

Registered number: 09510356  
Charity number: 1161253

**SARUM COLLEGE**  
(A company limited by guarantee)

**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**SARUM COLLEGE**  
**(A company limited by guarantee)**

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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS  
FOR THE YEAR ENDED 30 JUNE 2022**

<b>Trustees</b>	The Bishop Of Salisbury: the Right Revd Stephen Lake (appointed 23 June 2022) <sup>1</sup> The Bishop Of Bath and Wells - vacancy during the reporting year <sup>1</sup> Rt Revd Dr Alastair Redfern, Chair The Revd Canon Dr Chigor Chike The Ven Dr Sue Groom Very Revd Simon Jarratt Mrs Rosemary Macdonald, Chair of Executive Committee The Revd Canon Edward Probert (appointed 23 March 2022) Mr Tim Mynott Sir Marcus O'Lone Mrs Emma Osborne Ms Clare Sellars Prof Jane Shaw Prof David Sims, Chair of Board of Studies The Revd Canon Dr Robert Titley (resigned 2 December 2021) The Revd Andrew de Ville
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<sup>1</sup> Foundation Trustee

**College Leadership Team**

The Principal	Professor James Woodward
Director of Finance & Facilities	Mr Mark Manterfield
Director of Marketing & Communications	Ms Christine Nielsen-Craig
General Manager of Hospitality	Mr Gary Gifford
Director of Academic Development	Dr Jayme Reaves

The name of the Charity is Sarum College

The Charity commonly makes itself known by the name Sarum.

<b>Company registered number</b>	09510356
<b>Charity registered number</b>	1161253
<b>Registered office</b>	19 The Close Salisbury Wiltshire SP1 2EE
<b>Independent auditors</b>	Fletcher & Partners Chartered Accountants Crown Chambers Bridge Street Salisbury Wiltshire SP1 2LZ

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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS**  
**(CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2022**

<b>Bankers</b>	CafCash Limited West Malling Kent ME19 4TA
	Lloyds Bank plc 38 Blue Boar Row Salisbury Wiltshire SP1 1DB
<b>Solicitors</b>	Veale Wasbrough Vizards Narrow Quay House Narrow Quay Bristol BS1 4QA



**SARUM COLLEGE**  
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**TRUSTEES' REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2022**

The Trustees present their annual report together with the audited financial statements of the Charity for the year 1 July 2021 to 30 June 2022. The Annual report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the group and the Charity qualify as small under section 383 of the Companies Act 2006, the Group strategic report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

**Structure, governance and management**

**a. Constitution**

The charity and the group is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association on 25 March 2015.

**b. Methods of appointment or election of Trustees**

The management of the charity and the group is the responsibility of the Trustees.

The Board is composed of no fewer than 10 Trustees and no more than 14 of whom the Bishops of Salisbury and of Bath and Wells are at all times Foundation Trustees by virtue of their office. In addition the trustees may co-opt up to two trustees.

New or additional trustees are appointed by the then existing body of trustees. In making appointments the trustees bear in mind the importance of choosing individuals whose skills and experience match the needs of the Charity as a whole, the need to reflect an appropriate balance of regional and national experience and denominational background, and principles of equality and diversity including gender and lay and ordained. New Trustees receive an induction which includes an introduction to the College, governance, Trustee responsibilities and a discussion of current issues.

Trustees (other than the Foundation Trustees) normally serve a four-year term and are eligible for re-appointment for one four-year term.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**Structure, governance and management (continued)**

**c. Organisational structure and decision-making policies**

The trustees are responsible for controlling Sarum's management and administration.

Their responsibilities include:

Sarum's policy, finances, budget and management;  
envisioning Sarum's future;  
planning Sarum's strategic development; and  
giving guidance and direction to the Executive Committee.

The Board has appointed four committees.

The terms of reference of the Finance & General Purposes Committee are

The Finance and General Purposes Committee shall, on behalf of the trustees, review all aspects of the management of finance and resources at the college {and shall give advice and guidance to the Principal and leadership team as required}.

In particular, it shall monitor and (where appropriate) make recommendations to the trustees on:

Financial management and financial planning, including the annual budget and annual accounts;  
The appointment of the auditors;  
Hospitality and associated services;  
The college's buildings and estate;  
Five year plan for Finance and buildings;  
IT infrastructure;  
Marketing and fund raising;  
Health and safety;  
All other legal and regulatory matters;  
Risk management.

The committee shall ensure that, as appropriate, plans are in place for the maintenance, sustainability, renewal and development of all assets and services

The terms of reference of the Board of Studies are:

The Board of Studies shall oversee all aspects of the quality assurance arrangements made by the College. It shall receive reports from all appropriate committees and other bodies with responsibility for quality assurance in each course or programme and may make whatever enquiries it deems necessary to satisfy itself as to the standards being reached.

The Board of Studies shall also exercise broad oversight of the development of academic policy in the College, the planning of the College's academic programme and of its general academic direction. It shall receive reports on the development of academic policy from the Principal and from others nominated by the Principal. It shall review significant decisions made on the content of this programme and on the priorities given to particular subject areas, or other strands of work. It shall satisfy itself that the College is taking steps to ensure that its academic offering is refreshed and effective for meeting the goals of the College.

The Board of Studies shall receive annual reports from each Centre recognised by the College. These reports shall cover membership, links with others inside and outside the College, the programme of work conducted by the Centre, publications, financial viability, external impact, and future directions for the programme of work and the development of the subject area of the Centre.

The Board of Studies shall establish such structures for quality assurance, course management, course review, examination and assessment, student discipline and other academic purposes as may be required.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**Structure, governance and management (continued)**

The Board of Studies may establish whatever advisory arrangements may be necessary from time to time for different aspects of the educational, library and learning resource provision as and when appropriate.

The terms of reference of the Nominations and Remuneration Committee are:

Bearing in mind the principles in Paragraph 1 of the Sarum College Rules and Regulations, the Committee shall make recommendations to the Trustees on the appointment and reappointment of Trustees (including Co-opted Trustees) and the membership of committees.

The Committee shall also make recommendations, as appropriate, to the Trustees on the salary and other aspects of the remuneration of the Principal. It will also consider remuneration arrangements for College Leadership Team. If the Chair of the Finance & General Purposes Committee is not a member of this Committee, he or she shall be consulted on recommendations under this sub-paragraph.

The terms of reference of the Chairs' Executive Committee are

The Chairs' Executive Committee shall be a place of reflection, planning and consultation and make recommendations to the Board of Trustees.

The Principal working with the College Leadership Team is responsible for Sarum College's day to day management.

Sarum works closely with RSCM (Royal School of Church Music), which pays a licence fee to the College for space occupied.

The College's wholly owned subsidiary Sarum College Services Limited provides hospitality at Sarum College under licence from the College. Its executive directors were Prof J Woodward and M Manterfield, and its non-executive directors were J Kelly, R Macdonald, M O'Lone, E Osborne, T Mynott, and A Redfern. Mr Kelly is not a Trustee of the College. During the year Sarum College Services Limited made a profit before Gift Aid of £89,693 which was paid to Sarum College under the gift aid regime. The College views the company as part of its broad charitable remit and assists with carrying out the College's charitable objects.

The Trustees have assessed the major risks to which the charity and the group is exposed, in particular those related to the operations and finances of the charity and the group, and are satisfied that systems and procedures are in place to mitigate our exposure to the major risks.

**Objectives and activities**

**a. Policies and objectives**

**Object of the Charity**

Under the Memorandum of Association dated 25th March 2015 the objects of the Charity and the group are to advance the Christian religion and to advance theological education, training, formation and spiritual growth, including (but without limitation) by the provision and maintenance of a college.

The Charity achieves these objectives through:

the establishment of accredited and non-accredited educational programmes, supported by a library; the provision of hospitality facilities to its students; the provision of licensed office space to other charities with charitable objects in sympathy with its own, specifically the RSCM (Royal School of Church Music); and, maintaining the Grade 1 listed building.

**Aims of Sarum's Educational Programme**

Sarum College strives to be a centre for academic excellence, particularly as a leading provider of theological

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**Objectives and activities (continued)**

learning, where students are motivated and empowered to make a transforming contribution to society.

