,480</u> | <u>9,950</u> |

**13. Creditors**

|                              |               |               |
|------------------------------|---------------|---------------|
|                              | 2025          | 2024          |
|                              | £             | £             |
| Trade Creditors              | 3,401         | 8,199         |
| Other Creditors              | 3,122         | 233           |
| Accruals and Deferred Income | <u>3,524</u>  | <u>12,613</u> |
| <b>Total</b>                 | <u>10,047</u> | <u>21,045</u> |

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|  |                 |                 |
|--|-----------------|-----------------|
| <b>14. Deferred Income</b>                     | 2025            | 2024            |
|  | £               | £               |
| 1 <sup>st</sup> January 2025                   | 12,613          | 15,634          |
| Resources Deferred during year                 | 2,000           | 12,613          |
| Amounts Released from previous year            | <u>(11,089)</u> | <u>(15,634)</u> |
| Deferred Income 31 <sup>st</sup> December 2025 | <u>3,524</u>    | <u>12,613</u>   |

|  |               |               |
|--|---------------|---------------|
| <b>15. Financial Instruments</b>                 | 2025          | 2024          |
| Financial assets measured at amortised cost      | <u>36,146</u> | <u>43,657</u> |
| Financial liabilities measured at amortised cost | <u>6,523</u>  | <u>21,045</u> |

Financial assets measured at amortised cost comprising cash at bank and in hand, and trade debtor.

Financial liabilities measured at amortised cost comprising trade creditors, VAT, PAYE and other creditors and accruals.

**16. Staff Costs**

|   |               |               |
|---|---------------|---------------|
| Staff costs were as follows                   | 2025          | 2024          |
|   | £             | £             |
| Wages and salaries and pension contributions. | <u>53,258</u> | <u>63,285</u> |

No employee received remuneration amounting to more than £60,000 in either year. The key management personnel of the charity consist of the Trustees and the Museum Manager. The total remuneration paid to the key management personnel during the year was £26,320 (2024 - £21,793). Average staff during the year was 2. No Trustees received any remuneration (2024 - £NIL). During the year, no trustees received any benefits in kind (2024 - £NIL). During the year, no trustees received any reimbursement of expenses (2024- £NIL).

**17. Operating lease commitments**

At 31 December 2025 the total of the Charity's future minimum lease payments under non-cancellable Operating leases was:

|                         |          |          |
|-------------------------|----------|----------|
|                         | 2025     | 2024     |
| Amount payable          | £        | £        |
| After more than 5 years | <u>1</u> | <u>1</u> |

**18. Related party transactions**

There were no related party transactions during the year.