

We continue to operate a community centre for the local and wider community. The main group being the Cliffe Active Retirement Association. We also have many other local groups use the centre for fund raising events, meetings and seminars. We sublet part of the building to a social club on a no profit to us arrangement. We also fund raise with various events Quiz nights, cabaret nights and fetes. We have just started building an extension to the premises and a complete refurbishment programme to be finished late 2025.

Ian Downes (chair)

Logo

Cliffe Woods Community Association

Management Report

18th September 2025

Prepared by Christopher John Fribbins

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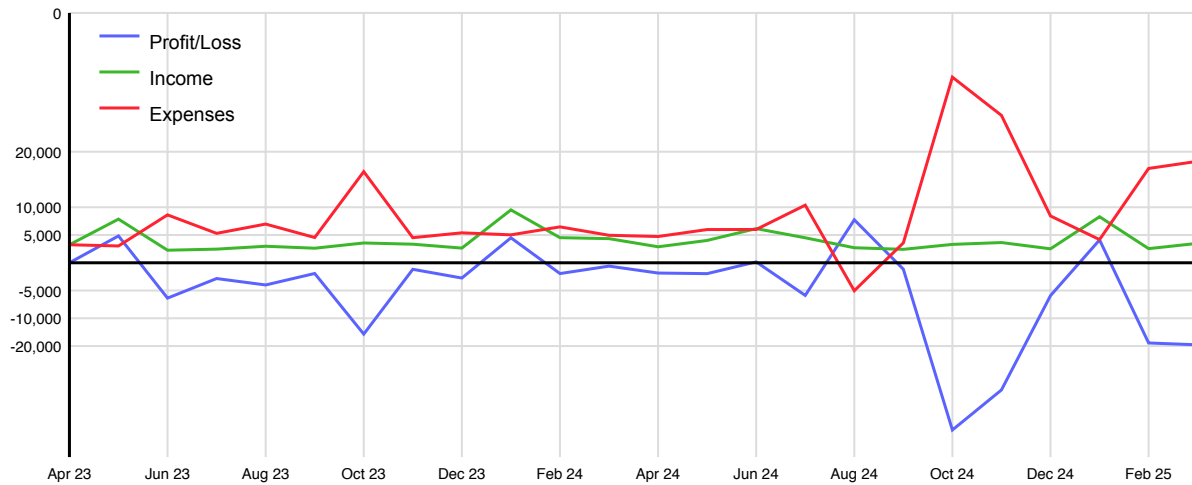
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Executive Summary

Report comparing FY 2024 and FY 2025

	FY 2025 (£)	FY 2024 (£)	Variance
Cash			
Cash Flow From Operations			
Cash in	60,942.85	50,561.10	20.5%
Cash out	(132,251.72)	(61,461.07)	(115.2%)
Net cash surplus (deficit)	(71,308.87)	(10,899.97)	(554.2%)
Cash Flow From Financing Activities			
Cash out	(166.75)	(168.85)	1.2%
Net cash surplus (deficit)	(166.75)	(168.85)	1.2%
Cash Flow From Investing Activities			
Net cash surplus (deficit)	(150.00)	(14.40)	(941.7%)
Cash Summary			
Net cash movements	(71,625.62)	(11,083.22)	(546.3%)
Closing cash balance	185,933.36	257,558.98	(27.8%)
Profitability			
Revenue	46,339.53	49,213.76	(5.8%)
Cost of sales	0.00	(150.00)	100%
Gross profit (loss)	46,339.53	49,063.76	(5.6%)
Other income	131.17	150.00	(12.6%)
Administrative expenses	(47,665.13)	(72,509.75)	34.3%
Other expenses	(85,644.17)	(1,657.58)	(5066.8%)
Finance costs	(166.75)	(168.85)	1.2%
Profit (loss)	(87,005.35)	(25,122.42)	(246.3%)
Balance Sheet			
Assets	156,514.43	243,519.78	(35.7%)
Net Assets	156,514.43	243,519.78	(35.7%)
Performance Indicators			
Number of invoices issued	3	3	0%
Average value of invoices	115.00	1,049.67	(89%)
Average credit terms (days)	30.00	15.67	91.5%
Average pay time (days)	26.33	11.33	132.4%

