

THE PETER ASHLEY ACTIVITY CENTRES

England & Wales · Charity number 1162650

Details

Status Registered

Legal form CIO

Registered 2015-07-13

Register [View on the Charity Commission register](#)

Contact

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Peter Ashley Lane
Portsmouth
PO6 1BJ

Phone 02392321223

Email office@peterashleyactivitycentres.co.uk

Website www.peterashleyactivitycentres.co.uk

Activities

Objects: (A) TO HELP YOUNG PEOPLE, PARTICULARLY BUT NOT EXCLUSIVELY THROUGH LEISURE TIME ACTIVITIES, TO DEVELOP THEIR PHYSICAL, MENTAL AND SOCIAL CAPACITIES THAT THEY MAY GROW TO FULL MATURITY AS INDIVIDUALS AND MEMBERS OF SOCIETY:(B) TO FURTHER OR BENEFIT THE RESIDENTS OF AND VISITORS TO SOUTH HAMPSHIRE WITHOUT DISTINCTION OF GENDER, SEXUAL ORIENTATION, RACE, DISABILITY OR OF POLITICAL, RELIGIOUS OR OTHER OPINIONS BY ASSOCIATING TOGETHER THE SAID RESIDENTS AND THE LOCAL AUTHORITIES, VOLUNTARY AND OTHER ORGANISATIONS IN A COMMON EFFORT TO ADVANCE EDUCATION AND TO PROVIDE FACILITIES IN THE INTERESTS OF SOCIAL WELFARE FOR RECREATION AND LEISURE TIME OCCUPATION WITH THE OBJECTIVE OF IMPROVING THE CONDITIONS OF LIFE FOR THE RESIDENTS:(C) TO ESTABLISH OR SECURE THE ESTABLISHMENT OF AN ACTIVITY CENTRE OR CENTRES AND TO MAINTAIN AND MANAGE THE SAME, WHETHER ALONE OR IN CO-OPERATION WITH ANY LOCAL AUTHORITY, PERSONS OR ORGANISATIONS, IN FURTHERANCE OF THE OBJECTS.

Activities: Youth Activity Centre

Classification

- **How:** Provides Buildings/facilities/open Space, Provides Services
- **What:** General Charitable Purposes, Education/training, Accommodation/housing, Amateur Sport, Environment/conservation/heritage, Recreation
- **Who:** Children/young People, People With Disabilities, The General Public/mankind

Geography

- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£1,352,164	£1,418,429	£179,876	28
2024-03-31	£994,905	£1,013,880	£246,141	27
2023-03-31	£950,747	£1,003,960	£265,116	30
2022-03-31	£996,694	£956,837	£318,329	25
2021-03-31	£548,762	£630,590	£278,472	23

Trustees

Name	Role	Appointed
BRUCE HUBERT STRUGNELL	Chair	2014-12-10
MRS LYN ASHLEY		2014-12-10
Michael Thornton		2025-01-29
Paul Bishopp		2016-04-01
Stuart Seagrove		2019-05-15

THE PETER ASHLEY ACTIVITY CENTRES

England & Wales - Charity number 1162650

Accounts

Report of the Trustees and
Financial Statements for the Year Ended 31 March 2025
for
The Peter Ashley Activity Centres CIO

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for the Year Ended 31 March 2025

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The Peter Ashley Activity Centres CIO

Reference and Administrative Details
for the Year Ended 31 March 2025

TRUSTEES

Lyn Ashley President
Daniel Hawley
Bruce Strugnell Chair
Paul Bishopp
Deborah Hodson (resigned 25.9.2024)
Stuart Seagrove
Elizabeth Weston
Bill Sainsbury
Michael Thornton (appointed 16.10.2024)

PRINCIPAL ADDRESS

Fort Purbrook
Peter Ashley Lane
Portsdown Hill Road
Portsmouth
PO6 1BJ

**REGISTERED CHARITY
NUMBER**

1162650

AUDITORS

JWR Audit Limited
Statutory Auditor
24 Picton House
Hussar Court
Waterlooville
Hampshire
PO7 7SQ

BANKERS

NatWest
130 Commercial Road
Portsmouth
PO1 1EJ

SOLICITORS

Knights PLC
1000 Lakeside North Harbour
Western Road
Portsmouth
PO6 3EN

ACCOUNTANTS

Maximus Accountancy Services Limited
47 Kensington Road
Chichester
West Sussex
PO19 7XS

Chairman's Report
for the Year Ended 31 March 2025

It is a privilege to reflect on another remarkable year for the Peter Ashley Activity Centres. Success, for me, is measured by the quality of the experiences we provide for young people, families and our wider community, and over the past twelve months, the feedback from participants, schools and partners has been overwhelmingly positive. It is clear that the work we do continues to make a real difference in people's lives.

When our Five-Year Strategy (2021-2026) was first set, the world around us looked very different. While economic pressures and government policy shifts have made long-term planning more challenging, the Charity has demonstrated resilience, adaptability and focus. We remain firmly on track with our objectives, now in the final stages of the Thrive Phase of our strategy. Extending the cycle to April 2026 gives us the valuable opportunity to consult widely with stakeholders as we shape the next chapter of our journey.

Our greatest strength remains our people, the thirty-one activity and equestrian staff whose dedication, skill and creativity have been nothing short of inspirational. Alongside them stands our magnificent herd of thirty horses, whose welfare and role in our programmes continue to be a top priority. Trustees and management alike have worked to ensure our staff feel supported, valued and equipped to deliver excellence, even in a climate of rising costs and operational pressures. Their ability to deliver high-quality services while keeping activities affordable for our community is an achievement we should all be proud of.

This year also saw major progress in our conservation work. The completion of the Fort Widley footbridges represents a significant milestone in safeguarding our historic sites for future generations. The fact that both of our scheduled monuments are now in better condition than they were is a considerable achievement, one made possible only through the generous support of our funding partners, including Historic England, Portsmouth City Council and the Rural Payments Agency. These partnerships continue to be a cornerstone of our success.

The Trustee Board remains committed to strengthening our governance. A refreshed skills audit will guide the recruitment of new trustees, ensuring we maintain a board equipped to meet the challenges and opportunities ahead. While the broader economic outlook remains uncertain, I am confident that with careful planning, responsible budgeting and the continued commitment of our supporters, we will remain financially resilient and operationally strong.

On behalf of the Trustees, I would like to thank our incredible staff team, volunteers, partners, funders and the community for their unwavering support and belief in what we do. Together, we are ensuring that the Peter Ashley Activity Centres not only survive but thrive, delivering exceptional opportunities and experiences for all.

Mr Bruce Strugnell - Chairman

The trustees present their report with the financial statements of the charity for the year ended 31 March 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The report of the trustees has been prepared by the Chief Executive Officer on behalf of the trustees of The Peter Ashley Activities Centres CIO (charity number 1162650). Its purpose is to provide a transparent account of the Charity's activities, achievements, financial performance and strategic direction during the year under review.

The Peter Ashley Activity Centres operate from two historic Victorian fortifications (Fort Purbrook and Fort Widley) serving as inclusive community hubs that deliver outdoor education, conservation programmes and accessible recreational opportunities. The Centres offer a wide range of leisure, residential and equestrian activities, working with thousands of individuals each year to improve physical health, mental well-being and social connectedness.

This year marked an important period of consolidation and forward planning. Building on our Five-Year Strategy (2021-2026), the Charity has entered the Thrive Phase of its development. Activity levels remained high across all service areas, with notable growth in equestrian participation and a sharp rise in engagement within our archery and club-based programmes. At the same time, the Charity expanded its community outreach, introduced new services, and deepened its support for those with additional needs, including through our Riding for the Disabled provision and Holiday Activities and Food (HAF) programme.

Conservation efforts also moved forward, supported by a significant increase in grant funding and strengthened partnerships with Historic England, Portsmouth City Council, the Rural Payments Agency and other stakeholders. These relationships have enabled the Charity to progress critical heritage work while embedding a sustainable environmental approach through the Countryside Stewardship Scheme.

Throughout the year, the Trustees and staff have worked together to balance short-term delivery with long-term planning, responding with resilience to economic uncertainty and rising costs. This report reflects the collective effort of our team, volunteers, funders and partners, and highlights the ways in which we are delivering on our mission: to create meaningful and challenging opportunities in a unique environment, for the benefit of all.

The Trustees are proud to present this Annual Report and the accompanying financial statements, which have been prepared in accordance with the Charities SORP (FRS 102) and applicable UK accounting standards. On behalf of the Board, we offer our sincere thanks to all those who contribute to the success of the Peter Ashley Activity Centres.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The vision that shapes our annual activities is to: "Provide meaningful and challenging opportunities in a unique environment". This vision is supported by the broader mission of the charity to: "Contribute to the development of young people to be the best they can be, while using the Victorian Forts for the benefit of all". By embedding these Vision and Mission statements into the work of the charity we seek to achieve the following charity aims:

Provide Opportunities: Offer young people experiences and activities in a semi-rural setting, free from the immediate pressures and distractions of modern life.

Challenge and Stimulate : Deliver activities that are challenging, stimulating, and character-building.

Promote Equal Access: Ensure all activities are accessible regardless of ability, gender, ethnicity, or social background, fostering community spirit and teamwork.

Work Experience : Provide work experience opportunities for young people.

Community Use: Offer facilities for community use, supporting our primary focus on young people.

Heritage Conservation : Protect and conserve the Victorian Forts and their environment, part of the UK's rich heritage, for future generations and for enjoyment by local, national, and international visitors.

The charity's objects which guide our efforts to achieve the charity's aims are:

Youth Development: Help young people, particularly through leisure time activities, to develop their physical, mental and social capacities, fostering their growth into mature individuals and members of society;

Community Benefit: Enhance the lives of South Hampshire residents and visitors, regardless of gender, sexual orientation, race, disability, or political, religious, or other opinions, by working with local authorities and organizations to advance education and provide social welfare facilities for recreation and leisure.

Activity Centres: Establish and manage activity centres, either independently or in cooperation with local authorities, individuals, or organisations, to further our objectives.

OBJECTIVES AND ACTIVITIES

Significant activities

We focus on two core areas of charitable activities: Leisure Activities (including residential programmes) and Equestrian Activities. To support these, we generate income from various trading activities, which include:

- Adult leisure
- Catering income
- Miscellaneous leisure and equestrian income
- Adult riding
- Rental income from Purbrook and Widley

Our diverse and sustainable income streams allow us to subsidise participation costs for our core activities. We strive to provide opportunities for community engagement and to educate visitors about the heritage of our buildings.

Leisure Activities

At Fort Purbrook, we offer a wide range of activities to engage the community, balancing physical activities with team-building experiences. Our accessible programmes serve a broad spectrum of disabled service users.

Our leisure activities include:

- Indoor and Outdoor Archery
- Bouldering and Accessible Climbing
- Indoor and Outdoor Rifle Shooting
- On-site and Off-site Mountain Biking
- On-site and Off-site Orienteering
- Kayaking and Canoeing
- Bushcraft and Survival Training
- Laser Tag
- Adult and Junior Assault Course
- Initiative Tests, String Trail and Team Building Activities
- School Holiday Activity Programmes
- Birthday Party Packages
- Activity and Adventure Residentials
- Soft Play Facilities (based at Fort Widley)

The leisure activities also include a comprehensive club offering, which includes:

- Senior and Junior Archery Club
- Senior and Junior Rifle Shooting Club
- Senior and Junior Judo Club

Equestrian Activities

Our expanding Equestrian provision includes the successful Riding for the Disabled (RDA) programme, offering cost-effective access to equestrian activities for disabled service users.

Our Equestrian activities encompass:

- Individual Private Lessons
- Semi- Private Lessons (2-3 people booking together)
- Group Lessons
- Walk-Outs
- Mechanical Simulator
- RDA (Riding for the Disabled Association Lessons)
- RDA Carriage Driving
- Own a Pony Days
- Tiny Tots (Under 5 years Old)

OBJECTIVES AND ACTIVITIES

- Indoor and Outdoor School Hire
- Stable Management Sessions
- Shows
- Pony Parties
- Special Olympics
- British Horse Society (BHS) Exams

The Equestrian activities also include a strong club offer, including:

- Pony Club Ridden Sessions
- Saddle Club

Public benefit

In shaping our yearly objectives and planning activities, the Trustees consider the Charity Commission's guidance on public benefit. The Charity relies on grants, donations, and income from fees and charges to cover operating costs. The Charity continues to progress through our five-year strategy, experiencing increased engagement and associated operational income. Our sustainable approach to securing grants and donations supports our aims and objectives, with specific focus of this programme being linking to our conservation aims. We maintain positive relationships with professional organisations including the Rural Payment Agency, Historic England, Natural England and Portsmouth City Council, while developing new relationships with funders. We actively encourage community participation in our programmes and events.

ACHIEVEMENTS AND PERFORMANCE

Charitable activities

The 2024-25 financial year has been one of continued progress for the Peter Ashley Activity Centres, building on previous growth while adapting to a shifting funding landscape and increasing operational demands. Despite challenges within the broader economic environment, the Charity has continued to deliver a diverse and impactful programme of activities, with community engagement and inclusivity remaining at the heart of our work.

Across both sites, participation remained strong. Total audience engagement stood at 94,997, reflecting a near identical reach to the previous year. At Fort Purbrook, activity club attendance rose from 7,611 to 8,394, marking a notable 10% increase and demonstrating growing interest from both local schools and family groups. Archery sessions in particular saw a sharp rise in participation, increasing from 1,072 to 2,085 attendees, while climbing and rifle shooting also remained popular. Mountain biking saw a doubling of session delivery, supporting our objective to offer accessible outdoor learning opportunities for young people.

The Centres' residential provision experienced a dip, with 1,831 young people attending overnight programmes, compared to 2,425 the previous year. This decline is attributed in part to tightening school budgets and growing logistical challenges in group transport. However, the programme itself remained robust and well-attended, maintaining its place as a core offering.

Fort Widley continued to develop its equestrian and community services, with total participation in equestrian activities rising to 16,317, up from 14,837 the year before. Growth was recorded across private and group riding lessons, with the expansion of our Riding for the Disabled (RDA) programme being particularly significant. Participation in RDA private rides, walkouts and assessments all increased, reflecting the success of our inclusive approach and the high-quality support provided by our coaching team. Our Saddle Club and Pony Club memberships also grew, with a combined total exceeding 3,600 annual participations. A newly introduced soft play area further widened the Centre's family friendly appeal, attracting 488 users in its first year.

Community engagement remained central to our mission. Attendance at public events rose slightly to 10,653, and we continued to deliver free and subsidised access through the Holiday Activities and Food (HAF) programme. Conservation and heritage work progressed in parallel, with funding secured for vital repairs and biodiversity enhancements, helping to future-proof our sites for generations to come.

While there was a marginal decrease in total engagement compared to the previous year, this reflects a strategic refocus on quality, targeted programming and the strengthening of services for those with the greatest need. Taken together, these achievements affirm our position as a trusted community charity, delivering real impact through inclusive, heritage-based activity.

ACHIEVEMENTS AND PERFORMANCE

Monitoring

The trustees are responsible for monitoring and evaluating the charity's performance based on the following key criteria:

Impact Assessment

The charity diligently monitors the impact of our offerings on service users in alignment with the charity's aims and objectives. This is achieved through a comprehensive process involving three primary data collection methods: participant feedback, targeted questioning, and case studies. Each of these methods provides valuable insights:

- Participant Feedback: Regular feedback is gathered from service users to gauge their satisfaction and identify areas for improvement.
- Targeted Questioning: Specific questions are designed to delve deeper into the users' experiences and outcomes.
- Case Studies: Detailed case studies are compiled to illustrate the real-life impact of our services on individuals.

All collected data is thoroughly reviewed, and necessary changes and improvements are implemented to enhance our service offerings.

Increased Participation

The charity is committed to raising awareness about its work and increasing participation. A critical measure of success in this area is the number of participants utilising our facilities and the growth in these numbers over time. To achieve this, we focus on the following:

- Awareness Campaigns: Implementing strategic campaigns to raise awareness about the charity's services.
- Participation Metrics: Continuously tracking and analysing the number of participants.
- Community Analysis: Utilising data to understand the demographics and origins of our service users, thereby assessing our impact on both local and broader communities.

Financial Sustainability

Ensuring financial sustainability is a key priority for the charity. To maintain fiscal health, the charity undertakes the following actions:

- Quarterly Reviews: Financial performance is reviewed quarterly, comparing actual results against budgeted projections and conducting year-over-year comparisons.
- Budgeting: The primary goal in budget setting is to achieve a break-even position by the end of the fiscal year (March 31st). This involves meticulous planning and allocation of resources.
- Contingency Planning: A 5% contingency fund is incorporated into the budget to safeguard the charity's financial stability against unforeseen circumstances.

By adhering to these criteria, the trustees ensure that the charity not only meets its objectives but also sustains its operations and impact over the long term.

FINANCIAL REVIEW

Financial review

During 2024-25, the Charity has continued to pursue its core financial aim: to achieve a balanced position while investing meaningfully in its charitable purpose. The year has been shaped by a combination of steady trading performance, sustained capital investment and the completion of a major conservation project at Fort Widley. While overall expenditure increased in line with this activity, careful financial management and a proactive approach to grant funding ensured that the Charity remained well-positioned throughout the year.

Total income for the year was £1,352,164, a significant increase from £994,905 in the previous period. This uplift was driven by targeted capital funding, with £408,346 received in restricted grants. The Charity was particularly grateful for continued support from Historic England, who contributed £237,863 toward vital heritage works, alongside £111,602 from Portsmouth City Council and further contributions from the Rural Payments Agency. These grants enabled the successful delivery of the Widley bridge conservation project and the progression of long-term biodiversity and wider conservation commitments across both sites.

Income from charitable activities remained strong at £606,066, only slightly down from £623,023 the previous year. While leisure income saw a minor reduction, the Charity's equestrian services continued to grow, reaching £295,421 in income and reflecting increasing demand for inclusive, high-quality provision. Other trading activities, including adult riding, facility hire and newer offers such as soft play, generated £328,259, a modest but welcome increase.

Total expenditure rose to £1,418,429, compared to £1,013,880 in 2023-24. This increase was anticipated and largely reflects the completion of capital works funded in previous periods. Building-related costs totalled £651,461, nearly double the previous year, as the Charity delivered on its multi-year commitment to heritage conservation. Other rises in expenditure were spread across frontline service delivery, administration, utilities and an increase in non-recurring investment to improve infrastructure and operational sustainability.

The resulting year-end position was a net deficit of £66,265. While this represents a greater shortfall than originally forecast, it is not indicative of financial strain. The revised figure reflects a year-end adjustment, following guidance from the Charity's independent auditors, to reallocate £26,429 of capital grant income, originally recognised in 2024-25, into the current financial period (2025-26), aligning with the practical completion of the Widley bridge project. This adjustment ensures accurate income recognition and transparency in how our restricted funds are reported.

At the close of the financial year, the Charity held £179,876 in total reserves, comprising £135,666 in unrestricted funds and £44,210 in restricted funds. Unrestricted reserves remained in line with the Charity's reserve policy, while restricted reserves reflected the year-end position on capital and programme-based grants. The Charity also maintained a healthy cash position of £149,419 and remains committed to holding sufficient reserves to cover at least three months of operating costs.

The Trustees remain satisfied with the financial performance and position of the Charity. They are confident that it continues to operate from a place of financial stability, with the flexibility and foresight needed to adapt to external pressures while investing in long-term charitable impact.

PLANS FOR FUTURE PERIODS

Five-Year Strategy: 2021-2026

The Peter Ashley Activity Centres' Five-Year Strategy (2021-2026) was developed during one of the most challenging periods in the Charity's history. Initiated in direct response to the COVID-19 pandemic, the strategy was structured around three core phases: Respond, Recover and Thrive. These phases reflect the Charity's resilience journey, from emergency stabilisation, through to rebuilding confidence and operations, and ultimately positioning for sustainable growth and impact.

Respond Phase (2021-2022)

The Respond Phase focused on safeguarding the future of the Charity during the height of the pandemic. With operations significantly curtailed, staff and trustees worked collaboratively to ensure continuity and readiness for recovery. This included using analytical tools to review financial viability and organisational resilience, engaging with national support schemes such as furlough, and prioritising the welfare of our horses and care of our sites. This period also laid the foundations for a leaner, more focused organisation, driven by a shared commitment to community service.

Recover Phase (2022-2024)

By late 2022, the Charity had formally entered the Recovery Phase. This period saw a deliberate emphasis on rebuilding trust with communities, schools and local authorities. Operational capacity was expanded, and a clear focus was placed on income generation, partnership development and the refinement of our core activity offer, particularly in equestrian services, residential programmes and inclusive leisure activities. Strategic tools such as a balanced scorecard and growth matrix were used to shape our business planning and decision-making.

Notably, the Recovery Phase also enabled the Charity to reassert its role as a valued community asset. New partnerships were forged with educational institutions and public sector partners and service development was increasingly guided by data and evidence of need. Through this work, the groundwork was laid for a more outward-looking and responsive organisation.

Thrive Phase (2024-2026)

In early 2024, the Charity entered the Thrive Phase, a defining period in which the focus shifts from stabilisation to strategic growth. At the heart of this phase is the question: What does a thriving Peter Ashley Activity Centres look like for our young people, for our heritage assets and for the communities we serve?

This period is characterised by the development of new, sustainable income streams, the refinement of our charitable programmes and the strengthening of governance and leadership practices. Importantly, Thrive is not just about financial growth, it is about deeper impact, broader inclusion and long-term resilience.

Trustees have taken the considered decision to extend the current strategic cycle to April 2026. This extension ensures that the final 6 months of the Thrive Phase are used effectively to consult with stakeholders, including service users, funders, delivery partners, staff and volunteers on the development of a new three-year strategy. This commitment to engagement and co-design reflects our values and ambition to evolve the Charity in partnership with the community.

Looking Ahead

A refreshed action plan underpins the final stages of this strategy cycle, with key priorities including:

- Reviewing and refining our offer to meet evolving community needs;
- Securing long-term capital investment to preserve and protect our historic sites;
- Continuing to develop services that drive inclusion, accessibility and well-being;
- Building capacity within our team and governance to support sustainable delivery.

The Charity's future lies in its ability to innovate while remaining rooted in its founding purpose: to provide meaningful and challenging opportunities in a unique environment. As we look toward 2026 and beyond, we are excited to continue this journey alongside those who use, support and champion our work.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Peter Ashley Activity Centres is a Charitable Incorporated Organisation (CIO) governed by its Constitution dated 3 June 2015. It is registered as a charity with the Charity Commission, registration number 1162650. The members of the CIO shall be its charity trustees for the time being. The only persons eligible to be members of the CIO are its charity trustees. Membership of the CIO cannot be transferred to anyone else. Any member and charity trustee who ceases to be a charity trustee automatically ceases to be a member of the CIO. If the CIO is wound up the charity trustees have no liability to contribute to its assets and no personal responsibility for settling its debts and liabilities.

Recruitment and appointment of new trustees

The charity has a standard process for the selection and induction of trustees and our Constitution allows for a maximum of 12 trustees. A candidate needs to satisfy trustees that they have relevant experience and expertise and can commit the necessary time to work on behalf of the charity.

The trustee selection process is:

1. Initial approach
2. Submission of CV
3. Interview
4. Invitation to attend a Board Meeting
5. Induction as a trustee

The charity would expect a candidate to be able to commit to learning about all the facets of the charity by spending time in the various areas and then to use their experience and skills to further the charity.

As set out in the Constitution on the first anniversary of the registration of this constitution with the Charity Commission one-third of the first charity trustees shall retire from office and on the second anniversary a further third of the first charity trustees shall retire from office. If the number of charity trustees is not a multiple of three, then the number nearest to one-third shall retire from office. When considering co-opting trustees, the trustees must have regard to the skills, knowledge and experience needed for the effective operation of the CIO.

Organisational structure

The Board of Trustees, which can have up to 12 members but no less than 3, administers the charity. The Board normally meets quarterly and there are sub-committees covering personnel, finance and audit which meet regularly. The Chief Executive is appointed by the trustees to manage the day-to-day operations of the charity. To facilitate effective operations, the Chief Executive has delegated authority, within terms of reference approved by the trustees, for operational matters including finance, employment and charity related activities.

The charity's arrangements for setting pay for key management personnel are strictly governed by the personnel sub-committee. Salaries have been set in accordance with industry expectation and current market rates, while ensuring appropriate key performance indicators (KPI's) have been set to monitor the employee's performance. Key management personnel pay is reviewed annually in line with the overall performance of the charity.

Key Management Personnel

The key management personnel to whom the trustees delegate the day to day management of the charity are as follows:

Chief Executive Officer: Darren Bridgman
Head of Operations: Lisa Wheatley
Centre Manager (Fort Widley): Jodie Thackeray
Finance Officer: Charlotte McCarroll
Health & Safety Officer: Duncan Judge

Induction and training of new trustees

New trustees undergo orientation to brief them on their legal obligations under charity law, the Charity Commission guidance on public benefit, and inform them of the content of the Constitution, the committee and decision-making processes, the business plan and recent financial performance of the charity. During the induction, they meet key employees and other trustees. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role and are directed to the Charity Commissions website to consult the wealth of advice that is available.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Related parties and co-operation

None of our Trustees receive remuneration or other benefit from their work with the charity. A charity trustee must declare the nature and extent of any interest, direct or indirect, which he or she has in any proposed transaction or arrangement with the charity or any transaction or arrangement entered into by the charity which has not previously been declared, and absent himself or herself from any discussion of the charity trustees in which it is possible that a conflict of interest will arise between his or her duty to act solely in the interests of the charity and any personal interest (including but not limited to any financial interest). Any charity trustee absenting himself or herself from any discussions in accordance with this clause must not vote or be counted as part of the quorum in any decision of the charity trustees on the matter.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The trustees have a Risk Management Strategy which comprises:

- a quarterly review of the principal risks and uncertainties that the charity faces;
- the establishment of policies, systems and procedures to mitigate those risks identified in the annual review;
- the implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise; and
- a review of significant risks on a rolling basis at each Board Meeting.

This work has identified that financial sustainability which includes elements associated with the restoration of the building, is the major financial risk for the charity. A key component in the management of financial risk is a regular review of available funds to undertake planned repairs, settle debts as they fall due, regular liaison with the bank, and active management of trade debtors' and creditors' balances to ensure enough working capital is held by the charity. Consequently, the major focus must be in achieving substantial grant aid to halt deterioration and to restore much of the buildings to enable their continuing use.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Charity law requires the trustees to prepare financial statements for each financial year. Under that law, the trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

Under charity law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011 and The Charity (Accounts and Reports) Regulations 2008. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Peter Ashley Activity Centres CIO

Report of the Trustees
for the Year Ended 31 March 2025

Approved by order of the board of trustees on 23 October 2025 and signed on its behalf by:

Bruce Strugnell - Trustee

Opinion

We have audited the financial statements of The Peter Ashley Activity Centres CIO (the 'charity') for the year ended 31 March 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2025 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Irregularities, including fraud, are instances of non-compliance with laws and regulations.

