

NORTH DEAL COMMUNITY COMPANY CIO

England & Wales · Charity number 1163274

Details

Other names NORTH DEAL COMMUNITY COMPANY LTD, NDCC

Status Registered

Legal form CIO

Registered 2015-08-24

Register [View on the Charity Commission register](#)

Contact

Address Golf Road Centre
28 Golf Road
Deal
CT14 6PY

Phone 01304239199

Email grcbookings@gmail.com

Website golfroadcentre.co.uk

Activities

Objects: TO FURTHER OR BENEFIT THE RESIDENTS OF NORTH DEAL IN KENT AND THE NEIGHBOURHOOD, WITHOUT DISTINCTION OF SEX, SEXUAL ORIENTATION, RACE OR OF POLITICAL, RELIGIOUS OR OTHER OPINIONS BY ASSOCIATING TOGETHER THE SAID RESIDENTS AND THE LOCAL AUTHORITIES, VOLUNTARY AND OTHER ORGANISATIONS IN A COMMON EFFORT TO ADVANCE EDUCATION AND TO PROVIDE FACILITIES IN THE INTERESTS OF SOCIAL WELFARE FOR RECREATION AND LEISURE TIME OCCUPATION WITH THE OBJECTIVE OF IMPROVING THE CONDITIONS OF LIFE FOR THE RESIDENTS. IN FURTHERANCE OF THESE OBJECTS BUT NOT OTHERWISE, THE TRUSTEES SHALL HAVE POWER: TO ESTABLISH OR SECURE THE ESTABLISHMENT OF A COMMUNITY CENTRE AND TO MAINTAIN OR MANAGE OR CO-OPERATE WITH ANY STATUTORY AUTHORITY IN THE MAINTENANCE AND MANAGEMENT OF SUCH A CENTRE FOR ACTIVITIES PROMOTED BY THE CHARITY IN FURTHERANCE OF THE ABOVE OBJECTS.

Activities: The Charity promotes the community of North Deal Kent by providing a community centre, local park area development and various other requirements if possible as and when they become needed to the area. The community centre hires room spaces for organisations in and around the area. It promotes well being and social activities for all ages and abilities and is run by mainly volunteer staff.

Classification

- **How:** Provides Buildings/facilities/open Space, Provides Services, Other Charitable Activities
- **What:** General Charitable Purposes, The Advancement Of Health Or Saving Of Lives, Environment/conservation/heritage, Economic/community Development/employment, Recreation, Other Charitable Purposes
- **Who:** Elderly/old People, People With Disabilities, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- Kent

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£134,824	£140,747	-	-
2024-03-31	£105,195	£107,657	-	-
2023-03-31	£74,778	£70,720	-	-
2022-03-31	£53,910	£62,306	-	-
2021-03-31	£34,945	£34,396	-	-

Trustees

Name	Role	Appointed
Ann Patricia Hannah		2026-03-25
Frederick Joseph Wilson		2022-10-28
John Turgoose		2024-07-31
Lydia Anderson		2025-09-24
Pauline Jane Pierce		2026-05-27
Rochelle Rubin		2025-07-30

NORTH DEAL COMMUNITY COMPANY CIO

England & Wales - Charity number 1163274

Accounts

Trustees Annual Report, 2024-25

Our Aims and Objectives

Purposes

The purposes of our charity as set out in the objects contained in our articles of association are to benefit the residents of North Deal and the neighbourhood by working with the residents, local authorities, voluntary and other organisations to advance education and to provide facilities in the interest of social welfare for recreation and leisure time occupation with the aim of improving life for residents.

To do this, NDCC CIO aims to

- **Advance education:** We provide a venue for Kent Adult Education, the University of the Third Age (U3A) and other organisations to deliver formal and informal education courses for residents.
- **Provide recreation and leisure time opportunities:** We host a variety of independent groups and classes providing a range of activities including yoga, tai chi, art, dancing, singing and keep fit. In addition, we aim to continue to provide our own social club to tackle the problem of social isolation within our local community.
- **Improve social welfare:** We support several self-help groups for local people and work in partnership with health and social care organisations and individuals providing services based in our community centre with a long-term view of ensuring a positive, healthy, inclusive, and productive environment. Our aims fully reflect the purposes that the charity was set up to further.

Ensuring our work delivers our aims

We review our aims, objectives and activities each year. This report looks at what we achieved and the outcomes of our work in the previous 12 months. The report also helps us ensure our aims, objectives and activities remain focused on our stated purposes. We have referred to the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The focus of our work

Our main objectives for the year continue to be those that support projects which focus on improving the lives of our local community. The strategies we use to meet these objectives include:

- Ensuring the community centre remains open even when the centre is not cost effective
- Working in partnership with other agencies to ensure the widest range of services are available that best match the needs of our client population. Our Trustees have attended networking sessions which raise the awareness of our own centre but also give us better understanding of what is available in the wider district.

The quality of our work

We apply the best quality standards of service to all our hirers, users and customers. We value the contribution our volunteers make to maintaining excellent relationships with all.

How our work delivers public benefit

All our charitable activities focus on improving the lives of the residents of North Deal and its neighbourhood and are undertaken to further our charitable purposes for the public benefit.

By opening the Centre during the day, in the evenings and at weekends we maximise public access to opportunities in accordance with our aims and objectives as stated previously. For instance, drama sessions for young people are being held on Saturdays and a local Repair Café Charity has used the premises every two months for the benefit of the community.

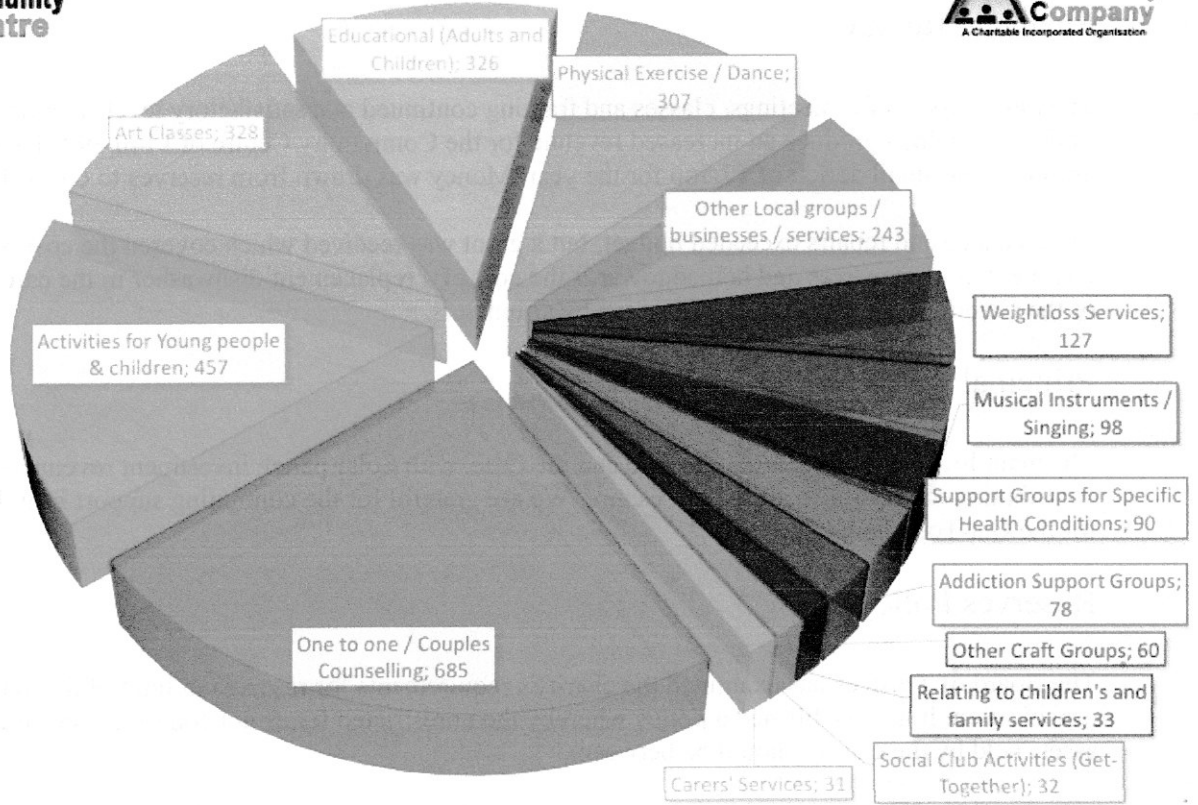
Who has used and benefited from our services?

Our most recent survey of visitors took place in 2024, illustrating that 82% live either in the North Deal area of CT14 6 or in one of the immediately surrounding postcodes. We have class sizes of up to 25 for fitness and health related exercise. Our café regularly has around 32 customers at lunchtime. The educational sessions have between six and 30 attendees. Support groups are well attended, providing help where needed.

We received a grant from the local council to help residents in North Deal with the cost of living, and we used this to subsidise meals in our café. To avoid any judgement as to who may or may not need this help, we discounted all meals, initially for 2 days each week, with an option for anyone to pay the full price if they chose, and many did. We continued this subsidy until the grant was fully distributed.

The pie chart below gives a visual breakdown of the groups that have benefited from NDCC over a seven-month period.

HOURS UTILISED BY CATEGORY JAN'25 TO AUG'25



Equal access to our services is an important issue for us. We are aware that many of the education and leisure activities within the centre are used mainly by the older, predominant ethnic group, and that we need to look at ways of attracting younger people and people from minority ethnic communities to the centre. We believe equal access to everything we do is vital to our success and that successful outcomes must be shared by all communities who use our community centre.

Skylight Community Cafe

The Skylight Cafe is a community cafe located in our community centre. The cafe is run by a manager serving full English Breakfasts, 2/3-course Lunches and homemade snacks, cakes and savouries at very reasonable prices; it is open weekdays from 9.00 to 15.00. The cafe has become an important part of the Community Centre as the year progressed.

Our Trustees

- David Heard, (appointed April 2021)
- Pam Fricker (resigned October 2024)
- Fred Wilson (appointed October 2022)
- Gill Forward (resigned October 2024)
- John Turgoose (appointed July 2024)

Financial Review

The hire of rooms for meetings, classes and training continued at a satisfactory level. The first full year of operation of the cafe helped produce an increased revenue for the Community Centre of £140,399. This growth did not eliminate the small deficit of £7,566 for the year. Money was drawn from reserves to cover this deficit.

Maintenance and repairs exceeded budget, but a grant was received which covered the cost of replacing two commercial microwaves and helped towards the cost of a replacement dishwasher in the cafe. Much of the interior of the Community Centre was redecorated by volunteers.

Principal Funding Sources:

The main Income streams are room hire and the Cafe, with Solar panel, investment revenue and other fund-raising contributing to the well-being of the Centre. We are grateful for the continuing support from Deal Town Council for the Get-Together Club.