Profit & Loss



Report comparing FY 2024 and FY 2025

	FY 2025 (£)	FY 2024 (£)	Variance
Revenue			
Cliffe Woods Social Club Rent	20,897.50	21,040.00	(0.7%)
Hall Hire	13,327.97	12,508.00	6.6%
PARISH COUNCIL CORONATION GRANT	0.00	2,000.00	(100%)
PARISH COUNCIL DONATION	5,000.00	5,000.00	0%
Total Revenue	39,225.47	40,548.00	(3.3%)
Fund Raising			
Fund Raising Quiz	3,559.06	4,185.91	(15%)
Fund Raising Event	3,555.00	2,035.00	74.7%
Fund Raising Coronation	0.00	2,444.85	(100%)
Total Fund Raising	7,114.06	8,665.76	(17.9%)
Cost of sales			
Hire Deposits Refund	0.00	(150.00)	100%
Total Cost of sales	0.00	(150.00)	100%
Gross Profit	46,339.53	49,063.76	(5.6%)
Administrative expenses			
Salaries			
Salaries	(11,913.10)	(12,102.63)	1.6%
PAYE	(2,617.85)	(2,507.73)	(4.4%)
Total Salaries	(14,530.95)	(14,610.36)	0.5%
Rent and rates			
Rent and rates	(523.94)	(268.80)	(94.9%)
Heat and lighting	(17,382.14)	(20,254.04)	14.2%
Insurance	(2,204.81)	(1,884.86)	(17%)

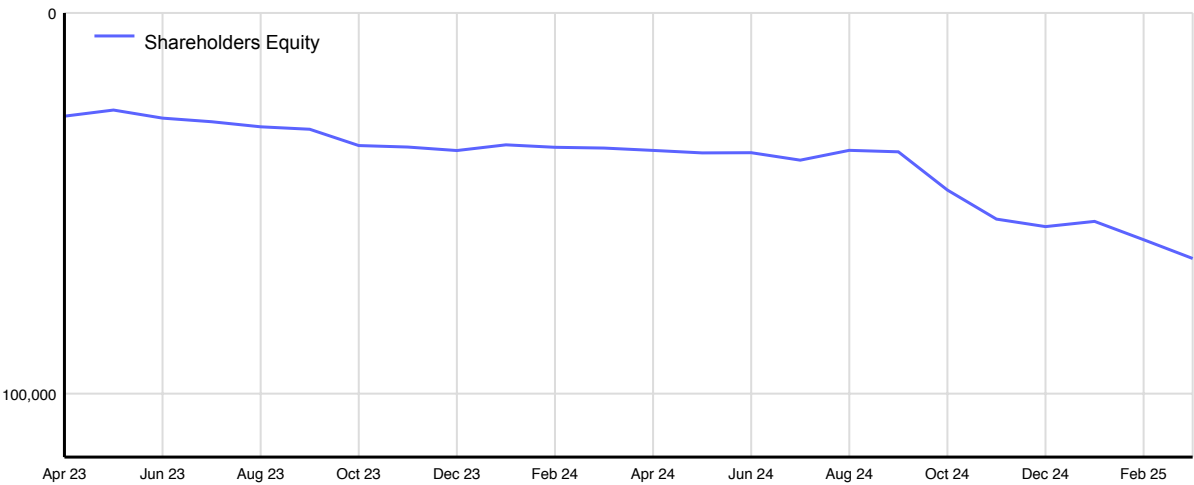
Profit & Loss

	FY 2025 (£)	FY 2024 (£)	Variance
Water & Sewage	12,045.31	(14,646.20)	182.2%
Total Rent and rates	(8,065.58)	(37,053.90)	78.2%
Communications			
Telephone	0.00	(111.60)	100%
Total Communications	0.00	(111.60)	100%
General administration			
General admin	(77.47)	0.00	-
Cleaning	(1,558.21)	(538.61)	(189.3%)
Computer Software	(877.44)	(368.40)	(138.2%)
Total General administration	(2,513.12)	(907.01)	(177.1%)
Professional fees			
Inspection Fees	(919.31)	(1,688.85)	45.6%
Total Professional fees	(919.31)	(1,688.85)	45.6%
Entertainment			
Entertainment Licence	0.00	(187.24)	100%
Total Entertainment	0.00	(187.24)	100%
Depreciation			
Land & property dep	(15,436.07)	(14,053.60)	(9.8%)
Fixtures & fittings dep	(93.66)	0.00	-
Total Depreciation	(15,529.73)	(14,053.60)	(10.5%)
Repairs and maintenance			
Repairs and maintenance	(5,966.44)	(3,897.19)	(53.1%)
Total Repairs and maintenance	(5,966.44)	(3,897.19)	(53.1%)
Advertising			
Advertising	(140.00)	0.00	-
Total Advertising	(140.00)	0.00	-
Total Administrative Expenses	(47,665.13)	(72,509.75)	34.3%
Finance costs			
Finance expense			
Bank charges	(166.75)	(168.85)	1.2%
Total Finance expense	(166.75)	(168.85)	1.2%
Operating Profit	(1,492.35)	(23,614.84)	93.7%
Other income			
Other income	131.17	150.00	(12.6%)
Total Other income	131.17	150.00	(12.6%)
Other expenses			
Hall Development			
Hall Development	(84,220.56)	0.00	-

