



2024 - 2025 TRUSTEES ANNUAL REPORT

1. Executive Summary

During the 2024–2025 reporting period, Options 4 Change (O4C) continued to strengthen its delivery of targeted support to children, young people, and families experiencing disadvantage. This work was underpinned by sustained funding from the Walcot Foundation and the National Lottery Community Fund's Reaching Communities fund, which helped strengthen partnerships across the local community. Our focus remained on preventing school exclusions, reducing hardship, and improving outcomes for families through holistic casework, advocacy, and preventative interventions.

A key development this year was our relocation to Loughborough Park Community Centre, which significantly enhanced our ability to engage with the Brixton community. This move enabled us to expand our service-user base, increase delivery of in-house activities, and deepen collaboration with local partners, including Dwaynatics/Dwayne Simpson Foundation CIC. As a result, O4C further embedded its presence within the community and strengthened local referral pathways.

Our Education Sustainment Programme (ESP) remained central to our work, supporting families whose children were at risk of, or had experienced, exclusion. Through close partnership working with schools, legal professionals, and statutory services, we ensured families had access to appropriate advocacy and support.

We maintained strong relationships with local primary schools, including Stockwell, Loughborough, St Mark's and St Jude's, which continued to play a vital role in identifying and referring families in need of support.

O4C continued to play an active role within the local voluntary and community sector, strengthening partnerships with organisations including Number One Performing Arts (NOPA), Dwaynatics, Code7, Angell Delight, Circle of Life Ignite, and Ecosystem Coldharbour. Engagement in peer networks, including those facilitated by the Walcot Foundation, further enhanced collaboration and shared learning across the sector.

We also expanded our support for families with no recourse to public funds (NRPF), providing guidance on housing, access to statutory services, and engagement with social care. Through this work, we developed a deeper understanding of the barriers faced by these families and the importance of trusted, community-based referral routes in reaching those who may otherwise remain hidden.

O4C remains committed to delivering responsive, community-led support, with a continued focus on safeguarding, equity, and long-term impact. Our progress this year reflects both the resilience of the families we support and the strength of the partnerships that underpin our work.

2. Family Welfare and Education Sustainment Projects

Throughout 2024–2025, Options 4 Change (O4C) continued to deliver targeted support through our Family Welfare and Education Sustainment projects. These services focused on preventing school exclusions, promoting educational achievement, and reducing hardship for families facing disadvantage.

Following our move from Streatham to Loughborough Park Community Centre, we expanded our reach and strengthened our presence within the Brixton community. This transition increased our service-user base, enhanced our ability to deliver in-house events, and enabled closer collaboration with local partners, including Dwaynatics/Dwayne Simpson Foundation CIC.

With sustained funding from the Walcot Foundation, we maintained our Education Sustainment Programme (ESP). This programme provided holistic casework and advocacy for families whose children were at risk of, or had experienced, exclusion. We worked alongside legal professionals, independent advocates, and local education and children's services to ensure families had access to fair representation and appropriate support.

We continued to work in partnership with several local primary schools, including Stockwell Primary School, Loughborough Primary School, St Mark's Primary School, and St Jude's Primary School, among others.

As part of our preventative work, we delivered the Mango Tree Project, which raised awareness of gang recruitment and grooming. The project included interactive sessions for both pupils and parents. Parents were supported to recognise warning signs, understand the risks associated with social media, and learn how to intervene appropriately. They were also provided with our 'Parent Charter'. Pupils received age-appropriate guidance on how to avoid being targeted and how to seek support from trusted adults. In total, we engaged over 240 pupils and 50 parents, with participants identified and referred through our partner schools.

We strengthened our partnerships across the community, working with organisations such as Number One Performing Arts (NOPA), Dwaynatics, Code7, Angell Delight, Ecosystem Coldharbour and National Black Boys Can. We also expanded our networks through peer support groups, including those facilitated by the Walcot Foundation.

Our summer programme provided vital support to disadvantaged families during the school holidays, helping to alleviate holiday hunger and financial hardship. Throughout August, we delivered a range of free and enriching activities, including cinema trips, a drumming workshop, and museum visits. The programme culminated in a three-day residential trip to Cardiff, Wales, attended by 27 participants at no cost to families.