Reserves Policy

The Board of Trustees has examined the charity's requirements for reserves in light of the main risks to the organisation. It has established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets held by the charity should be between:

- a minimum of three months' running costs. This will enable the Charity to be able to respond to short-term fluctuations in the levels of funding and to have sufficient liquidity to meet short term liabilities.
- an optimum reserves level of nine months' running costs to ensure that any services and projects undertaken can be sustained for a reasonable time.

If at any time the Treasurer has cause to believe that the policy will be breached, then it will be reported at the next Board of Trustees' meeting and corrective action agreed.

Plans for Future Periods

The charity plans to continue the activities outlined above in the forthcoming years, and to develop new services to meet the needs of the community, subject to satisfactory funding arrangements.

The overall outcomes of our future plans will be that:

- More people will have a sense of improved individual wellbeing.
- More people who currently experience loneliness or social isolation will make new connections and be more integrated with their local community.
- More people will have increased access to employment, education, training and recovery.

- More people will have good mental and physical health - our services will focus on physical, psychological and social wellbeing.
- More people will have a positive experience of their local community centre.
- More people will be aware of the services available at the centre through improved communication and increased engagement.

Structure, Governance and Management

Governing Document

The organisation converted to a Foundation Charitable Incorporated Organisation on 26th November 2021. It was originally a charitable company limited by guarantee incorporated on 25th September 2006 and registered as a charity on 24th August 2015.

Recruitment and Appointment of Trustees and Management Committee

1. Trustees

(a) Apart from the first charity trustees, every appointed trustee is appointed for a term of two years by a resolution passed at a properly convened meeting of the charity trustees.

(b) In selecting individuals for appointment as appointed charity trustees, the charity trustees have regard to the skills, knowledge and experience needed for the effective administration of the CIO.

2. Management Committee

All but one (the Centre Manager) of the members of the Management Committee give their time voluntarily and receive no benefits from the charity. Any expenses reclaimed from the charity are shown in the accounts.

Trustee Induction and Training

New trustees receive an induction pack providing them with information about the charity, including the duties and obligations of trustees, the Memorandum and Articles, documents which set out the operational framework for the charity, the current financial position as set out in the latest published accounts, and future plans and objectives. Additionally, new trustees are invited and encouraged to attend a short introductory training session to familiarise themselves with the charity and the context within which it operates.

Risk Management

A risk register has been established and is updated regularly. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers, clients and visitors to the centre. These procedures are periodically reviewed to ensure that they continue to meet the needs of the charity.

Organisational Structure

North Deal Community Company CIO has a Board of Trustees that meets every two months and is responsible for the strategic direction and policy of the charity. As of March 2025, the Board has four Trustees from a variety of

professional backgrounds relevant to the work of the charity. The community centre manager also attends Board meetings but has no voting rights. A member of our local council is also invited to attend but has no voting rights.

A scheme of delegation is in place and day to day responsibility for the management of the community centre rests with the Golf Road Community Centre Management Committee, which is a subcommittee of the Board and is Chaired by the Community Centre Manager. The subcommittee, along with the Centre Manager, has delegated responsibility for the day-to-day operational management of the Centre. The Chair of the subcommittee is responsible for the supervision of the staff team and ensuring that the team continue to develop their skills and working practices in line with good practice.

Signed:-



Date:-

25/9/25

NORTH DEAL COMMUNITY COMPANY CIO

Charity Registration number 1163274

ACCOUNTS FOR YEAR ENDING 31ST MARCH 2025

REGISTERED ADDRESS

Golf Road Community Centre
28 Golf Road, Deal Kent
CT14 6PY
tel 01304 239199
email: golfroadcentre@gmail.com

Trustees

John Turgoose (appointed 31st July 2024)
Pam Fricker (resigned 3rd Oct 2024)
David Heard
Frederick Wilson
Gill Forward (resigned 31st Oct 2024)

NORTH DEAL COMMUNITY COMPANY CIO
INCOME EXPENDITURE ACCOUNT FOR YEAR ENDING 31ST MARCH 2025

	<u>Unrestricted</u>	<u>Restricted</u>	<u>Total</u>
<u>Income</u>			
GRC Income	63466		63466
Skylight Cafe	64878	1480	66358
<u>Total Income</u>	128344	1480	129824
<u>Expenditure</u>			
GRC Staff Costs	-27643		-27643
GRC Operating Costs	-36060	-7788	-43848
Cafe Staff Costs	-41158		-41158
Cafe Operating Costs	-26596	-453	-27049
Governance	-1049		-1049
Total Expenditure	-132506	-8241	-140747
Income & Expenditure Surplus/(Deficit)	-4162	-6761	<u>-10923</u>
Investment Income	3357		3357
Total Surplus/(Deficit)			<u><u>-7566</u></u>
Balance of Funds at 31 March 2024			21294
Surplus(Deficit) for year			-7566
Transfer from designated funds			5000
Balance of Funds at 31 March 2025			18728

NORTH DEAL COMMUNITY COMPANY CIO
BALANCE SHEET FOR YEAR ENDING 31ST MARCH 2025

Fixed Assets

Land & Buildings		850000	
Equipment, Fixtures & Fittings			
Cost - b/fwd	34323		
Cost - additions	4354		
Depn - b/fwd	-28846		
Depn - charge	-2328		
Residual Value @ 31st March 2025		7502	857502

Current Assets

	01.04.2024	31.03.2025		
Cash in bank & in hand (Restricted)	9115	1327	1327	
Cash in bank & in hand (Unrestricted)	2193	7903	7903	
Debtors & Prepayments		7721	7721	
			16951	
Sundry Creditors			-5725	11226
Investments at Valuation				114164
<u>Total net assets</u>				982892

The total net assets represent:-

Donated Property		850000		
Designated Funds	Cyclical Maintenance	Extraordinary Maintenance	General Reserve	
Balance at 1st April 2024	53444	35630	35629	
Transfer of funds			-5000	
Revaluation adjustment	-2558	-1627	-1374	
Balance at 31st March 2025	50886	34003	29275	114164
Income & Expenditure Account				
Balance at 1st April 2024			21294	
Deduct Deficit for the year			-7566	
Transfer of Designated funds			5000	
Balance at 31st March 2025				18728
				982892

Signed: 



Dated: 25/9/25.

25/9/25

NOTES TO THE ACCOUNTS 2024-2025

The Accounts for the year are presented showing both unrestricted and restricted funds and this will be the format going forward.

The restricted funds figures reflects grant funding for the Get Together Club.

There are no figures relating to stock at year end for the cafe or the centre. Both areas minimize inventory levels.

Income

Only one grant was obtained in this financial year which helped towards equipment replacement. The Room hire figure was up on the previous year and the cafe sales month by month showed improvement.

Expenditure

An analysis of utility usage enabled the division of bills between the cafe and the centre. This will assist with identifying realistic expenditure figures for each area. The expiry of fixed contracts for both electricity and gas however resulted in significant increases for these resources. All staff were awarded increments to salaries which resulted in this expense increasing from the previous year.

Maintenance expenditure was up due to general repairs being carried out and redecoration of the centre was completed.

Investments

There was a withdrawal £5000 from the investment fund to go towards buying equipment for the cafe, the remainder was credited to the unrestricted funds.

The value of the investments reduced in value due to market changes.



Section A

Independent Examiner's Report

Report to the
trustees/directors/
members of

NORTH DEAL COMMUNITY
CENTRE CIO

On accounts for the year
ended

31.03.2025

Charity no.:

1163274

Company no.:

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31.03.2025.

Responsibilities and
basis of report

As the charity's trustees of the Company (who are also the directors of the company for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the Company are not required to be audited for this year under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination, I have followed the Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act.

Independent
examiner's statement

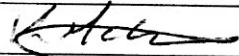
[The company's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [insert name of applicable listed body]]. Delete [] if not applicable.

I have completed my examination. I confirm that no material matters have come to my attention (other than that disclosed below *) which gives me cause to believe that:

- accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- the accounts do not accord with such records; or
- the accounts do not comply with relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the Charities SORP (FRS102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:  Date: 13/9/25

Name: VICTORIA MCCARTHY

Relevant professional qualification(s) or body (if any): MICB

Address: 96 MONGEHAM RD
DEAL
KENT CT14 9PE

Section B Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

NORTH DEAL COMMUNITY COMPANY CIO

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ended

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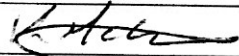
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England & Wales - Charity number 1163274

Accounts

NORTH DEAL COMMUNITY COMPANY CIO

Charity Registration number 1163274

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28 Golf Road, Deal Kent
CT14 6PY
tel 01304 239199
email: golfroadcentre@gmail.com

Trustees

Pam Fricker
David Heard
Frederick Wilson
Gill Forward (appointed 23.01.24)

North Deal Community Company CIO
Profit And Loss Account
For the year ended 31 March 2024

		2024	2023
		£	£
Restricted Income	After School Club	0	3,300
	After School Jubilee	0	150
	Cost Of Living	1,600	0
	DTC Coronation	100	0
	Get Together Club	6,000	10,912
	Get Together Jubilee	0	350
	Warm Welcome	2,154	2,220
		9,854	16,932
Unrestricted Income	Fund raising 200 Club	0	44
	Fund raising - After School	81	804
	Fundraising - Get together	6,166	5,463
	GRC Cafe Fees	2,210	3,745
	GRC Donations & Gifts	915	583
	GRC FIT	2,609	2,540
	GRC Room Hire	46,729	40,564
	Murder Mystery	545	0
	Other Income/Lotteries	129	90
	Sales	678	688
		60,062	54,521
Skylight Cafe Income	Donation	250	0
	Sales	31,704	0
		31,954	0
TOTAL INCOME		<u>101,870</u>	<u>71453</u>
Restricted Expenditure	After School Club	-401	-3,960
	After School Jubilee	0	-150
	Coronation	-271	0
	Cost Of Living	-174	0
	Get Together Club	-5,962	-3,344
	Get Together Jubilee	0	-350
	Warm Welcome	-2,108	-2,220
		-8,916	-10,024
Unrestricted Exp Staff Costs	Salaries/Pension	-25,566	-22,958
	Staff expenses/DBS checks	-27	-166
		-25,593	-23,124
Unrestricted Exp - Operating	Accountancy & Support Costs	-2,229	-1,827
	Bad Debt	0	-100
	Cafe Expenses	-30	-607
	Cleaning	-10,805	-11,859
	Depreciation	-2,207	-3,160
	Electricity	-2,519	-3,407