Profit & Loss

	FY 2025 (£)	FY 2024 (£)	Variance
Total Hall Development	(84,220.56)	0.00	-
Events			
PARISH COUNCIL CORONATION GRANT	0.00	(1,488.89)	100%
Fund Raising Event	(1,423.61)	(168.69)	(743.9%)
Total Events	(1,423.61)	(1,657.58)	14.1%
Profit Before Tax	(87,005.35)	(25,122.42)	(246.3%)
Net Profit	(87,005.35)	(25,122.42)	(246.3%)

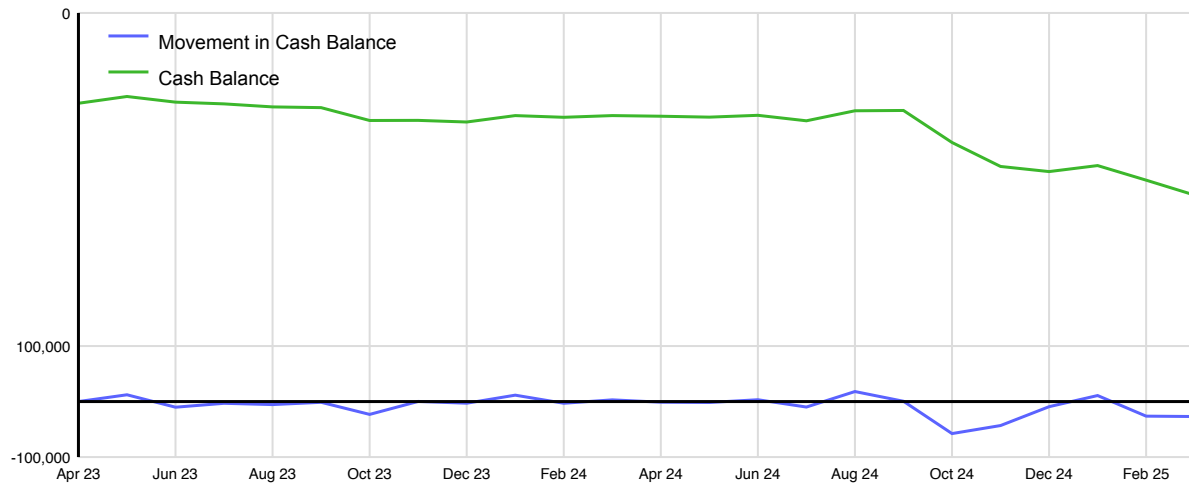
Balance Sheet



Report comparing FY 2024 and FY 2025

	FY 2025 (£)	FY 2024 (£)	Variance
Non current assets			
Fixed assets			
Fixtures & fittings	164.40	14.40	1041.7%
Total Fixed assets	164.40	14.40	1041.7%
Accumulated depreciation			
Land & property acc dep	(29,489.67)	(14,053.60)	(109.8%)
Fixtures & fittings acc dep	(93.66)	0.00	-
Total Accumulated depreciation	(29,583.33)	(14,053.60)	(110.5%)
Current assets			
Cash			
HSBC Current	6,443.60	16,474.72	(60.9%)
HSBC SP	179,489.76	241,084.26	(25.5%)
Total Cash	185,933.36	257,558.98	(27.8%)
Net Assets	156,514.43	243,519.78	(35.7%)
Equity			
Retained earnings	243,519.78	268,642.20	(9.4%)
Net profit	(87,005.35)	(25,122.42)	(246.3%)
Total Equity	156,514.43	243,519.78	(35.7%)
Shareholders Equity	156,514.43	243,519.78	(35.7%)

