

**MISSION RABIES LIMITED**  
**(A company limited by guarantee)**

**TRUSTEES' REPORT AND FINANCIAL  
STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2020**

**Charity number: 1162293**

**Company number: 08945645**

**MISSION RABIES LIMITED**  
**CONTENTS OF THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

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# **MISSION RABIES LIMITED**

## **TRUSTEES' REPORT**

### **FOR THE YEAR ENDED 31 DECEMBER 2020**

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The trustees (who are also directors of the charity for the purpose of the Companies Act 2006), present their report together with the financial statements of Mission Rabies Limited (the charity) for the year ended 31 December 2020.

Legal and administrative information set out on page 5 forms part of this report. The trustees confirm that the annual report and financial statements of the charity comply with current statutory requirements, the requirements of the charity's governing document and the provisions of the Statement of Recommended Practice (SORP) FRS 102 "Accounting and Reporting by Charities".

## **STRUCTURE, GOVERNANCE AND MANAGEMENT**

### **Governing Document**

Mission Rabies Limited is a company limited by guarantee, as defined by the Companies Act 2006, and was incorporated on 18 March 2014. It was registered as a charity on 18 June 2015. It is controlled by its governing document, a deed of trust, and its memorandum of association, which established the objects and powers of the charity.

The charitable company did not start to carry out any activities until 1 July 2015 when a number of unrestricted and restricted funds were donated to Mission Rabies Limited from Worldwide Veterinary Service (company number 04773693, charity number 1100485).

### **Trustees**

The trustees who served during the year and up to the date of this report were as follows:

C M Baldwin

Professor M J Day (deceased May 2020)

I Battersby

R Foster

P G Daubeney

### **Recruitment and appointment of new trustees**

The trustees are all members of the management committee. The committee shall have power at any time to appoint any person to be a committee member, either to fill a casual vacancy or as an addition to the existing members.

The trustees have regards to Charity Commission guidance to ensure they meet their objectives on public benefit and ensure that all trustees have a full understanding of their statutory responsibilities and how such can be best discharged. New trustees are appointed as per section 105 of the charity's Articles of Association.

### **Organisational structure**

The charity is administered by the trustees. The trustees meet regularly during the year and receive reports on the state and developments of the affairs of the charity. Committees and working groups are formed to support the trustees when appropriate, on a temporary basis. The day-to-day running of the charity is devolved to the Chief Executive and Managing Director, supported by the remaining members of the 'Core Team'. Pay of key personnel is reviewed annually by the trustees and benchmarked to industry standard in the animal welfare charity sector.

Volunteers are members of the public who are directly assisting with the practical work of the charity and are unremunerated, participating and assisting of their own free will and at their own risk.

# MISSION RABIES LIMITED

## TRUSTEES' ANNUAL REPORT (continued) FOR THE YEAR ENDED 31 DECEMBER 2020

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### Risk Management

The trustees are responsible for identifying and reviewing the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable safeguards against fraud and error. The trustees consider this on an annual basis.

### OBJECTIVES AND ACTIVITIES

The charity's objects are the preservation and protection of human health for the public benefit and in particular but not exclusively by:

- a) participating in the global elimination of rabies;
- b) assisting with education projects around the world relating to rabies, its prevention, treatment and elimination;
- c) assisting with the implementation and operation of rabies vaccination programmes;
- d) providing a global resource and support structure to charities and organisations that are involved with the elimination of rabies;
- e) developing and implementing canine rabies surveillance programmes to assess the prevalence of rabies in endemic areas.

### ACHIEVEMENTS AND PERFORMANCE

#### Charitable activities

Mission rabies has the focused objective of eliminating canine rabies in global hotspots. A child dies from rabies approx. every 9 minutes and the charity has focused its work on eliminating human rabies deaths in endemic areas. We do this through vaccinating dogs, the reservoir host of the disease, and eliminating it by establishing a herd immunity in affected areas. Since 2013, we have now vaccinated over 1.5m dogs in project sites and seen marked decline in human rabies incidence in areas we have targeted.

