NATIONAL COASTWATCH INSTITUTION

England & Wales · Charity number 1159975

Details

Other names	NATIONAL COASTWATCH, NCI
Status	Registered
Legal form	CIO
Registered	2015-01-16
Register	View on the Charity Commission register

Contact

Address	National Coastwatch Institution 17 Dean Street Liskeard Cornwall PL14 4AB
Phone	0300 111 1202
Email	admin01@nci.org.uk
Website	www.nci.org.uk

Activities

Objects: TO ASSIST IN THE PROTECTION AND PRESERVATION OF LIFE AT SEA ALONG THE UNITED KINGDOM COASTLINE

Activities: Established in 1994, we help create and maintain lookouts wherever possible around the UK coastline and train volunteer watchkeepers from all backgrounds to assist the users of leisure craft, fishermen, walkers and others as necessary, and help ensure their safety.

Classification

- **How:** Provides Services
- **What:** The Advancement Of Health Or Saving Of Lives
- **Who:** The General Public/mankind

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Geography

- **Area of benefit:** THE UNITED KINGDOM COASTLINE
- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2025-09-30	£979,841	£823,128	£1,250,444	0
2024-09-30	£957,075	£1,059,640	£1,077,247	0
2023-09-30	£804,269	£926,238	£1,186,585	0
2022-09-30	£1,112,257	£809,651	£1,317,277	0
2021-09-30	£105,364	£504,219	£1,297,862	0
2020-09-30	£542,184	£516,194	£1,284,668	0

Trustees

Name	Role	Appointed
Stephen John Hand	Chair	2020-04-25
Frank Moxon		2025-05-15
Graeme Gordon		2022-01-01
Helen Simpson		2023-04-04
Ian Granville Whalley		2025-05-15
Lesley Ann Suddes		2026-04-23
Linda Lawrence		2024-04-03
Philip Styles		2021-05-19
Sir Alan Massey		2022-07-20
Thomas Scrimgeour		2026-04-23

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NATIONAL COASTWATCH INSTITUTION

England & Wales - Charity number 1159975

Accounts

Charity registration number 1159975 (England and Wales)

NATIONAL COASTWATCH INSTITUTION

ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2025

NATIONAL COASTWATCH INSTITUTION

LEGAL AND ADMINISTRATIVE INFORMATION

The Trustees	Mr G Gordon	
	Sir A Massey	
	Mr P Styles	
	Dr. C Aps	
	Mr S Hand	
	Mr D Crozier	(Resigned 31 October 2025)
	Mr J Rothwell	
	Mr I Whalley	
	Mr F Moxon	
	Mrs L Lawrence	
	Mrs G Rendle	
	Mrs H Simpson	
Charity registration	England and Wales	1159975
Principal address	17 Dean Street Liskeard Cornwall PL14 4AB	
Independent examiner	Rouse Partners LLP 55 Station Road Beaconsfield Buckinghamshire United Kingdom HP9 1QL	

NATIONAL COASTWATCH INSTITUTION

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NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025

The trustees present their report with the financial statements of the charity for the year ending 30 September 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Ireland (FRS 102) (effective 1 January 2019).

REFERENCE AND ADMINISTRATIVE DETAILS

Registered charity name	National Coastwatch Institution
Constituted as	Charitable Incorporated Organisation
Governed by	NCI Constitution 16th January 2015 (Updated October 2020)
Charity registration number	1159975
Principal office	17 Dean Street, Liskeard, PL14 4AB

The Trustees

The Trustees who served the charity during the period October 24 – Sept 25 were as follows:

Dr. Chris Aps
Mr. David Crozier
Mr. Graeme Gordon Ex-Officio Trustee (National Treasurer)
Mr. Stephen Hand
Mrs. Linda Lawrence
Sir Alan Massey (Co-opted as a Trustee April 2024)
Mr. Frank Moxon (Co-opted as a Trustee May 2025)
Mrs. Gail Rendle
Mrs. Helen Simpson
Mr. Phil Styles
Mr. Ian Whalley MBE (Co-opted as a Trustee June 2024)

Independent Examiner

Rouse Partners LLP, 55 Station Road, Beaconsfield, Buckinghamshire, HP9 1QL

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025

1. NCI OBJECTIVE AND ACTIVITIES

1.1. Objectives

The Charity objective is to assist in the protection and preservation of life at sea and around the UK coastline.

1.2. Vision

Our vision is to:

- increase coverage around the coast in areas of highest need.
- continuously expand NCI's capability to help save lives and be recognised for this.
- strengthen our reputation as a 'professional' organisation.

1.3. Activities

The volunteers of the National Coastwatch Institution (NCI) help to keep people safe and save lives by providing a visual, listening and radar watch around the coast. We aim to keep watch in daylight hours, every day of the year to:

- 'spot' accidents, incidents and vulnerable people or vessels
- 'plot' the location
- 'report' the details to HMCG or other emergency services
- 'respond' with further assistance as required by HMCG

NCI is a declared asset of HM Coastguard and part of the UK National Search and Rescue organisation, providing support to the frontline services. We help coastal users to be safe, and stay safe, providing information about local conditions and facilities - in person, by radio or by telephone. NCI has also now developed a structured approach to enhancing coastal and water safety providing information directly to the public by individual engagement and talks to community organisations.

1.4. Public Benefit

In managing the activities of the Charity, the Trustees confirm that they have complied with their duty to have due regard to the Charity Commission's public benefit guidance when exercising any powers or duties to which the guidance is relevant.

In addition to our primary objective "to protect and preserve life at sea and around the UK coastline," NCI continues to benefit the wider community in several ways:

NCI has an ongoing role in assisting, via HM Coastguard and other agencies, including the Police and Local Authorities, by alerting them to visible suspicious activity along the coastline. We regularly conduct visual searches for overdue craft and missing persons, as well as highlighting environmental incidents.

By helping to improve safety around the coast, NCI encourages increased use of inshore coastal facilities and community participation. Local businesses and councils see us as a major contributor to safety, providing benefit where they offer leisure facilities and venues.

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025

2. INTRODUCTION BY THE CHAIR

On behalf of the Board of Trustees, I am pleased to report a year of considerable progress with our goals and objectives. The year to September 2025 has been one of designing and planning major changes in the way National Coastwatch is governed, managed, and operated. A comprehensive review of management structure, processes and reporting has been conducted with significant support from the Cranfield Trust. Their recommendations have been agreed by the Board of Trustees and will be fully implemented in the year 2025 – 2026. More details of the review and its conclusions are described in Section 3 below.

In 2025 two of our stations were the recipients of the King's Award for Voluntary service, namely Lee-on-the-Solent and Nells Point bringing the total number of National Coastwatch stations in receipt of the award to 31. The Trustees offer their congratulations to both stations on this tremendous achievement.

Search and rescue operations involved NCI in 935 incidents last year which was an increase of 110 on the previous year and 461 of those incidents were initiated by National Coastwatch watchkeepers. We were also able to assess the number of people who were rescued in incidents involving our watchkeepers at 340.

Our personnel numbers all reflected a positive trend in 2024-2025 – volunteer watchkeepers rose by ninety-nine, numbers in training were up, the number of cadets increased and the number of people in important support roles also increased. The Board of Trustees decided that a Certificate of Merit should be awarded in cases where assistance in saving a life had been given. The key criteria included that the actions taken by watchkeepers should be acknowledged by one of our other SAR partners as having helped save a life or lives. The Certificate of Merit is the highest award that a watchkeeper could achieve and, since its inception, four certificates have been presented.

Coastal and Water Safety operations showed a major increase in the number of our volunteers - to forty stations with over 150 volunteers - trained in and who regularly spent time engaging with members of the public and offering information on how to pursue their chosen water-based activity more safely.

Our station development team continued to work on new station and refurbishment projects. Five ongoing projects will be completed in 2025, and the recently converted trailer unit was installed to become NCI Cleethorpes in June 2025, formally opened in October 2025 by our Royal Patron. The team also worked on replacing trailers at Point Lynas, Brancaster and Filey, and Llandudno. Major rebuilding projects began at Lyme Bay and Mablethorpe as did the creation of new stations at Minehead and Burnham on Sea although the latter has been stalled due to Council issues.

The work to increase CCTV coverage made strong progress in 24-25. At the end of the financial year a total of 35 stations were equipped with 106 cameras, and a project is underway to stream all CCTV

images to a central server which can also be accessed in real time by HMCG operations staff at Maritime Rescue Control Centres.

A major part of our 5-year strategy is the effort to raise our profile and stop being the best kept secret in maritime search and rescue. At our station level thanks to a massive amount of work we are better known as prominent members of our local communities. In September 2024 we were also a much more visible exhibitor at the Southampton boat show attracting a much larger number of visitors than ever before. In addition, our Royal Patron continued to work extremely hard on our behalf in 2024. Her visits to our stations generate a major increase in local recognition and interest in our work and last year she visited a further six stations. She also attended a reception in October 2024 for over one hundred guests at Trinity House.

Fundraising remains a vital aspect of our work across the charity with our 61 stations doing a great deal of the heavy lifting locally. Nationally two schemes were launched providing a free will writing service and the opportunity to win weekly cash prizes through an online lottery competition. We also benefited from generous donations from the Baltic Exchange, Trinity House Maritime Fund, he Seafarers Charity and the Stelios Philanthropic Foundation.

On behalf of the Board of Trustees I thank all our sponsors and donors who have supported us during the year and most of all I thank our 2,800 magnificent volunteer watchkeepers who give so much of their time and effort to our mission of helping to save lives along the coast.

3. MANAGEMENT STRUCTURE REVIEW

In late 2024 the Board of Trustees instigated a mid-term review of each of the programmes of work contained in the five-year strategy launched in 2022. Responses suggested difficulties with strengthening our management structure and processes and our new Risk Management group also identified management process flaws as a significant risk to the charity.

We contacted Cranfield Trust who provided an experienced volunteer from their team to review the charity's strategy for developing our management structure and processes. After considerable consultation, Cranfield recommended that for 2025-2026 that we should

- clarify the roles and responsibilities of Trustees, Managers, and Task Groups
- put in place an Annual Business Plan for FY 2025-6 with realistic annual objectives drawn from the strategic goals in the 5-year plan
- quantify and recognise the planned amount of work needed for each group to deliver its objectives and quantify and recognise the planned amount of work needed to enable other dependent groups to meet their objectives
- ensure that the annual plan progress, obstacles arising, and planned corrective action are reported to and reflected in agendas for Board of Trustee meetings

With advice from Cranfield clarification of the roles and responsibilities of Trustees and Managers and ensuring an effective working relationship between them is planned to be achieved by

- creating three Board Committees to support Financial Management, Risk Management and HR.
- creating four task groups with responsibility for the major change functions of Fundraising, Station Development, Coastal and Water Safety and ICT
- managing core watchkeeping operations through an Operations Management Team led by a Chief Operating Officer
- revising the future role of Regional Trustees to represent the charity externally

Trustees in management roles and members of management teams will combine their knowledge and experience to deliver the specific planned objectives of each committee and group. The new structure will enable Trustees to focus on their statutory responsibilities for the overall governance of the charity including ensuring that NCI operates effectively with a clear mission and strategy, ensuring that NCI management has clear aims and objectives, priorities, policies, and procedures and ensuring that the Board is able effectively to support managers and volunteers with sufficient resources (financial, human and equipment) to meet its planned objectives.

The structure will also enable group and sector managers to deliver the objectives agreed in the annual business plan, to support station managers, committees and members in their activities and to regularly review and report progress against objectives.

Cranfield Trust also recommended that the charity develop an Annual Business Plan for 2025 -2026 which ensures that:

- strategic Objectives from the 5-year plan are translated into Annual Objectives with clear deliverables
- objectives have designated owners, are prioritised and have budgets and resources identified
- key dependencies between "departments" and limitations of manpower are identified
- progress against objectives is regularly reviewed by managers and teams
- reports to the Board are made about progress on achieving objectives enabling the Board to provide further support is needed.

A small working group comprising three Trustees and our Cranfield Trust adviser have constructed a plan which has allocated Specific, Measurable Achievable, Realistic and Timed objectives to each task group. Group leaders have assessed and agreed the feasibility of completing the objectives allocated to each group within the financial year 25-26 and allocated a priority rating to the objectives that will enable a managed reduction in scope if necessary. The plan has identified the people resources that each group is likely to need to undertake the objectives and the levels of recruitment needed and identified the dependencies between groups and individuals for achieving

the plan objectives. Managing the plan will be supported by the introduction of a more structured approach to reporting performance, change management and the resolution of issues including regular reviews of progress by sector managers, operations group, task groups and board committees using standard report formats highlighting progress, obstacles and proposed remedial actions. Quarterly Board of Trustee meetings will receive reports from committees and groups highlighting progress and achievements, lack of progress and recommended remedial actions

4. Operations Activity Report covering October 1st 2024 to September 30th, 2025

Over the period the NCI has 60 operational stations with the latest NCI Cleethorpes opening in July 2025. The charity dealt with a total of **935** incidents up by **110** incidents 13% over the same 12-month period 2023 to 2024. 3**87** incidents have required the launching of a lifeboat.

Through our diligence and support we have initiated or assisted in the rescue of **340** persons and assisted **547** others. That's a total of **887** people who have benefited from our help & vigilance

Period 01/10/2024 to 30/09/2025				Incident Initiator				Assets Deployed				
	No Of Stations	Incidents	Incident Ratio	NCI	MCA	Police	Others	ILB	AWLB	Helo	CRT	Total
All Stations	60	**935**	15.60	461	440	22	12	310	77	29	276	**692**

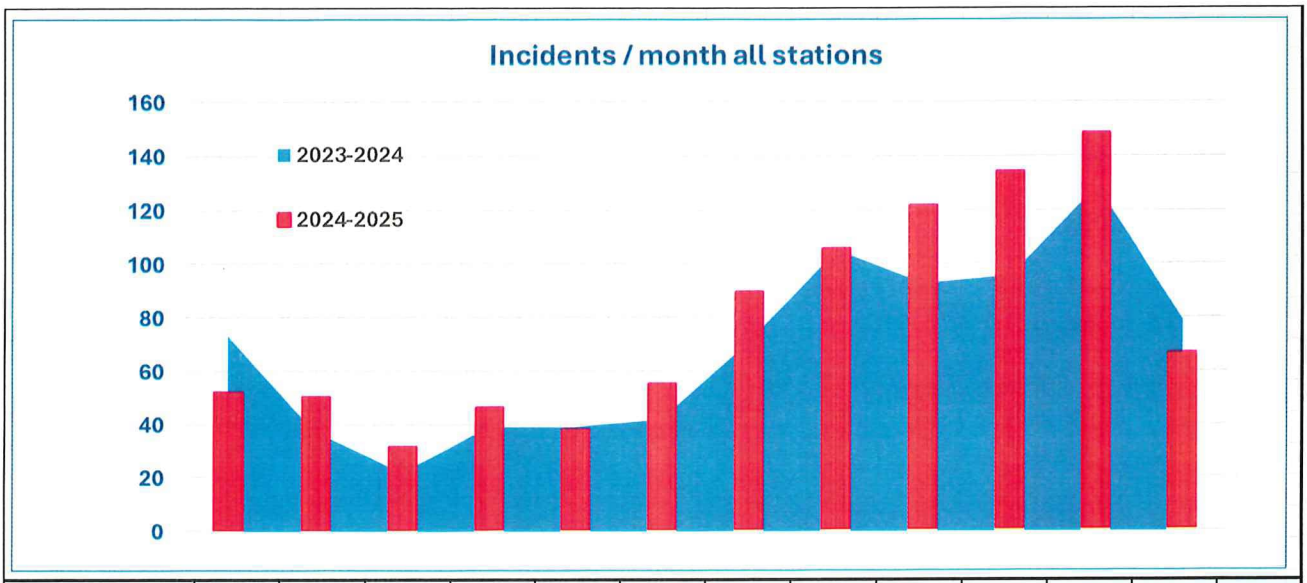
Persons Assisted	2025		
	NCI Initiated	NCI Support	Total
	246	301	**547**

Persons Rescued	2024-2025		
	NCI Initiated	NCI Support	Total
	192	148	**340**

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025

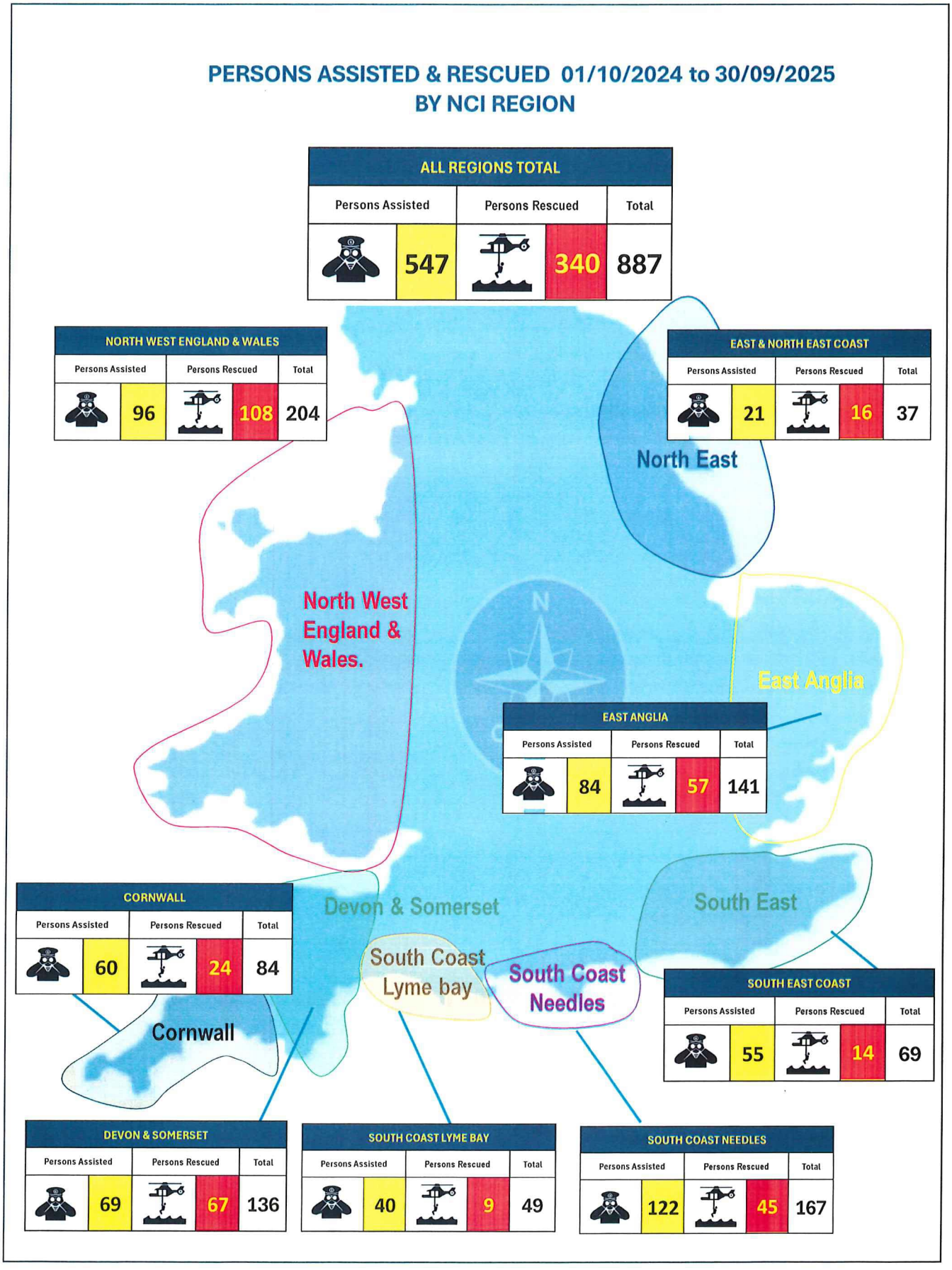


	Oct	Nov	Dec	Jan	Feb	Mar	April	May	June	July	Aug	Sept	Totals
2023-2024	73	37	22	39	39	42	71	105	93	96	129	79	825
2024-2025	52	50	31	46	38	55	89	105	121	134	148	66	935

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025



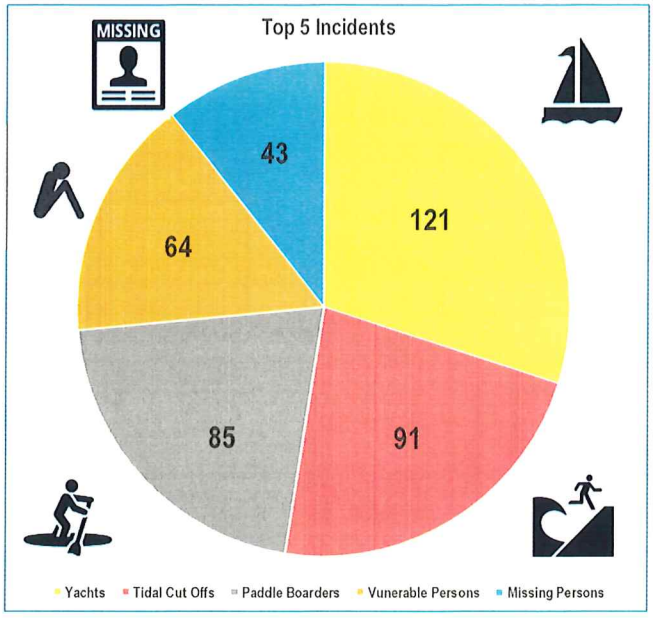
NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025

Incident summary by type, group & location

The top 5 Incidents make up 43% of all the incidents recorded by the NCI during the 2024-2025 period



Top 5 Incidents To Date	No
Yachts	121
Tidal Cut Offs	91
Paddle Boarders	85
Vunerable Persons	64
Missing Persons	43
Totals	404



Yachts head the list with 121 of which 37 was related to engine failure alone. The majority of yacht related incidents is recorded along the coastline of southern England which has the highest number of marina's & facilities.



Tidal cut offs a total of 91 are currently second. Tidal cut offs happen across all regions but predominantly in areas of high tidal ranges such as the Bristol Channel and areas around large coastal estuaries like Morecombe Bay, and the Wash. Six stations, Brancaster, Fleetwood, Porthcawl, Wells-next-the-Sea, Nells Point and Worms Head have been involved with 60 tidal cut off Incidents resulting in the rescue of 88 persons and numerous dogs so far this year.



Paddle Boarders with 85 are in third place. Paddle boarding as a leisure activity has exploded in its popularity across the whole country. It's now a given if we have strong offshore winds and unfavourable tidal conditions a paddle boarder somewhere is going to get caught out putting a major strain on the SAR services.

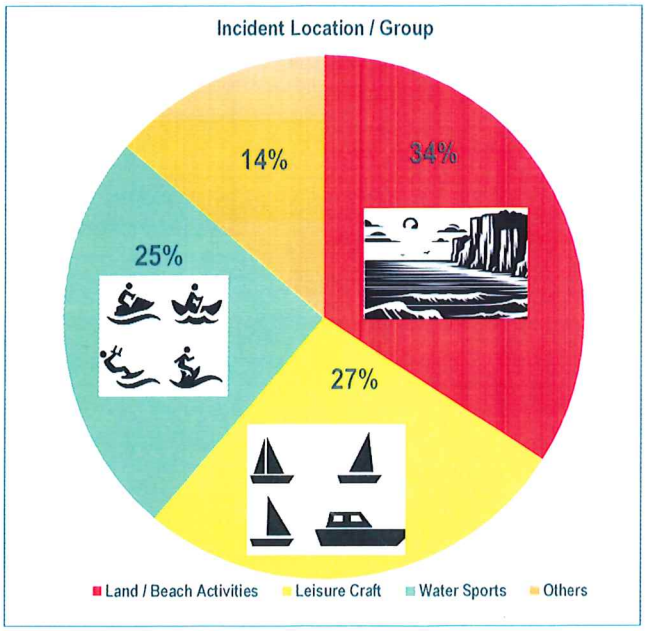
Focus from all water safety groups across the sector is needed and more pressure should be put on the retailers selling the kit.





Vulnerable & missing persons come in at fourth & fifth, with a combined total of 107. This topic needs more detailed discussion and is not for open discussion within this report, however it's clear that we the NCI are on many occasions on the front line, and we have taken actions that have assisted with helping people at their most desperate moments.

Incident Location / Group



Incident Location / Group	No	%
Land / Beach Activities	319	34
Leisure Craft	253	27
Water Sports	235	25
Others	128	14
Totals	935	

34% of all NCI incidents happen on the land or beach areas around the coastline and as already mentioned, the top issue being tidal cut offs. All other incidents happen close in shore or at a maximum of 4 to5 miles out.

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025

National Coastwatch Institution — INCIDENTS BY TYPE 01/10/2024 TO 30/09/2025

Land / Beach Activities		Water Sports		Leisure Craft												Others	
				Type	Engine Failure	Prop Fouled	Equipment Fail	Adrift	Standing into danger	Run Aground	Sinking / Capsize	Person Overboard	Overdue/ Missing	Persons injured	Others	Total	
Tidal Cut Offs	91	Paddle Boarding	85	Yachts	37	6	21	4	10	19	8	3	6	2	5	121	Coastal Security 32
Vunerable Persons	64	Kayaking	38	RIBs & SIBs	19	1	1	7	2	5	2	2			6	45	Danger To Navigation 26
Missing Persons	43	Jet Ski	22	Day Boats	8			2			1			1	3	15	SART ,EPIRB, DSC, MoB Alert 21
Swimmers	23	Kite Surfers	23	Cabin Cruisers	10	2	3	1	1	2	1				1	21	Commercial Fishing Boats 14
Walkers Fall	20	Wind Surfers	22	Fishing Boats Non C	3	1	3			2				1	9	19	Pollution 13
Toy Inflatables	12	Surfing	14	Dinghy Sailing			2				9	1				12	Hoax Mayday 5
Medical Emergancey	14	Open Water Swimming	13	Rowing Boats			1	2	1		1	2			1	8	Commercial Shipping 4
Animal related	10	Wing Foil Surfers	12	Dinghy				6	1							7	
Tomb Stoneing	7	Diving	3	Speed Boats	2			1				1			1	5	
Climbers	6															0	
Ordnance	6																
Coastering	2															0	
Fishes Royal	2															0	
Anglers	2															0	
Stuck in Mud	2															0	
Others	15	Others	3														Others 13
Total	319	Total	235	Total	79	10	31	23	15	28	22				26	253	Total 128
															GRAND TOTAL		935

CERTIFICATE OF MERIT UPDATE

National Coastwatch Institution

Back in July 2024 the Board of Trustees agreed that an award "Certificate of Merit" should be made to watchkeepers who through their actions helped to not just rescue but to save a life or lives

Since its creation in July 2024 four awards have been made to watchkeepers with a further one award awaiting approval

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025

Station	Date	Incident	Watchkeepers	Date Awarded	Awarded By
NCI Newhaven	Apr-24	Yacht run aground and breaking up in surf line, Solo yachtsman winched to safety by Coastguard Helo	Andrew Murray Mark Osborn Clare Dickens	Sep-24	HRH Princess Royal
NCI Gwennap Head	Apr-25	Yacht seeking shelter in F9 Gale, issued Pan Pan relayed by NCI Gwennap head to CG, persons then abandoned yacht and made it ashore. AWLB on scene and recovering yacht and persons to safety	Karin Stratford	May-25	HRH Princess Royal
NCI Worms Head	Jun-25	2 Persons cut off on causeway , NCI watchkeepers attempts to advise them to go back to safe ground not heeded. CG contacted whilst still trying to get persons to turn back. ILB tasked, unable to reach persons now stuck on rocks, one person floating in the water, helo tasked and winched persons to safety.	Jane James Mark Green	Next Station AGM	
NCI Fleetwood	Jul-25	2 Fisherman cut off on sand bank by incoming tide, CG contacted and advise water now up to waist height of casualties, CRT & ILB tasked. ILB arrived on scene to find water at neck height of fishermen, both recovered to ILB and brought to safety. On closing the incident the CG commented that the NCI had saved two lives through their prompt actions	Sue Wolstenholme Simon Woodrow	To be discussed	

Watchkeeper Karin from NCI Gwennap Head Cornwall is presented with a Certificate of Merit for her part in assisting a yacht which had got into trouble in a Force 9 gale.



NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025

Coastal Security Intelligence Reports to Project Kraken.

With the launch of the Project Kraken initiative on the 1st of June 2025 we have had twenty Intelligence incidents across 15 stations. Below is a list of the activities reported by type & region.

NCI Intelligence reports to Project kraken 01/06 to 30/09/2025	
Concerns (Taken from Project-Kraken definitions)	**Incidents Reported**
Boats moored up in strange or isolated places at strange times	3
Boats coming together and items being exchanged	1
Boats unloading packages	1
Boats with nervous crew showing lack of maritime protocols	2
Boats seen searching the coastline	3
Boats meeting at sea and acting suspiciously	1
Boats unattended left in unusual place	5
Boats showing signs of unusual modification or minor damage	1
Suspicious packages or objects floating at sea	3
Total	**20**

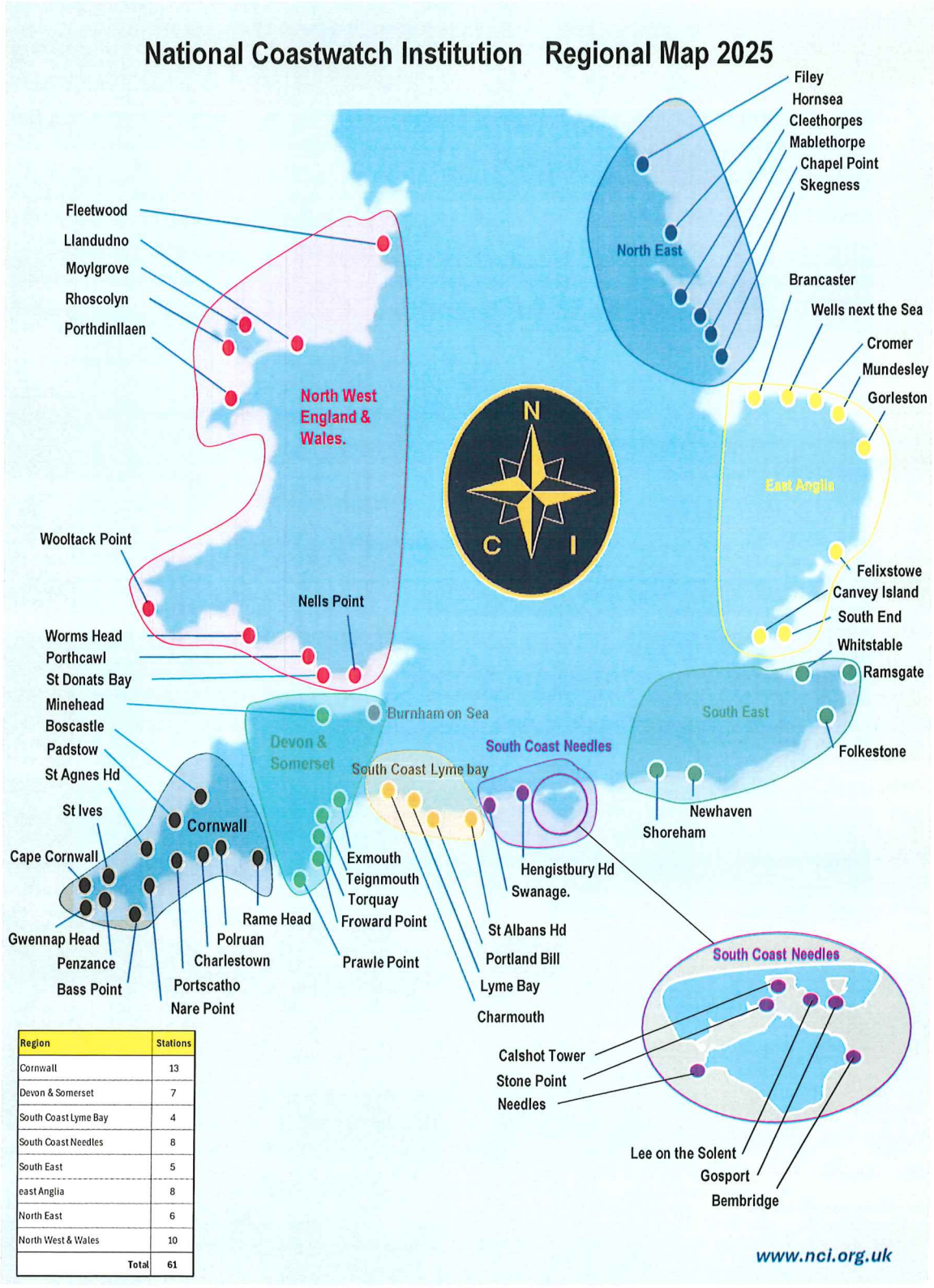
NCI Intelligence reports to Project kraken 01/06 to 30/09/2025		
Region	**No Of Stations**	**Incidents Reported**
Cornwall	13	1
Devon & Somerset	6	4
South Coast Lyme Bay	4	5
South Coast Needles	8	4
South East Coast	5	3
East Anglia	8	2
East & North E Coast	6	0
Wales & North West	10	1
Total	**60**	**20**



NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025



Region	Stations
Cornwall	13
Devon & Somerset	7
South Coast Lyme Bay	4
South Coast Needles	8
South East	5
east Anglia	8
North East	6
North West & Wales	10
Total	61

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025

Criteria for Classifying Persons Assisted or Rescued							
Area	Example	Assisted	Rescued	Area	Example	Assisted	Rescued
Coastline	Persons cut off by tide waded to safety or self rescued met by SAR team	✓		At Sea	Vessel called Pan Pan mechanical failure towed by another vessel to safety	✓	
	Persons cut off by tide extracted to safety by SAR team		✓		Vessel called Mayday brought to safety by SAR service		✓
	Person helped by SAR team walking off coastline	✓			Vessel broken down towed to harbour / marina	✓	
	Person stretchered off coastline to safety		✓		MoB rescued by near by vessel or SAR		✓
	Swimmer reported in difficulty , self rescued before arrival of SAR services	✓			Persons taken off vessel with medical issues by SAR service		✓
	Swimmer reported in difficulty ,brought to safety by SAR services		✓		Boat run aground, floated off on next tide	✓	
					Boat run aground, persons taken off and brought ashore by SAR or other vessels		✓

Partner Agencies.

