

NORTH DEAL COMMUNITY COMPANY LTD
ANNUAL REPORT AND UNAUDITED ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

NORTH DEAL COMMUNITY COMPANY LTD

ANNUAL REPORT AND UNAUDITED ACCOUNTS

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NORTH DEAL COMMUNITY COMPANY LTD

COMPANY INFORMATION

FOR THE YEAR ENDED MARCH 2022

Directors

Gillian Walshe
David Heard
Kevin Joyce
Ellnor Crockford
Rosaline White
Alisdair Goulden

Company Number

05946145 (England and Wales)

Registered Office

GOLF ROAD CENTRE
28 GOLF ROAD
DEAL
KENT
CT14 6PY

NORTH DEAL COMMUNITY COMPANY LTD DE-REGISTERED AS A LIMITED
COMPANY ON THE 16TH NOVEMBER 2021 WHEN THE ORGANISATION
CONVERTED TO A CIO.

NORTH DEAL COMMUNITY COMPANY LTD
(COMPANY NO. 05946145 ENGLAND AND WALES)
DIRECTORS' REPORT

The directors present their report and accounts for the year ended 31 March 2022.

Principal activity

North Deal Community Company Ltd is a private company limited by guarantee without share capital.

Directors

The following directors held office during the whole of the period.

Gillian Walshe
Alisdair Goulden
Neil Batey

The following directors were appointed during the period:

David Heard was appointed on 16 April 2021
Ellnor Crockford was appointed on 27 July 2021
Kevin Joyce was appointed on the 28 January 2022
Paul Curd was appointed on 16 April 2021
Rosaline White was appointed on 16 April 2021

The following directors resigned during the period:

Paul Curd resigned on the 4 August 2021
Neil Batey resigned on the 16 April 2021

Small company provisions

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Signed on behalf of the board of directors



Gillian Walshe
Director

Approved by the board on: 3 November 2022

NORTH DEAL COMMUNITY COMPANY LTD
INCOME STATEMENT
FOR THE YEAR ENDED 31 MARCH 2022

	2022	2021
Turnover	34571	6510
Administrative expenses	(62306)	(34396)
Other operating income	16079	28435
Operating surplus/ (loss)	(11656)	549
Income from investments	3260	3196
Surplus/(loss) on ordinary activities before taxation	<u>(8396)</u>	<u>3745</u>
Tax on surplus(loss) on ordinary activities	-	-
Surplus/(loss) for financial year	<u><u>(8396)</u></u>	<u><u>3745</u></u>

Guadalupe

NORTH DEAL COMMUNITY COMPANY LTD
STATEMENT OF FINANCIAL POSITION
AS AT 31 MARCH 2022

	2022	2021
	£	£
Fixed Assets		
Tangible assets	855247	859136
Current assets		
Debtors	5881	10073
Investments	120492	109406
Cash at bank and in hand	11546	9586
	137920	129065
Creditors: amounts falling due within one year	(2977)	(702)
Net current assets	134943	128363
Net assets	990190	987499
Reserves		
Profit and loss account	990190	987499
Member's fund	990190	987499

For the year ending 31 March 2022 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with the provisions of FRS 102 Section 1A – Small Entities.

The financial statements were approved by the Board of Directors and authorised for issue on 3 November 2022 and were signed on its behalf by

Gillian Walshe

Director

Company Registration No. 05946145

NORTH DEAL COMMUNITY COMPANY LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

1 Statutory information
 North Deal Community Company Ltd is a private company, limited by guarantee, registered in England and Wales, registration number 05946145. The registered office is GOLF ROAD CENTRE, 28 GOLF ROAD, DEAL, KENT CT14 6PY.

2 Compliance with accounting standards
 The accounts have been prepared in accordance with the provisions of FRS 102 Section 1A Small Entities. There were no material departures from that standard.

3 Accounting policies
Basis of preparation
 The accounts have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets.

Presentation currency
 The accounts are presented in £ sterling.

Tangible fixed assets and depreciation
 Tangible assets are included at cost less depreciation and impairment.

The principal accounting policies adopted in the preparation of the financial statements are set out below and have remained unchanged from the previous year, and also have been consistently applied within the same accounts.