We currently have projects in 13 countries internationally and the cornerstone areas of approach are through mass dog vaccination, rabies risk reduction community education and canine rabies surveillance. We work with partner organisations based in each country of operation and liaise closely with government and other stakeholders to build local capacity to provide a sustainable solution to the problem of canine transmitted rabies.

In 2018 Mission Rabies focused on expanding its established project areas and deepening its relationship with local and regional stakeholders. The charity reached several milestones in 2019 with more than 3,200,000 individuals educated since the start of its operations. Mission Rabies continues to work closely with WVS in all of its key project sites. 2020 was a year with the challenges of COVID prohibiting travel of international volunteers and required some of the smaller project sites to be postponed. All our flagship project powered on however with the charity teams being issued Government permits to continue during lockdown in the countries in which they operate. It is a testament to the fortitude and resilience of the teams we were able to achieve so much and the support from the local Governments, particularly in India and Malawi serves as a testament to the perceived value and public benefit of the work undertaken by Mission Rabies.

The charity vaccinates around 350,000 dogs and educated around 600,000 children a year, as well as providing a service to safely capture and isolate suspected canine rabies cases and run diagnostics to establish the incidence of rabies in the dog population and measure the impact of the vaccination work. Original scientific research is being conducted and published in academic journals to communicate the efforts and successes of the charity's approach to eliminate rabies.



# MISSION RABIES LIMITED

## TRUSTEES' ANNUAL REPORT (continued) FOR THE YEAR ENDED 31 DECEMBER 2020

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### Reserves policy

During the period, the charity raised £1,304,280 (2019: £1,335,989) through donations, grants and investment income and spent £1,352,373 (2019: 1,220,803). Mission Rabies aims for the following period include raising the charity's income through additional revenue schemes, such as increased volunteer fundraising objectives, and increasing the number and scope of the programmes supported by them, as well as developing new programme initiatives.

The trustees believe that a reserve fund should be slowly built up to enable them to deal with any particular problems that may arise on overseas projects. They also consider it important that an adequate reserve is maintained to allow them to respond to more acute animal welfare crises in the future. They have recommended that the unrestricted reserve fund is maintained at £200,000. At the year end unrestricted free reserves were £132,987 (2019: £223,296). Restricted reserves at the year end in aggregate were £190,526 (2019: £148,310).

All fundraising activities are managed by Mission Rabies' staff. We do not engage third parties to raise funds on our behalf. We are mindful that no fundraising should be unreasonably persistent or apply undue pressure on anyone or intrude on anyone's privacy. We do not share our supporters' data with anyone else and we follow all relevant data protection guidelines and laws. We are registered with the Fundraising Regulator and follow their Code of Fundraising Practice. The majority of the charity's funding is raised through grant applications.

### COVID19

In common with all charitable organisations, Mission Rabies' activities have been significantly impacted by the restrictions placed on us as a result of the Coronavirus pandemic. These are challenging times for all enterprises, and we have responsibilities to continue our work when possible, but also to look after our employees as well. Our staff are incredible and our biggest asset.

Our teams have strictly followed government guidance to simultaneously protect communities from two deadly viruses – rabies and now coronavirus. Because in places like Malawi, one of the poorest countries in the world, continuing the fight against rabies isn't optional, it's essential. Our teams are taking preventative measures whilst vaccinating as many dogs as possible: handwashing stations, face masks for all staff, social-distanced lines, as well as all vaccinations being given outside. All activities are continuously risk assessed to ensure compliance with government regulations as these are updated.

The trustees are very mindful of the potential impact on finances from the Coronavirus pandemic and therefore the need to ensure careful monitoring of income and expenditure to ensure Mission Rabies can continue to meet all its obligations as a 'going concern' under charity and company law. Where possible non-essential expenditure has been reduced and government support has been accessed through the Coronavirus Job Retention Scheme. Mission Rabies' has a strong unrestricted reserves position and has committed funding to cover all committed expenditure at the date of signing the balance sheet. Following the national lockdowns and the longer term implications for the wider economy, spending plans for the remainder of 2021 will continue to be monitored and updated through management reports to the trustees and the level of reserves and reserve policy will be kept under continuous review.