We designed audit procedures to respond to the risk, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion.

Procedures performed by the audit team included:

- Discussions with management regarding known or suspected instances of non-compliance with laws and regulations;
- Evaluation of controls designed to prevent and detect irregularities; and
- Assessing journals entries as part of our planned audit approach.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

As in all of our audits we also addressed the risk of management override of internal controls, including testing journals and evaluating whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Report of the Independent Auditors to the Trustees of
The Peter Ashley Activity Centres CIO

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

JWR Audit Limited
Statutory Auditor
24 Picton House
Hussar Court
Waterlooville
Hampshire
PO7 7SQ

21 November 2025

The Peter Ashley Activity Centres CIO

Statement of Financial Activities
for the Year Ended 31 March 2025

	Notes	Unrestricted fund £	Restricted funds £	2025 Total funds £	2024 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	5,312	410,446	415,758	49,722
Charitable activities					
Leisure	5	310,645	-	310,645	355,827
Equestrian		295,421	-	295,421	267,196
Other trading activities	3	328,259	-	328,259	320,308
Investment income	4	1,130	951	2,081	1,852
Total		<u>940,767</u>	<u>411,397</u>	<u>1,352,164</u>	<u>994,905</u>
EXPENDITURE ON					
Raising funds	6	9,286	672	9,958	12,616
Charitable activities					
Leisure	7	244,098	-	244,098	232,879
Equestrian		336,825	-	336,825	265,885
Administration		156,452	-	156,452	125,404
Building costs		263,121	388,340	651,461	356,604
Finance costs		19,635	-	19,635	20,492
Total		<u>1,029,417</u>	<u>389,012</u>	<u>1,418,429</u>	<u>1,013,880</u>
NET INCOME/(EXPENDITURE)					
Transfers between funds	19	(88,650)	22,385	(66,265)	(18,975)
		<u>15,948</u>	<u>(15,948)</u>	<u>-</u>	<u>-</u>
Net movement in funds		<u>(72,702)</u>	<u>6,437</u>	<u>(66,265)</u>	<u>(18,975)</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		208,368	37,773	246,141	265,116
TOTAL FUNDS CARRIED FORWARD		<u><u>135,666</u></u>	<u><u>44,210</u></u>	<u><u>179,876</u></u>	<u><u>246,141</u></u>

The notes form part of these financial statements

The Peter Ashley Activity Centres CIO

Balance Sheet
31 March 2025

	Notes	Unrestricted fund £	Restricted funds £	2025 Total funds £	2024 Total funds £
FIXED ASSETS					
Tangible assets	12	218,923	-	218,923	254,989
CURRENT ASSETS					
Stocks	13	851	-	851	945
Debtors	14	78,140	-	78,140	65,803
Cash at bank		92,060	57,359	149,419	136,638
		<u>171,051</u>	<u>57,359</u>	<u>228,410</u>	<u>203,386</u>
CREDITORS					
Amounts falling due within one year	15	(238,940)	(13,149)	(252,089)	(178,318)
NET CURRENT ASSETS					
		<u>(67,889)</u>	<u>44,210</u>	<u>(23,679)</u>	<u>25,068</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		151,034	44,210	195,244	280,057
CREDITORS					
Amounts falling due after more than one year	16	(15,368)	-	(15,368)	(33,916)
NET ASSETS					
		<u>135,666</u>	<u>44,210</u>	<u>179,876</u>	<u>246,141</u>
FUNDS					
Unrestricted funds	19			135,666	208,368
Restricted funds				44,210	37,773
TOTAL FUNDS					
				<u>179,876</u>	<u>246,141</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 23 October 2025 and were signed on its behalf by:

Bruce Strugnell - Trustee

The Peter Ashley Activity Centres CIO

Cash Flow Statement
for the Year Ended 31 March 2025

	Notes	2025 £	2024 £
Cash flows from operating activities			
Cash generated from operations	1	102	71,797
Net cash provided by operating activities		<u>102</u>	<u>71,797</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(15,122)	(25,742)
Sale of tangible fixed assets		5	4,500
Interest received		2,081	1,852
Net cash used in investing activities		<u>(13,036)</u>	<u>(19,390)</u>
Cash flows from financing activities			
New loans in year		41,293	-
Capital repayments in year		(15,578)	(18,547)
Net cash provided by/(used in) financing activities		<u>25,715</u>	<u>(18,547)</u>
Change in cash and cash equivalents in the reporting period		<u>12,781</u>	<u>33,860</u>
Cash and cash equivalents at the beginning of the reporting period		<u>136,638</u>	<u>102,778</u>
Cash and cash equivalents at the end of the reporting period		<u><u>149,419</u></u>	<u><u>136,638</u></u>

The notes form part of these financial statements

Notes to the Cash Flow Statement
for the Year Ended 31 March 2025

1. RECONCILIATION OF NET EXPENDITURE TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2025 £	2024 £
Net expenditure for the reporting period (as per the Statement of Financial Activities)	(66,265)	(18,975)
Adjustments for:		
Depreciation charges	49,288	61,825
Loss on disposal of fixed assets	1,895	2,500
Interest received	(2,081)	(1,852)
Decrease/(increase) in stocks	94	(945)
(Increase)/decrease in debtors	(12,337)	13,295
Increase in creditors	29,508	15,949
Net cash provided by operations	<u>102</u>	<u>71,797</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.24 £	Cash flow £	At 31.3.25 £
Net cash			
Cash at bank	136,638	12,781	149,419
	<u>136,638</u>	<u>12,781</u>	<u>149,419</u>
Debt			
Finance leases	(52,463)	15,578	(36,885)
Debts falling due within 1 year	-	(41,293)	(41,293)
	<u>(52,463)</u>	<u>(25,715)</u>	<u>(78,178)</u>
Total	<u>84,175</u>	<u>(12,934)</u>	<u>71,241</u>

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Income from events and activities is recognised in the accounting period in which the activity occurs and is deferred to the extent to which it relates to activities which will take place in future accounting periods.

Income from grants is recognised when the charity has received written confirmation of the offer of funding or when any conditions relating to the grant have been met.

Income from donations is recognised when it is received.

Income from legacies is recognised when it is probable that the legacy will be received and the amount receivable can be estimated with sufficient accuracy.

Rental income is recognised in the accounting period to which it relates.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Allocation and apportionment of costs

The majority of costs can be directly attributed to the various activities of the charity based on what the expenditure is for. Where costs are apportioned, this is on a basis consistent with the use of resources, such as headcount.

Tangible fixed assets

Assets purchased for the continuing use of the charity are carried in the balance sheet at their cost less depreciation. Fixed assets costing less than £500 are not capitalised.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Property improvements - 25% reducing balance
Equestrian equipment - 25% reducing balance
Leisure and office equipment - 20% reducing balance
Motor vehicles - 20% reducing balance

Depreciation is not charged on the riding school horses as the trustees are of the opinion that their value to the charity exceeds their book value. The carrying value of the horses is reviewed at each year end and any impairment is reflected in the Statement of Financial Activities in the year in which it occurs.

1. ACCOUNTING POLICIES - continued

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Heritage assets

The charity operates from two Victorian forts, Fort Purbrook and Fort Widley. During the year ended 31 March 2022 the charity entered into 99-year leases of both forts from Portsmouth City Council, at a peppercorn rent. Whilst the forts are of significant heritage value, the charity is not dependent on them to deliver its activities and, given enough time, could be relocated to alternative premises. However, the aims of the charity include protecting and preserving the forts and their immediate surroundings for future generations, as part of the United Kingdom's heritage, and on this basis the forts could be classed as heritage assets.

There is no information available on the cost or valuation of the forts and, given the size and complexity of the fortifications it is not possible to obtain a valuation without incurring significant expense. Any such valuation is further complicated by the fact that there is a conservation deficit of approximately £10m across the two forts.

As the cost of providing any such information significantly outweighs any benefit to the users of the accounts, the heritage assets are not recognised on the balance sheet.

Debtors and creditors due within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

2. DONATIONS AND LEGACIES

	2025	2024
	£	£
Donations	7,412	3,314
Grants	408,346	46,408
	<u>415,758</u>	<u>49,722</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2025

2. DONATIONS AND LEGACIES - continued

Grants received, included in the above, are as follows:

	2025	2024
	£	£
Historic England	237,863	-
Portsmouth City Council	111,602	39,208
Other	3,500	7,200
Rural Payments Agency	55,381	-
	<u>408,346</u>	<u>46,408</u>

The grants from Portsmouth City Council include £101,305 (2024 £25,020) payable towards the conservation of the forts.

3. OTHER TRADING ACTIVITIES

	2025	2024
	£	£
Adult leisure	28,695	24,674
Catering income	2,497	2,009
Adult riding	83,145	76,265
Miscellaneous income - leisure	15,809	14,715
Miscellaneous income - equestrian	8,498	13,663
Rental income - Purbrook	61,710	63,445
Rental income - Widley	127,905	125,537
	<u>328,259</u>	<u>320,308</u>

4. INVESTMENT INCOME

	2025	2024
	£	£
Deposit account interest	<u>2,081</u>	<u>1,852</u>

5. INCOME FROM CHARITABLE ACTIVITIES

		2025	2024
		£	£
Youth leisure activities	Leisure	180,072	157,051
Youth rental	Leisure	130,573	198,776
Youth riding	Equestrian	295,421	267,196
		<u>606,066</u>	<u>623,023</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2025

6. RAISING FUNDS

Other trading activities

	2025	2024
	£	£
Purchases	9,958	12,616
	<u>9,958</u>	<u>12,616</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 8) £	Totals £
Leisure	244,098	-	244,098
Equestrian	335,081	1,744	336,825
Administration	14,090	142,362	156,452
Building costs	13,424	638,037	651,461
Finance costs	-	19,635	19,635
	<u>606,693</u>	<u>801,778</u>	<u>1,408,471</u>

8. SUPPORT COSTS

	Management £	Governance costs £	Totals £
Equestrian	1,744	-	1,744
Administration	142,362	-	142,362
Building costs	638,037	-	638,037
Finance costs	15,696	3,939	19,635
	<u>797,839</u>	<u>3,939</u>	<u>801,778</u>

Governance costs includes £3,000 (2024: £2,760) payable to the auditors.

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2025 nor for the year ended 31 March 2024.

Trustees' expenses

	2025	2024
	£	£
Trustees' expenses	939	1,030
	<u>939</u>	<u>1,030</u>

No trustees were reimbursed for any expenses during the year or during the prior year.

Notes to the Financial Statements - continued
for the Year Ended 31 March 2025

10. STAFF COSTS

	2025 £	2024 £
Wages and salaries	578,231	555,696
Social security costs	42,322	40,433
Other pension costs	10,129	10,351
	<u>630,682</u>	<u>606,480</u>

The average monthly number of employees during the year was as follows:

	2025	2024
Leisure	11	11
Equestrian	11	10
Management	6	6
	<u>28</u>	<u>27</u>

No employees received emoluments in excess of £60,000.

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	10,214	39,508	49,722
Charitable activities			
Leisure	355,827	-	355,827
Equestrian	267,196	-	267,196
Other trading activities	320,308	-	320,308
Investment income	1,474	378	1,852
Total	<u>955,019</u>	<u>39,886</u>	<u>994,905</u>
EXPENDITURE ON			
Raising funds	9,884	2,732	12,616
Charitable activities			
Leisure	232,879	-	232,879
Equestrian	265,885	-	265,885
Administration	125,404	-	125,404
Building costs	356,918	(314)	356,604
Finance costs	20,492	-	20,492
Total	<u>1,011,462</u>	<u>2,418</u>	<u>1,013,880</u>
NET INCOME/(EXPENDITURE)	(56,443)	37,468	(18,975)
Transfers between funds	10,960	(10,960)	-
Net movement in funds	(45,483)	26,508	(18,975)
RECONCILIATION OF FUNDS			
Total funds brought forward	253,851	11,265	265,116

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted fund £	Restricted funds £	Total funds £
TOTAL FUNDS CARRIED FORWARD	208,368	37,773	246,141

12. TANGIBLE FIXED ASSETS

	Improvements to property £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Totals £
COST					
At 1 April 2024	310,877	89,075	43,959	76,060	519,971
Additions	4,592	9,025	1,505	-	15,122
Disposals	-	(3,000)	-	-	(3,000)
Reversal of impairments	-	1,100	-	-	1,100
At 31 March 2025	315,469	96,200	45,464	76,060	533,193
DEPRECIATION					
At 1 April 2024	191,029	27,451	23,250	23,252	264,982
Charge for year	30,127	4,244	4,356	10,561	49,288
At 31 March 2025	221,156	31,695	27,606	33,813	314,270
NET BOOK VALUE					
At 31 March 2025	94,313	64,505	17,858	42,247	218,923
At 31 March 2024	119,848	61,624	20,709	52,808	254,989

The net book value of assets held under finance leases and similar hire purchase agreements at the balance sheet date was £40,779 (2024 £54,371), and is included in improvements to property.

13. STOCKS

	2025 £	2024 £
Stocks	851	945

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025 £	2024 £
Trade debtors	48,991	30,116
Other debtors	29,149	35,687
	78,140	65,803

Notes to the Financial Statements - continued
for the Year Ended 31 March 2025

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Hire purchase (see note 18)	21,517	18,547
Trade creditors	42,054	32,539
Taxation and social security	8,756	8,738
Other creditors	179,762	118,494
	<u>252,089</u>	<u>178,318</u>

Other creditors includes £108,410 (2024 £101,677) of deferred income, which represents amounts received in advance of activities and rental income in respect of future periods.

16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2025	2024
	£	£
Hire purchase (see note 18)	<u>15,368</u>	<u>33,916</u>

17. LOANS

An analysis of the maturity of loans is given below:

	2025	2024
	£	£
Amounts falling due within one year on demand:		
Other loans	<u>41,293</u>	<u>-</u>

18. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

	Hire purchase contracts	
	2025	2024
	£	£
Net obligations repayable:		
Within one year	21,517	18,547
Between one and five years	15,368	33,916
	<u>36,885</u>	<u>52,463</u>
	Non-cancellable operating leases	
	2025	2024
	£	£
Within one year	7,046	6,088
Between one and five years	8,453	10,112
	<u>15,499</u>	<u>16,200</u>

Operating lease payments made during the year amounted to £7,355 (2024 £6,191).

Notes to the Financial Statements - continued
for the Year Ended 31 March 2025

19. MOVEMENT IN FUNDS

	At 1.4.24 £	Net movement in funds £	Transfers between funds £	At 31.3.25 £
Unrestricted funds				
General fund	208,368	(88,650)	15,948	135,666
Restricted funds				
Riding for Disabled Fund	8,838	4,000	(4,000)	8,838
Historic Forts Conservation Fund	25,712	7,160	-	32,872
Horse Welfare Fund	-	1,600	-	1,600
Lottery Community Fund	900	-	-	900
Holiday Activities Fund	2,323	9,625	(11,948)	-
	<u>37,773</u>	<u>22,385</u>	<u>(15,948)</u>	<u>44,210</u>
TOTAL FUNDS	<u>246,141</u>	<u>(66,265)</u>	<u>-</u>	<u>179,876</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	940,767	(1,029,417)	(88,650)
Restricted funds			
Riding for Disabled Fund	4,000	-	4,000
Historic Forts Conservation Fund	395,500	(388,340)	7,160
Horse Welfare Fund	1,600	-	1,600
Holiday Activities Fund	10,297	(672)	9,625
	<u>411,397</u>	<u>(389,012)</u>	<u>22,385</u>
TOTAL FUNDS	<u>1,352,164</u>	<u>(1,418,429)</u>	<u>(66,265)</u>

19. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.23 £	Net movement in funds £	Transfers between funds £	At 31.3.24 £
Unrestricted funds				
General fund	253,851	(56,443)	10,960	208,368
Restricted funds				
Riding for Disabled Fund	8,538	300	-	8,838
Historic Forts Conservation Fund	-	25,712	-	25,712
Lottery Community Fund	900	-	-	900
Holiday Activities Fund	1,827	9,385	(8,889)	2,323
Sustainable Travel Fund	-	2,071	(2,071)	-
	<u>11,265</u>	<u>37,468</u>	<u>(10,960)</u>	<u>37,773</u>
TOTAL FUNDS	<u>265,116</u>	<u>(18,975)</u>	<u>-</u>	<u>246,141</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	955,019	(1,011,462)	(56,443)
Restricted funds			
Riding for Disabled Fund	300	-	300
Historic Forts Conservation Fund	25,398	314	25,712
Holiday Activities Fund	12,117	(2,732)	9,385
Sustainable Travel Fund	2,071	-	2,071
	<u>39,886</u>	<u>(2,418)</u>	<u>37,468</u>
TOTAL FUNDS	<u>994,905</u>	<u>(1,013,880)</u>	<u>(18,975)</u>

The Historic Fort Conservation Fund is grants received from Historic England and other parties towards the repair of Fort Purbrook and Fort Widley, less the related expenditure up to the balance sheet date.

The Riding for the Disabled Fund consists of donations given to purchase horses and equipment suitable for use by the profoundly disabled.

The Lottery Community Fund consists of a grant for the provision of free activities for key workers.

The Horse Welfare Fund consists of a donation towards the upkeep of the horses.

The Holiday Activities Fund consists of grants from Portsmouth City Council to fund activities for local children during the school holidays.

20. RELATED PARTY DISCLOSURES

The charity charged Woodland Crafts Limited, a business connected with Paul Bishopp, a trustee, £4,546 (2024: £4,520) in total for the use of the charity's facilities during the year. None of this amount was unpaid at the balance sheet date.

In the year purchases were made from the tack shop by two employees, Jodie Thackeray and Darren Bridgeman. These items were purchased at cost and the total value of these transactions was as follows: Jodie Thackeray £25.88, Darren Bridgeman £29.25. There were no outstanding balances at the balance sheet date. In addition, Lisa Wheatley, an employee, purchased bedding for a cost of £90. This amount was outstanding at the balance sheet date.

There were no other transactions with related parties during the year to be disclosed.

THE PETER ASHLEY ACTIVITY CENTRES

England & Wales - Charity number 1162650

Accounts

Report of the Trustees and
Financial Statements for the Year Ended 31 March 2024
for
The Peter Ashley Activity Centres CIO

The Peter Ashley Activity Centres CIO

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for the Year Ended 31 March 2024

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The Peter Ashley Activity Centres CIO

Reference and Administrative Details
for the Year Ended 31 March 2024

TRUSTEES

Lyn Ashley President
Graham Bryant (resigned 15.12.2023)
Colin Brooks (resigned 18.10.2023)
Daniel Hawley
Bruce Strugnell Chair
Paul Bishopp Vice Chair
Alan Cufley (resigned 13.11.2023)
Deborah Hodson
Stuart Seagrove
Elizabeth Weston
Bill Sainsbury

PRINCIPAL ADDRESS

Fort Purbrook
Peter Ashley Lane
Portsdown Hill Road
Portsmouth
PO6 1BJ

REGISTERED CHARITY NUMBER 1162650

AUDITORS

JWR Audit Limited
Statutory Auditor
24 Picton House
Hussar Court
Waterlooville
Hampshire
PO7 7SQ

BANKERS

NatWest
69-73 High Street
Cosham
PO6 3DA

SOLICITORS

Knights PLC
1000 Lakeside North Harbour
Western Road
Portsmouth
PO6 3EN

ACCOUNTANTS

Maximus Accountancy Services Limited
47 Kensington Road
Chichester
West Sussex
PO19 7XS

Chairman's Report
for the Year Ended 31 March 2024

We have experienced another successful year in delivering activities to young people as well as adults and corporate clients. The organisations that occupy our two sites under our umbrella also enjoy the privilege of being based in splendid historic surroundings and being there as part of our success. Whether as individuals or organisations one of the biggest risks we face is complacency when things are going well. Consequently, a significant amount of time has been spent over the past twelve months in reviewing our approach to risk. This involved increasing the awareness of both trustees and staff as to the important part all play in effectively managing risk. As a result, I can now be confident that risk is firmly embedded through the organisation. We now have a risk register that operates at two levels, the first being strategic and the responsibility of trustees: the second being operational and the responsibility of our CEO and the staff. In addition, risk is a now specific agenda item on Board and sub-committee agendas providing the opportunity for early identification of new or changes in risk and review these at the appropriate level. If necessary to facilitate escalation up to the board, or where risk is mitigated or no longer present, either its reduction in level or its complete removal.

The past year has also seen changes in both staff and trustees prompting a need to both consider our arrangements for bringing in new people and considering suitable arrangements being put in place for succession planning so that future transitions can be made as smooth as possible.

The economic climate continues to present us with challenges but mainly that of increasing costs. These impact both our activity and conservation work.

- Activity charges - We remain determined to keep increases in charges to reasonable levels particularly for young people so that they can continue to have the opportunity to engage in our offerings. Other charges regrettably must take account of ever-increasing costs, but we endeavour to remain as competitive as possible.

- Conservation work - This has been significantly impacted both by huge increases in costs as well as meaning that our small conservation fund is being depleted at an ever-increasing rate. Nonetheless we continue to chip away, and this year has been one of careful assessment of the costs for the preparation of our bid to Historic England for the repair of the footbridges at Fort Widley. Advances have also been made towards the PA2 application to produce a specification and scope of works for the repair and stabilisation of the scarps and counterscarps at both forts, to include their ongoing management.

Achieving all this whilst maintaining operational offerings and activities at a level acceptable to our clients has been nothing short of amazing and says much for the dogged determination of all our staff to continue to provide the best experience possible. Nowhere is this more evident than our Family Fun Day where we host the local community and provide them the opportunity to enjoy time in such a wonderful setting.

Whilst staff and trustees continue to contribute to our progress and success, this can only be achieved in collaboration with generous external support. Among those deserving of our thanks are Portsmouth City Council, Historic England, Natural England, the Rural Payments Agency and The Goddard Partnership, all of whom support and contribute in various ways to what has been achieved as well as our forward planning to continue that journey. The future holds further challenges for the scope and benefit of our intended conservation work and with our partners we will progress as quickly as resources and funding will permit. Sometimes progress seems painfully slow but getting the job done in the right way and to the right standard is what is important. Unsurprisingly the skills and expertise needed for working in our two scheduled monuments are few and far between, something which affects not just us but others who have a passion for preserving the past for future generations to enjoy. We are therefore extremely grateful for the patience of our funders and partners their willingness to provide much needed understanding and valuable support.

My not infrequent visits to Fort Purbrook and Fort Widley are opportunities for me to evaluate and see things in action. Although it would be very easy to be daunted by the scale of the conservation work needed, just to see smiles on the faces of our clients and staff tells me that we must be getting something right. This is supported by the many comments we get in feedback, just some of which appear in the Annual Report. I am very proud of the whole PAACT Team and the privilege I enjoy in heading up The Trust. I look forward to sharing more success with them in 2024. Bring it on!

Mr Bruce Strugnell - Chairman

The Peter Ashley Activity Centres CIO

Report of the Trustees
for the Year Ended 31 March 2024

The trustees present their report with the financial statements of the charity for the year ended 31 March 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The report of the trustees has been prepared by the Chief Executive Officer on behalf of the trustees of The Peter Ashley Activities Centres CIO (charity number 1162650). The primary purpose of the report is to ensure that the charity is publicly accountable to its stakeholders for the stewardship and management of the funds it holds.

The two Victorian Fortifications of Fort Purbrook and Fort Widley, home to the Peter Ashley Activity Centres, are more than just facilities; they are vibrant hubs of community engagement and development. Each year, the Centres touch the lives of thousands of individuals through a diverse range of residential programs and activities designed to promote physical health, mental well-being, and social cohesion.

At the heart of the Peter Ashley Activity Centres lies a steadfast commitment to its charitable aims that prioritise the needs of the community. The Centres strive to offer an array of activities that cater to all age groups, fostering an inclusive environment where everyone can participate and benefit.

As the charity reflects on the past year, the Trustees and staff are filled with gratitude for the unwavering support of their stakeholders. Moving forward, the Centres are committed to expanding their reach and enhancing their programs to meet the evolving needs of the community. With a focus on sustainability and innovation, the charity aims to continue making a positive difference in the lives of those it serves.

The Trustees extend their heartfelt thanks to all donors, volunteers, and partners whose contributions make the work of the charity possible. Together, we are building a stronger, healthier, and more inclusive community for all.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The vision that shapes our annual activities is to: "Provide meaningful and challenging opportunities in a unique environment". This vision is supported by the broader mission of the charity to: "Contribute to the development of young people to be the best they can be, while using the Victorian Forts for the benefit of all". By embedding these Vision and Mission statements into the work of the charity we seek to achieve the following charity aims:

Provide Opportunities: Offer young people experiences and activities in a semi-rural setting, free from the immediate pressures and distractions of modern life.

Challenge and Stimulate: Deliver activities that are challenging, stimulating, and character-building.

Promote Equal Access: Ensure all activities are accessible regardless of ability, gender, ethnicity, or social background, fostering community spirit and teamwork.

Work Experience: Provide work experience opportunities for young people.

Community Use: Offer facilities for community use, supporting our primary focus on young people.

Heritage Conservation: Protect and conserve the Victorian Forts and their environment, part of the UK's rich heritage, for future generations and for enjoyment by local, national, and international visitors.

The charity's objects which guide our efforts to achieve the charity's aims are:

Youth Development: to help young people, particularly but not exclusively through leisure time activities, to develop their physical, mental and social capacities that they may grow to full maturity as individuals and members of society;

Community Benefit: to further or benefit the residents of, and visitors to, South Hampshire without differentiating on the basis of gender, sexual orientation, race, disability or of political, religious or other opinions by associating together the said residents and the local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities in the interests of social welfare for recreation and leisure time occupation with the objective of improving the conditions of life for the residents;

Activity Centres: to establish or secure the establishment of an activity centre or centres and to maintain and manage the same, whether alone or in co-operation with any local authority, persons or organisations, in furtherance of the objects.

OBJECTIVES AND ACTIVITIES

Significant activities

We focus on two core areas of charitable activities: Leisure Activities (including residential programs) and Equestrian Activities. To support these, we generate income from various trading activities, which include:

- Adult leisure
- Catering income
- Miscellaneous leisure and equestrian income
- Adult riding
- Rental income from Purbrook and Widley

Our diverse and sustainable income streams allow us to subsidise participation costs for our core activities. We strive to provide opportunities for community engagement and to educate visitors about the heritage of our buildings.

Leisure Activities

At Fort Purbrook, we offer a wide range of activities to engage the community, balancing physical activities with team-building experiences. Our accessible programmes serve a broad spectrum of disabled service users.

Our leisure activities include:

- Indoor and Outdoor Archery
- Bouldering and Accessible Climbing
- Indoor and Outdoor Rifle Shooting
- On-site and Off-site Mountain Biking
- On-site and Off-site Orienteering
- Kayaking and Canoeing
- Bushcraft and Survival Training
- Laser Tag
- Adult and Junior Assault Course
- Initiative Tests, String Trail and Team Building Activities
- School Holiday Activity Programmes
- Birthday Party Packages
- Activity and Adventure Residentials
- Soft Play Facilities (based at Fort Widley)

The leisure activities also include a comprehensive club offering, which includes:

- Senior and Junior Archery Club
- Senior and Junior Rifle Shooting Club
- Senior and Junior Judo Club

Equestrian Activities

Our expanding Equestrian provision includes the successful Riding for the Disabled (RDA) program, offering cost-effective access to equestrian activities for disabled service users.