We provided targeted support to families with no recourse to public funds (NRPF), particularly in relation to housing, access to statutory services, and engagement with social services, supported by funding from the Walcot Foundation. Families with NRPF were often difficult to reach, as many were understandably cautious about engaging with services due to concerns around their immigration status or previous negative experiences. This often meant families remained hidden until their circumstances became critical. Through this work, we recognised the importance of building trusted referral pathways through schools and community organisations that already had established relationships with families.

Alongside our service delivery, we continued to invest in strengthening our online presence, including upgrades to our website and increased engagement through platforms such as LinkedIn.

3. Delivery Partners

Options 4 Change plays an active role within the Lambeth community, with strong, established partnerships across both statutory and voluntary sectors. These relationships enable us to provide effective, joined-up support to children, young people, and families, contributing to improved outcomes across the community.

We have continued to strengthen and build on our relationships with key local partners, including:

- Number One Performing Arts (NOPA)
- Dwaynatics/Dwayne Simpson Foundation CIC
- Code7
- Angell Delight
- Your Story
- National Black Boys Can
- Excell 3
- Ecosystem Coldharbour
- Walcot Foundation Peer Support Group
- Communities Empowerment Network
- Stockwell Primary, Loughborough Primary, St. Mark's Primary, St. Jude's Primary, St. John's Angell Town Primary and Christchurch Primary schools
- Lambeth Social Services
- Lambeth Youth Offending Team
- Lambeth Police
- Osbornes Law (Solicitor)
- McMillan Rose (Solicitor)
- Universities, including London South Bank, Greenwich, Kent Medway and Middlesex

4. Governance

Options 4 Change continues to maintain strong governance, building on the solid foundation established since its inception. As a charitable company limited by guarantee, incorporated on 27 June 2005 and registered as a charity on 4 June 2015, we operate in line with our Memorandum and Articles of Association, which clearly set out our charitable objectives, powers, and governance framework. This ensures transparency, accountability, and compliance across all areas of our work.

Our Board of Trustees is comprised of the following individuals:

- Rahman Mustapha – **Chair**
- Aida Huballah – **Trustee**
- Donna Sinclair – **Company Secretary**
- Beverley Baxter – **Trustee**

The Board brings a breadth of professional expertise across community development, engagement, and organisational leadership. Importantly, Trustees also bring lived experience of the challenges faced by the communities we serve, which strengthens their insight, decision-making, and commitment to the charity's mission. Their continued dedication over many years has been instrumental in providing effective oversight and shaping the strategic direction of the organisation.

The Board meets on a quarterly basis and is consulted on key matters as they arise. The Chief Executive Officer provides regular updates on operational activity and financial performance, enabling Trustees to make informed decisions on areas such as budgeting, strategic planning, and policy development.

Trustees serve on a voluntary basis and are not remunerated. The charity's reserves are kept under regular review to ensure they remain appropriate and aligned with current financial commitments and organisational priorities.

5. Financial Review

During the reporting period ending 30 June 2025, Options 4 Change was primarily funded through grants from charitable foundations. Key support was received from the Walcot Foundation, the National Lottery Community Fund's Reaching Communities fund, Ecosystem Coldharbour, and Sainsbury's & Comic Relief, which together enabled us to continue delivering essential services to children, young people, and families in need.

Grant funding remained our main source of income throughout the year. In addition, we introduced the ability to receive online donations via our website. While individual donations currently account for a small proportion of overall income, this development establishes an important foundation for future growth in community giving and broader fundraising activity.

6. Accountant

Options 4 Change's accounts are independently verified and filed by qualified accountants in accordance with the requirements of the Charity Commission and Companies House. This ensures the charity adheres to best practice in financial management and auditing procedures.

The accounts for this reporting period were prepared by:

Thames Accountancy Ltd
438 Streatham High Road, London, SW16 3PX
Company Number: 09330671

7. Financial Statement

The annual accounts were approved by the Board of Trustees on 26 March 2026 and signed on their behalf by:

Rahman Mustapha – **Chair**
Aida Huballah – **Trustee**

8. Declaration

This report was approved by the Board of Trustees and signed on their behalf by:

A handwritten signature in black ink, appearing to read 'Donna Sinclair', is positioned above the name of the Company Secretary.