4 Tangible fixed assets			
	Land & Buildings	Fixtures & fittings	Total
	£	£	£
Cost or valuation			
At 1 April 2021	850000	28582	878582
Additions	-	-	-
At 31 March 2022	850000	28582	878582
Depreciation			
At 1 April 2021	-	19446	19446
Charge for the year	-	3889	3889
At 31 March 2022	-	23335	23335
Net book value			
At 31 March 2021	850000	9136	859136
At 31 March 2022	850000	5247	855247
5 Debtors: amounts falling due within one year			
Trade debtors	4141	2897	2897
Accrued income and prepayments	724	3892	3892
Other debtors	1016	3284	3284
	5881	10073	10073
	2022	2021	

NORTH DEAL COMMUNITY COMPANY LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

6. Investments held as current investments		
2022	£	120492
2021	£	109406
7 Creditors: amounts falling due within one year		
2022	£	2977
2021	£	702
Trade creditors		

8 Company limited by guarantee

The company is limited by guarantee and has no share capital.

9 Average number of employees

During the year the average number of employees was 2(2021:2)



CHARITY COMMISSION
FOR ENGLAND AND WALES

Independent examiner's report on the accounts

Section A Independent Examiner's Report

Report to the trustees/
members of

NORTH DEAN COMMUNITY COMPANY CIO

On accounts for the year
ended

31.03.2012

Charity no
(if any)

1163274

Set out on pages

I report to the trustees on my examination of the accounts of the above
charity ("the Trust") for the year ended

Responsibilities and
basis of report

As the charity's trustees, you are responsible for the preparation of the
accounts in accordance with the requirements of the Charities Act 2011
("the Act").

I report in respect of my examination of the Trust's accounts carried out
under section 145 of the 2011 Act and in carrying out my examination, I
have followed all the applicable Directions given by the Charity Commission
under section 145(5)(b) of the Act.

Independent
examiner's statement

[The charity's gross income exceeded £250,000 and I am qualified to
undertake the examination by being a qualified member of [insert name of
applicable listed body]]. Delete [] if not applicable.

I have completed my examination. I confirm that no material matters have
come to my attention in connection with the examination (other than that
disclosed below *) which gives me cause to believe that in, any material
respect:

- the accounting records were not kept in accordance with section 130
of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements

concerning the form and content of accounts set out in the Charities
(Accounts and Reports) Regulations 2008 other than any requirement
that the accounts give a 'true and fair' view which is not a matter
considered as part of an independent examination.

I have no concerns and have come across no other matters in connection
with the examination to which attention should be drawn in this report in
order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:

Date:

05/7/12

Name:

VICTORIA MCCAULEY

Relevant professional
qualification(s) or body
(if any):

Give here brief details of any items that the examiner wishes to disclose.

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Disclosure

Section B

Address:

96 Mousgarn Rd
DAL
CT14 9PP

Trustees Annual Report 2021-22

Our Aims and objectives

Purposes and Aims

Our charity's purposes as set out in the objects contained in our articles of association are to benefit the residents of North Deal and the neighbourhood by working with the residents, local authorities, voluntary and other organisations to advance education and to provide facilities in the interest of social welfare for recreation and leisure time occupation with the objective of improving life for the residents. In furtherance of these objects, the trustees have the power to establish a community centre for activities promoted by the charity in furtherance of the charity's objects.

To do this, the charity aims to

- **Advance education:** We provide a venue for Kent Adult Education, the University of the Third Age (U3A) and other organisations to deliver formal and informal education courses for residents.
- **Provide recreation and leisure time opportunities:** We host a variety of independent groups and classes providing a range of activities including yoga, tai chi, dancing, singing and keep fit. In addition, we aim to continue provide our own social club to tackle the problem of post-pandemic isolation within our local community. This should help with socialising children so that they are ready for school.
- **Improve social welfare:** We support several self-help groups for local people and work in partnership with health and social care organisations and individuals providing services based in our community centre with a long-term view of ensuring a positive, healthy, inclusive, and productive environment. This included Camerados, which, in their words is "all about being more human, having a laugh and each other's back without agenda or judgement."