Our Equestrian activities encompass:

- Individual Private Lessons
- Semi- Private Lessons (2-3 people booking together)
- Group Lessons
- Walk-Outs

OBJECTIVES AND ACTIVITIES

- Mechanical Simulator
- RDA (Riding for the Disabled Association Lessons)
- RDA Carriage Driving
- Own a Pony Days
- Tiny Tots (Under 5 years Old)
- Indoor and Outdoor School Hire
- Stable Management Sessions
- Shows
- Pony Parties
- Special Olympics
- British Horse Society (BHS) Exams

The Equestrian activities also include a strong club offer, including:

- Pony Club Ridden Sessions
- Saddle Club

Public benefit

In shaping our yearly objectives and planning activities, the Trustees have had regard to the Charity Commission's guidance on public benefit. The Charity relies on grants, donations, and income from fees and charges to cover operating costs. The Charity continues to progress through our five-year strategy, experiencing increased engagement and associated operational income. Our sustainable approach to securing grants and donations supports our aims and objectives, with specific focus of this program being linking to our conservation aims. We maintain positive relationships with professional organisations including the Rural Payment Agency, Historic England, Natural England and Portsmouth City Council, while developing new relationships with funders. We actively encourage community participation in our programs and events.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

The Peter Ashley Activity Centres have continued to make impressive strides throughout the 2023-24 period, building on the successes of previous years and further strengthening our commitment to community engagement, youth development, and meaningful activity opportunities. This year, we are pleased to report significant growth in our attendance figures and audience engagement, demonstrating the value and impact of our activities on local communities.

Growth in Engagement and Participation

This year, the total audience engagement increased to 95,360, a notable rise from 80,706 in the previous year. This represents an overall growth of approximately 18%, a remarkable achievement, especially considering the ongoing economic challenges facing our community.

Fort Purbrook saw a substantial increase in participation across several activities:

- Climbing (Public): Despite a slight decrease in children's participation, there was a notable increase in adult and student participation, bringing the total to 1,127 attendees.
- Archery: Participation remained strong with a total of 1,072 attendees, reflecting our continued appeal to diverse age groups.
- Rifle Shooting: Saw significant growth, with a total of 894 participants, up from 738 last year.
- Holiday Activities and HAF Programme: The introduction of the HAF Programme attracted 340 participants, and our holiday activities saw an increase to 3,586 participants, underlining the popularity and need for these offerings.

Expansion of Leisure, Residential and Equestrian Activities

The total number of sessions run at Fort Purbrook remained robust at 2,733, with notable increases in popular activities such as climbing, archery, and mountain biking, which experienced growth in participation and session numbers. Our residential programmes continue to thrive, with 2,425 total attendees, demonstrating a strong and sustained recovery from the pandemic's impact.

Fort Widley also experienced growth:

- Equestrian Activities: Total participation in equestrian activities rose to 14,837, up from 14,496 the previous year. Notably, there was an increase in private rides, Saddle Club, and Pony Club activities, reflecting sustained interest and engagement across our offering.
- Building Users: The number of building users increased from 5,518 to 7,010, indicating a growing community interest in using our facilities.

Community Engagement and Conservation Efforts

Our ongoing commitment to community engagement has been further demonstrated by the diverse range of activities offered and the inclusive nature of our programs. We have reached more people across different demographics, ensuring that everyone has the opportunity to benefit from the unique experiences offered by the charity.

Following the success of the Purbrook Bridge Project, we completed the development of several conservation projects, including urgent work to the bridges at Fort Widley, securing the support from the Rural Payment Agency to support the charity in undertaking a feasibility study into the moat wall collapse and their repair as well as our broader aims of improve the rich biodiversity of our sites through our newly arranged Countryside Stewardship Scheme. These developments mark a significant milestone in our conservation efforts and pave the way for future initiatives aimed at conserving our historic sites for future generations.

Looking Ahead

The Peter Ashley Activity Centres CIO

Report of the Trustees for the Year Ended 31 March 2024

The 2023-24 period has been a year of remarkable achievement and growth for the Peter Ashley Activity Centres. As we look forward to the next year, we remain committed to expanding our outreach, enhancing our activity offerings and ensuring that our charity continues to serve as a vital resource for our community. Our achievements this year are a testament to the dedication of our staff and volunteers, whose hard work and passion enable us to provide such valuable opportunities for engagement and growth.

As we move forward, we are excited to continue building on these successes and providing enriching experiences for all who visit our centres.

Monitoring

The trustees are responsible for monitoring and evaluating the charity's performance based on the following key criteria:

Impact Assessment

The charity diligently monitors the impact of our offerings on service users in alignment with the charity's aims and objectives. This is achieved through a comprehensive process involving three primary data collection methods: participant feedback, targeted questioning, and case studies. Each of these methods provides valuable insights:

- Participant Feedback: Regular feedback is gathered from service users to gauge their satisfaction and identify areas for improvement.
- Targeted Questioning: Specific questions are designed to delve deeper into the users' experiences and outcomes.
- Case Studies: Detailed case studies are compiled to illustrate the real-life impact of our services on individuals.

All collected data is thoroughly reviewed, and necessary changes and improvements are implemented to enhance our service offerings.

Increased Participation

The charity is committed to raising awareness about its work and increasing participation. A critical measure of success in this area is the number of participants utilising our facilities and the growth in these numbers over time. To achieve this, we focus on the following:

- Awareness Campaigns: Implementing strategic campaigns to raise awareness about the charity's services.
- Participation Metrics: Continuously tracking and analysing the number of participants.
- Community Analysis: Utilising data to understand the demographics and origins of our service users, thereby assessing our impact on both local and broader communities.

Financial Sustainability

Ensuring financial sustainability is a key priority for the charity. To maintain fiscal health, the charity undertakes the following actions:

- Quarterly Reviews: Financial performance is reviewed quarterly, comparing actual results against budgeted projections and conducting year-over-year comparisons.
- Budgeting: The primary goal in budget setting is to achieve a break-even position by the end of the fiscal year (March 31st). This involves meticulous planning and allocation of resources.
- Contingency Planning: A 5% contingency fund is incorporated into the budget to safeguard the charity's financial stability against unforeseen circumstances.

By adhering to these criteria, the trustees ensure that the charity not only meets its objectives but also sustains its operations and impact over the long term.

FINANCIAL REVIEW

Financial review

The charity's principle aim of budget setting continues to focus on a break-even position at the end of the fiscal year. Throughout the 2023-24 period the trustees have maintained a rigorous quarterly review programme to ensure the charity is positioned to handle any unforeseen financial challenges, especially in light of the ongoing cost-of-living crisis.

While the charity has seen an increase in income from its charitable activities and other trading activities, this has been partially offset by increased expenditure in servers areas. The charity ended the year with a net deficit of £18,975, and improvement compared to a deficit of £53,213 in the previous year.

Income Analysis

Total income for the year was £994,905, compared to £950,747 in 2022-23. This increase in income is largely attributed to the following:

- Charitable Activities: Income from Leisure and Equestrian activities increased to £623,023, up from £543,929 in the previous year. The Leisure and Residential departments generated £355,827 compared to £329,278 in 2022-23, while the Equestrian department's income rose to £267,196 from £214,651.
- Other Trading Activities: Income from other trading activities also grew to £320,308, compared to £302,388 in the previous period. This growth is primarily driven by an increase in rental income and miscellaneous income from both leisure and equestrian activities.
- Donations and Legacies: Income from donations and legacies fell significantly to £49,722 from £103,790 in the previous year, reflecting a reduction in grant income, particularly for specific projects such as conservation.

Expenditure Analysis

Total expenditure for the year was £1,013,880 compared to £1,003,960 in 2022-23. Key areas of expenditure include:

- Charitable Activities: Expenditure on Leisure and Equestrian activities increased, with Leisure costs rising to £232,879 from £207,031 and Equestrian costs increasing to £265,885 from £226,573. Administration costs also saw a rise of £20,047 for the 2023-23 period.
- Building and Maintenance Costs: Building costs were £356,604, down from £431,671 in the previous year. This reduction is largely due to the completion of significant conservation projects in 2022-23.
- Finance Costs: Finance costs decreased slightly to £20,492 from £24,632

Reserves

The charity maintained its policy of holding sufficient reserves to cover three months of operational costs. As of 31 March 2024, the charity held £246,141 in total funds, of which £208,368 were unrestricted reserves and £37,773 were restricted reserves. This represents decrease of £18,975 from the previous year's total of £265,116.

Fixed Assets and Investments

The total value of tangible fixed assets decreased to £254,989 from £298,072 due to depreciation charges of £61,825 and the disposal of assets. New investments in property and equipment totalled £25,742.

Conclusion

The Peter Ashley Activity Centres CIO

Report of the Trustees
for the Year Ended 31 March 2024

Despite ongoing economic challenges, the Peter Ashley Activity Centres have demonstrated resilience and adaptability in managing their financial position. The charity has seen growth in core activity income and maintained a stable financial footing, positioning it well for the 2024-25 period. The trustees remain committed to prudent financial management and are focused on ensuring that the charity continues to serve the community effectively in the coming years.

PLANS FOR FUTURE PERIODS

The future plans of the charity are set out in the Charity Strategy document developed during the year ended 31 March 2021, outlining the Five Year Strategy for 2021-2026.

The Charity Strategy takes a comprehensive view of Peter Ashley Activity Centres (PAAC), analysing financial performance and resilience during its response to the pandemic. This was projected forward into the 'Recovery' phase as the lockdown eased, with plans to eventually move into the 'Thrive' phase. Early in the 2022-23 period, the charity entered the Recovery phase, during which it made significant progress in re-establishing and enhancing its operations. Key activities included reengaging with the community, expanding offerings such as equestrian programs, and partnering with institutions like Solent Academy to deliver off-site services. Financially, PAAC strengthened its position through targeted income generation and effective cost management. As the charity prepares to formally recognise this progress, it is transitioning into the final 'Thrive Phase' early in the 2024-25 period. More details on the three phases are outlined below.

This Charity Strategy is broken down into the following main sections:

Section 1: Respond Phase (first 12 months)

In January 2021 when this work began, the charity was still in the 'Respond Phase' to COVID-19 with this phase still very much about 'surviving'.

Key tasks:

- Reviewed financial viability and resilience using a bespoke Excel tool to analyse trends and benchmarks
- Organisational resilience review using the Locality Lighthouse tool with key staff and trustees

From this work the charity developed a 'base plan' which is a 'survival mode' The staff and trustees worked to position the charity to overcome the challenges it faced. This involved engaging with the Furlough Scheme, researching and identifying available funding opportunities, and redeploying the remaining team members to care for the welfare of the horses. They also ensured the facilities were maintained to a high standard, ready to welcome back the community once restrictions were eased.

Section 2: Recover Phase (from years 1 to 2 of this plan)

Towards the end of 2022 that Charity formally entered the Recovery Phase of the Strategy. This phase was about developing and building on the work done in phase one on community engagement and relationship building, marketing, fundraising and income generation and looking to the future.

Key tasks:

- Develop a business plan using a balanced scorecard approach
- Utilise the growth matrix for market and service development

These tasks help staff and trustees to audit where the charity is now and where they see it in the future. This work is supported by analysing the current client base and services and considering how these could change in the future (later), right through to complete client (customer) and service (product) differentiation.

Section 3: Thrive Phase (from 3 years onwards)

As the charity continues to respond appropriately, and recovery continues it will enter the Thrive Phase of the strategy during the 2024/25 period. As the charity transitions into the Thrive Phase, it is important that we consider what a thriving charity will look like in 4 to 5 years' time? This part of the Charity Strategy will build on the 'Recover Phase', and in particular the tasks and activities of the business plan and growth matrix.

Key tasks:

- Review and develop services for new income generation and activities

Conclusion and action points for PAAC

An action plan has been developed.

This work is based on research and analysis and in many cases, needs to be delivered in partnership, in particular nurseries, schools, FE and vocational colleges, and universities. There is a clear role for local authorities and Portsmouth City Council (PCC) and other public bodies, heritage and conservation organisations, the private sector and of course, the local community.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Peter Ashley Activity Centres is a Charitable Incorporated Organisation (CIO) governed by its Constitution dated 3 June 2015. It is registered as a charity with the Charity Commission, registration number 1162650. The members of the CIO shall be its charity trustees for the time being. The only persons eligible to be members of the CIO are its charity trustees. Membership of the CIO cannot be transferred to anyone else. Any member and charity trustee who ceases to be a charity trustee automatically ceases to be a member of the CIO. If the CIO is wound up the charity trustees have no liability to contribute to its assets and no personal responsibility for settling its debts and liabilities.

Recruitment and appointment of new trustees

The charity has a standard process for the selection and induction of trustees and our Constitution allows for a maximum of 12 trustees. A candidate needs to satisfy trustees that they have relevant experience and expertise and can commit the necessary time to work on behalf of the charity.

The trustee selection process is:

1. Initial approach
2. Submission of CV
3. Interview
4. Invitation to attend a Board Meeting
5. Induction as a trustee

The charity would expect a candidate to be able to commit to learning about all the facets of the charity by spending time in the various areas and then to use their experience and skills to further the charity.

As set out in the Constitution on the first anniversary of the registration of this constitution with the Charity Commission one-third of the first charity trustees shall retire from office and on the second anniversary a further third of the first charity trustees shall retire from office. If the number of charity trustees is not a multiple of three, then the number nearest to one-third shall retire from office. When considering co-opting trustees, the trustees must have regard to the skills, knowledge and experience needed for the effective operation of the CIO.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The Board of Trustees, which can have up to 12 members but no less than 3, administers the charity. The Board normally meets quarterly and there are sub-committees covering personnel, finance and audit which meet regularly. The Chief Executive is appointed by the trustees to manage the day-to-day operations of the charity. To facilitate effective operations, the Chief Executive has delegated authority, within terms of reference approved by the trustees, for operational matters including finance, employment and charity related activities.

The charity's arrangements for setting pay for key management personnel are strictly governed by the personnel sub-committee. Salaries have been set in accordance with industry expectation and current market rates, while ensuring appropriate key performance indicators (KPI's) have been set to monitor the employee's performance. Key management personnel pay is reviewed annually in line with the overall performance of the charity.

Key Management Personnel

The key management personnel to whom the trustees delegate the day to day management of the charity are as follows:

Chief Executive Officer: Darren Bridgman

Head of Operations: Lisa Wheatley

Centre Manager (Fort Widley): Jodie Thackeray

Finance Officer: Charlotte McCarroll

Health & Safety Officer: Duncan Judge

Induction and training of new trustees

New trustees undergo orientation to brief them on their legal obligations under charity law, the Charity Commission guidance on public benefit, and inform them of the content of the Constitution, the committee and decision-making processes, the business plan and recent financial performance of the charity. During the induction, they meet key employees and other trustees. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role and are directed to the Charity Commissions website to consult the wealth of advice that is available.

Related parties and co-operation

None of our Trustees receive remuneration or other benefit from their work with the charity. A charity trustee must declare the nature and extent of any interest, direct or indirect, which he or she has in any proposed transaction or arrangement with the charity or any transaction or arrangement entered into by the charity which has not previously been declared, and absent himself or herself from any discussion of the charity trustees in which it is possible that a conflict of interest will arise between his or her duty to act solely in the interests of the charity and any personal interest (including but not limited to any financial interest). Any charity trustee absents himself or herself from any discussions in accordance with this clause must not vote or be counted as part of the quorum in any decision of the charity trustees on the matter.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The trustees have a Risk Management Strategy which comprises:

- a quarterly review of the principal risks and uncertainties that the charity faces;
- the establishment of policies, systems and procedures to mitigate those risks identified in the annual review;
- the implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise; and
- a review of significant risks on a rolling basis at each Board Meeting.

This work has identified that financial sustainability which includes elements associated with the restoration of the building, is the major financial risk for the charity. A key component in the management of financial risk is a regular review of available funds to undertake planned repairs, settle debts as they fall due, regular liaison with the bank, and active management of trade debtors' and creditors' balances to ensure enough working capital is held by the charity. Consequently, the major focus must be in achieving substantial grant aid to halt deterioration and to restore much of the buildings to enable their continuing use.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

The law applicable to charities in England and Wales, the Charities Act 2011, Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 16 October 2024 and signed on its behalf by:

Bruce Strugnell - Trustee

Opinion

We have audited the financial statements of The Peter Ashley Activity Centres CIO (the 'charity') for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2024 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Irregularities, including fraud, are instances of non-compliance with laws and regulations.

We designed audit procedures to respond to the risk, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion.

Procedures performed by the audit team included:

- Discussions with management regarding known or suspected instances of non-compliance with laws and regulations;
- Evaluation of controls designed to prevent and detect irregularities; and
- Assessing journals entries as part of our planned audit approach.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

As in all of our audits we also addressed the risk of management override of internal controls, including testing journals and evaluating whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Report of the Independent Auditors to the Trustees of
The Peter Ashley Activity Centres CIO

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

JWR Audit Limited
Statutory Auditor
24 Picton House
Hussar Court
Waterlooville
Hampshire
PO7 7SQ

21 October 2024

The Peter Ashley Activity Centres CIO

Statement of Financial Activities
for the Year Ended 31 March 2024

	Notes	Unrestricted fund £	Restricted funds £	2024 Total funds £	2023 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	10,214	39,508	49,722	103,790
Charitable activities					
Leisure	5	355,827	-	355,827	329,278
Equestrian		267,196	-	267,196	214,651
Other trading activities	3	320,308	-	320,308	302,388
Investment income	4	1,474	378	1,852	640
Total		<u>955,019</u>	<u>39,886</u>	<u>994,905</u>	<u>950,747</u>
EXPENDITURE ON					
Raising funds	6	9,884	2,732	12,616	8,696
Charitable activities					
Leisure	7	232,879	-	232,879	207,031
Equestrian		265,885	-	265,885	226,573
Administration		125,404	-	125,404	105,357
Building costs		356,918	(314)	356,604	431,671
Finance costs		20,492	-	20,492	24,632
Total		<u>1,011,462</u>	<u>2,418</u>	<u>1,013,880</u>	<u>1,003,960</u>
NET INCOME/(EXPENDITURE)					
Transfers between funds	18	(56,443)	37,468	(18,975)	(53,213)
		<u>10,960</u>	<u>(10,960)</u>	<u>-</u>	<u>-</u>
Net movement in funds		<u>(45,483)</u>	<u>26,508</u>	<u>(18,975)</u>	<u>(53,213)</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		253,851	11,265	265,116	318,329
TOTAL FUNDS CARRIED FORWARD		<u><u>208,368</u></u>	<u><u>37,773</u></u>	<u><u>246,141</u></u>	<u><u>265,116</u></u>

The notes form part of these financial statements

The Peter Ashley Activity Centres CIO

Balance Sheet
31 March 2024

	Notes	Unrestricted fund £	Restricted funds £	2024 Total funds £	2023 Total funds £
FIXED ASSETS					
Tangible assets	12	254,989	-	254,989	298,072
CURRENT ASSETS					
Stocks	13	945	-	945	-
Debtors	14	65,803	-	65,803	79,098
Cash at bank		98,865	37,773	136,638	102,778
		<u>165,613</u>	<u>37,773</u>	<u>203,386</u>	<u>181,876</u>
CREDITORS					
Amounts falling due within one year	15	(178,318)	-	(178,318)	(162,369)
NET CURRENT ASSETS					
		<u>(12,705)</u>	<u>37,773</u>	<u>25,068</u>	<u>19,507</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		242,284	37,773	280,057	317,579
CREDITORS					
Amounts falling due after more than one year	16	(33,916)	-	(33,916)	(52,463)
NET ASSETS					
		<u>208,368</u>	<u>37,773</u>	<u>246,141</u>	<u>265,116</u>
FUNDS					
Unrestricted funds	18			208,368	253,851
Restricted funds				37,773	11,265
TOTAL FUNDS					
				<u>246,141</u>	<u>265,116</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 16 October 2024 and were signed on its behalf by:

Bruce Strugnell - Trustee

The Peter Ashley Activity Centres CIO

Cash Flow Statement
for the Year Ended 31 March 2024

	Notes	2024 £	2023 £
Cash flows from operating activities			
Cash generated from operations	1	71,797	(110,120)
Net cash provided by/(used in) operating activities		<u>71,797</u>	<u>(110,120)</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(25,742)	(187,576)
Sale of tangible fixed assets		4,500	18,250
Interest received		1,852	640
Net cash used in investing activities		<u>(19,390)</u>	<u>(168,686)</u>
Cash flows from financing activities			
Capital repayments in year		(18,547)	65,552
Net cash (used in)/provided by financing activities		<u>(18,547)</u>	<u>65,552</u>
Change in cash and cash equivalents in the reporting period			
Cash and cash equivalents at the beginning of the reporting period		33,860	(213,254)
Cash and cash equivalents at the end of the reporting period		<u>102,778</u>	<u>316,032</u>
Cash and cash equivalents at the end of the reporting period		<u>136,638</u>	<u>102,778</u>

The notes form part of these financial statements

Notes to the Cash Flow Statement
for the Year Ended 31 March 2024

1. RECONCILIATION OF NET EXPENDITURE TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2024	2023
	£	£
Net expenditure for the reporting period (as per the Statement of Financial Activities)	(18,975)	(53,213)
Adjustments for:		
Depreciation charges	61,825	38,329
Loss/(profit) on disposal of fixed assets	2,500	(5,288)
Interest received	(1,852)	(640)
Increase in stocks	(945)	-
Decrease/(increase) in debtors	13,295	(13,238)
Increase/(decrease) in creditors	15,949	(76,070)
Net cash provided by/(used in) operations	<u>71,797</u>	<u>(110,120)</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.23	Cash flow	At 31.3.24
	£	£	£
Net cash			
Cash at bank	102,778	33,860	136,638
	<u>102,778</u>	<u>33,860</u>	<u>136,638</u>
Debt			
Finance leases	(71,010)	18,547	(52,463)
	<u>(71,010)</u>	<u>18,547</u>	<u>(52,463)</u>
Total	<u>31,768</u>	<u>52,407</u>	<u>84,175</u>

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Income from events and activities is recognised in the accounting period in which the activity occurs and is deferred to the extent to which it relates to activities which will take place in future accounting periods.

Income from grants is recognised when the charity has received written confirmation of the offer of funding or when any conditions relating to the grant have been met.

Income from donations is recognised when it is received.

Income from legacies is recognised when it is probable that the legacy will be received and the amount receivable can be estimated with sufficient accuracy.

Rental income is recognised in the accounting period to which it relates.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Allocation and apportionment of costs

The majority of costs can be directly attributed to the various activities of the charity based on what the expenditure is for. Where costs are apportioned, this is on a basis consistent with the use of resources, such as headcount.

Tangible fixed assets

Assets purchased for the continuing use of the charity are carried in the balance sheet at their cost less depreciation. Fixed assets costing less than £500 are not capitalised.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Property improvements - 25% reducing balance
Equestrian equipment - 25% reducing balance
Leisure and office equipment - 20% reducing balance
Motor vehicles - 20% reducing balance

Depreciation is not charged on the riding school horses as the trustees are of the opinion that their value to the charity exceeds their book value. The carrying value of the horses is reviewed at each year end and any impairment is reflected in the Statement of Financial Activities in the year in which it occurs.

1. ACCOUNTING POLICIES - continued

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Heritage assets

The charity operates from two Victorian forts, Fort Purbrook and Fort Widley. During the year ended 31 March 2022 the charity entered into 99-year leases of both forts from Portsmouth City Council, at a peppercorn rent. Whilst the forts are of significant heritage value, the charity is not dependent on them to deliver its activities and, given enough time, could be relocated to alternative premises. However, the aims of the charity include protecting and preserving the forts and their immediate surroundings for future generations, as part of the United Kingdom's heritage, and on this basis the forts could be classed as heritage assets.

There is no information available on the cost or valuation of the forts and, given the size and complexity of the fortifications it is not possible to obtain a valuation without incurring significant expense. Any such valuation is further complicated by the fact that there is a conservation deficit of approximately £10m across the two forts.

As the cost of providing any such information significantly outweighs any benefit to the users of the accounts, the heritage assets are not recognised on the balance sheet.

Debtors and creditors due within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Notes to the Financial Statements - continued
for the Year Ended 31 March 2024

2. DONATIONS AND LEGACIES

	2024	2023
	£	£
Donations	3,314	6,893
Grants	46,408	96,897
	<u>49,722</u>	<u>103,790</u>

Grants received, included in the above, are as follows:

	2024	2023
	£	£
Historic England	-	26,465
Portsmouth City Council	39,208	39,827
Other	7,200	2,705
Rural Payments Agency	-	27,900
	<u>46,408</u>	<u>96,897</u>

The grants from Portsmouth City Council include £25,020 payable towards the conservation of the forts.

3. OTHER TRADING ACTIVITIES

	2024	2023
	£	£
Adult leisure	24,674	25,514
Catering income	2,009	1,210
Adult riding	76,265	77,969
Miscellaneous income - leisure	14,715	11,883
Miscellaneous income - equestrian	13,663	12,131
Rental income - Purbrook	63,445	66,881
Rental income - Widley	125,537	106,800
	<u>320,308</u>	<u>302,388</u>

4. INVESTMENT INCOME

	2024	2023
	£	£
Deposit account interest	1,852	640
	<u>1,852</u>	<u>640</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2024

5. INCOME FROM CHARITABLE ACTIVITIES

		2024	2023
	Activity	£	£
Youth leisure activities	Leisure	157,051	168,995
Youth rental	Leisure	198,776	160,283
Youth riding	Equestrian	267,196	214,651
		<u>623,023</u>	<u>543,929</u>

6. RAISING FUNDS

Other trading activities

	2024	2023
	£	£
Purchases	<u>12,616</u>	<u>8,696</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 8)	Totals
	£	£	£
Leisure	232,879	-	232,879
Equestrian	265,885	-	265,885
Administration	15,337	110,067	125,404
Building costs	14,849	341,755	356,604
Finance costs	-	20,492	20,492
	<u>528,950</u>	<u>472,314</u>	<u>1,001,264</u>

8. SUPPORT COSTS

	Management	Governance costs	Totals
	£	£	£
Administration	110,067	-	110,067
Building costs	341,755	-	341,755
Finance costs	16,702	3,790	20,492
	<u>468,524</u>	<u>3,790</u>	<u>472,314</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2024

8. SUPPORT COSTS - continued

Governance costs includes £2,760 (2023: £2,700) payable to the auditors.

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2024 nor for the year ended 31 March 2023.

Trustees' expenses

	2024	2023
	£	£
Trustees' expenses	1,030	1,440
	<u>1,030</u>	<u>1,440</u>

No trustees were reimbursed for any expenses during the year or during the prior year.

