

Registered Charity Number: 1159886

ISLE OF WIGHT DONKEY SANCTUARY CIO

**REPORT OF THE TRUSTEES AND
CONSOLIDATED FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED
31 DECEMBER 2023**

ISLE OF WIGHT DONKEY SANCTUARY CIO
Registered Charity Number: 1159886
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ISLE OF WIGHT DONKEY SANCTUARY CIO
Registered Charity Number: 1159886
Legal and Administrative Information

Trustees

Andrew Gordon Pattison (Appointed 19 Sep 2023)
Colin Ward (Resigned)
Dawn Finney
Elaine Maria Burtenshaw
Janine Dyer
Jill Procter (Appointed 19 Jul 2024)

Registered office

Lower Winstone Farm
St. Johns Road
Wroxall
Ventnor
Isle of Wight
England
PO38 3AA

Registered charity number
1159886

Registered company number
CE002608

Accountant

Stephen Humphreys FCCA
SHMS Accountants Ltd
SHMS House
20 Little Park Farm Road
Fareham
PO15 5TD

Independent Auditor

Stuart Mackie FCA (Senior Statutory Auditor)
Morris Crocker Limited
Station House
North Street
Havant
Hampshire
PO9 1QU

REPORT OF THE TRUSTEES

Objectives and activities

In February 2023, the sanctuary appointed Susan McCall as the new Chief Executive, succeeding the outgoing Charity Manager who dedicated eleven successful years to the role. Susan brings extensive experience from her leadership roles in several charities, most notably the Ride High Equine Charity in Milton Keynes, where she specialized in fostering interactions between equines and individuals with additional needs.

We have set out a clear vision for the sanctuary, aligned with our mission, and developed a three-year strategy to deliver it. Our Mission is to provide refuge, exceptional care, and new beginnings for donkeys and other equines in need. Our Vision is to become the centre of excellence in donkey welfare, dedicated to not only providing the best possible care but also fostering a deeper connection and understanding between people and our equine companions.

Donkey welfare improvements

Our donkeys are at the forefront of everything we do. We provide a safe and nurturing environment, ensure regular health checks, and prioritise their emotional and social needs by offering ample space, enrichment, and opportunities to socialise with other equines. Each donkey has a customised care plan tailored to their specific welfare needs, including diet plans, monthly weigh-ins, body-scoring and conditioning, medical care, bedding, grooming, exercise, and training. We have 119 Donkeys, 15 Ponies and 2 Mules.

We take pride in the individual little touches we provide for each herd, such as warming up food for elderly donkeys, using herbal tea in their water to encourage better hydration, providing specialised bedding options for our Extra Care herd, and providing freshly steamed hay for those with respiratory issues. These are just a few examples of our commitment to give the very best care to our donkeys.

We have developed Poppy's Place into a dedicated care centre for our Special Care donkeys, who have complex health needs, ensuring a safe environment where they have the freedom to roam and enjoy enhanced stabling. The Barn provides ample indoor space for shelter during wet weather and shade during hot days. Additionally, there are paddock areas in front of and behind the barn, allowing for grazing and sunbathing.

Enhanced facilities for medical treatment

In late 2022, we embarked on a fundraising journey to establish an equine clinic, and thanks to generous donations, we raised £125,000.

However, in the Spring of 2023, due to economic factors such as high inflation, the cost-of-living crisis, and ever-increasing operating costs, we decided to pause and conduct further feasibility studies. We wanted to ensure that our plans were making the best use of funds. Consequently, we decided to repurpose an existing structure to rehouse the Equine Treatment Centre, significantly reducing construction costs.

We now plan to construct an equine rehabilitation barn on the original planning site, including an isolation barn at the perimeter. This will enable us to provide the highest level of care for equines requiring isolation for medical treatment or observation.

Strengthening our equine welfare knowledge

We are dedicated to continued learning and improvement through an ongoing training program for our Equine Welfare team, equipping them with the necessary experience, tools and support. We have collaborated with local veterinary experts and the Donkey Sanctuary at Sidmouth, who have shared their extensive knowledge and enhanced learning programs for both staff and volunteers.