HM Coastguard
Lifeboats
Lifeguards
Border Force
Joint Maritime Security Centre

Our Sponsors

Trinity House
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Lloyd's Register
The Baltic Exchange
SiriusInsight.AI
seafarers UK
Supporting the maritime community
Stelios
STELIOS PHILANTHROPIC FOUNDATION

5. STATION DEVELOPMENT

Our station development team continued to work extremely hard during the year on a combination of new station and refurbishment projects. Five ongoing projects at Filey, Llandudno, Mablethorpe, Ramsgate and Whitstable will be completed in 2025. The team also worked on replacing trailer T5 at Point Lynas relocating to Moelfre, replacing trailer T7 at Brancaster with demountable Unit, replacing trailer T3 with demountable unit at Filey, replacing Trailer T4 with demountable at Llandudno, major projects at Lyme Bay and Mablethorpe, creation of new stations at Minehead and Burnham on Sea although the latter has been stalled due to Council issues. The recently converted trailer unit was installed to become station no 61 at NCI Cleethorpes in June 2025 and was formally opened in October 2025 by our Royal Patron.



NCI Minehead



NCI Cleethorpes

The work to increase CCTV coverage from National Coastwatch stations made strong progress in 24-25. With the support of our technology partners Sirius Insight a total of 35 stations are now equipped with 106 cameras and a project is underway to stream all CCTV images to a central server which can also be accessed in real time by HMCG operations staff at Maritime Rescue Control Centres.

6. COASTAL AND WATER SAFETY

A highlight of this year has been the continued expansion of Coastal Water Safety as an expansion of our operational role. The aim of this is to help prevent incidents around the coast - as well as resolve them, further supporting the charity's purpose of protecting and preserving lives.

We have been delighted that our safety messages have been very well received by the public with many people interested in safety information, as well as NCI's wider remit. CWS activity provides an excellent opportunity for interacting with a wide range of people, hence raising the profile of NCI with spin offs for recruiting and fundraising.

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025

NCI Coastal water safety activity has increased steadily following a small pilot in 2023 with just 6 stations. Since then, we have built the capability, and some 40 stations participated this year.

NCI volunteers provide coastal and water safety information to the public from NCI stations, at outreach locations around the coast, and present safety briefs to organised groups.

The aim is to offer information to the public providing key safety messages and local information. We help people take safe decisions and actions to **'stay safe along the coast'**

Our professional knowledge of local conditions, tides, weather and hazards is proffered in a friendly, non-confrontational manner, always from a safe location. We do not provide information outside NCI's bailiwick, offer personal expertise or opinions, nor intervene at a point of launch, departure or incident.

Activity is often in collaboration with other SAR or local water safety organisations to ensure the public receive coherent messages. Everyone participating in CWS is fully trained. CWS materials are distributed to consolidate the messages, including leaflets, posters, child wristbands, stickers and waterproof phone pouches. Activity is recorded and reviewed to ensure our work is effective.

All the indications are that CWS activity proves highly beneficial for coastal users and for NCI. We plan to build our capability in 2025-26, training more CWS watchkeepers, recruiting CWS Assistants and reviewing our messages and materials. There is much to do!



NATIONAL COASTWATCH INSTITUTION

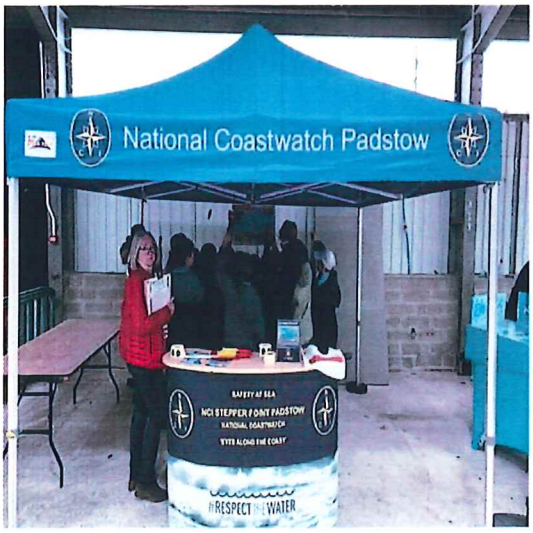
TRUSTEES' ANNUAL REPORT

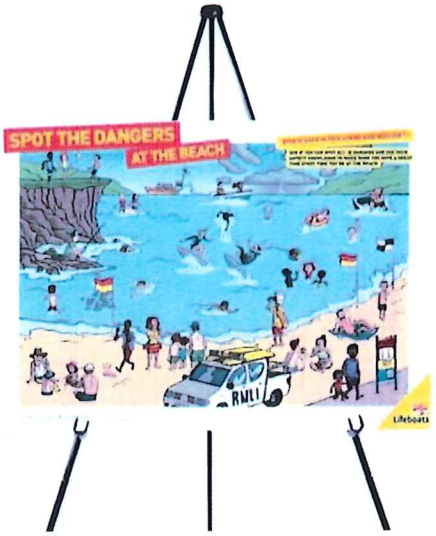
YEAR ENDED 30 SEPTEMBER 2025



An incredible event at the Royal Cornwall Events Centre - NCI Padstow were part of the day for Cornish primary schools and students in Years 3 and 4. This was an interactive and hands-on learning experience with over 1,500 children attending. NCI Padstow welcomed groups of approximately 15 children for short 15-minute sessions focusing on two engaging interactive activities **'Observing Water Safety and Beach Hazards'** and **'Learning About Beach Flags'**







7. RISK MANAGEMENT

Organisations are constantly faced by a range of risks which – to varying degrees – can get in the way of successfully meeting their aims and objectives. The NCI is not yet of the size or scale to require mandatory risk management and reporting measures. But we have nevertheless chosen to set up a structured risk management regime, in line with corporate good practice and following Charity Commission guidance. So, our aim, without taking disproportionate measures, is to identify the major risks that apply to NCI's ability to fulfil our mission, and to put in place a process for Trustees to manage those risks. Effective risk management will enable Trustees to make informed and timely decisions, make the most of opportunities and improve our forward planning capability.

In early 2024, a national NCI risk committee was set up with the task of designing and recommending to the Board of Trustees an inaugural risk management process. This was to incorporate a register of the NCI's most significant risks, a system for identifying risk mitigation measures, and a means of tracking our progress and performance in implementing them.

The risk committee, comprising a mix of trustees, managers and watchkeepers, was first convened in March 2024 and has met on four occasions. Its role is to analyse the current highest priority risks to the organisation, and to propose mitigation strategies for each risk. The committee reports to the Board twice yearly with a summary of the committee's activities and recommendations, along with the updated risk register. The committee also presents to the Board annually a recommended 'risk appetite' which aims to establish the amount and type of risk the NCI is willing to accept in pursuit of our strategic objectives. This is especially helpful in informing the Board's decisions on the scale, affordability and urgency of risk mitigation actions.

In the year 2024-25, of a total of 14 major corporate risks the highest priorities were: financial instability; risk of a breach of HSE standards resulting in loss of life or serious injury; and overloading of volunteers in key management roles. All three of these are being treated by ongoing improvement activities (e.g. overhauling our banking system and appointing an experienced fundraising lead; appointing a Head of HSE; and re-designing our management structure to better spread the administration and management workload among the NCI membership). The lower-ranked risks in the register are also undergoing mitigation activities, as documented and allocated to individual 'owners' in the NCI's risk management action plan and task schedule.

In addition, we are newly drafting and documenting a range of policies and plans that will demonstrate how the NCI is reducing corporate risk by aligning ourselves with relevant, externally recognised management, environmental and safety standards. This is taking place in parallel with the implementation of the 2025 management structure review. The review of governance and compliance undertaken by the risk committee in 2024-25 confirms that the National Coastwatch Institution operates in alignment with statutory requirements, Charity Commission guidance and recognised management standards. Policies, oversight, management structures and review processes demonstrate accountability, transparency, and ethical conduct, ensuring effective governance, risk control, and continuous improvement across all operational and administrative functions.

8. FUNDRAISING PERFORMANCE

The Charity receives no government funds and is wholly reliant of donations from the public, including individual and corporate donors, trusts, legacies and our own station and community fundraising efforts.

During the year ended 30 September 2025, the Charity received legacies and donations amounting to £720,918 in aggregate. We would like to extend our gratitude to all who have supported us during the year and, in particular, The Baltic Exchange, Lions Clubs, NWS, Phillips 66, Rotary, Sirius Insight, The Stelios Philanthropic Foundation, Trinity House, The Westcott Family Charitable Trust and The Worshipful Company of Shipwrights who each made significant donations during the year.

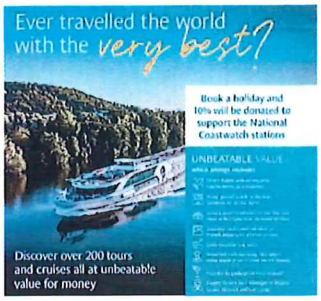
Two significant additions to the Charity's fundraising team were made in November 2024. Gillian Woodcock was appointed Head of Station Marketing and Fundraising. She has a great deal of previous professional and volunteering experience in fundraising, marketing and HR. Frank Moxon was appointed Head of Corporate Fundraising. He is a former Under Water Bailiff of the City of London and brings with him over 20 years' experience as a fundraiser for the RNLI. They join Ian Whalley MBE who remains in post as Project Fundraiser for the station development team.

Several new fundraising initiatives were launched during the year. These included a relaunched will writing service, in association with Farewill, in April 2025 and the National Coastwatch Lottery, in association with Unity, in June 2025, which provides a jackpot prize of up to £25,000 for entries starting at £1 per week. Along with our retail clothing platform, in association with Teemill, the platform provides a small donation when purchases are made, but just as importantly helps promote awareness of the Charity amongst a wider audience.

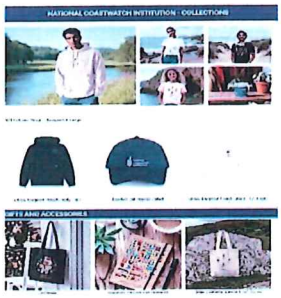
NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025



Riviera Travel, our new corporate partner



NCI merchandise available at Teemill

Riviera Travel became a corporate partner of the Charity in August 2025. It has pledged to donate to the Charity's Station Development Fund 10% of the retail cost of each holiday sold where the purchaser has mentioned NCI when booking.

In September 2025 we launched our internal station fundraising bulletin 'The Station Times'. This is a quarterly publication celebrating the work of our watchkeeping stations as they fundraise, put on or attend events and support their local communities.



The recently launched NCI Lottery



Our new internal fundraising magazine

Successful fundraising also involves and is dependent upon raising the Charity's profile and public awareness generally. The Charity, as usual, had exhibition stands at Seawork, Europe's largest on-water commercial marine and workboat exhibition, in June 2025 and at the Southampton International Boat Show in September 2025. Shortly after the financial year end, the Charity was for the first time an official participant in the Annual National Service for Seafarers at St Paul's Cathedral. It also held a reception for current and prospective donors in the presence of its Royal Patron, HRH The Princess Royal, in London at the UK headquarters of the Stelios Philanthropic Foundation in London.

Also subsequent to the Charity's 30 September 2025 year end, its fundraising activities were restructured to include its marketing, public relations and social media programmes with them under a single command. This should ensure that it is better able to coordinate enhanced public awareness and brand recognition activities to improve fundraising performance.

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025

9. STRUCTURE, GOVERNANCE AND MANAGEMENT

In accordance with the NCI Constitution (October 2020):

9.1. Election of Trustees

The Charity Constitution currently states that there should be not less than 5 nor more than 8 elected trustees; one ex officio trustee; and not more than 3 nominated or co-opted trustees. If the number of elected trustees falls below 5 the remaining trustee or trustees may act only to call a meeting of the charity trustees to appoint a new charity trustee.

9.2. Elected Trustees

NCI Trustees will be elected by the member Stations at the annual general meeting and will serve a term of 3 years after which they must retire, however they may seek re-election (to a maximum of 3 terms). Vacancies not filled at the annual general meeting, or that occur between annual general meetings, may be filled by co-option. The member Stations or the Trustees may at any time decide to appoint a new Trustee, whether in place of a Trustee who has retired or been removed, or as an additional Trustee, provided that the limit specified on the number of Trustees would not, as a result, be exceeded.

9.3. Ex Officio Trustee

NCI's Treasurer for the time being ('the office holder') shall automatically, by virtue of holding that office ('ex officio'), be an NCI Trustee. If unwilling to act as a Trustee, the office holder may, before accepting appointment as a Trustee, give notice in writing to the Trustees their unwillingness to act in that capacity or after accepting appointment as a Trustee, resign. The office of ex officio Trustee will then remain vacant until the office holder ceases to hold office.

9.4. Nominated Trustees

Corporate or unincorporated bodies, agencies and other organisations ('the appointing body'), as invited by the NCI Trustees, may each appoint one Trustee. Any appointment must be made at a meeting held according to the ordinary practice of the appointing body. Each appointment must be for a term of 3 years. Trustees so appointed have the same duty as the other NCI Trustees, to act in the way they decide, in good faith, would be most likely to further NCI's purposes.

9.5. Co-opted Trustees

NCI Trustees may at any time, also appoint other fit and proper persons as Trustees. Co-opted Trustees shall be reappointed on an annual basis following each AGM. Trustees so appointed have the same duty as the other NCI Trustees, to act in the way they decide, in good faith, would be most likely to further NCI's purposes.

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2025

The trustees' report was approved by the Board of Trustees on 22 APRIL 2026 **and signed on its behalf by:**

.....

Mr S J Hand

NCI Chair

.....

Mr G Gordon

NCI Treasurer

NATIONAL COASTWATCH INSTITUTION

INDEPENDENT EXAMINER'S REPORT

TO THE THE TRUSTEES OF NATIONAL COASTWATCH INSTITUTION

I report to the The trustees on my examination of the financial statements of National Coastwatch Institution (the charity) for the year ended 30 September 2025.

Responsibilities and basis of report

As the The trustees of the charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011.

I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011. In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the Charities Act 2011.

Independent examiner's statement

Since the charity's gross income exceeded £250,000, the independent examiner must be a member of a body listed in section 145 of the Charities Act 2011. I confirm that I am qualified to undertake the examination because I am a member of Rouse Partners LLP, which is one of the listed bodies.

Your attention is drawn to the fact that the charity has prepared the financial statements in accordance with the relevant version of the Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn. I understand that this has been done in order for the financial statements to provide a true and fair view in accordance with UK Generally Accepted Accounting Practice.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1 accounting records were not kept in respect of the charity as required by section 130 of the Charities Act 2011.
2 the financial statements do not accord with those records; or
3 the financial statements do not comply with the applicable requirements concerning the form and content of financial statements set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the financial statements give a true and fair view, which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Susan Drummond

Rouse Partners LLP
Susan Drummond FCCA
55 Station Road
Beaconsfield
Buckinghamshire
HP9 1QL
United Kingdom
Date: 14 May 2026

NATIONAL COASTWATCH INSTITUTION

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 SEPTEMBER 2025

	Notes	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Income from:							
Donations and legacies	3	412,273	308,645	720,918	479,771	133,766	613,537
Other trading activities	4	258,923	-	258,923	343,538	-	343,538
Total income		671,196	308,645	979,841	823,309	133,766	957,075
Expenditure on:							
Raising funds	5	96,627	1,330	97,957	118,527	-	118,527
Charitable activities	6	564,980	160,191	725,171	898,166	42,947	941,113
Total expenditure		661,607	161,521	823,128	1,016,693	42,947	1,059,640
Net gains/(losses) on investments	8	16,484	-	16,484	(6,773)	-	(6,773)
Net income/(expenditure)		26,073	147,124	173,197	(200,157)	90,819	(109,338)
Transfers between funds		108,489	(108,489)	-	-	-	-
Net movement in funds	7	134,562	38,635	173,197	(200,157)	90,819	(109,338)
Reconciliation of funds:							
Fund balances at 1 October 2024		712,308	364,939	1,077,247	912,465	274,120	1,186,585
Fund balances at 30 September 2025		846,870	403,574	1,250,444	712,308	364,939	1,077,247

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

NATIONAL COASTWATCH INSTITUTION

BALANCE SHEET

AS AT 30 SEPTEMBER 2025

	Notes	2025 £	2025 £	2024 £	2024 £
Fixed assets					
Tangible assets	10		276,164		227,814
Investments	11		-		108,036
			276,164		335,850
Current assets					
Debtors	12	26,422		33,592	
Cash at bank and in hand		972,321		718,258	
		998,743		751,850	
Creditors: amounts falling due within one year	14	(24,463)		(10,453)	
Net current assets			974,280		741,397
Total assets less current liabilities			1,250,444		1,077,247
The funds of the charity					
Restricted income funds	15		403,574		364,939
Unrestricted funds	16		846,870		712,308
			1,250,444		1,077,247

The financial statements were approved by the The trustees on 22 APRIL 2026

Mr S Hand
NCI Chairman

NATIONAL COASTWATCH INSTITUTION

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 SEPTEMBER 2025

	Notes	2025 £	£	2024 £	£
Cash flows from operating activities					
Cash generated from/(absorbed by) operations	**20**		238,190		(80,399)
Investing activities					
Purchase of tangible fixed assets		(108,490)		-	
Purchase of investments		-		(29,199)	
Proceeds from disposal of investments		124,520		98,198	
Net cash generated from investing activities			16,030		68,999
Net cash generated from financing activities			-		-
Net increase/(decrease) in cash and cash equivalents			254,220		(11,400)
Cash and cash equivalents at beginning of year			718,070		729,470
Cash and cash equivalents at end of year			972,290		718,070
Relating to:					
Cash at bank and in hand			972,321		718,258
Bank overdrafts included in creditors payable within one year			(31)		(188)

1 Accounting policies

1.1 Basis of preparation

The financial statements have been prepared in accordance with the charity's governing document, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

1.2 Going concern

At the time of approving the financial statements, the The trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus The trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the The trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1 Accounting policies **(Continued)**

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold land and buildings	at varying rates on cost
Plant and equipment	25% on reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

1.8 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1 Accounting policies **(Continued)**

1.9 Taxation

The charity is exempt from corporation tax on its charitable activities.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Legacies

Legacies are recognised on a case by case basis where the receipt of the legacy is considered probable and the amount can be measured reliably. A receipt will be probable if there has been a grant of probate: the executors have established that there are sufficient assets in the estate to pay the legacy, after settling any liabilities, and any conditions attached to the legacy are either within the control of the charity or have been met. Where legacies have been notified to the Charity, or the Charity is aware of the granting of probate and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the The trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Income from donations and legacies

	Unrestricted funds 2025	Restricted funds 2025	Total 2025	Unrestricted funds 2024	Restricted funds 2024	Total 2024
	£	£	£	£	£	£
Donations and gifts	412,273	308,645	720,918	479,771	133,766	613,537

4 Income from other trading activities

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Shop income	248,839	339,659
Letting and licensing arrangements	10,084	3,879
Other trading activities	258,923	343,538

5 Expenditure on raising funds

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Fundraising and publicity						
Other fundraising costs	96,627	1,330	97,957	118,527	-	118,527

6 Charitable activities

	Operating coastal stations 2025 £	Operating coastal stations 2024 £
Depreciation and impairment	60,140	65,380
Direct Costs	404,507	539,265
	464,647	604,645
Share of support costs	260,524	336,468
	725,171	941,113
Analysis by fund		
Unrestricted funds	564,980	898,166
Restricted funds	160,191	42,947
	725,171	941,113

7 Net movement in funds

	2025	2024
	£	£
The net movement in funds is stated after charging/(crediting):		
Fees payable for the independent examination of the charity's financial statements	9,250	7,200
Depreciation of owned tangible fixed assets	60,140	65,380

8 Gains and losses on investments

	Unrestricted funds 2025	Unrestricted funds 2024
Gains/(losses) arising on:	£	£
Sale of investments	16,484	(6,773)

9 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

10 Tangible fixed assets

	Leasehold land and buildings	Assets under construction	Plant and equipment	Total
	£	£	£	£
Cost				
At 1 October 2024	436,956	-	392,867	829,823
Additions	78,865	19,386	10,239	108,490
At 30 September 2025	515,821	19,386	403,106	938,313
Depreciation and impairment				
At 1 October 2024	301,065	-	300,944	602,009
Depreciation charged in the year	36,949	-	23,191	60,140
At 30 September 2025	338,014	-	324,135	662,149
Carrying amount				
At 30 September 2025	177,807	19,386	78,971	276,164
At 30 September 2024	135,891	-	91,923	227,814

11 Fixed asset investments

	Listed investments £
Cost or valuation	
At 1 October 2024	108,036
Valuation changes	16,484
Disposals	(124,520)
At 30 September 2025	-
Carrying amount	
At 30 September 2025	-
At 30 September 2024	108,036

12 Debtors

	2025 £	2024 £
Amounts falling due within one year:		
Other debtors	26,422	33,592

13 Loans and overdrafts

	2025 £	2024 £
Bank overdrafts	31	188
Payable within one year	31	188

14 Creditors: amounts falling due within one year

	Notes	2025 £	2024 £
Bank overdrafts	13	31	188
Other taxation and social security		14,340	-
Trade creditors		-	999
Accruals and deferred income		10,092	9,266
		24,463	10,453

15 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 October 2024	Incoming resources	Resources expended	Transfers	At 30 September 2025
	£	£	£	£	£
Station fund	236,302	307,145	(139,883)	(108,489)	295,075
Trinity House	128,637	1,500	(21,638)	-	108,499
	364,939	308,645	(161,521)	(108,489)	403,574

Previous year:	At 1 October 2023	Incoming resources	Resources expended	Transfers	At 30 September 2024
	£	£	£	£	£
Station fund	159,229	112,866	(35,793)	-	236,302
Trinity House	114,891	20,900	(7,154)	-	128,637
	274,120	133,766	(42,947)	-	364,939

Trinity House figure relates to water safety and integration with the coastguard.

16 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 October 2024	Incoming resources	Resources expended	Transfers	Gains and losses	At 30 September 2025
	£	£	£	£	£	£
General funds	712,308	706,729	(697,140)	108,489	16,484	846,870
Designated funds	-	(35,533)	35,533	-	-	-
	712,308	671,196	(661,607)	108,489	16,484	846,870

Previous year:	At 1 October 2023	Incoming resources	Resources expended	Transfers	Gains and losses	At 30 September 2024
	£	£	£	£	£	£
General funds	912,465	823,309	(1,016,693)	-	(6,773)	712,308

17 Analysis of net assets between funds

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
At 30 September 2025:			
Tangible assets	276,164	-	276,164
Current assets/(liabilities)	570,706	403,574	974,280
	846,870	403,574	1,250,444

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
At 30 September 2024:			
Tangible assets	227,814	-	227,814
Investments	108,036	-	108,036
Current assets/(liabilities)	376,458	364,939	741,397
	712,308	364,939	1,077,247

18 Related party transactions

There were no trustees' remuneration or other benefits for the year ended 30 September 2025.

The Trust has reimbursed the trustees with £5,006 (2024: £12,094) in respect of travel costs, accommodation, subsistence and other ancillary costs being monies necessarily incurred in the pursuance of the Trust's business.

19 Analysis of changes in net funds

The charity had no material debt during the year.

20 Cash generated from operations

	2025 £	2024 £
Surplus/(deficit) for the year	173,197	(109,338)
Adjustments for:		
(Gain)/loss on disposal of investments	(16,484)	6,773
Depreciation and impairment of tangible fixed assets	60,140	65,380
Movements in working capital:		
Decrease/(increase) in debtors	7,170	(26,477)
Increase/(decrease) in creditors	14,167	(16,737)
Cash generated from/(absorbed by) operations	238,190	(80,399)

NATIONAL COASTWATCH INSTITUTION

England & Wales - Charity number 1159975

Accounts

Charity registration number 1159975 (England and Wales)

NATIONAL COASTWATCH INSTITUTION

ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2024

NATIONAL COASTWATCH INSTITUTION

LEGAL AND ADMINISTRATIVE INFORMATION

The Trustees	Mr G Gordon Sir A Massey Mr P Styles Dr. C Aps Mr S Hand Mr D Crozier Mr J Rothwell Mr T Colquhoun Mr I Whalley Mr C Pouncey
Charity number (England and Wales)	1159975
Principal address	17 Dean Street Liskeard Cornwall PL14 4AB
Independent examiner	Rouse Partners LLP 55 Station Road Beaconsfield Buckinghamshire United Kingdom HP9 1QL

NATIONAL COASTWATCH INSTITUTION

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NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2024

The trustees present their report with the financial statements of the charity for the year ending 30 September 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Ireland (FRS 102) (effective 1 January 2019).

REFERENCE AND ADMINISTRATIVE DETAILS

Registered charity name National Coastwatch Institution

Constituted as Charitable Incorporated Organisation

Governed by NCI Constitution 16th January 2015 (Updated October 2020)

Charity registration number 1159975

Principal office 17 Dean Street, Liskeard, PL14 4AB

The Trustees

The Trustees who served the charity during the period October 23 – Sept 24 were as follows:

Dr. Chris Aps
Mr. David Crozier
Mr. Graeme Gordon Ex-Officio Trustee (National Treasurer)
Mr. Stephen Hand
Mrs. Linda Lawrence
Sir Alan Massey (Co-opted as a Trustee April 2024)
Mrs. Gail Rendle
Mrs. Helen Simpson
Mr. Phil Styles
Mr. Ian Whalley (Co-opted as a Trustee June 2024)

Independent Examiner

Rouse Partners LLP, 55 Station Road, Beaconsfield, Buckinghamshire, HP9 1QL

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2024

1. INTRODUCTION BY THE CHAIR

On behalf of the Board of Trustees, I am pleased to report a year of considerable progress against the goals and objectives set in our 5 Year Business Plan.

In 2024 NCI marked its 30th anniversary of helping to save lives along the coasts and inshore waters of England and Wales. The anniversary was marked by two events namely a reception held at Trinity House for our partners and supporters in the presence of our Royal Patron and a flag relay involving a specially designed flag visiting every one of our sixty stations [see section 4].

In June 2024 we were able to conclude a long-term collaboration agreement with Sirius Insight (SI) under which NCI stations will be equipped with SI funded CCTV cameras enhanced by a facility to stream NCI camera images to a central server accessible by HMCG rescue centres. In addition, Sirius Insight will provide significant financial support towards NCI expenses. This agreement will enable a step change in NCI capability in helping to save lives at sea.

Our search and rescue and coastal water safety operations across the UK continued to develop in line with our strategic objectives. The year saw NCI watchkeepers involved in 825 SAR incidents, which involved NCI assisting in 345 people being rescued. Over 40 stations also now have Coastal and Water Safety officers and teams trained to engage directly with the public, to provide safety information and material and they have been active in targeting key activity groups using the coastline, through the summer period. Collaboration with our partners in water safety continued to be strengthened by our membership of the National Water Safety Foundation.

The work of the Station Development team has continued, and the team has overseen the opening of a new station at Minehead. The team has continued to plan for new stations, at Cleethorpes and Berry Head, in addition to assisting with obtaining new equipment and managing refurbishment projects.

We are extremely grateful for the close interest taken in our work by our Royal Patron, Her Royal Highness the Princess Royal, who has once again provided highly valued support, visiting NCI stations at Worms Head, Canvey Island, and Fleetwood, as well as visiting our stand at the Seawork exhibition and attending a reception to mark our 30th anniversary where she met many watchkeepers and supporters.

NCI finances overall have remained healthy thanks to the significant fundraising efforts in local communities by our volunteers and supporters and these efforts are now supported by a national fundraising team and strategy. The National Treasurer's initiative to improve our financial reporting has improved the visibility of charity finances to the Board of Trustees.

On behalf of the Board of Trustees I thank all our sponsors and donors who have supported us during the year and most of all I thank our magnificent volunteer watchkeepers who give so much of their time and effort to our mission of helping to save lives along the coast.

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2024

2. NCI OBJECTIVE AND ACTIVITIES

2.1. Objectives

The Charity objective is to assist in the protection and preservation of life at sea and around the UK coastline.

2.2. Vision

Our vision is to:

- increase coverage around the coast in areas of highest need.
- continuously expand NCI's capability to help save lives and be recognised for this.
- strengthen our reputation as a 'professional' organisation.

2.3. Activities

The volunteers of the National Coastwatch Institution (NCI) help to keep people safe and save lives by providing a visual, listening and radar watch around the coast. We aim to keep watch in daylight hours, every day of the year to:

- 'spot' accidents, incidents and vulnerable people or vessels
- 'plot' the location
- 'report' the details to HMCG or other emergency services
- 'respond' with further assistance as required by HMCG

NCI is a declared asset of HM Coastguard and part of the UK National Search and Rescue organisation, providing support to the frontline services. We help coastal users to be safe, and stay safe, providing information about local conditions and facilities - in person, by radio or by telephone. NCI has also now developed a structured approach to enhancing coastal and water safety providing information directly to the public by individual engagement and talks to community organisations.

2.4. Public Benefit

In managing the activities of the Charity, the Trustees confirm that they have complied with their duty to have due regard to the Charity Commission's public benefit guidance when exercising any powers or duties to which the guidance is relevant.

In addition to our primary objective "to protect and preserve life at sea and around the UK coastline," NCI continues to benefit the wider community in several ways:

NCI has an ongoing role in assisting, via HM Coastguard and other agencies, including the Police and Local Authorities, by alerting them to visible suspicious activity along the coastline. We regularly conduct visual searches for overdue craft and missing persons, as well as highlighting environmental incidents.

By helping to improve safety around the coast, NCI encourages increased use of inshore coastal facilities and community participation. Local businesses and councils see us as a major contributor to safety, providing benefit where they offer leisure facilities and venues.

NATIONAL COASTWATCH INSTITUTION

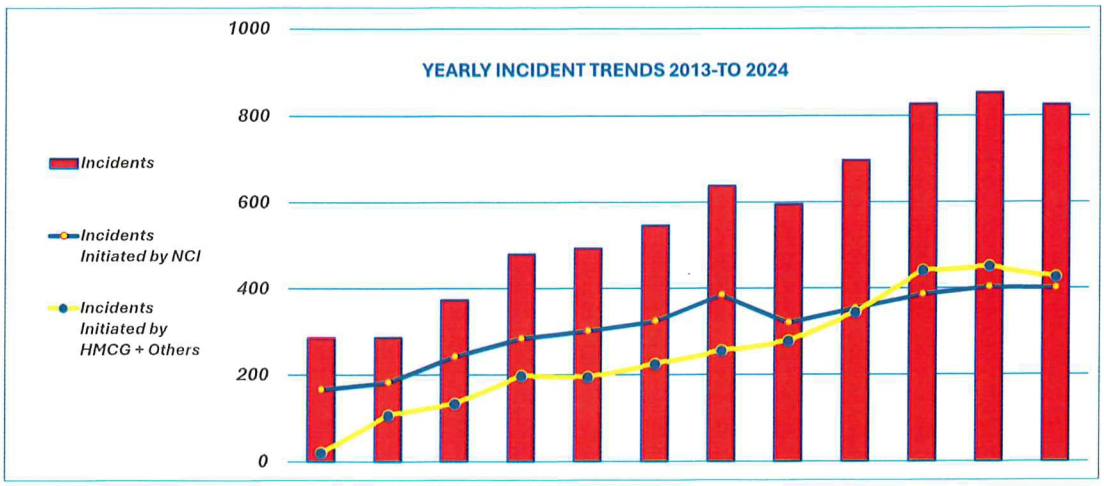
TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2024

3. OPERATIONS PERFORMANCE 2023-2024

In the year 23-24 NCI revised the analysis of our performance to focus on the end results of our search and rescue participation i.e. the number of people rescued from danger though our observation and reporting.