Our aims fully reflect the purposes that the charity was set up to further.

Ensuring our work delivers our aims

We review our aims, objectives and activities each year. This report looks at what we achieved and the outcomes of our work in the previous 12 months. The report also helps us ensure our aim, objectives and activities remained focused on our stated purposes. We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aim and objectives and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives they have set.

The focus of our work

Our main objectives for the year continued to be focused on ensuring the community centre remained open. Our biggest challenge was the lack of volunteers post-pandemic. We continued to run project focussed on improving the lives of our local community. The strategies we used to meet these objectives included:

- Ensuring the community centre remained open even when the centre was not cost effective during those months.
- Working in partnership with other agencies to ensure the widest range of services was available that best matched the needs of our client population. Our trustees have attended many networking sessions which raises the awareness of our own centre but also gives us better understanding of what is available in the wider district.

The quality of our work

We have been working towards applying the best quality standards of service during the pandemic and once restrictions were lifted.

How our work delivers public benefit

All our charitable activities focus on improving the lives of the residents of North Deal and its neighbourhood and are undertaken to further our charitable purposes for the public benefit.

Who used and benefited from our services?

We have regular class sizes of up to 20 for fitness and health related exercise. Our café regularly has around 24 people at lunchtime. The educational sessions have between six and 30 attend. We also see the supports groups are well attended, showing that there is support available when needed.

Equal access to our services is an important issue for us. We are aware that many of the education and leisure activities within the centre are used by mainly white older adults and that we need to look at ways of attracting younger people and people from Black and minority ethnic communities to the centre. We believe equal access to everything we do is vital to our success and that successful outcomes must be shared by all communities that use our community centre.

Our Impact

Our centre opened again as soon as it was viable. However, we did not fully recover prior booking levels until November 2021. Although during the weeks that the Centre was allowed to open, most of our regular groups were running albeit at lower levels as restrictions allowed. Our impact was thus considerably less during this year than in a 'normal' year, although we tried hard to continue to support the local community by

communicating through our website and social media and via the networking meetings that our trustees attended.

Skylight Community Cafe

The SkyLight Cafe is a community cafe based in our community centre. Operating in conjunction with the East Kent College as a learning and supported employment centre, the cafe is run by a manager along with students from the college. It serves full English Breakfasts, 2/3-course lunches and homemade snacks, cakes and savouries at very reasonable prices; it's open weekdays from 9.00 to 3.00.

Partnership working

We work closely with several local organisations to provide added value to the services we each deliver. For example, we work closely with East Kent College to provide a high quality community café (see above) and organisations such as Camerados to develop new services within the centre.

Our Trustees

Gillian Walshe, Chair of the Board of Trustees
Alasdair Goulden, Secretary
Neil Batey, Trustee (resigned 16th April 2021)
Paul Curd, Treasurer (16th April 2021 to 4th Aug 2021)
David Heard, Trustee (appointed 16th April 2021)
Ellenor Crockford, Trustee (appointed 27th July 2021)
Rosaland White, Trustee (appointed 16th April 2021)
Kevin Joyce, Trustee (appointed 28th January 2022)

We have a big change of trustees this year. Two trustees came to us after volunteering their services during the pandemic. Trustees come from a variety of backgrounds and most have worked with us as volunteers. We source some of our Board members via Kent Coastal Volunteers and networking.

The Impact on Our Services of the Coronavirus Covid-19

Our Community Centre and the projects that it supports were seriously affected by the pandemic. We had long periods of closure and did not recover hire rates until November 2021. We are grateful to all the government and local authority support that we received during this time.

Financial Review

The financial result for the year ended 31st March 2022, a year in which we were effectively operating for only a few months, there was a large deficit of over £8,000. This deficit was caused by being open and generating wage and services bills when we did not have income. There was a gradual, and planned, narrowing of this deficit over the year. We are

forecasting a lower deficit for year 2022-2023 and the trustees are working on ways to overcome this.

Principal Funding Sources

Almost all our funding usually comes from fees for hiring out the rooms and halls of our community centre to local interest groups, charities, and health improvement services for the community. We did, however, receive grant funding from the National Lottery, Dover District Council and Arnold Clark to start our Get-Together Club in October 2021 to encourage people out of their homes after the pandemic restrictions were lifted.