The academic work offers a range of learning opportunities, including both accredited and shorter courses. The College avails of a wide network of visiting lecturers and visiting scholars who are able to help make our learning offer both diverse and wide-reaching in depth and breadth.

Sarum College orients itself toward outward-looking and interdisciplinary work, including areas of learning that we provide or host which would normally sit outside of the traditional curriculum at other institutions.

The College's mission is fulfilled when its students come away from their time at Sarum College spiritually nourished and academically equipped. The students witness to this spiritual nourishment through lives marked by wisdom and courage.

The Library and hospitality services support these educational aims and provide facilities to further the aims to others beyond the student body.

The College regularly engages in research through questionnaires and semi-structured interviews into the outcomes experienced by students participating in Sarum's educational programmes. The conclusions, which are independently validated through external examination and programme validation mechanisms, are consistently that students of Sarum share the College's passion for learning and are nourished by the process of education; the deeper understanding they have of their subject of study; the relationships they develop; and their own growth in their journey of life and faith.

As a result of their studies, students bring nourishment to the faith community and wider society they inhabit. For those who are in various ministries, they exercise their learning in order to develop the faith life of the church and, for all of the students both within and outside of ministry settings, are more compassionate towards and connected with the wider society. Students regularly demonstrate their empathy through practical actions, communication and seeking to bring greater mutual understanding, respect and acceptance amongst and between the church and society.

In order to advance these aims and outcomes, the College has set three main objectives which are investigated further below.

**1. To maintain a positive cash flow year on year and to build sufficient working capital for the business.**

The objectives for 2021-22 were

- to complete the current phase of the external building repair programme; and
- to develop plans for the new downstairs meeting rooms to maximise income and usage

2021 to 2022 was a challenging year for Sarum College. The lockdowns had been lifted, but there were still some restrictions in place for part of the year. The reduced furlough scheme ended on 30th September 2021. The College opened the building fully to the public during the period, but the general public did not have confidence to return. The College therefore had all the costs associated with being open, but for most of the year had significantly lower hospitality income than would have been the case before the pandemic. In this context, the reduction in unrestricted cash (excluding the CBILS loan) of some £16,000 was disappointing, but better than anticipated at the beginning of the financial year.

Work related to fulfilling the strategic plan continued through the embedding of the restructuring of the College Leadership Team. All job descriptions had previously been changed and the changes continued to feed into the way the College developed out of lockdown.

The new Conference Room and accessible bedroom on the ground floor which had been created in the previous year have proved popular. The College remains grateful to the Tindall Trust for monies to improve the outside of the building, particularly the East Wing and Western elevation. These works were mostly completed during the financial year. We are also grateful to a private benefactor for a donation which enabled further development of

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**Objectives and activities (continued)**

the front of the Wren building. Further planning took place to develop two meeting rooms at the front of the building on the ground floor in order to expand the hospitality provision and works started in the new financial year.

Planning for education proved more difficult to predict. Broadly, the longer and accredited courses continued to recruit well and retain students in the reporting year, but shorter courses have been more variable. The investment in IT continued to enable students and lecturers to attend remotely and some courses have been run solely online.

Social media continued to play a key role in the development of new markets as platforms such as Twitter and Facebook are able to reach audiences fluidly and quickly. The new College website will assist the promotion of education programmes coupled with a more efficient booking system.

Given the factors in the external environment the financial outcome of a deficit on the unrestricted fund of £10,111 was significantly better than might have been the case. This was a result of careful management of resources and a generous donation from the Pershore, Nashdom Elmore Trust. Excluding the CBILS loan and restricted donations, unrestricted cash reduced by nearly £16,500 during the year, mostly linked to the reduction in unrestricted funds. While hospitality income has begun to return to pre-pandemic levels, the growth that would have taken place has been lost and the take up of hospitality will continue to impact on the College's financial position in the new financial year and require careful management. The College will also experience the impact of inflation and increased utility costs.

The objectives for 2022-23 are

- to complete the strategy for the period from 2023-2026 for financial stability and building back business
- to build partnerships as part of the mix of growing the business
- to develop a fundraising function for the College
- to strengthen governance and management policies

**2. Providing a range of educational programmes that nourish the human spirit.**

The objectives for 2021-22 were

- to build on existing education partnerships and develop new partnerships; and
- to explore the franchise opportunity of a PhD research programme

As part of the restructuring of the College Leadership Team, the College was delighted to appoint Dr Jayme Reaves as the Director of Academic Development. Under her leadership the College worked quickly to transfer education online and develop the curriculum. Some existing courses such as Exploring Theology have expanded through being taught online. Recruitment increased as people attended from their homes and numbers have been sustained. In general the geographic spread of recruitment increased e.g. to diocese that are further afield and also to individuals and groups from overseas.

The curriculum itself is always being adapted to respond to new circumstances. Since the COVID pandemic began in 2020, we have been adapting delivery methods, developing and enhancing pedagogical methods to address various learning needs and modes, and refreshing curriculum content to reflect the world in which we now live. We have undergone significant effort to diversify our curriculum in relation to race, economic status, nationality, class, and disability in order to reflect the ever-increasing range of voices within the area of theological scholarship.

New educational partnerships which emerged in previous years continue to be developed and expanded. We now have an agreement with the Diocese of Salisbury to offer a number of continuing ministry development (CMD) courses each year, and we are nearing similar agreement with other dioceses. We also are targeting work with international partnerships in North America and Europe to expand our reach and reputation as a centre for academic excellence.

Furthermore, we are delighted that we have welcomed our first PhD student who started in September 2022 under the new partnership we have with the University of Winchester as part of their research degree



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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**Objectives and activities (continued)**

programme. There has been significant interest in this particular research offer and we expect several new students starting in either April 2023 or September 2023 as a result.

There are 101 students registered with Sarum College on MA programmes validated by the University of Winchester. Of these 32 will graduate. 4 students have achieved a Postgraduate Diploma and 1 student achieved a Postgraduate Diploma. 27 students achieved an MA, 10 with Distinction. With respect to the students on the Centre for Formation programmes, there were 81 students registered on the Common Awards (University of Durham) in Theology, Ministry and Mission Pathways in the 2021-2022 academic year. This included 26 students training for Licensed Lay Ministry and 7 independent students, of these 2 independent students withdrew during the academic year. Of the students who completed their studies with the University of Durham, 9 completed HE Certificate (120), 14 completed the Higher Education Diploma, 1 Post Graduate Diploma and 2 completed an MA in Theology for Ministry and Mission. A further two ordinands completed the HE certificate (120) and will now study full time for an MA [2022-2024] and one LLM will continue to study as an independent student to complete an MA in 2022-2024 having been licenced in September 2022.

The education programme continued to flourish through: the College's excellent relationships with Winchester University and Durham University; its ability to retain and attract the best quality teaching staff; and the maintenance of the Library as a high-standard learning resource. In addition to the students on accredited programmes, the college also ran a varied programme of short courses.

The objectives for 2022-23 are

- to identify and reach out to new markets in relation to our learning offer in order to increase recruitment
- to prioritise student care and support, including ensuring the inclusion of the student voice in the oversight of academic development

**3. Providing a level of welcome and hospitality that will never be forgotten.**

Hospitality is provided in four sectors:

- for our own students, studying on validated programmes and lifelong learning courses;
- for conferences and training events that fall within our charitable purpose;
- for conference and room hire for the general public; and
- for bed and breakfast accommodation for the general public.

The objectives for 2021-22 were

- to continue to maximise hospitality income as the College comes out of the extended period of lockdown; and
- to embed new systems and procedures following the installation of the new hospitality management system.

The hospitality aspect of the College's life had been growing until closedown in March 2020 and the strategic direction was for further growth. At the point of reopening in the summer of 2020 the College worked quickly to ensure that it was Covid Secure and to promote the facilities. Inevitably a number of groups cancelled or postponed their stays, but the Bed and Breakfast operation was promoted online and was assisted by offering reduced rates. The second closure from November 2020 to May 2021 had a significant impact on Hospitality income, but the College managed the gradual re-opening, initially limiting use of the College building to specified student groups.

The objectives during this year were to respond to the economic circumstances and to create a solid foundation for growth. The initial take up of hospitality was slow, but confidence amongst the public grew as the year progressed. The College responded by continuing to offer reduced introductory rates. Registering with Online Travel Agents e.g. booking.com attracted additional guests for B&B. By the end of June 2022 the College was beginning to return to levels of room bookings comparable to before lockdown.