	Equipment	-273	-384	
	Fund Raising - Murder Mystery	-359	0	
	Fundraising Costs - 200 Club	0	-25	
	Fundraising Costs - GTG	-4,851	-3,470	
	Gas	-1,751	-2,092	
	Gas/Elec/Water certs & Repairs	-2,560	0	
	Ground Maintenance	-2,116	-1,010	
	Health/Safety/Security	-4,297	-371	
	Insurance/Licence/PRS	-2,820	-1,910	
	Maintenance & Repairs	-592	-3,176	
	Office Supplies Postage	-47	-20	
	Other	-19	-73	
	Telephone and website	-774	-829	
	Waste	-1,426	-1,354	
	Water Rates	-625	-1,036	
			-40,298	-36,712
Unrestricted Exp- Governance Cc	Accountancy/External Exam	-1,020	-810	
	Subscriptions	0	-50	
			-1,020	-860
Skylight Cafe Expenses	Administration	-273	0	
	Card Reader Fee	-225	0	
	Depreciation	-144	0	
	Equipment	-739	0	
	Repair	-20	0	
	Staff Salary	-18,617	0	
	Stock	-9,408	0	
	Training	-24	0	
	Utilities	-2,380	0	
			-31,830	0
TOTAL EXPENDITURE			-107,657	-70,720
Net (loss)/profit			-5,787	733
Investment Income	COIF Interest	3,325	3325	3325
			3,325	
Net (loss)/surplus			-2,462	4,058

North Deal Community Company CIO
Balance Sheet
As at 31 March 2024

		2024	2023
		£	£
FA - land and buildings	Cost - b/fwd	850,000	850,000
FA - equip, fix & fittings	Cost - b/fwd	31,747	28,582
	Cost - additions	2,576	3,164
	Depn - b/fwd	-26,495	-23,335
	Depn - charge	-2,351	-3,160
		5,476	5,251
Investments	COIF - initial Investment	70,000	70,000
	Net gains (losses) on invest	54,703	44,211
		124,703	114,211
Debtors	Cafe Fees	0	138
	DTC grant warm welcome	0	384
	Ground Maintenance	540	983
	Prepayments	272	699
	Room Hire	6,056	4,283
		6,868	6,488
Bank	Cafe Cash	1,219	0
	Cheques to be banked	80	0
	Current account	9,712	13,401
	Petty cash	297	239
		11,308	13,640
		998,355	989,590
Creditors	Accountancy	-294	-234
	Accruals	-691	-208
	Booker	-483	0
	Centre Cleaning	0	-915
	East Kent Foods	-397	0
	External Examiner	-150	-150
	Pension Provider	-210	0
	Waste	-133	-116
		-2,358	-1,623
Net assets		<u>995,997</u>	<u>987,967</u>
Income & Exp account	Brought forward	23,756	19,698
	Net (loss)/surplus	-2,462	4,058
	Cyclical Maintenance Fund	53,444	48,947
	Extraordinary Maintenance	35,630	32,633
	General Reserve	35,629	32,631
	Golf Road Centre	850,000	850,000
		995,997	987,967
Total funds		<u>995,997</u>	<u>987,967</u>

NOTES TO THE ACCOUNTS 2023-2024

Income

The charity took over the running of the on site cafe from September 2023 and employed an additional two members of staff. The accounts show the revenue from cafe sales for seven months of the financial year.

Room hire figures increased on the previous year due to an increase in bookings and charges. Grant income remained strong with further funding for the Get Together project and funds for community projects to assist with the impact of inflation and fuel poverty.

Expenditure

Upgrades and repairs were required to ensure that the fire and safety current requirement was achieved. These expenses added approximately £4000 to the operating expenses for the year. Start up equipment expenses were incurred for the cafe opening and a new coffee machine was purchased during the year.

Both gas and electricity certification was carried out and repairs to the heating system added to the costs of this category of spend.

Investments

There was a net gain on the investment fund due to market improvement.

As of 31st March 2024 the mid market value of the investment funds was £124703



Section A

Independent Examiner's Report

Report to the trustees

Charity Name

NORTH DEAN COMMUNITY COMPANY CIO

On accounts for the year
ended

31st March 2024

Charity no
(if any)

1163274

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended

Responsibilities and
basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent
examiner's statement

[The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [insert name of applicable listed body]]. *Delete [] if not applicable.*

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below *) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:

Date:

15/9/24

Name:

VICTORIA MCCARTHY

Relevant professional
qualification(s) or body
(if any):

N/A

Address:

96 MONGHAM ROAD
DEAL
CT14 9PE

Section B

Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

Trustees Annual Report 2023- 24

Our Aims and objectives

Purposes and Aims

Our charity's purposes as set out in the objects contained in our articles of association are to benefit the residents of North Deal and the neighbourhood by working with the residents, local authorities, voluntary and other organisations to advance education and to provide facilities in the interest of social welfare for recreation and leisure time occupation with the aim of improving life for residents.

To do this, NDCC CIO aims to

- **Advance education:** We provide a venue for Kent Adult Education, the University of the Third Age (u3a) and other organisations to deliver formal and informal education courses for residents.
- **Provide recreation and leisure time opportunities:** We host a variety of independent groups and classes providing a range of activities including yoga, tai chi, dancing, singing and keep fit. In addition, we aim to continue to provide our own social club to tackle the problem of post-pandemic and social isolation within our local community.
- **Improve social welfare:** We support several self-help groups for local people and work in partnership with health and social care organisations and individuals providing services based in our community centre with a long-term view of ensuring a positive, healthy, inclusive, and productive environment. Our aims fully reflect the purposes that the charity was set up to further.

Ensuring our work delivers our aims

We review our aims, objectives and activities each year. This report looks at what we achieved and the outcomes of our work in the previous 12 months. The report also helps us ensure our aims, objectives and activities remain focused on our stated purposes. We have referred to the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The focus of our work

Our main objectives for the year continue to be those that support projects which focus on improving the lives of our local community. The strategies we use to meet these objectives include:

- Ensuring the community centre remains open even when the centre is not cost effective

- Working in partnership with other agencies to ensure the widest range of services are available that best match the needs of our client population. Our Trustees have attended networking sessions which raise the awareness of our own centre but also gives us better understanding of what is available in the wider district.

The quality of our work

We apply the best quality standards of service to all our hirers, users and customers. We value the contribution our volunteers make to maintaining excellent relationships with all.

How our work delivers public benefit

All our charitable activities focus on improving the lives of the residents of North Deal and its neighbourhood and are undertaken to further our charitable purposes for the public benefit.

Who used and benefited from our services?

We have regular class sizes of up to 20 for fitness and health related exercise. Our café regularly has around 24 customers at lunchtime. The educational sessions have between six and 30 attendees. We also see that support groups are well attended, showing that there is help available when needed.

Through the 2023/24 winter months we participated in the local council's Warm Welcome initiative. This aimed to provide a warm, safe space for anyone in the local area to help save on the costs of heating and involved providing free tea and coffee and company for 3 hours on 3 afternoons a week.

We also received a grant from the local council to help residents in North Deal with the cost of living, and we used this to subsidise meals in our café. To avoid any judgement as to who may or may not need this help we discounted all meals, initially for 2 days each week, with an option for anyone to pay the full price if they chose.

Equal access to our services is an important issue for us. We are aware that many of the education and leisure activities within the centre are used by mainly white older adults and that we need to look at ways of attracting younger people and people from minority ethnic communities to the centre. We believe equal access to everything we do is vital to our success and that successful outcomes must be shared by all communities that use our community centre.

Skylight Community Cafe

The Skylight Cafe is a community cafe based in our community centre. The cafe is run by a manager serving full English Breakfasts, 2/3-course Lunches and homemade snacks, cakes and savouries at very reasonable prices; it's open weekdays from 9.00 to 15.00.

Our Trustees

David Heard, (appointed April 2021)
Pam Fricker (appointed October 2022)
Fred Wilson (appointed October 2022)
Gill Forward (appointed January 2024)

Financial Review

The financial results for the year ending 31 Mar 2024 showed that the budgeted deficit of £6208 was reduced to £4968. A combination of excellent Room Hire Income and funds generated by the Social Interaction "Get-Together Club" activities, together with an unexpected Grant from the National Grid resulted in an income level 9% above Budget. Non-recurring, though significant, costs relating to Building Maintenance totalled over £6000, without which a surplus would have been achieved.

An important financial change occurred in Sep 2023 when NDCC CIO took over, from East Kent College, the management of the successful (and key to our objectives) SKYLIGHT CAFE. Cafe Income provided a contribution to GRCC overheads of £2504 in FY23/24, meaning that the overall deficit for NDCC CIO was reduced to just £2464. The Cafe responsibility means an increase in Turnover from nearly £71,000 in FY 22/23 to a projected £130,000 in FY 24/25.

Principal Funding Sources:

The main Income Stream is Room Hire (around three quarters), with Investment, Solar panel revenue and other fund-raising contributing to the well-being of the Centre. Grant funding normally contributes around 10% of Room Hire income and during this year, NDCC CIO received a Grant of £5000 from the National Grid and were grateful for the continuing support from Deal Town Council for the Get-Together Club.

Reserves Policy

The Board of Trustees has examined the charity's requirements for reserves in light of the main risks to the organisation. It has established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets held by the charity should be between:

- a minimum of three months running costs. This will enable the Charity to be able to respond to short-term fluctuations in the levels of funding and to have sufficient liquidity to meet short term liabilities.
- an optimum reserves level of nine months running costs to ensure that any services and projects undertaken can be sustained for a reasonable time.

If at any time the Treasurer has cause to believe that the policy will be breached, then it will be reported at the next Board of Trustees' meeting and corrective action agreed.

Plans for Future Periods

The charity plans to continue the activities outlined above in the forthcoming years, and to develop new services to meet the needs of the community, subject to satisfactory funding arrangements.

The overall outcomes of our future plans will be that:

- More people will have a sense of improved individual wellbeing.
- More people who currently experience loneliness or social isolation will make new connections and be more integrated with their local community.
- More people will have increased access to employment, education, training and recovery.
- More people will have good mental and physical health – our services will focus on physical, psychological and social wellbeing.
- More people will have a positive experience of their local community centre.
- More people will be aware of the services available at the centre through improved communication and increased engagement.

Structure, Governance and Management

Governing Document

The organisation converted to a Foundation Charitable Incorporated Organisation on 26th November 2021. It was originally a charitable company limited by guarantee incorporated on 25th September 2006 and registered as a charity on 24th August 2015.

Recruitment and Appointment of Trustees and Management Committee

1. Trustees

(a) Apart from the first charity trustees, every appointed trustee is appointed for a term of two years by a resolution passed at a properly convened meeting of the charity trustees.

(b) In selecting individuals for appointment as appointed charity trustees, the charity trustees have regard to the skills, knowledge and experience needed for the effective administration of the CIO.

2. Management Committee

All but one (Centre Manager) of the members of the Management Committee give their time voluntarily and receive no benefits from the charity. Any expenses reclaimed from the charity are set out in the accounts.

Trustee Induction and Training

New trustees receive an induction pack providing them with information about the charity, including the duties and obligations of trustees, the Memorandum and Articles, documents

which set out the operational framework for the charity, the current financial position as set out in the latest published accounts, and future plans and objectives. Additionally, new trustees are invited and encouraged to attend a short introductory training session to familiarise themselves with the charity and the context within which it operates.

To develop and maintain a broad skill mix, members of the Board of Trustees are requested to provide a list of their skills (and update it each year) and in the event of particular skills being lost due to retirements, a specific recruitment drive attempts to attract individuals with those skills to the Board.