10. STAFF COSTS

	2024	2023
	£	£
Wages and salaries	555,696	479,636
Social security costs	40,433	36,291
Other pension costs	10,351	8,565
	<u>606,480</u>	<u>524,492</u>

The average monthly number of employees during the year was as follows:

	2024	2023
Leisure	11	11
Equestrian	10	13
Management	6	6
	<u>27</u>	<u>30</u>

No employees received emoluments in excess of £60,000.

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	5,296	98,494	103,790
Charitable activities			
Leisure	329,278	-	329,278
Equestrian	214,651	-	214,651
Other trading activities	302,388	-	302,388
Investment income	550	90	640
	<u>852,163</u>	<u>98,584</u>	<u>950,747</u>
Total	852,163	98,584	950,747

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted fund £	Restricted funds £	Total funds £
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURE ON			
Raising funds	8,696	-	8,696
Charitable activities			
Leisure	207,031	-	207,031
Equestrian	226,573	-	226,573
Administration	105,357	-	105,357
Building costs	283,829	147,842	431,671
Finance costs	24,632	-	24,632
	<u> </u>	<u> </u>	<u> </u>
Total	856,118	147,842	1,003,960
	<u> </u>	<u> </u>	<u> </u>
NET INCOME/(EXPENDITURE)	(3,955)	(49,258)	(53,213)
Transfers between funds	34,005	(34,005)	-
	<u> </u>	<u> </u>	<u> </u>
Net movement in funds	30,050	(83,263)	(53,213)
	<u> </u>	<u> </u>	<u> </u>
RECONCILIATION OF FUNDS			
Total funds brought forward	223,801	94,528	318,329
	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS CARRIED FORWARD	253,851	11,265	265,116
	<u> </u>	<u> </u>	<u> </u>

12. TANGIBLE FIXED ASSETS

	Improvements to property £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Totals £
COST					
At 1 April 2023	301,031	86,075	42,059	72,064	501,229
Additions	9,846	10,000	1,900	3,996	25,742
Disposals	-	(7,000)	-	-	(7,000)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
At 31 March 2024	310,877	89,075	43,959	76,060	519,971
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
DEPRECIATION					
At 1 April 2023	152,373	21,800	18,191	10,793	203,157
Charge for year	38,656	5,651	5,059	12,459	61,825
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
At 31 March 2024	191,029	27,451	23,250	23,252	264,982
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET BOOK VALUE					
At 31 March 2024	119,848	61,624	20,709	52,808	254,989
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
At 31 March 2023	148,658	64,275	23,868	61,271	298,072
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2024

12. TANGIBLE FIXED ASSETS - continued

The net book value of assets held under finance leases and similar hire purchase agreements at the balance sheet date was £69,343 (2023 £72,495), and is included in improvements to property.

13. STOCKS

	2024	2023
	£	£
Stocks	945	-
	<u>945</u>	<u>-</u>

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024	2023
	£	£
Trade debtors	30,116	55,942
Other debtors	35,687	23,156
	<u>65,803</u>	<u>79,098</u>

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024	2023
	£	£
Hire purchase (see note 17)	18,547	18,547
Trade creditors	32,539	29,137
Taxation and social security	8,738	7,843
Other creditors	118,494	106,842
	<u>178,318</u>	<u>162,369</u>

Other creditors includes £101,677 (2023 £84,185) of deferred income, which represents amounts received in advance of activities and rental income in respect of future periods.

16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2024	2023
	£	£
Hire purchase (see note 17)	33,916	52,463
	<u>33,916</u>	<u>52,463</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2024

17. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

	Hire purchase contracts	
	2024	2023
	£	£
Net obligations repayable:		
Within one year	18,547	18,547
Between one and five years	33,916	52,463
	<u>52,463</u>	<u>71,010</u>
	Non-cancellable operating leases	
	2024	2023
	£	£
Within one year	6,088	6,191
Between one and five years	10,112	16,200
	<u>16,200</u>	<u>22,391</u>

Operating lease payments made during the year amounted to £6,191 (2023 £6,191).

18. MOVEMENT IN FUNDS

	At 1.4.23	Net movement in funds	Transfers between funds	At 31.3.24
	£	£	£	£
Unrestricted funds				
General fund	253,851	(56,443)	10,960	208,368
Restricted funds				
Riding for Disabled Fund	8,538	300	-	8,838
Historic Forts Conservation Fund	-	25,712	-	25,712
Lottery Community Fund	900	-	-	900
Holiday Activities Fund	1,827	9,385	(8,889)	2,323
Sustainable Travel Fund	-	2,071	(2,071)	-
	<u>11,265</u>	<u>37,468</u>	<u>(10,960)</u>	<u>37,773</u>
TOTAL FUNDS	<u>265,116</u>	<u>(18,975)</u>	<u>-</u>	<u>246,141</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2024

18. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	955,019	(1,011,462)	(56,443)
Restricted funds			
Riding for Disabled Fund	300	-	300
Historic Forts Conservation Fund	25,398	314	25,712
Holiday Activities Fund	12,117	(2,732)	9,385
Sustainable Travel Fund	2,071	-	2,071
	<u>39,886</u>	<u>(2,418)</u>	<u>37,468</u>
TOTAL FUNDS	<u>994,905</u>	<u>(1,013,880)</u>	<u>(18,975)</u>

Comparatives for movement in funds

	At 1.4.22 £	Net movement in funds £	Transfers between funds £	At 31.3.23 £
Unrestricted funds				
General fund	223,801	(3,955)	34,005	253,851
Restricted funds				
Riding for Disabled Fund	14,155	7,302	(12,919)	8,538
Historic Forts Conservation Fund	79,273	(58,387)	(20,886)	-
Lottery Community Fund	1,100	-	(200)	900
Holiday Activities Fund	-	1,827	-	1,827
	<u>94,528</u>	<u>(49,258)</u>	<u>(34,005)</u>	<u>11,265</u>
TOTAL FUNDS	<u>318,329</u>	<u>(53,213)</u>	<u>-</u>	<u>265,116</u>

18. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	852,163	(856,118)	(3,955)
Restricted funds			
Riding for Disabled Fund	7,302	-	7,302
Historic Forts Conservation Fund	89,455	(147,842)	(58,387)
Holiday Activities Fund	1,827	-	1,827
	98,584	(147,842)	(49,258)
TOTAL FUNDS	950,747	(1,003,960)	(53,213)

The Historic Fort Conservation Fund is grants received from Historic England and other parties towards the repair of Fort Purbrook and Fort Widley, less the related expenditure up to the balance sheet date.

The Riding for the Disabled Fund consists of donations given to purchase horses and equipment suitable for use by the profoundly disabled.

The Lottery Community Fund consists of a grant for the provision of free activities for key workers.

19. RELATED PARTY DISCLOSURES

The charity charged Woodland Crafts Limited, a business connected with Paul Bishopp, a trustee, £4,520 (2023: £5,821) in total for the use of the charity's facilities during the year. None of this amount was unpaid at the balance sheet date.

In the year purchases were made from the tack shop by two employees, Jodie Thackery and Darren Bridgeman. These items were purchased at cost and the total value of these transactions was as follows: Jodie Thackery £20.28, Darren Bridgeman £27.00. There were no outstanding balances at the balance sheet date.

There were no other transactions with related parties during the year to be disclosed.

THE PETER ASHLEY ACTIVITY CENTRES

England & Wales - Charity number 1162650

Accounts

REGISTERED CHARITY NUMBER: 1162650

Report of the Trustees and
Financial Statements for the Year Ended 31 March 2023
for
The Peter Ashley Activity Centres CIO

The Peter Ashley Activity Centres CIO

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for the Year Ended 31 March 2023

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The Peter Ashley Activity Centres CIO

Reference and Administrative Details
for the Year Ended 31 March 2023

TRUSTEES

Lyn Ashley President
Graham Bryant
Colin Brooks (removed 18.10.2023)
Daniel Hawley
Bruce Strugnell Chair
Paul Bishopp Vice Chair
Holly Saunders (resigned 12.7.2022)
Alan Cufley (resigned 13.11.2023)
Deborah Hodson
Stuart Seagrove
Elizabeth Weston
Bill Sainsbury (appointed 19.10.2022)

PRINCIPAL ADDRESS

Fort Purbrook
Peter Ashley Lane
Portsdown Hill Road
Portsmouth
PO6 1BJ

**REGISTERED CHARITY
NUMBER**

1162650

AUDITORS

JWR Audit Limited
Statutory Auditor
24 Picton House
Hussar Court
Waterlooville
Hampshire
PO7 7SQ

BANKERS

NatWest
69-73 High Street
Coshuan
PO6 3DA

SOLICITORS

Coffin Mew Solicitors
1000 Lakeside North Harbour
Western Road
Portsmouth
PO6 3EN

ACCOUNTANTS

Maximus Accountancy Services Limited
47 Kensington Road
Chichester
West Sussex
PO19 7XS

The Peter Ashley Activity Centres CIO

Chairman's Report
for the Year Ended 31 March 2023

Operating the charity's activities in two scheduled monuments is both a huge privilege and a significant challenge. Faced with mounting issues regarding the fabric of both forts and Historic England's correct decision to place them on their "Heritage at Risk" Register, the trustees needed to decide whether to stay or to move elsewhere. They took the bold decision to stay and embrace conservation and repair work alongside our normal activities.

Conservation management plans were drawn up in collaboration with Historic England, Portsmouth City Council, and the charity's conservation consultant Simon Goddard of the Goddard Partnership. Within weeks of writing last year's report, works on the footbridges at Fort Purbrook were successfully completed providing accessibility to all barrack rooms. I am sure that our management of this major piece of work in partnership with others demonstrates both our ability to deliver and our commitment to put back into these heritage assets something in return for our use of them. Recently the capital grant agreement with Portsmouth City Council has been finalised meaning that further conservation and repair works can be scheduled. The first of these being the repairs necessary to the footbridges at Fort Widley to allow safe access to the barrack rooms on that site. It is hoped that Historic England will look favourably on our application for funding for this project. Meanwhile other significant projects are also in the pipeline with applications to be made to other funding bodies. The charity recognises it must not overstretch itself or allow this aspect to adversely impact its normal activities. This is going to be the start of a long and potentially continuing effort to protect against the ravages of time. The standard of the work that is undertaken will reflect the need for all conservation/repair work to last as long as possible into the future.

For the last 12-18 months the charity has been conducting an in-depth review of its governance arrangements, aided by Tulba Consulting. The huge benefit of an external perspective of our operation is not to be understated and ensures we do not become complacent about what we think we are doing well or where improvements can be made. As this report goes to print, we are taking on-board measures to strengthen our trust structure and arrangements to reflect the additional responsibility for conservation/repair activity. The full engagement of all our trustees is paramount to achieving continuing success and ensuring the responsibilities are clearly defined and do not fall on just one or two shoulders. Given what we face it is important that we have both resilience and continuity built into our future arrangements. I remain confident in both the ability of our trustees and that of our staff to continue to progress and develop as a thriving organisation.

However, the best news of all is that levels of activity in 2023 have further built upon the success of last year. Not only is this enabling a contribution towards the reinstatement of our reserves (which were severely depleted during the pandemic), but is also allowing a small contribution to the conservation and repair fund which will become more critical as further work is needed/scheduled. Our users have increased in numbers, and it is clear that our activity offering is meeting a need. Given the current economic pressures faced by everyone this has been somewhat of an unexpected bonus. Nowhere was this more evident than in the community's overwhelming support for our annual Family Fun Day at Fort Purbrook as will be reported elsewhere in our annual report. As current custodians of our two sites it was delightful to have people 'invade Fort Purbrook' and enjoy using this valuable community and historic asset.

As I look back, I find it remarkable how far we have developed as an organisation. As for the future, I am very conscious that the current level of activity on both sites now leaves little scope for significant development and the trustees must begin to recognise the need for a new strategy if current levels of growth continue. Yet another challenge for us and our onward journey!

Finally, I must acknowledge the valuable and supportive partnerships we have created along the way so far, these will be celebrated in our charity's published annual report later in the year. We hope that these will continue, further develop, and that we can cement them in place for the benefit of us all.

Mr Bruce Stragnell - Chairman

The Peter Ashley Activities Centres CIO

Report of the Trustees
for the Year Ended 31 March 2023

The trustees present their report with the financial statements of the charity for the year ended 31 March 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The report of the trustees has been prepared by the Chief Executive Officer on behalf of the trustees of The Peter Ashley Activities Centres CIO (charity number 1162650). The primary purpose of the report is to ensure that the charity is publicly accountable to its stakeholders for the stewardship and management of the funds it holds.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The vision that shapes our annual activities is to: "Provide meaningful and challenging opportunities in a unique environment". This is supported by the wider mission of the charity which is to: "Contribute to the development of young people to be the best they can be whilst using the Victorian Forts for the benefit of all". By embedding the above Vision and Mission statements into the work of the charity we can meet the following aims.

The aims of the charity are:

1. To provide young people with opportunities to experience and participate in activities in a semi-rural setting away from the immediate pressures and distractions of modern life.
2. To provide activities and pursuits that are challenging, stimulating, and character building.
3. To promote equal access for all regardless of ability, gender, ethnicity, social background, and to promote community spirit and teamwork.
4. To provide work experience for young people.
5. To provide facilities for community use subject to these supporting the main aims directed towards young people.
6. To assist in protecting and preserving for future generations the two Victorian Forts and their immediate environment which are part of the United Kingdom's rich heritage whilst enabling them to be regularly used and enjoyed by local, national, and international visitors.

The objects employed to achieve the charity's aims are:

- to help young people, particularly but not exclusively through leisure time activities, to develop their physical, mental and social capacities that they may grow to full maturity as individuals and members of society;
- to further or benefit the residents of, and visitors to, South Hampshire without differentiating on the basis of gender, sexual orientation, race, disability or of political, religious or other opinions by associating together the said residents and the local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities in the interests of social welfare for recreation and leisure time occupation with the objective of improving the conditions of life for the residents;
- to establish or secure the establishment of an activity centre or centres and to maintain and manage the same, whether alone or in co-operation with any local authority, persons or organisations, in furtherance of the objects.

The Peter Ashley Activity Centres CIO

Report of the Trustees
for the Year Ended 31 March 2023

OBJECTIVES AND ACTIVITIES

Significant activities

In putting these objects into action we have two core areas of charitable activity which are: Leisure Activities (including our residential provision) and Equestrian Activities. To complement our core areas of activities the charity generates income from other trading activities. These include:

- Adult Leisure
- Catering income
- Miscellaneous income - Leisure and Equestrian
- Adult riding
- Rental income - Purbrook
- Rental income - Widley

By ensuring there is a wide range of sustainable income streams into the charity we are able to heavily subsidise the cost associated with participating in our core activities. We strive to continue to provide opportunities for our community to engage in activities, as well as to learn and understand more about the building's heritage for a wide range of visitors.

Leisure Activities

We strive to provide a wide range of activities within our Leisure Department, based at Fort Purbrook, for the community to engage in. This programme achieves a well-balanced mix of physical activities and team building experiences. Key to the ongoing success of the programme has been our ability to develop a programme of accessible activities, serving a wide range of disabled service users. Our leisure activity programme includes:

- Indoor and Outdoor Archery
- Bouldering and Accessible Climbing
- Indoor and Outdoor Rifle Shooting
- On-site and Off-site Mountain Biking
- On-site and Off-site Orienteering
- Kayaking and Canoeing
- Bushcraft and Survival Training
- Laser Tag
- Adult and Junior Assault Course
- Initiative Tests and String Trails Activities
- Multi-Sport Programmes
- School Holiday Activity Programmes
- Birthday Party Packages
- Family Adventure Days
- Soft Play Facilities (based at Fort Widley)

The leisure activities also include a comprehensive club offering, which includes:

- Senior and Junior Archery Club
- Senior and Junior Rifle Shooting Club
- Senior and Junior Karate Club
- Senior and Junior Judo Club

Equestrian Activities

Our diverse Equestrian provision continues to expand. The success of our Riding for the Disabled Association (RDA) programme has enriched the programme offer and allows the charity to provide cost effective access to equestrian activities for disabled service users. Our Equestrian programme includes:

The Peter Ashley Activity Centres CIO

Report of the Trustees

for the Year Ended 31 March 2023

OBJECTIVES AND ACTIVITIES

- Individual Private Lessons
- Semi- Private Lessons (2-3 people booking together)
- Group Lessons
- Walk-Outs
- Mechanical Simulator
- Riding for the Disabled Association (RDA) Lessons
- Own a Pony Days
- Tiny Tots (Under 5 years Old)
- Indoor and Outdoor School Hire
- Stable Management Sessions
- Shows
- Pony Parties
- Special Olympics
- British Horse Society (BHS) Exams

The Equestrian activities also include a strong club offer, including

- Pony Club Ridden Sessions
- Saddle Club

Public benefit

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'Public benefit: running a charity (PB2)'. The charity continues to rely on grants and donations as well as its income from fees and charges to cover its operating costs. The charity has recovered from the impacts of the pandemic and is actively progressing through the five year strategy. It is pleasing to report that the charity has experienced an increase in both our levels of engagement and operational income for the year. The charity has continued to adopt a sustainable approach to securing grant aid, legacy income and donations to support achieving the aims and objectives of the charity. The staff have continued to promote positive and productive relationships with a wide range of professional organisations, such as the Rural Payments Agency, Historic England and Portsmouth City Council, as well as new relationships being developed with funders and initiatives such as the Community Ownership Fund.

The charity continues to actively encourage all within our community to take part in our programme of activities and events on offer.

The Peter Ashley Activity Centres CIO

Report of the Trustees
for the Year Ended 31 March 2023

ACHIEVEMENT AND PERFORMANCE

Charitable activities

Following on from the impact of the pandemic, the charity continues to make good progress through our five-year charity strategy. Throughout the 2022-23 year we have continued on our work from the previous year, ensuring we reach out to community members who have previously accessed the opportunities provided by the charity, as well as developing new relationships with community and youth groups, schools and local businesses.

Our progress can be evidenced through our growing engagement statistics. It is extremely pleasing to report that the total visitor engagement figure was 80,689 for the year, seeing an increase of over 24,000 when compared to the previous year. This represents overall growth of 43.5% in engagement with the opportunities provided by the charity.

Throughout this period, we have experienced growth across the charity's core offering of both Leisure and Equestrian activities. Our Leisure department (including residential) has seen an increase of 54.4% in levels of participation when compared to the 2021-22 year. Key to this growth has been the re-engagement of our residential programme, which was severely impacted during the pandemic. We have seen over 2,600 young people come and stay at Fort Purbrook over the past year, this is significant growth and is a true example of how the charity engages with its community to provide a meaningful and much needed opportunity for our young people.

Growth can also be seen within our Equestrian activities, where we have experienced an increase of over 10% in our levels of participation. It is worth mentioning that our equestrian centre continues to operate close to its capacity, and it is due to the hardworking and creative team that we can continue to provide a provision to meet such high levels of demand. We are incredibly excited to have started the process of training one of the horses (Ivor) to become our carriage driving horse in training! This was made possible by the extremely kind donations through the Big Give campaign in the previous financial year.

These levels of growth are truly astounding when we reflect on the impact of the cost-of-living crisis as well as the country's recovery from the pandemic. To quote our Chairman, "it is clear that our activity offering is meeting a need", and we must acknowledge and extend our thanks to the hard-working staff team at the charity, whose enthusiasm and passion allows the charity to provide such a successful programme of activities and opportunities for the community to engage with.

In July 2022 the charity completed the conservation work on the iron bridges at Fort Purbrook. This was a significant undertaking, and our thanks must go to the team at R.J Winnicott and The Goddard Partnership for overseeing the project and working with our staff to ensure we could continue to welcome members of our community to site. This conservation project marks a significant milestone for the charity and kicks off what will be a very successful programme of conservation work across both fortifications.

Monitoring

The trustees have to monitor and assess the charity's performance against the following criteria:

Impact Assessment

The impact our offer has on the service users in relation to the aims and objectives of the charity is monitored closely. Throughout this process the charity uses three main data collection opportunities; participant feedback, targeted questioning and case studies. All the data collected is reviewed, with changes and improvements to our opportunities undertaken as identified.

The Peter Ashley Activity Centres CIO

Report of the Trustees
for the Year Ended 31 March 2023

ACHIEVEMENT AND PERFORMANCE

Increased Participation

The charity continues to focus on increasing awareness of its work. A key indicator to this is to assess the number of participants accessing the facilities and monitoring its growth. The charity seeks to develop a wider understanding of where the service users originate from and as such uses data to analyse our impact on both the local and wider communities.

Financial Sustainability

It is important that the financial sustainability is assessed throughout the year. As such it is reviewed quarterly by the charity and performance is measured both compared to the budgets and year to year comparison. The charity's principle aim of budget setting is to achieve a break-even position at the end of the fiscal year. To better safeguard the charity's finances the charity continues to incorporate a 5% contingency fund into the budget setting process.

FINANCIAL REVIEW

Financial review

The charity's principle aim of budget setting continues to be to achieve a break-even position at the end of the fiscal year. In response to the challenges presented during the pandemic and the subsequent cost of living crisis, the trustees continue to undertake a robust quarterly review programme to ensure the charity is best placed to respond to any unforeseen financial challenges presented during this time.

While the charity has seen growth in the income from its charitable activities and other trading activities, we have seen a reduction in income from grants and donations for the year. In addition to this reduction in income from grants and donations, we have seen increased levels of grant expenditure from funds paid to the charity during the previous financial year. This has contributed to the charity making a deficit of £53,213 for the 2022-23 year.

The primary income sources of the charity itself were its charitable activities, with Leisure income achieving £329,278 and accounting for a surplus of £122,247 in this activity area. As previously mentioned in this report, this is due, in part, to the significant growth in our residential provision when compared to the previous financial year.

As the Equestrian department progressed through the financial year, it was becoming clear that our clients were not purchasing riding lessons at the same frequency as when we reopened from the pandemic. At points during the 2021-22 year the department was selling two to three block bookings at a time. The impact of this has meant we have not achieved the same levels of income as in the previous financial year. However, the department continues to operate close to its capacity and has gone on to achieve income of £214,651 for the year.

The charity is pleased to report that other trading and investment income totalled £303,028 and shows an increase when compared to the previous year. In addition to this there was £6,893 of income through donations, as well as income through grants achieving £96,897 for the year, with the majority of this being linked to the bridge conservation project.

The charity continues to maintain an appropriate reserves policy of holding three-months operational costs whenever possible, in case the charity becomes insolvent. The trustees are pleased to report that as of the 31 March 2023 the charity held £253,851 of unrestricted reserves, of which £225,577 was represented by tangible fixed assets, leaving £28,274 of free reserves. This includes the allocation of a 5% contingency fund for emergency works and resources due to the ongoing risks highlighted in the charity's Risk Management Strategy. The total unrestricted reserve value of fixed assets is the net book value not including the amount of the assets held under finance lease or hire purchase agreements (as detailed under note 12 of the financial statements). These include items such as the fire alarm system at Port Widley. The charity also held £11,265 of restricted reserves as of 31 March 2023.

The Peter Ashley Activity Centres CIO

Report of the Trustees
for the Year Ended 31 March 2023

PLANS FOR FUTURE PERIODS

The future plans of the charity are set out in the Charity Strategy document developed during the year ended 31 March 2021.

The Charity Strategy takes a complete view of Peter Ashley Activity Centres (PAAC). This includes an analysis of financial performance to date as well as the charity's current resilience and response to the last 12 months of the pandemic. This is then projected forward into the 'Recovery' phase as the lockdown eases, and looked towards what the future could look like under a 'Thrive' scenario. The charity moved into the Recovery Phase of the strategy early in the 2022-23 financial year and is making good progress towards moving into the third phase of the strategy, the Thrive Phase. More detail on the three phases is set out below.

This Charity Strategy is broken down into the following main sections:

Section 1: Respond Phase (first 12 months)

In January 2021 when this work began, the charity was still in the 'Respond Phase' to COVID-19 with this phase still very much about 'surviving'. The work on the Charity Strategy looked at and reviewed the actions to date.

Key tasks include:

- Review of financial viability and resilience using a bespoke Excel tool to analyse trends and benchmarks
- Organisational resilience review using the Locality Lighthouse tool through an online session facilitated by Phil Tulba (Consultant) with key staff and trustees
- Discussion with key trustees about the charity's response to date, what worked well and what learning have they gained over the last year.

From this work the charity will have a 'base plan' which is a 'survival mode' based on the excellent work done by staff and trustees to date to keep the charity viable over the last year.

Section 2: Recover Phase (from years 1 to 2 of this plan)

It was anticipated that, with the positive effect of the Coronavirus vaccine, by 2022 the charity would be into the 'Recover Phase'. This phase is about developing and building on the work done in phase one; the relationship building, marketing, fundraising and income generation work done to date and thinking about what the charity will look like soon and later.

This work also acknowledges that part of 'Recover Phase' is about going out into the community to understand how they think the recovery should look and how they can be a part of it.

Key tasks:

- One-page strategy using a balanced scorecard approach
- Using the growth matrix for market and service development

These tasks will help staff and trustees think about where the charity is currently now, where they see it soon and then some point in the future. This work is then supported by analysing the current client base and services and considering how these could change in the future (later), right through to complete client (customer) and service (product) differentiation.

Section 3: Thrive Phase (from 3 years onwards)

Assuming the charity continues to respond appropriately, and the recovery continues (and the pandemic is managed), what would a thriving charity look like in 4 to 5 years' time? This part of the Charity Strategy will build on the 'Recover Phase', and in particular the tasks and activities under LATER of the one-page strategy and the latter stages of the growth matrix.

This section will be blue-sky, aspirational and set out the key steps for the strategy.

The Peter Ashley Activity Centres CIO

Report of the Trustees
for the Year Ended 31 March 2023

Key tasks include:

- Extending current services into the future for new income generation and activities run by the charity
- Workshop with staff and trustees to build and extend current activities and services

Conclusion and action points for PAAC

The final part of this Charity Strategy sets out key action points for the charity from NOW, SOON and LATER with approximate timelines. This work should be based on research and analysis and in many cases, needs to be delivered in partnership.

This will include partnerships (and collaboration) with nurseries and primary schools all the way through to FE and vocational colleges and universities. There is a clear role for local authorities and Portsmouth City Council (PCC) and other public bodies, heritage and conservation organisations, the private sector and of course, the local community.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Peter Ashley Activity Centres is a Charitable Incorporated Organisation (CIO) governed by its Constitution dated 3 June 2015. It is registered as a charity with the Charity Commission. The members of the CIO shall be its charity trustees for the time being. The only persons eligible to be members of the CIO are its charity trustees. Membership of the CIO cannot be transferred to anyone else. Any member and charity trustee who ceases to be a charity trustee automatically ceases to be a member of the CIO. If the CIO is wound up the charity trustees have no liability to contribute to its assets and no personal responsibility for settling its debts and liabilities.

Recruitment and appointment of new trustees

The charity has a standard process for the selection and induction of trustees and our Constitution allows for a maximum of 12 trustees. A candidate needs to satisfy trustees that they have relevant experience and expertise and can commit the necessary time to work on behalf of the charity.