The trend in search and rescue incidents reported over the last ten years shows a significant historical increase, although in 2024 there was a slight year on year drop, compare to the previous two, which can be attributed to the poor summer weather reducing the numbers of visitors to coastal resorts. Our 59 operational NCI stations in 2024 recorded a total of 825 incidents, slightly down on the 2023 total of 845.



Period 01/01/2024 to 31/12/2024				Incident Initiator				Assets Deployed				
	No Of Stations	Incidents	Incident Ratio	NCI	MCA	Police	Others	ILB	AWLB	Helo	CRT	Total
All Stations	59	**825**	13.98	400	397	18	10	267	77	32	248	**624**

In calendar 2024 the NCI started to collate the "Numbers of persons rescued" from incidents that they had initiated or been tasked to support. The criteria used for classifying persons rescued was based on the same principles used by HM Coastguard who, as well as recording persons rescued, also record persons assisted something the NCI may consider looking at for 2025 data.

In 2024 the NCI was involved with the rescue of **347** people of which 141 rescued from incidents initiated by the NCI and 206 from incidents that the NCI were tasked to assist. Some context for that

figure is that all the seats on a Boeing 777 or 5 double decker buses would be filled with the number of persons rescued.

The key focus points for NCI the incident by group and type are shown in the table below. This information is important for several reasons.

- NCI Stations use the data to understand their coastal user priorities.
- NCI can focus on key issues for its national water safety campaign.
- NCI uses the data to understand the impact new technology can make in improving coastal safety.

Groups	Incidents	%
Land / Beach Activities	277	33%
Leisure Craft	249	30%
Water Sports	194	24%
Others	105	13%
Total	825	

Each group has been split into top 5 listings indicating the types of incidents.

- **33%** of all the incidents involving the NCI in 2024 was land based or are within what the Coastguard call the Littoral Area.
- **24%** are related to water sports typically 0.25 to 1.0 nautical Mile offshore.
- **30%** are related to leisure craft with 45% of the issues being mechanical failure.
- **2%** are related to commercial shipping with a total of 5 incidents of a minor nature.

We have also analysed the number of incidents and persons rescued by region together with an incident ratio i.e. the number of stations in the region divided by the number of incidents.

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2024

Period 01/01/2024 to 31/12/2024				Incident Initiator				Assets Deployed					Persons Rescued		
Region	No Of Stations	Incidents	Incident Ratio	NCI	MCA	Police	Others	ILB	AWLB	Helo	CRT	Total	NCI Initiated	NCI Support	Total
Cornwall	13	84	6.46	41	39	3	1	23	17	4	17	**61**	23	22	**45**
Devon & Somerset	6	132	22.00	56	73	1	2	35	18	2	10	**65**	13	25	**38**
South Coast Lyme Bay	4	40	10	29	11	0	0	3	4	0	15	**22**	7	1	**8**
South Coast Needles	8	167	20.88	61	103	1	2	76	11	8	34	**129**	16	59	**75**
South East Coast	5	94	18.80	54	39	0	1	14	14	3	35	**66**	9	25	**34**
East Anglia	8	99	12.38	55	42	0	2	30	2	1	50	**83**	17	22	**39**
East & North E Coast	5	35	7.00	16	12	5	2	13	0	2	12	**27**	3	16	**19**
Wales & North West	10	174	17.40	88	78	8	0	73	11	12	75	**171**	53	36	**89**
Totals	**59**	**825**	**13.98**	**400**	**397**	**18**	**10**	**267**	**77**	**32**	**248**	**624**	**141**	**206**	**347**

3.1. The NCI Certificate of Merit.

In early 2024 discussions took place at NCI Board level about how the charity could recognise and reward watchkeepers who through their actions had likely saved a life or lives.

- It was agreed that a Certificate of Merit should be awarded in cases where assistance in saving a life had been given. The key criteria were laid down that the actions taken by watchkeepers should be acknowledged by one of our other SAR partners.
- It was agreed that the Certificate of Merit would be the highest award that an NCI watchkeeper could achieve.

On Thursday 4th July 2024 three watchkeepers from NCI Newhaven reported to Solent Coastguard that a yacht was standing into danger. Through their prompt actions it was acknowledged that they had helped to save the life of a lone yachtsmen who had to be winched to safety by helicopter. At the 30th Anniversary reception on the 17th of September 2024 at Trinity House the three watchkeepers from NCI Newhaven were presented with certificates of merit by HRH the Princess Royal in her capacity as our Royal Patron.

4. THIRTIETH ANNIVERSARY OF NCI

In 2024 NCI marked the thirtieth year of helping to save lives along the coasts and inshore waters. Two major events were held nationally to mark the anniversary, a flag relay involving a specially designed flag visiting every one of our sixty stations and to end the year a reception held at Trinity House for our partners and supporters in the presence of our Royal Patron and

NCI's 30th anniversary was celebrated across the summer of 2024 by all 60 stations in a 2,000-plus miles relay journey of a specially commissioned anniversary flag. Each station marked the anniversary with special community events. The volunteer watchkeepers found innovative ways to pass the 5ftx3ft flag on to the waiting crews at their neighbouring station. It has been transported in many ways, including on foot, kayak, bicycle, cable car, steam strains, RNLI and independent lifeboats, all sorts of watercraft and classic vehicles. It even appeared in a circus performance.

Nothing has been more of a symbol of our charity's togetherness than the anniversary flag visiting all sixty of our stations and the celebration of our anniversary with many highly creative events. The strongest recognition must go to our 2,700 volunteers who made the memorable anniversary journey possible. The well-travelled anniversary flag was at the event and will be displayed at Trinity House.

In the autumn HRH The Princess Royal, as Royal Patron of the National Coastwatch Institution, was the guest of honour at a reception held at London's Trinity House. Over 100 guests attended the event including colleagues and supporters representing organisations including HM Coastguard, the RNLI, The Royal and Merchant Navies, The Cruising Association, Seafarers Charity, The Yacht Market and Seawork. Guests also included Vendee Globe yachtswoman Pip Hare, Dame Katherine Grainger and Air Marshall Sir Chris Colville, Patrons of NCI, and event sponsors Sirius Insight and the Trinity House Charitable Trust.

The Princess Royal was received at Trinity House by Upper Warden Capt. Roger Barker who presented the Lady Mayoress of the City of London, and NCI Patron Air Marshal Sir Chris Coville. The greeting party included NCI Trustees, and the NCI Station Manager and cadets from St Donat's Bay in Wales. After meeting the guests, Her Royal Highness was formally welcomed to Trinity House by NCI Chair Stephen Hand who thanked her for her visit.

He also invited her to present new Certificate of Merit awards to recognise outstanding individual service in support of the rescue of people in difficulties at the coast. Her Royal Highness presented the new NCI Certificate of Merit Awards to two of the three NCI watchkeepers – Andrew Murray and Mark Osborn - whose actions helped save the life of a yachtsman at Newhaven earlier this year.

5. STRATEGIC PLAN

In 2022 the Trustees launched a new strategic five-year plan for NCI's future which outlined six high level forward strategies to:

- Strengthen our management organisation and processes

- Expand our coverage around the coast in areas of greatest need
- Collaborate more closely with partners in the Search and Rescue community
- Raise our profile and win the hearts and minds of the public nationally and locally
- Establish NCI's role in water safety, widely sharing safety information
- Establish a cohesive fundraising programme for NCI

A review of progress on these themes toward the end of 2024 showed mixed success.

Business Plan Topic	RAG Status of Topic	Commentary - Highlights and Lowlights - Issues arising from implementation
Strengthen our Management Structure		• The review has shown that this element of our original plan is not delivering the benefits intended. NCI has requested the services of an experienced organisation consultant from Cranfield Institute to review our strategy for our management structure.
NCI Prevention and Water Safety		• Good start made to coastal and water safety with 40 stations now providing information to the public • Over 250 volunteers now trained to engage with the public. • 2025 plan based on the need to complete the roll out, expand the trained volunteers and embed CWS into NCI activities.
Build and align NCI capabilities with HMCG		• Good local working relationships in many areas • Contact at senior levels re-established. • Projects to share premises made a good start but have stalled. • Technology projects have not started yet.
Expansion of national coverage		• Station Development team working well. • Structured approach to location of new stations in place • Progress restricted by lack of funds
IT programme		• NCI telecommunications are now managed centrally. • New national website implemented which has improved the showcasing of NCI at a national level • Email, Teams and document management in place which underpin our management and administrative processes.
Profile and Awareness raising		• TV Campaign failed on all counts. • Progress has been made on social media and press coverage, especially around Royal visits, and other events.
National fundraising		• Fundraising strategy in place and some progress, but not adequately put into practice due to lack of resources. • New appointments to Fundraising team are positive indicators.

5.1. New Station Development in 2024

The Station Development Team membership remained unchanged, with Chris Aps (Station Development Trustee) as Chair, Phil Styles (Regional Trustee Wales & Northwest England, CCTV Lead), Ian Whalley MBE (Station Manager Skegness, Trustee and National Fundraiser), Linda Lawrence (Regional Trustee East England and DFS Lead), Richard Saynor (Head of Stations Technology), Rob Druce (Sector Manager Northeast, East Coast) and Mark Tidy (Treasury Liaison).

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2024

There were several ongoing station development projects in the year and their progress is shown in the following table. It is anticipated that the five remaining ongoing projects at Filey, Llandudno, Mablethorpe, Ramsgate and Whitstable will be completed in 2025.

Anglesey	Replace trailer T5 at Point Lynas	Relocated to Moelfre, permanent structure completed summer '24
Brancaster	Replace trailer T7 with demountable Unit	Demountable unit installed Spring '24
Filey	Replace trailer T3 with demountable unit	Good progress, ongoing
Llandudno	Replace Trailer T4 with demountable	Good progress, ongoing
Lyme Bay	Replacement of lookout and CCTV	CCTV project near completion
Mablethorpe	Replacement of failed lookout	Good progress, ongoing
Somerset	Creation of new stations at Minehead and Burnham on Sea	**Minehead:** Trailer T6 replaced by demountable unit Summer'24 **Burnham** stalled due to Council issues
Hengistbury Head	Creation of satellite station or CCTV in Christchurch Bay	Satellite station abandoned. CCTV project instigated.
Ramsgate	Relocate from Herne Bay to Ramsgate. Replace trailer T2 with demountable	Good progress, ongoing
Stokes Bay	Rebuild or replace MoD observation Tower at Browndown Training Range	Project had to be abandoned. Alternative CCTV examined. Donated funds available for other SDT projects.
Whitstable	Relocation to new site, new demountable	Good progress, ongoing.

It is notable that all these projects were, or will be, funded externally without resorting to central financial support, either by fundraising, applications for grants or bids to third parties. Congratulations to those station fundraising teams that allowed for completion of their projects (Brancaster won the Alan Richards Award for totally funding their new lookout) and to Ian Whalley for his consistent, successful and substantial bids for many of these and future initiatives.

Council mergers, funding or redundancies contributed to projects in Christchurch Bay and Burnham on Sea being stalled. The Browndown initiative for a new lookout in Stokes Bay in the Solent had to be eventually abandoned due to excessive potential costs; however, the terms of the supporting bequest allows for the donated funds to be used for other Station Development projects.

Despite continuing and constructive dialogue at the highest level between our organisations, the outstanding success of NCI Bembridge sharing facilities with a CRT in an operational HMCG station has not automatically led to this concept being rolled out to similar sites, such as HMCG Hayling Island, Littlehampton or Clacton. This has been due to several recent and significant concerns withing the MCA that need resolution before they are able to consider committing to further co-location. Likewise, fit for habitation issues at the HMCG remote radio site at Berry Head, Devon is prolonging negotiations for NCI to occupy and operate from that unmanned Coastguard lookout in a similar manner to Needles and Hengistbury Head.

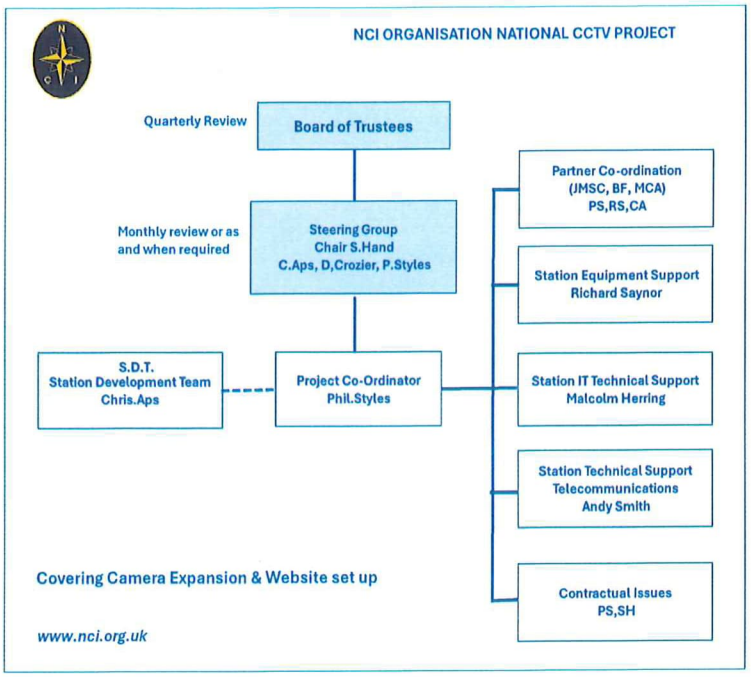
NCI owns several fully equipped lookout trailers, Tango units, which are distributed in England and Wales according to need to allow new stations to be established. Latest plans thanks to a grant of £10,000 from the Stelios Foundation are to upgrade the exhibition trailer to NCI lookout-standard, whilst retaining its exhibition capability. In 2025, the upgraded trailer will be located on the sea front in Cleethorpes to become another brand-new NCI station in Lincolnshire.

5.2. CCTV and Streaming Server Roll Out

An increasing effort has been invested in development of Station CCTV. It has long been our ambition to develop a national server that could gather data from all our NCI CCTVs to share with HMCG and our SAR partners.

Discussions with the Joint Maritime Security Centre, Portsmouth, revealed their interest in the concept. Meanwhile one of their data providers, Sirius Insight, as explained above, offered an arrangement with NCI to provide CCTV and AIS equipment to NCI stations as well as financial support to the Charity as a whole.

This arrangement with Sirius Insight spawned the instigation of two CCTV initiatives for NCI. Firstly, the provision of CCTV equipment to stations currently without cameras and secondly, the creation of the NCI CCTV server/website to disseminate our data more widely. Together this has become the National CCTV Project, which is now managed by the SDT project team outlined below.



5.3. Coastal and Water Safety (CWS)

Management of CWS in NCI has been undertaken by a single co-ordinator which, as activity expanded in 2024, is not a sustainable situation. We will implement management of CWS by appointing a small team drawn from national, sector and station personnel. The plan is to recruit and train approximately 150 additional volunteers at the remaining 30 stations yet to join the scheme.

NCI has recently joined two National Water Safety Forum (NWSF) management groups (coastal and communications). We will formalise our 'Stay Safe Along the Coast' as NCI's official CWS campaign and add the campaign material to the NWSF website campaigns.

NCI has approximately 250 watchkeeper members who have been trained to engage with members of the public and provide safety information. We will now create and maintain a database of qualified CWS personnel to communicate and administer the group as it has continued to grow in 2024.

CWS activity has increased in 2024 and as NCI recruit and train new volunteers for CWS activity to supplement current watchkeeping volunteers, CWS 'joiners' will be required to complete elements of watchkeeper training, attend at least one station watch and attend at least one accompanied CWS event before solo activity. Completion of the training package is mandatory for all members involved in CWS public engagement. Regular reviews of training material and delivery have been implemented to ensure the training remains consistent with NWSF guidance.

NCI has continued to supply water safety materials such as waterproof phone pouches, wristbands and stickers to meet demand. We have also continued to provide feather flags and pull up banners for stations and these will be supplemented with protective folders or display stands for posters and leaflets.

6. RISK MANAGEMENT

During the year NCI has adopted a more structured approach to managing the risks to the charity. Progress made to date by the NCI Risk Committee in further developing the NCI's national risk management process. This aspect of our performance is summarised as

6.1. Risk Committee.

In 2023 -24 the Committee met three times since standing up, in line with the Terms of Reference that were endorsed by the Board at its February 2024 meeting. The Board subsequently endorsed at its July 2024 meeting the key guiding principles and protocols for managing risks within the organisation, as drafted by the Risk Committee:

- a risk management policy for the NCI
- a risk scoring methodology and matrix
- a register capturing those risks considered to be of the highest current priority for mitigation and management by the NCI Board.

6.2. Risk Register.

The draft risk register lists 13 current key risks for the NCI, along with indicative mitigation measures, many of which are already in train. The highest scoring risks, after mitigation, remain as of July 2024: financial instability, failure to retain staff, and a breach of HSE standards resulting in loss of life or serious injury. 'Financial instability' is still, by some measure, the highest current assessed risk to the organisation, and mitigation measures are being actively pursued.

6.3. Action Plan, Timeline and Task Schedule.

Having established the basic methodology for risk management (a policy, risk scoring regime, mitigation strategy, and risk register), the Committee has been focussed on developing an Action Plan, Timeline and Task Schedule to define in detail those actions now needed to mitigate and manage the organisation's risks. These actions are being identified and documented into a Risk Management Action Plan, including a proposed Timeline for the management of those risks. Flowing from this, the risk management Task Schedule will detail the key risks in a prioritised way and will illustrate the specific tasks that need to be undertaken to deal effectively with the actions. The Task Schedule is currently under development.

6.4. Ownership and Delivery.

Some of the risk management tasks will entail considerable effort and resource, and it will normally be for designated risk owners to take responsibility for delivering the scheduled tasks, or to seek direction and guidance from the Board if they are unable for any reason to achieve timely delivery. It will be important to identify risk owners at an early stage to assist in mitigation planning.

6.5. Risk Tolerance/Appetite.

The Board will, in due course, define its tolerance level (or 'appetite') against the risks listed in the register. One would hope that, after mitigation, most risks could be contained within that tolerance boundary – but we should not expect to achieve that level of comfort in every case. The Risk Committee will propose a suitable starting position for the Board's risk appetite and, in parallel, the Committee will continue to review the risk register, and progress against the Action Plan, every six months on behalf of the Board. Subsequently presenting these to the Board for endorsement and for confirmation of the Board's tolerance level against the key risks.

7. STRUCTURE, GOVERNANCE AND MANAGEMENT

In accordance with the NCI Constitution (October 2020):

7.1. Election of Trustees

The Charity Constitution states that there should be not less than 5 nor more than 8 elected trustees; one ex officio trustee; and not more than 3 nominated or co-opted trustees. If the number of elected trustees falls below 5 the remaining trustee or trustees may act only to call a meeting of the charity trustees to appoint a new charity trustee.

7.2. Elected Trustees

NCI Trustees will be elected by the member Stations at the annual general meeting and will serve a term of 3 years after which they must retire, however they may seek re-election (to a maximum of 3 terms). Vacancies not filled at the annual general meeting, or that occur between annual general meetings, may be filled by co-option. The member Stations or the Trustees may at any time decide to appoint a new Trustee, whether in place of a Trustee who has retired or been removed, or as an additional Trustee, provided that the limit specified on the number of Trustees would not, as a result, be exceeded.

7.3. Ex Officio Trustee

NCI's Treasurer for the time being ('the office holder') shall automatically, by virtue of holding that office ('ex officio'), be an NCI Trustee. If unwilling to act as a Trustee, the office holder may, before accepting appointment as a Trustee, give notice in writing to the Trustees their unwillingness to act in that capacity or after accepting appointment as a Trustee, resign. The office of ex officio Trustee will then remain vacant until the office holder ceases to hold office.

7.4. Nominated Trustees

Corporate or unincorporated bodies, agencies and other organisations ('the appointing body'), as invited by the NCI Trustees, may each appoint one Trustee. Any appointment must be made at a meeting held according to the ordinary practice of the appointing body. Each appointment must be for a term of 3 years. Trustees so appointed have the same duty as the other NCI Trustees, to act in the way they decide, in good faith, would be most likely to further NCI's purposes.

7.5. Co-opted Trustees

NCI Trustees may at any time, also appoint other fit and proper persons as Trustees. Co-opted Trustees shall be reappointed on an annual basis following each AGM. Trustees so appointed have the same duty as the other NCI Trustees, to act in the way they decide, in good faith, would be most likely

to further NCI's purposes.

8. MANAGEMENT EXECUTIVE

The Management Executive (ME) had a very demanding year with all aspects of day-to-day NCI operations seeing an increase in activity.

- There was a particular increase in Human Resources (HR) with the small HR team successfully handling the many aspects of the needs and welfare of our volunteers.
- The area of Stations Technology had a constantly busy year as new stations opened, and existing stations re-equipped to update their technological capability. Keeping up with swiftly developing technology is a vital part of NCI's brief across all 60 stations.
- Public Relations, press and social media work was robust throughout 2023-24 with social media, particularly, seeing growth in public awareness of NCI.
- The Operations area was consistently busy every day of the year with the central operations management structure keeping all stations supported in their daily watchkeeping duties, via their Sector Managers.
- Throughout the year, internal communications techniques were tested and refined with more work yet to do.
- Administration is a daily requirement to service the disparate needs of our 2800 volunteers spread across 60 locations throughout England and Wales, and 2023-24 saw another administratively demanding year.
- IT needs of over 700 NCI account holders place an ever-increasing demand on resources and the very busy IT team coped well.

The ME continued to generally develop and refine its contribution to the daily running of NCI across the year.

9. REGIONAL SUMMARIES

9.1. Cornwall - Helen Simpson

The Cornwall region covers 13 stations from Boscastle on the North Cornish coast to Rame Head on the South Cornish coast. There are two Sector Managers Jim Jeffries and Debbie Edwards. All stations are recipients of the Queens Award for Voluntary Service.



All stations report to Falmouth Coastguard, who are supportive partners, often hosting visits to stations. All 13 stations underwent their annual DFS, and good practices are being shared amongst

stations, with all working well within the competencies. All stations received excellent assessment results. The stations took part in the 30th Anniversary flag relay with enthusiasm and creativity. The events were recorded on social media as they unfolded and stimulated much interested from the public. Excellent community and inter station involvement made the event a great success. Cornish stations, having become Way Makers for the SW Coastpath Association, are now receiving frequent visits from walkers.

Challenging weather conditions during the year has put tremendous pressure on buildings and equipment. In some cases, stations closed for safety reasons. Wear and tear on the buildings, many former coastguard lookouts, is a constant battle. The level of ongoing refurbishment requests is a constant reminder of their age.

- **NCI Boscastle**

Continues to cover all watches with 27 volunteers. Recruitment of volunteers can be difficult due to the long walk over difficult terrain to the watch station. The site is a popular area for walkers from Boscastle and engagement with the public is good. The addition of new equipment, PC and display screen, AIS system, and extra solar panels have aided good watchkeeping, with notable incidents being recorded. An excellent fundraising team work hard to maintain a good thriving balance of funds, resulting from strong community partnerships.

- **NCI Padstow**

Despite the mile walk over open terrain to reach the watch station, the Membership is good at 55. The station is well equipped relying on solar and wind power, there is no vehicular access to the station and therefore any maintenance equipment must be carried by hand.
It is hoped that the name change to Padstow, (formerly Stepper Point), will help to increase public awareness and fundraising.

- **NCI St Agnes Head**

This station has had an excessive amount of damage due to the many storms and its exposed location. This has not thwarted the enthusiasm and energies of the Station Manager and his team. A grant from Cornwall Council of £23,000 has enabled the watch station to be refurbished and is now fully operational, with a new wind turbine and solar panels. The help and support from the local community is evident. The refurbishment has taken into account disabled access.

- **NCI St Ives**

Celebrated 25 years in August. The town is a popular visitor destination and during the summer months water activities increase greatly. St Ives Town Council is very supportive and a recent grant of £700 enabled the purchase of much needed parts for the weather station. An excellent contactless fundraising scheme and a book stall helps raise much needed funds to keep the station operational. Remote CCTV assists the watchkeepers observing the hazardous Hayle estuary. Recruitment is good at 55 volunteers. The number of incidents recorded show good observational watchkeeping.

- **NCI Cape Cornwall**

This station monitors commercial vessels, local fishing boats and leisure activities. The CCTV and Weather Station have recently been replaced, the cost of £4,000 was achieved through local donations. Cape Cornwall has excellent liaison with the local RNLI, and joint training exercises benefit watchkeepers and RNLI crew alike. A new Station Manager was appointed during the year. Every effort is made to recruit members, to increase the numbers which at present is 27.

- **NCI Gwennap Head**

The station membership is good at 49. This is a well-run and equipped station; recent removal of the radar has been replaced by AIS. This is a popular coastal walking and climbing area. There is good contact with both Sennen and Penlee RNLI who frequently work together on live training exercises. The drainage issues have at long last been resolved at cost to the landlords. There are plans for some station refurbishment to take place in the Spring of 2025. Fundraising is undertaken with enthusiasm and commitment, and the station has excellent connections in the local community. Every effort is made to be present at local events.

- **NCI Penzance**

This has had the most incidents in the SW, it's a busy bay which includes Newlyn harbour. The location of the watch station means good optics, radar and CCTV are essential. These resources are used by both the local coastguard team and Falmouth Coastguard in incident working. The watch station has very limited access by the public and so a great effort is made to raise awareness of the NCI at community events. Fundraising is a challenge but is met with enthusiasm. More volunteers would always be welcome, however, the 24 watch keepers make every effort to cover all watches.

- **NCI Bass Point**

Bass Point is situated on the Lizard, the membership stands at 34 and every attempt is made to raise awareness to attract more volunteers. The external cladding to prevent water ingress has been completed. More work will continue as the weather improves. Due to hard efforts by the fundraising team this was made possible from funding by Cornwall Community Foundation, National Trust and Go Fund Me as well as an independent donation in total £8,500.

- **NCI Nare Point**

The addition of APM binoculars and a radio, in each of the watch rooms, has assisted observation and monitoring of the many and varied sea users. Money from the Tesco community fund enabled the purchasing of a laptop and digital projector for training purposes. The incidents recorded show excellent observation and decision-making skills by the watch keepers. The recently opened bridge on the coastal path will give greater access to the public with the expectation of more coastal walkers.

- **NCI Porthscatho**

This station is closed during the winter months. However, work continues with training, recruiting and refurbishment and socials. Membership remains steady at 40. Fund raising in 2024 was another measure of the level of endorsement for the NCI, with many examples of generous personal donations and support of fund-raising events. Examples include raising £1,000 in two hours at a coffee morning, almost a thousand pounds raised by two children knitting "sea monsters" and

baking cakes for sale during the Regatta Day. This fund raising allowed for the complete refurbishment of the interior of the Lookout, transforming the working environment.

- **NCI Charlestown**

Carlyon Bay is busy with both commercial and leisure activities. The station has a good membership, 49 in total, and help NCI Polruan with extra watchkeepers. The station like many other relies on wind and solar power for its energy source. This is effective and well maintained. The water safety programme is incorporated into talks to the local community and involves both NCI and the RNLI in a good working partnership. The local radio station gives monthly airtime for NCI news.

- **NCI Polruan**

The location of the station makes recruitment quite difficult, as the main town is on the opposite side of the River Fowey. The support from Charlestown NCI has helped and there has been some improvement in recruitment. Good PR work with the local town has resulted in The Royal Fowey Yacht Club supporting the fundraising programme. The recent purchase of the Fuji binoculars and the reengineering of the tripod has transformed the watchkeeping.

- **NCI Rame Head**

The present CCTV camera is beyond repair and the station are awaiting authorisation to replace it. There is a good relationship with the RNLI in both Plymouth and Looe. The station has a good following on Facebook and keeps the public updated on many safety practices. The membership is good at 67 and incident records show good judgement, observational skills and communication with Falmouth Coastguard.

9.2. Devon and Somerset – Gail Rendle

The Devon and Somerset region covers a total of five stations along the south coast of Devon and two along the Somerset coastline. The Devon stations are, from east to west, Exmouth, Teignmouth, Torbay, Froward Point and Prawle Point. The Somerset stations are Minehead and Burnham-on-Sea (the latter yet to become operational).



Exmouth, Teignmouth and Torbay report to Solent Coastguard, Froward Point and Prawle Point report to Falmouth Coastguard while Minehead reports to Milford Haven Coastguard. The Devon and Somerset stations are very ably supported by Ivor Jones as Sector Manager who regularly meets with Station Managers online along with visits to stations throughout the year.

All five Devon stations passed their annual DFS assessments with flying colours. This was particularly significant for Prawle Point who, due to several changes in station management, had had their assessment delayed for some time. Minehead also successfully passed a pre-DFS inspection.

All stations took part in the 30th Anniversary flag relay with huge enthusiasm - despite some challenging weather - bringing inspired and creative ideas to each of their relay legs. Indeed, it was a real pleasure for this Regional Trustee to watch each leg unfold on social media.

- **NCI Exmouth**

A particularly challenging autumn 2023 when Storm Ciaran caused major damage and subsidence to the slipway adjacent to their training and storage facility, Coastwatch House. Storm Pierrick finished the job in the spring, resulting in the building being condemned and demolished with loss of the site. The lookout tower was unaffected, and the station remained operational throughout. After overcoming many technical difficulties, a successful project resulted in the installation of a fourth CCTV camera on the MoD site at Straight Point, now covering the previously unseen hotspot of Sandy Bay.

- **NCI Teignmouth**

A positive year with the installation of a new CCTV camera at the nearby harbour entrance, covering a blind spot. A successful project resulted in the replacement of degraded cable trays carrying outside wiring supporting the main electronic functions of the station.

- **NCI Torbay**

Torbay enjoyed another busy year with fundraising success gaining specific sponsorship agreements with local individuals and businesses. This was a deliberate move away from supermarket collections. The station's popular and well-attended Golf Day netted over £2,000. Recruitment has also been very effective with station membership finally above pre-Covid levels and nudging 80. An excellent training programme compliments this. Following a successful SigEx application, upgraded optics now give watchkeepers a clear view across Torbay towards the busy area of Brixham Harbour.

- **NCI Froward Point**

Also enjoyed success on the fundraising front with a local Shanty Evening raising £1,800 along with a pub Christmas draw in favour of the station raising a further £2,000. Andy Westwood, the Station Manager, energetic as always, addressed the congregation at a Service of the Seas in nearby Brixham on the activities of NCI, which resulted in some useful contacts. A determined recruitment drive has proved successful.

- **NCI Prawle Point**

Another Devon station with a particularly successful and energetic fundraising profile raising £2,000 from one lunch alone. The station's online newsletter is an excellent example of its kind and should stand as a template to other stations who may have ambitions in that area.

- **NCI Minehead**

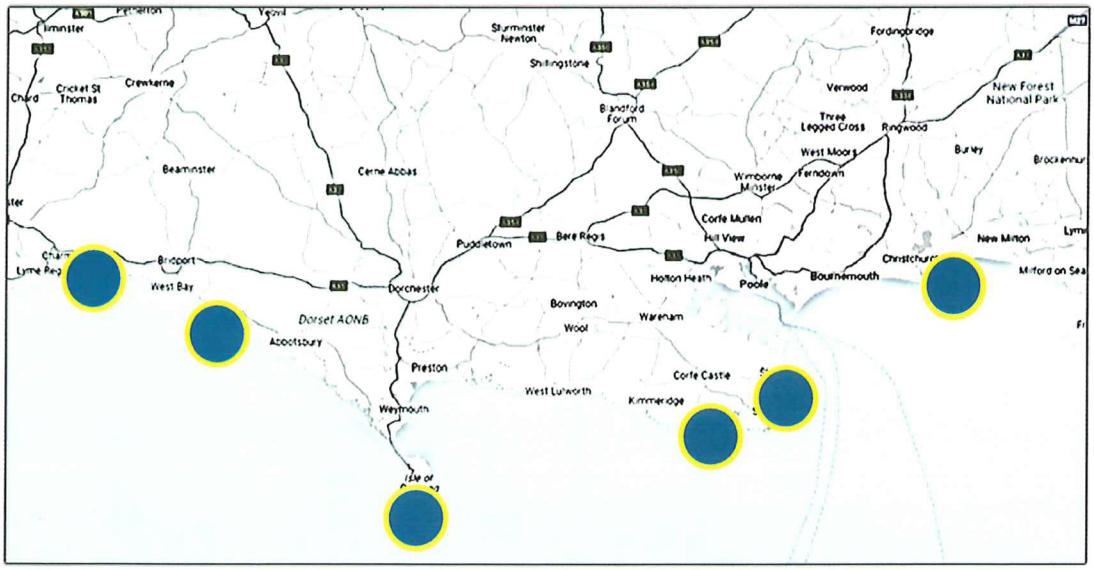
Opened for business in early December 2023 and was temporarily housed in the exhibition trailer T6, along the promenade. They have since successfully moved to a permanent demountable on the same site and are currently operational 1000-1600 three days per week. Recruitment at Minehead, (and nationally) benefitted from excellent exposure on BBC TV's Countryfile in March.

- **NCI Burnham on Sea**

Unfortunately remains a station in name only. Despite this, the membership continues to meet and bang the drum locally.