All our Equine Welfare Team are now enrolled in the Donkey Academy. All this training has led to significant improvements in donkey care. This enhanced understanding of social dynamics and donkey behaviour has resulted in harmonious herds, reducing stress and promoting better health.

Improving the sanctuary environment

During 2023, our core objectives were to enhance the environment for our donkeys, staff, and visitors by implementing measurable improvements in estate management and operational efficiencies.

We initiated projects to optimise layout, enrich paddocks, improve grazing and pasture conditions, and implement a mud-management program. These efforts have already resulted in cleaner, more hygienic shelters and paddocks and will help to prevent serious hoof problems caused by excessive mud.

Additionally, we have created two new paddocks, providing an extra five acres of grazing land. This expansion will help us support the nutritional needs of our growing donkey population and ensure sustainable paddock grazing, allowing us to rotate grazing areas and maintain optimal pasture conditions

Education and community therapy

We continue to foster a deeper understanding of donkeys and their needs by offering enhanced educational programs and resources for visitors, schools, and the wider community. Our guided tours, activities, and educational materials highlight the importance of equine welfare and engage our visitors. These programs offer opportunities for direct interaction, adoption initiatives, and storytelling that bring to life the journey of our equines and the impact of our work.

Our commitment to community engagement also extends to providing support for community groups and those in need of special care. In 2023, we hosted visits from veteran groups, dementia support groups and other local community organisations.

Each visit is carefully tailored to meet the specific needs of the participants, offering an experience that adds significant value. Additionally, we bring our donkeys to care homes, hospices, and other facilities whose residents cannot visit the sanctuary, allowing them to experience the therapeutic benefits from interacting with our donkeys. These outreach efforts foster emotional connections and enhance the well-being of individuals, demonstrating the positive impact of our work beyond the sanctuary grounds.

We are immensely grateful to have received a National Lottery grant, which allows us to employ a community engagement officer. This support enables us to further our ongoing community work and extend the benefits of our sanctuary to even more people.

Our staff and volunteers

We employ over 40 staff members and have over 80 dedicated volunteers. Together they ensure that all our equines receive exceptional care every day of the year. Their hard work also allows us to welcome over 120,000 visitors annually to the sanctuary and provide ongoing support to our donors and supporters.

Our governance

We have made significant strides in improving our operations, focusing on stronger governance in finance, HR, and day-to-day procedures. Comprehensive processes for health and safety, as well as safeguarding, are now firmly in place. Additionally, we have invested in enhanced cybersecurity measures and provided specialised IT security training for all staff.

Our donkey fostering scheme

Some donkeys who find refuge with us are better suited to a quieter, more private environment. Our foster scheme helps these donkeys find permanent foster homes away from the sanctuary. This might involve fostering out a pair of bonded donkeys or joining an existing donkey at the foster home as their companion. Each donkey is carefully matched to an environment that best suits their needs, allowing us to provide a more flexible and personalised approach to equine welfare.

All routine costs are covered by their foster guardians, while we ensure excellent welfare standards are maintained through regular visits and update reports. To date, we have successfully rehomed our first three donkeys, each of whom is thriving in their smaller group environment.

Veterinary care

We continue to work very closely with our local veterinary practice, holding regular care meetings and using 'live' medication boards to ensure rigorous treatment protocols are upheld. These boards are updated daily based on the latest veterinary advice, ensuring each donkey receives the most appropriate care promptly.

In 2023, we forged strong relationships and close collaboration with The Donkey Sanctuary in Sidmouth, renowned for their world-class veterinary care. Their vets schedule regular visits to our site, sharing their extensive knowledge with our equine welfare team and local vets to promote the health and welfare of our equines. We greatly appreciate their continued support.

Additionally, we maintain a close partnership with Liphook Equine Hospital, which provides specialised support and treatment for our equines requiring more complex operations and procedures that cannot be performed on the island. A prime example of this collaboration is Theo's case. Theo, suffering from severe colic, was urgently transferred to Liphook for surgery, accompanied by his best friend, Noah.