The trustee selection process is:

1. Initial approach
2. Submission of CV
3. Interview
4. Invitation to attend a Board Meeting
5. Induction as a trustee

The charity would expect a candidate to be able to commit to learning about all the facets of the charity by spending time in the various areas and then to use their experience and skills to further the charity.

As set out in the Constitution on the first anniversary of the registration of this constitution with the Charity Commission one-third of the first charity trustees shall retire from office and on the second anniversary a further third of the first charity trustees shall retire from office. If the number of charity trustees is not a multiple of three, then the number nearest to one-third shall retire from office. When considering co-opting trustees, the trustees must have regard to the skills, knowledge and experience needed for the effective operation of the CIO.

The Peter Ashley Activity Centres CIC

Report of the Trustees
for the Year Ended 31 March 2022

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The Board of Trustees, which can have up to 12 members but no less than 3, administers the charity. The Board normally meets quarterly and there are sub-committees covering personnel, finance and audit which meet regularly. The Chief Executive is appointed by the trustees to manage the day-to-day operations of the charity. To facilitate effective operations, the Chief Executive has delegated authority, within terms of delegation approved by the trustees, for operational matters including finance, employment and charity related activities.

The charity's arrangements for setting pay for key management personnel are strictly governed by the personnel sub-committee. Salaries have been set in accordance with industry expectation and current market rates, while ensuring appropriate key performance indicators (KPI's) have been set to monitor the employee's performance. Key management personnel pay is reviewed annually in line with the overall performance of the charity.

Key Management Personnel

The key management personnel to whom the trustees delegate the day to day management of the Trust are as follows:

Chief Executive Officer: Darren Bridgman
Head of Operations: Lisa Wheatley
Centre Manager (Fort Widley): Jodie Thackeray
Centre Manager (Fort Purbrook): Tom Weaver
Finance Officer: Charlotte McCarroll
Health & Safety Officer: Duncan Judge

Induction and training of new trustees

New trustees undergo orientation to brief them on their legal obligations under charity law, the Charity Commission guidance on public benefit, and inform them of the content of the Constitution, the committee and decision-making processes, the business plan and recent financial performance of the charity. During the induction, they meet key employees and other trustees. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role and are directed to the Charity Commissions website to consult the wealth of advice that is available.

Related parties and cooperation

None of our Trustees receive remuneration or other benefit from their work with the charity. A charity trustee must declare the nature and extent of any interest, direct or indirect, which he or she has in any proposed transaction or arrangement with the charity or any transaction or arrangement entered into by the charity which has not previously been declared, and absent himself or herself from any discussion of the charity trustees in which it is possible that a conflict of interest will arise between his or her duty to act solely in the interests of the charity and any personal interest (including but not limited to any financial interest). Any charity trustee absenting himself or herself from any discussions in accordance with this clause must not vote or be counted as part of the quorum in any decision of the charity trustees on the matter.

The Peter Ashley Activity Centres CIO

Report of the Trustees
for the Year Ended 31 March 2023

STRUCTURE, GOVERNANCE AND MANAGEMENT

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The trustees have a Risk Management Strategy which comprises:

- an annual review of the principal risks and uncertainties that the charity faces;
 - the establishment of policies, systems and procedures to mitigate those risks identified in the annual review; and
 - the implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise.
- A review of significant risks on a rolling basis at each Board Meeting.

This work has identified that financial sustainability which includes elements associated with the restoration of the building, is the major financial risk for the charity. A key component in the management of financial risk is a regular review of available funds to undertake planned repairs, settle debts as they fall due, regular liaison with the bank, and active management of trade debtors' and creditors' balances to ensure enough working capital is held by the charity. Consequently, the major focus must be in achieving substantial grant aid to halt deterioration and to restore much of the buildings to enable their continuing use.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

The law applicable to charities in England and Wales, the Charities Act 2011, Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 15 December 2023 and signed on its behalf by:



Bruce Strugnell - Trustee

Report of the Independent Auditors to the Trustees of
The Peter Ashley Activity Centres CIO

Opinion

We have audited the financial statements of The Peter Ashley Activity Centres CIO (the 'charity') for the year ended 31 March 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2023 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements, or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit

Report of the Independent Auditors to the Trustees of
The Peter Ashley Activity Centres CIC

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Irregularities, including fraud, are instances of non-compliance with laws and regulations.

We designed audit procedures to respond to the risk, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion.

Procedures performed by the audit team included:

- Discussions with management regarding known or suspected instances of non-compliance with laws and regulations;
- Evaluation of controls designed to prevent and detect irregularities; and
- Assessing journals entries as part of our planned audit approach.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

As in all of our audits we also addressed the risk of management override of internal controls, including testing journals and evaluating whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Report of the Independent Auditors to the Trustees of
The Peter Ashley Activity Centres CIO

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

JWR Audit Ltd

JWR Audit Limited
Statutory Auditor
24 Picton House
Hussar Court
Waterlooville
Hampshire
PO7 7SQ

Date: 15 December 2023

The Peter Ashley Activity Centres CIO

Statement of Financial Activities
for the Year Ended 31 March 2023

	Notes	Unrestricted fund £	Restricted funds £	2023 Total funds £	2022 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	5,296	98,494	103,790	290,390
Charitable activities					
Leisure	5	329,278	-	329,278	189,324
Equestrian		214,651	-	214,651	231,563
Other trading activities	3	302,388	-	302,388	285,394
Investment income	4	550	90	640	23
Total		<u>852,163</u>	<u>98,584</u>	<u>950,747</u>	<u>996,694</u>
EXPENDITURE ON					
Raising funds	6	8,696	-	8,696	1,226
Charitable activities					
Leisure	7	207,031	-	207,031	163,293
Equestrian		226,573	-	226,573	198,958
Administration		105,357	-	105,357	94,023
Building costs		283,829	147,842	431,671	480,212
Finance costs		24,632	-	24,632	19,125
Total		<u>856,118</u>	<u>147,842</u>	<u>1,003,960</u>	<u>956,837</u>
NET INCOME/(EXPENDITURE)		(3,955)	(49,258)	(53,213)	39,857
Transfers between funds	17	<u>34,005</u>	<u>(34,005)</u>	<u>-</u>	<u>-</u>
Net movement in funds		30,050	(83,263)	(53,213)	39,857
RECONCILIATION OF FUNDS					
Total funds brought forward		223,801	94,528	318,329	278,472
TOTAL FUNDS CARRIED FORWARD		<u>253,851</u>	<u>11,265</u>	<u>265,116</u>	<u>318,329</u>

The notes form part of these financial statements

The Peter Ashley Activity Centres CIO

Balance Sheet
31 March 2023

	Notes	Unrestricted fund £	Restricted funds £	2023 Total funds £	2022 Total funds £
FIXED ASSETS					
Tangible assets	12	298,072	-	298,072	161,787
CURRENT ASSETS					
Debtors	13	79,098	-	79,098	65,860
Cash at bank		<u>83,349</u>	<u>19,429</u>	<u>102,778</u>	<u>316,032</u>
		162,447	19,429	181,876	381,892
CREDITORS					
Amounts falling due within one year	14	<u>(154,205)</u>	<u>(8,164)</u>	<u>(162,369)</u>	<u>(225,350)</u>
NET CURRENT ASSETS		<u>8,242</u>	<u>11,265</u>	<u>19,507</u>	<u>156,542</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		306,314	11,265	317,579	318,329
CREDITORS					
Amounts falling due after more than one year	15	<u>(52,463)</u>	-	<u>(52,463)</u>	-
NET ASSETS		<u>253,851</u>	<u>11,265</u>	<u>265,116</u>	<u>318,329</u>
FUNDS					
Unrestricted funds	17			253,851	223,801
Restricted funds				<u>11,265</u>	<u>94,528</u>
TOTAL FUNDS				<u>265,116</u>	<u>318,329</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 15 December 2023 and were signed on its behalf by:



Bruce Strugnell - Trustee

The notes form part of these financial statements

The Peter Ashley Activity Centres CIO

Cash Flow Statement

for the Year Ended 31 March 2023

	Notes	2023 £	2022 £
Cash flows from operating activities			
Cash generated from operations	1	<u>(110,120)</u>	<u>182,883</u>
Net cash (used in)/provided by operating activities		<u>(110,120)</u>	<u>182,883</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(187,576)	(43,308)
Sale of tangible fixed assets		18,250	2,000
Interest received		<u>640</u>	<u>23</u>
Net cash used in investing activities		<u>(168,686)</u>	<u>(41,285)</u>
Cash flows from financing activities			
Capital repayments in year		<u>65,552</u>	<u>(16,376)</u>
Net cash provided by/(used in) financing activities		<u>65,552</u>	<u>(16,376)</u>
Change in cash and cash equivalents in the reporting period			
Cash and cash equivalents at the beginning of the reporting period		<u>316,032</u>	<u>190,810</u>
Cash and cash equivalents at the end of the reporting period		<u>102,778</u>	<u>316,032</u>

The notes form part of these financial statements

The Peter Ashley Activity Centres CIO

Notes to the Cash Flow Statement
for the Year Ended 31 March 2023

1. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2023 £	2022 £
Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities)	(53,213)	39,857
Adjustments for:		
Depreciation charges	38,329	35,098
(Profit)/loss on disposal of fixed assets	(5,288)	1,974
Interest received	(640)	(23)
Increase in debtors	(13,238)	(20,212)
(Decrease)/increase in creditors	(76,070)	126,189
Net cash (used in)/provided by operations	<u>(110,120)</u>	<u>182,885</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.22 £	Cash flow £	At 31.3.23 £
Net cash			
Cash at bank	<u>316,032</u>	<u>(213,254)</u>	<u>102,778</u>
	<u>316,032</u>	<u>(213,254)</u>	<u>102,778</u>
Debt			
Finance leases	<u>(5,458)</u>	<u>(65,552)</u>	<u>(71,010)</u>
	<u>(5,458)</u>	<u>(65,552)</u>	<u>(71,010)</u>
Total	<u>310,574</u>	<u>(278,806)</u>	<u>31,768</u>

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Income from events and activities is recognised in the accounting period in which the activity occurs and is deferred to the extent to which it relates to activities which will take place in future accounting periods.

Income from grants is recognised when the charity has received written confirmation of the offer of funding or when any conditions relating to the grant have been met.

Income from donations is recognised when it is received.

Income from legacies is recognised when it is probable that the legacy will be received and the amount receivable can be estimated with sufficient accuracy.

Rental income is recognised in the accounting period to which it relates.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Allocation and apportionment of costs

The majority of costs can be directly attributed to the various activities of the charity based on what the expenditure is for. Where costs are apportioned, this is on a basis consistent with the use of resources, such as headcount.

Tangible fixed assets

Assets purchased for the continuing use of the charity are carried in the balance sheet at their cost less depreciation. Fixed assets costing less than £500 are not capitalised.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Property improvements - 25% reducing balance
Equestrian equipment - 25% reducing balance
Leisure and office equipment - 20% reducing balance
Motor vehicles - 20% reducing balance

Depreciation is not charged on the riding school horses as the trustees are of the opinion that their value to the charity exceeds their book value. The carrying value of the horses is reviewed at each year end and any impairment is reflected in the Statement of Financial Activities in the year in which it occurs.

The Peter Ashley Activity Centres CIO

Notes to the Financial Statements - continued
for the Year Ended 31 March 2023

1. ACCOUNTING POLICIES - continued

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Heritage assets

The charity operates from two Victorian forts, Fort Purbrook and Fort Widley. During the year ended 31 March 2022 the charity entered into 99-year leases of both forts from Portsmouth City Council, at a peppercorn rent. Whilst the forts are of significant heritage value, the charity is not dependent on them to deliver its activities and, given enough time, could be relocated to alternative premises. However, the aims of the charity include protecting and preserving the forts and their immediate surroundings for future generations, as part of the United Kingdom's heritage, and on this basis the forts could be classed as heritage assets.

There is no information available on the cost or valuation of the forts and, given the size and complexity of the fortifications it is not possible to obtain a valuation without incurring significant expense. Any such valuation is further complicated by the fact that there is a conservation deficit of approximately £10m across the two forts.

As the cost of providing any such information significantly outweighs any benefit to the users of the accounts, the heritage assets are not recognised on the balance sheet.

Debtors and creditors due within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

2. DONATIONS AND LEGACIES

	2023	2022
	£	£
Donations	6,893	11,030
Grants	<u>96,897</u>	<u>279,360</u>
	<u>103,790</u>	<u>290,390</u>

Donations include £5,863 donated by the Solent Group of the Riding for the Disabled Association, which regrettably had to close.

The Peter Ashley Activity Centres CIO

Notes to the Financial Statements - continued
for the Year Ended 31 March 2023

2. DONATIONS AND LEGACIES - continued

Grants received, included in the above, are as follows:

	2023	2022
	£	£
Historic England	26,465	241,661
Portsmouth City Council	39,827	3,000
Other	2,705	3,000
Riding for the Disabled Association	-	1,000
Retail Hospitality and Leisure Grant	-	4,000
Local Restrictions Support Grant	-	24,000
Coronavirus Job Retention Scheme	-	2,699
Rural Payments Agency	<u>27,900</u>	-
	<u>96,897</u>	<u>279,360</u>

The grant from Historic England is to assist with the conservation of the historic fort at Fort Purbrook. The grants from Portsmouth City Council include £35,000 payable towards the conservation of the forts. The grant from the Rural Payments Agency was for planning how to remove vegetation from the historic forts for their conservation.

3. OTHER TRADING ACTIVITIES

	2023	2022
	£	£
Adult leisure	25,514	13,231
Catering income	1,210	2,153
Adult riding	77,969	62,119
Miscellaneous income - leisure	11,883	3,116
Miscellaneous income - equestrian	12,131	16,163
Rental income - Purbrook	66,881	78,307
Rental income - Widley	<u>106,800</u>	<u>110,305</u>
	<u>302,388</u>	<u>285,394</u>

4. INVESTMENT INCOME

	2023	2022
	£	£
Deposit account interest	<u>640</u>	<u>23</u>

The Peter Ashley Activity Centres CIO

Notes to the Financial Statements - continued
for the Year Ended 31 March 2023

5. INCOME FROM CHARITABLE ACTIVITIES

		2023	2022
	Activity	£	£
Youth leisure activities	Leisure	168,995	143,201
Youth rental	Leisure	160,283	46,123
Youth riding	Equestrian	<u>214,651</u>	<u>231,563</u>
		<u>543,929</u>	<u>420,887</u>

6. RAISING FUNDS

Other trading activities

	2023	2022
	£	£
Purchases	<u>8,696</u>	<u>1,226</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 8)	Totals
	£	£	£
Leisure	207,031	-	207,031
Equestrian	226,573	-	226,573
Administration	12,408	92,949	105,357
Building costs	2,457	429,214	431,671
Finance costs	-	<u>24,632</u>	<u>24,632</u>
	<u>448,469</u>	<u>546,795</u>	<u>995,264</u>

8. SUPPORT COSTS

	Management	Governance costs	Totals
	£	£	£
Administration	92,949	-	92,949
Building costs	429,214	-	429,214
Finance costs	<u>20,492</u>	<u>4,140</u>	<u>24,632</u>
	<u>542,655</u>	<u>4,140</u>	<u>546,795</u>

The Peter Ashley Activity Centres CIO

Notes to the Financial Statements - continued
for the Year Ended 31 March 2023

8. SUPPORT COSTS - continued

Governance costs includes £2,700 (2022: £3,000) payable to the auditors.

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2023 nor for the year ended 31 March 2022.

Trustees' expenses

	2023	2022
	£	£
Trustees' expenses	<u>1,440</u>	<u>1,409</u>

No trustees were reimbursed for any expenses during the year or during the prior year.

10. STAFF COSTS

	2023	2022
	£	£
Wages and salaries	479,636	419,202
Social security costs	36,291	27,831
Other pension costs	<u>8,565</u>	<u>6,946</u>
	<u>524,492</u>	<u>453,979</u>

The average monthly number of employees during the year was as follows:

	2023	2022
Leisure	11	9
Equestrian	13	10
Management	<u>6</u>	<u>6</u>
	<u>30</u>	<u>25</u>

No employees received emoluments in excess of £60,000.

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund	Restricted funds	Total funds
	£	£	£
INCOME AND ENDOWMENTS FROM			
Donations and legacies	40,561	249,829	290,390
Charitable activities			
Leisure	189,324	-	189,324
Equestrian	231,563	-	231,563
Other trading activities	285,394	-	285,394
Investment income	<u>19</u>	<u>4</u>	<u>23</u>
Total	746,861	249,833	996,694

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued	Unrestricted fund £	Restricted funds £	Total funds £
EXPENDITURE ON			
Raising funds	1,226	-	1,226
Charitable activities			
Leisure	161,301	1,992	163,293
Equestrian	198,243	715	198,958
Administration	94,023	-	94,023
Building costs	270,864	209,348	480,212
Finance costs	19,125	-	19,125
Total	<u>744,782</u>	<u>212,055</u>	<u>956,837</u>
NET INCOME	2,079	37,778	39,857
Transfers between funds	<u>(29,162)</u>	<u>29,162</u>	-
Net movement in funds	(27,083)	66,940	39,857
RECONCILIATION OF FUNDS			
Total funds brought forward	250,884	27,588	278,472
TOTAL FUNDS CARRIED FORWARD	<u>223,801</u>	<u>94,528</u>	<u>318,329</u>

The Peter Ashley Activity Centres CIO

Notes to the Financial Statements - continued
for the Year Ended 31 March 2023

12. TANGIBLE FIXED ASSETS

	Improvements to property £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Totals £
COST					
At 1 April 2022	215,464	63,661	26,669	36,737	342,531
Additions	85,567	27,514	15,390	59,105	187,576
Disposals	-	(5,100)	-	(23,778)	(28,878)
At 31 March 2023	<u>301,031</u>	<u>86,075</u>	<u>42,059</u>	<u>72,064</u>	<u>501,229</u>
DEPRECIATION					
At 1 April 2022	126,200	16,434	14,538	23,572	180,744
Charge for year	26,173	5,366	3,653	3,137	38,329
Eliminated on disposal	-	-	-	(15,916)	(15,916)
At 31 March 2023	<u>152,373</u>	<u>21,800</u>	<u>18,191</u>	<u>10,793</u>	<u>203,157</u>
NET BOOK VALUE					
At 31 March 2023	<u>148,658</u>	<u>64,275</u>	<u>23,868</u>	<u>61,271</u>	<u>298,072</u>
At 31 March 2022	<u>89,264</u>	<u>47,227</u>	<u>12,131</u>	<u>13,165</u>	<u>161,787</u>

The net book value of assets held under finance leases and similar hire purchase agreements at the balance sheet date was £72,495 (2022 £23,603), and is included in improvements to property.

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023 £	2022 £
Trade debtors	55,942	36,741
Other debtors	<u>23,156</u>	<u>29,119</u>
	<u>79,098</u>	<u>65,860</u>

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022
	£	£
Hire purchase (see note 16)	18,547	5,458
Trade creditors	29,137	48,014
Taxation and social security	7,843	6,514
Other creditors	106,842	165,364
	<u>162,369</u>	<u>225,350</u>

Other creditors includes £84,185 (2022 £62,032) of deferred income, which represents amounts received in advance of activities and rental income in respect of future periods.

15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2023	2022
	£	£
Hire purchase (see note 16)	<u>52,465</u>	<u>-</u>

16. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

	Hire purchase contracts	
	2023	2022
	£	£
Net obligations repayable:		
Within one year	18,547	5,458
Between one and five years	<u>52,463</u>	<u>-</u>
	<u>71,010</u>	<u>5,458</u>
	Non-cancellable operating leases	
	2023	2022
	£	£
Within one year	6,191	6,191
Between one and five years	<u>16,200</u>	<u>22,391</u>
	<u>22,391</u>	<u>28,582</u>

Operating lease payments made during the year amounted to £6,191 (2022 £9,217)

The Peter Ashley Activity Centres CIO

Notes to the Financial Statements - continued
for the Year Ended 31 March 2023

17. MOVEMENT IN FUNDS

	At 1.4.22 £	Net movement in funds £	Transfers between funds £	At 31.3.23 £
Unrestricted funds				
General fund	223,801	(3,955)	34,005	253,851
Restricted funds				
Riding for Disabled Fund	14,155	7,302	(12,919)	8,538
Historic Forts Conservation Fund	79,273	(58,387)	(20,886)	-
Lottery Community Fund	1,100	-	(200)	900
Holiday Activities Fund	-	1,827	-	1,827
	<u>94,528</u>	<u>(49,258)</u>	<u>(34,005)</u>	<u>11,265</u>
TOTAL FUNDS	<u>318,329</u>	<u>(53,213)</u>	<u>-</u>	<u>265,116</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	852,163	(856,118)	(3,955)
Restricted funds			
Riding for Disabled Fund	7,302	-	7,302
Historic Forts Conservation Fund	89,455	(147,842)	(58,387)
Holiday Activities Fund	1,827	-	1,827
	<u>98,584</u>	<u>(147,842)</u>	<u>(49,258)</u>
TOTAL FUNDS	<u>950,747</u>	<u>(1,003,960)</u>	<u>(53,213)</u>

The Peter Ashley Activity Centres CIO

Notes to the Financial Statements – continued
for the Year Ended 31 March 2023

17. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.21 £	Net movement in funds £	Transfers between funds £	At 31.3.22 £
Unrestricted funds				
General fund	250,884	2,079	(29,162)	223,801
Restricted funds				
Riding for Disabled Fund	5,987	8,168	-	14,155
Historic Forts Conservation Fund	-	40,773	38,500	79,273
National Heritage Timeline Fund	7,479	(7,479)	-	-
Lord Mayor's Fund 2020	730	(730)	-	-
Horse Welfare Fund	350	(350)	-	-
Lottery Community Fund	9,400	-	(8,300)	1,100
Purbrook Stock Fencing	977	(977)	-	-
Sport England	2,665	(1,627)	(1,038)	-
	<u>27,588</u>	<u>37,778</u>	<u>29,162</u>	<u>94,528</u>
TOTAL FUNDS	<u>278,472</u>	<u>39,857</u>	<u>-</u>	<u>318,329</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	746,861	(744,782)	2,079
Restricted funds			
Riding for Disabled Fund	8,168	-	8,168
Historic Forts Conservation Fund	241,665	(200,892)	40,773
National Heritage Timeline Fund	-	(7,479)	(7,479)
Lord Mayor's Fund 2020	-	(730)	(730)
Horse Welfare Fund	-	(350)	(350)
Purbrook Stock Fencing	-	(977)	(977)
Sport England	-	(1,627)	(1,627)
	<u>249,833</u>	<u>(212,055)</u>	<u>37,778</u>
TOTAL FUNDS	<u>996,694</u>	<u>(956,837)</u>	<u>39,857</u>

The Historic Fort Conservation Fund (previously the Historic England Fund) is grants received from Historic England and other parties towards the repair of Fort Purbrook and Fort Widley, less the related expenditure up to the balance sheet date.

The Riding for the Disabled Fund consists of donations given to purchase horses and equipment suitable for use by the profoundly disabled.

The Peter Ashley Activity Centres CIO

Notes to the Financial Statements - continued
for the Year Ended 31 March 2023

17. MOVEMENT IN FUNDS - continued

The National Heritage Timeline Fund was a grant received to develop historical exhibits at the Forts.

The Lord Mayors Fund 2020 was money received towards the purchase of leisure and equestrian equipment.

The Horse Welfare Fund was grants and donations to help pay for the horses' keep during the period when the equestrian centre was closed due to the pandemic.

The Lottery Community Fund consists of a grant for the provision of free activities for key workers.

The Purbrook Stock Fencing Fund was a grant from Havant Borough Council to assist with improving the fencing at Fort Purbrook.

The Sport England Fund was a Return to Play grant intended to help the charity encourage a return to activities following the pandemic.

18. RELATED PARTY DISCLOSURES

The charity charged Woodland Crafts Limited, a business connected with Paul Bishopp, a trustee, £5,821 (2022: £520) in total for the use of the charity's facilities during the year. None of this amount was unpaid at the balance sheet date.

There were no other transactions with related parties during the year to be disclosed.

The Peter Ashley Activity Centres CIC

Detailed Statement of Financial Activities
for the Year Ended 31 March 2023

	2023	2022
	£	£
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	6,893	11,030
Grants	<u>96,897</u>	<u>279,360</u>
	103,790	290,390
Other trading activities		
Adult leisure	25,514	13,231
Catering income	1,210	2,153
Adult riding	77,969	62,119
Miscellaneous income - leisure	11,883	3,116
Miscellaneous income - equestrian	12,131	16,163
Rental income - Purbrook	66,881	78,307
Rental income - Widley	<u>106,800</u>	<u>110,305</u>
	302,388	285,394
Investment income		
Deposit account interest	640	23
Charitable activities		
Youth leisure activities	168,995	143,201
Youth rental	160,283	46,123
Youth riding	<u>214,651</u>	<u>231,563</u>
	<u>543,929</u>	<u>420,887</u>
Total incoming resources	950,747	996,694
EXPENDITURE		
Other trading activities		
Purchases	297	120
Catering costs	<u>8,399</u>	<u>1,106</u>
	8,696	1,226
Charitable activities		
Wages	261,512	233,708
Social security	17,639	13,222
Pensions	4,099	3,268
Utilities	30,887	24,476
Carried forward	314,137	274,674

This page does not form part of the statutory financial statements

The Peter Ashley Activity Centres CIO

Detailed Statement of Financial Activities
for the Year Ended 31 March 2023

	2023	2022
	£	£
Charitable activities		
Brought forward	314,137	274,674
Insurance	10,905	9,596
Advertising, stationery and computer expenses	12,408	8,205
Leisure expenses	27,739	22,782
Equestrian expenses	51,258	49,011
Residential catering costs	37,310	13,632
(Profit)/loss on disposal of tangible fixed assets	<u>(5,288)</u>	<u>1,974</u>
	448,469	379,874
Support costs		
Management		
Wages	218,124	185,494
Social security	18,652	14,609
Pensions	4,466	3,678
Utilities	37,400	54,087
Maintenance	200,223	256,405
Health and safety	3,564	3,053
Payroll and accountancy	4,812	1,551
Bank and credit card	6,622	5,435
Legal and consultancy fees	9,238	11,630
Bad debts	1,225	288
Depreciation of tangible and heritage assets	<u>38,329</u>	<u>35,098</u>
	542,655	571,328
Governance costs		
Trustees' expenses	1,440	1,409
Auditors' remuneration	<u>2,700</u>	<u>3,000</u>
	<u>4,140</u>	<u>4,409</u>
Total resources expended	<u>1,003,960</u>	<u>956,837</u>
Net (expenditure)/income	<u>(53,213)</u>	<u>39,857</u>

This page does not form part of the statutory financial statements

THE PETER ASHLEY ACTIVITY CENTRES

England & Wales - Charity number 1162650

Accounts

Report of the Trustees and
Financial Statements for the Year Ended 31 March 2022
for
The Peter Ashley Activity Centres CIO

Contents of the Financial Statements
for the Year Ended 31 March 2022

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The Peter Ashley Activity Centres CIO

Reference and Administrative Details
for the Year Ended 31 March 2022

TRUSTEES

Lyn Ashley President
Graham Bryant
Colin Brooks
Daniel Hawley
Bruce Strugnell Chair
Paul Bishopp Vice Chair
Holly Saunders
Alan Cufley
Deborah Hodson
Stuart Seagrove
Elizabeth Weston

PRINCIPAL ADDRESS

Fort Purbrook
Peter Ashley Lane
Portsdown Hill Road
Portsmouth
PO6 1BJ

**REGISTERED CHARITY
NUMBER**

1162650

AUDITORS

JWR Audit Limited
Statutory Auditor
24 Picton House
Hussar Court
Waterlooville
Hampshire
PO7 7SQ

BANKERS

NatWest
69-73 High Street
Cosham
PO6 3DA

SOLICITORS

Coffin Mew Solicitors
1000 Lakeside North Harbour
Western Road
Portsmouth
PO6 3EN

ACCOUNTANTS

Maximus Accountancy Services Limited
47 Kensington Road
Chichester
West Sussex
PO19 7XS

Chairman's Report
for the Year Ended 31 March 2022

The long-term future of the charity is now assured following the signing of a 99-year lease for each fort. Added to this is operational activity at levels which so far have exceeded those we predicted as pandemic restrictions were eased and then lifted. Provided this position is sustained there is hope that we can re-build reserves and look to developing our future plans. Alongside all of this comes the new facet to our occupation of these historic buildings, that of the responsibility for repair and conservation.