Risk Management

A risk register has been established and is updated regularly. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers, clients and visitors to the centre. These procedures are periodically reviewed to ensure that they continue to meet the needs of the charity.

Organisational Structure

North Deal Community Company CIO has a Board of Trustees that meets bi-monthly and is responsible for the strategic direction and policy of the charity. As at March 2024 the Board has 4 Trustees from a variety of professional backgrounds relevant to the work of the charity. The community centre manager also attends Board meetings but has no voting rights. A member of our local council is also invited to attend but has no voting rights.

A scheme of delegation is in place and day to day responsibility for the management of the community centre rests with the Golf Road Community Centre Management Committee, which is a subcommittee of the Board and is Chaired by a Trustee. The subcommittee, along with the centre manager, has delegated responsibility for the day-to-day operational management of the Centre. The Chair of the subcommittee is responsible for the supervision of the staff team and ensuring that the team continue to develop their skills and working practices in line with good practice.

Signed:-



Date

25.09.2024

NORTH DEAL COMMUNITY COMPANY CIO

England & Wales - Charity number 1163274

Accounts

Trustees Annual Report FY 2022- 23

Our Aims and objectives

Purposes and Aims

Our charity's purposes as set out in the objects contained in our articles of association are to benefit the residents of North Deal and the neighbourhood by working with the residents, local authorities, voluntary and other organisations to advance education and to provide facilities in the interest of social welfare for recreation and leisure time occupation with the objective of improving life for the residents. In furtherance of these objects, the Trustees have the power to establish a community centre for activities promoted by the charity in furtherance of the charity's objects.

To do this, the charity aims to

- **Advance education:** We provide a venue for Kent Adult Education, the University of the Third Age (u3a) and other organisations to deliver formal and informal education courses for residents.
- **Provide recreation and leisure time opportunities:** We host a variety of independent groups and classes providing a range of activities including yoga, tai chi, dancing, singing and keep fit. In addition, we aim to continue to provide our own social club to tackle the problem of post-pandemic and social isolation within our local community.
- **Improve social welfare:** We support several self-help groups for local people and work in partnership with health and social care organisations and individuals providing services based in our community centre with a long-term view of ensuring a positive, healthy, inclusive, and productive environment. Our aims fully reflect the purposes that the charity was set up to further.

Ensuring our work delivers our aims

We review our aims, objectives and activities each year. This report looks at what we achieved and the outcomes of our work in the previous 12 months. The report also helps us ensure our aims, objectives and activities remain focused on our stated purposes. We have referred to the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The focus of our work

Our main objectives for the year continue to be focused on running projects which focus on improving the lives of our local community. The strategies we used to meet these objectives included:

- Ensuring the community centre remains open even when the centre is not cost effective
- Working in partnership with other agencies to ensure the widest range of services are available that best match the needs of our client population. Our Trustees have attended networking sessions which raise the awareness of our own centre but also gives us better understanding of what is available in the wider district.

The quality of our work

We have been working towards applying the best quality standards of service to all our hirers, users and customers.

How our work delivers public benefit

All our charitable activities focus on improving the lives of the residents of North Deal and its neighbourhood and are undertaken to further our charitable purposes for the public benefit.

Who used and benefited from our services?

We have regular class sizes of up to 20 for fitness and health related exercise. Our café regularly has around 24 people at lunchtime. The educational sessions have between six and 30 attendees. We also see that support groups are well attended, showing that there is help available when needed.

Equal access to our services is an important issue for us. We are aware that many of the education and leisure activities within the centre are used by mainly white older adults and that we need to look at ways of attracting younger people and people from minority ethnic communities to the centre. We believe equal access to everything we do is vital to our success and that successful outcomes must be shared by all communities that use our community centre.

Skylight Community Cafe

The Skylight Cafe is a community cafe based in our community centre. Currently operating in conjunction with the East Kent College as a learning and supported employment centre, the cafe is run by a manager along with students from the college. It serves full English Breakfasts, 2/3-course Lunches and homemade snacks, cakes and savouries at very reasonable prices; it's open weekdays from 9.00 to 15.00.

Partnership working

We work closely with several local organisations to provide added value to the services we each deliver. For example, we work closely with East Kent College to provide a high-quality community café (see above) and organisations such as Camerados to develop new services within the centre.

Our Trustees

Gillian Walshe, Chair of the Board of Trustees (resigned March 2023)

Alasdair Goulden, Secretary (resigned October 2022)

David Heard, Trustee

Elinor Crockford, Trustee

Rosalind White, Trustee (resigned July 2022)

Pam Fricker, Trustee (appointed October 2022)

Fred Wilson (appointed October 2022)

Financial Review

The financial result for the year ending 31 Mar 2023 was significant in that our Chair, Gill Walshe, (who has been responsible for Grant Applications for some time) achieved a National Lottery Community Fund grant of just under £10,000. Along with other grant income, this helped to transform the P & L account from a budgeted deficit of £5779 to a surplus of £4055 for FY 22/23. (Note this revenue is "Restricted Income" meaning that expenditure will be incurred in FY23/24).

Apart from Grant Income and Expenditure, actual revenue and expenditure were largely in line with expectations.

Principal Funding Sources

The main Income Stream is Room Hire (around two thirds), with Investment, Solar panel revenue and other fund-raising contributing to the well-being of the Centre.

Grant funding normally contributes around 15% of Room Hire income and during this year, besides the Lottery Grant, were grants from Deal Town Council and Dover District Council.

Reserves Policy

The Board of Trustees has examined the charity's requirements for reserves in light of the main risks to the organisation. It has established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets held by the charity should be between:

- a minimum of three months running costs. This will enable the Charity to be able to respond to short-term fluctuations in the levels of funding and to have sufficient liquidity to meet short term liabilities.
- an optimum reserves level of nine months running costs to ensure that any services and projects undertaken can be sustained for a reasonable time.

If at any time the Treasurer has cause to believe that the policy will be breached, then it will be reported at the next Board of Trustee's meeting and corrective action agreed.

Plans for Future Periods

The charity plans to continue the activities outlined above in the forthcoming years, and to develop new services to meet the needs of the community, subject to satisfactory funding arrangements.

The overall outcomes of our future plans will be that:

- More people will have a sense of improved individual wellbeing.
- More people who currently experience loneliness or social isolation will make new connections and be more integrated with their local community.
- More people will have increased access to employment, education, training and recovery.
- More people will have good mental and physical health – our services will focus on physical, psychological and social wellbeing.
- More people will have a positive experience of their local community centre.
- More people will be aware of the services available at the centre through improved communication and increased engagement.

Fundraising

A fundraising plan will be developed to finance the new services that we expect to be identified as we improve levels of engagement with the local residents. All new services will be developed using the full cost recovery model.

Structure, Governance and Management

Governing Document

The organisation converted to a Foundation Charitable Incorporated Organisation on 26th November 2021. It was originally a charitable company limited by guarantee incorporated on 25th September 2006 and registered as a charity on 24th August 2015.

Recruitment and Appointment of Management Committee

Appointed charity trustees

(a) Apart from the first charity trustees, every appointed trustee must be appointed for a term of two years by a resolution passed at a properly convened meeting of the charity trustees.

(b) In selecting individuals for appointment as appointed charity trustees, the charity trustees must have regard to the skills, knowledge and experience needed for the effective administration of the CIO.

All but one (Centre Manager) of the members of the Management Committee give their time voluntarily and received no benefits from the charity. Any expenses reclaimed from the charity are set out in the accounts.

To develop and maintain a broad skill mix, members of the Board of Trustees are requested to provide a list of their skills (and update it each year) and in the event of particular skills being lost due to retirements, a specific recruitment drive attempts to attract individuals with those skills to the Board.

Trustee Induction and Training

New trustees receive an induction pack providing them with information about the charity, including the duties and obligations of trustees, the Memorandum and Articles, documents which set out the operational framework for the charity, the current financial position as set out in the latest published accounts, and future plans and objectives. Additionally, new trustees are invited and encouraged to attend a short introductory training session to familiarise themselves with the charity and the context within which it operates. These sessions are led by the Chair of the Board of Trustees.

Risk Management

The Board of Trustees has established a subcommittee to review the major risks to which the charity is exposed. A risk register has been established and is updated regularly and is now included on the Board agenda as a standing item. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers, clients and visitors to the centre. These procedures are periodically reviewed to ensure that they continue to meet the needs of the charity.

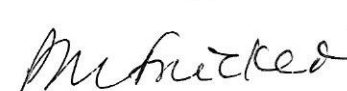
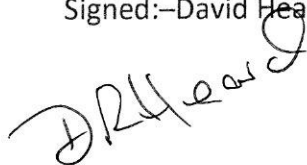
Organisational Structure

North Deal Community Company CIO has a Board of Trustees that meets quarterly and is responsible for the strategic direction and policy of the charity. At present the Board has three Trustees from a variety of professional backgrounds relevant to the work of the charity. The community centre manager also attends Board meetings but has no voting rights. A member of our local council is also invited to attend but has no voting rights.

A scheme of delegation is in place and day to day responsibility for the management of the community centre rests with the Golf Road Community Centre Management Committee, which is a subcommittee of the Board and is Chaired by a Trustee. The subcommittee, along with the centre manager, has delegated responsibility for the day-to-day operational management of the Centre. The Chair of the subcommittee is responsible for the supervision of the staff team and ensuring that the team continue to develop their skills and working practices in line with good practice.

Signed:—David Heard and Pam Fricker pp Chair

Date



14.11.2023

North Deal Community Company CIO
Income & Expenditure Account
For the year ended 31 March 2023

		2023
		£
Restricted Income	After School Club	3,300
	After School Jubilee	150
	Get Together Club	10,912
	Get Together Jubilee	350
	Other Grants	0
	Warm Welcome	2,220
		16,932
Unrestricted Income	Fund raising 200 Club	44
	Fund raising - After School	804
	Fundraising - Get together	5,463
	GRC Cafe Fees	3,745
	GRC Donations & Gifts	583
	GRC FIT	2,540
	GRC Room Hire	40,564
	Other Income/Lotteries	90
	Sales	688
		54,521
		71,453
Investment Income	COIF Interest	3,325
		3,325
Restricted Expenditure	After School Club	-3,960
	After School Jubilee	-150
	Get Together Club	-3,344
	Get Together Jubilee	-350
	Warm Welcome	-2,220
		-10,024
Unrestricted Expenditure/Staff Costs	Other	0
	Salaries/Pension	-22,958
	Staff expenses/DBS checks	-166
		-23,124
Unrestricted Expenditure - Operating	Accountancy & Support Costs	-1,827
	Bad Debt	-100
	Cafe Expenses	-607
	Cleaning	-11,859
	Depreciation	-3,160
	Electricity	-3,407
	Equipment	-384
	Fundraising Costs - 200 Club	-25
	Fundraising Costs - Get Together	-3,470
	Gas	-2,092
	Gas/Elec/Water certs & Repairs	0
	Ground Maintenance	-1,010
	Health/Safety/Security	-371