Donna Sinclair – **Company Secretary**

Charity Registration Number : 1162000
Company Registration Number : 05492205

OPTIONS 4 CHANGE

A COMPANY LIMITED BY GUARANTEE
FINANCIAL STATEMENTS
FOR THE YEAR ENDED
30 JUNE 2025

OPTIONS 4 CHANGE

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FOR THE YEAR ENDED 30 JUNE 2025

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OPTIONS 4 CHANGE

LEGAL AND ADMINISTRATIVE INFORMATION

FOR THE YEAR ENDED 30 JUNE 2025

Trustee	Aida Hubullah, Rahman Mustapha
Charity Number	1162000
Company Number	05492205
Registered Office	Loughborough Park Community Centre, Brixton SW9 8UA

OPTIONS 4 CHANGE

TRUSTEES' REPORT

FOR THE YEAR ENDED 30 JUNE 2025

The trustees present their annual report and financial statements for the year ended 30 June 2025.

Trustee's report and financial statements

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Trustees

The trustee, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements was:

Aida Hubullah

Trustee's responsibilities statement

The trustees, who are also the directors of Charity For Options 4 Change for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

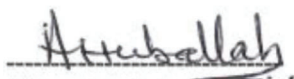
Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the trustees and signed on its behalf by:



Aida Hubullah
Trustee

Date : **26 March 2026**

OPTIONS 4 CHANGE**RECEIPTS AND PAYMENTS**

FOR THE YEAR ENDED 30 JUNE 2025

Categories	Unrestricted funds	Total funds	Last year
Receipts			
Donation and gifts	31,372.00	31,372.00	7,291.00
General grants provided by Government/other charities	108,545.00	108,545.00	64,380.00
Sub total	139,917.00	139,917.00	71,671.00
Total receipts	139,917.00	139,917.00	71,671.00
Payments			
Advertising, marketing, direct mail and publicity	2,751.00	2,751.00	-
Depreciation Charge for the Year - Fixtures & Fittings	1,146.00	1,146.00	1,146.00
Printing and stationery	289.00	289.00	-
Legal/professional fees	25,966.00	25,966.00	-
Charity management & administration	982.00	982.00	45,375.00
Charity running cost	51,368.00	51,368.00	-
Cost of services	-	-	33,746.00
Employee costs	26,918.00	26,918.00	-
Accountants fees	1,050.00	1,050.00	-
Sub total	110,470.00	110,470.00	80,267.00
Total Payments	110,470.00	110,470.00	80,267.00
Net of receipts/(payments)	29,447.00	29,447.00	(8,596.00)
Cash funds last year end	(28,207.00)	(28,207.00)	(19,611.00)
Cash funds this year end	1,240.00	1,240.00	(28,207.00)

OPTIONS 4 CHANGE

STATEMENT OF ASSETS AND LIABILITIES

FOR THE YEAR ENDED 30 JUNE 2025

Categories	Details	Unrestricted funds	Restricted funds
Cash funds			
	Cash at bank and in hand	8,415.00	-
	Total Cash Funds	8,415.00	-
	Details	Fund to which asset belongs	Cost (optional)
Assets retained for the charity's own use			
	Fixtures & Fittings	Unrestricted Funds	4,584.00
	Total		4,584.00
	Details	Fund to which asset belongs	Cost (optional)
Liabilities			
	Total		-

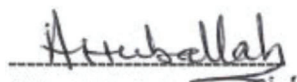
For the year ended 30 June 2025 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476.

The trustee acknowledges their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts.

These accounts have been prepared and delivered in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board on 26 March 2026 and signed on its behalf by:



Aida Hubullah
Trustee

Date : **26 March 2026**

OPTIONS 4 CHANGE

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2025

1. Accounting Policies

The principal accounting policies adopted by the Charity, which is a public benefit entity, in the preparation of the accounts are as follows.

1.1 Basis of preparation

These accounts have been prepared under the historical cost convention, as modified by the inclusion of charitable properties and fixed asset investments and investment properties at valuation.