In the previous year the management of the Hospitality function was transferred to a new IT system which enabled guests to book and pay online and a new website dedicated to promoting the Hospitality function was developed. This proved a good foundation for developing the business in the year.

The charity and the group is grateful for the generous efforts of its volunteers. Under normal circumstances volunteers contribute to the operation of the library, hospitality, estate, governance, fundraising administration,

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**Objectives and activities (continued)**

and delivery of education. In the previous year under Covid restrictions the College was not able to use volunteers. The College began to use volunteers again in the reporting year and it is estimated that over 1413 volunteer hours were provided, mainly in the library. If this is conservatively valued at £9.50 an hour the volunteer effort amounts to over £13,000.

The objectives for 2022-23 are

- to complete the planned developments for the new downstairs meeting rooms to maximise income and usage; and
- to develop a plan for the refurbishment of the interior of the College.

**Public Benefit**

The trustees have regard to the Charity Commission's guidance on public benefit. The College offers a wide range of courses in pursuit of its charitable objectives and these are all reasonably priced and open to all. The short courses give opportunities for individuals to benefit from the College's educational activities for a modest outlay. The fees for degree courses are within the normal range for taught masters courses. The College also offers facilities for other groups and organisations with cognate objectives, as referred to in the paragraph on hospitality, at reasonable charges. Individuals who wish to use the College's significant library but are not undertaking a course at the College may do so for a small annual charge. Individual requests for financial discounts are considered on a case by case basis.

**Factors outside our control**

A number of 'strategic factors' have a continuing bearing on the activities of the College:

The pandemic had a major impact on the College during the year. The general financial climate continues to have an adverse effect on some activities which are dependent on discretionary spending, and where commercial competition is vigorous.

The perennial unknown factors are predicting accurate numbers for bed and breakfast and conferences alongside anticipating student number recruitment to education programmes.

Many of our key stakeholders in the faith sector are themselves under financial pressure, and their willingness to fund Sarum College is unlikely to improve in the coming years. Sarum College can offer leadership in exploring, with these partners, ways of adapting and evolving to cope with the changed circumstances.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**Financial review**

**a. Results for the year**

Total voluntary income for the year was some £89,000, before Coronavirus Job Retention Scheme grants of over £4,000. Income from Charitable Activities increased by over £96,000. Educational income increased by nearly £6,000. Charitable Hospitality income increased by over £111,000. Bookshop income decreased by over £24,000 following the decision to close the shop.

The charity activated the trading subsidiary on 1st August 2015. Some £382,000 of the over £442,000 income from other trading activities was generated by the company as hospitality income. This income stream was most affected by the pandemic. It reduced from some £567,000 in the 2018-19 financial year which was the last full year of normal trading and reduced to nearly £72,000 in the 2020-21 financial year. After costs the subsidiary made a gift aid donation to the charity of £83,272 in the reporting year. Total income from hospitality increased by over £421,000 from some £119,000 to just over £541,000 in 2022, split between income from charitable activities and income through the trading subsidiary.

The College took advantage of the CBILS scheme and drew down a loan of £200,000 from Lloyds in the 2020-21 financial year. The purpose was to provide security of cash flow should the outturn be worse than actually transpired. To date the College has not used the loan and current cash flow forecasts do not require the loan. £20,000 of the loan was repaid in the reporting year.

The total net assets decreased by nearly £136,000 compared to last year at just over £2,392,000. On the Unrestricted fund the net deficit after investment losses was £10,111. The Unrestricted Funds were nearly £1,060,117 which included Designated Funds of £100.

The level of Restricted Funds reduced to just over £853,000 which included the result of significant movement on a number of funds. Incoming resources for educational programmes of nearly £28,000. Net outgoings of some £105,000 included the application of approximately £38,000 restricted funds to depreciation on capital works in previous years (see note 23). Approximately £58,000 was expended in support of the educational programmes. Approximately £60,000 was expended on external works to the building from restricted funds received in the previous financial year. The total of the Restricted Funds at 30th June 2022 was £853,205 (2021: £959,355).

In keeping with the stock market over the 12 month period the value of the existing Endowments decreased by nearly £20,000. Collectively the total value of the Endowment Funds at the year-end was £478,741 (2021: £498,436).

At the end of the year the charity's total funds amounted to £2,392,063 of which £853,205 was held in restricted funds and £478,741 was held as endowment. The unrestricted funds of £1,060,117 included designated funds of £100 with the remainder (£1,060,017) being the charity's general fund. The general fund balance includes fixed assets funded from the general fund. After taking account of these fixed assets and the CBILS loan the charity's reserves at 30th June 2022 were £164,196 (2021: £206,293). The charity's reserves policy is to build this up to three months' expenditure (£404,946) by generating surpluses over the medium term subject to giving as much emphasis as possible to continuing the improvements to the facilities.



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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**b. Risk Management**

The Board of Trustees is responsible for the management of risk. The College Leadership Team compile a detailed consideration of risk in a risk register each year. Risks are identified and assessed according to probability and impact with corresponding actions to reduce risk. The Finance & General Purposes Committee and Trustees undertake a formal review of risk on an annual basis. Risks fall into five main categories: governance, operational, financial, external and compliance.

The key controls used by the Charity include:

- Formal agendas, minutes and reports for all Committee and Trustee activity
- Detailed terms of reference for all Committees
- Comprehensive strategic planning, budgeting and management accounting
- Established organisational structures and lines of reporting
- Formal written policies, reviews and appraisals
- Clear authorisation and approval policies, and
- Vetting procedures as required by law for the protection of the vulnerable

Through the risk management processes established for the College, the trustees are satisfied that the major risks identified have been adequately mitigated where necessary. It is recognised that systems can only provide reasonable but not absolute assurance that major risks have been adequately managed.

**c. Safeguarding**

The College is committed to safeguarding and promoting the welfare of students and guests, and ensuring that all staff and volunteers share this commitment. Appropriate policies and training are in place to underpin this commitment.

**Policies**

**a. Reserves**

Sarum aims to build, over a three-year period, a reserve equivalent to three months' operating expenditure, while at the same time giving as much emphasis as possible to the continuing improvement of the facilities.

**b. Investment policy**

Sarum's investment policy is to retain the majority of balances of cash required for short-term needs in an interest bearing account and to invest any other funds in a common investment fund.

**c. Trustee Indemnity**

Sarum has purchased insurance from the Ecclesiastical Insurance Office plc to indemnify Sarum and any person who was or is or shall be a trustee, committee member, employee or authorised volunteer against claims made against them for specific wrongful acts occurring or committed in good faith. No person committing or condoning a dishonest or fraudulent act or omission is, however, entitled to indemnity. The purchase of such insurance out of the funds of the charity is specifically authorised by an Order of the Charity Commission under section 189 of the Charities Act 2011.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**Statement of Trustees' responsibilities**

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Charity and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

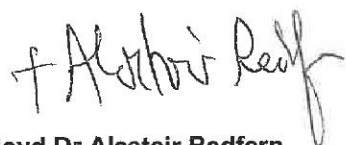
The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Group and the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Disclosure of information to auditors**

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable group's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable group's auditors are aware of that information.

Approved by order of the members of the board of Trustees on 1 December 2022 and signed on their behalf by:



**Rt Revd Dr Alastair Redfern**  
(Trustee)

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SARUM COLLEGE**

**Opinion**

We have audited the financial statements of Sarum College (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 30 June 2022 which comprise the Consolidated statement of financial activities, the Consolidated income and expenditure account, the Consolidated balance sheet, the Charity balance sheet, the Consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 30 June 2022 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

**SARUM COLLEGE**  
(A company limited by guarantee)

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SARUM COLLEGE (CONTINUED)**

**Other information**

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a Strategic report.

**Responsibilities of trustees**

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

**SARUM COLLEGE**  
**(A company limited by guarantee)**

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SARUM COLLEGE (CONTINUED)**

**Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the company;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, data protection, employment, and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;

**SARUM COLLEGE**  
**(A company limited by guarantee)**

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SARUM COLLEGE (CONTINUED)**

- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- when considered necessary, reviewing correspondence with relevant regulators and the charitable company's legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance.

Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any. Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditors' report.

**Use of our report**

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



**J Fletcher FCA (Senior statutory auditor)**

for and on behalf of  
**Fletcher & Partners**

Chartered Accountants

Crown Chambers

Bridge Street

Salisbury

Wiltshire

SP1 2LZ

5 December 2022

**SARUM COLLEGE**  
(A company limited by guarantee)

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 30 JUNE 2022**

	Note	Unrestricted funds 2022 £	Restricted funds 2022 £	Endowment funds 2022 £	Total funds 2022 £	Total funds 2021 £
<b>Income and endowments from:</b>						
Donations and legacies	3	73,922	19,456	-	93,378	443,010
Charitable activities	4	960,820	-	-	960,820	864,263
Other trading activities	5	442,255	-	-	442,255	103,482
Investments	6	375	8,348	-	8,723	8,180
<b>Total income and endowments</b>		<b>1,477,372</b>	<b>27,804</b>	<b>-</b>	<b>1,505,176</b>	<b>1,418,935</b>
<b>Expenditure on:</b>						
Raising funds	7	342,871	16,870	-	359,741	114,561
Charitable activities	8	1,144,347	115,698	-	1,260,045	1,144,158
<b>Total expenditure</b>		<b>1,487,218</b>	<b>132,568</b>	<b>-</b>	<b>1,619,786</b>	<b>1,258,719</b>
<b>Net (expenditure)/income before net (losses)/gains on investments</b>						
		(9,846)	(104,764)	-	(114,610)	160,216
Net (losses)/gains on investments		(265)	(1,386)	(19,695)	(21,346)	73,459
<b>Net movement in funds</b>		<b>(10,111)</b>	<b>(106,150)</b>	<b>(19,695)</b>	<b>(135,956)</b>	<b>233,675</b>
<b>Reconciliation of funds:</b>						
Total funds brought forward		1,070,228	959,355	498,436	2,528,019	2,294,344
Net movement in funds		(10,111)	(106,150)	(19,695)	(135,956)	233,675
<b>Total funds carried forward</b>		<b>1,060,117</b>	<b>853,205</b>	<b>478,741</b>	<b>2,392,063</b>	<b>2,528,019</b>

The Consolidated statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 24 to 50 form part of these financial statements.



**SARUM COLLEGE**  
(A company limited by guarantee)

**SUMMARY INCOME AND EXPENDITURE ACCOUNT  
FOR THE YEAR ENDED 30 JUNE 2022**

	Note	Total funds 2022 £	Total funds 2021 £
Income		1,505,176	1,418,935
Losses/(gains) on investments		(1,651)	4,387
<b>Gross income in the reporting period</b>		<u>1,503,525</u>	<u>1,423,322</u>
Less: Total expenditure		(1,619,786)	(1,258,719)
<b>Net expenditure/(income) for the reporting period</b>		<u><u>(116,261)</u></u>	<u><u>164,603</u></u>

The notes on pages 24 to 50 form part of these financial statements.



**SARUM COLLEGE**  
**(A company limited by guarantee)**  
**REGISTERED NUMBER: 09510356**

**CONSOLIDATED BALANCE SHEET**  
**AS AT 30 JUNE 2022**

	Note	2022 £	2022 £	2021 £	2021 £
<b>Fixed assets</b>					
Tangible assets	13		1,382,777		1,385,142
Investments	14		503,409		524,613
			<u>1,886,186</u>		<u>1,909,755</u>
<b>Current assets</b>					
Stocks	15	5,198		4,541	
Debtors	16	149,458		135,220	
Investments	17	2,629		2,771	
Cash at bank and in hand		889,524		992,668	
		<u>1,046,809</u>		<u>1,135,200</u>	
Creditors: amounts falling due within one year	18	(367,521)		(303,525)	
<b>Net current assets</b>			<u>679,288</u>		<u>831,675</u>
<b>Total assets less current liabilities</b>			<u>2,565,474</u>		<u>2,741,430</u>
Creditors: amounts falling due after more than one year	19		(173,411)		(213,411)
<b>Total net assets</b>			<u><u>2,392,063</u></u>		<u><u>2,528,019</u></u>
<b>Charity funds</b>					
Endowment funds	20		478,741		498,436
Restricted funds	20		853,205		959,355
Unrestricted funds	20		1,060,117		1,070,228
<b>Total funds</b>			<u><u>2,392,063</u></u>		<u><u>2,528,019</u></u>

The Charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the entity to obtain an audit for the year in question in accordance with section 476 of the Companies Act 2006.

However, an audit is required in accordance with section 151 of the Charities Act 2011.

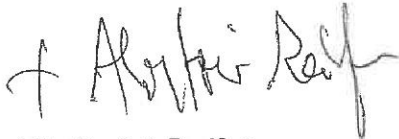
The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

**SARUM COLLEGE**  
**(A company limited by guarantee)**  
**REGISTERED NUMBER: 09510356**

**CONSOLIDATED BALANCE SHEET (CONTINUED)**  
**AS AT 30 JUNE 2022**

The financial statements were approved and authorised for issue by the Trustees on 01 December 2022 and signed on their behalf by:

A handwritten signature in black ink, appearing to read 'Rt Revd Dr Alastair Redfern'.

**Rt Revd Dr Alastair Redfern**

The notes on pages 24 to 50 form part of these financial statements.

**SARUM COLLEGE**  
**(A company limited by guarantee)**  
**REGISTERED NUMBER: 09510356**

**CHARITY BALANCE SHEET**  
**AS AT 30 JUNE 2022**

	Note	2022 £	2021 £
<b>Fixed assets</b>			
Tangible assets	13	1,378,349	1,385,142
Investments	14	503,419	524,623
		<u>1,881,768</u>	<u>1,909,765</u>
<b>Current assets</b>			
Stocks	15	5,198	4,541
Debtors	16	252,495	166,710
Investments	17	2,629	2,771
Cash at bank and in hand		749,938	949,099
		<u>1,010,260</u>	<u>1,123,121</u>
Creditors: amounts falling due within one year	18	(334,302)	(292,783)
<b>Net current assets</b>		<u>675,958</u>	<u>830,338</u>
<b>Total assets less current liabilities</b>		<u>2,557,726</u>	<u>2,740,103</u>
Creditors: amounts falling due after more than one year	19	(173,411)	(213,411)
<b>Total net assets</b>		<u><u>2,384,315</u></u>	<u><u>2,526,692</u></u>
<b>Charity funds</b>			
Endowment funds	20	478,741	498,436
Restricted funds	20	853,205	959,355
Unrestricted funds	20	1,052,369	1,068,901
<b>Total funds</b>		<u><u>2,384,315</u></u>	<u><u>2,526,692</u></u>

The Charity's net movement in funds for the year was £(142,377) (2021 - £233,675).

The Charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the entity to obtain an audit for the year in question in accordance with section 476 of the Companies Act 2006.

However, an audit is required in accordance with section 151 of the Charities Act 2011.

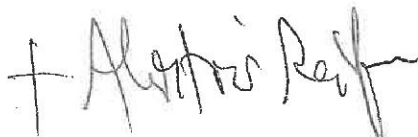
The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

**SARUM COLLEGE**  
**(A company limited by guarantee)**  
**REGISTERED NUMBER: 09510356**

**CHARITY BALANCE SHEET (CONTINUED)**  
**AS AT 30 JUNE 2022**

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 01 December 2022 and signed on their behalf by:

A handwritten signature in black ink, appearing to read 'Rt Revd Dr Alastair Redfern', written over a faint, illegible stamp.

**Rt Revd Dr Alastair Redfern**

The notes on pages 24 to 50 form part of these financial statements.