9.3. NCI Dorset and Bembridge IoW – Dr Chris Aps

NCI Stations in Dorset Region are, from West to East, Charmouth, Lyme Bay, Portland Bill, St Alban's Head, Swanage and Hengistbury Head together with Bembridge IoW.



The six Dorset Stations are an extraordinarily cohesive group with the Station Managers regularly meeting face to face in addition to the monthly online Sector Manager meetings, which were also attended by their Regional Trustee. They closely cooperated on several levels such as joint fundraising and radio training, but the Dorset stations enthusiastically embraced the 30th Anniversary Flag relay. They all showed great and varied imagination in that celebration with Bembridge even flying their flag to NCI Shoreham in a PA28 light aircraft!

- **NCI Lyme Bay**

Finally ordered the CCTV in West Bay after SigEx approval following a year of hard work in investigation, negotiation and preparation. This will greatly enhance the station's operational

capability. Their plans for replacing their lookout were delayed by an anticipated report from the Environment Agency on coastal erosion at the site.

- **NCI Swanage**

Particularly successful at fundraising, sharing their productive footfall with NCI Lyme Bay, for example. They also ran the local SRC training courses. During the year a successful SigEx application resulted in extensive works on the approach stairway to meet concerns from the local ambulance service about emergency access to and from the lookout.

- **NCI Hengistbury Head**

Enjoyed a successful Royal visit this year. The Station was again particularly effective at recruitment and recorded the highest incident reporting rate in Dorset, including persons saved (see above). Potential plans for a satellite station at Christchurch Bay were shelved and an alternative CCTV project at Hengistbury Head begun.

- **NCI St Alban's Head**

Continued to have a high working profile with Border Force and the Marine Police and worked closely with the military at the firing ranges at Lulworth to the benefit of both them and transiting mariners. The station worked hard at building excellent working relations with local organisations, such as Cumulus Outdoors. A point of celebration has been acquiring a piped stream water supply to the lookout for the first time.

- **NCI Portland Bill**

Saw the impending retirement of Geoff and Pam Peters after an incredible 25 years' service. This station was also chosen to have a replacement radar funded by the Joint Maritime Security Centre, planned to be operational in early 2025.

- **NCI Bembridge**

Enjoyed a successful Royal visit, achieved their first DFS and finally became operational seven days per week, 365 days per year. They continued enjoying superb relations both with the Coastguard Rescue Team who are their hosts in the HMCG Bembridge station and with their sister IOW NCI station at Needles.

9.4. East Coast - Linda Lawrence

All Stations had the annual 2024 DFS review with excellent results

- **NCI Filey**

Still working from a mobile unit, but plans have been submitted for a bespoke unit. The SM has formed a good team around him, with increasing membership. Membership 26

- **NCI Hornsea**

Has new cameras from Sirius, this now gives them excellent views. Membership 50

- **NCI Mablethorpe**

Now have plans submitted for a two-storey unit. They have been awarded a substantial grant from Nuclear Waste Services Community Investment Fund, which will cover the unit and completely new refit. They received a grant of £5000 in November this will be used for new camera. Membership 42

- **NCI Chapel Point**

Continues with an issue of the only access being through a restaurant. If the restaurant doesn't open, then they cannot have access to the Station. Membership 27

- **NCI Skegness**

Earlier last year the SM resigned, there were a few watchkeepers who had caused problems. A new ASM was elected by the membership and has worked hard to get the Station back on track. Membership 19

- **NCI Brancaster**

Took delivery of their new bespoke 'green' Station in March 2023, it was equipped with solar panels, heat source pump, wind turbine. The SM and DSM raised all the money to pay for the new unit. Then last year were awarded a Royal Visit in July. Unfortunately, due the HRH having an accident, the event was postponed. The visit was rescheduled for January 2025 and HRH was very impressed with the low carbon footprint, of NCI Brancaster. They continue to have high praise from the RNLI, as their callouts have halved since the Station opened. Membership 32

- **NCI Wells**

Has had a turbulent few years, but a new ASM has been able to stabilise the Station. Membership 45

- **NCI Cromer**

Continues to be a stable Station. They were invited, by the offshore wind farm operated Equinor, to visit one of the offshore ships. A Team of six watchkeeper's went along and were given an excellent guided tour over one of the workboats. The Equinor Team offered to visit NCI Cromer in February 2025 to give all the watchkeepers a talk on the work on the offshore teams. Membership 30

- **NCI Mundesley**

Continues a well-run station. Has done some excellent fund- raising and membership numbers have increased. Membership 31

- **NCI Gorleston**

The membership is growing and is a good stable Station. Membership 37

- **NCI Felixstowe**

The Station was chosen to be the Mayors Charity for the year and has held some excellent fund-raising events. Where they are situated, in a Martello Tower, they can hold open days, and this generates a lot of interest from the local community. The Station has some excellent CCTV along the coastline. In particular there is a camera sited at the mouth of the River Deben, for which, within the Station there is a separate screen, which one watchkeeper monitors during a watch. Membership 70

9.5. South and Solent – Stephen Hand

The six stations in the South and Solent region are Shoreham, Gosport, Lee-on-the-Solent, Needles, Calshot Tower, and Stone Point. All stations have been busy, especially during the high months of the summer. A total of 133 SAR incidents were recorded during 2023 -2024 and every station showed an increase in search and rescue incidents over the previous year.

Station	Incidents in 2024
NCI Calshot	24
NCI Stone Point	19
NCI Needles	16
NCI Lee-on-the-Solent	10
NCI Gosport	27
NCI Shoreham	37

The south coast is an extremely popular destination for visitors from London and other inland locations and all South and Solent stations have been early contributors to our coastal and water safety information provision service.

The Solent and IOW stations were again closely involved in assisting with monitoring the safety of participants in the Round the Island Race. The race was truncated due to extreme bad weather and stations were involved in the rescue of a yacht in difficulties. NCI are now also involved in the forward planning of future races.

- **NCI Shoreham**

A total of 37 search and rescue incidents in the year made NCI Shoreham the 5th busiest station nationally. The station has been rewarded with a visit from our Royal Patron in December 2024.

- **NCI Lee-on-the-Solent**

The station was awarded the King's Award for Voluntary Service at the end of 2024.

- **NCI Gosport**

The tenancy of the station has been resolved in 2024 by a Tenancy-at-Will agreement.

- **NCI Calshot**

During the year the station experienced difficulties in maintaining a minimum two-man crew which is obviously essential in the tower. It is hoped that the problem will be resolved by attracting new recruits.

9.6. Southeast – David Crozier

In 2024 the SE sector comprised six NCI Stations: Newhaven, Folkestone, Ramsgate, Whitstable, Canvey Island and Southend-on-Sea.

2023-24 saw incident activity throughout this busy region increase from the previous year's figures, with a total of 93 incidents recorded, 54 of which were initiated by NCI. The nature of the incidents was mixed, ranging from vessels sinking, to vulnerable people needing help on shore. The latter category saw an increase throughout the sector. People and drugs smuggling featured in some of the incidents and NCI worked with other SAR assets towards a safe outcome for those involved. As a result of this type of incident, the stations in the SE sector continue to develop a close working relationship with UKBF.

Two stations are working towards obtaining new lookouts in better locations: Whitstable and Ramsgate (ex-Herne Bay). Progress is slow but positive. Volunteer recruitment across the sector remained satisfactory with stations either maintaining or increasing their required complement of watchkeepers.

9.7. **Wales and NW – Phil Styles**

The Wales & North-West of England region is made up of 10 stations split into two sectors, 5 in the North and 5 in the South. The stations on the region are Fleetwood, Llandudno, Moelfre, Rhoscolyn, Porthdinllaen, Wooltack Point, Worms Head, Porthcawl, St Donats Bay & Nells Point -Barry Island.

This is the biggest region by area in the NCI starting in Fleetwood Lancashire and ends in Barry Island in South Wales. To the North the coastline has sweeping estuaries with large expanses of sand banks exposed at low tides and to the south the coastline is affected by tidal ranges over 10 meters around the Bristol Channel.

Incidents.

During the Financial year, the 10 stations dealt with 171 incidents, 20% of all the incidents recorded by the NCI during the same period. As can be expected from the topography of the coastline and the high tidal ranges, the top incident by type was people being cut off by the incoming tide.

Events.

During the reporting period the region was honoured to have two visits from our Royal Patron to the region. In February Her Royal Highness visited NCI Worms Head and in April a visit to NCI Fleetwood, both visits proved very successful.

NCI 30th Year Flag Tour

On the 4th of June the NCI 30-year flag started its Journey at NCI Fleetwood visiting all 10 stations in the region before leaving NCI Nells point on the 16th of June. During its tour various modes of transportation was used, including a classic car, Police RIB, a Quad Bike and some Jet Skis, good fun was had by all.

- **NCI Moelfre**

On the 6th of September NCI Moelfre on the north coast of Anglesey was officially opened. The station crew had been working out of a small transportable unit at Amlwch for some time and had been trying to raise funds to build a new station sited at Moelfre. Due to a generous donation made by a local benefactor the team was able to purchase a purpose-built station and get it positioned at the headland overlooking Moelfre and Liverpool Bay.

- **NCI Llandudno**

This station needs special mentioning having gone through some tough times of late, however they have bounced back and are actively searching for funding to build a new station on the West shore at Llandudno. In June they received notification from a local community fund that they had secured

funding to move the project forward dependant on planning approval. They are currently seeking planning permission from Conwy County Council whilst garnering support from the local community.

- **NCI St Donat's Bay.**

In April at the NCI AGM St Donat's Bay received the annual Alan Richards award for its work training student cadets at its station. The St Donat's Bay station is sited in the grounds of UWC Atlantic college, a sixth form college who specialises in the humanities and focuses on community service for its students. The students come to the college from all over the world. The NCI team take a group of 4 to 6 students each year and train them on all things NCI, including sharing watches with the station crew.

- **NCI Fleetwood.**

It was with sad hearts that we heard in September that Colin Cooper the Station manager at Fleetwood had passed away after a short illness. Gone but never off watch thank you Colin.

10. FINANCIAL REPORT

As indicated above in Section 6 Risk Management, Financial instability' is "still, by some measure, the highest current assessed risk to the organisation".

As part of the mitigation of this risk, during the year in question a new unified IT accounting system was implemented. Whilst the implementation has not been without issues, the majority of Stations, and allied Station Treasurers, have adapted and adopted well, helped by an excellent team of Group Treasurers.

In addition, the Trustees commissioned a Task Force of four Station Managers, along with two Trustees and a Group Treasurer, to review the present internal financial situation, and to recommend the way forward in the short to medium term, which would reduce or remove the historical issues. After two rounds of consultation, the Task Force produced its recommendations to the Trustees, which were all accepted and implemented.

However, one aspect, highlighted by both the Task Force during their deliberations, and the National Treasurer at the Charity's AGM, of the excessive proliferation of bank accounts holding the Charities Money, was not addressed in the Task Force recommendations.

As a result of this, the Trustees, ever conscious of the issues highlighted by the number of accounts and cognisant of their duty of care over Charity funds, have tasked the National Treasurer to prepare a report recommending the actions required to mitigate this risk. His initial report he indicated should be presented to the Trustees prior to the 2025 AGM.

Across the whole of the Charity, the funding, however, remains strong. As is reported above, most major capital items, in particular building work, have successfully been funded by grants from a variety of sources. Individual Stations and the National Fundraising team particularly are to be commended for their hard work and great results in this essential aspect of obtaining financial stability.

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2024

Legacies and Donations

In the year to 30 September 2024, the Charity received the following Legacies and donations over £1,000.

- In October 2023 the Baltic Exchange donated £10,000 to the Charity.
- In December 2023, the Charity received a donation from Somerset Community Grants of £24,999.
- In February 2024 Trinity House Maritime Charity donated £20,900, with a further donation of £4,800 in July 2024.
- In March 2024 the charity received a legacy of £5,000 from the estate of George Derek Pannett,
- In Addition, a grant from the Stelios foundation of £10.000 was received in March 2024.
- In May of 2024, a sum of £1,545 collected at the funeral of Brian Finch.
- Additionally in May 2024, £1,000 was received from the Bulldog Trust.
- Furthermore, in May 2025 £1,290 was received as a series of donations during the festival "Songs of the Sea"
- Sirius Insight donated made a number of donations in the year totalling £25,000 in year.

VAT

With effect from 1st April 2015, qualifying charities as defined by section 33D of the VAT Act 1994 are able to reclaim VAT charged on non-business supplies and services.

Reserves Policy

In November 2016, the Trustees established an investment fund of £250,000, invested with Rathbones Investment Management. Based on projections on income and expenditure, it was envisaged that the investment fund would be reviewed after 5 years. During the financial year 2022/23 this was reviewed and after some consideration the Trustees agreed to retain Rathbones for 2023/24.

These reserves have been required to be accessed over the year in question and stood at £108,036 as at 30 September 2024.

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2024

Treatment of Restricted Fixed Assets

The purchase of an asset using restricted funds has been considered to meet in full the restriction imposed on the original donation. The present treatments are:

- the purchase of an asset with restricted funds in line with the stipulated restriction is treated as the fulfilment of the restriction.
- the purchased asset is treated as an unrestricted asset.
- the restricted fund holding on the balance sheet will be shown.

The trustees' report was approved by the Board of The Trustees.

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Mr S Hand

NCI Chairman

.....

Mr G Gordon

NCI Treasurer

Date: 28/07/2025

NATIONAL COASTWATCH INSTITUTION

INDEPENDENT EXAMINER'S REPORT

TO THE THE TRUSTEES OF NATIONAL COASTWATCH INSTITUTION

I report to the The trustees on my examination of the financial statements of National Coastwatch Institution (the charity) for the year ended 30 September 2024.

Responsibilities and basis of report

As the The trustees of the charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011.

I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011. In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the Charities Act 2011.

Independent examiner's statement

Since the charity's gross income exceeded £250,000, the independent examiner must be a member of a body listed in section 145 of the Charities Act 2011. I confirm that I am qualified to undertake the examination because I am a member of Rouse Partners LLP, which is one of the listed bodies.

Your attention is drawn to the fact that the charity has prepared the financial statements in accordance with the relevant version of the Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn. I understand that this has been done in order for the financial statements to provide a true and fair view in accordance with UK Generally Accepted Accounting Practice.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1 accounting records were not kept in respect of the charity as required by section 130 of the Charities Act 2011.
2 the financial statements do not accord with those records; or
3 the financial statements do not comply with the applicable requirements concerning the form and content of financial statements set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the financial statements give a true and fair view, which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Susan Drummond

Rouse Partners LLP
Susan Drummond FCCA
55 Station Road
Beaconsfield
Buckinghamshire
HP9 1QL
United Kingdom
Date: 6th August 2025

NATIONAL COASTWATCH INSTITUTION

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 SEPTEMBER 2024

	Notes	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
Income from:							
Donations and legacies	3	479,771	133,766	613,537	407,638	147,742	555,380
Other trading activities	4	343,538	-	343,538	248,889	-	248,889
Total income		823,309	133,766	957,075	656,527	147,742	804,269
Expenditure on:							
Raising funds	5	118,527	-	118,527	134,132	-	134,132
Charitable activities	6	898,166	42,947	941,113	762,223	29,883	792,106
Total expenditure		1,016,693	42,947	1,059,640	896,355	29,883	926,238
Net losses on investments	8	(6,773)	-	(6,773)	(8,723)	-	(8,723)
Net income/(expenditure) and movement in funds		(200,157)	90,819	(109,338)	(248,551)	117,859	(130,692)
Reconciliation of funds:							
Fund balances at 1 October 2023		912,465	274,120	1,186,585	1,161,016	156,261	1,317,277
Fund balances at 30 September 2024		712,308	364,939	1,077,247	912,465	274,120	1,186,585

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

NATIONAL COASTWATCH INSTITUTION

BALANCE SHEET

AS AT 30 SEPTEMBER 2024

	Notes	2024 £	2024 £	2023 £	2023 £
Fixed assets					
Tangible assets	10		227,814		293,194
Investments	11		108,036		183,808
			335,850		477,002
Current assets					
Debtors	12	33,592		7,115	
Cash at bank and in hand		718,258		729,470	
		751,850		736,585	
Creditors: amounts falling due within one year	14	(10,453)		(27,002)	
Net current assets			741,397		709,583
Total assets less current liabilities			1,077,247		1,186,585
The funds of the charity					
Restricted income funds	15		364,939		274,120
Unrestricted funds	16		712,308		912,465
			1,077,247		1,186,585

The financial statements were approved by the The trustees on 9th July 2025

.....

Mr S Hand
NCI Chairman

NATIONAL COASTWATCH INSTITUTION

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 SEPTEMBER 2024

	Notes	2024 £	2024 £	2023 £	2023 £
Cash flows from operating activities					
Cash absorbed by operations	**20**		(80,399)		(18,453)
Investing activities					
Purchase of investments		(29,199)		(35,375)	
Proceeds from disposal of investments		98,198		180,083	
Net cash generated from investing activities			68,999		144,708
Net cash generated from financing activities			-		-
Net (decrease)/increase in cash and cash equivalents			(11,400)		126,255
Cash and cash equivalents at beginning of year			729,470		603,215
Cash and cash equivalents at end of year			718,070		729,470
Relating to:					
Cash at bank and in hand			718,258		729,470
Bank overdrafts included in creditors payable within one year			(188)		-

1 Accounting policies

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

1.2 Going concern

At the time of approving the financial statements, the The trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus The trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the The trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1 Accounting policies **(Continued)**

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold land and buildings	at varying rates on cost
Plant and equipment	25% on reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

1.8 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1 Accounting policies **(Continued)**

1.9 Taxation

The charity is exempt from corporation tax on its charitable activities.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Legacies

Legacies are recognised on a case by case basis where the receipt of the legacy is considered probable and the amount can be measured reliably. A receipt will be probable if there has been a grant of probate: the executors have established that there are sufficient assets in the estate to pay the legacy, after settling any liabilities, and any conditions attached to the legacy are either within the control of the charity or have been met. Where legacies have been notified to the Charity, or the Charity is aware of the granting of probate and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the The trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Income from donations and legacies

	Unrestricted funds 2024	Restricted funds 2024	Total 2024	Unrestricted funds 2023	Restricted funds 2023	Total 2023
	£	£	£	£	£	£
Donations and gifts	479,771	133,766	613,537	407,638	147,742	555,380

4 Income from other trading activities

	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Shop income	339,659	247,923
Letting and licensing arrangements	3,879	966
Other trading activities	343,538	248,889

5 Expenditure on raising funds

	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Fundraising and publicity		
Other fundraising costs	118,527	134,132

6 Charitable activities

	Operating coastal stations 2024 £	Operating coastal stations 2023 £
Depreciation and impairment	65,380	75,594
Direct Costs	539,265	377,742
	604,645	453,336
Share of support costs	336,468	338,770
	941,113	792,106
Analysis by fund		
Unrestricted funds	898,166	762,223
Restricted funds	42,947	29,883
	941,113	792,106

7 Net movement in funds

	2024	2023
	£	£
The net movement in funds is stated after charging/(crediting):		
Fees payable for the independent examination of the charity's financial statements	7,200	16,620
Depreciation of owned tangible fixed assets	65,380	75,594

8 Gains and losses on investments

	Unrestricted funds 2024	Unrestricted funds 2023
Gains/(losses) arising on:	£	£
Sale of investments	(6,773)	(8,723)

9 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

10 Tangible fixed assets

	Leasehold land and buildings	Plant and equipment	Total
	£	£	£
Cost			
At 1 October 2023	436,956	392,867	829,823
At 30 September 2024	436,956	392,867	829,823
Depreciation and impairment			
At 1 October 2023	266,326	270,303	536,629
Depreciation charged in the year	34,739	30,641	65,380
At 30 September 2024	301,065	300,944	602,009
Carrying amount			
At 30 September 2024	135,891	91,923	227,814
At 30 September 2023	170,630	122,564	293,194

11 Fixed asset investments

	Listed investments £
Cost or valuation	
At 1 October 2023	183,808
Additions	29,199
Valuation changes	(6,772)
Disposals	(98,199)
At 30 September 2024	108,036
Carrying amount	
At 30 September 2024	108,036
At 30 September 2023	183,808

12 Debtors

	2024 £	2023 £
Amounts falling due within one year:		
Trade debtors	-	250
Other debtors	33,592	6,865
	33,592	7,115

13 Loans and overdrafts

	2024 £	2023 £
Bank overdrafts	188	-
Payable within one year	188	-

14 Creditors: amounts falling due within one year

	Notes	2024 £	2023 £
Bank overdrafts	13	188	-
Other taxation and social security		-	2,800
Trade creditors		999	24,202
Accruals and deferred income		9,266	-
		10,453	27,002

15 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 October 2023	Incoming resources	Resources expended	At 30 September 2024
	£	£	£	£
Station fund	159,229	112,866	(35,793)	236,302
Trinity House	114,891	20,900	(7,154)	128,637
	274,120	133,766	(42,947)	364,939

Previous year:	At 1 October 2022	Incoming resources	Resources expended	At 30 September 2023
	£	£	£	£
Station fund	67,756	114,202	(22,729)	159,229
Trinity House	88,505	33,540	(7,154)	114,891
	156,261	147,742	(29,883)	274,120

Trinity House figure relates to water safety and integration with the coastguard.

16 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 October 2023	Incoming resources	Resources expended	Transfers	Gains and losses	At 30 September 2024
	£	£	£	£	£	£
General funds	912,465	823,309	(1,016,693)	-	(6,773)	712,308

Previous year:	At 1 October 2022	Incoming resources	Resources expended	Transfers	Gains and losses	At 30 September 2023
	£	£	£	£	£	£
General funds	637,770	656,527	(896,355)	523,246	(8,723)	912,465
General funds	523,246	-	-	(523,246)	-	-
	1,161,016	656,527	(896,355)	-	(8,723)	912,465

17 Analysis of net assets between funds

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
At 30 September 2024:			
Tangible assets	227,814	-	227,814
Investments	108,036	-	108,036
Current assets/(liabilities)	376,458	364,939	741,397
	712,308	364,939	1,077,247

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
At 30 September 2023:			
Tangible assets	293,194	-	293,194
Investments	183,808	-	183,808
Current assets/(liabilities)	435,463	274,120	709,583
	912,465	274,120	1,186,585

18 Related party transactions

There were no trustees' remuneration or other benefits for the year ended 30 September 2024.

The Trust has reimbursed the trustees with £12,094 (2023: £18,165) in respect of travel costs, accommodation, subsistence and other ancillary costs being monies necessarily incurred in the pursuance of the Trust's business.

19 Analysis of changes in net funds

The charity had no material debt during the year.

20	Cash generated from operations	2024 £	2023 £
	Deficit for the year	(109,338)	(130,692)
	Adjustments for:		
	Loss on disposal of investments	6,773	8,723
	Depreciation and impairment of tangible fixed assets	65,380	75,594
	Movements in working capital:		
	(Increase)/decrease in stocks	-	5,047
	(Increase)/decrease in debtors	(26,477)	22,471
	(Decrease)/increase in creditors	(16,737)	404
	Cash absorbed by operations	(80,399)	(18,453)

NATIONAL COASTWATCH INSTITUTION

England & Wales - Charity number 1159975

Accounts

Charity registration number 1159975

NATIONAL COASTWATCH INSTITUTION

ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2023

NATIONAL COASTWATCH INSTITUTION

LEGAL AND ADMINISTRATIVE INFORMATION

The Trustees	Mr G Gordon Sir A Massey Mr P Styles Dr. C Aps Mr S Hand Mr D Crozier Mr J Rothwell Mr T Colquhoun Mr I Whalley Mr C Pouncey
Charity number	1159975
Principal address	17 Dean Street Liskeard Cornwall PL14 4AB
Independent examiner	Rouse Partners LLP 55 Station Road Beaconsfield Buckinghamshire HP9 1QL

NATIONAL COASTWATCH INSTITUTION

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NATIONAL COASTWATCH INSTITUTION

TRUSTEES' REPORT

FOR THE YEAR ENDED 30 SEPTEMBER 2023

The trustees present their report with the financial statements of the charity for the year ended 30 September 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Ireland (FRS 102) (effective 1 January 2019).

REFERENCE AND ADMINISTRATIVE DETAILS

Registered charity name	National Coastwatch Institution
Constituted as	Charitable Incorporated Organisation
Governed by	NCI Constitution 16th January 2015 (Updated October 2020)
Charity registration number	1159975
Principal office	17 Dean Street, Liskeard, PL14 4AB

The Trustees

The Trustees who served the charity during the period were as follows:

Dr. C Aps	
Mr. T Colquhoun	(Resigned as a Trustee 4th April 2023)
Mr. D Crozier	
Mr. G Gordon Ex-Officio Trustee	(National Treasurer)
Mr. Stephen Hand	(Re-elected as a Trustee 4th April 2023)
Mrs. L Lawrence	(Co-opted as a Trustee 4th June 2023)
Sir Alan Massey	(Co-opted as a Trustee on 4th April 2023)
Mr. C Pouncey	(Resigned as a Trustee 8th June 2023)
Mrs. G. Rendle	(Elected as a Trustee 4th April 2023)
Mr. J Rothwell	(Resigned as a Trustee 4th April 2023)
Mrs. Helen Simpson	(Elected as Trustee 4th April 2023, Resigned as a Trustee 12th October 2023, Co-opted as a Trustee 26th January 2024)
Mr. P Styles	
Mr. I Whalley	(Resigned as a Trustee 4th April 2023)

Independent Examiner

Rouse Partners LLP, 55 Station Road, Beaconsfield, Buckinghamshire, HP9 1QL

EXECUTIVE SUMMARY Oct 2022 – Sep 2023

On behalf of the Board of Trustees, I am pleased to report a year of considerable progress against the goals and objectives set in our 5 Year Business Plan in 2022.

Another year of growth in our search and rescue operation across the UK saw NCI watchkeepers involved in 845 incidents, of which 399 were initiated by NCI and 346 resulted in RNLI rescues.

Local Coastal and Water Safety Officers and teams have been set up in many of our stations. Over thirty stations now have volunteers trained to engage directly with the public to provide safety information and material and have been active in targeting key activity groups using the coastline through the summer period. Collaboration with our partners in water safety, especially the RNLI and the RLSS have been strengthened by our recent membership of the NWSF.

Links with His Majesty's Coastguard both nationally and locally remain strong and we look forward to further strengthening these through 2023 and into 2024. The unique joint venture with His Majesty's Coastguard to open an NCI station at Bembridge (IoW), sharing the facilities of the Coastguard Rescue Team at that location, was assessed as successful. It is hoped that this trial will lead to further locations being utilised in this way in future. At the end of the year, we had sixty operational stations. The work of the Station Development team has continued apace, and they have overseen the opening of the new Stations in addition to assisting with obtaining new equipment and refurbishments.

Our Royal Patron, Her Royal Highness The Princess Royal, has once again provided highly valued support, visiting NCI stations at St Donat's Bay, Felixstowe, Gosport, and Folkestone where she met many watchkeepers and supporters. Her Royal Highness also agreed to visit six more stations in late 2023 and into 2024 and we are extremely grateful for the close interest she takes in our work and the time that she continues to give to NCI.

Our finances at station level have remained healthy thanks to the significant fundraising efforts in local communities by our volunteers and supporters. It will be important, going forward, that these efforts are supported by a national fundraising strategy. The National Treasurer launched an initiative to improve our financial reporting and increase the visibility of charity finances to the Board of Trustees.

The NCI Annual General Meeting took place in April 2023 in London where following the formal business the members discussed aspects of implementing the business plan and in particular the need to restructure the charity's financial reporting.

NCI OBJECTIVE AND ACTIVITIES

Objective
The Charity objective is to assist in the protection and preservation of life at sea and around the UK coastline.

Vision
Our vision is to:

- increase coverage around the coast in areas of highest need.
- continuously expand NCI's capability to help save lives and be recognised for this.
- strengthen our reputation as a 'professional' organisation.

Activities
The volunteers of the National Coastwatch Institution (NCI) help to keep people safe and save lives by providing a visual, listening and radar watch around the coast. We aim to keep watch in daylight hours, every day of the year to:

- 'spot' accidents, incidents and vulnerable people or vessels
- 'plot' the location
- 'report' the details to HMCG or other emergency services
- 'respond' with further assistance as required by HMCG

NCI is a declared asset of HM Coastguard and part of the UK National Search and Rescue organisation, providing support to the frontline services. We help coastal users to be safe and stay safe, providing information about local conditions and facilities - in person, by the radio or by telephone.

Public Benefit
In managing the activities of the Charity, the Trustees confirm that they have complied with their duty to have due regard to the Charity Commission's public benefit guidance when exercising any powers or duties to which the guidance is relevant.
In addition to our primary objective "to protect and preserve life at sea and around the UK coastline," NCI continues to benefit the wider community in several ways:

NCI has an ongoing role in assisting HM Coastguard and other agencies, including the Police and Local Authorities, by alerting them to visible suspicious activity along the coastline. We regularly conduct visual searches for overdue craft and missing persons, as well as highlighting environmental incidents.

By helping to improve safety around the coast, NCI encourages increased use of inshore coastal facilities and community participation. Local businesses and councils see us as a major contributor to safety, providing benefit where they offer leisure facilities and venues.

NCI PEOPLE

NCI is a voluntary organisation set up in 1994 to restore a visual safety watch around the UK coastline. Each station operates as an operational hub of NCI, with a degree of autonomy but conforming to national standards and ethos. In 2023 our 60 operational stations around the coast have achieved Declared Facility Status (DFS) as part of the UK Search and Rescue (SAR) organisation, agreed by the Maritime and Coastguard Agency (MCA).

The stations are staffed by some 2700 volunteers who contribute thousands of hours of watchkeeping, our watchkeepers come from many different walks of life and bring with them a wide range of experience.

All volunteers provide their time as watchkeepers or supporters, buy their own uniforms, travel at their own expense to and from the Stations, and fund raise and train new recruits.

By their very nature, our stations are situated in places exposed to the most severe weather conditions and it is a credit to all our watchkeepers that NCI 'eyes along the coast' were maintained for the vast majority of 2021-22 and 2022-23. The loyalty, commitment and dependability of our volunteers are unparalleled.

Our watchkeepers are all volunteers, recruited from many walks of life, with an interest in protecting and preserving life at sea and around the coast. A significant number are retired, some work full or part time, others are unemployed. A proportion of our members have a maritime background, but many do not. When volunteers join us, we provide all the training required to ensure watchkeepers are both competent and confident. NCI also provides a sense of purpose and focus for watchkeepers by promoting teamwork and community spirit.

ACHIEVEMENTS AND PERFORMANCE

Search and Rescue Support

The following reports illustrate some of the incidents and activities we have been involved in during the past year, collaborating with our partners in the Search and Rescue organisation.

Cape Cornwall

Three young people found themselves in difficulty on the shoreline and after climbing further up the rocks of the Cove they became cut off. HM Coastguard at Falmouth orchestrated a multi-agency response involving both the Sennen Cove RNLI All Weather Lifeboat and Inshore Lifeboats along with Lands End and Penzance Rescue Teams and the Coastguard Search and Rescue Helicopter. An extraction involving the RNLI crews and Coastguard Rescue Teams was deemed to be impossible, so the Coastguard Helicopter had to winch the three young persons to safety. Throughout the incident, the NCI Cape Cornwall volunteer watchkeeper provided real-time information and over-watch facilities to the rescue services.



Prawle Point

The volunteer watchkeepers from the National Coastwatch Institution station at Prawle Point overheard a Pan Pan radio message from a yacht, requiring assistance due to engine failure, and sailing with jib only. The watchkeepers quickly located the vessel and contacted HM Coastguard at Falmouth to advise them of the yachts position. They also advised Falmouth Coastguard of other vessels in the vicinity that might be able to offer assistance. A spokesperson for NCI Prawle Point said “We maintained watch on the casualty and contacted Falmouth a little later to advise that they had managed to hoist their mainsail and make slow progress into Salcombe. We were stood down, and able to close the evening watch”.



Solent

The Round the Island yacht race is a prestigious one-day race around the Isle of Wight. This is one of the largest one-day yacht races in the world, attracting over 1,000 boats and competition was fierce for this challenging 50 nautical mile course.

The volunteer watchkeepers at the National Coastwatch Institution stations at Bembridge, Needles, Gosport, Calshot Tower, Stone Point and Lee-on-the-Solent provided the organisers of the Round The Island race with extra safety support and looked out for the safety of the competitors. All the competitors were advised to call NCI on VHF Channel 65 for radio checks and the event support boats were also to call on Ch 65 if required. The NCI stations also provided regular local weather and sea state updates to the event race team.

Our stations around the coasts are always watching out for your safety every day of the year, keeping an eye on those on land and at sea.



NCI Fleetwood

23rd June 2023. The involvement by the National Coastwatch Institution volunteer watchkeepers at NCI Fleetwood has been acknowledged by the Commander at HM Coastguard Holyhead

“I am writing to express my thanks to Fleetwood NCI for their vigilance in highlighting the family of four who were in danger of being cut off near Rossall Point … Everyone at Holyhead MRCC is grateful for the work that your volunteers do and for providing us with critical real time information” - MRCC Commander Holyhead.