**MISSION RABIES LIMITED**  
**TRUSTEES' ANNUAL REPORT (continued)**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

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**Trustees' responsibilities in relation to the financial statements**

The trustees (who are the directors of Mission Rabies Limited for the purpose of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare the financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing those financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the applicable Charities SORP
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The trustees are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Statement as to disclosure of information to auditors**

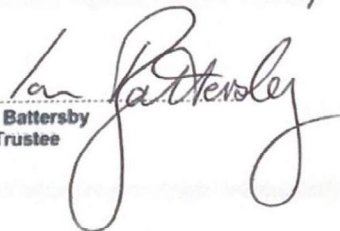
In so far as the trustees are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the charitable company's auditors are unaware, and each trustee has taken all the steps that he or she ought to have taken as a Trustee in order to make himself or herself aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information.

**Auditors**

Hazlewoods LLP were appointed as the charity's auditors during the year and have expressed their willingness to continue in that capacity.

This report has been prepared taking advantage of the exemptions available to small companies under the Companies Act 2006.

Approved by the trustees on 18<sup>th</sup> Sept 2021 and signed on its behalf by:

  
I Battersby  
Trustee

**MISSION RABIES LIMITED**  
**LEGAL AND ADMINISTRATIVE INFORMATION**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

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<b>Status</b>	The organisation is a company limited by guarantee, incorporated on 18 March 2014 in England and Wales and registered as a charity on 18 June 2015.
<b>Company Number</b>	08945645
<b>Charity Number</b>	1162293
<b>Registered Office</b>	4 Castle Street Cranborne Dorset BH21 5PZ
<b>Trustees</b>	C M Baldwin I Battersby P G Daubeney Professor M J Day (deceased May 2020) R Foster
<b>Chief Executive</b>	L Gamble
<b>Key Management</b>	Andrew Gibson - Director of Strategic Research Frédéric Lohr – Director of Strategic Partnerships Gareth Thoman – Director of Education
<b>Bankers</b>	Lloyds Bank Plc 82 High Street Honiton EX14 1JJ
<b>Auditors</b>	Hazlewoods LLP Windsor House Bayshill Road Cheltenham GL50 3AT

# **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF MISSION RABIES LIMITED**

## **FOR THE YEAR ENDED 31 DECEMBER 2020**

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### **Opinion**

We have audited the financial statements of Mission Rabies Limited (the charitable company) for the year ended 31 December 2020 which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the Charitable Company's affairs as at 31 December 2020, and of its incoming resources and application of resources for the year then ended.
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and;
- Have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charitable Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- The trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate, or
- The trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least 12 months from the date when the financial statements are authorised for issue.

# **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF MISSION RABIES LIMITED**

## **FOR THE YEAR ENDED 31 DECEMBER 2020**

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### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report (including Strategic Report), other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the Report of the Trustees, which includes the Report of the Directors prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The Report of the Directors included within the Report of the Trustees have been prepared in accordance with applicable legal requirements.

### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Directors included within the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- The financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information explanations we require for our audit; or
- The trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Directors' Report and from the requirement to prepare a Strategic Report.

### **Responsibilities of Trustees**

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also directors of the charitable company for the purposes of company law and trustees of the charity for the purposes of charity law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

# **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF MISSION RABIES LIMITED**

## **FOR THE YEAR ENDED 31 DECEMBER 2020**

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### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

In identifying and assessing risks of material misstatement in respect of fraud, including irregularities and non-compliance with laws and regulations, our procedures included the following:

- We obtained an understanding of the legal and regulatory frameworks applicable to the charitable company financial statements or that had a fundamental effect on the operations of the charitable company. We determined that the most significant laws and regulations included UK GAAP, UK Companies Act 2006, Charities Act 2011 and taxation laws;
- We assessed the susceptibility of the charitable company's financial statements to material misstatement, including how fraud might occur. Audit procedures performed by the engagement team included challenging assumptions and judgments made by management in its significant accounting estimates and identifying and testing transactions, in particular any transactions with unusual characteristics.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Auditors.