Multiple operations and emergency blood transfusions, facilitated by our team and supported by donor donkeys, saved Theo's life. This story highlights the critical role of our veterinary partners in ensuring the well-being of our donkeys.

Finance and investment policy

Accounts for year-end December 2023

We are grateful for the continued support and commitment from our donors, supporters and adopters. Our consolidated income for the year was £2,247,192, broken down as follows:

- Legacies £506,652
- Donations/adoptions £929,701
- Trading Activities from our shop and cafe £770,842
- Interest £39,998

Our total expenses amounted to £1,995,993, detailed as follows:

- Charitable activities £1,197,973
- Raising funds £108,445
- Other trading £689,575

This results in a surplus of £251,199

Reserves Policy

Our reserves policy aims to meet the day-to-day operations of the sanctuary. The trustees acknowledge that a significant portion of our income comes from legacies. Historically, we have aimed to cover daily expenses without relying on legacies. However, due to rising costs and increased investment in staff, we will continue to recognise readily available funds to meet our daily commitments. This policy is reviewed regularly.

Total assets, including fixed assets and designated funds, stand at £4,244,971.

Income and Expenditure Analysis

In 2023, we experienced a slight reduction in income primarily due to decreased legacies, which reduced from £579,553 to £506,652. However, most of this shortfall was offset by increased funds from other sources. Additional income was generated from cash reserves, capitalising on higher interest rates from short-term and instant access accounts. We mitigated risks by spreading deposits across multiple UK-authorised banks to ensure protection under the £85k FSCS cover, managing deposits to maximise returns in line with our cash flow projections and reserves policy.

Expenditure increased sharply due to the cost-of-living crisis and inflation. To accommodate the rise in visitor numbers, we invested in staff to enhance safety and support our growth.

Isle of Wight Donkey Sanctuary Limited

Our trading company, which includes a gift shop, online shop and café, reported:

- Trading income £770,842
- Total Expense £689,574
- Net income £81,268

Despite increased turnover in 2023, the cost of sales and staffing also rose. The café has since improved its offerings, significantly increasing margins, and the shop has seen higher turnover and margins.

Overall Summary

- Consolidated reserves at the year-end: £4,244,971
- Expenditure was higher in 2023 due to cautious and controlled measures during the pandemic.
- Visitor numbers increased significantly over the past 12 months, leading to investments in staff, procedures, and site improvements to strengthen the charity for future challenges.

The positive net worth in our balance sheet confirms that the charity remains a going concern.

Future plans

In 2023, we experienced changes in management and trustees, following a consolidation of our position after the COVID pandemic. With the significant increase in operational expenditure and investment in additional staff and procedures, 2024 will mark the implementation of our strategic three-year plan.

The Trustees and Chief Executive Officer have dedicated time to developing our next strategic plan, which will guide the charity from 2024 to 2027. Our key focus areas include:

- **Donkey Care and Welfare** – continue to invest in the care and welfare of our equines while improving site infrastructure. As part of our efforts to improve equine welfare, we will continue to look at further opportunities for extending our fostering scheme.
- **Visitor Experience** – elevate the visitor experience by enhancing interactive and educational elements, improving facilities, and providing exceptional customer service to create memorable and engaging visits.
- **Fundraising** – strengthen fundraising efforts, particularly our adoption scheme, by enhancing communication and engagement with our supporters, ensuring they feel valued and connected to our mission.
- **Community Engagement** – support and expand community engagement programs.
- **Staff Development** – implement individual development programs to enhance equine knowledge among our staff.
- **Volunteer Integration** – increase our focus on volunteer integration, communication, and ensure a safe and inclusive environment for all.
- **IT and Communications** – further integrate our IT systems, providing enhanced communications, and providing ongoing cyber-crime training.
- **Governance** – conduct a benefits and governance review to underpin the running of the charity.

Risks

The Trustees oversee risk management for the charity, with quarterly reviews conducted during strategy review meetings. We have enhanced and improved audit and assurance activities, including operational and financial controls, and established robust internal controls for cash management. Monthly Trustee Meetings continue to refine management accounts, financial data, and monthly budget reviews.