NCI Porthcawl

One morning the volunteers at NCI Porthcawl were involved with an incident at Sandy Bay which included some good inter-agency cooperation from the Search and Rescue organisations. A Cockapoo called Winni had fallen from the Eastern Prom onto the rocks below. Luckily, the RNLI Lifeboat was preparing to launch on exercise and were there quickly. At one point there were around thirty rescue people on the scene including 3 Fire Tenders, 2 Coastguard vehicles and the RNLI Lifeboat. The volunteer watchkeepers from the National Coastwatch Institution at Porthcawl were monitoring the situation from their camera at Rhych Point. Winni was eventually rescued after a visit to the vet the dog was given a clean bill of health. Well done to all the organisations were involved, once again another example of how the various blue light organisations can work together for a successful outcome.



NCI Stone Point and Calshot Tower

The National Coastwatch Institution station at Stone Point observed a yacht with its anchor down but drifting northeast in near gale force conditions. The yacht was going out of direct sight from the Stone Point station, so having called HM Coastguard and updated the yacht's position, NCI Calshot Tower were asked to take over tracking the casualty. HM Coastguard tasked Gosport lifeboat who, having been guided to the yacht by the NCI Calshot Tower volunteer watchkeepers, put a crew member on board the yacht and towed it to safety in the Hamble River.



STRATEGY AND BUSINESS PLAN

In 2022 the Trustees launched a new strategic plan for NCI's future which outlined six high level forward strategies to:

1. Strengthen our management organisation and processes
2. Expand our coverage around the coast in areas of greatest need
3. Collaborate more closely with partners in the Search and Rescue community
4. Raise our profile and win hearts and minds of the public nationally and locally
5. Establish NCI's role in water safety widely sharing safety information
6. Establish a cohesive fundraising programme for NCI

Progress on these themes during 2023 has been good and is outlined below.

1. Strengthening our Management Process

The relatively new structure operated by the Management Executive (ME) has developed well and has successfully managed all aspects of NCI day to day operations. The support structure for stations, comprising Sector Managers, Heads of Department, and the ME itself has been able to deal with every element of support and development in a timely manner. The ME has also advised the BoT on matters requiring policy decisions and financial approval.

The Sector Management aspect of operations has been consistently busy with support and advice for stations being provided on a daily basis. Stations' use of, and trust in, the sector system is developing well. Distribution of national information has been well-executed by the Sector Managers.

Within the ME, HR and Admin has been particularly busy with all types of personnel and administrative needs successfully addressed despite a consistently heavy workload.

Initial and continuation training has been successfully supported with the National Training Manager being kept busy ensuring national standards of training are adhered to while embracing local needs as well. The National Training Manager is, in turn, supported by the Head of Operations and the knowledge and experience encompassed within the ME.

The DFS team, although under separate leadership, is part of operations and successfully completed its task of annual DFS reviews as well as supporting new stations.

Stations' fundraising strategy has benefited from the work of the ME and the Head of Stations Fundraising (Strategy) working on inventive ways of fundraising at stations. New approaches have been trialled and work continues on investigating new avenues of fundraising.

The workload of the Head of Stations Technology (HoST) has been increasing and is much valued at all levels. The HoST has been able to research suitable technology for stations as well as negotiating discounted rates for some items. Stations are slowly realising that the HoST can prevent them re-inventing the wheel and provide a financial advantage as well.

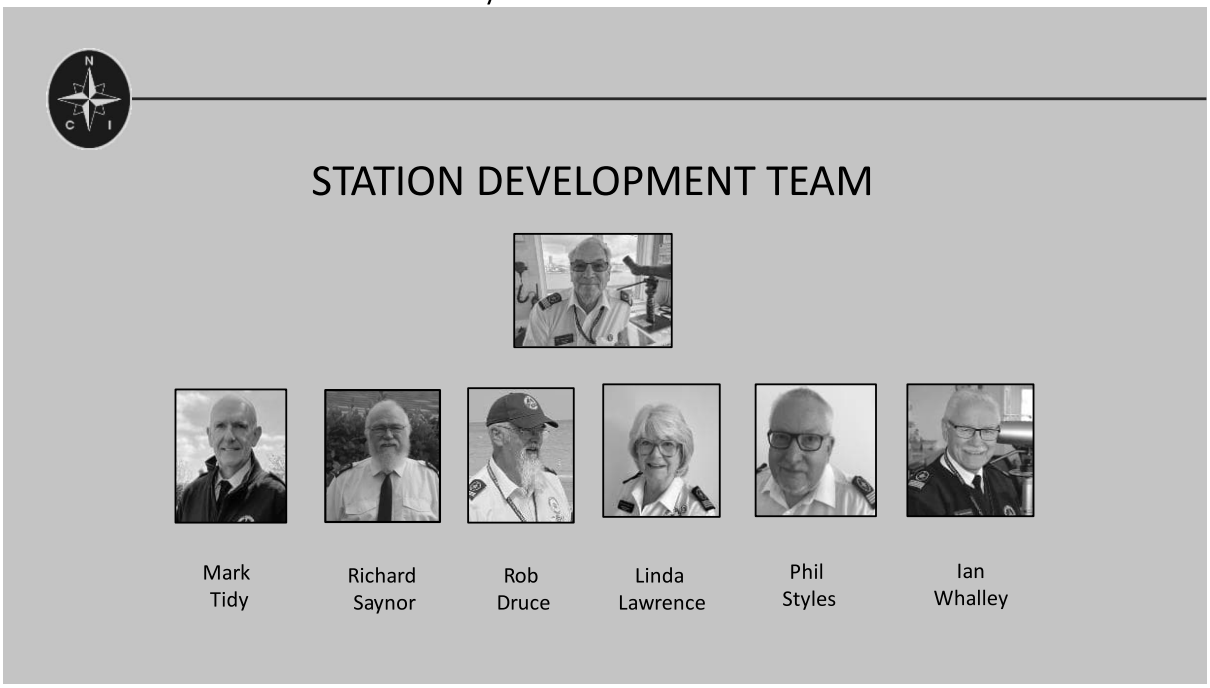
2. Collaboration with SAR Partners (DC)

Liaison with HMCG and the UKBF has continued, with HMCG re-asserting their appreciation of our work as a declared asset. The UKBF are engaging in conversations about our potentially increased role in their work for the future.

Priorities for the ME for the near future include improving internal communications, finding inventive ways of raising public awareness, promoting internally the One Charity: One Crew ethos, ensuring Coastal and Water Safety (CWS) is rolled out in a careful and well-trained manner and ensuring the national NCI management structure remains fit for purpose and future proof.

3. Expanded Coverage – Station Development (CA)

Chris Aps continued to chair the Station Development Team (SDT) which saw some changes to its membership throughout this year. Mark Tidy replaced Linda Lister as Treasury Liaison, a role which proved extremely advantageous to station development within the Charity. Mike Johnson, who had been very active as Project Lead for station development in Yorkshire, stepped down to be replaced by Rob Druce, East Coast Sector Manager. Finally, the SDT was devastated at the sudden passing of Julian Milsom in March 2023. He was Sector Manager of East Anglia and made valuable contributions to the SDT and will be sadly missed.



Ian Whalley was congratulated on his being awarded an MBE in the New Year Honours List. Although he stepped down as Trustee and Deputy Chair at the AGM in 2023, he remained a member of the SDT and continued to bid successfully for grants to support new station projects.

The SDT oversaw a number of initiatives throughout England and Wales and the table (below) sets out these ongoing projects, all at various stages, during this year.

Many of these, such as Brancaster, Filey, Anglesey and Llandudno involved replacing a temporary NCI trailer with a permanent demountable unit, but none of these was due to be completed in 2022 23. SDT Leads for these projects were Linda Lawrence, Rob Druce, and Phil Styles.

The latter, as our CCTV Lead, oversaw a number of station projects around the coastline with a view to expanding to twenty stations fitted with forty-four Coastal water safety cameras. An operator's guide for CCTV was also being developed, along with an update to the existing guide to setting up cameras to assist those stations that are thinking of using CCTV for the first time. He also explored establishing a nation-wide website for CCTV to give greater access by our SAR partners.

As alluded to in the previous Annual Report, NCI Bembridge was officially confirmed by the MCA to become operational on October 1st, 2022, and remains the first and only NCI station within an active HM Coastguard CRT facility.

Despite prolonged and concerted efforts to identify a more suitable location for the temporary NCI trailer at Caister, Norfolk (and thus a permanent site for a demountable unit), together with adverse funding, council planning and local manning issues, the SDT advised that, unfortunately, the project would have to be abandoned. The crew agreed and voted to close the station in September 2023.

The SDT formally became an integral part of the new SigEx process, with its members able to advise and assist station teams as well as signing off bids sent to the Board of Trustees for approval. Richard Saynor as Head of Stations Technology, and SDT, member was ideally placed to advise on significant equipment acquisition whilst continuing to manage the maintenance and refurbishment of the NCI trailer fleet.

In November 2022, NCI received a substantial end-of-life donation towards the Browndown project, which is the conversion of a derelict MOD observation tower at Stokes Bay, Hampshire. When completed, this will be the final piece of the jigsaw for total NCI coverage of the Solent.

Station Development - Ongoing Projects
October 2022 to September 2023

1.	Anglesey	Replace trailer, relocate from Point Lynas to Moelfre
2.	Brancaster	Replace trailer with demountable unit
3.	Caister	Plans to replace/relocate trailer failed. Station closed.
4.	Filey	Replace trailer with demountable unit
5.	Herne Bay	Station collapsed. Relocation plans to Thanet.
6.	Lyme Bay	Replacement of lookout and CCTV
7.	Somerset Coast	Creation of new stations at Minehead and Burnham
8.	Steamer Point	Creation of satellite or CCTV in Christchurch Bay
9.	Stokes Bay	Rebuild of MOD observation tower
10.	Torbay	Major trenching to provide on -grid power
11.	Whitstable.	Relocation to new site, new demountable unit.

4. Coastal and Water Safety (LS)

The purpose of NCI CWS is to offer safety information to the public, providing key safety messages and local information to help them take safe decisions and actions so 'stay safe along the coast'. Proactive engagement with the public is at the heart of this. Early discussions with HMCG and RNLI were most helpful in setting the tone for our engagement. From the start we adopted a friendly, helpful approach, providing safety information to help coastal/water users to make their own safe and sensible decisions. We avoid giving instructions, advice or taking actions outside NCI's bailiwick, and do not engage in confrontation.

In 2023 NCI volunteers have been out and about over the busy summer period offering coastal safety information to the public as part of the charity's new proactive approach to safety. Some 30 NCI stations participated in CWS activity between April and October helping people to 'Stay Safe Along the Coast'.

The charity's volunteer watchkeepers have always been a source of reliable information on local conditions and hazards - but this year we provided additional training to many of our members enabling them to offer face to face friendly and practical safety information to coastal users at outreach locations away from the lookout.

Our teams attended a variety of venues and events including beach access points and car parks, beach huts and gazebos on the promenade, sea safety days and community fun days. On many occasions we worked closely with RNLI and other local safety groups.

All stations reported very positive reactions to NCI's CWS activity and much interest in the safety messages. The public were also interested in NCI in more widely and there was clearly added PR value to being 'out and about'.

Our friendly, non-confrontational approach providing information to help people make their own safe decisions worked well. Engaging with the public 'breaking the ice' to start conversations was sometimes challenging but a friendly greeting and chatty introduction worked well. Offering eye-catching safety information cards or leaflets and small 'giveaways' for children was particularly helpful.

The NCI safety messages were developed in consultation with, and are aligned to those of, HMCG and RNLI. This led to changes in mid-summer to the national 'Float to Live' logos and advice required updates to our CWS promotional items, information, and literature. All electronic material, A5 leaflets, wristbands, craft ID stickers and phone pouches have been updated and new stock procured will carry new logos.

The NCI CWS training package was developed following advice from RNLI and incorporates elements of the RNLI 'Engaging with the Public' module. The package covers public engagement, safety messages and provides scenarios for group discussion.

Training was rolled out nationally to station Water Safety Officers, who then cascaded to their CWS team members. Stations were broadly happy with the package and found the group discussions particularly valuable. Completion of the training package as part of a one to one or group discussion was and remains essential for all members involved in CWS activity.

NCI made available a range of CWS material and equipment to stations, including a 'Stay Safe Along the Coast' feather flag, CWS pull up banner, posters, leaflets, child wrist bands, craft stickers and waterproof phone pouches. All were in high demand and there were many requests and suggestions for additional items.

5. Raising NCI Profile (PR and Marketing) (SH/DC/TS)

Publicity, press and marketing has been an area of inventiveness using both internal and external resources. Some progress has been made in increasing awareness of NCI, particularly through social media and the Southampton International Boat Show. Our stand at the boat show was well attended and enthusiastically supported by watchkeepers from many stations giving their time and experience. There remains much work to be done in promoting awareness of NCI.

6. National Funding and Fundraising

In June this year the Board approved a recommendation that NCI should contract with a professional fundraising agency, with a proven track record of supporting charities in developing and implementing a fund-raising strategy, to assist NCI in developing and implementing a fundraising strategy.

In July, a contract was agreed with the recommended consultancy Charity Fundraising Ltd, and work began on the development of a strategic fundraising plan for NCI.

Charity Fundraising Ltd were supported in their work by the Business Development Team comprising Robert Thornton, Ian Whalley and Stephen Hand. Input and help were also received from Graeme Gordon and members of NCI Felixstowe.

Charity Fundraising submitted their report to the team, and we have worked through the information provided and the conclusions and recommendations that the consultant has drawn. The 77-page report contains proposals for new fundraising initiatives for enhancing our ability to raise funds from corporate, trust and individual giving sources. These will require some significant changes in NCI organisation and processes including.

- Implementing major changes to centralisation of station funds
- Setting up a sector-based community fundraising team to operate new national and local fundraising initiatives.
- Re-examining NCI branding and external messaging to support fundraising.
- Recruiting resources specifically to work on submissions for funding to corporate and trust bodies.
- Creating and maintaining strong internal communications around the need for fundraising beyond individual stations

These recommendations have formed the basis for a new fundraising programme of work for NCI in 2024.

The National Treasurer launched an important programme of work to implement new financial reporting software which would provide the Trustees with improved visibility of the charity's finances. This programme also incorporated the transition of all charity bank accounts to a single bank and will be fully documented in the report for 2023-24.

STRUCTURE, GOVERNANCE AND MANAGEMENT

In accordance with the NCI Constitution (October 2020):

Election of Trustees
The Charity Constitution states that there should be not less than 5 nor more than 8 elected trustees; one ex officio trustee; and not more than 3 nominated or co-opted trustees. If the number of elected trustees falls below 5 the remaining trustee or trustees may act only to call a meeting of the charity trustees to appoint a new charity trustee.

Elected Trustees
NCI Trustees will be elected by the member Stations at the annual general meeting and will serve a term of 3 years after which they must retire, however they may seek re-election (to a maximum of 3 terms).

Vacancies not filled at the annual general meeting, or that occur between annual general meetings, may be filled. The member Stations or the Trustees may at any time decide to appoint a new Trustee, whether in place of a Trustee who has retired or been removed, or as an additional Trustee, provided that the limit specified on the number of Trustees would not as a result be exceeded.

Ex Officio Trustee

NCI's Treasurer for the time being ('the office holder') shall automatically, by virtue of holding that office ('ex officio'), be an NCI Trustee. If unwilling to act as a Trustee, the office holder may, before accepting appointment as a Trustee, give notice in writing to the Trustees their unwillingness to act in that capacity, or, after accepting appointment as a Trustee, resign. The office of ex officio Trustee will then remain vacant until the office holder ceases to hold office.

Nominated Trustees

Corporate or unincorporated bodies, agencies, and other organisations ('the appointing body'), as invited by the NCI Trustees, may each appoint one Trustee. Any appointment must be made at a meeting held according to the ordinary practice of the appointing body. Each appointment must be for a term of 3 years. Trustees so appointed have the same duty as the
other NCI Trustees, to act in the way they decide, in good faith, would be most likely to further NCI's purposes.

Co-opted Trustees

NCI Trustees may at any time, also appoint other fit and proper persons as Trustees. Co-opted Trustees shall be reappointed on an annual basis following each AGM. Trustees so appointed have the same duty as the other NCI Trustees, to act in the way they decide, in good faith, would be most likely to further NCI's purposes.

NCI in Numbers

Personnel

	2023	2022	2021	2020	2019	2018
Watchkeepers	2485	2608	2546	2,332	2,419	2,132
Trainees	450	408	385	355	344	328
Cadets	15	7	0	0	0	0
Others in Support roles	315	89	80	62	53	63

Stations

	2023	2022	2021	2020*	2019	2018
No of Watchstations	60	59	56	56	56	54
No. of DFS	51	52	50	49	48	46
Percentage DFS	85	88	89	86	86	85
Total watchkeeper hours	284,931	274,152	215,113	146,408	280,514	265,139

Incidents

	2023	2022	2021	2020	2019	2018
Total Number of Incidents	840	835	705	595	638	546
Incidents initiated by NCI	399	386	354	319	384	323
Incidents initiated by HMCG/others	441	449	351	276	254	223
Incidents requiring Lifeboat Rescue	348	370	288	240	242	225

Vessels Logged

	2023	2022	2021	2020*	2019	2018
Commercial Vessels	214,139	222,334	222,851	137,374	205,860	223,486
Leisure Vessels	415,163	424,763	410997	256,007	330,949	340,359
Military & Auxiliaries	4,792	6077	6729	4,752	6,919	6,048
Harbour Vessels etc.	24,178	23,953	23,426	17, 882	26,500	26,698

REGIONAL SUMMARIES

Cornwall- Helen Simpson

The High Sherriff of Cornwall chose the NCI in Cornwall as his charity for his term of office and visited stations around the coast. In December 2022 he hosted a celebration presentation in recognition of individual achievements. to many watch keepers from Cornwall.

All stations have raised incident reports showing a continued vigilance along the Cornish coast, swimmers in difficulty and leisure activities being high on the reports.

Falmouth Coastguard have hosted a number of visits for the Cornish stations, which have been very informative and supportive.

Boscastle celebrated its 20th anniversary in June 2023 holding a successful event on a very warm summers day and Penzance celebrated a watchkeepers long service award of 25 years.

The 13 Cornish stations have had their fair share of challenging weather during 2022-23. St Agnes Head an off the grid station lost all wind and solar power, Cape Cornwall have had a number of equipment failures and Bass Point suffered significant water ingress. This has proved very challenging for watchkeepers, but resilience and determination are always evident, and stations have remained open throughout.

All stations have worked hard to attract volunteers and the excellent practice of sharing qualified watch keepers between Charlestown and Polruan has been of great help to Polruan.

Nare Point have recently completed their creation of an information centre, with improved training facilities.

Porthscatho which closes for the winter period has carried out maintenance work and continues with their training programme. During the summer they raised £1,000 in two hours at a local collection.

Donations and fund raising has continued throughout the year and has meant that new Radars have been installed at St Ives, with the support of Trinity House Funding, and a donation from a supporter enabled Penzance to purchase their radar.

DFS – all station underwent their annual DFS, and good practices are being shared amongst stations, with all working well within the competencies. Gwennap Head have very close links with the RNLI at Sennen and regular training exercises on the AWLB for watchkeepers is invaluable.

A partnership with the South-West Coast Path Association was formed in the latter part of the year and has got off to a good start. A number of the Southwest stations are stamping stations with visitors already recorded as calling in.

Stations have worked hard on fundraising. The Paya contactless card system has proved very successful at the stations trialling the system, whereas other stations, supermarket and attendance at events has been ongoing. Fund raising initiatives e.g. book sales and QR codes have all supported funds.

Local press, TV and radio have covered features. with a regular Wildlife report given by St Ives on Radio Cornwall.

Devon and Somerset- Gail Rendle

From being Sector Manager Gail Rendle took over as Regional Trustee from Chris Aps in April, with Ivor Jones now Sector Manager. The loveliest county in England* is favoured to have along its south coast five NCI stations, namely, from east to west, Exmouth, Teignmouth, Torbay, Froward Point and Prawle Point.

These stations range from being sited on busy promenades (Exmouth and Teignmouth) to sitting on isolated, and not so isolated, headlands (Prawle Point and Torbay) or perched on a WW2 battery site close by the entrance to the river Dart (Froward Point).

All are fortunate enough to be on the South-West Coast Path and as such make the most of the fund-raising opportunities that this busy trail allows. Robert Thornton at Prawle Point has led the way in the promoting of fund-raising ideas and improvements to electronic fund-raising.

Given the high volume of water-based leisure activities along the south coast, it's not surprising that between them over the 12 months covering this report the Devon stations clocked up a total of 121 incidents.

The gradual return to normality post-Covid has highlighted the need to concentrate once more on recruitment and training. While there remains some reluctance to dual man, this has not impinged on any station's operational effectiveness.

Local collaboration involving three stations, RNLI and HMCG Liaison (at a meeting arranged by FP) proved extremely worthwhile; with all parties keen to expand and improve on this community co-operation.

The post-Covid DFS programme resulted in excellent reports for four of the Devon stations. Changes of SM at Prawle Point, however, have delayed their DFS assessment.

New ASMs over the period have been Andy Westwood (FP), Peter Oliver (Exmouth) and Bryan Phillips (PP and since resigned). Andy and Peter have proved to be energetic, thoughtful, and effective.

Of the challenges, structural and operational over the year, Torbay's probably topped the table when their power and water supplies from a nearby dwelling were cut without notice. With support

from the BoT, Chris Arkell and his team showed determination and energy in keeping the station running over this difficult time. After several challenging months the station, which received a nomination for the Alan Richards Award for their efforts, finally received mains power.

Coastal Water Safety in Devon got off to a flying start over Easter with three Devon stations involved in the pilot scheme. Exmouth's dynamic and expansive CWS programme led the way in what was overall a very successful first year for this important venture. For their work with the programme this station too was nominated for the Alan Richards Award.

The next loveliest county, Somerset, has had a temporary station (NCI exhibition trailer T6) at Minehead since early summer. Their ongoing recruitment and training programme has proved very successful, with help, and loans of equipment from, and visits to, NCI Exmouth. Planning permission for a new demountable has been received, which will release a donation of £25k from EDF Somerset Community Funding in support of this cost.

Work continues finding NCI Burnham on Sea a home. This has proved challenging for SDT Project Lead Phil Styles since the merger of two councils in Somerset. Despite council-led delays, the fledgling membership at BoS continue to meet, recruit and train, the latter with the generous assistance of the Minehead TO. This station has also received a yet-to-be-released donation of £25k from EDF Somerset Community Funding for station set-up.

*Who doesn't love the clang of a gauntlet being thrown down!

Dorset- Chris Aps

The Regional Trustee's NCI Stations in Dorset are, from West to East, Charmouth, Lyme Bay, Portland Bill, St Alban's Head, Swanage, and Hengistbury Head. Although NCI Needles shares the Dorset Sector manager, it comes under another Regional Trustee's responsibilities and is not included in this report.



Dorset stations had a change of Trustee within this year, following the retirement of the previous Liaison Trustee, Tim Colquhoun. Despite Eric Taylor being appointed NCI Head of Operations, he remained as Sector Manager for the Dorset stations, and continued to work closely with Chris Apps as the incoming Regional Trustee, with a joint visit to all the Dorset stations in 2023 to get a eyes-on understanding of local issues, facilities, their teams, and aspirations.

The Dorset stations work particularly well together. This continued to be evident during 2022-23, with regular small group/station manager meetings, successful co-operative fundraising events and strong operational cohesion. To pick just two neighbouring stations as an example, NCI Swanage sharing information with NCI St Alban's Head watchkeepers on passing vulnerable vessels, kayakers, paddle boarders as they move out of sight is an established operational practice.

The Dorset coast has its own challenges and the year 2022-23 was no exception.

NCI St Alban's Head was heavily involved with a drug smuggling incident; by spotting the largest ever drugs haul in Dorset. This has had the effect of an ever-increasing interaction with Border Force, Marine Police, and other government agencies. Indeed, this coastline attracted an increasing level of criminal activity, not only narcotic but also people smuggling. All Dorset stations reported visits by Border Force during this period. Dorset geology was not to be left out and the precarious cliffs

near NCI Lyme Bay and NCI Charmouth lived up to their reputation with large cliff falls. Fortunately, without loss of life.

Healthy collaboration with RNLI and CRT teams is a common thread in reports from all Dorset stations, and a strong relationship exists between them and SAR partners. Lyme Bay, for example attended RNLI management meetings as well as NCI visits to RNLI stations along the coast. Although not easy to obtain exact figures for the 2022-23 period year outlined in this report, as an illustration of activity the combined Dorset NCI stations reported 126 incidents in the calendar year 2023.

Other highlights from Dorset stations included noteworthy recruitment and fundraising at NCI Hengistbury Head combined with a high incident reporting rate. Essential and extensive repairs to the lookout at NCI Portland Bill dominated their year, which also included modernising their radar and medical equipment.

NCI Bembridge (IOW) is not a Dorset Station, but it falls under this Trustee's remit and is therefore included. Because it represents a significant step forward for this Charity, it is reported here in a little more detail.

On October 1st, 2022, following a six-month trial of NCI watchkeepers working from the lookout of the active HM Coastguard station and a careful bilateral evaluation, NCI Bembridge was given the official go-ahead by MCA. Station development was entirely self-funded by successful presentations to, and donations from, yacht clubs and marine-related organisations. The embryo NCI Bembridge coordinated all six Solent NCI stations for the Round the Island Race and was involved in the organisational safety aspects of the event. The Regional Trustee was privileged to attend the inaugural AGM of NCI Bembridge and the election of Mike Batcheler as Acting Station Manager in February 2023. Crucial to the success of this initiative for us was the ability of the NCI watchkeepers to operationally co-exist with the CRT personnel. The latter have commented very favourably on the contribution provided by National Coastwatch, and NCI Bembridge continues as the only NCI station to operate within an active HMCG station.



Media image of NCI and CRS teams during the trial initiative at HMCG Bembridge.

South and Solent – Stephen Hand

The six stations in the South and Solent region are NCI Shoreham, NCI Gosport, NCI Lee-on-the-Solent, NCI Needles, NCI Calshot Tower, and NCI Stone Point.

All the regional stations have been very busy especially during the high months of the summer. A total of 124 SAR incidents were recorded during the period and every station showed an increase in SA Activity over 2022. A worrying trend in the region is an increase in the number of incidents involving attempted self-harm and suicide.

The south coast is an extremely popular destination for visitors from London and other inland locations and several stations have been early contributors to our new coastal and water safety information provision. We hope to add to their number in the second phase in 2024.

Highlights of the year for our region were a visit in May to NCI Gosport by our Royal Patron (pictured) and the formal opening of the NCI Stone Point satellite station to NCI Calshot.



During the year Jaye Isherwood succeeded Ron Hamilton as SM at Lee-on -the -Solent and Richard Suggitt took over from Colin Church at Gosport. My thanks to the departing managers for their sterling service and best wishes to their successors.

Southeast – David Crozier

Generally, the SE sector has continued to be busy with 45 incidents across the sector during the period.

NCI Newhaven continues to attract good recruiting levels, good fundraising and was involved in 23 incidents during the period.

NCI Folkestone continues to be robustly run with good local connections and was involved in 10 incidents during the period.

NCI Whitstable continues to work at getting a new site approved and was involved in 12 incidents during the period.

NCI Thanet (ex NCI Herne Bay) has been working hard to obtain a new site following their previous building being structurally condemned. No incident figures are available as no station building is operational yet but some watchkeepers have contributed to watches at NCI Whitstable.

East Coast -Linda Lawrence

NCI Filey is doing well and, although in one of the mobile units, they are increasing in volunteer numbers. They have had some trouble with the owner of the shop that is situated behind them, but the SM is dealing with it in a professional way. They have looked at other sites and this is ongoing.

NCI Hornsea's SM has stood down and Kath Robson Jervois has taken over the role of ASM. She is being supported by Sector Manager Rob Druce.

NCI Mablethorpe is falling into a bad state of repair and needs to be replaced. The Station is applying for various grants. They have been very active in Water Safety and some watchkeepers have been trained by the RNLI and working well with them.

NCI Chapel Point has an ongoing problem with the entrance to the lookout as it is shared by the restaurant, if the restaurant isn't open, the watchkeepers cannot gain access.

NCI Skegness's SM has had some problems with a couple of the watchkeepers, but she is being well supported by her DSM and Sector Manager Rob Druce.

NCI Brancaster continues to move forward with positive applications to various funding that is available in North Norfolk. Planning permission will be submitted for a permanent unit at the Royal West Norfolk Golf Club. The RNLI are full of praise for the Station as their callouts have almost halved during this past year.

NCI Wells next the Sea's ongoing watchkeeper problems have continued throughout the year. Two watchkeepers have now been dismissed and the Station Manager although initially on leave of absence, has resigned.

NCI Cromer's new CCTV system was sited high on the cliffs overlooking West RT his gave the watchkeepers good views over West Runton, East Runton and Cromer beaches.

NCI Mundesley's last two Station Managers died of cancer and the then Head of Operations supported them until an ASM could be elected. Andy Potter stepped up and immediately showed strong commitment to the Station.

NCI Caister had over two years using one of the mobile units and seeking places along the coastline where they could eventually site a demountable. Nowhere could be found and after many meetings if was decided that it just was not viable to continue, and the station closed on 31st August 2023.

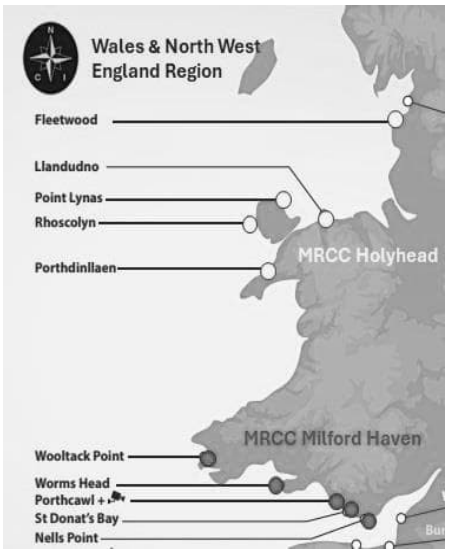
NCI Gorleston experienced a couple of SM changes during the year and the last ASM resigned with immediate effect in July. The DSM's carried on until someone could be elected. Unfortunately, this was another situation where no one wanted the position.

NCI Felixstow is excellent, it is run by an extremely competent SM, the training system is well thought out. They have various CCTV cameras, giving them a wide coverage of the area. They have various 'open days', which relates to good fund raising and increase in new members.

NCI Southend made moves with the Coastguard to share a lookout in Southend but eventually it was decided that the area was too small to accommodate both crews. Talks have begun on the prospect of having CCTV to cover the area with monitors in NCI Southend unit.

NCI Canvey Island's SM Grahame Harris continues to run a very good Station, they have excellent support from the local yacht club and locally good fundraising.

Wales and NW – Phil Styles



The Region covers a total of 10 stations from Barry in South Wales to Fleetwood Lancashire Northwest England

Five of the Station's report into MRCC Milford Haven and five report into MRCC Holyhead.

The region has two Sector Managers Tom Scrimgeour covering the south and Martin Cripps covering the north.

The stations are Nells Point, St Donats Bay, Porthcawl, Worms Head, Wooltack Point, Porthdinllaen, Rhoscolyn, Point Lynas, Llandudno & Fleetwood.

Incident Stats Oct 22 to Sept 24

	Incidents	MCA Initaited	Requiring Lifeboat support
All Stations	169	68	77

The 10 stations dealt with 169 Incidents during the period, which equates to 20% of all the NCI incidents recorded during this period.

Due to the high tidal ranges up to 11metres in the Bristol Channel and the large areas of sand banks to the north of the region, tidal cut offs made up the highest causes of incidents at 30%, followed by Paddle Boarders at 18%.

HM Coastguard - All stations had and continue to have excellent working relationship with the two MRCC at Holyhead & Milford with regular visits and online Teams meetings being held during the period. Year on year we see an increase in the number of times the MRCC request assistance/support from the NCI stations in the region. Some NCI stations in the region have made presentations to local CRT regarding what the NCI do and offer from their local teams.

RNLI. Stations with local RNLI lifeboat stations have created close ties including in some cases sharing water safety activities.

Station Specific.

All stations as can be seen from the stats have been very busy but below are some of the highlights or key actions taken.

Llandudno has had a very challenging period having to rebuild a new team and re-establish the station on the West Shore at Llandudno. They are to be applauded that they now are back on track and recruiting new members.

Point Lynas found themselves without a station as the landowners terminated the lease, but with the support of the NCI Station development team, and some local searching by the Point Lynas crew, they managed to secure a site at Amlwch and are currently working out of an NCI Transportable station. They have also secured a final site at Moelfre to the east of the current station on Anglesey.

Porthdinllaen completed its hook up to mains electricity and followed this up with refurbishment to its badly leaking doors and windows ensuring a far nicer working environment for its crew.