I am delighted to report that our first project - the conservation and repair of the eight footbridges at Fort Purbrook is now nearing completion. The successful award of a grant of £263,662 from Historic England, supplemented by £15,000 from the Trust and £35,000 From Portsmouth City Council, means that there is now full accessibility to the site and the rooms that we use. As the Conservation Management Plans for each fort have identified urgent work totalling in excess of £10m this is a small but nonetheless a very important achievement. This has been made possible by our partners The Goddard Partnership who provided the architectural and conservation expertise and R J Winnicott our contractors who managed not only the challenges of working in a Victorian fortification, but also succeeded in limiting the impact on our day-to-day operational activity. Finally, to Topp & Co. For the conservation work on the cast iron beams enabling one bridge to be conserved in pretty much its original state.

None of the above would be possible were it not for the continued support from my trustees and especially were it not for the sustained enthusiasm, perseverance, and dedication of all our staff who all went 'the extra mile' during lockdown as well as during the construction work to ensure that our re-emergence and recovery were possible, and as it currently seems, in short order.

I simply hope that going forward we can enjoy a period of sustained stability to enable financial reserves to gradually be replenished and to allow plans (put on hold during the pandemic) to be further developed. Alongside this will be further consideration of the urgent conservation and repair work and efforts to seek funding for some of the major items needing attention. This will include finalising arrangements with Portsmouth City Council to permit access to the £250k awarded for these purposes.

Exciting, challenging, demanding, rewarding - all these will be features of the next twelve months, and seeing the faces of our clients around the forts and as they leave them tells me that it makes both a crucial and positive impact on their lives as well as ours.

Mr Bruce Strugnell - Chairman

The trustees present their report with the financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The report of the trustees has been prepared by the Chief Executive on behalf of the trustees of The Peter Ashley Activities Centres CIO (charity number 1162650). The primary purpose of the report is to ensure that the charity is publicly accountable to its stakeholders for the stewardship and management of the funds it holds.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The vision that shapes our annual activities is to: "Provide meaningful and challenging opportunities in a unique environment". This is supported by the wider mission of the charity which is to: "Contribute to the development of young people to be the best they can be whilst using the Victorian Forts for the benefit of all". By embedding the above Vision and Mission statements into the work of the charity we can meet the following aims.

The aims of the charity are:

1. To provide young people with opportunities to experience and participate in activities in a semi-rural setting away from the immediate pressures and distractions of modern life.
2. To provide activities and pursuits that are challenging, stimulating, and character building.
3. To promote equal access for all regardless of ability, gender, ethnicity, social background, and to promote community spirit and teamwork.
4. To provide work experience for young people.
5. To provide facilities for community use subject to these supporting the main aims directed towards young people.
6. To assist in protecting and preserving for future generations the two Victorian Forts and their immediate environment which are part of the United Kingdom's rich heritage whilst enabling them to be regularly used and enjoyed by local, national, and international visitors.

The objects employed to achieve the charity's aims are:

- to help young people, particularly but not exclusively through leisure time activities, to develop their physical, mental and social capacities that they may grow to full maturity as individuals and members of society;
- to further or benefit the residents of, and visitors to, South Hampshire without differentiating on the basis of gender, sexual orientation, race, disability or of political, religious or other opinions by associating together the said residents and the local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities in the interests of social welfare for recreation and leisure time occupation with the objective of improving the conditions of life for the residents;
- to establish or secure the establishment of an activity centre or centres and to maintain and manage the same, whether alone or in co-operation with any local authority, persons or organisations, in furtherance of the objects.

OBJECTIVES AND ACTIVITIES

Significant activities

Putting these strategies into action we have two core areas of activity which are: Leisure Activities (including our residential provision) and Equestrian Activities. To complement our core areas of activities the charity generates income from other trading activities, these include:

- Adult Leisure
- Catering income
- Miscellaneous income - Leisure and Equestrian
- Adult riding
- Rental income - Purbrook
- Rental income - Widley

By ensuring there is a wide range of sustainable income streams into the charity we are able to heavily subsidise the cost associated with participating in our core activities. As we continue to recover from the impact of the pandemic, we strived to continue to provide opportunities for our community to engage in activities, as well as to learn and understand more about the building's heritage for a wide range of visitors.

Leisure Activities

We strive to provide a wide range of activities within our Leisure Department, based at Fort Purbrook, for the community to engage in. This programme achieves a well-balanced mix of physical activities and team building experiences. Key to the ongoing success of the programme has been our ability to develop a programme of accessible activities, serving a wide range of disabled service users. Our leisure activity programme includes:

- Indoor and Outdoor Archery
- Bouldering and Accessible Climbing
- Indoor and Outdoor Rifle Shooting
- On-site and Off-site Mountain Biking
- On-site and Off-site Orienteering
- Kayaking and Canoeing
- Bushcraft and Survival Training
- Laser Tag
- Adult and Junior Assault Course
- Initiative Tests and String Trails Activities
- Multi-Sport Programmes
- School Holiday Activity Programmes
- Birthday Party Packages
- Family Adventure Days
- Soft Play Facilities

The leisure activities also include a comprehensive club offering, which includes:

- Senior and Junior Archery Club
- Senior and Junior Rifle Shooting Club
- Senior and Junior Karate Club
- Senior and Junior Judo Club

Equestrian Activities

Our diverse Equestrian provision continues to expand. The success of our Riding for the Disabled Association (RDA) programme has enriched the programme offer and allows the charity to provide cost effective access to equestrian activities for disabled service users. Our Equestrian programme includes:

- Individual Private Lessons
- Semi- Private Lessons (2-3 people booking together)
- Group Lessons
- Walk-Outs

OBJECTIVES AND ACTIVITIES

- Mechanical Simulator
- Riding for the Disabled Association (RDA) Lessons
- Own a Pony Days
- Tiny Tots (Under 5 years Old)
- Indoor and Outdoor School Hire
- Stable Management Sessions

The Equestrian activities also include a strong club offer, including:

- Pony Club Ridden Sessions
- Saddle Club

Public benefit

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'Public benefit: running a charity (PB2)'. As the Covid-19 pandemic evolved and the UK Government issued its 'living with Covid Strategy' the charity continued to rely on grants and donations as well as the limited income from fees and charges to cover its operating costs. The charity has started to recover from the impacts of Covid-19; it is pleasing to report that the charity has experienced an increase in both our levels of engagement and operational income. The charity has continued to adopt a sustainable approach to securing grant aid, legacy income and donations to support achieving the aims and objectives of the charity. The staff have continued to promote positive and productive relationships with a wide range of professional organisations, such as Historic England, National Lottery Heritage Fund as well as new relationships being developed with funders and initiatives such as the Big Give Campaign.

The charity continued to actively encourage all within our community to take part in the restricted programme of activities offered by the charity during the pandemic.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

Well, what a difference a year makes!

As the charity has been able to open its gates and welcome members of its community back to both Fort Purbrook and Fort Widley, we have been able to focus our efforts on re-engaging and developing links with our community members!

During the 2021-22 period the charity was able to achieve an increase in total visitor engagement. We are pleased to be able to report that our total visitor engagement was 56,240 for the year! This level of engagement has surpassed our expectation and is testament to how well rooted the charity is in its community. As we continue to work through our 5-year strategy we will continue to see our levels of engagement raised to pre-pandemic levels.

The charity would not have been able to make such significant progress in its recovery from the pandemic without the amazing members of staff who work so hard to deliver a successful programme of activities. Even when faced with the challenges of responding to the pandemic! Trustees and wider stake holders will be forever grateful for their enthusiasm and dedication. Thank you.

The increased levels of engagement have been seen across all aspects of the charity's offer, except for our Open Day. The sad decision was taken to once more postpone the annual event to ensure we adhered to the relevant government advice and kept our community safe.

While the charity strived to increase our residential opportunities during the 2021-22 period, it was important that we worked with groups and members of our community to understand the challenges and concerns of taking part in our residential offer as the whole country transitioned towards Living with Covid. This approach enabled us to welcome back a number of groups and once more ensure the groundwork was in place for very successful residential period in 2021-22.

Our core areas of activities (Leisure and Equestrian) were able to welcome back groups and visitors, and it is extremely pleasing to be able to say that both our Leisure and Equestrian departments have not only recovered well but have experienced an increase in engagement level when compared to the 2019-20 (pre-pandemic) period. The trustees and staff are truly grateful to our community and how they continue to support us in all that we do.

The Trustees are pleased to report that significant progress has been made in our conservation efforts, as referred to by our Chair of Trustees. The trustees would once again like to extend their thanks to all involved with the project. This is the first of many conservation challenges the charity will tackle, and we could not have asked for a better outcome.

As the charity continues to rollout our 5-year strategy, we look forward to welcoming more members of our community, old and new, to our sites over the coming months.

Monitoring

The trustees have to monitor and assess the charity's performance against the following criteria:

Impact Assessment

The impact our offer has on the service users in relation to the aims and objectives of the charity is monitored closely. Throughout this process the charity uses three main data collection opportunities; participant feedback, targeted questioning and case studies. All the data collected is reviewed, with changes and improvements to our opportunities undertaken as identified.

ACHIEVEMENT AND PERFORMANCE

Increased Participation

The charity continues to focus on increasing awareness of its work. A key indicator to this is to assess the number of participants accessing the facilities and monitoring its growth. The charity seeks to develop a wider understanding of where the service users originate from and as such uses data to analyse our impact on both the local and wider communities.

Financial Sustainability

It is important that the financial sustainability is assessed throughout the year. As such it is reviewed quarterly by the charity and performance is measured both compared to the budgets and year to year comparison. The charity's principle aim of budget setting is to achieve a break-even position at the end of the fiscal year. To better safeguard the charity's finances the charity continues to incorporate a 5% contingency fund into the budget setting process.

FINANCIAL REVIEW

Financial review

The charity's principle aim of budget setting continues to be to achieve a break-even position at the end of the fiscal year. As the charity transitioned toward Living with Covid the trustees continued to undertake a robust quarterly review programme to ensure the charity was best placed to respond to any unforeseen financial challenges presented during this time.

The trustees are pleased to be able to announce that through the increased level of engagement and being able to access the relevant Government support schemes, we were able to surpass our principle aim and achieve a surplus of £39,857 for the 2021-22 period.

The primary income streams to the charity itself were its Charitable Activities, with Leisure income achieving £189,324 and accounting for a surplus of £26,031 in this activity area. This is testament to the financial controls that have been implemented by the trustees and staff, as this has been achieved despite income derived from its residential activities being well below pre-pandemic levels.

Through effective herd management and extending our opening hours, the income from our Equestrian Activities over the 2021-22 period has gone on to surpass pre-pandemic levels and achieve £231,563 for the period. The trustees are very pleased to have been able to increase the Equestrian offer and meet the growth in demand for the provision.

The charity is pleased to report that other trading and investment income has totalled £285,417 and again shows an increase when compared to pre-pandemic income. In addition to this income there was £11,030 of income through donations as well as significant income through grants, achieving £279,360, with the majority of this grant income being restricted to the Bridge Conservation project.

The charity continues to maintain an appropriate reserves policy of holding three-months operational costs whenever possible, in case the charity becomes insolvent. The trustees are pleased to report that as of 31 March 2022 the charity held £223,801 of unrestricted reserves, of which £161,787 was represented by tangible fixed assets, leaving £62,014 of free reserves. This includes the allocation of a 10% contingency fund for emergency works and resources due to the ongoing risks highlighted in the Charities Risk Management Strategy. The charity also held £94,528 of restricted reserves as of this date.

PLANS FOR FUTURE PERIODS

The future plans of the charity are set out in the Charity Strategy document developed last year.

The Charity Strategy takes a complete view of Peter Ashley Activity Centres (PAAC). This includes an analysis of financial performance to date as well as the charity's current resilience and response to the last 12 months of the pandemic. This is then projected forward into the 'Recovery' phase as the lockdown eases and looks to what the future could look like under a 'Thrive' scenario. The charity is making good progress through the Respond Phase and should be in a position to move to the Recover Phase early in the 2022-23 period.

This Charity Strategy is broken down into the following main sections:

Section 1: Respond Phase (last year and into the next 12 months)

In January 2021 when this work began, the charity was still in the 'Respond Phase' to COVID-19 with this phase still very much about 'surviving'. The work on the Charity Strategy looked at and reviewed the actions to date.

Key tasks include:

- Review of financial viability and resilience using bespoke Excel tool to analyse trends and benchmarks
- Organisational resilience review using the Locality Lighthouse tool through an online session facilitated by Phil Tulba (Consultant) with key staff and trustees
- Discussion with key trustees about the charity's response to date, what worked well and what learning have they gained over the last year.

From this work the charity will have a 'base plan' which is a 'survival mode' based on the excellent work done by staff and trustees to date to keep the charity viable over the last year.

Section 2: Recover Phase (from years 1 to 2 of this plan)

It is anticipated that, with the positive effect of the Coronavirus vaccine, by 2022 the charity will be into the 'Recover Phase'. This phase is about developing and building on the work done in phase one; the relationship building, marketing, fundraising and income generation work done to date and thinking about what the charity will look like soon and later.

This work also acknowledges that part of 'Recover Phase' is about going out into the community to understand how they think the recovery should look and how they can be a part of it.

Key tasks:

- One-page strategy using a balanced scorecard approach
- Using the growth matrix for market and service development

These tasks will help staff and trustees think about where the charity is currently now, where they see it soon and then some point in the future. This work is then supported by analysing the current client base and services and considering how these could change in the future (later), right through to complete client (customer) and service (product) differentiation.

Section 3: Thrive Phase (from 3 years onwards)

Assuming the charity continues to respond appropriately, and the recovery continues (and the pandemic is managed), what would a thriving charity look like in 4 to 5 years' time? This part of the Charity Strategy will build on the 'Recover Phase', and in particular the tasks and activities under LATER of the one-page strategy and the latter stages of the growth matrix.

This section will be blue-sky, aspirational and set out the key steps for the strategy.

Key tasks include:

- Extending current services into the future for new income generation and activities run by the charity
- Workshop with staff and trustees to build and extend current activities and services

Conclusion and action points for PAAC

The final part of this Charity Strategy sets out key action points for the charity from NOW, SOON and LATER with approximate timelines. This work should be based on research and analysis and in many cases, needs to be delivered in partnership.

This will include partnerships (and collaboration) with nurseries and primary schools all the way through to FE and vocational colleges and universities. There is a clear role for local authorities and Portsmouth City Council (PCC) and other public bodies, heritage and conservation organisations, the private sector and of course, the local community.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Peter Ashley Activity Centres is a Charitable Incorporated Organisation (CIO) governed by its Constitution dated 3 June 2015. It is registered as a charity with the Charity Commission. The members of the CIO shall be its charity trustees for the time being. The only persons eligible to be members of the CIO are its charity trustees. Membership of the CIO cannot be transferred to anyone else. Any member and charity trustee who ceases to be a charity trustee automatically ceases to be a member of the CIO. If the CIO is wound up the charity trustees have no liability to contribute to its assets and no personal responsibility for settling its debts and liabilities.

Recruitment and appointment of new trustees

The charity has a standard process for the selection and induction of trustees and our Constitution allows for a maximum of 12 trustees. A candidate needs to satisfy trustees that they have relevant experience and expertise and can commit the necessary time to work on behalf of the charity.

The trustee selection process is:

1. Initial approach
2. Submission of CV
3. Interview
4. Invitation to attend a Board Meeting
5. Induction as a trustee

The charity would expect a candidate to be able to commit to learning about all the facets of the charity by spending time in the various areas and then to use their experience and skills to further the charity.

As set out in the Constitution on the first anniversary of the registration of this constitution with the Charity Commission one-third of the first charity trustees shall retire from office and on the second anniversary a further third of the first charity trustees shall retire from office. If the number of charity trustees is not a multiple of three, then the number nearest to one-third shall retire from office. When considering co-opting trustees, the trustees must have regard to the skills, knowledge and experience needed for the effective operation of the CIO.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The Board of Trustees, which can have up to 12 members but no less than 3, administers the charity. The Board normally meets quarterly and there are sub-committees covering personnel, finance and audit which meet regularly. The Chief Executive is appointed by the trustees to manage the day-to-day operations of the charity. To facilitate effective operations, the Chief Executive has delegated authority, within terms of delegation approved by the trustees, for operational matters including finance, employment and charity related activities.

The charity's arrangements for setting pay for key management personnel are strictly governed by the personnel sub-committee. Salaries have been set in accordance with industry expectation and current market rates, while ensuring appropriate key performance indicators (KPI's) have been set to monitor the employee's performance. Key management personnel pay is reviewed annually in line with the overall performance of the charity.

Key Management Personnel

The key management personnel to whom the trustees delegate the day to day management of the Trust are as follows:

Chief Executive: Darren Bridgman

Head of Operations: Lisa Wheatley

Centre Manager (Fort Widley): Jodie Thackeray

Centre Manager (Fort Purbrook): Tom Weaver (appointed 14 February 2022)

Finance Officer: Charly McCarroll

Health & Safety Officer: Duncan Judge

Induction and training of new trustees

New trustees undergo orientation to brief them on their legal obligations under charity law, the Charity Commission guidance on public benefit, and inform them of the content of the Constitution, the committee and decision-making processes, the business plan and recent financial performance of the charity. During the induction, they meet key employees and other trustees. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role and are directed to the Charity Commissions website to consult the wealth of advice that is available.

Related parties and cooperation

None of our Trustees receive remuneration or other benefit from their work with the charity. A charity trustee must declare the nature and extent of any interest, direct or indirect, which he or she has in any proposed transaction or arrangement with the charity or any transaction or arrangement entered into by the charity which has not previously been declared, and absent himself or herself from any discussion of the charity trustees in which it is possible that a conflict of interest will arise between his or her duty to act solely in the interests of the charity and any personal interest (including but not limited to any financial interest). Any charity trustee absenting himself or herself from any discussions in accordance with this clause must not vote or be counted as part of the quorum in any decision of the charity trustees on the matter.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The trustees have a Risk Management Strategy which comprises:

- an annual review of the principal risks and uncertainties that the charity faces;
 - the establishment of policies, systems and procedures to mitigate those risks identified in the annual review; and
 - the implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise.
- A review of significant risks on a rolling basis at each Board Meeting.

This work has identified that financial sustainability which includes elements associated with the restoration of the building, is the major financial risk for the charity. A key component in the management of financial risk is a regular review of available funds to undertake planned repairs, settle debts as they fall due, regular liaison with the bank, and active management of trade debtors' and creditors' balances to ensure enough working capital is held by the charity. Consequently, the major focus must be in achieving substantial grant aid to halt deterioration and to restore much of the buildings to enable their continuing use.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"

The law applicable to charities in England and Wales, the Charities Act 2011, Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 19 October 2022 and signed on its behalf by:

Bruce Strugnell - Trustee

Opinion

We have audited the financial statements of The Peter Ashley Activity Centres CIO (the 'charity') for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2022 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Irregularities, including fraud, are instances of non-compliance with laws and regulations.

We designed audit procedures to respond to the risk, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion.

Procedures performed by the audit team included:

- Discussions with management regarding known or suspected instances of non-compliance with laws and regulations;
- Evaluation of controls designed to prevent and detect irregularities; and
- Assessing journals entries as part of our planned audit approach.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

As in all of our audits we also addressed the risk of management override of internal controls, including testing journals and evaluating whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Report of the Independent Auditors to the Trustees of
The Peter Ashley Activity Centres CIO

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

JWR Audit Limited
Statutory Auditor
24 Picton House
Hussar Court
Waterlooville
Hampshire
PO7 7SQ

21 October 2022

The Peter Ashley Activity Centres CIO

Statement of Financial Activities
for the Year Ended 31 March 2022

	Notes	Unrestricted fund £	Restricted funds £	2022 Total funds £	2021 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	40,561	249,829	290,390	308,219
Charitable activities					
Leisure		189,324	-	189,324	30,837
Equestrian		231,563	-	231,563	57,625
Other trading activities	3	285,394	-	285,394	151,969
Investment income	4	19	4	23	112
Total		<u>746,861</u>	<u>249,833</u>	<u>996,694</u>	<u>548,762</u>
EXPENDITURE ON					
Raising funds	6	1,226	-	1,226	163
Charitable activities					
Leisure	7	161,301	1,992	163,293	123,087
Equestrian		198,243	715	198,958	182,224
Administration		94,023	-	94,023	78,739
Building costs		270,864	209,348	480,212	223,702
Finance costs		19,125	-	19,125	22,675
Total		<u>744,782</u>	<u>212,055</u>	<u>956,837</u>	<u>630,590</u>
NET INCOME/(EXPENDITURE)		2,079	37,778	39,857	(81,828)
Transfers between funds	17	<u>(29,162)</u>	<u>29,162</u>	-	-
Net movement in funds		<u>(27,083)</u>	<u>66,940</u>	<u>39,857</u>	<u>(81,828)</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		250,884	27,588	278,472	360,300
TOTAL FUNDS CARRIED FORWARD		<u><u>223,801</u></u>	<u><u>94,528</u></u>	<u><u>318,329</u></u>	<u><u>278,472</u></u>

The notes form part of these financial statements

The Peter Ashley Activity Centres CIO

Balance Sheet
31 March 2022

	Notes	Unrestricted fund £	Restricted funds £	2022 Total funds £	2021 Total funds £
FIXED ASSETS					
Tangible assets	12	161,787	-	161,787	157,551
CURRENT ASSETS					
Debtors	13	65,860	-	65,860	45,648
Cash at bank		132,402	183,630	316,032	190,810
		<u>198,262</u>	<u>183,630</u>	<u>381,892</u>	<u>236,458</u>
CREDITORS					
Amounts falling due within one year	14	(136,248)	(89,102)	(225,350)	(110,078)
NET CURRENT ASSETS					
		<u>62,014</u>	<u>94,528</u>	<u>156,542</u>	<u>126,380</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		223,801	94,528	318,329	283,931
CREDITORS					
Amounts falling due after more than one year	15	-	-	-	(5,459)
NET ASSETS					
		<u>223,801</u>	<u>94,528</u>	<u>318,329</u>	<u>278,472</u>
FUNDS					
Unrestricted funds	17			223,801	250,884
Restricted funds				94,528	27,588
TOTAL FUNDS					
				<u>318,329</u>	<u>278,472</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 19 October 2022 and were signed on its behalf by:

Bruce Strugnell - Trustee

The Peter Ashley Activity Centres CIO

Cash Flow Statement
for the Year Ended 31 March 2022

	Notes	2022 £	2021 £
Cash flows from operating activities			
Cash generated from operations	1	182,883	(52,679)
Net cash provided by/(used in) operating activities		<u>182,883</u>	<u>(52,679)</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(43,308)	(10,166)
Sale of tangible fixed assets		2,000	2,650
Interest received		23	112
Net cash used in investing activities		<u>(41,285)</u>	<u>(7,404)</u>
Cash flows from financing activities			
Capital repayments in year		<u>(16,376)</u>	<u>(16,375)</u>
Net cash used in financing activities		<u>(16,376)</u>	<u>(16,375)</u>
Change in cash and cash equivalents in the reporting period			
Cash and cash equivalents at the beginning of the reporting period		<u>190,810</u>	<u>267,268</u>
Cash and cash equivalents at the end of the reporting period		<u><u>316,032</u></u>	<u><u>190,810</u></u>

The notes form part of these financial statements

Notes to the Cash Flow Statement
for the Year Ended 31 March 2022

1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2022 £	2021 £
Net income/(expenditure) for the reporting period (as per the Statement of Financial Activities)	39,857	(81,828)
Adjustments for:		
Depreciation charges	35,098	42,126
Loss/(profit) on disposal of fixed assets	1,974	(1,050)
Interest received	(23)	(112)
Increase in debtors	(20,212)	(15,777)
Increase in creditors	126,189	3,962
Net cash provided by/(used in) operations	<u>182,883</u>	<u>(52,679)</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.21 £	Cash flow £	At 31.3.22 £
Net cash			
Cash at bank	190,810	125,222	316,032
	<u>190,810</u>	<u>125,222</u>	<u>316,032</u>
Debt			
Finance leases	(21,834)	16,376	(5,458)
	<u>(21,834)</u>	<u>16,376</u>	<u>(5,458)</u>
Total	<u>168,976</u>	<u>141,598</u>	<u>310,574</u>

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Income from events and activities is recognised in the accounting period in which the activity occurs and is deferred to the extent to which it relates to activities which will take place in future accounting periods.

Income from grants is recognised when the charity has received written confirmation of the offer of funding or when any conditions relating to the grant have been met.

Income from donations is recognised when it is received.

Income from legacies is recognised when it is probable that the legacy will be received and the amount receivable can be estimated with sufficient accuracy.

Rental income is recognised in the accounting period to which it relates.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Allocation and apportionment of costs

The majority of costs can be directly attributed to the various activities of the charity based on what the expenditure is for. Where costs are apportioned, this is on a basis consistent with the use of resources, such as headcount.

Tangible fixed assets

Assets purchased for the continuing use of the charity are carried in the balance sheet at their cost less depreciation. Fixed assets costing less than £500 are not capitalised.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Property improvements - 25% reducing balance
Equestrian equipment - 25% reducing balance
Leisure and office equipment - 20% reducing balance
Motor vehicles - 20% reducing balance

Depreciation is not charged on the riding school horses as the trustees are of the opinion that their value to the charity exceeds their book value. The carrying value of the horses is reviewed at each year end and any impairment is reflected in the Statement of Financial Activities in the year in which it occurs.