- **Internal Audits and Controls** – comprehensive internal audits and controls have been established, with full reviews pending completion.
- **Cybersecurity** – we have implemented both awareness and cyber-crime training, along with ongoing testing, to mitigate risks, particularly concerning financial transactions.
- **Staffing** – continuity of management and succession-planning remain challenging. We have development plans and ongoing monthly training for staff, particularly on the yard, but recruitment continues to be an issue.
- **Business Continuity and Resilience** – a new three-year strategy has been developed and implemented, with quarterly reviews to measure progress against set goals.
- **Health and Safety** – annual reviews and policies are in place, with ongoing improvements to ensure a safe environment.
- **Safeguarding** – policies for safeguarding staff and volunteers have been established but need to be fully implemented across the organisation.
- **Reputation Management** – we have made improvements in communication and actively monitor reviews to mitigate the impact of any negative media.

Board of Trustees

Trustees are appointed for a 3-year term and can seek re-election to a maximum of 9 years. Trustees meet monthly with the CEO to discuss ongoing matters and ensure smooth operation. Additional, strategic review meetings are held quarterly to evaluate the governance practices and ensure adherence to best practices.

Statement of trustee responsibilities

The trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). The law applicable to charities in England and Wales, including the Charities Act 2011, Charity (Accounts and Reports) Regulations 2008, and the provisions of the trust deed, requires the trustees to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period.

In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and apply them consistently.
- Observe the methods and principles in the Charity SORP.
- Make judgments and estimates that are reasonable and prudent.
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees would like to extend their heartfelt thanks to our committed staff and volunteers, as well as the generosity of our supporters. Together, they enable us to keep our donkeys happy and healthy, allowing us to continue our mission and make a significant impact on both our equines and the community.

This report end approved by the trustees on the 15th of October 2024 and signed on its behalf by:



Dawn Finney, Trustee
Isle of Wight Donkey Sanctuary



Janine Dyer, Trustee

ISLE OF WIGHT DONKEY SANCTUARY CIO

Registered Charity Number: 1159886

Independent Auditor's Report

Opinion

We have audited the financial statements of Isle of Wight Donkey Sanctuary and its subsidiaries for the year ended 31 December 2023 on pages 22 to 40, which comprise the Consolidated Statement of Financial Activities, the Group and Charity Balance Sheets and Cashflow Statements and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charity's affairs as at 31 December 2023 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group or parent charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our Report of the Independent Auditors thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
 - the financial statements are not in agreement with the accounting records and returns;
- or
- certain disclosures of trustees' remuneration specified by law are not made; or
 - we have not received all the information and explanations we require for our audit

Responsibilities of trustees

As explained more fully in the Statement of Trustees Responsibilities, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group and parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or parent charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect there under.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

From discussion with management and those charged with governance information about the entity is documented to assess the activity within the organisation. We discuss management's assessment of risk in respect of irregularities, fraud and going concern.

Based on these discussions and our own assessments we determined that the key risk areas were income recognition in respect of cut off issues concerning legacy and donation income and management override concerning the size of the organisation.

We set financial statement materiality level based on the level of income. As a not for profit organisation raising income is its primary focus which is why income was used to determine the level of materiality. Our overall assessment of risk was used to determine performance materiality at an appropriate level.

Substantive audit tests were designed after assessing and performing walkthrough tests. The walkthrough testing confirmed documented systems which have been designed to act as a preventative measure against fraud and error which appear to be operating as documented. Substantive testing tested a sample of the population, representative of the population, to identify errors. The testing did not identify any material misstatements in areas tested.

Audit substantive tests concluded no material errors over the key risk areas of income recognition and management override.

The audit considers the organisation is not exposed to material risk of error as a result of assessing laws and regulations that are appropriate to the organisation.