### **Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



.....  
**Martin Howard**  
**(Senior Statutory Auditor)**

.....29/09/2021  
.....  
**Date**

**For and on behalf of Hazlewoods LLP, Statutory Auditor**  
**Cheltenham**

**MISSION RABIES LIMITED**  
**STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND**  
**EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2020**

	Note	Unrestricted £	Restricted £	2020 Total £	2019 Total £
<b>Income &amp; Endowments From:</b>					
Donations and legacies	4	50,139	2,415	52,554	132,667
Charitable activities	5	15,446	1,235,561	1,251,007	1,201,687
Investments		358	361	719	1,635
<b>Total Income</b>		65,943	1,238,337	1,304,280	1,335,989
<b>EXPENDITURE ON:</b>					
Charitable activities	6	156,252	1,196,121	1,352,373	1,220,803
<b>Total expenditure</b>		156,252	1,196,121	1,352,373	1,220,803
<b>NET INCOME</b>		(90,309)	42,216	(48,093)	115,186
Transfers between funds		-	-	-	-
<b>NET MOVEMENT IN FUNDS</b>		(90,309)	42,216	(48,093)	115,186
<b>RECONCILIATION OF FUNDS:</b>					
Total funds brought forward		223,296	148,310	371,606	256,420
<b>TOTAL FUNDS CARRIED FORWARD</b>		132,987	190,526	323,513	371,606

There were no other recognised gains or losses other than those stated above.


The notes form part of these financial statements



**MISSION RABIES LIMITED**  
**BALANCE SHEET AS AT 31 DECEMBER 2020**

	Note	2020 £	2019 £
<b>FIXED ASSETS</b>			
Tangible fixed assets	9	2,965	4,236
<b>CURRENT ASSETS</b>			
Debtors	10	-	4,928
Cash at bank and in hand		339,910	379,310
Creditors: amounts due within one year	11	(19,362)	(16,868)
<b>NET CURRENT ASSETS</b>		320,548	367,730
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		323,513	371,606
<b>NET ASSETS</b>		323,513	371,606
<b>FUNDS</b>			
Unrestricted funds	12	132,987	223,296
Restricted funds	13	190,526	148,310
<b>TOTAL FUNDS</b>	14	323,513	371,606

The financial statements were approved and authorised for issue by the Board of Trustees on 18<sup>th</sup> Sept and were signed on its behalf by:

  
 I Battersby  
 Trustee

Company registration number: 08945645

The notes form part of these financial statements.



**MISSION RABIES LIMITED**  
**STATEMENT OF CASH FLOW**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

	Notes	2020 £	2019 £
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>			
Net cash (used in)/provided by operating activities	a	(40,119)	112,414
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>			
Purchase of property and other fixed assets		-	(5,084)
Interest income		719	1,635
Net cash (used in) / provided by investing activities		719	(3,449)
<b>CHANGE IN CASH AND CASH EQUIVALENTS FOR THE YEAR</b>		(39,400)	108,965
Cash and cash equivalents brought forward	b	379,310	270,345
<b>CASH AND CASH EQUIVALENTS CARRIED FORWARD AT 31 MARCH</b>	b	339,910	379,310

**a) Reconciliation of net (expenditure)/income to net cash flow from operating activities**

	2020 £	2019 £
Net incoming resources for the year as per the Statement of Financial Activities	(48,093)	115,186
Adjusted for:		
Investment income	(719)	(1,635)
Depreciation	1,271	848
Decrease/(increase) in debtors	4,928	(4,928)
Increase in creditors	2,494	2,943
Net cash provided by operating activities	(40,119)	112,414

**b) Analysis of cash and cash equivalents**

	2020 £	2019 £
Cash at bank and in hand	339,910	379,310

No net debt reconciliation has been presented as there is no debt to report in the note.

The notes form part of these financial statements.

**MISSION RABIES LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

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**1 ACCOUNTING POLICIES**

**1.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS**

The financial statements have been prepared under the historical cost convention and in accordance with applicable Accounting Standards in the United Kingdom, the accounting regulations issued under the Companies Act 2006 and the Statement of Recommended Practice (SORP) FRS102 "Accounting and Reporting by Charities".

The charity meets the definition of a public benefit entity under FRS 102.

**1.2 GOING CONCERN**

The trustees assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast a significant doubt on the ability of the Charity to continue as a going concern. The trustees make this assessment in respect of at least 12 months from the date of approval of the financial statements.