Wooltack Point has always struggled to recruit new members but, due to the tenacity of the Station manager, they are seeing an uptick in recruitment which bodes well for the station to increase its opening hours.

Worms Head deservedly won the Alan Richards award in April 2023 for its work at Worms Head causeway reducing the number of people being cut off by the incoming tides.

St Donat's Bay.



In April 2023 the station had a very successful visit from HRH Princess Anne who presented certificates to the station's first Cadet group from UWC Atlantic college.

This has been followed up by another new cadet intake in September.

In July the station passed its first DFS inspection with flying colours.

Finally, thanks. Thanks to Nick Rogers Station manager Nells Point who stood down at the end of Sept 2023 after serving 6 years as SM. Thanks to the 327 NCI Volunteers who gave over 68,000 volunteer hours over the period to support the safety of others along the coast and out at sea of Wales & the Noth West of England.

Dai iawm chi

FINANCIAL REPORT (GG)

Central Reserves and Contingency
NCI maintains central reserves which include a low/medium risk long term investment with the aim of future proofing the Charity and establishing a stream of sustainable operating surpluses. We retain a readily accessible contingency balance to address unexpected or emergency events such as flooding, roof damage or lightning strikes.

Legacies and Donations
In November of 2022, the Charity was informed of a £85,000 legacy from the Estate of Robin Barett for the reconstruction of the Browndown site for NCI use, or if that proved impractical, for the development of other NCI Stations.
A further amount of £3,182 was received in November 2022 from the Estate of the late Judi Gifford. With the amounts received in 2019-20 and 2021-22 this takes the overall amount received to £58,853.
In April 2023, the estate of the late Mr Norman C Tricks, donated a legacy of £1,000. Also in April 2023, the NCI received a bequest of £10,000 from the estate of Mr Christopher Grose, and a further bequest of £10,000 from the estate of Mr Alan G Smith.

VAT
With effect from 1st April 2015, qualifying charities as defined by section 33D of the VAT Act 1994 are able to reclaim VAT charged on non-business supplies and services. At 30th September 2023 NCI has successfully reclaimed £88,692 in VAT in total in the year.

Reserves Policy
In November 2016, the Trustees established an investment fund of £250,000, invested with Rathbones Investment Management. Based on projections on income and expenditure, it was envisaged that the investment fund would be reviewed after 5 years. During the financial year 2022/23 this was reviewed and after some consideration the Trustees agreed to retain Rathbones. These reserves have been required to be accessed over the year in question and stood at £178,091 as at 30 September 2023.

Treatment of Restricted Fixed Assets
The purchase of an asset using restricted funds has been considered to meet in full the restriction imposed on the original donation. The present treatments are:

- The purchase of an asset with restricted funds in line with the stipulated restriction is treated as the fulfilment of the restriction.
- The purchased asset is treated as an unrestricted asset.
- The restricted fund holding on the balance sheet will be shown.

Fixed Asset Limit

The NCI requires all Station to maintain a Fixed Asset Register. The Treasury then consolidates this to hold a register for the Charity as a whole. Any asset with a purchase price, including VAT or allied costs such as deliver and installation, should be included. Additionally, assets with a lower initial purchase price, but considered to have a key value to the Charity's purpose, can be included, for example specialist binoculars which have an initial cost under £5,000.

The trustees' report was approved by the Board of The Trustees.

Mr S Hand

NCI Chairman

Date: 24/1/24

Mr G Gordon

NCI Treasurer

NATIONAL COASTWATCH INSTITUTION

INDEPENDENT EXAMINER'S REPORT

TO THE THE TRUSTEES OF NATIONAL COASTWATCH INSTITUTION

I report to the The trustees on my examination of the financial statements of National Coastwatch Institution (the charity) for the year ended 30 September 2023.

Responsibilities and basis of report

As the The trustees of the charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011 (the 2011 Act).

I report in respect of my examination of the charity's financial statements carried out under section 145 of the 2011 Act. In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of Rouse Partners LLP, which is one of the listed bodies.

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

I understand that this has been done in order for financial statements to provide a true and fair view in accordance with Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1 accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or

2 the financial statements do not accord with those records; or

3 the financial statements do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



Rouse Partners LLP

Susan Drummond FCCA
55 Station Road
Beaconsfield
Buckinghamshire
HP9 1QL

Dated: 29 July 2024

NATIONAL COASTWATCH INSTITUTION

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 SEPTEMBER 2023

	Notes	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £
Income from:							
Donations and legacies	**3**	407,638	147,742	555,380	455,149	145,185	600,334
Other trading activities	**4**	248,889	-	248,889	251,253	-	251,253
Investments	**5**	-	-	-	9,417	-	9,417
Total income		656,527	147,742	804,269	715,819	145,185	861,004
Expenditure on:							
Raising funds	**6**	134,132	-	134,132	116,574	-	116,574
Charitable activities	**7**	762,223	29,883	792,106	673,037	20,040	693,077
Total expenditure		896,355	29,883	926,238	789,611	20,040	809,651
Net losses on investments	**8**	(8,723)	-	(8,723)	(31,938)	-	(31,938)
Net income/(expenditure) and movement in funds		(248,551)	117,859	(130,692)	(105,730)	125,145	19,415
Reconciliation of funds:							
Fund balances at 1 October 2022		1,161,016	156,261	1,317,277	1,266,746	31,116	1,297,862
Fund balances at 30 September 2023		912,465	274,120	1,186,585	1,161,016	156,261	1,317,277

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

NATIONAL COASTWATCH INSTITUTION

BALANCE SHEET

AS AT 30 SEPTEMBER 2023

	Notes	2023 £	2023 £	2022 £	2022 £
Fixed assets					
Tangible assets	**10**		293,194		368,788
Investments	**11**		183,808		337,239
			477,002		706,027
Current assets					
Stocks	**12**	-		5,047	
Debtors	**13**	7,115		29,586	
Cash at bank and in hand		729,470		603,215	
		736,585		637,848	
Creditors: amounts falling due within one year	**14**	27,002		26,598	
Net current assets			709,583		611,250
Total assets less current liabilities			1,186,585		1,317,277
The funds of the charity					
Restricted income funds	**15**		274,120		156,261
Unrestricted funds			912,465		1,161,016
			1,186,585		1,317,277

The financial statements were approved by the The trustees on 24/7/2024

Mr S Hand
Trustee

NATIONAL COASTWATCH INSTITUTION

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 SEPTEMBER 2023

	Notes	2023 £	2023 £	2022 £	2022 £
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	**20**		(18,453)		146,223
Investing activities					
Purchase of tangible fixed assets		-		(186,526)	
Investments cash to cash in hand		-		(3,634)	
Purchase of other investments		(35,375)		(21,022)	
Proceeds from disposal of other investments		180,083		74,010	
Investment income received		-		1,063	
Net cash generated from/(used in) investing activities			144,708		(136,109)
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			126,255		10,114
Cash and cash equivalents at beginning of year			603,215		593,101
Cash and cash equivalents at end of year			729,470		603,215

1 Accounting policies

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Charities Act 2011, FRS 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland” (“FRS 102”) and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

1.2 Going concern

At the time of approving the financial statements, the The trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the The trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the The trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset’s use.

1 Accounting policies **(Continued)**

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold land and buildings	at varying rates on cost
Plant and equipment	25% on reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

1.8 Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

1 Accounting policies **(Continued)**

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Taxation

The charity is exempt from corporation tax on its charitable activities.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Legacies

Legacies are recognised on a case by case basis where the receipt of the legacy is considered probable and the amount can be measured reliably. A receipt will be probable if there has been a grant of probate: the executors have established that there are sufficient assets in the estate to pay the legacy, after settling any liabilities, and any conditions attached to the legacy are either within the control of the charity or have been met. Where legacies have been notified to the Charity, or the Charity is aware of the granting of probate and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the The trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Income from donations and legacies

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £
Donations and gifts	407,638	147,742	555,380	455,149	145,185	600,334

4 Income from other trading activities

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Shop income	247,923	251,253
Letting and licensing arrangements	966	-
Other trading activities	248,889	251,253

5 Income from investments

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Rental income	-	8,354
Interest receivable	-	1,063
	-	9,417

6 Expenditure on raising funds

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Fundraising and publicity		
Other fundraising costs	134,132	116,574

7 Charitable activities

	Operating coastal stations 2023 £	Operating coastal stations 2022 £
Depreciation and impairment	75,594	89,361
Direct Costs	377,742	468,131
	453,336	557,492
Share of support costs	338,770	135,585
	792,106	693,077
Analysis by fund		
Unrestricted funds	762,223	673,037
Restricted funds	29,883	20,040
	792,106	693,077

8 Gains and losses on investments

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Gains/(losses) arising on:		
Revaluation of investments	-	(34,757)
Sale of investments	(8,723)	2,819
	(8,723)	(31,938)

9 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

10 Tangible fixed assets

	Leasehold land and buildings	Plant and equipment	Total
	£	£	£
Cost			
At 1 October 2022	436,956	392,867	829,823
At 30 September 2023	436,956	392,867	829,823
Depreciation and impairment			
At 1 October 2022	231,587	229,448	461,035
Depreciation charged in the year	34,739	40,855	75,594
At 30 September 2023	266,326	270,303	536,629
Carrying amount			
At 30 September 2023	170,630	122,564	293,194
At 30 September 2022	205,369	163,419	368,788

11 Fixed asset investments

	Listed investments
	£
Cost or valuation	
At 1 October 2022	337,239
Additions	35,375
Valuation changes	3,897
Dividends	6,179
Management fees	(3,667)
Disposals	(195,215)
At 30 September 2023	183,808
Carrying amount	
At 30 September 2023	183,808
At 30 September 2022	337,239

12 Stocks

	2023	2022
	£	£
Finished goods and goods for resale	-	5,047

13 Debtors

Amounts falling due within one year:	2023 £	2022 £
Trade debtors	250	3,816
Other debtors	6,865	25,770
	7,115	29,586

14 Creditors: amounts falling due within one year

	2023 £	2022 £
Other taxation and social security	2,800	-
Trade creditors	24,202	20,598
Accruals and deferred income	-	6,000
	27,002	26,598

15 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 October 2022 £	Incoming resources £	Resources expended £	At 30 September 2023 £
Station fund	67,756	114,202	(22,729)	159,229
Trinity House	88,505	33,540	(7,154)	114,891
	156,261	147,742	(29,883)	274,120

Previous year:	At 1 October 2021 £	Incoming resources £	Resources expended £	At 30 September 2022 £
Station fund	31,116	40,185	(3,545)	67,756
Trinity House	-	105,000	(16,495)	88,505
	31,116	145,185	(20,040)	156,261

Trinity House figure relates to water safety and integration with the coastguard.

16 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 October 2022	Incoming resources	Resources expended	Transfers	Gains and losses	At 30 September 2023
	£	£	£	£	£	£
General funds	637,770	656,527	(896,355)	523,246	(8,723)	912,465
Designated funds	523,246	-	-	(523,246)	-	-
	1,161,016	656,527	(896,355)	-	(8,723)	912,465

Previous year:	At 1 October 2021	Incoming resources	Resources expended	Transfers	Gains and losses	At 30 September 2022
	£	£	£	£	£	£
General funds	743,500	715,819	(789,611)	-	(31,938)	637,770
Designated funds	523,246	-	-	-	-	523,246
	1,266,746	715,819	(789,611)	-	(31,938)	1,161,016

17 Analysis of net assets between funds

	Unrestricted funds 2023	Restricted funds 2023	Total 2023
	£	£	£
Fund balances at 30 September 2023 are represented by:			
Tangible assets	293,194	-	293,194
Investments	183,808	-	183,808
Current assets/(liabilities)	435,463	274,120	709,583
	912,465	274,120	1,186,585

17 Analysis of net assets between funds **(Continued)**

	Unrestricted funds 2022	Restricted funds 2022	Total 2022
	£	£	£
Fund balances at 30 September 2022 are represented by:			
Tangible assets	368,788	-	368,788
Investments	337,239	-	337,239
Current assets/(liabilities)	454,989	156,261	611,250
	1,161,016	156,261	1,317,277

18 Related party transactions

There were no trustees' remuneration or other benefits for the year ended 30 September 2023.

The Trust has reimbursed the trustees with £18,165 (2022: £21,867) in respect of travel costs, accommodation, subsistence and other ancillary costs being monies necessarily incurred in the pursuance of the Trust's business.

19 Analysis of changes in net funds

The charity had no material debt during the year.

20 Cash generated from operations	2023	2022
	£	£
(Deficit)/surpus for the year	(130,692)	19,415
Adjustments for:		
Investment income recognised in statement of financial activities	-	(1,063)
Loss/(gain) on disposal of investments	8,723	(2,819)
Fair value gains and losses on investments	-	34,757
Depreciation and impairment of tangible fixed assets	75,594	89,361
Movements in working capital:		
Decrease/(increase) in stocks	5,047	(760)
Decrease/(increase) in debtors	22,471	(4,795)
Increase in creditors	404	12,127
Cash (absorbed by)/generated from operations	(18,453)	146,223

NATIONAL COASTWATCH INSTITUTION

England & Wales - Charity number 1159975

Accounts

REGISTERED CHARITY NUMBER: 1159975

REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2021

FOR

NATIONAL COASTWATCH INSTITUTION

Lang Bennetts Audit Limited
The Old Carriage Works
Moresk Road
TRURO
Cornwall
TR1 1DG

NATIONAL COASTWATCH INSTITUTION

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NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2021

The trustees present their report with the financial statements of the charity for the year ended 30 September 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

REFERENCE AND ADMINISTRATIVE DETAILS

Registered charity name	National Coastwatch Institution
Constituted as	Charitable Incorporated Organisation
Governed by	NCI Constitution 25 October 2014 (Updated October 2020)
Charity registration number	1159975
Principal office	17 Dean Street, Liskeard, PL14 4AB

The Trustees

The Trustees who served the charity during the period were as follows:

Dr C Aps elected as a Trustee on 19 May 2021
Mr S Ashby stood down as a Trustee 15 October 2021
Mr M Byrne stood down as a Trustee 23 February 2021
Mr T Colquhoun
Mr D Crozier re-elected as a Trustee on 19 May 2021
Mr Stephen Hand
Mr C Pouncey
Mr J Rothwell
Mrs L Suddes stood down as a Trustee on 19th May 2021 and then was co-opted as a trustee 19 May 2021
Mr P Styles elected as a Trustee on 19 May 2021
Mr I Whalley

Independent Examiner

Jonathan Mashen FCA, Lang Bennetts Audit Limited, The Old Carriage Works, Moresk Road, Truro, TR1 1DG.

EXECUTIVE SUMMARY

At the NCI AGM in May 2021 the Chairman Lesley Suddes stood down as Chairman and Clive Pouncey was elected to the role by the Trustees.

On behalf of the Board of Trustees, I am pleased to report another successful year. All stations were very busy due to the increase in the number of people holidaying in this country and altogether we recorded a total of 705 incidents, many of which involved people taking part in what have become the very newly popular activities paddleboarding and open water swimming.

"I'm new to sailing and I know it can be hazardous, so I can't tell you how good it feels when we're out on the water, to know that someone has an eye on us."
Mike Curtis from Sussex at Southampton International Boat Show

Observing social distancing and strict cleaning regimes NCI stations were able to remain open all year, despite the spring lockdown

The Board of Trustees, with the assistance of The Cranfield Trust, engaged in a strategy project to consider NCI development over the next five years, this has led us to agree five high level strategies to move the Charity forward:

- Establish NCI's role in water safety widely sharing safety information
- Expand our coverage around the coast in areas of greatest need
- Win the hearts and minds of the public nationally and locally
- Collaborate more closely with partners in the Search and rescue community
- Implement technology that enhances our operations and keeps us relevant

We have begun to develop some of these strategies and fuller details will be published in the 'NCI Business Plan 2022-2026' in February 2022.

In order to improve our management capacity and capability we are in the process of appointing a Management Executive and under the new structure, day-to-day management tasks, currently performed by the Trustees will be delegated. This will leave the Trustees better placed to concentrate on their statutory responsibilities and the strategic direction and governance of the Charity

With the easing of social restrictions recruiting, training, and fundraising have all made a steady improvement. The Charity's IT capability that was developed last year has been maintained and management meetings, communications and PR are now more efficient and effective through the use of technology

The 2021 AGM and the November Station Managers' meeting were conducted as hybrid meetings with Member Stations having the choice of attending in person at the venue or attending online This led to about 50% of the Member Stations being present at the venue and the remainder attending online. It also provided a much-improved attendance at both meetings.

We were pleased to welcome Our Royal Patron, Her Royal Highness The Princess Royal when she visited NCI St Albans Head and NCI Swanage, followed by a reception at the nearby Durlston Country Park. Her continued support is greatly appreciated.

Despite the uncertainties of the pandemic our finances have remained healthy, and we anticipate that we are well placed to continue to fund the Charity's business in the coming year from our local fundraising. We will also seek sponsors and donations to fund our planned capital projects.

At the end of the year, we had 56 operational stations. In spring the NCI station at St Donat's Bay, situated in the United World Colleges, Atlantic College started its first watches and is currently working with the college to develop cadet training.
During the Summer season we operated a temporary station at Brancaster, Norfolk and are now looking to develop it as a permanent station. Major building refurbishments or replacement have taken place at NCI Lee-on-the-Solent and NCI Holehaven which has now changed name to NCI Canvey Island.

A Station Development Team has been set up under the leadership of the NCI Asset Development Trustee and has been tasked with overseeing and advising on the Improvements to existing Stations and the development of new ones.

Watchkeeper numbers hovered around 2550 for most of the year. Some Watchkeepers have not returned following the pandemic, but recruiting is now looking healthy

OBJECTIVE AND ACTIVITIES

Objective

The Charity objective is to assist in the protection and preservation of life at sea and around the UK coastline.

NATIONAL COASTWATCH INSTITUTION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2021

Vision

Our vision is to:

- expand NCI's capability to help save lives and be recognised for this
- increase coverage around the coast in areas of highest need
- strengthen our reputation as a 'professional' organisation



HMCG rescue helicopter at NCI Henaistbury Head

Activities

The volunteers of the National Coastwatch Institution (NCI) provide Eyes, Ears and Voices around the coast. We aim to keep a visual and listening watch in daylight hours, every day of the year to:

- 'spot' accidents, incidents and vulnerable people or vessels
- 'plot' the location
- 'report' the details to HMCG or other emergency services
- 'respond' with further assistance as required by HMCG

NCI is a declared asset of HM Coastguard and part of the UK National Search and Rescue organisation, providing support to the frontline services. We help coastal users to be safe and stay safe, providing information about local conditions and facilities - in person, via the radio or by telephone.

Public Benefit

In managing the activities of the Charity, the Trustees confirm that they have complied with their duty to have due regard to the Charity Commission's public benefit guidance when exercising any powers or duties to which the guidance is relevant.

Senior Management Structure

The Board of Trustees has agreed to appoint a Management Executive and under the new structure, day-to-day management tasks, currently performed by the Trustees will be delegated. This will leave the Trustees better placed to concentrate on their statutory responsibilities and the strategic direction and governance of the Charity in accordance with the Charity's Constitution. At the same time, national support for Stations will be more readily available and localised

In brief, the Management Executive will be made up of the 'Heads' of' six teams:

- Finance
- Operations
- Communications & Marketing
- Fundraising
- HR & Administration
- Technology & Equipment.

The Management Executive will be led by a Chief Executive Officer (CEO)

A selection process to appoint the executive 'Heads' has begun, and the following posts have been appointed: CEO, Head of Operations, Head of Fundraising and Head of HR & Administration,

In the transition period the Trustees will have a management and mentoring function.

Development and Business Plan

The NCI Direction and Five-Year Business Plan, launched in May 2017, provided focus for development through the years and is now being updated to embrace NCI's development plans for 2022–2026. In total £78,823 was spent within the financial year.

Sums have been spent on improving stations capabilities, including a major redevelopment of NCI Lee-on-the-Solent, a new building and location for NCI Canvey Island and upgrading optical, computer and radar equipment at several stations. A further £16,840 funded RYA SRC Channel 65 radio training and assessments for newly qualified watchkeepers.

Central Reserves and Contingency

NCI maintains central reserves which include a low/medium risk long term investment with the aim of future proofing the Charity and establishing a stream of sustainable profits. We retain a readily accessible contingency balance to address unexpected or emergency events such as flooding, roof damage or lightning strikes.

ACHIEVEMENTS AND PERFORMANCE

Search and Rescue Support

Nationally, NCI was involved in 705 incidents during 2021 of which 288 required the Coastguard to task lifeboat rescues. Incidents involved small vessels using the inshore waters, often suffering engine failures or entangled propellers, medical casualties at sea and along the coastline, stranded walkers, paragliders, kayakers, paddleboarders, open water swimmers and kite surfers, as well as a worrying number of self-harm events.



Incidents

	2021	2020	2019	2018	2017	2016	2015
Total Number of Incidents	705	595	638	546	493	479	373
Incidents initiated by NCI	354	319	384	323	300	283	241
Incidents initiated by HMCG/others	351	276	254	223	193	196	132
Incidents requiring Lifeboat Rescue	288	240	242	225	218	102	101

The following reports illustrate some of the incidents we have been involved in during the past year working with our partners in the Search and Rescue organisation.

On 13th June 2021 at 1905 NCI Porthcawl contacted Milford Haven CG, to report their concern for people cut off by incoming tide at local cove. Porthcawl RNLI's two lifeboats launched and 10 people were extracted from cove and transported to safety.

Photo courtesy of Porthcawl RNLI



On 25 August 2021 at 1325 watchkeepers at NCI Shoreham spotted an inflatable with 3 persons on board about 1.5 miles offshore being blown out to sea. They called the coastguard who tasked Shoreham inshore lifeboat. The lifeboat recovered the vessel and 3 casualties and returned them safely to shore.



On 26 August 2021 at 1230 the watchkeepers at NCI Swanage heard a Mayday call from a motor cruiser reporting a fire on board. No position was given during the call but the watchkeepers could see the vessel and provided the coordinates to the Coastguard. The Swanage lifeboat attended and assisted in extinguishing the fire. The cruiser and 5 crew were recovered to the lifeboat station.



Vessels Identified and Logged

	2021	2020*	2019	2018	2017	2016	2015
Commercial Vessels	222,851	137,374	205,860	223,486	230,790	200,201	184,975
Leisure Vessels	410,997	256,007	330,949	340,359	308,168	209,656	195,014
Military & Auxiliaries	6,729	4,752	6,919	6,048	6,713	6,587	6,667
Harbour Vessels etc.	23,426	17, 882	26,500	26,698	20,391	19,001	19,819

* All stations closed for 2 months for during March-May Covid-19 lockdown

STATIONS

The appointment of the Asset Development Trustee has enabled a national overview of our estate's requirements including new stations, upkeep of existing stations, and provision of equipment.
In order to best oversee such complex activity, the Asset Development Trustee has created, and now leads, the Station Development Team (SDT), which is a sub-committee of the Board of Trustees. The SDT comprises three Trustees, the Head of Operations, two Sector Managers and the National Equipment and the Leases and Estates Officers.
In addition to rationalising and coordinating new station development nationwide, the SDT will contribute to the enhanced coverage strand of the NCI 5-year strategy, including a comprehensive CCTV plan.

New Stations Completed, Planned and Under Investigation for the Future

LOCATION	TYPE	NOTES
BEMBRIDGE, IOW	New Station	Trial of NCI/CRT working in HMCG active station. April 2022.
BRANCASTER, North Norfolk	New Station	RNLI/NCI initiative using donated RNLI lookout. April 2022
CLACTON-ON-SEA, Essex	New Station	Early Investigative stage
CAISTER, Norfolk	Replacement lookout	Demountable unit planned to replace temporary trailer 2022.
CANVEY ISLAND, Essex	Relocated Station	New demountable, relocated from Holehaven. 2021
FILEY, Yorkshire	New Station	Temporary NCI Trailer, followed by demountable unit. 2022
LLANDUDNO	Relocated lookout	Demountable unit to replace current temporary trailer at Great Orme. 2022-3

LYME BAY	Upgrade/replace lookout	Replacement lookout plans undergoing re-evaluation. 2022
HAYLING ISLAND, Hampshire	New Station	Possible NCI/CRT initiative dependent on success of Bembridge CG trial. April 2023.
HUNSTANTON	New station	Re-evaluation of former investigation. 2022
MOELFRE, Anglesey	Relocated lookout	Trailer to replace existing at Port Lynas 2022-3
SCARBOROUGH, Yorkshire	New Station	To follow Filey 2022-3
St. DONAT'S, South Wales	New Station	Existing structure. 2021
STEAMER POINT, Dorset	New Station	Satellite to NCI Hengistbury Head: investigating possibility of using old MOD lookout. 2022.
WELLS-NEXT-THE-SEA, Norfolk	Replacement lookout	Demountable unit to replace existing lookout April 2022
WESTON-SUPER-MARE, S'set	New Station	Early investigative stage
WHITBY, Yorkshire	New Station	To follow Scarborough. 2022-3
WHITSTABLE, Kent	Relocated lookout	Replacement demountable unit in new location. 2022

TRAINING

A National Training Officer has recently been appointed reporting to the Head of Operations and will be responsible for the co-ordination of local operational training and for providing training materials for use by the Station Training Officers. A new training programme for newly appointed Station Managers has also been developed for online delivery.

VHF Radio Training, which is provided, either online or classroom based by local RYA Training Schools has continued when allowed within the Covid-19 rules.

STATION SUPPORT

The appointment of volunteer National Support Officers (NSOs) to provide support as needed to stations in their local area, has proved very successful and as a part of the plans for the new management structure a process of selection is taking place to replace the NSOs with Sector Managers.
Each Sector Manager will be responsible to the Head of Operations for ensuring that a nominated group (sector) of NCI stations is managed effectively and within NCI policies and practices. Post holders will work with the other members of the NCI Management team to provide support to stations, help solve problems, spread best practice and promote the NCI national ethos.

HMCG and NCI Mutual Training Activities – We have continued to provide on-line training modules to HM Coastguard officers at the National Maritime Operations Centre, Fareham, explaining the functions and capabilities of NCI.
Lines of communication between NCI and other SAR Agencies have been expanded and dialogue at high level is taking place on a regular basis.

PUBLIC BENEFIT

In addition to our primary objective “to protect and preserve life at sea and around the UK coastline”, NCI continues to benefit the wider community in a number of ways:



NCI has an ongoing role in assisting, via HM Coastguard, other agencies including the Police and Local Authorities by alerting them to visible suspicious activity along the coastline. We regularly conduct visual searches for overdue craft and missing persons, as well as highlighting environmental incidents.

By helping to improve safety around the coast, NCI encourages increased use of inshore coastal facilities and community participation. Local businesses and councils see us as a major contributor to safety, providing benefit where they offer leisure facilities and venues.

Our watchkeepers are all volunteers, recruited from many walks of life, with an interest in protecting and preserving life at sea and around the coast. A significant number are retired, some work full or part time, others are unemployed. A proportion of our members have a maritime background, but many do not. When volunteers join us, we provide all the training required to ensure watchkeepers are both competent and confident. NCI also provides a focus for watchkeepers by promoting a sense of team-working and community spirit.

> *"When people ask me what the NCI does, I tell them that they do three things. They save lives, they enrich lives, and they add resilience to their communities as part of the search and rescue community. Thank you as a member of the public. Thank you for what you do on a day-to-day basis.".*
> *Air Marshall Sir Christopher Coville (NCI Patron)*

CORPORATE COMMUNICATIONS

Corporate communications and public relations remain vital to raising awareness of the NCI's work, attracting recruits, support and funding.

The welcome return of the Southampton International Boat Show once again allowed us to promote our organisation and the valuable work we do. The NCI stand was manned for the whole of the show by volunteers from a number of NCI stations showing the boating world the dedication and professionalism of our members.



The NCI Exhibition trailer had it's busiest show ever

Press coverage of our activities, events and newsworthy incidents, continued at national and local level via nautical magazines, regional TV and radio, local newspapers and through social media.

The NCI Facebook and Twitter pages have continued to attract more followers, due to an active campaign to increase awareness of the charity. At the same time, the internal news pages of the NCI website and regular newsletters are vital tools for keeping in touch with all members.

In June 2021 Our Royal Patron, Her Royal Highness The Princess Royal visited NCI St Alban's Head and NCI Swanage followed by a reception at the nearby Durlston Country Park, meeting many watchkeepers and supporters from both Stations and presenting long service awards. Despite the poor weather the event proved a real highlight for the stations and generated excellent publicity for the Charity.



Her Royal Highness The Princess Royal, Royal Patron, National Coastwatch meets watchkeepers from NCI St Alban's Head and NCI Swanage at Durlston Country Park

FUNDRAISING

Fundraising has improved slightly this year as many people took their holidays in this country and with more people at the coast our local collections saw a real improvement. However Due to Covid 19 we were not able to take part in supermarket collections which is a valuable source of income for our Stations. Many events were cancelled or significantly reduced, but fundraising was maintained wherever possible.

Support from a number of local and national external organisations was maintained for capital projects and work to complete these was undertaken throughout the year.





Fundraising capabilities were enhanced by the investment in contactless card readers

OUR PEOPLE

NCI is a voluntary organisation set up in 1994 to restore a visual safety watch around the UK coastline. Each station operates as an operational hub of NCI, with a degree of autonomy but conforming to national standards and ethos.

We have 56 operational stations around the coast, most of which have achieved Declared Facility Status (DFS) as part of the UK Search and Rescue (SAR) organisation, agreed by the Maritime and Coastguard Agency (MCA). The stations are staffed by some 2500 volunteers who contribute thousands of hours of watchkeeping, In 2021, NCI volunteers were involved in 705 reported incidents, 288 of which resulted in lifeboat rescues. This is all achieved at no cost to the public purse.

Our watchkeepers come from many different walks of life and bring with them a wide range of experience, many, but by no means all, are retired

All volunteers provide their time as watchkeepers or supporters entirely free of charge including buying their own uniforms, travelling at their own expense to and from the stations, fund raising and training new recruits. By their very nature, our watch stations are situated in places exposed to the most severe weather conditions and it is a credit to all our watchkeepers that NCI 'eyes along the coast' were maintained for the vast majority of 2021. The loyalty, commitment and dependability of our volunteers is unparalleled.

> *"National Coastwatch Institute is run by the most inspiring community of retired volunteers who have tirelessly kept watch over all who have found solace, peace and much needed mind space in the vastness of the ocean, by walking along the cliffs where we were permitted the rare opportunity to film during lockdown."*
> *Chris Goldswain (Rusty) Defacto Films*

Personnel Statistics

	2021	2020	2019	2018	2017	2016	2015
Watchkeepers	2,546	2,332	2,419	2,132	2,093	1,997	1,865
Trainees	385	355	344	328	255	295	194
Cadets	0	0	0	0	7	0	0
Others in Support roles	80	62	53	63	57	48 *	221
More than 10 yrs Service	422	341	292	248	372	229	61
More than 15 yrs Service	106	72	74	68	98	75	26
More than 20 yrs Service	31	27	23	8	29	11	1
more than 25 yrs Service	2	2	1	0	0	0	0

*2016 marked start of central register of Supporters

Station Statistics

	2021	2020*	2019	2018	2017	2016	2015
No of Watchstations	56	56	56	54	51	51	49
No. of DFS	50	49	48	46	46	45	45
Percentage DFS	89	86	86	85	90	88	94
Total watchkeeper hours	215,113	*146,408	280,514	265,139	262,408	246,430	240,283

* All stations closed for 2 months for during March-May Covid-19 lockdown

FINANCIAL REVIEW

Overview

As at 30th September 2021, the Trustees consider the financial position of the Charity to be very good, this being due to the continuing hard work of our members to raise funds. Despite the difficulties imposed by the Coronavirus pandemic, we are pleased to declare a surplus for the year of £13,194.

The table below shows that this year both the levels of income and expenditure have dropped. Although the income figure has dropped quite significantly, given that last year was exceptional, we still generated a surplus. Note also that the 2020 income still exceeds the 2018 income of £531,190. The Trustees consider these figures to represent a healthy financial position for the Charity.

Year ending 30th September	**2021**	**2020**
Total Funds Raised by Member Stations	£384,136	£362,571
Total Funds Raised by Central	£72,759	£75,512
Total income from legacies	£20,686	£104,102
Total Funds Raised	**£477,581**	**£542,185**
Expenditure by Member Stations	£370,608	£455,980
Expenditure by Central Operations	£133,611	£60,214
Total Expenditure:	**£504,219**	**£516,194**
Investment Gain	**£39,832**	**£4,380**
Surplus	**£13,194**	**£30,370**
Assets Carried Forward	**£1,297,862**	**£1,284,668**

There is no fund or subsidiary undertaking materially in deficit nor giving the Trustees cause for concern. In view of the above, the Trustees are confident in the Charity's ability to continue as a going concern.

Contingency Fund
Under the New Financial Model (2016) a Contingency Fund of £50,000 was established to be readily available in case of emergencies and unforeseen events. This year no payments were made from the Contingency fund.