Reserves Policy

The Board of Trustees has examined the charity's requirements for reserves in light of the main risks to the organisation. It has established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets held by the charity should be between:

- a minimum of three months running costs. This will enable the Charity to be able to respond to short-term fluctuations in the levels of funding and to have sufficient liquidity to meet short term liabilities.
- an optimum reserves level of nine months running costs to ensure that any services and projects undertaken can be sustained for a reasonable time.

If at any time the Treasurer has cause to believe that the policy will be breached, then it will be reported at the next Board of Trustees' meeting and corrective action agreed. Our net loss during this financial year was £8,395 mainly due to opening before our income recovered. However, our reserves are still healthy enough to allow us to deliver its current activities even in the event of a significant drop in funding.

Plans for Future Periods

The charity plans to continue the activities outlined above in the forthcoming years, and to develop new services to meet the needs of the community, subject to satisfactory funding arrangements.

The overall outcomes of our future plans will be that:

- More people will have a sense of improved individual wellbeing.
- More people who currently experience loneliness or social isolation will make new connections and be more integrated with their local community.
- More people will have increased access to employment, education, training and recovery.
- More people will have good mental and physical health – our services will focus on physical, psychological and social wellbeing.
- More people will have a positive experience of their local community centre.

- Children will be better prepared for school life.
- More people will be aware of the services available at the centre through improved communication and increased engagement.

Fundraising

A fundraising plan will be developed to finance the new services that we expect to be identified as we improve levels of engagement with the local residents. All new services will be developed using the full cost recovery model.

Structure, Governance and Management

Governing Document

The organisation converted to a Foundation Charitable Incorporated Organisation on 26th November 2021. It was originally a charitable company limited by guarantee incorporated on 25th September 2006 and registered as a charity on 24th August 2015.

Recruitment and Appointment of Management Committee

Appointed charity trustees

(a) Apart from the first charity trustees, every appointed trustee must be appointed for a term of two years by a resolution passed at a properly convened meeting of the charity trustees.

(b) In selecting individuals for appointment as appointed charity trustees, the charity trustees must have regard to the skills, knowledge and experience needed for the effective administration of the CIO.

All but one (Centre Manager) of the members of the Management Committee give their time voluntarily and received no benefits from the charity. Any expenses reclaimed from the charity are set out in the accounts.

To develop and maintain a broad skill mix, members of the Board of Trustees are requested to provide a list of their skills (and update it each year) and in the event of particular skills being lost due to retirements, a specific recruitment drive attempts to attract individuals with those skills to the Board.

Trustee Induction and Training

New trustees receive an induction pack providing them with information about the charity, including the duties and obligations of trustees, the Memorandum and Articles, documents which set out the operational framework for the charity, the current financial position as set out in the latest published accounts, and future plans and objectives. Additionally, new trustees are invited and encouraged to attend a short introductory training session to familiarise themselves with the charity and the context within which it operates. These sessions are led by the Chair of the Board of Trustees.

Signed: Gillian Walshe – Chair

Date: 03.11.22



Risk Management

The Board of Trustees has established a subcommittee to review the major risks to which the charity is exposed. A risk register has been established and is updated regularly, and is now included on the Board agenda as a standing item. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers, clients and visitors to the centre. These procedures are periodically reviewed to ensure that they continue to meet the needs of the charity.

Organisational Structure

North Deal Community Company CIO has a Board of Trustees that meets quarterly and is responsible for the strategic direction and policy of the charity. At present the Board has five Trustees from a variety of professional backgrounds relevant to the work of the charity. The community centre manager also attends Board meetings but has no voting rights. A member of our local council is also invited to attend but has no voting rights.

A scheme of delegation is in place and day to day responsibility for the management of the community centre rests with the Golf Road Centre Management Committee, which is a subcommittee of the Board and is chaired by a Trustee. The subcommittee, along with the centre manager, has delegated responsibility for the day-to-day operational management of the Centre. The Chair of the subcommittee is responsible for the supervision of the staff team and ensuring that the team continue to develop their skills and working practices in line with good practice.