

**REGISTERED COMPANY NUMBER: 08608337 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 1161005**

**Trustees' Report and**  
**Unaudited Financial Statements for the Year Ended 31 December 2021**  
**for**  
**The Kendo Nagasaki Foundation**

Harris & Co Limited  
Chartered Accountants  
Marland House  
13 Huddersfield Road  
Barnsley  
South Yorkshire  
S70 2LW

# **The Kendo Nagasaki Foundation**

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**The Kendo Nagasaki Foundation**

**Reference and Administrative Details  
for the Year Ended 31 December 2021**

<b>TRUSTEES</b>	Ms R F Macdonald Mr L R Stevens Ms Y Walker
<b>REGISTERED OFFICE</b>	Moorcourt Hall Farley Road Oakamoor Stoke-on-Trent Staffordshire ST10 3BD
<b>REGISTERED COMPANY NUMBER</b>	08608337 (England and Wales)
<b>REGISTERED CHARITY NUMBER</b>	1161005
<b>INDEPENDENT EXAMINER</b>	Harris & Co Limited Chartered Accountants Marland House 13 Huddersfield Road Barnsley South Yorkshire S70 2LW

**The Kendo Nagasaki Foundation**  
**Trustees' Report**  
**for the Year Ended 31 December 2021**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

## **OBJECTIVES AND ACTIVITIES**

### **Objectives and aims**

To advance Buddhism in particular but not exclusively by the provision to those new to Buddhism of introductory education and experience of the practices of the Buddhism religion.

### **Significant activities**

The Kendo Nagasaki Foundation provides events for people to come to Moorcourt Hall to take part in Zen Meditation, mindfulness and relaxation. Visitors have benefited from the experience we provide, and given good feedback via our website. We have maintained our provision of unique and original messages of peace and inspiration every month, available world-wide via our website. The foundation has been working on extending its facilities to accommodate more visitors to the site, and offer its Zen-based relaxation and empowerment experience and practices to a wider audience.

### **Public benefit**

The Trustees have considered the Charity Commission's general guidance on public benefit and have taken it into account when reviewing the Charity's aims and objectives and in planning its future activities. The Trustees are satisfied that the aims of the Charity are carried out wholly in pursuit of its charitable aims for the public benefit. The Trustees consider the activities described clearly demonstrate the public benefit provided by the Charity.

## **ACHIEVEMENT AND PERFORMANCE**

During the year the foundation was successful in continuing to enhance its profile and fundraising structure.

## **FINANCIAL REVIEW**

### **Financial position**

The pandemic continued to have an impact on the charity's ability to fundraise in 2021. The economic environment started to gradually improve throughout the year. The Trustees have continued to focus on delivering what was possible for the charity in these uncertain times. As a result the charity has made a small surplus of £14,857 in the year (2020 deficit £47,436). The balance sheet remains positive at £773,755.

In the opinion of the Trustees, the funds held at 31 December 2021 were available and adequate to fulfill the charitable obligations. The available funds have been carefully considered by the Trustees in planning its future activities.

### **Principal funding sources**

The charity's main source of income is derived from donations through supporting companies.

## **FUTURE PLANS**

The charitable company will continue its activities in future years. It keeps the facilities in its charge under continual review with a view to maintaining and enhancing them.

## **STRUCTURE, GOVERNANCE AND MANAGEMENT**

### **Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

### **Recruitment and appointment of new trustees**

The directors of the company are also charity trustees for the purposes of charity law. Under the requirements of the Memorandum and Articles of Association the trustees are elected to serve for a period of one year after which they are eligible for re-election at the next Annual General Meeting.

**The Kendo Nagasaki Foundation**  
**Trustees' Report**  
**for the Year Ended 31 December 2021**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Organisational structure**

A Board of trustees administer the charitable company. The trustees are, in part, appointed by the individual members. In considering other appointments to the board, the trustees meet at least quarterly or more frequently if circumstances require.