**SARUM COLLEGE**  
(A company limited by guarantee)

**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 30 JUNE 2022**

	2022 £	2021 £
<b>Cash flows from operating activities</b>		
Net cash used in operating activities	(17,385)	151,203
<b>Cash flows from investing activities</b>		
Dividends, interests and rents from investments	8,723	8,180
Purchase of tangible fixed assets	(74,482)	(11,053)
<b>Net cash used in investing activities</b>	(65,759)	(2,873)
<b>Cash flows from financing activities</b>		
Cash inflows from new borrowing	-	200,000
Repayments of borrowing	(20,000)	-
<b>Net cash (used in)/provided by financing activities</b>	(20,000)	200,000
<b>Change in cash and cash equivalents in the year</b>	(103,144)	348,330
Cash and cash equivalents at the beginning of the year	992,668	644,338
<b>Cash and cash equivalents at the end of the year</b>	889,524	992,668

The notes on pages 24 to 50 form part of these financial statements

**SARUM COLLEGE**  
**(A company limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**1. General information**

The charity is a company limited by guarantee incorporated in England and Wales. The registered office is 19 The Close, Salisbury. The members of the company are the Trustees named on page 1. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity

**2. Accounting policies**

**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Sarum College meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Consolidated statement of financial activities (SOFA) and Consolidated balance sheet consolidate the financial statements of the Charity and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

The Charity has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of financial activities in these financial statements.

**2.2 Going concern**

The Trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

**SARUM COLLEGE**  
**(A company limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**2. Accounting policies (continued)**

**2.3 Income**

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Grants are included in the Consolidated statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

**2.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Group to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Group's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

**2.5 Government grants**

Government grants relating to tangible fixed assets are treated as deferred income and released to the Consolidated statement of financial activities over the life of the asset. Other grants are credited to the Consolidated statement of financial activities as the related expenditure is incurred.

**SARUM COLLEGE**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2022**

**2. Accounting policies (continued)**

**2.6 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Group; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

**2.7 Tangible fixed assets and depreciation**

Tangible fixed assets costing £NIL or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following bases:

Freehold property	- 2% per annum on cost
Other fixed assets	- 4% to 33 1/3% per annum on cost

**2.8 Investments**

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Consolidated statement of financial activities.

Investments in subsidiaries are valued at cost less provision for impairment.

**2.9 Stocks**

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

**2.10 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**2.11 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.



**SARUM COLLEGE**  
**(A company limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**2. Accounting policies (continued)**

**2.12 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Consolidated statement of financial activities as a finance cost.

**2.13 Financial instruments**

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**2.14 Pensions**

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

The charity operates a defined benefits pension scheme and the pension charge is based on a full actuarial valuation dated 31 December 2016.

The charity operates a defined benefits pension scheme. The scheme is a multi-employer scheme where it is not possible, in the normal course of events, to identify on a consistent and reasonable basis, the share of underlying assets and liabilities belonging to individual participating employers. Therefore, as required by FRS17 'Retirement benefits', the charity accounts for this scheme as if it was a defined contribution scheme. The amount charged to the Statement of financial activities represents contributions payable to the scheme in respect of the accounting period.

**SARUM COLLEGE**  
**(A company limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**2. Accounting policies (continued)**

**2.15 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Group for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Endowment funds are permanent trusts whose income is intended either for the benefit of the College or for students attending the College. Incoming resources from endowment funds are restricted.

Investment income, gains and losses are allocated to the appropriate fund.

**SARUM COLLEGE**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2022**

**3. Income from donations and legacies**

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
<b>Donations</b>			
Friends subscriptions	11,778	-	11,778
Capital grants and donations	-	73	73
Educational & promotional grants and donations	-	19,383	19,383
Unrestricted grants and donations	58,114	-	58,114
Government grants - furlough scheme	4,030	-	4,030
	<u>73,922</u>	<u>19,456</u>	<u>93,378</u>
<b>Total 2022</b>	<u>73,922</u>	<u>19,456</u>	<u>93,378</u>

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £
<b>Donations</b>			
Friends subscriptions	13,814	-	13,814
Capital grants and donations	-	159,385	159,385
Educational & promotional grants and donations	-	73,935	73,935
Unrestricted grants and donations	69,867	-	69,867
Government grants - furlough scheme	126,009	-	126,009
	<u>209,690</u>	<u>233,320</u>	<u>443,010</u>
<b>Total 2021</b>	<u>209,690</u>	<u>233,320</u>	<u>443,010</u>

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**NOTES TO THE FINANCIAL STATEMENTS  
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**4. Income from charitable activities**

	Unrestricted funds 2022 £	Total funds 2022 £
Educational programmes	728,096	728,096
Bookshop	-	-
Library	28,438	28,438
Charitable Hospitality	159,286	159,286
RSCM Licence fee	36,915	36,915
Other Charitable Activities	8,085	8,085
<b>Total 2022</b>	<b>960,820</b>	<b>960,820</b>

	Unrestricted funds 2021 £	Total funds 2021 £
Educational programmes	722,326	722,326
Bookshop	24,195	24,195
Library	28,295	28,295
Charitable Hospitality	47,742	47,742
RSCM Licence fee	36,915	36,915
Other Charitable Activities	4,790	4,790
<b>Total 2021</b>	<b>864,263</b>	<b>864,263</b>

**5. Income from other trading activities**

**Income from fundraising events**

	Unrestricted funds 2022 £	Total funds 2022 £
Income from property	60,198	60,198

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2022**

**5. Income from other trading activities (continued)**

**Income from fundraising events (continued)**

	Unrestricted funds 2021 £	Total funds 2021 £
Income from property	31,566	31,566

**Income from non charitable trading activities**

	Unrestricted funds 2022 £	Total funds 2022 £
Trading subsidiary turnover	382,057	382,057

	Unrestricted funds 2021 £	Total funds 2021 £
Trading subsidiary turnover	71,916	71,916

**6. Investment income**

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Income from local listed investments	298	8,348	8,646
Interest on bank deposits	77	-	77
<b>Total 2022</b>	<b>375</b>	<b>8,348</b>	<b>8,723</b>

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**NOTES TO THE FINANCIAL STATEMENTS  
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**6. Investment income (continued)**

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £
Income from local listed investments	75	8,076	8,151
Interest on bank deposits	29	-	29
<b>Total 2021</b>	<b>104</b>	<b>8,076</b>	<b>8,180</b>

**7. Expenditure on raising funds**

**Costs of raising voluntary income**

	Unrestricted funds 2022 £	Total funds 2022 £
Costs of raising voluntary income	9,382	9,382

**Costs of raising voluntary income (continued)**

	Unrestricted funds 2021 £	Total funds 2021 £
Costs of raising voluntary income	9,193	9,193

**Fundraising trading expenses**

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Costs re property income	23,461	-	23,461
Allocated support costs	88,862	16,870	105,732
<b>Total 2022</b>	<b>112,323</b>	<b>16,870</b>	<b>129,193</b>

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**NOTES TO THE FINANCIAL STATEMENTS  
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**7. Expenditure on raising funds (continued)**

**Fundraising trading expenses (continued)**

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £
Costs re property income	12,641	-	12,641
Allocated support costs	46,325	1,770	48,095
Total 2021	<u>58,966</u>	<u>1,770</u>	<u>60,736</u>

**Other trading expenses**

	Unrestricted funds 2022 £	Total funds 2022 £
Trading subsidiary expenses	<u>221,166</u>	<u>221,166</u>

**Other trading expenses (continued)**

	Unrestricted funds 2021 £	Total funds 2021 £
Trading subsidiary expenses	<u>44,632</u>	<u>44,632</u>

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**NOTES TO THE FINANCIAL STATEMENTS  
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**8. Analysis of expenditure on charitable activities**

**Summary by fund type**

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Educational programmes	776,753	61,359	838,112
Library	58,423	21,298	79,721
Charitable Hospitality	283,997	28,285	312,282
RSCM Licence fee	22,909	4,127	27,036
Other Charitable Activities	2,265	629	2,894
<b>Total 2022</b>	<b>1,144,347</b>	<b>115,698</b>	<b>1,260,045</b>

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £
Educational programmes	631,710	13,059	644,769
Bookshop	47,650	1,464	49,114
Library	56,397	20,973	77,370
Charitable Hospitality	333,741	17,738	351,479
RSCM Licence fee	18,614	1,714	20,328
Other Charitable Activities	1,084	14	1,098
<b>Total 2021</b>	<b>1,089,196</b>	<b>54,962</b>	<b>1,144,158</b>



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**9. Analysis of expenditure by activities**

	Activities undertaken directly 2022 £	Support costs 2022 £	Total funds 2022 £
Educational programmes	569,901	268,211	838,112
Library	49,777	29,944	79,721
Charitable Hospitality	164,217	148,065	312,282
RSCM Licence fee	-	27,036	27,036
Other Charitable Activities	-	2,894	2,894
	<u>783,895</u>	<u>476,150</u>	<u>1,260,045</u>

	Activities undertaken directly 2021 £	Support costs 2021 £	Total funds 2021 £
Educational programmes	418,772	225,997	644,769
Bookshop	32,553	16,561	49,114
Library	49,113	28,257	77,370
Charitable Hospitality	217,916	133,563	351,479
RSCM Licence fee	-	20,328	20,328
Other Charitable Activities	-	1,098	1,098
	<u>718,354</u>	<u>425,804</u>	<u>1,144,158</u>

**10. Auditors' remuneration**

	2022 £	2021 £
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	5,500	4,900
Fees payable to the Charity's auditor in respect of:		
All non-audit services not included above	<u>7,500</u>	<u>6,850</u>

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**11. Trustees' remuneration and expenses**

During the year, no Trustees received any remuneration or other benefits (2021 - £NIL).