Cash Flow



Report comparing FY 2024 and FY 2025

	FY 2025 (£)	FY 2024 (£)	Variance
Revenue			
Cliffe Woods Social Club Rent	20,897.50	21,040.00	(0.7%)
Hall Hire	13,427.97	12,658.00	6.1%
PARISH COUNCIL CORONATION GRANT	0.00	2,000.00	(100%)
PARISH COUNCIL DONATION	5,000.00	5,000.00	0%
Total Revenue	39,325.47	40,698.00	(3.4%)
Fund Raising			
Fund Raising Event	3,555.00	2,035.00	74.7%
Fund Raising Quiz	3,559.06	4,185.91	(15%)
Fund Raising Coronation	0.00	2,444.85	(100%)
Total Fund Raising	7,114.06	8,665.76	(17.9%)
Other income			
Other income	14,503.32	1,197.34	1111.3%
Total Other income	14,503.32	1,197.34	1111.3%
Total Income	60,942.85	50,561.10	20.5%
Cost of sales			
Hire Deposits Refund	0.00	(150.00)	100%
Cost of sales	(100.00)	0.00	-
Total Cost of sales	(100.00)	(150.00)	33.3%
Administrative expenses			
Rent and rates			
Heat and lighting	(17,382.14)	(20,592.31)	15.6%
Rent and rates	(523.94)	(268.80)	(94.9%)

Cash Flow

	FY 2025 (£)	FY 2024 (£)	Variance
Insurance	(2,204.81)	(1,884.86)	(17%)
Water & Sewage	(2,326.84)	(14,646.20)	84.1%
Total Rent and rates	(22,437.73)	(37,392.17)	40%
Professional fees			
Inspection Fees	(919.31)	(1,688.85)	45.6%
Total Professional fees	(919.31)	(1,688.85)	45.6%
Salaries			
Salaries	(11,913.10)	(12,166.63)	2.1%
PAYE	(2,617.85)	(2,507.73)	(4.4%)
Total Salaries	(14,530.95)	(14,674.36)	1%
General administration			
Cleaning	(1,558.21)	(474.61)	(228.3%)
Computer Software	(877.44)	(649.20)	(35.2%)
General admin	(77.47)	0.00	-
Total General administration	(2,513.12)	(1,123.81)	(123.6%)
Repairs and maintenance			
Repairs and maintenance	(5,966.44)	(4,475.46)	(33.3%)
Total Repairs and maintenance	(5,966.44)	(4,475.46)	(33.3%)
Entertainment			
Entertainment Licence	0.00	(187.24)	100%
Total Entertainment	0.00	(187.24)	100%
Communications			
Telephone	0.00	(111.60)	100%
Total Communications	0.00	(111.60)	100%
Advertising			
Advertising	(140.00)	0.00	-
Total Advertising	(140.00)	0.00	-
Other expenses			
Events			
PARISH COUNCIL CORONATION GRANT	0.00	(1,488.89)	100%
Fund Raising Event	(1,423.61)	(168.69)	(743.9%)
Total Events	(1,423.61)	(1,657.58)	14.1%
Hall Development			
Hall Development	(84,220.56)	0.00	-
Total Hall Development	(84,220.56)	0.00	-
Funds Generated From Operations	(71,308.87)	(10,899.97)	(554.2%)
Finance costs			
Finance expense			
Bank charges	(166.75)	(168.85)	1.2%
Total Finance expense	(166.75)	(168.85)	1.2%

Cash Flow

	FY 2025 (£)	FY 2024 (£)	Variance
Financing Cash Flow	(71,475.62)	(11,068.82)	(545.7%)
Non current assets			
Fixed assets			
Fixtures & fittings	(150.00)	(14.40)	(941.7%)
Total Fixed assets	(150.00)	(14.40)	(941.7%)
Investing Cash Flow	(71,625.62)	(11,083.22)	(546.3%)
Total After Drawings	(71,625.62)	(11,083.22)	(546.3%)
Net Cash Movements	(71,625.62)	(11,083.22)	(546.3%)
Cash Balance			
Cash Flow	(71,625.62)	(11,083.22)	(546.3%)
Total Cash Balance	185,933.36	257,558.98	(27.8%)

Aged Debtors

Not enough data to build aged-debtors Chart

Not enough data to build aged-debtors Report

Aged Creditors

Not enough data to build aged-creditors Chart

Not enough data to build aged-creditors Report

Dear Ian

We are writing to advise that we have examined the accounts of the above (without carrying out an audit) and confirm the accounts agree to the underlying records.

Yours sincerely

Adrian Morris
Adrian Morris ACA
Walderslade Accounting Services Ltd
Unit 20 Hopewell Business Centre
105 Hopewell Drive
Chatham
Kent ME5 7DX
Tel 01634 309440
Fax 01634 309441

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