	Insurance/Licence/PRS	-1,910	
	Maintenance & Repairs	-3,176	
	Office Supplies Postage	-20	
	Other	-73	
	Telephone and website	-829	
	Waste	-1,354	
	Water Rates	-1,036	
			-36,712
Unrestricted Expenditure- Governance Costs	Accountancy/External Exam	-810	
	Advertising	0	
	Professional expense	0	
	Subscriptions	-50	
	Trustee Expenses/Training/DBS	0	
			-860
Net surplus/(loss)			4,058

North Deal Community Company CIO
 Balance Sheet
 As at 31 March 2023

2023

		£	
FA - land and buildings	Cost - b/fwd	850,000	
		850,000	
FA - equipment, fixtures & fittings	Cost - b/fwd	28,582	
	Cost - additions	3,164	
	Depn - b/fwd	-23,335	
	Depn - charge	-3,160	
		5,251	
Investments	COIF - initial Investment	70,000	
	Net gains (losses) on investments	44,211	
		114,211	
Debtors	Cafe Fees	138	
	DTC grant warm welcome	384	
	Get Together	0	
	Ground Maintenance	983	
	Prepayments	699	
	Room Hire	4,283	
		6,488	
Bank	Cheques to be banked	0	
	Current account	13,401	
	Petty cash	239	
		13,640	
			989,590
Creditors	200 Club prizes	0	
	Accountancy	-234	
	Accruals	-208	
	Centre Cleaning	-915	
	External Examiner	-150	
	Grant Expenses	0	
	Pension Provider	0	
	Professional/legal	0	
	Waste	-116	
			-1,623
Net assets			987,967
			£
Income & Expenditure Account	Brought forward	19,698	
	Net surplus/(loss)	4,058	
	Cyclical Maintenance Fund	48,947	
	Extraordinary Maintenance Fund	32,633	
	General Reserve	32,631	
	Golf Road Centre	850,000	
			987,967
Total funds			987,967

NORTH DEAL COMMUNITY COMPANY CIO

2022-2023

Charity reg no. 1163274

NOTES

INCOME

Grant funding was up on the previous year. A grant of £9912 was received from the National Lottery Fund to support the Get Together Club activities. These funds though are restricted and will be spent throughout the following year. Room hire income was higher this year due to an increase in charges and bookings. The NDCC CIO continued with club generated activities such as Get Together Club and Play & Stay which boosted the internal fund raising activities.

EXPENDITURE

Ground maintenance was reduced as the provider had not carried out scheduled work during 2022-2023. Maintenance work was required to the fascia and exterior of the building hence a higher expenditure for the year. Cleaning costs were elevated, trustees elected to switch provider and a deep clean was carried out. There were additions to the fixed asset pool. Signage was updated to show the organisations new name and replacement furniture was bought.

INVESTMENTS

There was a net loss on the investment fund due to market fluctuations. The net worth as of 31st March 2023 however was significantly more than the original £70K deposited.

Signed on behalf of the Trustees

* 

Date: 14.11.2023



Section A

Independent Examiner's Report

Report to the trustees

NORTH DEAL COMMUNITY COMPANY CIO

On accounts for the year ended

31st MARCH 2023

Charity no (if any)

1163274

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 03/03/2023.

Responsibilities and basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

[The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [insert name of applicable listed body]]. Delete [] if not applicable.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below *) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:

[Signature]

Date:

7/9/2023

Name:

VICTORIA MCCARTHY

Relevant professional qualification(s) or body (if any):

[Empty box]

Address:

96 MONGEHAM ROAD

DEAL

CT14 9PE

Section B

Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

[Empty box for disclosure details]

NORTH DEAL COMMUNITY COMPANY CIO

England & Wales - Charity number 1163274

Accounts

NORTH DEAL COMMUNITY COMPANY LTD
ANNUAL REPORT AND UNAUDITED ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

NORTH DEAL COMMUNITY COMPANY LTD

ANNUAL REPORT AND UNAUDITED ACCOUNTS

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	4	Directors' Report
	5	Income Statement
	6	Statement of financial position
	7	Notes to the Accounts

NORTH DEAL COMMUNITY COMPANY LTD

COMPANY INFORMATION

FOR THE YEAR ENDED MARCH 2022

Directors

Gillian Walshe
David Heard
Kevin Joyce
Elinor Crockford
Rosaline White
Alisdair Goulden

Company Number

05946145 (England and Wales)

Registered Office

GOLF ROAD CENTRE
28 GOLF ROAD
DEAL
KENT
CT14 6PY

NORTH DEAL COMMUNITY COMPANY LTD DE-REGISTERED AS A LIMITED
COMPANY ON THE 16TH NOVEMBER 2021 WHEN THE ORGANISATION
CONVERTED TO A CIO.

**NORTH DEAL COMMUNITY COMPANY LTD
(COMPANY NO. 05946145 ENGLAND AND WALES)
DIRECTORS' REPORT**

The directors present their report and accounts for the year ended 31 March 2022.

Principal activity

North Deal Community Company Ltd is a private company limited by guarantee without share capital.

Directors

The following directors held office during the whole of the period.

Gillian Walshe
Alisdair Goulden
Neil Batey

The following directors were appointed during the period:

David Heard was appointed on 16 April 2021
Elinor Crockford was appointed on 27 July 2021
Kevin Joyce was appointed on the 28 January 2022
Paul Curd was appointed on 16 April 2021
Rosaline White was appointed on 16 April 2021


The following directors resigned during the period:

Paul Curd resigned on the 4 August 2021
Neil Batey resigned on the 16 April 2021

Small company provisions

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Signed on behalf of the board of directors



Gillian Walshe
Director

Approved by the board on: 3 November 2022

Guarante

	2022	2021
Turnover	34571	6510
Administrative expenses	(62306)	(34396)
Other operating income	16079	28435
Operating surplus/ (loss)	(11656)	549
Income from investments	3260	3196
Surplus/(loss) on ordinary activities before taxation	<u>(8396)</u>	<u>3745</u>
Tax on surplus(loss) on ordinary activities	-	-
Surplus/(loss) for financial year	<u>(8396)</u>	<u>3745</u>

NORTH DEAL COMMUNITY COMPANY LTD
INCOME STATEMENT
FOR THE YEAR ENDED 31 MARCH 2022

NORTH DEAL COMMUNITY COMPANY LTD
STATEMENT OF FINANCIAL POSITION
AS AT 31 MARCH 2022

	2022	2021
	£	£
Fixed Assets		
Tangible assets	855247	859136
	4	
Current assets		
Debtors	5881	10073
Investments	120492	109406
	6	
Cash at bank and in hand	11546	9586
	137920	129065
Creditors: amounts falling due within one year	(2977)	(702)
	7	
Net current assets	134943	128363
Net assets	990190	987499
Reserves		
Profit and loss account	990190	987499
	8	
Member's fund	990190	987499

For the year ending 31 March 2022 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with the provisions of FRS 102 Section 1A – Small Entities.

The financial statements were approved by the Board of Directors and authorised for issue on 3 November 2022 and were signed on its behalf by

Gillian Walshe
 Director

Company Registration No. 05946145

NORTH DEAL COMMUNITY COMPANY LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

1 Statutory information
 North Deal Community Company Ltd is a private company, limited by guarantee, registered in England and Wales, registration number 05946145. The registered office is GOLF ROAD CENTRE, 28 GOLF ROAD, DEAL, KENT CT14 6PY.

2 Compliance with accounting standards
 The accounts have been prepared in accordance with the provisions of FRS 102 Section 1A Small Entities. There were no material departures from that standard.

3 Accounting policies
Basis of preparation
 The accounts have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets.

Presentation currency
 The accounts are presented in £ sterling.

Tangible fixed assets and depreciation
 Tangible assets are included at cost less depreciation and impairment.

The principal accounting policies adopted in the preparation of the financial statements are set out below and have remained unchanged from the previous year, and also have been consistently applied within the same accounts.

4 Tangible fixed assets		Land & Buildings	Fixtures & fittings	Total
Cost or valuation	At 1 April 2021	At cost	At cost	£
Additions	-	-	-	-
At 31 March 2022	850000	850000	28582	878582
At 1 April 2021	-	-	-	-
Depreciation	At 1 April 2021	At 1 April 2021	At 1 April 2021	At 1 April 2021
Charge for the year	-	-	3889	3889
At 31 March 2022	-	-	23335	23335
Net book value	At 31 March 2021	At 31 March 2021	At 31 March 2021	At 31 March 2021
At 31 March 2022	850000	850000	9136	859136
At 31 March 2022	5247	5247	5247	855247
5 Debtors: amounts falling due within one year				
Trade debtors	4141	4141	2897	2897
Accrued income and prepayments	724	724	3892	3892
Other debtors	1016	1016	3284	3284
2022	5881	5881	10073	2021
2021	4141	4141	2897	2897

NORTH DEAL COMMUNITY COMPANY LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2022

6. Investments held as current investments	2022	2021
	£	£
	<u>120492</u>	<u>109406</u>
Unlisted investments		
7 Creditors: amounts falling due within one year	2022	2021
	£	£
	<u>2977</u>	<u>702</u>
Trade creditors		

8 Company limited by guarantee

The company is limited by guarantee and has no share capital.

9 Average number of employees

During the year the average number of employees was 2(2021:2)



Report to the trustees/
members of

NORTH DEAN COMMUNITY COMPANY CIO

On accounts for the year
ended

31-03-2012
Charity no 1163274

Set out on pages

Responsibilities and
basis of report

I report to the trustees on my examination of the accounts of the above
charity ("the Trust") for the year ended

As the charity's trustees, you are responsible for the preparation of the
accounts in accordance with the requirements of the Charities Act 2011
("the Act").

I report in respect of my examination of the Trust's accounts carried out
under section 145 of the 2011 Act and in carrying out my examination, I
have followed all the applicable Directions given by the Charity Commission
under section 145(5)(b) of the Act.

Independent
examiner's statement

[The charity's gross income exceeded £250,000 and I am qualified to
undertake the examination by being a qualified member of [insert name of
applicable listed body]]. Delete [] if not applicable.

I have completed my examination. I confirm that no material matters have
come to my attention in connection with the examination (other than that
disclosed below *) which gives me cause to believe that in, any material
respect:
• the accounting records were not kept in accordance with section 130
of the Charities Act; or
• the accounts did not accord with the accounting records; or
• the accounts did not comply with the applicable requirements
concerning the form and content of accounts set out in the Charities
(Accounts and Reports) Regulations 2008 other than any requirement
that the accounts give a 'true and fair' view which is not a matter
considered as part of an independent examination.
I have no concerns and have come across no other matters in connection
with the examination to which attention should be drawn in this report in
order to enable a proper understanding of the accounts to be reached.
* Please delete the words in the brackets if they do not apply.

Signed:

Michael

Name:

Victoria McCaslin

Relevant professional
qualification(s) or body
(if any):

Give here brief details of any items that the examiner wishes to disclose.