During the year ended 30 June 2022, expenses totalling £375 were reimbursed or paid directly to 2 Trustees (2021 - £37 to 1 Trustee). Trustees expenses paid related to travel expenses.

One Trustee also received £60 for delivering a lecture (2021 - £nil).

**12. Staff costs**

There were no employees with emoluments over £60,000.  
The average monthly head count was 36 staff (2021: 36 staff).

The executive management of the charity is delegated by the Trustees to the Principal and Directors and Managers listed on page 1. The total paid to the key management personnel during the year (including pension contributions) was £227,688 (£2021: £227,688).

**SARUM COLLEGE**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2022**

**13. Tangible fixed assets**

**Group**

	Freehold property £	Other fixed assets £	Total £
<b>Cost or valuation</b>			
At 1 July 2021	1,956,535	551,701	2,508,236
Additions	24,242	50,240	74,482
Disposals	-	(90,036)	(90,036)
At 30 June 2022	<u>1,980,777</u>	<u>511,905</u>	<u>2,492,682</u>
<b>Depreciation</b>			
At 1 July 2021	648,339	474,755	1,123,094
Charge for the year	41,947	35,246	77,193
On disposals	-	(90,382)	(90,382)
At 30 June 2022	<u>690,286</u>	<u>419,619</u>	<u>1,109,905</u>
<b>Net book value</b>			
At 30 June 2022	<u>1,290,491</u>	<u>92,286</u>	<u>1,382,777</u>
At 30 June 2021	<u>1,308,196</u>	<u>76,946</u>	<u>1,385,142</u>

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2022**

**13. Tangible fixed assets (continued)**

**Charity**

	Freehold property £	Other fixed assets £	Total £
<b>Cost or valuation</b>			
At 1 July 2021	1,956,535	551,701	2,508,236
Additions	24,242	43,599	67,841
Disposals	-	(90,036)	(90,036)
At 30 June 2022	<u>1,980,777</u>	<u>505,264</u>	<u>2,486,041</u>
<b>Depreciation</b>			
At 1 July 2021	648,339	474,755	1,123,094
Charge for the year	41,947	33,033	74,980
On disposals	-	(90,382)	(90,382)
At 30 June 2022	<u>690,286</u>	<u>417,406</u>	<u>1,107,692</u>
<b>Net book value</b>			
At 30 June 2022	<u>1,290,491</u>	<u>87,858</u>	<u>1,378,349</u>
At 30 June 2021	<u>1,308,196</u>	<u>76,946</u>	<u>1,385,142</u>

The Salisbury property at 19 The Close is included at original cost, subject to an adjustment for the depreciation of the dining hall, library and chapel block totalling £37,499 while it was owned by the Central Board of Finance. Since 1998 major improvements have been carried out to the College buildings and the open market value is considered to be substantially in excess of cost.

No value had been placed on the playing field at Stratford-sub-Castle in respect of which a lease of 99 years was granted to a third party in 1995.

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**NOTES TO THE FINANCIAL STATEMENTS  
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**14. Fixed asset investments**

<b>Group</b>	Listed investments £
<b>Cost or valuation</b>	
At 1 July 2021	524,613
Revaluations	(21,204)
	<hr/>
At 30 June 2022	503,409
	<hr/>
<b>Net book value</b>	
At 30 June 2022	503,409
	<hr/>
At 30 June 2021	524,613
	<hr/>

<b>Charity</b>	Investments in subsidiary companies £	Listed investments £	Total £
<b>Cost or valuation</b>			
At 1 July 2021	10	524,613	524,623
Revaluations	-	(21,204)	(21,204)
	<hr/>	<hr/>	<hr/>
At 30 June 2022	10	503,409	503,419
	<hr/>	<hr/>	<hr/>
<b>Net book value</b>			
At 30 June 2022	10	503,409	503,419
	<hr/>	<hr/>	<hr/>
At 30 June 2021	10	524,613	524,623
	<hr/>	<hr/>	<hr/>

**Principal subsidiaries**

The following was a subsidiary undertaking of the Charity:

Name	Company number	Registered office or principal place of business	Principal activity
Sarum College Services Limited	01931038	19 The Close Salisbury	Trading company

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2022**

**14. Fixed asset investments (continued)**

Class of shares	Holding	Included in consolidation
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Ordinary	100%	Yes
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The financial results of the subsidiary for the year were:

Name	Income £	Expenditure £	Profit/(Loss)/ Surplus/ (Deficit) for the year £	Net assets £
Sarum College Services Limited	382,057	292,364	89,693	7,758

**15. Stocks**

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Raw materials and consumables	5,198	4,541	5,198	4,541

**16. Debtors**

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
<b>Due within one year</b>				
Trade debtors	108,754	33,616	71,723	26,581
Amounts owed by group undertakings	-	-	144,588	43,556
Other debtors	15,301	-	15,301	-
Prepayments and accrued income	25,403	101,604	20,883	96,573
	149,458	135,220	252,495	166,710

**17. Current asset investments**

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Listed investments	2,629	2,771	2,629	2,771

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**18. Creditors: Amounts falling due within one year**

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Bank loans	40,000	20,000	40,000	20,000
Trade creditors	53,704	86,744	53,704	86,744
Other taxation and social security	41,949	8,233	28,044	7,419
Other creditors	88,590	84,368	70,676	75,690
Accruals and deferred income	143,278	104,180	141,878	102,930
	<u>367,521</u>	<u>303,525</u>	<u>334,302</u>	<u>292,783</u>

**19. Creditors: Amounts falling due after more than one year**

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Bank loans	140,000	180,000	140,000	180,000
Other creditors - concessionary loan	33,411	33,411	33,411	33,411
	<u>173,411</u>	<u>213,411</u>	<u>173,411</u>	<u>213,411</u>

**Grants from the Central Board of Finance (concessionary loan)**

Conditional grants of £19,497 and £13,914 were paid to the Colleges of Salisbury and Wells respectively by the Central Board of Finance of the Church of England during the period 1961 to 1964. On the merger of the two colleges in 1971, both grants were formally withdrawn and re-issued to the Salisbury and Wells Theological College subject to a condition contained in an agreement dated the 29th December 1978, namely that if the college ceased to be a theological college recognised by the House of Bishops, then the grants would be repayable.

The original agreement was varied in 2005 and 2015 to recognise the evolution in the College's activities, mostly recently the merger with the Southern Theological Training Scheme in 2015 and the subsequent transfer of the College's activities to the incorporated entity Sarum College. The position at the balance sheet date (as agreed with the Central Board of Finance) is that:

1. The grants are repayable in the event that Sarum College ceases to be recognised for ordination training by the House of Bishops but not otherwise;
2. The grants are therefore shown as liabilities in the financial statements;
3. No interest is charged.

**Bank loan**

The bank loan has been provided under the Coronavirus Business Interruption Loan Scheme. Interest in the first year of the loan is paid by the UK Government, capital repayments are due one from the advancement of the loan and is repayable in equal instalments over the following five years. The interest rate is 2.8% above the Bank of England base rate. The loan is secured by an unlimited debenture.