Taxation

The charity is exempt from tax on its charitable activities.

1. ACCOUNTING POLICIES - continued

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Heritage assets

The charity operates from two Victorian forts, Fort Purbrook and Fort Widley. During the year ended 31 March 2022 the charity entered into 99-year leases of both forts from Portsmouth City Council, at a peppercorn rent. Whilst the forts are of significant heritage value, the charity is not dependent on them to deliver its activities and, given enough time, could be relocated to alternative premises. However, the aims of the charity include protecting and preserving the forts and their immediate surroundings for future generations, as part of the United Kingdom's heritage, and on this basis the forts could be classed as heritage assets.

There is no information available on the cost or valuation of the forts and, given the size and complexity of the fortifications it is not possible to obtain a valuation without incurring significant expense. Any such valuation is further complicated by the fact that there is a conservation deficit of approximately £10m across the two forts.

As the cost of providing any such information significantly outweighs any benefit to the users of the accounts, the heritage assets are not recognised on the balance sheet.

Debtors and creditors due within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

2. DONATIONS AND LEGACIES

	2022	2021
	£	£
Donations	11,030	24,067
Grants	279,360	284,152
	<u>290,390</u>	<u>308,219</u>

2. DONATIONS AND LEGACIES - continued

Grants received, included in the above, are as follows:

	2022	2021
	£	£
Historic England	241,661	-
Portsmouth City Council	3,000	3,000
Other	3,000	1,000
Riding for the Disabled Association	1,000	3,000
Retail Hospitality and Leisure Grant	4,000	50,000
C-19 Emergency Trading Income Support Scheme	-	25,000
Lottery Community Fund	-	10,000
British Horse Society	-	2,350
Architecture Heritage Fund	-	11,400
Sport England	-	7,795
Local Restrictions Support Grant	24,000	30,643
Coronavirus Job Retention Scheme	2,699	137,464
Havant Borough Council - stock fencing	-	2,500
	<u>279,360</u>	<u>284,152</u>

The grants from Historic England are to assist with the conservation of the historic fort at Fort Purbrook.

3. OTHER TRADING ACTIVITIES

	2022	2021
	£	£
Adult leisure	13,231	4,839
Catering income	2,153	-
Adult riding	62,119	18,346
Miscellaneous income - leisure	3,116	180
Miscellaneous income - equestrian	16,163	15,360
Rental income - Purbrook	78,307	8,587
Rental income - Widley	110,305	104,657
	<u>285,394</u>	<u>151,969</u>

4. INVESTMENT INCOME

	2022	2021
	£	£
Deposit account interest	<u>23</u>	<u>112</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2022

5. INCOME FROM CHARITABLE ACTIVITIES

		2022	2021
	Activity	£	£
Youth leisure activities	Leisure	143,201	26,942
Youth rental	Leisure	46,123	3,895
Youth riding	Equestrian	231,563	57,625
		<u>420,887</u>	<u>88,462</u>

6. RAISING FUNDS

Other trading activities

	2022	2021
	£	£
Purchases	<u>1,226</u>	<u>163</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 8)	Totals
	£	£	£
Leisure	163,293	-	163,293
Equestrian	198,958	-	198,958
Administration	8,205	85,818	94,023
Building costs	9,418	470,794	480,212
Finance costs	-	19,125	19,125
	<u>379,874</u>	<u>575,737</u>	<u>955,611</u>

8. SUPPORT COSTS

	Management	Governance costs	Totals
	£	£	£
Administration	85,818	-	85,818
Building costs	470,794	-	470,794
Finance costs	14,716	4,409	19,125
	<u>571,328</u>	<u>4,409</u>	<u>575,737</u>

Governance costs includes £2,000 (2021: £2,000) payable to the auditor in respect of the audit, and Nil (2021 £1,000) for other services.

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

Trustees' expenses

	2022	2021
	£	£
Trustees' expenses	1,409	202
	<u>1,409</u>	<u>202</u>

No trustees were reimbursed for any expenses during the year or during the prior year.

10. STAFF COSTS

	2022	2021
	£	£
Wages and salaries	419,202	380,081
Social security costs	27,831	24,309
Other pension costs	6,946	6,568
	<u>453,979</u>	<u>410,958</u>

The average monthly number of employees during the year was as follows:

	2022	2021
Leisure	9	10
Equestrian	10	7
Management	6	6
	<u>25</u>	<u>23</u>

No employees received emoluments in excess of £60,000.

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	266,215	42,004	308,219
Charitable activities			
Leisure	30,837	-	30,837
Equestrian	57,625	-	57,625
Other trading activities	151,969	-	151,969
Investment income	112	-	112
Total	<u>506,758</u>	<u>42,004</u>	<u>548,762</u>
EXPENDITURE ON			
Raising funds	163	-	163
Charitable activities			
Leisure	122,014	1,073	123,087
Equestrian	173,332	8,892	182,224
Administration	78,739	-	78,739

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted fund £	Restricted funds £	Total funds £
Building costs	223,702	-	223,702
Finance costs	13,175	9,500	22,675
Total	611,125	19,465	630,590
NET INCOME/(EXPENDITURE)	(104,367)	22,539	(81,828)
Transfers between funds	8,495	(8,495)	-
Net movement in funds	(95,872)	14,044	(81,828)
RECONCILIATION OF FUNDS			
Total funds brought forward	346,756	13,544	360,300
TOTAL FUNDS CARRIED FORWARD	250,884	27,588	278,472

12. TANGIBLE FIXED ASSETS

	Improvements to property £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Totals £
COST					
At 1 April 2021	194,221	50,987	26,337	38,517	310,062
Additions	22,838	18,100	2,370	-	43,308
Disposals	(1,595)	(5,426)	(2,038)	(1,780)	(10,839)
At 31 March 2022	215,464	63,661	26,669	36,737	342,531
DEPRECIATION					
At 1 April 2021	103,069	14,894	13,353	21,195	152,511
Charge for year	24,442	4,537	2,654	3,465	35,098
Eliminated on disposal	(1,311)	(2,997)	(1,469)	(1,088)	(6,865)
At 31 March 2022	126,200	16,434	14,538	23,572	180,744
NET BOOK VALUE					
At 31 March 2022	89,264	47,227	12,131	13,165	161,787
At 31 March 2021	91,152	36,093	12,984	17,322	157,551

The net book value of assets held under finance leases and similar hire purchase agreements at the balance sheet date was £23,603 (2021 £31,471), and is included in improvements to property.

Notes to the Financial Statements - continued
for the Year Ended 31 March 2022

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Trade debtors	36,741	14,619
Other debtors	29,119	31,029
	<u>65,860</u>	<u>45,648</u>

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Hire purchase (see note 16)	5,458	16,375
Trade creditors	48,014	13,010
Taxation and social security	6,514	4,728
Other creditors	165,364	75,965
	<u>225,350</u>	<u>110,078</u>

Other creditors includes £62,032 (2021 £60,287) of deferred income, which represents amounts received in advance of activities and rental income in respect of future periods.

15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2022	2021
	£	£
Hire purchase (see note 16)	-	5,459
	<u>-</u>	<u>5,459</u>

16. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

	Hire purchase contracts	
	2022	2021
	£	£
Net obligations repayable:		
Within one year	5,458	16,375
Between one and five years	-	5,459
	<u>5,458</u>	<u>21,834</u>
	Non-cancellable operating leases	
	2022	2021
	£	£
Within one year	6,191	5,660
Between one and five years	22,391	1,714
	<u>28,582</u>	<u>7,374</u>

Operating lease payments made during the year amounted to £9,217 (2021 £9,263).

Notes to the Financial Statements - continued
for the Year Ended 31 March 2022

17. MOVEMENT IN FUNDS

	At 1.4.21 £	Net movement in funds £	Transfers between funds £	At 31.3.22 £
Unrestricted funds				
General fund	250,884	2,079	(29,162)	223,801
Restricted funds				
Riding for Disabled Fund	5,987	8,168	-	14,155
Historic England	-	40,773	38,500	79,273
National Heritage Timeline Fund	7,479	(7,479)	-	-
Lord Mayor's Fund 2020	730	(730)	-	-
Horse Welfare Fund	350	(350)	-	-
Lottery Community Fund	9,400	-	(8,300)	1,100
Purbrook Stock Fencing	977	(977)	-	-
Sport England	2,665	(1,627)	(1,038)	-
	<u>27,588</u>	<u>37,778</u>	<u>29,162</u>	<u>94,528</u>
TOTAL FUNDS	<u>278,472</u>	<u>39,857</u>	<u>-</u>	<u>318,329</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	746,861	(744,782)	2,079
Restricted funds			
Riding for Disabled Fund	8,168	-	8,168
Historic England	241,665	(200,892)	40,773
National Heritage Timeline Fund	-	(7,479)	(7,479)
Lord Mayor's Fund 2020	-	(730)	(730)
Horse Welfare Fund	-	(350)	(350)
Purbrook Stock Fencing	-	(977)	(977)
Sport England	-	(1,627)	(1,627)
	<u>249,833</u>	<u>(212,055)</u>	<u>37,778</u>
TOTAL FUNDS	<u>996,694</u>	<u>(956,837)</u>	<u>39,857</u>

17. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.20 £	Net movement in funds £	Transfers between funds £	At 31.3.21 £
Unrestricted funds				
General fund	346,756	(104,367)	8,495	250,884
Restricted funds				
Riding for Disabled Fund	5,335	652	-	5,987
National Heritage Timeline Fund	7,479	-	-	7,479
Lord Mayor's Fund 2020	730	-	-	730
Purbrook Kitchen Refurbishment	-	753	(753)	-
Horse Welfare Fund	-	350	-	350
Lottery Community Fund	-	10,000	(600)	9,400
Architectural Heritage Fund	-	1,900	(1,900)	-
Purbrook Stock Fencing	-	2,500	(1,523)	977
Sport England	-	6,384	(3,719)	2,665
	<u>13,544</u>	<u>22,539</u>	<u>(8,495)</u>	<u>27,588</u>
TOTAL FUNDS	<u>360,300</u>	<u>(81,828)</u>	<u>-</u>	<u>278,472</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	506,758	(611,125)	(104,367)
Restricted funds			
Riding for Disabled Fund	652	-	652
Purbrook Kitchen Refurbishment	753	-	753
Horse Welfare Fund	8,904	(8,554)	350
Lottery Community Fund	10,000	-	10,000
Architectural Heritage Fund	11,400	(9,500)	1,900
Purbrook Stock Fencing	2,500	-	2,500
Sport England	7,795	(1,411)	6,384
	<u>42,004</u>	<u>(19,465)</u>	<u>22,539</u>
TOTAL FUNDS	<u>548,762</u>	<u>(630,590)</u>	<u>(81,828)</u>

The Historic England Fund is grants received towards the repair of Fort Purbrook, less the related expenditure up to the balance sheet date.

The Riding for the Disabled Fund consists of donations given to purchase horses and equipment suitable for use by the profoundly disabled.

The National Heritage Timeline Fund is a grant received to develop historical exhibits at the Forts.

The Lord Mayors Fund 2020 is money received towards the purchase of leisure and equestrian equipment.

17. MOVEMENT IN FUNDS - continued

The Purbrook Kitchen Refurbishment was a restricted fund received and spent in accordance with the restrictions during the prior year. A further donation towards the project was received during the year and this has been transferred to the general fund to reflect the expenditure already incurred that was in excess of the original grant.

The Horse Welfare Fund consists of grants and donations to help pay for the horses' keep during the period when the equestrian centre was closed due to the pandemic.

The Lottery Community Fund consists of a grant for the provision of free activities for key workers.

The Architectural Heritage Fund was a grant to enable the charity to develop a 5-Year Strategy Plan.

The Purbrook Stock Fencing Fund is a grant from Havant Borough Council to assist with improving the fencing at Fort Purbrook.

The Sport England Fund is a Return to Play grant intended to help the charity encourage a return to activities following the pandemic.

18. RELATED PARTY DISCLOSURES

The charity charged Woodland Crafts Limited, a business connected with Paul Bishopp, a trustee, £520 (2021: £1,426) in total for the use of the charity's facilities during the year. None of this amount was unpaid at the balance sheet date.

During the year the charity purchased a horse from the finance officer, at its market value of £2,000. Prior to the sale of the horse it was kept at livery at the riding centre and the finance officer paid the market price for this service. There were no amounts owed by either party at the balance sheet date.

There were no other transactions with related parties during the year to be disclosed.

THE PETER ASHLEY ACTIVITY CENTRES

England & Wales - Charity number 1162650

Accounts

Report of the Trustees and
Financial Statements for the Year Ended 31 March 2021
for
The Peter Ashley Activity Centres CIO

Maximus Accountancy Services Limited
47 Kensington Road
Chichester
West Sussex
PO19 7XS

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for the Year Ended 31 March 2021

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The Peter Ashley Activity Centres CIO

Reference and Administrative Details
for the Year Ended 31 March 2021

TRUSTEES

Lyn Ashley President
Graham Bryant
Colin Brooks
Robert Cooper (resigned 14.10.2020)
Daniel Hawley
Bruce Strugnell Chair
Paul Bishopp Vice Chair
Holly Saunders
Alan Cufley
Deborah Hodson
Stuart Seagrove
Elizabeth Weston

PRINCIPAL ADDRESS

Fort Purbrook
Peter Ashley Lane
Portsmouth Hill Road
Portsmouth
PO6 1BJ

**REGISTERED CHARITY
NUMBER**

1162650

AUDITORS

Maximus Accountancy Services Limited
47 Kensington Road
Chichester
West Sussex
PO19 7XS

BANKERS

NatWest
69-73 High Street
Cosham
PO6 3DA

Chairman's Report
for the Year Ended 31 March 2021

Our staff, volunteers, and trustees have all faced uncertain times due to COVID-19. Individuals, organisations, and countries have faced much worse with the loss of lives, jobs, businesses, and economic collapse. Even with the support of the furlough scheme and other grant aid we did not remain entirely immune having to make one member of staff redundant. This was a bitter pill to swallow but in the grand scheme of things others fared much less well. However, that was little consolation to either us or the member of our staff concerned.

The Trust's survival has hinged on several key and important points: -

- Past prudent financial planning and the building of reserves which, whilst themselves not sufficient to keep the Trust afloat, made significant contributions enabling us to survive and then be able to start to make a recovery.
- Keeping pace with ever changing rules relating to the pandemic and keeping staff safe and secure. Operating at the highest possible standards to minimise or avoid any risk of infection. Flexibility and speed of reaction were key in this process.
- Continuing to plan and look forward to recovery and thriving which is set out in our Five Year Strategy 2021 - 2025 as developed in association with Tulba Consulting.
- Evident support from our clients and partners all of whom looked forward to a time when our operations resumed, many of whom rolled forward their bookings. Nowhere was that more evident than with the riding school which was out of action for the least amount of time, and which has been in very high demand since re-opening.
- Working with our local community by providing transport to and from vaccinations centres for those requiring it. Understanding what our community needs from us and what we can offer them.

Alongside the work undertaken to produce our new five-year strategy, there was continued and further engagement with our key partners Portsmouth City Council and Historic England. Lease negotiations with the City Council have recently concluded resulting in a new 99-year lease for both Fort Purbrook and Fort Widley. This will underpin the Trust's use of both sites and enable us to continue our activities in these historic and important scheduled monuments for the foreseeable future. It is with great pleasure and excitement that I can also announce that an application for grant funding from Historic England's Stimulus Fund has just been approved. Amounting to almost £207,000, this means that we can start a programme of conservation work beginning with the long awaited and much needed repair of the footbridges at Fort Purbrook, so vital to our operation there. This is just one element of the Conservation Management Plans for both forts that will need around £10.5M of funding stretching into the future. In this endeavour we also acknowledge the valuable input from the Simon Goddard Partnership. Historic England's contribution and support in respect of the bridge work will continue beyond that as we develop a three-year plan covering some of the other important priority work needed. Our aspiration is to see completion of the work necessary so that Historic England can remove both forts from their Heritage at Risk Register. In the longer term our aim is to be able to undertake repair work which will prevent further deterioration and gradually ensure that we can conserve and maintain these two scheduled monuments.

The Trust has a future which I believe is secure - save any deterioration in the pandemic situation - and one which will continue to absorb the energy, passion and loyalty shown by our team throughout it. In addition, there will be significant input from our many partners, as well as potentially new ones, since the task before us will require more than just our own efforts. I could not have hoped for a better and more challenging prospect, and I am privileged to be playing a small part in it. Preservation of these forts and communicating their historical importance to the community as well as enabling our community to engage with us remains of paramount importance and a key strand in our future strategy. Success will not come easily but we are equal to the challenge and recognise it will take time to implement and achieve. If all goes to plan over the next few days and weeks that is exactly where we will be, at the start of an exciting time in the life of the Trust, its staff and its place in the history and culture of our great city.

Mr Bruce Strugnell - Chairman

The trustees present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The report of the trustees has been prepared by the Chief Executive on behalf of the trustees of The Peter Ashley Activities Centres CIO (charity number 1162650). The primary purpose of the report is to ensure that the charity is publicly accountable to its stakeholders for the stewardship and management of the funds it holds.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The vision that shapes our annual activities is to: "Provide meaningful and challenging opportunities in a unique environment". This is supported by the wider mission of the charity which is to: "Contribute to the development of young people to be the best they can be whilst using the Victorian Forts for the benefit of all". By embedding the above Vision and Mission statements into the work of the charity we can meet the following aims.

The aims of the charity are:

1. To provide young people with opportunities to experience and participate in activities in a semi-rural setting away from the immediate pressures and distractions of modern life.
2. To provide activities and pursuits that are challenging, stimulating, and character building.
3. To promote equal access for all regardless of ability, gender, ethnicity, social background, and to promote community spirit and teamwork.
4. To provide work experience for young people.
5. To provide facilities for community use subject to these supporting the main aims directed towards young people.
6. To assist in protecting and preserving for future generations the two Victorian Forts and their immediate environment which are part of the United Kingdom's rich heritage whilst enabling them to be regularly used and enjoyed by local, national, and international visitors.

The objects employed to achieve the charity's aims are:

- to help young people, particularly but not exclusively through leisure time activities, to develop their physical, mental and social capacities that they may grow to full maturity as individuals and members of society;
- to further or benefit the residents of, and visitors to, South Hampshire without differentiating on the basis of gender, sexual orientation, race, disability or of political, religious or other opinions by associating together the said residents and the local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities in the interests of social welfare for recreation and leisure time occupation with the objective of improving the conditions of life for the residents;
- to establish or secure the establishment of an activity centre or centres and to maintain and manage the same, whether alone or in co-operation with any local authority, persons or organisations, in furtherance of the objects.

OBJECTIVES AND ACTIVITIES

Significant activities

Putting these strategies into action we have two core areas of activity which are: Leisure Activities (including our residential provision) and Equestrian Activities. To complement our core areas of activities the charity generates income from other trading activities, these include:

- Adult Leisure
- Catering income
- Miscellaneous income - Leisure and Equestrian
- Adult riding
- Rental income - Purbrook
- Rental income - Widley

By ensuring there is a wide range of sustainable income streams into the charity we are able to heavily subsidise the cost associated with participating in our core activities. While the pandemic impacted our ability to deliver our activities, we strived to continue to provide opportunities for our community to engage in activities, as well as to learn and understand more about the building's heritage for a wide range of visitors.

Leisure Activities

We seek to provide a wide range of activities within our Leisure Department, based at Fort Purbrook, for the community to engage in. This programme achieves a well-balanced mix of physical activities and team building experiences. Key to the ongoing success of the programme has been our ability to develop a programme of accessible activities, serving a wide range of disabled service users. Our leisure activity programme includes:

- Indoor and Outdoor Archery
- Bouldering and Accessible Climbing
- Indoor and Outdoor Rifle Shooting
- On-site and Off-site Mountain Biking
- On-site and Off-site Orienteering
- Kayaking and Canoeing
- Bushcraft and Survival Training
- Laser Tag
- Adult and Junior Assault Course
- Initiative Tests and String Trails Activities
- Multi-Sport Programmes
- School Holiday Activity Programmes
- Birthday Party Packages
- Family Adventure Days
- Limitless Activity Days
- Soft Play Facilities

The leisure activities also include a comprehensive club offering, which includes:

- Senior and Junior Archery Club
- Senior and Junior Rifle Shooting Club
- Senior and Junior Karate Club
- Senior and Junior Judo Club

Equestrian Activities

Our diverse Equestrian provision continues to expand. The success of our Riding for the Disabled Association (RDA) programme has enriched the programme offer and allows the charity to provide cost effective access to equestrian activities for disabled service users. Our Equestrian programme includes:

- Individual Private Lessons
- Semi- Private Lessons (2-3 people booking together)
- Group Lessons

OBJECTIVES AND ACTIVITIES

- Walk-Outs
- Mechanical Simulator
- Riding for the Disabled Association (RDA) Lessons
- Own a Pony Days
- Tiny Tots (Under 5 years Old)
- Indoor and Outdoor School Hire
- Stable Management Sessions

The Equestrian activities also include a strong club and show offer, including:

- Pony Club Ridden Sessions
- Saddle Club

Public benefit

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'Public benefit: running a charity (PB2)'. During the global pandemic (Covid-19) the charity relied on the limited income from fees and charges to cover its operating costs. The charity has been severely impacted by Covid-19: this has resulted in a significant reduction in both our levels of engagement and operational income. The charity has continued to develop a sustainable approach to securing grant aid, legacy income and donations to support achieving the aims and objectives of the charity, this has been more so during the pandemic than at any time in the charity's history. We have continued to promote positive and productive relationships with a wide range of professional organisations, such as Historic England, National Lottery Heritage Fund as well as new relationships being developed with funders such as Social Investment Business and Power to Change.

Where possible, due to national lockdowns and local restrictions, we actively encouraged all of our community to take part in the restricted programme of activities offered by the charity during the pandemic.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

Early on in the 2020-21 period it was clear that that impact of the COVID-19 pandemic on the charity was going to be severe and far reaching, as it was for the industry and country as a whole. This followed the announcement of the first national lockdown at the end of March 2020.

To consider the charity's performance over the past year compared to the 2019-20 period would not do justice to the hard work of the charity's staff, trustees and volunteers during the 2020-21 financial year and its response to a very challenging situation. However, it is important that we understand and reflect on the impact of the pandemic on the charity's ability to provide its activities and opportunities to its community.

While it is disappointing to have had to take the decision to close in line with the government guidance, the staff and trustees are proud to have played our part in reducing transmission of the virus as well as protected members of the wider community. As a result of these closures, we saw a stark reduction in our visitor engagement, which was down by over 73% on the previous year's figure. When we reflect further on this sobering statistic, we are able to celebrate the fact that during a period of such uncertainty the charity was able to provide meaning full activities and record an overall visitor engagement figure of 16,174 for the year, with the majority of this engagement taking place during the short window of opportunity between the first and second national lockdowns.

Where the charity has been able to provide its activities, it has done so under a wide range of restrictions and operational challenges associated with the pandemic. These restrictions have impacted Fort Purbrook and Fort Widley in different ways, but all share the outcome of reducing the charity's ability to deliver our activities and provide our opportunities for the community. Clear examples of this were not being able to provide the charity's annual Family Fun Day, nor being able to provide residential opportunities to school and college groups as well as the longer-term suspension of our Riding for the Disabled Association and lead rein provisions.

To coincide with the rollout of the vaccination programme, the staff at the charity pooled their resources and offered free transportation for vulnerable members of the community to attend their appointment. This opportunity was engaged with well and allowed the charity and its staff to support our community and again play our part in limiting the spread of the virus.

As the charity continues to navigate through the government road map, we look forward to welcoming more members of our community back to our sites over the coming months.

Monitoring

The trustees regularly monitor and assess the charity's performance against the following criteria:

Impact Assessment

The impact our offer has on the service users in relation to the aims and objectives of the charity is monitored closely. Throughout this process the charity uses three main data collection opportunities; participant feedback, targeted questioning and case studies. All the data collected is reviewed, with changes and improvements to our opportunities undertaken as identified.

Increased Participation

The charity continues to focus on increasing awareness of its work. A key indicator to this is to assess the number of participants accessing the facilities and monitoring its growth. The charity seeks to develop a wider understanding of where the service users originate from and as such uses data to analyse our impact on both the local and wider communities.

Financial Sustainability

It is important that the financial sustainability is assessed throughout the year. As such it is reviewed bi-monthly by the charity and performance is measured both compared to the budgets and year to year comparison. The charity's principle aim of budget setting is to achieve a break-even position at the end of the fiscal year. To better safeguard the charity's finances the charity continues to incorporate a 5% contingency fund into the budget setting process.

FINANCIAL REVIEW

Financial review

The charity's principal aim of budget setting continued to be to achieve a break-even position at the end of the fiscal year. As we entered the 2020-21 period, this aim was tested by the pandemic and resulted in the charity implementing a robust quarterly review programme to ensure the charity responded to the financial challenges presented by COVID-19.

In line with the reduction in visitor engagement, as a result of the national lockdowns and local restrictions, the charity has experienced a significant reduction in income for the 2020-21 period. This is despite a very successful grant and donation programme that saw the charity generate £308,219 for the year, this being considered the charity's primary source of funding for the period.

During the 2020-21 period the charity posted an overall loss of £81,828 from its activities. While this is a marginal improvement from the previous financial period, it did not meet the aim of achieving a break-even position.

The secondary income to the charity itself was from its charitable activities, with leisure achieving income of £30,837. Overall, the department saw a 88% reduction in revenue compared to the previous year.

We experienced a greater level of income from our equestrian activities when compared to the leisure activities, achieving an overall income of £57,625. This represents a 62% reduction compared to the previous year's income.

The charity is pleased to report that during the challenges presented by the pandemic the 'other trading and investment' income has totalled £152,081 for the period. While this was a reduction compared to the previous period, it represents a more consistent performance when compared to the other income streams. In addition to this income, as referred to above, there was £24,067 of donations income, representing a significant increase from the previous year, as well as £278,452 in grant income (inclusive of local government grants and CJRS payments). The charity was not in receipt of any legacy income for this period.

Despite the pandemic the charity continued to maintain an appropriate reserves policy of holding three months-worth of operating costs, in case the charity becomes insolvent. The trustees are pleased to report that as of 31 March 2021 the unrestricted reserves were at an appropriate level to achieve this. At that date, the charity held £250,884 of unrestricted reserves, of which £157,551 was represented by tangible fixed assets, leaving £93,333 of free reserves. This includes the allocation of a 10% contingency fund for emergency works and resources due to the risks highlighted in our Risk Management Strategy. The Trust also held £27,588 of restricted reserves as of this date.

PLANS FOR FUTURE PERIODS

The future plans of the charity are set out in the new Charity Strategy document that was developed during the year.

The Charity Strategy takes a complete view of Peter Ashley Activity Centres (PAAC) Trust. This includes an analysis of financial performance to date as well as the charity's current resilience and response to the last 12 months of the pandemic. This is then projected forward into the 'Recovery' phase as the lockdown eases and looks to what the future could look like under a 'Thrive' scenario.