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Section B Disclosure

96 MORGENTHAU RD
DEAL
CT14 9PC

Address:

Trustees Annual Report 2021-22

Our Aims and Objectives

Purposes and Aims

Our charity's purposes as set out in the objects contained in our articles of association are to benefit the residents of North Deal and the neighbourhood by working with the residents, local authorities, voluntary and other organisations to advance education and to provide facilities in the interest of social welfare for recreation and leisure time occupation with the objective of improving life for the residents. In furtherance of these objects, the trustees have the power to establish a community centre for activities promoted by the charity in furtherance of the charity's objects.

To do this, the charity aims to

- **Advance education:** We provide a venue for Kent Adult Education, the University of the Third Age (U3a) and other organisations to deliver formal and informal education courses for residents.
- **Provide recreation and leisure time opportunities:** We host a variety of independent groups and classes providing a range of activities including yoga, tai chi, dancing, singing and keep fit. In addition, we aim to continue provide our own social club to tackle the problem of post-pandemic isolation within our local community. This should help with socialising children so that they are ready for school.
- **Improve social welfare:** We support several self-help groups for local people and work in partnership with health and social care organisations and individuals providing services based in our community centre with a long-term view of ensuring a positive, healthy, inclusive, and productive environment. This included Camerados, which, in their words is "all about being more human, having a laugh and each other's back without agenda or judgement."

Our aims fully reflect the purposes that the charity was set up to further.

Ensuring our work delivers our aims

We review our aims, objectives and activities each year. This report looks at what we achieved and the outcomes of our work in the previous 12 months. The report also helps us ensure our aim, objectives and activities remained focused on our stated purposes. We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aim and objectives and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives they have set.

Our Impact

Our centre opened again as soon as it was viable. However, we did not fully recover prior to booking levels until November 2021. Although during the weeks that the Centre was allowed to open, most of our regular groups were running albeit at lower levels as restrictions allowed. Our impact was thus considerably less during this year than in a 'normal' year, although we tried hard to continue to support the local community by

use our community centre.

vital to our success and that successful outcomes must be shared by all communities that minority ethnic communities to the centre. We believe equal access to everything we do is that we need to look at ways of attracting younger people and people from Black and education and leisure activities within the centre are used by mainly white older adults and Equal access to our services is an important issue for us. We are aware that many of the

see the supports groups are well attended, showing that there is support available when needed. We have regular class sizes of up to 20 for fitness and health related exercise. Our cafe regularly has around 24 people at lunchtime. The educational sessions have been between six and 30 attend. We also

Who used and benefited from our services?

benefit. All our charitable activities focus on improving the lives of the residents of North Deal and its neighbourhood and are undertaken to further our charitable purposes for the public

How our work delivers public benefit

We have been working towards applying the best quality standards of service during the pandemic and once restrictions were lifted.

The quality of our work

- Ensuring the community centre remained open even when the centre was not cost effective during those months.
- Working in partnership with other agencies to ensure the widest range of services was available that best matched the needs of our client population. Our trustees have attended many networking sessions which raises the awareness of our own centre but also gives us better understanding of what is available in the wider district.

Our main objectives for the year continued to be focused on ensuring the community centre remained open. Our biggest challenge was the lack of volunteers post-pandemic. We continued to run project which focussed on improving the lives of our local community. The strategies we used to meet these objectives included:

The focus of our work

The financial result for the year ended 31st March 2022, a year in which we were effectively operating for only a few months, there was a large deficit of over £8,000. This deficit was caused by being open and generating wage and services bills when we did not have income. There was a gradual, and planned, narrowing of this deficit over the year. We are

Financial Review

The Impact on Our Services of the Coronavirus Covid-19
 Our Community Centre and the projects that it supports were seriously affected by the pandemic. We had long periods of closure and did not recover hire rates until November 2021. We are grateful to all the government and local authority support that we received during this time.

We have a big change of trustees this year. Two trustees came to us after volunteering their services during the pandemic. Trustees come from a variety of backgrounds and most have worked with us as volunteers. We source some of our Board members via Kent Coastal Volunteers and networking.

- Our Trustees
- Gillian Walshe, Chair of the Board of Trustees
 - Alasdair Goulden, Secretary
 - Neil Batey, Trustee (resigned 16th April 2021)
 - Paul Curd, Treasurer (16th April 2021 to 4th Aug 2021)
 - David Heard, Trustee (appointed 16th April 2021)
 - Elinor Crockford, Trustee (appointed 27th July 2021)
 - Rosalind White, Trustee (appointed 16th April 2021)
 - Kevin Joyce, Trustee (appointed 28th January 2022)

Partnership working
 We work closely with several local organisations to provide added value to the services we each deliver. For example, we work closely with East Kent College to provide a high quality community café (see above) and organisations such as Camerados to develop new services within the centre.

Skylight Community Cafe
 The SkyLight Cafe is a community cafe based in our community centre. Operating in conjunction with the East Kent College as a learning and supported employment centre, the cafe is run by a manager along with students from the college. It serves full English breakfasts, 2/3-course lunches and homemade snacks, cakes and savouries at very reasonable prices; it's open weekdays from 9.00 to 3.00.

communicating through our website and social media and via the networking meetings that our trustees attended.

forecasting a lower deficit for year 2022-2023 and the trustees are working on ways to overcome this.

Principal Funding Sources

Almost all our funding usually comes from fees for hiring out the rooms and halls of our community centre to local interest groups, charities, and health improvement services for the community. We did, however, receive grant funding from the National Lottery, Dover District Council and Arnold Clark to start our Get-Together Club in October 2021 to encourage people out of their homes after the pandemic restrictions were lifted.

Reserves Policy

The Board of Trustees has examined the charity's requirements for reserves in light of the main risks to the organisation. It has established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets held by the charity should be between:

- a minimum of three months running costs. This will enable the Charity to be able to respond to short-term fluctuations in the levels of funding and to have sufficient liquidity to meet short term liabilities.
- an optimum reserves level of nine months running costs to ensure that any services and projects undertaken can be sustained for a reasonable time.

If at any time the Treasurer has cause to believe that the policy will be breached, then it will be reported at the next Board of Trustees' meeting and corrective action agreed. Our net loss during this financial year was £8,395 mainly due to opening before our income recovered. However, our reserves are still healthy enough to allow us to deliver its current activities even in the event of a significant drop in funding.

Plans for Future Periods

The charity plans to continue the activities outlined above in the forthcoming years, and to develop new services to meet the needs of the community, subject to satisfactory funding arrangements.

The overall outcomes of our future plans will be that:

- More people will have a sense of improved individual wellbeing.
- More people who currently experience loneliness or social isolation will make new connections and be more integrated with their local community.
- More people will have increased access to employment, education, training and recovery.
- More people will have good mental and physical health – our services will focus on physical, psychological and social wellbeing.
- More people will have a positive experience of their local community centre.

- Children will be better prepared for school life.
- More people will be aware of the services available at the centre through improved communication and increased engagement.

Fundraising

A fundraising plan will be developed to finance the new services that we expect to be identified as we improve levels of engagement with the local residents. All new services will be developed using the full cost recovery model.

Structure, Governance and Management

Governing Document

The organisation converted to a Foundation Charitable Incorporated Organisation on 26th November 2021. It was originally a charitable company limited by guarantee incorporated on 25th September 2006 and registered as a charity on 24th August 2015.

Recruitment and Appointment of Management Committee

Appointed charity trustees

(a) Apart from the first charity trustees, every appointed trustee must be appointed for a term of two years by a resolution passed at a properly convened meeting of the charity trustees.

(b) In selecting individuals for appointment as appointed charity trustees, the charity trustees must have regard to the skills, knowledge and experience needed for the effective administration of the CIO.

All but one (Centre Manager) of the members of the Management Committee give their time voluntarily and received no benefits from the charity. Any expenses reclaimed from the charity are set out in the accounts.

To develop and maintain a broad skill mix, members of the Board of Trustees are requested to provide a list of their skills (and update it each year) and in the event of particular skills being lost due to retirements, a specific recruitment drive attempts to attract individuals with those skills to the Board.

Trustee Induction and Training

New trustees receive an induction pack providing them with information about the charity, including the duties and obligations of trustees, the Memorandum and Articles, documents which set out the operational framework for the charity, the current financial position as set out in the latest published accounts, and future plans and objectives. Additionally, new trustees are invited and encouraged to attend a short introductory training session to familiarise themselves with the charity and the context within which it operates. These sessions are led by the Chair of the Board of Trustees.

Signed: Gillian Walshe – Chair

Date: 03.11.22



Risk Management

The Board of Trustees has established a subcommittee to review the major risks to which the charity is exposed. A risk register has been established and is updated regularly, and is now included on the Board agenda as a standing item. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers, clients and visitors to the centre. These procedures are periodically reviewed to ensure that they continue to meet the needs of the charity.

Organisational Structure

North Deal Community Company CIO has a Board of Trustees that meets quarterly and is responsible for the strategic direction and policy of the charity. At present the Board has five Trustees from a variety of professional backgrounds relevant to the work of the charity. The community centre manager also attends Board meetings but has no voting rights. A member of our local council is also invited to attend but has no voting rights.

A scheme of delegation is in place and day to day responsibility for the management of the community centre rests with the Golf Road Centre Management Committee, which is a subcommittee of the Board and is chaired by a Trustee. The subcommittee, along with the centre manager, has delegated responsibility for the day-to-day operational management of the Centre. The Chair of the subcommittee is responsible for the supervision of the staff team and ensuring that the team continue to develop their skills and working practices in line with good practice.

NORTH DEAL COMMUNITY COMPANY CIO

England & Wales - Charity number 1163274

Accounts

Company Registration No. 05946145 (England and Wales)

**NORTH DEAL COMMUNITY COMPANY LTD
ANNUAL REPORT AND UNAUDITED ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021**

**NORTH DEAL COMMUNITY COMPANY LTD
ANNUAL REPORT AND UNAUDITED ACCOUNTS
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**NORTH DEAL COMMUNITY COMPANY LTD
COMPANY INFORMATION
FOR THE YEAR ENDED 31 MARCH 2021**

Directors

Gillian Walshe
Alasdair Goulden
Neil Batey

Company Number

05946145 (England and Wales)

Registered Office

GOLF ROAD CENTRE
28 GOLF ROAD
DEAL
KENT
CT14 6PY

**NORTH DEAL COMMUNITY COMPANY LTD
(COMPANY NO: 05946145 ENGLAND AND WALES)
DIRECTORS' REPORT**

The directors present their report and accounts for the year ended 31 March 2021.

Principal activity

North Deal Community Company Ltd is a private company limited by guarantee without share capital.

Directors

The following directors held office during the whole of the period:

Gillian Walshe
Alasdair Goulden

The following directors were appointed during the period:

Neil Batey was appointed on 18 June 2020.
Sheila Ward was appointed on 28 July 2020.

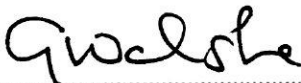
The following directors resigned during the period:

Amanda Hathaway resigned on 10 April 2020.
Heather Rowell resigned on 12 April 2020.
Linda Hayes resigned on 10 July 2020.
Claire Miller resigned on 25 February 2021.
Sheila Ward resigned on 28 March 2021.