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2022**

**20. Statement of funds**

**Statement of funds - current year**

	Balance at 1 July 2021 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 30 June 2022 £
<b>Unrestricted funds</b>					
<b>Designated funds</b>					
Dickinson	100	-	-	-	100
<b>General funds</b>					
General Funds	1,065,366	1,477,372	(1,487,218)	-	1,055,520
General funds - Fair value reserve	4,762	-	-	(265)	4,497
	<u>1,070,128</u>	<u>1,477,372</u>	<u>(1,487,218)</u>	<u>(265)</u>	<u>1,060,017</u>
<b>Total Unrestricted funds</b>	<u>1,070,228</u>	<u>1,477,372</u>	<u>(1,487,218)</u>	<u>(265)</u>	<u>1,060,117</u>

The Dickinson fund represents a donation that will be used to purchase chairs.

The General Fund represents those funds which are unrestricted and not designated for other purposes.

The General Fund fair value reserve represents cumulative gains on investments.

**Endowment funds**

Permanent Endowments	17,141	-	-	-	17,141
Permanent Endowments - Fair value reserve	94,404	-	-	-	94,404
Other charities in connection with The Sarum College Trust	38,257	-	-	-	38,257
Other charities - Fair value reserve	348,634	-	-	(19,695)	328,939
	<u>498,436</u>	<u>-</u>	<u>-</u>	<u>(19,695)</u>	<u>478,741</u>

The endowment funds comprise a number of permanent trusts for the benefit of the College and other Charities whose income is intended for the benefit of students at the College.

The other charities in connection with The Sarum College Trust are managed by the trustees under a Charity Commission scheme dated 6 May 1982.

The fair value reserves represent the cumulative gains on investments.



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**20. Statement of funds (continued)**

**Restricted funds**

Capital funds	747,949	73	(74,574)	-	673,448
Education and promotion funds	189,903	27,731	(57,994)	-	159,640
Education and promotion funds- Fair value reserve	21,503	-	-	(1,386)	20,117
	<u>959,355</u>	<u>27,804</u>	<u>(132,568)</u>	<u>(1,386)</u>	<u>853,205</u>

The restricted funds of the Charity include the unexpended balances of grants and donations received for specific purposes. The table above groups these funds in the following categories of purpose:

a) for the improvements to the facilities at 19 The Close, including the purchase of equipment.  
Resources expended in the year include depreciation totalling £30,087.

b) for educational and promotional purposes, including accumulated income from the Other Charities in connection with the Trust.

The fair value reserve represents cumulative gains on investments.

<b>Total of funds</b>	<u>2,528,019</u>	<u>1,505,176</u>	<u>(1,619,786)</u>	<u>(21,346)</u>	<u>2,392,063</u>
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2022**

**20. Statement of funds (continued)**

**Statement of funds - prior year**

	Balance at 1 July 2020 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 30 June 2021 £
<b>Unrestricted funds</b>					
<b>Designated funds</b>					
Designated Funds 1	100	-	-	-	100
<b>General funds</b>					
General Fund	1,088,722	1,177,539	(1,201,987)	-	1,064,274
General Fund - Fair value reserve	4,762	-	-	1,092	5,854
	<u>1,093,484</u>	<u>1,177,539</u>	<u>(1,201,987)</u>	<u>1,092</u>	<u>1,070,128</u>
<b>Total Unrestricted funds</b>	<u>1,093,584</u>	<u>1,177,539</u>	<u>(1,201,987)</u>	<u>1,092</u>	<u>1,070,228</u>
<b>Endowment funds</b>					
Endowment Funds - all funds	17,141	-	-	-	17,141
Permanent Endowments	94,404	-	-	-	94,404
Other charities in connection with The Sarum College Trust	38,257	-	-	-	38,257
Other charities - Fair Value Reserve	279,562	-	-	69,072	348,634
	<u>429,364</u>	<u>-</u>	<u>-</u>	<u>69,072</u>	<u>498,436</u>
<b>Restricted funds</b>					
Capital Funds	618,651	159,385	(30,087)	-	747,949
Education and promotion funds	134,537	82,011	(26,645)	-	189,903
Education and promotion funds - Fair Value Reserve	18,208	-	-	3,295	21,503
	<u>771,396</u>	<u>241,396</u>	<u>(56,732)</u>	<u>3,295</u>	<u>959,355</u>
<b>Total of funds</b>	<u>2,294,344</u>	<u>1,418,935</u>	<u>(1,258,719)</u>	<u>73,459</u>	<u>2,528,019</u>

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2022**

**21. Summary of funds**

**Summary of funds - current year**

	Balance at 1 July 2021 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 30 June 2022 £
Designated funds	100	-	-	-	100
General funds	1,070,128	1,477,372	(1,487,218)	(265)	1,060,017
Endowment funds	498,436	-	-	(19,695)	478,741
Restricted funds	959,355	27,804	(132,568)	(1,386)	853,205
	<u>2,528,019</u>	<u>1,505,176</u>	<u>(1,619,786)</u>	<u>(21,346)</u>	<u>2,392,063</u>

**Summary of funds - prior year**

	Balance at 1 July 2020 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 30 June 2021 £
Designated funds	100	-	-	-	100
General funds	1,093,484	1,177,539	(1,201,987)	1,092	1,070,128
Endowment funds	429,364	-	-	69,072	498,436
Restricted funds	771,396	241,396	(56,732)	3,295	959,355
	<u>2,294,344</u>	<u>1,418,935</u>	<u>(1,258,719)</u>	<u>73,459</u>	<u>2,528,019</u>

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**NOTES TO THE FINANCIAL STATEMENTS  
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**22. Material funds**

	Brought forward £	Income £	Expenditure £	Gains/(losses) £	Carried forward £
Restricted funds	-	-	-	-	-
Capital Projects:	-	-	-	-	-
Garfield Weston	110,292	-	(6,248)	-	104,044
Lift	63,665	-	(4,780)	-	58,885
Attic bedroom appeal	55,009	-	(1,553)	-	53,456
General appeal	100,062	-	(2,382)	-	97,680
Kitchen & refectory appeal	73,512	73	(7,113)	-	66,472
Haverstock building access	73,000	-	(777)	-	73,223
Haverstock educational project	71,000	-	-	-	71,000
Seaton - IT and building	133,750	-	(37,820)	-	95,930
Science for seminaries	50,968	-	(17,023)	-	33,935
Endowment funds	-	-	-	-	-
Mrs Mary Fletcher Trust	109,502	-	-	(5,605)	103,897

Purposes imposed (and trust law restrictions) on material funds:

**Restricted Capital funds**

Garfield Weston: to be applied to capital projects

Lift: to enable building work to create a lift

Attic bedroom appeal: to enable the college to create the 5 en-suite attic bedrooms

General appeal: to be applied to capital projects

Kitchen & refectory appeal: to upgrade the kitchen and refectory

Haverstock building access: to improve access to the college's buildings for those with physical impairments

Haverstock educational project: to fund a theological learning and outreach programme

Seaton - IT and building: to fund IT expenditure and interior and exterior building work

Science for seminaries: to fund a project on science, ethics and religion

**Endowment funds**

Mrs Mary Fletcher Trust: to assist a student or students who would not otherwise be able to pay for their training at the College

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2022**

**23. Analysis of net assets between funds**

**Analysis of net assets between funds - current year**

	Unrestricted funds 2022 £	Restricted funds 2022 £	Endowment funds 2022 £	Total funds 2022 £
Tangible fixed assets	924,505	458,272	-	1,382,777
Fixed asset investments	4,827	24,841	473,741	503,409
Current assets	671,717	370,092	5,000	1,046,809
Creditors due within one year	(367,521)	-	-	(367,521)
Creditors due in more than one year	(173,411)	-	-	(173,411)
<b>Total</b>	<b>1,060,117</b>	<b>853,205</b>	<b>478,741</b>	<b>2,392,063</b>

**Analysis of net assets between funds - prior year**

	Unrestricted funds 2021 £	Restricted funds 2021 £	Endowment funds 2021 £	Total funds 2021 £
Tangible fixed assets	889,020	496,122	-	1,385,142
Fixed asset investments	4,950	26,227	493,436	524,613
Current assets	693,194	437,006	5,000	1,135,200
Creditors due within one year	(303,525)	-	-	(303,525)
Creditors due in more than one year	(213,411)	-	-	(213,411)
<b>Total</b>	<b>1,070,228</b>	<b>959,355</b>	<b>498,436</b>	<b>2,528,019</b>