Station Investment Fund
As at 1st October 2019 £38,620 was held within the central savings and investment accounts on behalf of 9 stations. At 30th September 2021 this figure had decreased to £22,112.

Summary of Designated Funds
The following designated funds are held within the central portion of the unrestricted general fund:

Station investment fund	£ 22,112
Development fund	£ 36,020
Contingency fund	£ 50,000
Operating Budget fund	(£21,916)
Central reserves	£437,030
	£523,246

Legacies and Donations
In 2016/17, the Trustees were informed of a probable legacy of £50,000 to the benefit of NCI. However, due to uncertainty of NCI as a beneficiary and the fact that probate has not yet been granted, this has not been included in the Statutory Statement of Accounts.

In 2019/20 £15,000 was received from the estate of the late Judi Gifford. The residuary estate due to NCI was previously estimated at £36,489. In 2020/21 £55,671 was received from the estate.

In 2019/20 £32,034 was received from the estate of the late Patrick Yorke.

In 2019/20 we were informed of a legacy to the NCI of £30,000 from the estate of the late Andrew Greig. This has been included in these accounts

In 2019/20 £600 was received in memory of the late Ann Higgs.

In December 2019 we were informed of a legacy from the estate of the late Charles Witt. This amount was received in 2020/21.

In 2019/20, the following donations in excess of £5000 were received:

Trinity House	£5,455

In 2020/21 the following donations in excess of £5000 were received:

Baltic Exchange	£20,000
Trinity House	£8,400

VAT
With effect from 1st April 2015, qualifying charities as defined by section 33D of the VAT Act 1994 are able to reclaim VAT charged on non-business supplies and services.

At 30th September 2021 NCI has successfully reclaimed £237,410 in VAT in total.

Reserves Policy
In November 2016, the Trustees established an investment fund of £250,000, invested with Rathbones Investment Management. Based on projections on income and expenditure, it was envisaged that the investment fund would be reviewed after 5 years.

The level of Central Reserves at 30th September 2019 was £388,693. Of this an additional £100,000 has been added to the Investment fund. It is the Trustees' view that this review period remains appropriate. The first review will therefore be in November 2021.

The Trustees believe that this level of Reserves is adequate to mitigate foreseeable risks and thereby secure the on-going operation of the charity in the face of adverse conditions.

Covid-19
At the time of writing, the operation of the charity remains severely impacted by the Covid-19 pandemic. Due to emergency measures introduced by the government, the watchstations are limited in their operation and no fund-raising is possible. The duration and long term impact of these measures is currently unknown.

The Trustees have regularly reviewed the increased risk to the charity caused by the significantly reduced fundraising potential in 2020/21 and remain confident that our financial position and reserves policy are adequate to secure the on-going operation of the charity.

Treatment of Restricted Fixed Assets
Following a recommendation from the National Treasurer supported by our accountants, the Trustees approved a change in the treatment of Restricted Fixed Assets. In future, the purchase of an asset using restricted funds will be considered to meet in full the restriction imposed on the original donation. The change is detailed below:

Before:

- Restricted funds which are used to purchase an asset such as a Telescope, create a restricted fixed asset
- Restricted fixed assets and non-restricted fixed assets are accounted separately
- Sale of a restricted fixed asset creates restricted funds that must be spent in accordance with the original restriction
- Transfer of a restricted fixed asset is difficult if that moves its use outside of the scope of the original restriction
- This policy means that our stated restricted fund holding on the balance sheet is about £92K whereas our restricted cash holding is £16K

After:

- The purchase of an asset with restricted funds in line with the stipulated restriction is treated as the fulfilment of the restriction
- The purchased asset is treated as an unrestricted asset
- £76K value of restricted assets will be recategorised as unrestricted
- The restricted fund holding on the balance sheet will be shown as £16K

Fixed Asset Limit
It has been agreed with the accountants, in order to achieve alignment between the annual accounts and the Fixed Asset Register introduced under FM20, that future Fixed Asset additions will be limited to assets valued at £5,000 and above.

STRUCTURE, GOVERNANCE AND MANAGEMENT

In accordance with the NCI Constitution (October 2020):

Election of Trustees
The Charity Constitution states that there should be not less than 5 nor more than 8 elected trustees; one ex officio trustee; and not more than 3 nominated or co-opted trustees. If the number of elected trustees falls below 5 the remaining trustee or trustees may act only to call a meeting of the charity trustees to appoint a new charity trustee.

Elected Trustees
NCI Trustees will be elected by the member Stations at the annual general meeting and will serve a term of 3 years after which they must retire, however they may seek re-election (to a maximum of 3 terms).

Vacancies not filled at the annual general meeting, or that occur between annual general meetings, may be filled. The member Stations or the Trustees may at any time decide to appoint a new Trustee, whether in place of a Trustee who has retired or been removed. or as an additional Trustee, provided that the limit specified on the number of Trustees would not as a result be exceeded.

Ex Officio Trustee
NCI's Treasurer for the time being ('the office holder') shall automatically, by virtue of holding that office ('ex officio'), be an NCI Trustee. If unwilling to act as a Trustee, the office holder may before accepting appointment as a Trustee, give notice in writing to the Trustees their unwillingness to act in that capacity or after accepting appointment as a Trustee, resign. The office of ex officio Trustee will then remain vacant until the office holder ceases to hold office.

Nominated Trustees
Corporate or unincorporated bodies, agencies and other organisations ('the appointing body'), as invited by the NCI Trustees, may each appoint one Trustee. Any appointment must be made at a meeting held according to the ordinary practice of the appointing body. Each appointment must be for a term of 3 years. Trustees so appointed have the same duty as the other NCI Trustees, to act in the way they decide, in good faith, would be most likely to further NCI's purposes.

Co-opted Trustees
NCI Trustees may at any time, also appoint other fit and proper persons as Trustees. Co-opted Trustees shall be reappointed on an annual basis following each AGM. Trustees so appointed have the same duty as the other NCI Trustees, to act in the way they decide, in good faith, would be most likely to further NCI's purposes.

Approved by order of the Board of Trustees on 28/06/2022 ……..and signed on its behalf by:



Clive Pouncey – NCI Chairman

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF NATIONAL COASTWATCH INSTITUTION

Independent examiner's report to the trustees of National Coastwatch Institution
I report to the charity trustees on my examination of the accounts of National Coastwatch Institution for the year ended 30 September 2021.

Responsibilities and basis of report
As the charity trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement
Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Jonathan Mashen FCA
Lang Bennetts Audit Limited
The Old Carriage Works
Moresk Road
TRURO
Cornwall
TR1 1DG

Date: 28/06/2022

NATIONAL COASTWATCH INSTITUTION

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 30 SEPTEMBER 2021

	Notes	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	293,004	43,348	336,352	346,257
Other trading activities	3	128,231	-	128,231	185,426
Investment income	4	12,998	-	12,998	10,502
Total		434,233	43,348	477,581	542,185
EXPENDITURE ON					
Raising funds	5	41,365	-	41,365	51,515
Charitable activities	6				
Operating coastal stations		434,718	28,136	462,854	464,679
Total		476,083	28,136	504,219	516,194
Net gains on investments		39,832	-	39,832	4,379
NET INCOME/(EXPENDITURE)		(2,018)	15,212	13,194	30,370
RECONCILIATION OF FUNDS					
Total funds brought forward		1,268,764	15,904	1,284,668	1,254,298
TOTAL FUNDS CARRIED FORWARD		1,266,746	31,116	1,297,862	1,284,668

The notes form part of these financial statements

NATIONAL COASTWATCH INSTITUTION

BALANCE SHEET
30 SEPTEMBER 2021

	Notes	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
FIXED ASSETS					
Tangible assets	12	271,623	-	271,623	228,738
Investments	13	418,531	-	418,531	361,912
		690,154	-	690,154	590,650
CURRENT ASSETS					
Stocks	14	4,287	-	4,287	13,602
Debtors	15	24,791	-	24,791	89,983
Cash at bank and in hand		561,985	31,116	593,101	601,437
		591,063	31,116	622,179	705,022
CREDITORS					
Amounts falling due within one year	16	(14,471)	-	(14,471)	(11,004)
NET CURRENT ASSETS		576,592	31,116	607,708	694,018
TOTAL ASSETS LESS CURRENT LIABILITIES		1,266,746	31,116	1,297,862	1,284,668
NET ASSETS		1,266,746	31,116	1,297,862	1,284,668
FUNDS	17				
Unrestricted funds:					
General				743,500	768,413
Designated reserve funds				523,246	500,351
				1,266,746	1,268,764
Restricted funds:					
Station fund				31,116	15,904
TOTAL FUNDS				1,297,862	1,284,668

The financial statements were approved by the Board of Trustees and authorised for issue on 28/06/2022 and were signed on its behalf by:

Mr C Pouncey - Trustee

The notes form part of these financial statements

NATIONAL COASTWATCH INSTITUTION

CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 SEPTEMBER 2021

	Notes	2021 £	2020 £
Cash flows from operating activities			
Cash generated from operations	1	129,321	33,990
Net cash provided by operating activities		129,321	33,990
Cash flows from investing activities			
Purchase of tangible fixed assets		(123,723)	(104,652)
Purchase of fixed asset investments		(23,581)	(135,036)
Sale of fixed asset investments		13,421	39,646
Investments cash to cash in hand		(6,627)	11,708
Interest received		2,853	3,103
Net cash used in investing activities		(137,657)	(185,231)
Change in cash and cash equivalents in the reporting period		(8,336)	(151,241)
Cash and cash equivalents at the beginning of the reporting period		601,437	752,678
Cash and cash equivalents at the end of the reporting period		593,101	601,437

The notes form part of these financial statements

NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 SEPTEMBER 2021

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2021 £	2020 £
Net income for the reporting period (as per the Statement of Financial Activities)	13,194	30,370
Adjustments for:		
Depreciation charges	80,838	65,587
Gain on investments	(39,832)	(4,379)
Interest received	(2,853)	(3,103)
Decrease/(increase) in stocks	9,315	(3,867)
Decrease/(increase) in debtors	65,192	(57,722)
Increase in creditors	3,467	7,104
Net cash provided by operations	129,321	33,990

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1/10/20 £	Cash flow £	At 30/9/21 £
Net cash			
Cash at bank and in hand	601,437	(8,336)	593,101
	601,437	(8,336)	593,101
Total	601,437	(8,336)	593,101

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charity which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Allocation and apportionment of costs
Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Long leasehold	-	at varying rates on cost
Plant and machinery	-	25% on reducing balance

The cost of tangible fixed assets is their purchase price, together with incidental costs of acquisition. Assets costing less than £2,000 are not capitalised.

Stocks
Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

continued...

1. ACCOUNTING POLICIES - continued

Legacies
Legacies are recognised on a case by case basis where the receipt of the legacy is considered probable and the amount can be measured reliably. A receipt will be probable if there has been a grant of probate: the executors have established that there are sufficient assets in the estate to pay the legacy, after settling any liabilities, and any conditions attached to the legacy are either within the control of the charity or have been met. Where legacies have been notified to the Charity, or the Charity is aware of the granting of probate and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

2. DONATIONS AND LEGACIES

	2021	2020
	£	£
Grants and donations	238,691	184,576
Gift aid	7,932	5,661
Legacies	20,686	104,102
Collection boxes	69,043	51,918
	336,352	346,257

3. OTHER TRADING ACTIVITIES

	2021	2020
	£	£
General fundraising	79,651	134,870
Liskeard sales	43,234	27,491
Membership fees	3,734	10,593
Sundry income	1,612	12,472
	128,231	185,426

4. INVESTMENT INCOME

	2021	2020
	£	£
Rents received	2,470	1,705
Income from investments	7,675	5,694
Bank interest receivable	2,853	3,103
	12,998	10,502

continued...

5. RAISING FUNDS

Raising donations and legacies

	2021	2020
	£	£
Printing, postage and stationery	8,803	5,595
General fundraising costs	15,436	-
Motor and travel costs	3,821	3,251
Computer and software costs	5,165	4,295
Marketing and public relations	8,140	25,313
General fundraising costs	-	11,701
	41,365	50,155

Other trading activities

	2021	2020
	£	£
Purchases	-	1,360
Aggregate amounts	41,365	51,515

6. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 7)	Support costs (see note 8)	Totals
	£	£	£
Operating coastal stations	382,129	80,725	462,854

7. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2021	2020
	£	£
Insurance	22,559	21,099
Light and heat	27,302	22,150
Telephone	27,254	28,334
Printing, postage and stationery	8,803	5,595
Advertising and website	9,227	9,121
Sundries	7,326	6,163
Uniforms and members' welfare	46,606	25,349
Training	3,863	5,403
Property repairs	36,994	39,295
Repairs and maintenance	88,499	99,133
Motor and travel	11,464	9,754
Room hire	3,012	2,445
Radios and Ofcom	3,217	3,684
Computer & software costs	5,165	4,295
Depreciation	80,838	65,588
	382,129	347,408

continued...

8. SUPPORT COSTS

	Management	Governance costs	Totals
	£	£	£
Operating coastal stations	65,806	14,919	80,725

Support costs, included in the above, are as follows:

	2021 Operating coastal stations	2020 Total activities
	£	£
Telephone	316	764
Sundries	-	1,383
Property repairs	-	34,869
Rent	16,350	16,181
Meetings and venue expenses	6,551	19,543
Declared Facility Status expenses	-	4,185
National officers' costs	29,237	12,355
Station manuals	9,727	6,240
Channel 65 training	16,840	17,655
Recoverable input VAT	(13,215)	(12,553)
Accountancy	7,810	8,005
Professional fees	1,297	1,842
Investment management fees	5,812	6,802
	80,725	117,271

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2021	2020
	£	£
Depreciation - owned assets	80,838	65,587

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 September 2021 nor for the year ended 30 September 2020.

Trustees' expenses

The Trust has reimbursed the trustees with £21,741 (2020: £24,096) in respect of travel costs, accommodation, subsistence and other ancillary costs being monies necessarily incurred in the pursuance of the Trust's business.

continued...

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	322,099	24,158	346,257
Other trading activities	185,426	-	185,426
Investment income	10,502	-	10,502
Total	518,027	24,158	542,185
EXPENDITURE ON			
Raising funds	51,515	-	51,515
Charitable activities			
Operating coastal stations	453,496	11,183	464,679
Total	505,011	11,183	516,194
Net gains on investments	4,379	-	4,379
NET INCOME	17,395	12,975	30,370
Transfers between funds	98,215	(98,215)	-
Net movement in funds	115,610	(85,240)	30,370
RECONCILIATION OF FUNDS			
Total funds brought forward	1,153,154	101,144	1,254,298
TOTAL FUNDS CARRIED FORWARD	1,268,764	15,904	1,284,668

continued...

12. TANGIBLE FIXED ASSETS

	Long leasehold £	Plant and machinery £	Totals £
COST			
At 1 October 2020	276,370	243,204	519,574
Additions	38,025	85,698	123,723
At 30 September 2021	314,395	328,902	643,297
DEPRECIATION			
At 1 October 2020	167,369	123,467	290,836
Charge for year	29,479	51,359	80,838
At 30 September 2021	196,848	174,826	371,674
NET BOOK VALUE			
At 30 September 2021	117,547	154,076	271,623
At 30 September 2020	109,001	119,737	228,738

13. FIXED ASSET INVESTMENTS

	Unlisted investments £
MARKET VALUE	
At 1 October 2020	361,912
Additions	23,581
Disposals	(13,159)
Revaluations	39,570
At 30 September 2021	411,904
PROVISIONS	
Reclassification/transfer	(6,627)
NET BOOK VALUE	
At 30 September 2021	418,531
At 30 September 2020	361,912

There were no investment assets outside the UK.

continued...

13. FIXED ASSET INVESTMENTS - continued

Cost or valuation at 30 September 2021 is represented by:

	Unlisted investments £
Valuation in 2017	4,282
Valuation in 2018	(5,090)
Valuation in 2019	14,659
Valuation in 2020	4,768
Valuation in 2021	39,570
Cost	353,715
	411,904

14. STOCKS

	2021 £	2020 £
Stocks	4,287	13,602

15. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021 £	2020 £
Other debtors	-	317
VAT	13,260	19,755
Prepayments and accrued income	11,531	69,911
	24,791	89,983

16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021 £	2020 £
Trade creditors	8,471	6,031
Accrued expenses	6,000	4,973
	14,471	11,004

17. MOVEMENT IN FUNDS

	At 1/10/20 £	Net movement in funds £	Transfers between funds £	At 30/9/21 £
Unrestricted funds				
General	768,413	(2,018)	(22,895)	743,500
Designated reserve funds	500,351	-	22,895	523,246
	1,268,764	(2,018)	-	1,266,746
Restricted funds				
Station fund	15,904	15,212	-	31,116
TOTAL FUNDS	1,284,668	13,194	-	1,297,862

continued...

17. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds				
General	434,233	(476,083)	39,832	(2,018)
Restricted funds				
Station fund	43,348	(28,136)	-	15,212
TOTAL FUNDS	477,581	(504,219)	39,832	13,194

Comparatives for movement in funds

	At 1/10/19 £	Net movement in funds £	Transfers between funds £	At 30/9/20 £
Unrestricted funds				
General	650,447	17,395	100,571	768,413
Designated reserve funds	502,707	-	(2,356)	500,351
	1,153,154	17,395	98,215	1,268,764
Restricted funds				
Restricted premises fund	66,818	(4,783)	(62,035)	-
Restricted equipment fund	16,981	17,758	(34,739)	-
Station fund	17,345	-	(1,441)	15,904
	101,144	12,975	(98,215)	15,904
TOTAL FUNDS	1,254,298	30,370	-	1,284,668

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds				
General	518,027	(505,011)	4,379	17,395
Restricted funds				
Restricted premises fund	1	(4,784)	-	(4,783)
Restricted equipment fund	24,157	(6,399)	-	17,758
	24,158	(11,183)	-	12,975
TOTAL FUNDS	542,185	(516,194)	4,379	30,370

continued...

17. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/10/19 £	Net movement in funds £	Transfers between funds £	At 30/9/21 £
Unrestricted funds				
General	650,447	15,377	77,676	743,500
Designated reserve funds	502,707	-	20,539	523,246
	1,153,154	15,377	98,215	1,266,746
Restricted funds				
Restricted premises fund	66,818	(4,783)	(62,035)	-
Restricted equipment fund	16,981	17,758	(34,739)	-
Station fund	17,345	15,212	(1,441)	31,116
	101,144	28,187	(98,215)	31,116
TOTAL FUNDS	1,254,298	43,564	-	1,297,862

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds				
General	952,260	(981,094)	44,211	15,377
Restricted funds				
Restricted premises fund	1	(4,784)	-	(4,783)
Restricted equipment fund	24,157	(6,399)	-	17,758
Station fund	43,348	(28,136)	-	15,212
	67,506	(39,319)	-	28,187
TOTAL FUNDS	1,019,766	(1,020,413)	44,211	43,564

The following funds are held within the Designated Reserve funds

Operating budget fund	(21,916)
Station investment fund	22,112
Development fund	36,020
Contingency fund	50,000
Central reserves	437,030
	523,246

continued...

18. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 September 2021.

NATIONAL COASTWATCH INSTITUTION

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 30 SEPTEMBER 2021

	2021 £	2020 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Grants and donations	238,691	184,576
Gift aid	7,932	5,661
Legacies	20,686	104,102
Collection boxes	69,043	51,918
	336,352	346,257
Other trading activities		
General fundraising	79,651	134,870
Liskeard sales	43,234	27,491
Membership fees	3,734	10,593
Sundry income	1,612	12,472
	128,231	185,426
Investment income		
Rents received	2,470	1,705
Income from investments	7,675	5,694
Bank interest receivable	2,853	3,103
	12,998	10,502
Total incoming resources	477,581	542,185
EXPENDITURE		
Raising donations and legacies		
Printing, postage and stationery	8,803	5,595
General fundraising costs	15,436	-
Motor and travel costs	3,821	3,251
Computer and software costs	5,165	4,295
Marketing and public relations	8,140	25,313
General fundraising costs	-	11,701
	41,365	50,155
Other trading activities		
Shop purchases	-	1,360
Charitable activities		
Insurance	22,559	21,099
Light and heat	27,302	22,150
Telephone	27,254	28,334
Printing, postage and stationery	8,803	5,595
Advertising and website	9,227	9,121
Carried forward	95,145	86,299

NATIONAL COASTWATCH INSTITUTION

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 30 SEPTEMBER 2021

	2021	2020
	£	£
Charitable activities		
Brought forward	95,145	86,299
Sundries	7,326	6,163
Uniforms and members' welfare	46,606	25,349
Training	3,863	5,403
Property repairs	36,994	39,295
Repairs and maintenance	88,499	99,133
Motor and travel	11,464	9,754
Room hire	3,012	2,445
Radios and Ofcom	3,217	3,684
Computer & software costs	5,165	4,295
Long leasehold	29,479	25,676
Plant and machinery	51,359	39,912
	382,129	347,408
Support costs		
Management		
Telephone	316	764
Sundries	-	1,383
Property repairs	-	34,869
Rent	16,350	16,181
Meetings and venue expenses	6,551	19,543
Declared Facility Status expenses	-	4,185
National officers' costs	29,237	12,355
Station manuals	9,727	6,240
Channel 65 training	16,840	17,655
Recoverable input VAT	(13,215)	(12,553)
	65,806	100,622
Governance costs		
Accountancy	7,810	8,005
Professional fees	1,297	1,842
Investment management fees	5,812	6,802
	14,919	16,649
Total resources expended	504,219	516,194
Net (expenditure)/income before gains and losses	(26,638)	25,991
Gains and losses		
Gains/(losses) on fixed asset investments	39,832	4,379
Net (expenditure)/income	13,194	30,370

NATIONAL COASTWATCH INSTITUTION

England & Wales - Charity number 1159975

Accounts

REGISTERED CHARITY NUMBER: 1159975

REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2020

FOR

NATIONAL COASTWATCH INSTITUTION

Lang Bennetts
The Old Carriage Works
Moresk Road
TRURO
Cornwall
TR1 1DG

NATIONAL COASTWATCH INSTITUTION

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NATIONAL COASTWATCH INSTITUTION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 30 SEPTEMBER 2020

The Trustees present their report and the unaudited accounts of the Charity for the year ended 30 September 2020.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered charity name	National Coastwatch Institution
Constituted as	Charitable Incorporated Organisation
Governed by	NCI Constitution 25 October 2014 (updated October 2020)
Charity registration number	1159975
Principal office	17 Dean Street, Liskeard, PL14 4AB

The Trustees

The Trustees who served the charity during the period were as follows:

Mr S Ashby - appointed as a Trustee (ex officio Treasurer) on 08 April 2020
Mr M Byrne
Mr T Colquhoun
Mr D Crozier
Mr Stephen Hand - elected as a Trustee on 08 April 2020
Mr D Littlemore – retired as a Trustee on 08 April 2020
Mr C Pouncey
Mr J Rothwell
Mrs L Suddes
Mr I Whalley

Independent Examiner

Jonathan Mashen, Lang Bennetts Chartered Accountants, The Old Carriage Works, Moresk Rd, Truro, TR1 1DG.

EXECUTIVE SUMMARY

On behalf of the Board of Trustees, I am pleased to report a busy and successful year in spite of the challenges posed by Covid-19 through most of 2020.

NCI stations remained open for all but two months of the year, only closing during the initial lockdown between March and May. Since then, stations have operated largely by single manned watches, adhering to rigorous health and hygiene routines.

All stations were busier than normal during the summer and autumn, recording in total 595 incidents, many of which involved people stranded, injured or at risk of drowning. Our relations with HMCG were strengthened as illustrated in the following message, received after the lockdown from a HMCG senior operator.

"On the basis that you don't know what you've got until it's gone: we really missed NCI during stations' lockdown. Now that most of your stations are back online, we doubly appreciate what NCI does for us and thank you all very much".

Social restrictions due to Covid-19 made recruiting, training and fundraising challenging but stations devised new ways of working with more on-line activity. The Charity's IT capabilities developed rapidly as management meetings, PR and communications relied on electronic means. The 2020 AGM was conducted remotely with e-voting, and the annual Station Managers' meeting by video-conference - incorporating some 70 Managers and Officers.

Our Royal Patron, Her Royal Highness The Princess Royal provided highly valued support, attending the 2019 Station Managers' Meeting, a sponsors' Reception at Trinity House early in 2020, and visiting NCI Newhaven in September, meeting many watchkeepers and supporters in a socially distanced way. The event proved a real highlight for the station and generated excellent publicity for the Charity.

Thanks to robust reserves, our finances have remained healthy and we anticipate that we are well placed to weather further uncertainties in the coming year.

We began 2021 with 55 operational stations plus one under development at Atlantic College in south Wales. Regrettably late in 2020 we had to withdraw our transportable unit from Aberystwyth because staffing levels had become unsustainable.

Watchkeeper numbers hovered around 2600 for most of the year with a significant number of trainee members. Our new station programme was paused but we completed major refurbishment works to the lookouts at St Albans Head, Nare Point and Southend.

Looking ahead, we are planning for a return to more normal operations once restrictions ease, with a strong focus on boosting training and fundraising. For the longer term, the Board of Trustees, is engaged in a strategy project to consider NCI development over the next five years, with a view to publishing a new business plan later in 2021. In this project, we are fortunate to have the support of a volunteer consultant from the Cranfield Trust.

OBJECTIVE AND ACTIVITIES

Objective

The Charity objective is to assist in the protection and preservation of life at sea and around the UK coastline.

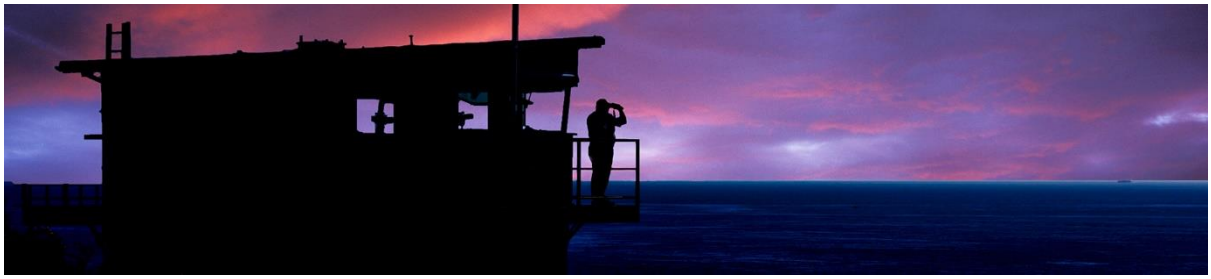
NATIONAL COASTWATCH INSTITUTION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 30 SEPTEMBER 2020

Vision

Our vision is to maintain our professional watchkeeping standards while developing NCI into a truly National Organisation, universally recognised as the foremost provider of Voluntary Coastwatch Services to the UK Search and Rescue Organisation.



NCI Bass Point at sunrise

Activities

The volunteers of the National Coastwatch Institution (NCI) provide Eyes, Ears and Voices around the Coast. We aim to keep a visual and listening watch around the coast in daylight hours, every day of the year to:

- 'spot' accidents, incidents and vulnerable people or vessels
- 'plot' the location
- 'report' the details to HMCG or other emergency services
- 'respond' with further assistance as required by HMCG

NCI is part of the UK National Search and Rescue Organisation, providing support to the frontline services. We help coastal users to be safe and stay safe, providing information about local conditions and facilities - in person, via the radio or by telephone.

Public Benefit

In managing the activities of the Charity, the trustees confirm that they have complied with their duty to have due regard to the Charity Commission's public benefit guidance when exercising any powers or duties to which the guidance is relevant.







Development and Business Plan
The NCI Direction and Five Year Business Plan, launched in May 2017, provided focus for development through the year and is now being updated to embrace NCI's development plans for 2021–2026.

In total £115K was allocated to development during the year, £67K of which was spent within the financial year with a further £48K committed to ongoing projects.

To date, some £66K has been spent on improving stations capabilities, including routing mains power to NCI Lyme Bay, improving water and toilet facilities at NCI Nare Point and upgrading optical equipment at several stations. A further £18K funded RYA SRC radio training and assessments for newly qualified watchkeepers.

The remaining £31K is designated to refurbishment of the Lee-on-the-Solent station and installing a high quality remote camera at Hartland Point with a relay to NCI Boscastle.

ACHIEVEMENTS AND PERFORMANCE

Search and Rescue Support
Nationally, NCI was involved in 595 incidents during 2020 of which 586 involved other elements of the UK Search and Rescue organisation. Incidents involved small vessels using the inshore waters, often suffering engine failures or entangled propellers, medical casualties at sea and along the coastline, stranded walkers, kayakers and kite surfers, as well as a worrying number of self-harm events.

Incidents

	2020	2019	2018	2017	2016	2015	2014
Total Number of Incidents	595	638	546	493	479	373	286
Incidents initiated by NCI	319	384	323	300	283	241	181
Incidents initiated by HMCG/others	276	254	223	193	196	132	105
NCI initiated Lifeboat Rescue	240	242	225	218	102	101	75

The following reports illustrate some of the incidents we have been involved in during the past year working with our partners in the Search and Rescue community.



NCI Gwennap Head On a sunny day in September one of a group of rock climbers was injured after slipping and falling from one of Cornwall's 'premier crags'. The Gwennap Head watchkeeper was able to quickly inform HMCG and a major rescue operation was launched. Coastguard Rescue Teams from Penzance, Land's End, both Sennen lifeboats and the Coastguard Search-and-Rescue helicopter were mobilised. Eventually, the casualty was winched from the scene and airlifted to hospital. The watchkeeper finally finished his shift 2 hours after the watch should have closed....as in all NCI stations, no one clock-watches when an incident is going on.



NCI Exmouth A 22 year record-high in the number of water users was recorded in September, when the station recorded 2,750 vessels passing their lookout, an increase of 400 from 2019. NCI responses to potentially life-threatening incidents also reached an all-time high between May and September as watchkeepers responded to 32 incidents involving boat users, kite surfers, paddle boarders and swimmers.

NCI Porthcawl The NCI watckeeper was closing down the evening watch when he heard on the radio that HMCG at Milford Haven required assistance with an incident. At 2059 with only one minute to go before the end of his watch, the watchkeeper was asked to help search for a possibly suicidal person. Using the station's powerful binoculars and CCTV camera, the watchkeeper managed to locate the casualty and provide a visual link to the Coast Guard Operations Centre at Milford Haven via the NCI stations secure website link. The incident was finally resolved at 2300 and the NCI watchkeeper was stood down.





NCI Stone Point Two paddle boarders were spotted well offshore energetically paddling against the current but making no progress. The concerned volunteer watchkeeper at NCI Stone Point informed Solent Coastguard. The RNLI Calshot Lifeboat was tasked to assist as the boarders were being swept increasing rapidly away from their return point. The lifeboat crew called Stone Point by radio and were directed to the position of the casualties who were relieved to receive a ride back to shore in the lifeboat. These were experienced paddle boarders, but they hadn't allowed for the strength of the current on the large spring tide.

Vessels Identified and Logged

	2020*	2019	2018	2017	2016	2015	2014
Commercial Vessels	137,374	205,860	223,486	230,790	200,201	184,975	157,493
Leisure Vessels	256,007	330,949	340,359	308,168	209,656	195,014	280,158
Military & Auxiliaries	4,752	6,919	6,048	6,713	6,587	6,667	7,200
Harbour Vessels etc.	17, 882	26,500	26,698	20,391	19,001	19,819	16,447

* All stations closed for 2 months for during March-May Covid-19 lockdown.

STATIONS

Most new station development was paused in 2020 because of government Covid-19 restrictions. However, in 2019 an exciting opportunity arose in south Wales to develop a new station in collaboration with the United World College - Atlantic College. This is an international sixth form college based at St Donat's Bay in the Vale of Glamorgan. It is expected that the station will be open for operations later in 2021, involving NCI volunteers with staff and students of the College in watchkeeping as well as the full range of NCI support activities.

Major refurbishments have taken place at several existing stations including a full internal refit at NCI St Albans Head in Dorset, installation of running, potable water and a flushing toilet at NCI Nare Point, west Cornwall, and a complete station replacement at NCI Southend in Essex.

Stations Planned and Under Investigation for the Future

LOCATION	SOLUTION	LOOKOUT TYPE	TIMING
Hartland Point	Relay to Boscastle	Camera	2021
Filey	New Station	Transportable	2021
Brancaster	New Summer Station	Transportable	2021
St Donat's	New Station	Station	2021
Hayling Island	New Station	Under review	Tbd
Bembridge	New Station	Under Review	Tbd
Bardsey Sound	Relay to Porthdinllaen	Camera	Tbd

Hunstanton		Under review	Tbd
Southwold		Under review	Tbd
Whitby		Under review	Tbd
Walney Island		Under review	Tbd

TRAINING and STATION SUPPORT

A significant impact of the government's Covid-19 restrictions was the cessation of face-to-face training. Initially this slowed qualification of trainee watchkeepers and prevented continuation training for our existing members. During the year however, alternative remote training methods were devised using on-line modules, YouTube videos, regular quizzes and distanced mentors. As a result, we have been able to qualify some new watchkeepers and maintain the necessary professional standards throughout the Charity.