These accounts have been prepared in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

These accounts are presented in pounds sterling and rounded to the nearest pound.

1.2 Going concern

The Trustees have prepared financial projections, taking into consideration the current economic conditions and have, at the time of approving these accounts, a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the accounts.

2. Income from Donations and Legacies

Analysis	Unrestricted funds	Total funds 2025	Total funds 2024
	£	£	£
Donation and gifts	31,372.00	31,372.00	7,291.00
General grants provided by Government/other charities	108,545.00	108,545.00	64,380.00
Total	139,917.00	139,917.00	71,671.00

3. Expenditure on Raising Funds

Analysis	Unrestricted funds	Total funds 2025
	£	£
Advertising, marketing, direct mail and publicity	2,751.00	2,751.00
Total	2,751.00	2,751.00
Support Costs	144.50	144.50
	2,895.50	2,895.50

4. Expenditure on Charitable Activities

Analysis	Unrestricted funds	Total funds 2025	Total funds 2024
	£	£	£
Legal/professional fees	25,966.00	25,966.00	-
Charity management & administration	982.00	982.00	45,375.00
Charity running cost	51,368.00	51,368.00	-
Cost of services	-	-	33,746.00
Employee costs	26,918.00	26,918.00	-
Total	105,234.00	105,234.00	79,121.00
Support Costs	1,194.50	1,194.50	-
	106,428.50	106,428.50	79,121.00

5. Support Costs

	Total funds 2025
Analysis	£
Support Costs	
Printing and stationery	289.00
Governance Costs	
Accountants fees	1,050.00
	1,339.00

6. Other Expenditure

Analysis	Unrestricted funds	Total funds 2025	Total funds 2024
	£	£	£
Depreciation Charge for the Year - Fixtures & Fittings	1,146.00	1,146.00	1,146.00
Total	1,146.00	1,146.00	1,146.00

7. Tangible Fixed Assets

	Fixtures & Fittings
	£
7.1 Cost or valuation	
At 01 July 2024	4,584.00
Additions	-
Disposals	-
Revaluations	-
Transfers	-
At 30 June 2025	4,584.00
7.2 Depreciation and impairments	
At 01 July 2024	1,146.00
Charge for the year	2,299.00
Disposals	-
Revaluations	-
Transfers	-
At 30 June 2025	3,445.00
7.3 Net book value	
At 01 July 2024	3,438.00
At 30 June 2025	1,139.00

8. Cash at bank and in hand

Analysis	Total funds 2025
	£
Cash at bank and in hand	8,415.00
Total	8,415.00

9. Creditors: Amounts falling due within one year

Analysis of Creditors

Total funds 2024

Other creditors

17,922.00

Total

17,922.00

10. Charity funds

10.1 Details of material funds held and movements during the CURRENT reporting period

Fund names	Fund balances brought forward	Income	Expenditure	Transfers	Gains and losses	Fund balances carried forward
	£	£	£	£	£	£
Unrestricted funds						
	(19,893.00)	139,917.00	110,470.00	-	-	9,554.00
General Fund	(28,207.00)	-	-	-	-	(28,207.00)

10.2 Details of material funds held and movements during the PREVIOUS reporting period

Fund names	Fund balances brought forward	Income	Expenditure	Transfers	Gains and losses	Fund balances carried forward
	£	£	£	£	£	£
Unrestricted funds						
General Fund	(19,611.00)	71,671.00	80,267.00	-	-	(28,207.00)



CHARITY COMMISSION
FOR ENGLAND AND WALES

Independent examiner's report on the accounts

Section A

Independent Examiner's Report

Report to the trustees

Charity Name

OPTIONS 4 CHANGE

On accounts for the year
ended

30 JUNE 2025

Charity no
(if any)

1162000

Set out on pages

1 to 12

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended ~~30/06/2025~~

Responsibilities and
basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent
examiner's statement

[The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [insert name of applicable listed body]]. Delete [] if not applicable.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below *) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:

Date:

28/3/2026

Name:

MUHAMMAD HASEEB AKRAM

Relevant professional
qualification(s) or body

ACCA-1290744

(if any):

Address:

438 STREATHAM HIGH ROAD

LONDON

SW16 3PX

Section B

Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.