The trustees are conscious of the impact of Coronavirus pandemic on the UK and global economy and the potential impact that this may have on the levels of future incoming resources for the charity. In making the current year's assessment of going concern, the trustees have taken into account cash reserves and available unrestricted funds at the point of approving the financial statements and reviewed committed expenditure to ensure to ensure that these are covered by funding already received or committed.

The trustees have a reasonable expectation that the Charity will have adequate resources to continue in operation for at least 12 months from approval of these financial statements. Consequently, the trustees have concluded that it is appropriate to adopt the going concern basis in preparing the annual statements.

**1.3 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY**

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

No significant judgements have been made by the trustees in preparing these financial statements.

Other than detailed below for donated veterinary medicines, no key sources of estimation uncertainty have been identified by the trustees in preparing these financial statements.

**1.4 INCOME**

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Where incoming resources are received for a future specific time period, the amount relating to the period beyond the balance sheet date is shown as deferred income within current liabilities on the balance sheet.

The charity receives donations of veterinary medicines which are close to their expiry dates. Such medicines can only be used if they are distributed to the charity's ultimate beneficiaries prior to expiration; if the medicines cannot be so used they have to be disposed of. No value is attributed to such donations as, due to their very short lives, their estimated gross value at the time of use is immaterial.

**MISSION RABIES LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

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**1. ACCOUNTING POLICIES (continued)**

**1.4 INCOME (continued)**

Grants are credited to incoming resources when they are receivable as the charity's own money, unless they are for activities that relate to a specific future period, in which case they are deferred to that period.

Government grants are recognised based on the accrual model and are measured at the fair value of the asset received or receivable. Grants relating to revenue are recognised in income over the period in which the income is receivable.

**1.5 EXPENDITURE**

All expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources. Expenditure includes attributable VAT which cannot be recovered.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment, but not accrued as expenditure.

**1.6 ALLOCATION AND APPORTIONMENT OF COSTS**

All costs are allocated between expenditure categories in the Statement of Financial Activities on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly; others are apportioned on an appropriate basis.

**1.7 FOREIGN CURRENCIES**

Transactions denominated in foreign currencies are translated at rates prevailing at the date of transaction. Balances denominated in foreign currencies are translated at the rate of exchange prevailing at the year end.

**1.8 TAXATION**

The company is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charity for UK corporation tax purposes. Accordingly, the company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes. The trustees believe that the company has complied fully with the above rules during the year and no provision for taxation is therefore required.

**1.9 FIXED ASSETS**

Assets that are acquired for continuing use by the charity are capitalised at their costs to the charity. Depreciation is provided at rates calculated to write off each asset over its estimated remaining life. The rates applied to achieve this are:

Plant and machinery	25% straight line basis
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**1.10 FUND ACCOUNTING**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees. If part of an unrestricted fund is earmarked for a particular project it may be designated as a separate fund, but the designation has an administrative purpose only, and does not legally restrict the trustees' discretion to apply the fund.

Restricted funds are funds which are used in accordance with specific restrictions imposed by donors which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund where allowable. The aim and use of each restricted fund is set out in the notes to the financial statements.

**MISSION RABIES LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

**1. ACCOUNTING POLICIES (continued)**

Purchases of fixed assets with restricted funds are deemed to be satisfied once the purchase has taken place and therefore these restricted funds balances are released to unrestricted general funds unless the restriction is deemed to be on a permanent basis.

**1.11 FINANCIAL INSTRUMENTS**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

**2. TAXATION**

The company is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

**3. NET INCOME FOR THE YEAR**

This is stated after charging:	<b>2020</b> £	<b>2019</b> £
Depreciation	1,271	848
Auditors' remuneration	5,500	5,500
	<hr/>	<hr/>

**4. DONATIONS AND LEGACIES**

	<b>Unrestricted</b> £	<b>Restricted</b> £	<b>Total</b> <b>2020</b> £	<b>Total</b> <b>2019</b> £
Donations (including Gift Aid claimed)	50,139	2,415	52,554	132,667
	<hr/>	<hr/>	<hr/>	<hr/>
2019 Total	83,478	49,189	132,667	
	<hr/>	<hr/>	<hr/>	<hr/>