**INDEPENDENT EXAMINER**

Stephen Watson has been re-appointed as independent examiner for the ensuing year.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 27 September 2022 and signed on its behalf by:

Ms R F Macdonald - Trustee

**Independent Examiner's Report to the Trustees of  
The Kendo Nagasaki Foundation**

**Independent examiner's report to the trustees of The Kendo Nagasaki Foundation ('the Company')**

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2021.

**Responsibilities and basis of report**

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Stephen Watson  
FCCA CTA  
Harris & Co Limited  
Chartered Accountants  
Marland House  
13 Huddersfield Road  
Barnsley  
South Yorkshire  
S70 2LW

27 September 2022

**The Kendo Nagasaki Foundation**

**Statement of Financial Activities  
for the Year Ended 31 December 2021**

	Notes	2021 Unrestricted fund £	2020 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies		124,278	85,980
Other income	3	8,223	8,549
<b>Total</b>		<u>132,501</u>	<u>94,529</u>
<b>EXPENDITURE ON</b>			
Raising funds		456	4,968
<b>Charitable activities</b>	4		
Donations		117,188	136,997
<b>Total</b>		<u>117,644</u>	<u>141,965</u>
<b>NET INCOME/(EXPENDITURE)</b>		14,857	(47,436)
<b>RECONCILIATION OF FUNDS</b>			
<b>Total funds brought forward</b>		758,898	806,334
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>773,755</u></u>	<u><u>758,898</u></u>

**CONTINUING OPERATIONS**

All income and expenditure has arisen from continuing activities.

The Statement of Financial Activities includes all gains and losses in the year and therefore a statement of total recognised gains and losses has not been prepared.

**The Kendo Nagasaki Foundation**

**Statement of Financial Position  
31 December 2021**

	Notes	2021 Unrestricted fund £	2020 Total funds £
<b>FIXED ASSETS</b>			
Tangible assets	9	782,357	786,762
Investments	10	4	4
		<hr/> 782,361	<hr/> 786,766
<b>CURRENT ASSETS</b>			
Debtors	11	74,854	2,094
Prepayments and accrued income		454	531
Cash at bank and in hand		1,091	500
		<hr/> 76,399	<hr/> 3,125
<b>CREDITORS</b>			
Amounts falling due within one year	12	(85,005)	(30,993)
		<hr/> (8,606)	<hr/> (27,868)
<b>NET CURRENT ASSETS</b>			
		<hr/> 773,755	<hr/> 758,898
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			
		<hr/> 773,755	<hr/> 758,898
<b>NET ASSETS</b>		<hr/> <hr/> 773,755	<hr/> <hr/> 758,898
<b>FUNDS</b>	14		
Unrestricted funds		<hr/> 773,755	<hr/> 758,898
<b>TOTAL FUNDS</b>		<hr/> <hr/> 773,755	<hr/> <hr/> 758,898

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.



**The Kendo Nagasaki Foundation**

**Statement of Financial Position - continued**  
**31 December 2021**

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 27 September 2022 and were signed on its behalf by:

Ms R F Macdonald - Trustee

**The Kendo Nagasaki Foundation**  
**Notes to the Financial Statements**  
**for the Year Ended 31 December 2021**

**1. STATUTORY INFORMATION**

The Kendo Nagasaki Foundation is a private company, limited by guarantee, registered in England and Wales. The company's registered number and registered office address can be found on the company information page.

The presentation and functional currency of the financial statements is the Pound Sterling (£)

**2. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)'.

The financial statements have been prepared on a going concern basis under the historical cost convention.

The Covid-19 pandemic has adversely impacted on global and UK societies and economies, and this impact has continued into the 2021 financial year. However in the directors' opinion there is no significant uncertainty as to the going concern basis..

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery	- 33% on cost straight line
Fixtures and fittings	- 15% on reducing balance
Motor vehicles	- 25% on reducing balance

All fixed assets are initially recorded at cost.

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

# The Kendo Nagasaki Foundation

## Notes to the Financial Statements - continued for the Year Ended 31 December 2021

### 2. ACCOUNTING POLICIES - continued

#### Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

#### Government grants

Government grants are recognised in accordance with the accrual model of Section 24 of FRS 102.