Small company provisions

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Signed on behalf of the board of directors



.....

Gillian Walshe
Director

Approved by the board on: 18 November 2021

NORTH DEAL COMMUNITY COMPANY LTD
INCOME STATEMENT
FOR THE YEAR ENDED 31 MARCH 2021

	2021	2020
	£	£
Turnover	6,510	42,119
Administrative expenses	(34,396)	(50,364)
Other operating income	28,435	1,807
	549	(6,438)
Operating surplus/(loss)		
Income from investments	3,196	3,133
	3,745	(3,305)
Surplus/(loss) on ordinary activities before taxation		
Tax on surplus/(loss) on ordinary activities	-	-
	3,745	(3,305)
Surplus/(loss) for the financial year	3,745	(3,305)

NORTH DEAL COMMUNITY COMPANY LTD
STATEMENT OF FINANCIAL POSITION
AS AT 31 MARCH 2021

	Notes	2021 £	2020 £
Fixed assets			
Tangible assets	4	859,136	856,725
Current assets			
Debtors	5	10,073	3,823
Investments	6	109,406	87,700
Cash at bank and in hand		9,586	15,669
		129,065	107,192
Creditors: amounts falling due within one year	7	(702)	(1,868)
Net current assets		128,363	105,324
Net assets		987,499	962,049
Reserves	8		
Profit and loss account		987,499	962,049
Members' funds		987,499	962,049

For the year ending 31 March 2021 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with the provisions of FRS 102 Section 1A - Small Entities.

The financial statements were approved by the Board of Directors and authorised for issue on 18 November 2021 and were signed on its behalf by

Gillian Walshe
Director

Company Registration No. 05946145

NORTH DEAL COMMUNITY COMPANY LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

1 Statutory information

North Deal Community Company Ltd is a private company, limited by guarantee, registered in England and Wales, registration number 05946145. The registered office is GOLF ROAD CENTRE, 28 GOLF ROAD, DEAL, KENT, CT14 6PY.

2 Compliance with accounting standards

The accounts have been prepared in accordance with the provisions of FRS 102 Section 1A Small Entities. There were no material departures from that standard.

3 Accounting policies

Basis of preparation

The accounts have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets.

Presentation currency

The accounts are presented in £ sterling.

Tangible fixed assets and depreciation

Tangible assets are included at cost less depreciation and impairment.

The principal accounting policies adopted in the preparation of the financial statements are set out below and have remained unchanged from the previous year, and also have been consistently applied within the same accounts.

4 Tangible fixed assets

	Land & buildings	Fixtures & fittings	Total
	£	£	£
Cost or valuation			
At 1 April 2020	850,000	22,293	872,293
Additions	-	6,289	6,289
At 31 March 2021	850,000	28,582	878,582
Depreciation			
At 1 April 2020	-	15,568	15,568
Charge for the year	-	3,878	3,878
At 31 March 2021	-	19,446	19,446
Net book value			
At 31 March 2021	850,000	9,136	859,136
At 31 March 2020	850,000	6,725	856,725

5 Debtors: amounts falling due within one year

	2021	2020
	£	£
Trade debtors	2,897	2,354
Accrued income and prepayments	3,892	775
Other debtors	3,284	694
	10,073	3,823

**NORTH DEAL COMMUNITY COMPANY LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021**

6 Investments held as current assets	2021	2020
	£	£
Unlisted investments	109,406	87,700

7 Creditors: amounts falling due within one year	2021	2020
	£	£
Trade creditors	702	1,868

8 Company limited by guarantee

The company is limited by guarantee and has no share capital.

9 Average number of employees

During the year the average number of employees was 2 (2020: 2).



Trustees Annual Report 2020-21

Our Aims and objectives

Purposes and Aims

Our charity's purposes as set out in the objects contained in our articles of association are to benefit the residents of North Deal and the neighbourhood by working with the residents, local authorities, voluntary and other organisations to advance education and to provide facilities in the interest of social welfare for recreation and leisure time occupation with the objective of improving life for the residents. In furtherance of these objects, the trustees have the power to establish a community centre for activities promoted by the charity in furtherance of the charity's objects.

To do this, the charity aims to

- **Advance education:** We provide a venue for Kent Adult Education, the University of the Third Age (u3a) and other organisations to deliver formal and informal education courses for local residents.
- **Provide recreation and leisure time opportunities:** We host a variety of independent groups and classes providing a range of activities including yoga, tai chi, dancing, singing and keep fit. In addition, we aim to provide our own social club, subject to funding, to tackle the problem of post-pandemic isolation within our local community. We are also starting a homework and dinner afterschool club for primary aged children, subject to funding.
- **Improve social welfare:** We support a number of self-help groups for local people and work in partnership with health and social care organisations and individuals providing services based in our community centre with a long-term view of ensuring a positive, healthy, inclusive, and productive environment.

Our aims fully reflect the purposes that the charity was set up to further.

Ensuring our work delivers our aims

We review our aims, objectives and activities each year. This report looks at what we achieved and the outcomes of our work in the previous 12 months, despite the impact of the Covid-19 pandemic. The report also helps us ensure our aim, objectives and activities remained focused on our stated purposes. We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aim and



objectives and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives they have set.

The focus of our work

Our main objectives for the year continued to be focused on improving the lives of local residents although, in common with most other charitable organisations, this was seriously hampered by the Covid-19 pandemic lockdowns. The strategies we used to meet these objectives included:

- **Opening the centre to the community as far as possible between the two lockdowns during the year.**
- **Working in partnership with other agencies to ensure the widest range of services was available, within the restrictions imposed by lockdown, that best matched the needs of our client population.**
- **Focusing some of our efforts on improving the environment outside of the community centre, specifically in relation to our local open spaces.**

The quality of our work

We have been working towards applying the best quality standards of service within the parameters imposed by the pandemic.

How our work delivers public benefit

All our charitable activities focus on improving the lives of the residents of North Deal and its neighbourhood and are undertaken to further our charitable purposes for the public benefit.

Who used and benefited from our services?

We have regular class sizes of up to 20 for fitness and health related exercise. Our café regularly has around 24 people at lunchtime. The educational sessions have between six and 30 attend. We also see the supports groups are well attended, showing that there is support available when needed.

Equal access to our services is an important issue for us. We are aware that many of the education and leisure activities within the centre are used by mainly white older adults and that we need to look at ways of attracting younger people and people from Black and minority ethnic communities to the centre. We believe equal access to everything we do is vital to our success and that successful outcomes must be shared by all communities that use our community centre.



Our Impact

In the year ending 31 March 2021, very little activity was able to take place within the community centre. Although during the weeks that the Centre was allowed to open, most of our regular groups were running albeit at lower levels as restrictions allowed. Our impact was thus considerably less during this year than in a 'normal' year, although we tried hard to continue to support the local community by communicating through our website and social media and via the networking meetings that our trustees attended. This included relevant information being passed to our local doctors' surgeries. We took the opportunity of our enforced closure to purchase new equipment including a hearing loop for the training room, new back door and some wipe clean chairs. We continue to work hard to ensure that our community centre is welcoming to everyone in our local area.

Outside of the centre we worked with Dover District Council to make improvements to the local park. A small but dedicated team of volunteers have started a litter picking group which is now continuing as part of the "Pick Deal Clean" group.

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We work closely with several local organisations to provide added value to the services we each deliver. For example, we work closely with East Kent College to provide a high quality community café (see above) and organisations such as Supporting Youth in Deal District and Camerados to develop new services within the centre.

Our Trustees

Gillian Walshe, Chair of the Board of Trustees
Alasdair Goulden, Secretary
Claire Miller, Treasurer (until Feb 2020)
Sheila Ward, Treasurer
Neil Batey, Director
Amanda Hathaway, Director (until 10 April 2020)
Heather Rowell, Treasurer (until 11 April 2020)
Linda Hayes, Director (until 10 July 2020)



This year saw a change in the makeup of the Board. Our Trustees come from a variety of backgrounds and most have worked with us as volunteers. We source some of our Board members via Kent Coastal Volunteers and networking.

The Impact on Our Services of the Novel Coronavirus Covid-19

In terms of our service delivery, the Coronavirus outbreak meant that we had to close the community centre for long periods of 2020-21 and placed our two members of staff on furlough. We are extremely grateful to the government and local authorities for their financial support during this difficult period.

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The financial result for the year ended 31st March 2021, a year in which we were effectively operating for only a few months, there was a small surplus £3745. Clearly, the surplus arose as the result in a major reduction in our in-year operating costs and suggests that the regular annual financial deficits seen in recent annual accounts are due to our operating costs exceeding our annual income in a 'normal' year. This is something the Trustees will be addressing as we return to normality.

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Almost all our funding usually comes from fees for hiring out the rooms and halls of our community centre to local interest groups, charities, and health improvement services for the community. However, during 2020-21 we were closed for much of the year and relied heavily on government Covid support grants to keep the organisation afloat. We have also had a lottery grant application for £2100 approved for a new hearing loop. We received Dover District Council grants for £1290 for a new back door so that we have better flow of people through the centre and a grant of £488.41 for wipe clean chairs (both Covid related) along with £260 for Covid-related equipment.

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The Board of Trustees has examined the charity's requirements for reserves in light of the main risks to the organisation. It has established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets held by the charity should be between:

- a minimum of three months running costs. This will enable the Charity to be able to respond to short-term fluctuations in the levels of funding and to have sufficient liquidity to meet short term liabilities.



- an optimum reserves level of nine months running costs to ensure that any services and projects undertaken can be sustained for a reasonable time.

If at any time the Treasurer has cause to believe that the policy will be breached then it will be reported at the next Board of Trustee's meeting and corrective action agreed.

Our expenditure for 2020-21 amounted to £34396 and therefore the target reserve is between £8,599 and £25,797 general funds. The Board of Trustees is confident that this level of reserves would enable the charity to continue to deliver its current activities even in the event of a significant drop in funding. Our year-end unrestricted free reserves stand at £31259, which is over the target level. In addition, we have some £70,000 of reserves designated for the future repairs and maintenance costs of the community centre. The Board of Trustees will be reviewing the reserves policy in the coming year.

Plans for Future Periods

The charity plans to continue the activities outlined above in the forthcoming years, and to develop new services to meet the needs of the community, subject to satisfactory funding arrangements. For example, we have plans to establish a new social club-type service within the centre to address the social isolation and loneliness that has increased within the community during the pandemic. We are also examining the feasibility of employing one or more community organisers to work with local residents, schools and other agencies to develop grass-roots schemes aimed at improving social cohesion and identify the need for new services that could be run from the community centre or elsewhere. As part of that project we aim to develop a new communications strategy to better engage with the residents of North Deal.

The overall outcomes of our future plans will be that:

- More people will have a sense of improved individual wellbeing.
- More people who currently experience loneliness or social isolation will make new connections and be more integrated with their local community.
- More people will have increased access to employment, education, training and recovery.
- More people will have good mental and physical health – our services will focus on physical, psychological and social wellbeing.
- More people will have a positive experience of their local community centre.
- More people will be aware of the services available at the centre through improved communication and increased engagement.