**5. CHARITABLE ACTIVITIES – INCOME**

	<b>Unrestricted</b> £	<b>Restricted</b> £	<b>Total</b> <b>2020</b> £	<b>Total</b> <b>2019</b> £
Fundraising events	5,444	-	5,444	9,099
Grants	10,000	1,221,399	1,231,399	1,192,534
Government grant	-	14,162	14,162	-
Other income	2	-	2	54
	<hr/>	<hr/>	<hr/>	<hr/>
	15,446	1,235,561	1,251,007	1,201,687
	<hr/>	<hr/>	<hr/>	<hr/>
2019 Total	41,648	1,160,039	1,201,687	
	<hr/>	<hr/>	<hr/>	<hr/>

**MISSION RABIES LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
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**6. CHARITABLE ACTIVITIES – EXPENDITURE**

	<b>Direct Costs £</b>	<b>Support Costs £</b>	<b>Total 2020 £</b>	<b>Total 2019 £</b>
Staff costs (note 7)	538,550	-	538,550	548,391
Drugs and equipment	8,454	-	8,454	80
Flights, travel and medical expenses	804	-	804	29,262
Mission Rabies India costs	-	-	-	6,469
Other project costs	642,096	-	642,096	478,262
Computer and website maintenance costs	20,426	-	20,426	30,738
Travel and subsistence (including visas)	715	-	715	557
Truck costs (includes staff costs, note 7)	76,159	-	76,159	40,800
Training	4,928	-	4,928	40,581
Printing, postage and stationery	-	241	241	176
Advertising and marketing	-	3,744	3,744	6,611
Rent and rates	-	6,567	6,567	6,000
Repairs and maintenance	-	-	-	5,012
Legal, professional and insurance	-	34,585	34,585	11,458
Telephone	-	1,932	1,932	2,360
Sundry	-	1,537	1,537	4,589
Bank charges	-	3,175	3,175	1,823
Depreciation	-	1,271	1,271	848
Accountancy and audit fees	-	7,189	7,189	6,786
	<b>1,292,132</b>	<b>60,241</b>	<b>1,352,373</b>	<b>1,220,803</b>
2019 Total	<b>1,175,140</b>	<b>45,663</b>	<b>1,220,803</b>	

**MISSION RABIES LIMITED**  
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**7. STAFF COSTS AND NUMBERS**

	<b>2020</b> <b>£</b>	<b>2019</b> <b>£</b>
Staff costs during the year were as follows:		
<b>Charitable Activities:</b>		
Salaries and wages	329,569	260,484
Employers' National Insurance costs	26,275	20,623
Employers' pension contributions	5,969	4,269
	<hr/> 361,813	<hr/> 285,376
Sub-contractors on projects	203,530	273,815
	<hr/> 565,343	<hr/> 559,191

The average number of employees during the year was as follows:

	<b>2020</b> <b>No.</b>	<b>2019</b> <b>No.</b>
Average number of employees	10	9

There were no employees who earned in excess of £60,000 per annum or more (including taxable benefits) during the year (2019: none).

The charity continues to benefit from the development of its volunteer team.

The key management personnel of the charity are listed on page 5. The total amount of employee benefits (including employer pension contributions) and invoiced fees received by key management personnel for their services was £195,347 (2019: £181,440).

**8. TRUSTEES' REMUNERATION AND EXPENSES**

None of the trustees received any remuneration or reimbursement of expenses in respect of their duties as trustees during the year (2019: none).