Management assessed there is no going concern risk. The audit undertook a review of budgets, management accounts and the review of board minutes and came to the same conclusion as management.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the group and the parent charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Stuart Mackie FCA (Senior Statutory Auditor)
for and on behalf of Morris Crocker Limited
Chartered Accountants
Statutory Auditors
Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006

Station House
North Street
Havant
Hampshire
PO9 1QU

Date: 18/10/2024

ISLE OF WIGHT DONKEY SANCTUARY CIO
Registered Charity Number: 1159886
Consolidated Statement of Financial Activities
(Incorporating an income and expenditure account)
For the year ended 31 December 2023

	Notes	2023 Unrestricted Funds £	2023 Restricted Funds £	2023 Total Funds £	2022 Total Funds £
Income from:					
Donations and legacies	2	1,436,352	-	1,436,352	1,470,145
Other trading activities	3	770,842	-	770,842	691,365
Investment Income	4	39,998	-	39,998	2,543
Total income		2,247,192	-	2,247,192	2,164,053
Resources expended					
Raising funds	5	108,445	-	108,445	114,525
Charitable activities	5	1,197,973	-	1,197,973	974,981
Other trading activities	5	689,575	-	689,575	587,803
Total resources expended		1,995,993	-	1,995,993	1,677,309
Net incoming resources		251,199	-	251,199	486,744
Reconciliation of funds					
Total funds brought forward		3,993,772	-	3,993,772	3,507,028
Total funds carried forward		4,244,971	-	4,244,971	3,993,772

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movement in funds are disclosed in Note 21 to the financial statements.

ISLE OF WIGHT DONKEY SANCTUARY CIO
Registered Charity Number: 1159886
Consolidated Statement of Financial Position
As at 31 December 2023

	Notes	The Group		The Charity	
		2023 £	2022 £	2023 £	2022 £
Fixed assets					
Tangible assets	11	2,177,442	1,939,587	1,997,506	1,841,148
Investments	12	-	-	2	2
		<u>2,177,442</u>	<u>1,939,587</u>	<u>1,997,508</u>	<u>1,841,150</u>
Current assets					
Stocks	15	57,919	37,754	-	-
Debtors	16	713,204	434,522	979,335	734,090
Investments	17	1,205,840	-	1,205,840	-
Cash at bank and in hand		<u>221,800</u>	<u>1,658,405</u>	<u>156,105</u>	<u>1,462,986</u>
		<u>2,198,763</u>	<u>2,130,681</u>	<u>2,341,280</u>	<u>2,197,076</u>
Current Liabilities					
Creditors: amounts falling due within one year	18	<u>131,234</u>	<u>76,496</u>	<u>95,770</u>	<u>46,406</u>
Net current assets		<u>2,067,529</u>	<u>2,054,185</u>	<u>2,245,510</u>	<u>2,150,670</u>
Total assets less current liabilities		<u>4,244,971</u>	<u>3,993,772</u>	<u>4,243,018</u>	<u>3,991,820</u>
Creditors: amounts falling due after one year		-	-	-	-
Net assets		<u><u>4,244,971</u></u>	<u><u>3,993,772</u></u>	<u><u>4,243,018</u></u>	<u><u>3,991,820</u></u>
Funds	21				
Unrestricted funds		4,244,971	3,993,772	4,243,018	3,991,820
Restricted funds		-	-	-	-
Total Funds		<u><u>4,244,971</u></u>	<u><u>3,993,772</u></u>	<u><u>4,243,018</u></u>	<u><u>3,991,820</u></u>

The accompanying notes form an integral part of the financial statements.

The financial statements were approved by the Trustees on

15th October 2024



Dawn Finney



Janine Dyer

ISLE OF WIGHT DONKEY SANCTUARY CIO
Registered Charity Number: 1159886
Consolidated Statement of Cash Flows
For the year ended 31 December 2023