Grants became receivable as compensation for expenses already incurred for the purpose of giving immediate financial support to the entity with no future related costs recognised in income in the period in which the grant became receivable.

### 3. OTHER INCOME

	2021	2020
	£	£
Government grants	8,223	8,549
	<u>8,223</u>	<u>8,549</u>

The other income relates to Job Retention Scheme grants received during the year.

### 4. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 5)	Support costs	Totals
	£	£	£
Donations	33,008	84,180	117,188
	<u>33,008</u>	<u>84,180</u>	<u>117,188</u>

### 5. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2021	2020
	£	£
Insurance	6,639	6,307
Light and heat	10,197	5,562
Telephone	1,410	2,299
Other establishment costs	7,166	3,507
Postage and stationery	1,677	977
Travel and motor expenses	4,764	2,889
Depreciation	4,405	4,046
Loss on sale of assets	(3,250)	-
	<u>33,008</u>	<u>25,587</u>

### 6. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2021	2020
	£	£
Depreciation - owned assets	4,405	4,046
Surplus on disposal of fixed assets	(3,250)	-
Independent examination fee	1,250	1,000
	<u>2,405</u>	<u>5,046</u>

# The Kendo Nagasaki Foundation

## Notes to the Financial Statements - continued for the Year Ended 31 December 2021

### 7. TRUSTEES' REMUNERATION AND BENEFITS

During the year R Macdonald received a salary of £5,859 (2020 £5,715).

#### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2021 nor for the year ended 31 December 2020.

### 8. STAFF COSTS

	2021 £	2020 £
Wages and salaries	32,203	38,943
Other pension costs	512	354
	<u>32,715</u>	<u>39,297</u>

The average monthly number of employees during the year was as follows:

	2021	2020
Administration and fundraising	<u>4</u>	<u>4</u>

No employees received emoluments in excess of £60,000.

### 9. TANGIBLE FIXED ASSETS

	Freehold property £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Totals £
<b>COST</b>					
At 1 January 2021	768,275	18,011	6,105	12,000	804,391
Disposals	-	(3,250)	-	-	(3,250)
At 31 December 2021	<u>768,275</u>	<u>14,761</u>	<u>6,105</u>	<u>12,000</u>	<u>801,141</u>
<b>DEPRECIATION</b>					
At 1 January 2021	-	10,283	3,944	3,402	17,629
Charge for year	-	1,932	324	2,149	4,405
Eliminated on disposal	-	(3,250)	-	-	(3,250)
At 31 December 2021	<u>-</u>	<u>8,965</u>	<u>4,268</u>	<u>5,551</u>	<u>18,784</u>
<b>NET BOOK VALUE</b>					
At 31 December 2021	<u>768,275</u>	<u>5,796</u>	<u>1,837</u>	<u>6,449</u>	<u>782,357</u>
At 31 December 2020	<u>768,275</u>	<u>7,728</u>	<u>2,161</u>	<u>8,598</u>	<u>786,762</u>

**The Kendo Nagasaki Foundation**

**Notes to the Financial Statements - continued  
for the Year Ended 31 December 2021**

**10. FIXED ASSET INVESTMENTS**

Shares in  
group  
undertakings  
£

**MARKET VALUE**

At 1 January 2021 and  
31 December 2021

4

**NET BOOK VALUE**

At 31 December 2021

4

At 31 December 2020

4

There were no investment assets outside the UK.

The company's investments at the balance sheet date in the share capital of companies include the following:

**Kendo's Day Care Limited**

Registered office: Moorcourt Hall, Farley Road, Oakamoor, Stoke-on-Trent, ST10 3BD.