**MISSION RABIES LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
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**9. TANGIBLE FIXED ASSETS**

	<b>Plant and machinery Total £</b>
<b>Cost</b>	
At 1 January 2020	5,084
Additions	-
	<hr/>
At 31 December 2020	5,084
	<hr/>
<b>Depreciation</b>	
At 1 January 2020	848
Charge for the year	1,271
	<hr/>
At 31 December 2020	2,119
	<hr/>
<b>Net book Value</b>	
At 31 December 2020	2,965
	<hr/>
At 31 December 2019	4,236
	<hr/>

**10. DEBTORS**

	<b>2020 £</b>	<b>2019 £</b>
Prepayments and accrued income	-	4,928
	<hr/>	<hr/>
	-	4,928
	<hr/>	<hr/>

**11. CREDITORS**

<b>Amounts falling due within one year:</b>	<b>2020 £</b>	<b>2019 £</b>
Social security and other taxes	8,148	6,321
Accruals and deferred income	11,214	10,547
	<hr/>	<hr/>
	19,362	16,868
	<hr/>	<hr/>

**MISSION RABIES LIMITED**  
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**12. UNRESTRICTED FUNDS**

	Balance at 1 Jan 2020 £	Incoming Resources £	Outgoing Resources £	Transfers In/(out) £	Balance at 31 Dec 2020 £
General funds	223,296	65,942	(156,252)	-	132,987

Comparative balances for the year ended 31 December 2019:

	Balance at 1 Jan 2019 £	Incoming Resources £	Outgoing Resources £	Transfers In/(out) £	Balance at 31 Dec 2019 £
General funds	190,547	126,048	(102,342)	9,043	223,296

**General reserve fund**

This represents funds which have been accumulated for the general purposes of the charity.

**13. RESTRICTED FUNDS**

	Balance at 1 Jan 2020 £	Incoming Resources £	Outgoing Resources £	Transfers In/(out) £	Balance at 31 Dec 2020 £
Mission Rabies – DT3/4 project	77,805	1,110,106	(1,103,032)	-	84,879
Data Collection App	-	-	-	-	-
Fellowship Partnership	18,683	35,197	(15,184)	-	38,696
India Education	2,070	3,955	(2,070)	-	3,955
Malawi Education	8,686	-	(8,686)	-	-
App training and development	-	-	-	-	-
Marchig	-	48,360	(48,453)	-	(93)
Education	3,500	800	(3,251)	-	1,049
International Rabies Taskforce	37,566	36,754	(14,695)	-	59,625
Malawi Volunteers	-	2,415	-	-	2,415
Tanzania Volunteers	-	750	(750)	-	-
	148,310	1,238,337	(1,196,121)	-	190,526

**Transfers between funds:**

These represent the use of unrestricted funds to cover deficits on restricted projects or the release of balances on restricted projects that are no longer required to unrestricted funds.



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**13. RESTRICTED FUNDS (continued)**

Comparative balances for the year ended 31 December 2019:

	Balance at 1 Jan 2019 £	Incoming Resources £	Outgoing Resources £	Transfers In/(out) £	Balance at 31 Dec 2019 £
Mission Rabies – DT3/4 project	42,773	1,096,313	(1,049,350)	(11,931)	77,805
Data Collection App	480	-	(480)	-	-
Fellowship Partnership	9,794	29,405	(20,516)	-	18,683
India Education	8,439	100	(6,469)	-	2,070
Malawi Education	4,587	8,737	(4,638)	-	8,686
App training and development	(200)	1,568	(2,664)	1,296	-
Marchig	-	32,633	(34,225)	1,592	-
Education	-	3,500	-	-	3,500
International Rabies Taskforce	-	37,685	(119)	-	37,566
	65,873	1,209,941	(1,118,461)	(9,043)	148,310

**Purposes of restricted funds:**

**Mission Rabies – DT4 project**

This fund represents monies received to run a portfolio of rabies elimination programmes in India and Malawi. These programmes comprise mass dog vaccination, rabies risk reduction education and active canine rabies surveillance. Besides this, the fund is provided to cover the ongoing maintenance and running costs of the bespoke mobile veterinary teaching hospital and the veterinary training activities which take place on board this mobile hospital at several sites around India. The fund also provides for core human resource costs for the organisation and includes the rural Blantyre expansion project.

**Zomba**

This is an extension of the DT2 project, focusing on the Chiradzulu and Zomba districts in Malawi.

**Data Collection App**

This is a bespoke mobile phone application used to collect epidemiological data in the field, enhancing the efficiency of rabies control projects and enables programme managers to monitor and evaluate field teams.