	Notes	The Group		The Charity	
		2023	2022	2023	2022
		£	£	£	£
Cash flows from operating activities	22	78,166	211,812	108,468	243,998
Cash flows from investing activities					
Interest receivable		39,998	2,543	39,998	2,543
Purchase of tangible fixed assets		(350,279)	(275,102)	(250,859)	(229,108)
Disposal of tangible fixed assets		1,350	24,052	1,350	24,050
Net cash provided by investing activities		(308,931)	(248,507)	(209,511)	(202,515)
Change in cash and cash equivalents in the year		(230,765)	(36,695)	(101,043)	41,483
Cash and cash equivalents at the beginning of the year		1,658,405	1,695,100	1,462,987	1,421,504
		<u>1,427,640</u>	<u>1,658,405</u>	<u>1,361,944</u>	<u>1,462,987</u>
Cash and cash equivalents:					
Cash at bank and in hand		221,800	1,658,405	156,104	1,462,987
Short term deposits (included in current asset investments)		1,205,840	-	1,205,840	-
		<u>1,427,640</u>	<u>1,658,405</u>	<u>1,361,944</u>	<u>1,462,987</u>

ISLE OF WIGHT DONKEY SANCTUARY CIO

Registered Charity Number: 1159886

Notes to the Financial Statements

1 Accounting policies

Statutory Information

The IOW Donkey Sanctuary CIO is a charitable incorporated organisation incorporated in England and Wales. The registered office address and principal place of business is: Lower Winstone Farm, Wroxall, Ventor, PO38 3AA

Basis of Preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)(effective 1 January 2019) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

These financial statements consolidate the results of the charity and its wholly-owned subsidiary The Isle of Wight Donkey Sanctuary Limited on a line by line basis. Transactions and balances between the charity and its subsidiary have been eliminated from the consolidated financial statements. Balances between the two entities are disclosed in the notes of the charities' balance sheet.

Public Benefit Entity

The charity meets the definition of a public benefit entity under FRS 102.

Going Concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

The trustees are of the view that the immediate future of the Charity for the next 12 months is secure on the basis of confirmation of continuing income streams and fundraising activity to generate additional income streams. Accordingly, the financial statements have been prepared on the going concern basis.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

ISLE OF WIGHT DONKEY SANCTUARY CIO

Registered Charity Number: 1159886

Notes to the Financial Statements

Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken at the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

Interest Receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Fund Accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Expenditure and Irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure is classified under the following activity headings:

- * Costs of raising funds relate to the costs incurred by the charity in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.

- * Expenditure on charitable activities includes the costs of delivering services and other educational activities undertaken to further the purposes of the charity and their associated support costs.

- * Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged against the activity for which the expenditure was incurred.

Allocation of Support Costs

Resources expended are allocated to the particular activity where the cost relates directly to that activity. However, the cost of overall direction and administration of each activity, comprising the salary and overhead costs of the central function, is apportioned on the following basis which are an estimate, based on staff time, of the amount attributable to each activity.

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

ISLE OF WIGHT DONKEY SANCTUARY CIO

Registered Charity Number: 1159886

Notes to the Financial Statements

Operating Leases

Rental charges are charged on a straight line basis over the term of the lease.

Tangible Fixed Assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses. Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings: 2% Straight Line

Plant and equipment etc.: 10-25% Reducing Balance

Motor vehicles: 25% Reducing Balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

Investments in Subsidiaries

Investments in subsidiaries are at cost.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of twelve months or less.

Creditors and Provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial Instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

ISLE OF WIGHT DONKEY SANCTUARY CIO

Registered Charity Number: 1159886

Notes to the Financial Statements

2	Income from donations and legacies	2023 £	2022 £
	Adopt a donkey scheme	311,594	238,842
	Donations	528,439	559,216
	Gift aid	89,668	92,535
	Legacies	506,651	579,552
		<u>1,436,352</u>	<u>1,470,145</u>

All income from donations and legacies, was attributable to unrestricted funds in 2023 and 2022

3	Income from other trading activities	2023 £	2022 £
	Income from trading activities	<u>770,842</u>	<u>691,365</u>
		<u>770,842</u>	<u>691,365</u>

All income from other trading activities, was attributable to unrestricted funds in 2023 and 2022.