VHF Radio Training for new watchkeepers is now outsourced to local RYA providers and has continued when allowed within the Covid-19 rules.

NSOs - Early in 2020, eleven volunteer National Support Officers (NSOs) were appointed, each to provide support as needed to stations in their local area, particularly with day to day operations and station management.
NCI Manual A full re-write of the NCI Manual was conducted resulting in a greatly enhanced document for the guidance and support for all members. The Board of Trustees would like to thank all those involved in this very significant project and especially our sponsors who made it possible.

HMCG and NCI Mutual Training Activities – We have continued to provide on-line training modules to HM Coastguard officers, explaining the functions and capabilities of NCI.

COMMUNITY BENEFIT

In addition to our primary objective "to protect and preserve life at sea and around the UK coastline", NCI continues to benefit the wider community in a number of ways:

The Queen's Award for Voluntary Service

The MBE for volunteer groups



NCI has an ongoing role in assisting other agencies including the Police and Local Authorities by alerting them to visible suspicious activity along the coastline. We regularly conduct visual searches for stolen craft and missing persons, as well as highlight environmental incidents.
By helping to improve safety around the coast, NCI encourages increased use of inshore coastal facilities and community participation. Local businesses and councils see us as a major contributor to safety, providing benefit where they offer leisure facilities and venues.

Our watchkeepers are all volunteers, recruited from many walks of life, with an interest in protecting and preserving life at sea and around the coast. A significant number are retired, some work full or part time, others are unemployed. A proportion of our members have a maritime background, but many do not. When volunteers join us, we provide all the training required to ensure watchkeepers are both competent and confident. NCI also provides a focus for watchkeepers by promoting a sense of team-working and community spirit.

"When people ask me what the NCI does, I tell them that they do three things. They save lives, they enrich lives and they add resilience to their communities as part of the search and rescue community. Thank you as a member of the public. Thank you for what you do on a day to day basis."
Air Marshall Sir Christopher Coville (NCI Patron)

CORPORATE COMMUNICATIONS

Corporate communications and public relations remain vital to raising awareness of the NCI's work, attracting recruits, support and funding.

Face to face communications and events were curtailed by the Covid-19 restrictions for much of 2020. Consequently, stations put even more emphasis on the opportunities to raise funds on-line and by individual sponsored challenges, to attract local donations and grants.

Unfortunately, the Covid-19 restrictions also forced the cancellation of the national and regional boat-shows, county shows and larger local events which the NCI normally attends. The loss of promotion at the 10-day Southampton International Boat Show held in September each year, was a particular disappointment. However, press coverage of our activities, events and newsworthy incidents, continued at national and local level via nautical magazines, regional TV and

radio, and through social media.

The National Facebook and Twitter pages have continued to attract more followers, due to an active campaign to increase awareness of the charity. At the same time, the internal news Robust pages of the NCI website and regular newsletters were vital tools for keeping in touch with all members and especially those restricted or isolated by Covid-19.

We were delighted that our Royal Patron, Her Royal Highness, The Princess Royal, was able to join us for our 2019 annual Station Managers' meeting held at the Victory Services Club in London, before the Covid-19 pandemic took hold. The Princess received regional briefs from groups of Station Managers and National Officers, each describing their role in NCI and facets of their station.

This was closely followed by a sponsors' reception at Trinity House in January, where Her Royal Highness along with Patron, Dame Katherine Grainger, provided exceptional support in promoting the Charity.



NCI Newhaven. In September 2020, The Princess was able to make a socially distance visit to NCI Newhaven to help mark the 15th anniversary of the founding of the station. The event had been postponed twice previously for reasons beyond the Princess's control so her visit on a perfect sunny day was 'trebly' welcome. After touring the watchstation, HRH met and spoke with the assembled watchkeepers and supporters, presented long service awards and unveiled an anniversary plaque.



FUNDRAISING

Along with many charities, NCI's fundraising activities have taken a significant hit over the past 12 months due to Covid-19. While the NCI service has been maintained, our major source of income, the great British public, has been inaccessible. Without this connection the level of fundraising by stations reduced as many planned events were cancelled or postponed. Given the circumstances it is remarkable that fundraising by stations totalled £362K during the year.

Station collections were greatly boosted by provision of new contactless payment cards to each station, enabling donations in an increasingly cashless society. Most of our direct funding is project based and any new or planned projects were delayed due to the pandemic. Pre-funded projects have progressed well while others in development are moving forward.

We are most grateful for the ongoing support of our sponsors. At the same time, we are aware that funders whose income sources have slowed, have moderated or deferred donations.

At present options for general fundraising remain limited as access to the public is key to success. However, by adopting a spirited approach to our funding activities we are creating and spotting opportunities.

We anticipate that street, event and venue collections will need to be enhanced in the future by embracing technology and improving our profile on social media. At the same time, we are actively seeking sponsorships and local grants for future events, exhibitions and displays. Stations continue to be proactive and agile and their successes, in the most difficult circumstances are to be greatly applauded.

OUR PEOPLE

NCI is a voluntary organisation set up in 1994 to restore a visual safety watch around the UK coastline. Each station operates as an operational hub of NCI, with a degree of autonomy but conforming to national standards and ethos.

We have 55 operational stations around the coast, most of which have achieved Declared Facility Status (DFS) as part of the UK Search and Rescue (SAR) Services, agreed by the Maritime and Coastguard Agency (MCA). The stations are staffed by some 2600 volunteers who contribute thousands of hours of watchkeeping, much of which was on a singleton basis in this year because of Covid-19 restrictions. In 2020, NCI volunteers were involved in 595 reported incidents, 240 of which resulted in RNLI lifeboat rescues. This is all achieved at no cost to the public purse.

Our watchkeepers come from many different walks of life and bring with them a wide range of experience. Some 19% are women; many, but by no means all, are retired and a number have served in the armed forces or emergency services.

All volunteers provide their time as watchkeepers or supporters entirely free of charge including buying their own uniforms, travelling at their own expense to and from the stations, fund raising and training new recruits. By their very nature, our watch stations are situated in places exposed to the most severe weather conditions and it is a credit to all our watch keepers that in spite of Covid-19 and social restrictions, NCI ‘eyes along the coast’ were maintained for the vast majority of 2020. The loyalty, commitment and dependability of our volunteers is unparalleled.









Personnel Statistics

	2020	2019	2018	2017	2016	2015	2014
Watchkeepers	2,332	2,419	2,132	2,093	1,997	1,865	1,839
Trainees	355	344	328	255	295	194	329
Cadets	0	0	0	7	0	0	0
Others in Support roles	62	53	63	57	48 *	221	-
Ladies as % of Membership	19	19	19	18	17	17	19
More than 10 yrs Service	341	292	248	372	229	61	128
More than 15 yrs Service	72	74	68	98	75	26	44
More than 20 yrs Service	27	23	8	29	11	1	1
More than 25 yrs Service	2	1	0	0	0	0	0

*2016 marked start of central register of Supporters

Station Statistics

	2020	2019	2018	2017	2016	2015	2014
No of Watchstations	56	56	54	51	51	49	49
No. of DFS	49	48	46	46	45	45	45
Percentage DFS	86	86	85	90	88	94	92
Total watchkeeper hours	*146,408	280,514	265,139	262,408	246,430	240,283	213,774

*All stations closed for 2 months during the March to May Covid-19 lockdown and were single manned thereafter to ensure safety of personnel.


25 YEARS 1994 - 2019
N
C
I
National Coastwatch
EYES ALONG THE COAST
NCI Station
Site Under Review
Proposed New Station / Camera
Site Under Active Development
= Camera
Whitby
Walney Island
Filey
Fleetwood
Hornsea +
Great Orme
Point Lynas
Rhoscolyn
Mablethorpe
Chapel Point
Skegness +
Porthdinllaen
Bardsey Sound +
Hunstanton
Wells Next the Sea
Cromer
Mundesley
Caister
Gorleston
Southwold
Felixstowe +
Wooltack Point
St Donat's Bay
Worms Head
Porthcawl +
Nells Point
Boscastle
Southend
Holehaven
Herne Bay
Hayling Island
Bembridge
Hartland Point +
Stepper Point +
St Agnes Head
St Ives +
Cape Cornwall +
Gwennap Head
Whitstable
Folkestone
Penzance
Bass Point
Nare Point
Portscatho
Charlestown
Polruan +
Rame Head
Prawle Point
Froward Point
Torbay
Teignmouth
Exmouth
Charmouth
Lyme Bay
Portland Bill +
St Albans Head
Swanage +
Hengistbury Head
Needles
Stone Point
Calshot
Lee on the Solent
Gosport
Shoreham
Newhaven

FINANCIAL REVIEW

Overview

As at 30th September 2020, the Trustees consider the financial position of the Charity to be very good, this being due to the continuing hard work of our members to raise funds. Despite the difficulties imposed by the Coronavirus pandemic, we are pleased to declare a surplus for the year of £30,370.

The table below shows that this year both the levels of income and expenditure have dropped. Although the income figure has dropped quite significantly, given that last year was exceptional, we still generated a surplus. Note also that the 2020 income still exceeds the 2018 income of £531,190. The Trustees consider these figures to represent a healthy financial position for the Charity.

Year ending 30th September	**2020**	**2019**
Total Funds Raised by Member Stations	£362,570	£547,906
Total Funds Raised by Central	£75,512	£47,019
Total income from legacies	£104,102	£115,416
Total Funds Raised	**£542,184**	**£710,341**
Expenditure by Member Stations	£455,980	£445,719
Expenditure by Central Operations	£60,214	£119,201
Total Expenditure:	**£516,194**	**£564,920**
Investment Gain	**£4,380**	**£9,490**
Surplus	**£30,370**	**£154,911**
Assets Carried Forward	**£1,284,668**	**£1,254,298**

There is no fund or subsidiary undertaking materially in deficit nor giving the Trustees cause for concern. In view of the above, the Trustees are confident in the Charity's ability to continue as a going concern.

Development Fund

This year, the Trustees allocated a total of £113,174 to the Development Fund from Central Reserves. As at 30th September 2020, in total, £64,530 was spent in Grants to stations and £48,644 remains allocated.

Allocation and spend as listed below:

Station projects – Spent	£44,977
Station projects – Allocated	£31,220
Radio training	£17,655
Capability projects – Spent	£1,898
Capability projects – Allocated	£17,424
Total	**£113,174**

Contingency Fund
Under the New Financial Model (2016) a Contingency Fund of £50,000 was established to be readily available in case of emergencies and unforeseen events. This year no payments were made from the Contingency fund and £1490 was returned following the intervention of the financial ombudsman in a previous loss.

Station Investment Fund
As at 1st October 2019 £37,752 was held within the central savings and investment accounts on behalf of 9 stations. At 30th September 2020 this figure had increased to £38,620. Stations received a total interest payment of £229 on 31st April 2020, which equated to an interest rate of 0.6%.

Summary of Designated Funds
The following designated funds are held within the central portion of the unrestricted general fund:

Station investment fund	£ 38,620
Development fund	£ 48,644
Contingency fund	£ 51,490
Operating Budget fund	(£24,529)
Central reserves	£386,126
	£500,351

Legacies and Donations
In 2016/17, the Trustees were informed of a probable legacy of £50,000 to the benefit of NCI. However, due to uncertainty of NCI as a beneficiary and the fact that probate has not yet been granted, this has not been included in the Statutory Statement of Accounts.

In 2019/20 £15,000 was received from the estate of the late Judi Gifford. The residuary estate due to NCI has been conservatively estimated at £36,489 in these accounts.

In 2019/20 £32,034 was received from the estate of the late Patrick Yorke.

In 2019/20 we were informed of a legacy to the NCI of £30,000 from the estate of the late Andrew Greig. This has been included in these accounts

In 2019/20 £600 was received in memory of the late Ann Higgs.

In December 2019 we were informed of a legacy from the estate of the late Charles Witt. The value is now known to be £1,414.07

In 2019/20, the following donations in excess of £5000 were received:

Trinity House	£5,455

VAT
With effect from 1st April 2015, qualifying charities as defined by section 33D of the VAT Act 1994 are able to reclaim VAT charged on non-business supplies and services.

At 30th September 2020 NCI has successfully reclaimed £224,195 in VAT.

Reserves Policy
In November 2016, the Trustees established an investment fund of £250,000, invested with Rathbones Investment Management. Based on projections on income and expenditure, it was envisaged that the investment fund would be reviewed after 5 years.

The level of Central Reserves at 30th September 2019 was £388,693. Of this an additional £100,000 has been added to the Investment fund. It is the Trustees' view that this review period remains appropriate. The first review will therefore be in November 2021.

The Trustees believe that this level of Reserves is adequate to mitigate foreseeable risks and thereby secure the on-going operation of the charity in the face of adverse conditions.

Covid-19
At the time of writing, the operation of the charity remains severely impacted by the Covid-19 pandemic. Due to emergency measures introduced by the government, the watchstations are limited in their operation and no fund-raising is possible. The duration and long term impact of these measures is currently unknown.

The Trustees have regularly reviewed the increased risk to the charity caused by the significantly reduced fundraising potential in 2020/21 and remain confident that our financial position and reserves policy are adequate to secure the on-going operation of the charity.

Treatment of Restricted Fixed Assets
Following a recommendation from the National Treasurer supported by our accountants, the Trustees approved a change in the treatment of Restricted Fixed Assets. In future, the purchase of an asset using restricted funds will be considered to meet in full the restriction imposed on the original donation. The change is detailed below:

Before:

- Restricted funds which are used to purchase an asset such as a Telescope, create a restricted fixed asset
- Restricted fixed assets and non-restricted fixed assets are accounted separately
- Sale of a restricted fixed asset creates restricted funds that must be spent in accordance with the original restriction
- Transfer of a restricted fixed asset is difficult if that moves its use outside of the scope of the original restriction
- This policy means that our stated restricted fund holding on the balance sheet is about £92K whereas our restricted cash holding is £16K

After:

- The purchase of an asset with restricted funds in line with the stipulated restriction is treated as the fulfilment of the restriction
- The purchased asset is treated as an unrestricted asset
- £76K value of restricted assets will be recategorised as unrestricted
- The restricted fund holding on the balance sheet will be shown as £16K

Fixed Asset Limit
It has been agreed with the accountants, in order to achieve alignment between the annual accounts and the Fixed Asset Register introduced under FM20, that future Fixed Asset additions will be limited to assets valued at £5,000 and above.

STRUCTURE, GOVERNANCE AND MANAGEMENT

In accordance with the NCI Constitution (October 2020):

Election of Trustees

The Charity Constitution states that there should be not less than 5 nor more than 8 elected trustees; one ex officio trustee; and not more than 3 nominated or co-opted trustees. If the number of elected trustees falls below 5 the remaining trustee or trustees may act only to call a meeting of the charity trustees to appoint a new charity trustee.

Elected Trustees

NCI Trustees will be elected by the member Stations at the annual general meeting and will serve a term of 3 years after which they must retire, however they may seek re-election (to a maximum of 3 terms).

Vacancies not filled at the annual general meeting, or that occur between annual general meetings, may be filled. The member Stations or the Trustees may at any time decide to appoint a new Trustee, whether in place of a Trustee who has retired or been removed. or as an additional Trustee, provided that the limit specified on the number of Trustees would not as a result be exceeded.

Ex Officio Trustee

NCI's Treasurer for the time being ('the office holder') shall automatically, by virtue of holding that office ('ex officio'), be an NCI Trustee. If unwilling to act as a Trustee, the office holder may before accepting appointment as a Trustee, give notice in writing to the Trustees their unwillingness to act in that capacity or after accepting appointment as a Trustee, resign. The office of ex officio Trustee will then remain vacant until the office holder ceases to hold office.

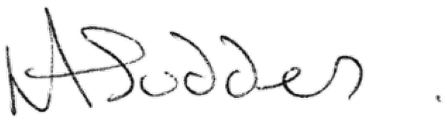
Nominated Trustees

Corporate or unincorporated bodies, agencies and other organisations ('the appointing body'), as invited by the NCI Trustees, may each appoint one Trustee. Any appointment must be made at a meeting held according to the ordinary practice of the appointing body. Each appointment must be for a term of 3 years. Trustees so appointed have the same duty as the other NCI Trustees, to act in the way they decide, in good faith, would be most likely to further NCI's purposes.

Co-opted Trustees

NCI Trustees may at any time, also appoint other fit and proper persons as Trustees. Co-opted Trustees shall be reappointed on an annual basis following each AGM. Trustees so appointed have the same duty as the other NCI Trustees, to act in the way they decide, in good faith, would be most likely to further NCI's purposes.

Approved by order of the Board of Trustees on 14 April 2021 and signed on its behalf by:



Mrs Lesley Suddes - Chairman

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF NATIONAL COASTWATCH INSTITUTION

Independent examiner's report to the trustees of National Coastwatch Institution ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 September 2020.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement
Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Institute of Chartered Accountants in England & Wales which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Jonathan Mashen FCA
Lang Bennetts
The Old Carriage Works
Moresk Road
TRURO
Cornwall
TR1 1DG

Date: 15 April 2021

NATIONAL COASTWATCH INSTITUTION

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 30 SEPTEMBER 2020

	Notes	Unrestricted funds £	Restricted funds £	2020 Total funds £	2019 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	322,098	24,158	346,256	438,726
Other trading activities	3	185,426	-	185,426	259,323
Investment income	4	10,502	-	10,502	12,292
Total		518,026	24,158	542,184	710,341
EXPENDITURE ON					
Raising funds	5	51,515	-	51,515	72,126
Charitable activities	6				
Operating coastal stations		453,496	11,183	464,679	492,794
Total		505,011	11,183	516,194	564,920
Net gains on investments		4,380	-	4,380	9,490
NET INCOME		17,395	12,975	30,370	154,911
Transfers between funds	17	98,215	(98,215)	-	-
Net movement in funds		115,610	(85,240)	30,370	154,911
RECONCILIATION OF FUNDS					
Total funds brought forward		1,153,154	101,144	1,254,298	1,099,387
TOTAL FUNDS CARRIED FORWARD		1,268,764	15,904	1,284,668	1,254,298

The notes form part of these financial statements

NATIONAL COASTWATCH INSTITUTION

BALANCE SHEET
30 SEPTEMBER 2020

	Notes	Unrestricted funds £	Restricted funds £	2020 Total funds £	2019 Total funds £
FIXED ASSETS					
Tangible assets	12	228,738	-	228,738	189,673
Investments	13	361,912	-	361,912	273,851
		590,650	-	590,650	463,524
CURRENT ASSETS					
Stocks	14	13,602	-	13,602	9,735
Debtors	15	89,666	-	89,666	32,261
Cash at bank and in hand		585,850	15,904	601,754	752,678
		689,118	15,904	705,022	794,674
CREDITORS					
Amounts falling due within one year	16	(11,004)	-	(11,004)	(3,900)
NET CURRENT ASSETS		678,114	15,904	694,018	790,774
TOTAL ASSETS LESS CURRENT LIABILITIES		1,268,764	15,904	1,284,668	1,254,298
NET ASSETS		1,268,764	15,904	1,284,668	1,254,298
FUNDS	17				
Unrestricted funds:					
General				768,413	650,447
Designated reserve funds				500,351	502,707
				1,268,764	1,153,154
Restricted funds:					
Restricted premises fund				-	66,818
Restricted equipment fund				-	16,981
Station fund				15,904	17,345
				15,904	101,144
TOTAL FUNDS				1,284,668	1,254,298

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 September 2020.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 September 2020 in accordance with Section 476 of the Companies Act 2006.

The notes form part of these financial statements

continued...

BALANCE SHEET - continued
30 SEPTEMBER 2020

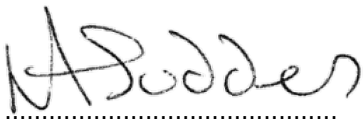
The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 14 April 2021 and were signed on its behalf by:



.....
Ms L Suddes - Trustee

The notes form part of these financial statements

NATIONAL COASTWATCH INSTITUTION

CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 SEPTEMBER 2020

	Notes	2020 £	2019 £
Cash flows from operating activities			
Cash generated from operations	1	34,306	289,415
Net cash provided by operating activities		34,306	289,415
Cash flows from investing activities			
Purchase of tangible fixed assets		(104,652)	(55,405)
Purchase of fixed asset investments		(135,036)	(15,169)
Sale of fixed asset investments		39,647	-
Investments cash to cash in hand		11,708	-
Interest received		3,103	5,323
Net cash used in investing activities		(185,230)	(65,251)
Change in cash and cash equivalents in the reporting period		(150,924)	224,164
Cash and cash equivalents at the beginning of the reporting period		752,678	528,514
Cash and cash equivalents at the end of the reporting period		601,754	752,678

The notes form part of these financial statements

NATIONAL COASTWATCH INSTITUTION

NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 SEPTEMBER 2020

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2020 £	2019 £
Net income for the reporting period (as per the Statement of Financial Activities)	30,370	154,911
Adjustments for:		
Depreciation charges	65,587	56,387
Gain on investments	(4,380)	(9,490)
Interest received	(3,103)	(5,323)
Increase in stocks	(3,867)	(2,167)
(Increase)/decrease in debtors	(57,405)	98,097
Increase/(decrease) in creditors	7,104	(3,000)
Net cash provided by operations	34,306	289,415

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1/10/19 £	Cash flow £	At 30/9/20 £
Net cash			
Cash at bank and in hand	752,678	(150,924)	601,754
	752,678	(150,924)	601,754
Total	752,678	(150,924)	601,754

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Allocation and apportionment of costs
Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Long leasehold	-	at varying rates on cost
Plant and machinery	-	25% on reducing balance

The cost of tangible fixed assets is their purchase price, together with incidental costs of acquisition. Assets costing less than £2,000 are not capitalised.

Stocks
Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

continued...

1. ACCOUNTING POLICIES - continued

Legacies
Legacies are recognised on a case by case basis where the receipt of the legacy is considered probable and the amount can be measured reliably. A receipt will be probable if there has been a grant of probate: the executors have established that there are sufficient assets in the estate to pay the legacy, after settling any liabilities, and any conditions attached to the legacy are either within the control of the charity or have been met. Where legacies have been notified to the Charity, or the Charity is aware of the granting of probate and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

2. DONATIONS AND LEGACIES

	2020	2019
	£	£
Grants and donations	184,575	216,290
Gift aid	5,661	2,459
Legacies	104,102	115,416
Collection boxes	51,918	104,561
	346,256	438,726

3. OTHER TRADING ACTIVITIES

	2020	2019
	£	£
General fundraising	134,870	205,579
Liskeard sales	27,491	35,390
Membership fees	10,593	11,073
Sundry income	12,472	7,281
	185,426	259,323

4. INVESTMENT INCOME

	2020	2019
	£	£
Rents received	1,705	1,800
Income from investments	5,694	5,169
Bank interest receivable	3,103	5,323
	10,502	12,292

continued...

5. RAISING FUNDS

Raising donations and legacies

	2020	2019
	£	£
Printing, postage and stationery	5,595	10,221
Advertising and website	-	10,043
Motor and travel costs	3,251	1,993
Computer and software costs	4,295	764
Marketing and public relations	25,313	24,534
General fundraising costs	11,701	22,426
	50,155	69,981

Other trading activities

	2020	2019
	£	£
Purchases	1,360	2,145
Aggregate amounts	51,515	72,126

6. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 7)	Support costs (see note 8)	Totals
	£	£	£
Operating coastal stations	347,408	117,271	464,679

7. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2020	2019
	£	£
Insurance	21,099	16,531
Light and heat	22,150	25,055
Telephone	28,334	26,901
Printing, postage and stationery	5,595	10,221
Advertising and website	9,121	10,724
Sundries	6,163	6,548
Uniforms and members' welfare	25,349	33,496
Training	5,403	7,758
Property repairs	39,295	56,479
Repairs and maintenance	99,133	96,337
Motor and travel	9,754	5,979
Room hire	2,445	4,655
Radios and Ofcom	3,684	720
Computer & software costs	4,295	764
25th anniversary celebration	-	11,718
Depreciation	65,588	56,387
	347,408	370,273

continued...

8. SUPPORT COSTS

	Management	Governance costs	Totals
	£	£	£
Operating coastal stations	100,622	16,649	117,271

Support costs, included in the above, are as follows:

	2020 Operating coastal stations	2019 Total activities
	£	£
Telephone	764	4,305
Sundries	1,383	1,017
Property repairs	34,869	23,341
Rent	16,181	18,080
Meetings and venue expenses	19,543	36,907
Declared Facility Status expenses	4,185	5,351
National officers' costs	12,355	5,027
Station manuals	6,240	902
Channel 65 training	17,655	23,258
Recoverable input VAT	(12,553)	(9,079)
Accountancy	8,005	4,700
Professional fees	1,842	8,712
Investment management fees	6,802	-
	117,271	122,521

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2020	2019
	£	£
Depreciation - owned assets	65,587	56,389

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 September 2020 nor for the year ended 30 September 2019.

Trustees' expenses

The Trust has reimbursed the trustees with £24,472 (2019: £32,389) in respect of travel costs, accommodation, subsistence and other ancillary costs being monies necessarily incurred in the pursuance of the Trust's business.

continued...

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	405,959	32,767	438,726
Other trading activities	259,323	-	259,323
Investment income	12,292	-	12,292
Total	677,574	32,767	710,341
EXPENDITURE ON			
Raising funds	72,126	-	72,126
Charitable activities			
Operating coastal stations	470,090	22,704	492,794
Total	542,216	22,704	564,920
Net gains on investments	9,490	-	9,490
NET INCOME	144,848	10,063	154,911
Transfers between funds	2,230	(2,230)	-
Net movement in funds	147,078	7,833	154,911
RECONCILIATION OF FUNDS			
Total funds brought forward	1,006,076	93,311	1,099,387
TOTAL FUNDS CARRIED FORWARD	1,153,154	101,144	1,254,298

12. TANGIBLE FIXED ASSETS

	Long leasehold £	Plant and machinery £	Totals £
COST			
At 1 October 2019	241,097	173,825	414,922
Additions	35,273	69,379	104,652
At 30 September 2020	276,370	243,204	519,574
DEPRECIATION			
At 1 October 2019	141,693	83,556	225,249
Charge for year	25,676	39,911	65,587
At 30 September 2020	167,369	123,467	290,836
NET BOOK VALUE			
At 30 September 2020	109,001	119,737	228,738
At 30 September 2019	99,404	90,269	189,673

continued...

13. FIXED ASSET INVESTMENTS

	Unlisted investments £
MARKET VALUE	
At 1 October 2019	273,851
Additions	135,036
Disposals	(40,035)
Revaluations	4,768
At 30 September 2020	373,620
PROVISIONS	
Reclassification/transfer	11,708
NET BOOK VALUE	
At 30 September 2020	361,912
At 30 September 2019	273,851

There were no investment assets outside the UK.

14. STOCKS

	2020 £	2019 £
Stocks	13,602	9,735

15. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020 £	2019 £
VAT	19,755	29,377
Prepayments and accrued income	69,911	2,884
	89,666	32,261

16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020 £	2019 £
Trade creditors	6,031	-
Accrued expenses	4,973	3,900
	11,004	3,900

continued...

17. MOVEMENT IN FUNDS

	At 1/10/19 £	Net movement in funds £	Transfers between funds £	At 30/9/20 £
Unrestricted funds				
General	650,447	17,395	100,571	768,413
Designated reserve funds	502,707	-	(2,356)	500,351
	1,153,154	17,395	98,215	1,268,764
Restricted funds				
Restricted premises fund	66,818	(4,783)	(62,035)	-
Restricted equipment fund	16,981	17,758	(34,739)	-
Station fund	17,345	-	(1,441)	15,904
	101,144	12,975	(98,215)	15,904
TOTAL FUNDS	1,254,298	30,370	-	1,284,668

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds				
General	518,026	(505,011)	4,380	17,395
Restricted funds				
Restricted premises fund	1	(4,784)	-	(4,783)
Restricted equipment fund	24,157	(6,399)	-	17,758
	24,158	(11,183)	-	12,975
TOTAL FUNDS	542,184	(516,194)	4,380	30,370

Comparatives for movement in funds

	At 1/10/18 £	Net movement in funds £	Transfers between funds £	At 30/9/19 £
Unrestricted funds				
General	637,301	144,848	(131,702)	650,447
Designated reserve funds	368,775	-	133,932	502,707
	1,006,076	144,848	2,230	1,153,154
Restricted funds				
Restricted premises fund	54,621	12,197	-	66,818
Restricted equipment fund	19,115	(2,134)	-	16,981
Station fund	19,575	-	(2,230)	17,345
	93,311	10,063	(2,230)	101,144
TOTAL FUNDS	1,099,387	154,911	-	1,254,298

continued...

17. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds				
General	677,574	(542,216)	9,490	144,848
Restricted funds				
Restricted premises fund	29,766	(17,569)	-	12,197
Restricted equipment fund	3,001	(5,135)	-	(2,134)
	32,767	(22,704)	-	10,063
TOTAL FUNDS	710,341	(564,920)	9,490	154,911

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/10/18 £	Net movement in funds £	Transfers between funds £	At 30/9/20 £
Unrestricted funds				
General	637,301	162,243	(31,131)	768,413
Designated reserve funds	368,775	-	131,576	500,351
	1,006,076	162,243	100,445	1,268,764
Restricted funds				
Restricted premises fund	54,621	7,414	(62,035)	-
Restricted equipment fund	19,115	15,624	(34,739)	-
Station fund	19,575	-	(3,671)	15,904
	93,311	23,038	(100,445)	15,904
TOTAL FUNDS	1,099,387	185,281	-	1,284,668

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds				
General	1,195,600	(1,047,227)	13,870	162,243
Restricted funds				
Restricted premises fund	29,767	(22,353)	-	7,414
Restricted equipment fund	27,158	(11,534)	-	15,624
	56,925	(33,887)	-	23,038
TOTAL FUNDS	1,252,525	(1,081,114)	13,870	185,281

continued...

17. MOVEMENT IN FUNDS - continued

The following funds are held within the Designated Reserve funds

Operating budget fund	(24,530)
Station investment fund	38,620
Development fund	48,644
Contingency fund	51,490
Central reserves	386,127
	500,351

Restricted funds

The balance of the funds relating to fixed assets have been transferred to unrestricted reserves as the Trustees believe that the restriction imposed on the donation has been satisfied by the acquisition of the respective assets. As such the assets are not classed as restricted.

18. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 September 2020.

NATIONAL COASTWATCH INSTITUTION

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 30 SEPTEMBER 2020

	2020 £	2019 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Grants and donations	184,575	216,290
Gift aid	5,661	2,459
Legacies	104,102	115,416
Collection boxes	51,918	104,561
	346,256	438,726
Other trading activities		
General fundraising	134,870	205,579
Liskeard sales	27,491	35,390
Membership fees	10,593	11,073
Sundry income	12,472	7,281
	185,426	259,323
Investment income		
Rents received	1,705	1,800
Income from investments	5,694	5,169
Bank interest receivable	3,103	5,323
	10,502	12,292
Total incoming resources	542,184	710,341
EXPENDITURE		
Raising donations and legacies		
Printing, postage and stationery	5,595	10,221
Advertising and website	-	10,043
Motor and travel costs	3,251	1,993
Computer and software costs	4,295	764
Marketing and public relations	25,313	24,534
General fundraising costs	11,701	22,426
	50,155	69,981
Other trading activities		
Shop purchases	1,360	2,145
Charitable activities		
Insurance	21,099	16,531
Light and heat	22,150	25,055
Telephone	28,334	26,901
Printing, postage and stationery	5,595	10,221
Advertising and website	9,121	10,724
Sundries	6,163	6,548
Carried forward	92,462	95,980

NATIONAL COASTWATCH INSTITUTION

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 30 SEPTEMBER 2020

	2020	2019
	£	£
Charitable activities		
Brought forward	92,462	95,980
Uniforms and members' welfare	25,349	33,496
Training	5,403	7,758
Property repairs	39,295	56,479
Repairs and maintenance	99,133	96,337
Motor and travel	9,754	5,979
Room hire	2,445	4,655
Radios and Ofcom	3,684	720
Computer & software costs	4,295	764
25th anniversary celebration	-	11,718
Long leasehold	25,676	26,297
Plant and machinery	39,912	30,090
	347,408	370,273
Support costs		
Management		
Telephone	764	4,305
Sundries	1,383	1,017
Property repairs	34,869	23,341
Rent	16,181	18,080
Meetings and venue expenses	19,543	36,907
Declared Facility Status expenses	4,185	5,351
National officers' costs	12,355	5,027
Station manuals	6,240	902
Channel 65 training	17,655	23,258
Recoverable input VAT	(12,553)	(9,079)
	100,622	109,109
Governance costs		
Accountancy	8,005	4,700
Professional fees	1,842	8,712
Investment management fees	6,802	-
	16,649	13,412
Total resources expended	516,194	564,920
Net income before gains and losses	25,990	145,421
Realised recognised gains and losses		
Realised gains/(losses) on fixed asset investments	4,380	9,490
Net income	30,370	154,911