Fundraising

A fundraising plan will be developed to finance the new services that we expect to be identified as we improve levels of engagement with the local residents. All new services will be developed using the full cost recovery model. We have submitted grant-funding applications to a number of philanthropic foundations, with generally good success, and are awaiting the outcome of several more.

Structure, Governance and Management

Governing Document

The organisation is a charitable company limited by guarantee, originally incorporated on 25 September 2006 and registered as a charity on 24 August 2015. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1. We plan to review our governing document in the coming year with the intention of converting to a Charitable Incorporated Organisation.

Recruitment and Appointment of Management Committee

The directors of the company are also charity trustees for the purposes of charity law. Under the requirements of the Articles of Association, directors may be elected by ordinary resolution at an annual general meeting or appointed by resolution of the other directors. A director appointed by the other directors must retire and seek election at the following annual general meeting. A third of all other directors must retire by rotation at the annual general meeting. Retiring directors may be re-elected, and there is currently no maximum term of office for directors.

All member of the Management Committee give their time voluntarily and received no benefits from the charity. Any expenses reclaimed from the charity are set out in the accounts.

In an effort to develop and maintain a broad skill mix, members of the Board of Trustees are requested to provide a list of their skills (and update it each year) and in the event of particular skills being lost due to retirements, a specific recruitment drive attempts to attract individuals with those skills to the Board.

Trustee Induction and Training

New trustees receive an induction pack providing them with information about the charity, including the duties and obligations of trustees, the Memorandum and Articles, documents



which set out the operational framework for the charity, the current financial position as set out in the latest published accounts, and future plans and objectives. Additionally, new trustees are invited and encouraged to attend a short introductory training session to familiarise themselves with the charity and the context within which it operates. These sessions are led by the Chair of the Board of Trustees.

Risk Management

The Board of Trustees has established a subcommittee to review the major risks to which the charity is exposed. A risk register has been established and is updated regularly, and is now included on the Board agenda as a standing item. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers, clients and visitors to the centre. These procedures are periodically reviewed to ensure that they continue to meet the needs of the charity.

Organisational Structure

North Deal Community Company Ltd has a Board of Trustees that meets quarterly and is responsible for the strategic direction and policy of the charity. At present the Board has five Trustees from a variety of professional backgrounds relevant to the work of the charity. The community centre manager also attends Board meetings but has no voting rights.

A scheme of delegation is in place and day to day responsibility for the management of the community centre rests with the Golf Road Centre Management Committee, which is a subcommittee of the Board and is Chaired by a Trustee. The subcommittee, along with the centre manager, has delegated responsibility for the day to day operational management of the Centre. The Chair of the subcommittee is responsible for the supervision of the staff team and also ensuring that the team continue to develop their skills and working practices in line with good practice.

Signed: Gillian Walshe – Chair

Date: 18.11.2021

Company Registration No. 05946145 (England and Wales)

**NORTH DEAL COMMUNITY COMPANY LTD
ANNUAL REPORT AND UNAUDITED ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021**

**NORTH DEAL COMMUNITY COMPANY LTD
ANNUAL REPORT AND UNAUDITED ACCOUNTS
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Statement of financial position	6
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**NORTH DEAL COMMUNITY COMPANY LTD
COMPANY INFORMATION
FOR THE YEAR ENDED 31 MARCH 2021**

Directors

Gillian Walshe
Alasdair Goulden
Neil Batey

Company Number

05946145 (England and Wales)

Registered Office

GOLF ROAD CENTRE
28 GOLF ROAD
DEAL
KENT
CT14 6PY

**NORTH DEAL COMMUNITY COMPANY LTD
(COMPANY NO: 05946145 ENGLAND AND WALES)
DIRECTORS' REPORT**

The directors present their report and accounts for the year ended 31 March 2021.

Principal activity

North Deal Community Company Ltd is a private company limited by guarantee without share capital.

Directors

The following directors held office during the whole of the period:

Gillian Walshe
Alasdair Goulden

The following directors were appointed during the period:

Neil Batey was appointed on 18 June 2020.
Sheila Ward was appointed on 28 July 2020.

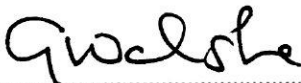
The following directors resigned during the period:

Amanda Hathaway resigned on 10 April 2020.
Heather Rowell resigned on 12 April 2020.
Linda Hayes resigned on 10 July 2020.
Claire Miller resigned on 25 February 2021.
Sheila Ward resigned on 28 March 2021.

Small company provisions

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Signed on behalf of the board of directors



.....

Gillian Walshe
Director

Approved by the board on: 18 November 2021

NORTH DEAL COMMUNITY COMPANY LTD
INCOME STATEMENT
FOR THE YEAR ENDED 31 MARCH 2021

	2021	2020
	£	£
Turnover	6,510	42,119
Administrative expenses	(34,396)	(50,364)
Other operating income	28,435	1,807
	549	(6,438)
Operating surplus/(loss)		
Income from investments	3,196	3,133
	3,745	(3,305)
Surplus/(loss) on ordinary activities before taxation		
Tax on surplus/(loss) on ordinary activities	-	-
	3,745	(3,305)
Surplus/(loss) for the financial year	3,745	(3,305)

NORTH DEAL COMMUNITY COMPANY LTD
STATEMENT OF FINANCIAL POSITION
AS AT 31 MARCH 2021

	Notes	2021 £	2020 £
Fixed assets			
Tangible assets	4	859,136	856,725
Current assets			
Debtors	5	10,073	3,823
Investments	6	109,406	87,700
Cash at bank and in hand		9,586	15,669
		<u>129,065</u>	<u>107,192</u>
Creditors: amounts falling due within one year	7	(702)	(1,868)
Net current assets		<u>128,363</u>	<u>105,324</u>
Net assets		<u>987,499</u>	<u>962,049</u>
Reserves	8		
Profit and loss account		<u>987,499</u>	<u>962,049</u>
Members' funds		<u>987,499</u>	<u>962,049</u>

For the year ending 31 March 2021 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with the provisions of FRS 102 Section 1A - Small Entities.

The financial statements were approved by the Board of Directors and authorised for issue on 18 November 2021 and were signed on its behalf by

Gillian Walshe
Director

Company Registration No. 05946145

NORTH DEAL COMMUNITY COMPANY LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

1 Statutory information

North Deal Community Company Ltd is a private company, limited by guarantee, registered in England and Wales, registration number 05946145. The registered office is GOLF ROAD CENTRE, 28 GOLF ROAD, DEAL, KENT, CT14 6PY.

2 Compliance with accounting standards

The accounts have been prepared in accordance with the provisions of FRS 102 Section 1A Small Entities. There were no material departures from that standard.

3 Accounting policies

Basis of preparation

The accounts have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets.

Presentation currency

The accounts are presented in £ sterling.

Tangible fixed assets and depreciation

Tangible assets are included at cost less depreciation and impairment.

The principal accounting policies adopted in the preparation of the financial statements are set out below and have remained unchanged from the previous year, and also have been consistently applied within the same accounts.

4 Tangible fixed assets

	Land & buildings	Fixtures & fittings	Total
	£	£	£
Cost or valuation			
At 1 April 2020	850,000	22,293	872,293
Additions	-	6,289	6,289
At 31 March 2021	850,000	28,582	878,582
Depreciation			
At 1 April 2020	-	15,568	15,568
Charge for the year	-	3,878	3,878
At 31 March 2021	-	19,446	19,446
Net book value			
At 31 March 2021	850,000	9,136	859,136
At 31 March 2020	850,000	6,725	856,725

5 Debtors: amounts falling due within one year

	2021	2020
	£	£
Trade debtors	2,897	2,354
Accrued income and prepayments	3,892	775
Other debtors	3,284	694
	10,073	3,823

**NORTH DEAL COMMUNITY COMPANY LTD
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021**

6 Investments held as current assets	2021	2020
	£	£
Unlisted investments	109,406	87,700

7 Creditors: amounts falling due within one year	2021	2020
	£	£
Trade creditors	702	1,868

8 Company limited by guarantee

The company is limited by guarantee and has no share capital.

9 Average number of employees

During the year the average number of employees was 2 (2020: 2).



Trustees Annual Report 2020-21

Our Aims and objectives

Purposes and Aims

Our charity's purposes as set out in the objects contained in our articles of association are to benefit the residents of North Deal and the neighbourhood by working with the residents, local authorities, voluntary and other organisations to advance education and to provide facilities in the interest of social welfare for recreation and leisure time occupation with the objective of improving life for the residents. In furtherance of these objects, the trustees have the power to establish a community centre for activities promoted by the charity in furtherance of the charity's objects.

To do this, the charity aims to

- **Advance education:** We provide a venue for Kent Adult Education, the University of the Third Age (u3a) and other organisations to deliver formal and informal education courses for local residents.
- **Provide recreation and leisure time opportunities:** We host a variety of independent groups and classes providing a range of activities including yoga, tai chi, dancing, singing and keep fit. In addition, we aim to provide our own social club, subject to funding, to tackle the problem of post-pandemic isolation within our local community. We are also starting a homework and dinner afterschool club for primary aged children, subject to funding.
- **Improve social welfare:** We support a number of self-help groups for local people and work in partnership with health and social care organisations and individuals providing services based in our community centre with a long-term view of ensuring a positive, healthy, inclusive, and productive environment.

Our aims fully reflect the purposes that the charity was set up to further.

Ensuring our work delivers our aims

We review our aims, objectives and activities each year. This report looks at what we achieved and the outcomes of our work in the previous 12 months, despite the impact of the Covid-19 pandemic. The report also helps us ensure our aim, objectives and activities remained focused on our stated purposes. We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aim and



objectives and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives they have set.

The focus of our work

Our main objectives for the year continued to be focused on improving the lives of local residents although, in common with most other charitable organisations, this was seriously hampered by the Covid-19 pandemic lockdowns. The strategies we used to meet these objectives included:

- **Opening the centre to the community as far as possible between the two lockdowns during the year.**
- **Working in partnership with other agencies to ensure the widest range of services was available, within the restrictions imposed by lockdown, that best matched the needs of our client population.**
- **Focusing some of our efforts on improving the environment outside of the community centre, specifically in relation to our local open spaces.**

The quality of our work

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Signed: Gillian Walshe – Chair

Date: 18.11.2021



Section A

Independent Examiner's Report

Report to the trustees/ members of

NORTH DEAN COMMUNITY COMPANY LTD.

On accounts for the year ended

31st March 2021

Charity no (if any)

1163274

Set out on pages

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended

Responsibilities and basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

[The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [insert name of applicable listed body]]. Delete [] if not applicable.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below *) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:

[Signature]

Date:

12/9/2021

Name:

VICTORIA MCCARTHY

Relevant professional qualification(s) or body

N/A

(if any):

--

Address:

96 MONGHAM RD

DEAL

KENT

Section B

Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

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