Nature of business: Day Care Facilities

	%		
Class of share:	holding		
Ordinary	100		
		31/12/21	31/12/20
		£	£
Aggregate capital and reserves		(80,711)	(76,467)
Loss for the year		(4,244)	(3,480)

**11. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2021	2020
	£	£
Amounts owed by group undertakings	74,754	1,344
Other debtors	100	750
	<u>74,854</u>	<u>2,094</u>

**The Kendo Nagasaki Foundation**

**Notes to the Financial Statements - continued  
for the Year Ended 31 December 2021**

**12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2021 £	2020 £
Bank loans and overdrafts (see note 13)	204	-
Trade creditors	816	-
Other creditors	80,784	27,654
Accruals and deferred income	3,201	3,339
	<u>85,005</u>	<u>30,993</u>

**13. LOANS**

An analysis of the maturity of loans is given below:

	2021 £	2020 £
Amounts falling due within one year on demand:		
Bank overdrafts	<u>204</u>	<u>-</u>

**14. MOVEMENT IN FUNDS**

	At 1/1/21 £	Net movement in funds £	At 31/12/21 £
<b>Unrestricted funds</b>			
General fund	758,898	14,857	773,755
	<u>758,898</u>	<u>14,857</u>	<u>773,755</u>
<b>TOTAL FUNDS</b>	<u>758,898</u>	<u>14,857</u>	<u>773,755</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	132,501	(117,644)	14,857
	<u>132,501</u>	<u>(117,644)</u>	<u>14,857</u>
<b>TOTAL FUNDS</b>	<u>132,501</u>	<u>(117,644)</u>	<u>14,857</u>

**Comparatives for movement in funds**

	At 1/1/20 £	Net movement in funds £	At 31/12/20 £
<b>Unrestricted funds</b>			
General fund	806,334	(47,436)	758,898
	<u>806,334</u>	<u>(47,436)</u>	<u>758,898</u>
<b>TOTAL FUNDS</b>	<u>806,334</u>	<u>(47,436)</u>	<u>758,898</u>

**The Kendo Nagasaki Foundation**

**Notes to the Financial Statements - continued  
for the Year Ended 31 December 2021**

**14. MOVEMENT IN FUNDS - continued**

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	94,529	(141,965)	(47,436)
<b>TOTAL FUNDS</b>	<u>94,529</u>	<u>(141,965)</u>	<u>(47,436)</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/1/20 £	Net movement in funds £	At 31/12/21 £
<b>Unrestricted funds</b>			
General fund	806,334	(32,579)	773,755
<b>TOTAL FUNDS</b>	<u>806,334</u>	<u>(32,579)</u>	<u>773,755</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	227,030	(259,609)	(32,579)
<b>TOTAL FUNDS</b>	<u>227,030</u>	<u>(259,609)</u>	<u>(32,579)</u>

**15. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31 December 2021.

**16. SHARE CAPITAL**

The company is limited by guarantee and therefore has no share capital.

**The Kendo Nagasaki Foundation**

**Detailed Statement of Financial Activities  
for the Year Ended 31 December 2021**

	2021 £	2020 £
<b>INCOME AND ENDOWMENTS</b>		
<b>Donations and legacies</b>		
Donations	124,278	85,980
<b>Other income</b>		
Government grants	8,223	8,549
<b>Total incoming resources</b>	132,501	94,529
<b>EXPENDITURE</b>		
<b>Raising donations and legacies</b>		
Event expenditure	456	4,968
<b>Charitable activities</b>		
Insurance	6,639	6,307
Light and heat	10,197	5,562
Telephone	1,410	2,299
Other establishment costs	7,166	3,507
Postage and stationery	1,677	977
Travel and motor expenses	4,764	2,889
Plant and machinery	1,932	2,576
Fixtures and fittings	324	381
Motor vehicles	2,149	1,089
(Profit)/ Loss on sale of tangible fixed assets	(3,250)	-
	33,008	25,587
<b>Support costs</b>		
<b>Management</b>		
Trustees' salaries	5,859	5,715
Wages	26,344	33,228
Pensions	512	354
	32,715	39,297
<b>Other</b>		
Contractors	28,635	47,646
Repairs and renewals	17,868	19,017
	46,503	66,663
<b>Governance costs</b>		
Accountancy fees	4,962	2,450
Legal fees	-	3,000
	4,962	5,450
Total resources expended	117,644	141,965
<b>Net income/(expenditure)</b>	14,857	(47,436)

This page does not form part of the statutory financial statements