This Charity Strategy is broken down into the following main sections:

Section 1: Respond Phase (last year and into the next 12 months)

In January 2021 when this work began, the charity was still in the 'Respond Phase' to COVID-19 with this phase still very much about 'surviving'. The work on the Charity Strategy looked at and reviewed the actions to date.

Key tasks include:

- Review of financial viability and resilience using bespoke Excel tool to analyse trends and benchmarks
- Organisational resilience review using the Locality Lighthouse tool through an online session facilitated by Phil Tulba (Consultant) with key staff and trustees
- Discussion with key trustees about the charity's response to date, what worked well and what learning have they gained over the last year.

From this work the charity will have a 'base plan' which is a 'survival mode' based on the excellent work done by staff and trustees to date to keep the charity viable over the last year.

Section 2: Recover Phase (from years 1 to 2 of this plan)

It is anticipated that, with the positive effect of the Coronavirus vaccine, by 2022 the charity will be into the 'Recover Phase'. This phase is about developing and building on the work done in phase one; the relationship building, marketing, fundraising and income generation work done to date and thinking about what the charity will look like soon and later.

This work also acknowledges that part of 'Recover Phase' is about going out into the community to understand how they think the recovery should look and how they can be a part of it.

Key tasks:

- One-page strategy using a balanced scorecard approach
- Using the growth matrix for market and service development

These tasks will help staff and trustees think about where the charity is currently now, where they see it soon and then some point in the future. This work is then supported by analysing the current client base and services and considering how these could change in the future (later), right through to complete client (customer) and service (product) differentiation.

Section 3: Thrive Phase (from 3 years onwards)

Assuming the charity continues to respond appropriately, and the recovery continues (and the pandemic is managed), what would a thriving charity look like in 4 to 5 years' time? This part of the Charity Strategy will build on the 'Recover Phase', and in particular the tasks and activities under LATER of the one-page strategy and the latter stages of the growth matrix.

This section will be blue-sky, aspirational and set out the key steps for the strategy.

Key tasks include:

- Extending current services into the future for new income generation and activities run by the charity
- Workshop with staff and trustees to build and extend current activities and services

Conclusion and action points for PAAC

The final part of this Charity Strategy sets out key action points for the charity from NOW, SOON and LATER with approximate timelines. This work should be based on research and analysis and in many cases, needs to be delivered in partnership.

This will include partnerships (and collaboration) with nurseries and primary schools all the way through to FE and vocational colleges and universities. There is a clear role for local authorities and Portsmouth City Council (PCC) and other public bodies, heritage and conversation organisations, the private sector and of course, the local community.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Peter Ashley Activity Centres is a Charitable Incorporated Organisation (CIO) governed by its Constitution dated 3rd June 2015. It is registered as a charity with the Charity Commission. The members of the CIO shall be its charity trustees for the time being. The only persons eligible to be members of the CIO are its charity trustees. Membership of the CIO cannot be transferred to anyone else. Any member and charity trustee who ceases to be a charity trustee automatically ceases to be a member of the CIO. If the CIO is wound up the charity trustees have no liability to contribute to its assets and no personal responsibility for settling its debts and liabilities.

Recruitment and appointment of new trustees

The charity has a standard process for the selection and induction of trustees and our Constitution allows for a maximum of 12 trustees. A candidate needs to satisfy trustees that they have relevant experience and expertise and can commit the necessary time to work on behalf of the charity.

The trustee selection process is:

1. Initial approach
2. Submission of CV
3. Interview
4. Invitation to attend a Board Meeting
5. Induction as a trustee

The charity would expect a candidate to be able to commit to learning about all the facets of the charity by spending time in the various areas and then to use their experience and skills to further the charity.

As set out in the Constitution on the first anniversary of the registration of this constitution with the Charity Commission one-third of the first charity trustees shall retire from office and on the second anniversary a further third of the first charity trustees shall retire from office. If the number of charity trustees is not a multiple of three, then the number nearest to one-third shall retire from office. When considering co-opting trustees, the trustees must have regard to the skills, knowledge and experience needed for the effective operation of the CIO.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The Board of Trustees, which can have up to 12 members but no less than 3, administers the charity. The Board normally meets quarterly and there are sub-committees covering personnel, finance and audit which meet regularly. The Chief Executive is appointed by the trustees to manage the day-to-day operations of the charity. To facilitate effective operations, the Chief Executive has delegated authority, within terms of delegation approved by the trustees, for operational matters including finance, employment and charity related activities.

The charity's arrangements for setting pay for key management personnel are strictly governed by the personnel sub-committee. Salaries have been set in accordance with industry expectation and current market rates, while ensuring appropriate key performance indicators (KPI's) have been set to monitor the employee's performance. Key management personnel pay is reviewed annually in line with the overall performance of the charity.

Key Management Personnel

The key management personnel to whom the Trustees delegate the day to day management of the Trust are as follows:

Chief Executive: Darren Bridgman
Head of Operations: Lisa Wheatley
Centre Manager (Fort Widley): Jodie Thackeray
Centre Manager (Fort Purbrook): Jake Phillips
Finance Officer: Charly Davison
Health & Safety Officer: Duncan Judge

Induction and training of new trustees

New trustees undergo orientation to brief them on their legal obligations under charity law, the Charity Commission guidance on public benefit, and inform them of the content of the Constitution, the committee and decision-making processes, the business plan and recent financial performance of the charity. During the induction, they meet key employees and other trustees. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role and are directed to the Charity Commissions website to consult the wealth of advice that is available.

Related parties and cooperation

None of our Trustees receive remuneration or other benefit from their work with the charity. A charity trustee must declare the nature and extent of any interest, direct or indirect, which he or she has in any proposed transaction or arrangement with the charity or any transaction or arrangement entered into by the charity which has not previously been declared; and absent himself or herself from any discussion of the charity trustees in which it is possible that a conflict of interest will arise between his or her duty to act solely in the interests of the charity and any personal interest (including but not limited to any financial interest). Any charity trustee absenting himself or herself from any discussions in accordance with this clause must not vote or be counted as part of the quorum in any decision of the charity trustees on the matter.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The trustees have a Risk Management Strategy which comprises:

- an annual review of the principal risks and uncertainties that the charity faces;
 - the establishment of policies, systems and procedures to mitigate those risks identified in the annual review; and
 - the implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise.
- A review of significant risks on a rolling basis at each Board Meeting.

This work has identified that financial sustainability which includes elements associated with the restoration of the building, is the major financial risk for the charity. A key component in the management of financial risk is a regular review of available funds to undertake planned repairs, settle debts as they fall due, regular liaison with the bank, and active management of trade debtors' and creditors' balances to ensure enough working capital is held by the charity. Consequently, the major focus must be in achieving substantial grant aid to halt deterioration and to restore much of the buildings to enable their continuing use.

EVENTS SINCE THE END OF THE YEAR

Information relating to events since the end of the year is given in the notes to the financial statements.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"

The law applicable to charities in England and Wales, the Charities Act 2011, Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 13 October 2021 and signed on its behalf by:

Bruce Strugnell - Trustee

Opinion

We have audited the financial statements of The Peter Ashley Activity Centres CIO (the 'charity') for the year ended 31 March 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2021 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 145 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We obtained an understanding of the legal and regulatory frameworks that are applicable to the charity and determined that the most significant are those that relate to the reporting framework (FRS 102, the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', and the Charities Acts), and the relevant tax compliance regulations. We also considered the provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the charity's ability to operate or to avoid a material penalty, such as the General Data Protection Regulation (GDPR), and employment and health and safety regulations.

We understood how the charity is complying with those frameworks by making enquiries of management and those charged with governance (the charity's trustees). We corroborated our enquiries through our review of the minutes of the trustees' meetings and the trustees' own risk assessment, as well as consideration of the results of our audit procedures.

We assessed the susceptibility of the charity's financial statement to material misstatement, including how fraud might occur, by enquiries of management and those charged with governance, by reviewing the charity's own risk assessment, and by considering our own knowledge of the charity's activities and its accounting system and controls. We also considered the existence of possible incentives to fraud.

Based on our understanding, we designed our audit procedures to identify significant instances of non-compliance with laws and regulations, and potential indicators of fraud. Our procedures involved enquiries of management and those charged with governance as to their knowledge of any instances of non-compliance with laws and regulations and any known instances of fraud (whether internal or external), review of the minutes of trustees' meetings, focussed audit testing, manual journal testing and an overall review of the general ledger transactions for the year. We also considered whether any judgements made in making accounting estimates are indicative of potential bias, including in respect of revenue recognition. Our procedures were designed to provide reasonable assurance that the financial statements were free from fraud or error.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Report of the Independent Auditors to the Trustees of
The Peter Ashley Activity Centres CIO

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Maximus Accountancy Services Limited
47 Kensington Road
Chichester
West Sussex
PO19 7XS

13 October 2021

The Peter Ashley Activity Centres CIO

Statement of Financial Activities
for the Year Ended 31 March 2021

	Notes	Unrestricted fund £	Restricted funds £	2021 Total funds £	2020 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	266,215	42,004	308,219	32,394
Charitable activities					
Leisure	5	30,837	-	30,837	262,673
Equestrian		57,625	-	57,625	152,307
Other trading activities	3	151,969	-	151,969	272,308
Investment income	4	112	-	112	588
Total		<u>506,758</u>	<u>42,004</u>	<u>548,762</u>	<u>720,270</u>
EXPENDITURE ON					
Raising funds	6	163	-	163	11,426
Charitable activities					
Leisure	7	122,014	1,073	123,087	187,311
Equestrian		173,332	8,892	182,224	197,837
Administration		78,739	-	78,739	94,368
Building costs		223,702	-	223,702	297,606
Finance costs		13,175	9,500	22,675	18,969
Total		<u>611,125</u>	<u>19,465</u>	<u>630,590</u>	<u>807,517</u>
NET INCOME/(EXPENDITURE)		<u>(104,367)</u>	<u>22,539</u>	<u>(81,828)</u>	<u>(87,247)</u>
Transfers between funds	17	<u>8,495</u>	<u>(8,495)</u>	<u>-</u>	<u>-</u>
Net movement in funds		<u>(95,872)</u>	<u>14,044</u>	<u>(81,828)</u>	<u>(87,247)</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>346,756</u>	<u>13,544</u>	<u>360,300</u>	<u>447,547</u>
TOTAL FUNDS CARRIED FORWARD		<u><u>250,884</u></u>	<u><u>27,588</u></u>	<u><u>278,472</u></u>	<u><u>360,300</u></u>

The notes form part of these financial statements

The Peter Ashley Activity Centres CIO

Balance Sheet
31 March 2021

	Notes	Unrestricted fund £	Restricted funds £	2021 Total funds £	2020 Total funds £
FIXED ASSETS					
Tangible assets	12	157,551	-	157,551	191,111
CURRENT ASSETS					
Debtors	13	45,648	-	45,648	29,871
Cash at bank		163,222	27,588	190,810	267,268
		<u>208,870</u>	<u>27,588</u>	<u>236,458</u>	<u>297,139</u>
CREDITORS					
Amounts falling due within one year	14	(110,078)	-	(110,078)	(106,116)
NET CURRENT ASSETS					
		<u>98,792</u>	<u>27,588</u>	<u>126,380</u>	<u>191,023</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		256,343	27,588	283,931	382,134
CREDITORS					
Amounts falling due after more than one year	15	(5,459)	-	(5,459)	(21,834)
NET ASSETS					
		<u>250,884</u>	<u>27,588</u>	<u>278,472</u>	<u>360,300</u>
FUNDS					
Unrestricted funds	17			250,884	346,756
Restricted funds				27,588	13,544
TOTAL FUNDS					
				<u>278,472</u>	<u>360,300</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 13 October 2021 and were signed on its behalf by:

Bruce Strugnell - Trustee

The Peter Ashley Activity Centres CIO

Cash Flow Statement
for the Year Ended 31 March 2021

	Notes	2021 £	2020 £
Cash flows from operating activities			
Cash generated from operations	1	(52,679)	36,503
Net cash (used in)/provided by operating activities		<u>(52,679)</u>	<u>36,503</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(10,166)	(73,407)
Sale of tangible fixed assets		2,650	13,151
Interest received		112	588
Net cash used in investing activities		<u>(7,404)</u>	<u>(59,668)</u>
Cash flows from financing activities			
Capital repayments in year		<u>(16,375)</u>	<u>(16,375)</u>
Net cash used in financing activities		<u>(16,375)</u>	<u>(16,375)</u>
Change in cash and cash equivalents in the reporting period			
		(76,458)	(39,540)
Cash and cash equivalents at the beginning of the reporting period			
		<u>267,268</u>	<u>306,808</u>
Cash and cash equivalents at the end of the reporting period			
		<u>190,810</u>	<u>267,268</u>

The notes form part of these financial statements

Notes to the Cash Flow Statement
for the Year Ended 31 March 2021

1. RECONCILIATION OF NET EXPENDITURE TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2021 £	2020 £
Net expenditure for the reporting period (as per the Statement of Financial Activities)	(81,828)	(87,247)
Adjustments for:		
Depreciation charges	42,126	44,152
Profit on disposal of fixed assets	(1,050)	(1,487)
Interest received	(112)	(588)
Impairment of tangible fixed assets	-	1,968
(Increase)/decrease in debtors	(15,777)	80,078
Increase/(decrease) in creditors	3,962	(373)
Net cash (used in)/provided by operations	<u>(52,679)</u>	<u>36,503</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.20 £	Cash flow £	At 31.3.21 £
Net cash			
Cash at bank	<u>267,268</u>	<u>(76,458)</u>	<u>190,810</u>
	<u>267,268</u>	<u>(76,458)</u>	<u>190,810</u>
Debt			
Finance leases	<u>(38,209)</u>	<u>16,375</u>	<u>(21,834)</u>
	<u>(38,209)</u>	<u>16,375</u>	<u>(21,834)</u>
Total	<u>229,059</u>	<u>(60,083)</u>	<u>168,976</u>

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Income from events and activities is recognised in the accounting period in which the activity occurs and is deferred to the extent to which it relates to activities which will take place in future accounting periods.

Income from grants is recognised when the charity has received written confirmation of the offer of funding or when any conditions relating to the grant have been met.

Income from donations is recognised when it is received.

Income from legacies is recognised when it is probable that the legacy will be received and the amount receivable can be estimated with sufficient accuracy.

Rental income is recognised in the accounting period to which it relates.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Allocation and apportionment of costs

The majority of costs can be directly attributed to the various activities of the charity based on what the expenditure is for. Where costs are apportioned, this is on a basis consistent with the use of resources, such as headcount.

Tangible fixed assets

Assets purchased for the continuing use of the charity are carried in the balance sheet at their cost less depreciation. Fixed assets costing less than £500 are not capitalised.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Property improvements - 25% reducing balance
Equestrian equipment - 25% reducing balance
Leisure and office equipment - 20% reducing balance
Motor vehicles - 20% reducing balance

Depreciation is not charged on the riding school horses as the trustees are of the opinion that their value to the charity exceeds their book value. The carrying value of the horses is reviewed at each year end and any impairment is reflected in the Statement of Financial Activities in the year in which it occurs.

Taxation

The charity is exempt from tax on its charitable activities.

1. ACCOUNTING POLICIES - continued

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Debtors and creditors due within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

2. DONATIONS AND LEGACIES

	2021	2020
	£	£
Donations	24,067	10,672
Grants	284,152	21,722
	<u>308,219</u>	<u>32,394</u>

Grants received, included in the above, are as follows:

	2021	2020
	£	£
Historic England	-	9,225
Portsmouth City Council	3,000	3,500
Other	1,000	997
Riding for the Disabled Association	3,000	-
National Heritage	-	8,000
Retail Hospitality and Leisure Grant	50,000	-
C-19 Emergency Trading Income Support Scheme	25,000	-
Lottery Community Fund	10,000	-
British Horse Society	2,350	-
Architecture Heritage Fund	11,400	-
Sport England	7,795	-
Local Restrictions Support Grant	30,643	-
Coronavirus Job Retention Scheme	137,464	-
Havant Borough Council - stock fencing	2,500	-
	<u>284,152</u>	<u>21,722</u>

The grants from the Riding for the Disabled Association and the British Horse Society were to assist with looking after the horses during the pandemic and have been included in the Horse Welfare Fund (note 17).

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

3. OTHER TRADING ACTIVITIES

	2021	2020
	£	£
Adult leisure	4,839	36,126
Catering income	-	9,557
Adult riding	18,346	50,485
Miscellaneous income - leisure	180	14,145
Miscellaneous income - equestrian	15,360	14,597
Rental income - Purbrook	8,587	36,213
Rental income - Widley	104,657	111,185
	<u>151,969</u>	<u>272,308</u>

4. INVESTMENT INCOME

	2021	2020
	£	£
Deposit account interest	<u>112</u>	<u>588</u>

5. INCOME FROM CHARITABLE ACTIVITIES

	Activity	2021	2020
		£	£
Youth leisure activities	Leisure	26,942	137,768
Youth rental	Leisure	3,895	124,905
Youth riding	Equestrian	57,625	152,307
		<u>88,462</u>	<u>414,980</u>

6. RAISING FUNDS

Other trading activities

	2021	2020
	£	£
Purchases	<u>163</u>	<u>11,426</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 8)	Totals
	£	£	£
Leisure	123,087	-	123,087
Equestrian	181,890	334	182,224
Administration	4,967	73,772	78,739
Building costs	4,716	218,986	223,702
Finance costs	-	22,675	22,675
	<u>314,660</u>	<u>315,767</u>	<u>630,427</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

8. SUPPORT COSTS

	Management	Governance	Totals
	£	costs £	£
Equestrian	334	-	334
Administration	73,570	202	73,772
Building costs	218,986	-	218,986
Finance costs	19,675	3,000	22,675
	<u>312,565</u>	<u>3,202</u>	<u>315,767</u>

Governance costs includes £2,000 (2020: £2,000) payable to the auditor in respect of the audit, and £1,000 (2020 £1,000) for other services.

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

Trustees' expenses

	2021	2020
	£	£
Trustees' expenses	<u>202</u>	<u>194</u>

No trustees were reimbursed for any expenses during the year (2020 one trustee was reimbursed £44 for food and drinks at a trustee meeting). These amounts are included in the above figures.

10. STAFF COSTS

	2021	2020
	£	£
Wages and salaries	380,081	423,374
Social security costs	24,309	24,106
Other pension costs	6,568	9,639
	<u>410,958</u>	<u>457,119</u>

The average monthly number of employees during the year was as follows:

	2021	2020
Leisure	10	12
Equestrian	7	9
Management	6	6
	<u>23</u>	<u>27</u>

No employees received emoluments in excess of £60,000.

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	4,227	28,167	32,394
Charitable activities			
Leisure	262,673	-	262,673
Equestrian	152,307	-	152,307
Other trading activities	272,308	-	272,308
Investment income	588	-	588
Total	<u>692,103</u>	<u>28,167</u>	<u>720,270</u>
EXPENDITURE ON			
Raising funds	11,426	-	11,426
Charitable activities			
Leisure	187,044	267	187,311
Equestrian	197,837	-	197,837
Administration	94,368	-	94,368
Building costs	284,635	12,971	297,606
Finance costs	18,969	-	18,969
Total	<u>794,279</u>	<u>13,238</u>	<u>807,517</u>
NET INCOME/(EXPENDITURE)	<u>(102,176)</u>	<u>14,929</u>	<u>(87,247)</u>
Transfers between funds	<u>17,042</u>	<u>(17,042)</u>	<u>-</u>
Net movement in funds	<u>(85,134)</u>	<u>(2,113)</u>	<u>(87,247)</u>
RECONCILIATION OF FUNDS			
Total funds brought forward	431,890	15,657	447,547
TOTAL FUNDS CARRIED FORWARD	<u><u>346,756</u></u>	<u><u>13,544</u></u>	<u><u>360,300</u></u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

12. TANGIBLE FIXED ASSETS

	Improvements to property £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Totals £
COST					
At 1 April 2020	189,774	49,147	24,058	38,517	301,496
Additions	4,447	3,440	2,279	-	10,166
Disposals	-	(1,600)	-	-	(1,600)
At 31 March 2021	<u>194,221</u>	<u>50,987</u>	<u>26,337</u>	<u>38,517</u>	<u>310,062</u>
DEPRECIATION					
At 1 April 2020	73,580	9,264	10,677	16,864	110,385
Charge for year	29,489	5,630	2,676	4,331	42,126
At 31 March 2021	<u>103,069</u>	<u>14,894</u>	<u>13,353</u>	<u>21,195</u>	<u>152,511</u>
NET BOOK VALUE					
At 31 March 2021	<u>91,152</u>	<u>36,093</u>	<u>12,984</u>	<u>17,322</u>	<u>157,551</u>
At 31 March 2020	<u>116,194</u>	<u>39,883</u>	<u>13,381</u>	<u>21,653</u>	<u>191,111</u>

The net book value of assets held under finance leases and similar hire purchase agreements at the balance sheet date was £31,471 (2020 £41,961), and is included in improvements to property.

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021 £	2020 £
Trade debtors	14,619	15,407
Other debtors	31,029	14,464
	<u>45,648</u>	<u>29,871</u>

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021 £	2020 £
Hire purchase (see note 16)	16,375	16,375
Trade creditors	13,010	14,774
Taxation and social security	4,728	6,076
Other creditors	75,965	68,891
	<u>110,078</u>	<u>106,116</u>

Other creditors includes £60,287 (2020 £57,072) of deferred income, which represents amounts received in advance of activities and rental income in respect of future periods.

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2021	2020
	£	£
Hire purchase (see note 16)	5,459	21,834
	<u>5,459</u>	<u>21,834</u>

16. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

	Hire purchase contracts	
	2021	2020
	£	£
Net obligations repayable:		
Within one year	16,375	16,375
Between one and five years	5,459	21,834
	<u>21,834</u>	<u>38,209</u>
	Non-cancellable operating leases	
	2021	2020
	£	£
Within one year	5,660	9,263
Between one and five years	1,714	7,374
	<u>7,374</u>	<u>16,637</u>

Operating lease payments made during the year amounted to £9,263 (2020 £9,186).

17. MOVEMENT IN FUNDS

	At 1.4.20	Net movement in funds	Transfers between funds	At 31.3.21
	£	£	£	£
Unrestricted funds				
General fund	346,756	(104,367)	8,495	250,884
Restricted funds				
Riding for Disabled Fund	5,335	652	-	5,987
National Heritage Timeline Fund	7,479	-	-	7,479
Lord Mayor's Fund 2020	730	-	-	730
Purbrook Kitchen Refurbishment	-	753	(753)	-
Horse Welfare Fund	-	350	-	350
Lottery Community Fund	-	10,000	(600)	9,400
Architectural Heritage Fund	-	1,900	(1,900)	-
Purbrook Stock Fencing	-	2,500	(1,523)	977
Sport England	-	6,384	(3,719)	2,665
	<u>13,544</u>	<u>22,539</u>	<u>(8,495)</u>	<u>27,588</u>
TOTAL FUNDS	<u>360,300</u>	<u>(81,828)</u>	<u>-</u>	<u>278,472</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

17. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	506,758	(611,125)	(104,367)
Restricted funds			
Riding for Disabled Fund	652	-	652
Purbrook Kitchen Refurbishment	753	-	753
Horse Welfare Fund	8,904	(8,554)	350
Lottery Community Fund	10,000	-	10,000
Architectural Heritage Fund	11,400	(9,500)	1,900
Purbrook Stock Fencing	2,500	-	2,500
Sport England	7,795	(1,411)	6,384
	<u>42,004</u>	<u>(19,465)</u>	<u>22,539</u>
TOTAL FUNDS	<u>548,762</u>	<u>(630,590)</u>	<u>(81,828)</u>

Comparatives for movement in funds

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.20 £
Unrestricted funds				
General fund	431,890	(102,176)	17,042	346,756
Restricted funds				
Lord Mayor's Fund 2001	503	-	(503)	-
Riding for Disabled Fund	11,929	185	(6,779)	5,335
Historic England	3,225	(3,225)	-	-
National Heritage Timeline Fund	-	7,479	-	7,479
Lord Mayor's Fund 2020	-	730	-	730
Purbrook Kitchen Refurbishment	-	9,000	(9,000)	-
Soft Play Equipment	-	760	(760)	-
	<u>15,657</u>	<u>14,929</u>	<u>(17,042)</u>	<u>13,544</u>
TOTAL FUNDS	<u>447,547</u>	<u>(87,247)</u>	<u>-</u>	<u>360,300</u>

17. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	692,103	(794,279)	(102,176)
Restricted funds			
Riding for Disabled Fund	185	-	185
Historic England	9,225	(12,450)	(3,225)
National Heritage Timeline Fund	8,000	(521)	7,479
Lord Mayor's Fund 2020	997	(267)	730
Purbrook Kitchen Refurbishment	9,000	-	9,000
Soft Play Equipment	760	-	760
	<u>28,167</u>	<u>(13,238)</u>	<u>14,929</u>
TOTAL FUNDS	<u>720,270</u>	<u>(807,517)</u>	<u>(87,247)</u>

The Riding for the Disabled Fund consists of donations given to purchase horses and equipment suitable for use by the profoundly disabled.

The National Heritage Timeline Fund is a grant received to develop historical exhibits at the Forts.

The Lord Mayors Fund 2020 is money received towards the purchase of leisure and equestrian equipment.

The Purbrook Kitchen Refurbishment was a restricted fund received and spent in accordance with the restrictions during the prior year. A further donation towards the project was received during the year and this has been transferred to the general fund to reflect the expenditure already incurred that was in excess of the original grant.

The Horse Welfare Fund consists of grants and donations to help pay for the horses' keep during the period when the equestrian centre was closed due to the pandemic.

The Lottery Community Fund consists of a grant for the provision of free activities for key workers.

The Architectural Heritage Fund was a grant to enable the charity to develop a 5-Year Strategy Plan.

The Purbrook Stock Fencing Fund is a grant from Havant Borough Council to assist with improving the fencing at Fort Purbrook.

The Sport England Fund is a Return to Play grant intended to help the charity encourage a return to activities following the pandemic.

18. RELATED PARTY DISCLOSURES

The charity charged Woodland Crafts Limited, a business connected with Paul Bishopp, a trustee, £1,426 (2020: £8,421) in total for the use of the charity's facilities during the year. None of this amount was unpaid at the balance sheet date. There were no other transactions with related parties during the year to be disclosed.

19. POST BALANCE SHEET EVENTS

Subsequent to the year end the charity has signed new 99-year leases with Portsmouth City Council for Fort Purbrook and Fort Widley, at a peppercorn rent. The leases will enable the charity to apply for significant grant funding for the conservation, repair and development of the forts over the next few years.

20. EFFECT OF THE CORONAVIRUS PANDEMIC

In common with other similar organisations, the activities of the charity have been significantly affected by the coronavirus pandemic. The charity has been fortunate in qualifying for government support schemes and these funds, together with its own reserves, have enabled the charity to continue. Further detail is given in the Report of the Trustees.