**Fellowship Partnership**

The MSD Fellowship for Global Health is a three month, field based corporate programme designed to leverage the skills and talents of MSD employees worldwide. In 2019 Three MSD Fellows worked with Mission Rabies in India to explore the integration of livestock disease control programmes into our rabies work to create a synergistic effect in extending our outreach to the rural and peri-urban population of the Nigiris District incorporating FMD vaccination alongside canine vaccination.

**India Education & Malawi Education**

The Mission Rabies education programme in Malawi and India is an essential pillar of Mission Rabies' strategy to prevent rabies. Combining rabies first aid and lessons about responsible dog ownership, the education programme reaches out to primary school children and communities at risk, empowering the general public with the knowledge needed to protect themselves against rabies and engage with our campaigns.

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**13. RESTRICTED FUNDS (continued)**

**App training and development**

Received to support app training in Bangladesh and app development.

**Marchig**

Received to support the practical project endeavours of Mission Rabies: in 2019 this was in relation to Sri Lanka, Tanzania and Uganda, as well as ground work for future projects in Senegal and Cambodia.

**Education**

Income that has been restricted for further education programmes within the charity.

**International Rabies Taskforce**

A new initiative to establish a taskforce to assist with the development and implementation of strategic programmes to eliminate canine transmitted rabies, build surveillance for the disease in targeted areas and boost core infrastructure of Governments and NGOs requesting help through the provision of training and practical support. This is in collaboration with MSD Animal Health, the Centre of Disease Control in the US and with Mars Inc. This will create the framework for global expansion of our projects in support of the United Against Rabies coalition with WHO, OIE and FAO.

**14. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	<b>Fixed assets £</b>	<b>Net current Assets £</b>	<b>Total £</b>
Restricted funds	-	190,526	190,526
Unrestricted funds	2,965	130,022	132,987
<b>Net assets at the end of the year</b>	<b>2,965</b>	<b>320,548</b>	<b>323,513</b>

Comparative movements on unrestricted funds for the year ended 31 December 2019:

	<b>Fixed assets £</b>	<b>Net current Assets £</b>	<b>Total £</b>
Restricted funds	-	148,310	148,310
Unrestricted funds	4,236	219,060	223,296
<b>Net assets at the end of the year</b>	<b>4,236</b>	<b>367,370</b>	<b>371,606</b>

**15. RELATED PARTY TRANSACTIONS**

During the year the charity received a grant of £1,095,583 (2019: £1,095,583) from The Dogs Trust, who share two common trustees with Mission Rabies Limited.

**MISSION RABIES LIMITED**  
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**16. GUARANTEE ON WINDING UP**

All of the trustees, who are also members of the company, have undertaken to contribute such amounts as may be required (not exceeding £10) to the charity's assets if it should be wound up while he or she is a member or within one year are he or she ceases to be a member.

If Mission Rabies Limited is wound up or dissolved, any assets remaining on dissolution shall be given or transferred to another charity having similar objects.

**17. COMPARATIVE BALANCES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	<b>Funds Unrestricted £</b>	<b>Restricted £</b>	<b>2019 Total £</b>
<b>INCOME AND ENDOWMENTS FROM:</b>			
Donations and legacies	83,478	49,189	132,667
Charitable activities	41,648	1,160,039	1,201,687
Investments	922	713	1,635
<b>Total income</b>	<b>126,048</b>	<b>1,209,941</b>	<b>1,335,989</b>
<b>EXPENDITURE ON:</b>			
Charitable activities	102,342	1,118,416	1,220,803
<b>Total expenditure</b>	<b>102,342</b>	<b>1,118,461</b>	<b>1,220,803</b>
<b>NET INCOME</b>	<b>23,706</b>	<b>91,480</b>	<b>115,186</b>
Transfers between funds	9,043	(9,043)	-
<b>NET MOVEMENT IN FUNDS</b>	<b>32,749</b>	<b>82,437</b>	<b>115,186</b>
<b>RECONCILIATION OF FUNDS:</b>			
Total funds brought forward	190,547	65,873	256,420
<b>TOTAL FUNDS CARRIED FORWARD</b>	<b>223,296</b>	<b>148,310</b>	<b>371,606</b>

There were no other recognised gains or losses other than those stated above.