**SARUM COLLEGE**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2022**

**24. Reconciliation of net movement in funds to net cash flow from operating activities**

	Group 2022 £	Group 2021 £
Net income/expenditure for the year (as per Statement of Financial Activities)	(135,956)	233,675
<b>Adjustments for:</b>		
Depreciation charges	77,193	66,680
Gains/(losses) on investments	21,346	(73,459)
Dividends, interests and rents from investments	(8,723)	(8,180)
Decrease/(increase) in stocks	(657)	19,177
Increase in debtors	(14,238)	(36,594)
Increase/(decrease) in creditors	43,650	(50,096)
<b>Net cash provided by/(used in) operating activities</b>	<b>(17,385)</b>	<b>151,203</b>

**25. Analysis of cash and cash equivalents**

	Group 2022 £	Group 2021 £
Cash in hand	886	343
Notice deposits (less than 3 months)	888,638	992,325
<b>Total cash and cash equivalents</b>	<b>889,524</b>	<b>992,668</b>

**SARUM COLLEGE**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2022**

**26. Analysis of changes in net debt**

	At 1 July 2021	Cash flows	Changes in market value and exchange rate movements	Other non- cash changes	At 30 June 2022
	£	£	£	£	£
Cash at bank and in hand	992,668	(103,144)	-	-	889,524
Debt due within 1 year	(20,000)	20,000	-	(40,000)	(40,000)
Debt due after 1 year	(180,000)	-	-	40,000	(140,000)
Liquid investments	2,771	-	(142)	-	2,629
	<u>795,439</u>	<u>(83,144)</u>	<u>(142)</u>	<u>-</u>	<u>712,153</u>

**27. Library**

Sarum College houses a theological library of some 37,000 volumes. For many years the accounting policy has been to write off the cost of acquisitions in the year of purchase and therefore no value for the library appears in the Balance Sheet.

**28. Pension commitments**

**Defined Contribution Pension Scheme**

Sarum College participates in the Church of England Defined Contributions Scheme Section of the Church Workers Pension Fund and as at 30 June 2022 had 39 active members in that Scheme. During the year to 30 June 2022 the contributions were £60,062 (2021 - £60,682).

Contributions of £6,041 were outstanding at the balance sheet date in respect of active scheme members (2021 - £5,704). Nil of contributions were held by the charity for employees that are due to join the scheme (2021 - Nil).

**Defined Benefit Pension Schemes (Multi-employer schemes)**

Sarum College participates in the Pension Builder Scheme Church of England Funded Pensions Scheme for clergy and as at 30 June 2022 had no active member in that Scheme. No contributions were made in 2022 or 2021 and no contributions were outstanding at the balance sheet date.

The Church of England Funded Pensions Scheme is a defined benefit scheme but Sarum College is unable to identify its share of the underlying assets and liabilities of the scheme - each employer in the scheme pays a common contribution rate.

The Scheme was subject to an actuarial valuation in December 2013, which showed a deficit on the scheme. In the light of the report received from the actuary the Pensions Board concluded that the contribution rate from 1 January 2015 onwards should be 39.9% of the National Minimum Stipend for the preceding year.

Sarum College also participated in the Church of England Defined Benefits Scheme Section of the Church Workers Pension Fund. There were no active members in that Scheme and no contributions were made in 2022 or 2021.

**SARUM COLLEGE**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**28. Pension commitments (continued)**

Sarum College is unable to identify its share of the underlying assets and liabilities as each employer is exposed to actuarial risks associated with the current and former employees of other entities participating in the scheme.

The Scheme was subject to an actuarial valuation in December 2016, which showed a deficit of £6,800 on the scheme. A deficiency payment was paid from 1 April 2018 to 31 December 2018 to eliminate the deficit on the fund.

An annual charge is required to cover the Colleges share of the administration expenses. The charge for 2022 was £1,600 (2021 - £1,600).

**29. Related party transactions**

In 2022 the following transactions took place between the charity and its wholly owned subsidiary, Sarum College Services Limited:

Charges for use of the charity premises of £71,178 (2021 - £18,989).

The transfer under gift aid of the taxable profits of Sarum College Services Limited to the charity of £83,272 (2021 - £8,295).

At 30 June 2022 the subsidiary owed £144,588 to the charity (2021 - £43,556).



**The Sarum College Trust**  
**Appendix to the financial statements**  
**For the year ended 30th June 2022**

**Restricted funds**

	Balance 30.6.2021	Income	Expenditure	Transfers and investment gains/(losses)	Balance 30.6.2022
<b>a) Capital</b>					
Capital Projects: Garfield Weston	110,292	-	(6,249)	-	104,043
Cellars: Pilgrim Trust	2,517	-	-	-	2,517
Bookshop Extension: Esmee Fairburn Foundation	4,346	-	(1,297)	-	3,049
Organ Practice Room:					
Hymns Ancient & Modern	2,666	-	(90)	-	2,576
Residential Facilities: Laing Foundation	5,754	-	(194)	-	5,560
Music:					
Jones Organ - Foundation for Sports and the Arts	2,458	-	(820)	-	1,638
Victorian Era Organ - Taber	518	-	-	-	518
Ministry 2021 leavers	560	-	(560)	-	-
Lift	63,665	-	(4,780)	-	58,885
Attic Bedroom Appeal	55,009	-	(1,553)	-	53,456
Library environment	300	-	-	-	300
Library - Matthews Legacy	13,757	-	(609)	-	13,148
Sarum Cross - Sophie Hacker	708	-	(240)	-	468
Window Appeal	13,582	-	(295)	-	13,287
Mercers - Common Room	24,789	-	(1,069)	-	23,720
Seaton - IT, front & inside building	133,750	-	(37,820)	-	95,930
Capital Appeal - General	100,062	-	(2,382)	-	97,680
Kitchen & Refectory Appeal	73,512	73	(7,113)	-	66,472
Capital Appeal - Chapel/lecture room	500	-	-	-	500
Tindall Charitable Trust - Chapel floor	337	-	-	-	337
Tindall Charitable Trust - Refectory	17,220	-	(1,226)	-	15,994
Tindall Charitable Trust -IT Project	25,000	-	(6,250)	-	18,750
Dickinson - Chairs	21,875	-	(1,250)	-	20,625
Ms Marilyn Marks - Landscaping	1,772	-	-	-	1,772
Haverstock - Building access	73,000	-	(777)	-	72,223
	<u>747,949</u>	<u>73</u>	<u>(74,574)</u>	<u>-</u>	<u>673,448</u>
<b>b) Educational and Promotional</b>					
Music:					
Church Music Resource Library	187	-	-	-	187
Christian Spirituality Programme:					
General Donations	-	250	(250)	-	-
Principal's Discretionary Fund	28,642	621	-	(1,145)	28,118
Des Quartier Trust Fund	4,882	-	-	-	4,882
Organ Lessons - Tindall Trust	500	-	-	-	500
Tony Palmer Essay Prize	720	-	-	-	720
PNET Salisbury Field	1,000	-	-	-	1,000
Mission Partner	10,618	-	-	-	10,618
Gosling - library journals	631	-	(451)	-	180
Library - Sowter;Elmgrant:LFD	2,463	2,000	(3,534)	-	929
Library - Sowter Rural Ministry	269	4,550	(4,728)	-	91
Missionary Association	5,996	189	-	(241)	5,944
CHF Donation Hargreaves	200	-	(200)	-	-
Dawson legacy	7,080	-	-	-	7,080
Science for Seminaries	50,958	-	(17,022)	-	33,936
Haverstock educational project	71,000	-	-	-	71,000
Art & Sacred Places	2,260	-	-	-	2,260
Hazel Topping legacy	-	500	-	-	500
Video conferencing	24,000	12,000	(24,188)	-	11,812
Other charities in connection with The Sarum College Trust	-	7,621	(7,621)	-	-
	<u>211,406</u>	<u>27,731</u>	<u>(57,994)</u>	<u>(1,386)</u>	<u>179,757</u>
	<u>£ 959,355</u>	<u>£ 27,804</u>	<u>£ (132,568)</u>	<u>£ (1,386)</u>	<u>£ 853,205</u>