4	Investment Income	2023 £	2022 £
	Interest receivable	<u>39,998</u>	<u>2,543</u>
		<u>39,998</u>	<u>2,543</u>

All income from investments was attributable to unrestricted funds in 2023 and 2022

ISLE OF WIGHT DONKEY SANCTUARY CIO
Notes to the Financial Statements

5a Analysis of expenditure (current year)

	Raising Funds	Charitable Activities	Other Trading Activities	Governance Costs	Support Costs	Total
	£	£	£	£	£	£
Staff costs (note 7)	56,423	556,449	250,456	12,210	-	875,538
Direct Costs	-	176,689	319,033	-	-	495,722
Advertising	-	-	872	-	26,837	27,709
Bank charges	-	10,322	8,067	-	-	18,389
Depreciation	-	93,153	17,920	-	-	111,073
IT & Telephone costs	-	-	2,433	-	22,903	25,336
Legal and professional costs	14,628	37,988	11,987	-	-	64,603
Office and administration	-	-	-	-	25,048	25,048
Other costs	-	58,098	21,756	-	-	79,854
Premises costs	-	169,597	56,683	-	-	226,280
Travel and subsistence	-	36,567	368	-	-	36,935
Audit and accountancy	-	-	-	9,506	-	9,506
	71,051	1,138,863	689,575	21,716	74,788	1,995,993
Support costs	37,394	37,394	-	-	(74,788)	-
Governance costs	-	21,716	-	(21,716)	-	-
Total expenditure	108,445	1,197,973	689,575	-	-	1,995,993

All expenses were attributable to unrestricted funds in 2023.

ISLE OF WIGHT DONKEY SANCTUARY CIO
Notes to the Financial Statements

5b Analysis of expenditure (prior year)

	Raising Funds	Charitable Activities	Other Trading Activities	Governance Costs	Support Costs	Total
	£	£	£	£	£	£
Staff costs (note 7)	26,498	392,391	229,541	12,334	-	660,764
Direct Costs	-	170,126	288,325	-	-	458,451
Advertising	-	-	-	-	38,057	38,057
Bank charges	-	9,667	9,871	-	-	19,538
Depreciation	-	67,573	7,200	-	-	74,773
IT & Telephone costs	-	-	3,005	-	33,207	36,212
Legal and professional costs	31,700	13,162	8,113	-	-	52,975
Office and administration	-	-	-	-	41,391	41,391
Other costs	-	46,925	15,763	-	-	62,688
Premises costs	-	170,417	25,985	-	-	196,402
Travel and subsistence	-	27,798	-	-	-	27,798
Audit and accountancy	-	-	-	8,260	-	8,260
	58,198	898,059	587,803	20,594	112,655	1,677,309
Support costs	56,327	56,328	-	-	(112,655)	-
Governance costs	-	20,594	-	(20,594)	-	-
Total expenditure	114,525	974,981	587,803	-	-	1,677,309

All expenses were attributable to unrestricted funds in 2022.

ISLE OF WIGHT DONKEY SANCTUARY CIO**Registered Charity Number: 1159886****Notes to the Financial Statements**

6 Net income/(expenditure)	2023	2022
	£	£
Net income/(expenditure) is stated after charging/(crediting):		
Depreciation	111,149	79,338
(Profit)/loss on disposal of fixed assets	(75)	(4,565)
Auditor's remuneration	7,106	5,860

7 Staff costs

Number of employees	2023	2022
The average number of employees during the year was:	Number	Number
Farm Staff	10	9
Office Staff	12	7
Fundraising Staff	2	2
Café Staff	19	13
Shop Staff	3	2
Estate Management	3	2
	49	35

Employment costs	2023	2022
	£	£
Salaries and wages	807,909	612,032
Social security costs	54,534	39,186
Employer's contribution to defined contribution pension scheme.	13,095	9,546
	875,538	660,764

There were no employees whose annual remuneration was £60,000 or more.

The charity trustees were neither paid or received any benefits from employment during the year (2022: £Nil).

Payments totalling £1,135, were made to Colin Ward during the year, as reimbursement of expenses incurred on behalf of the charity. Reimbursements of £74 were made to Colin in 2022.

The total employment benefits including employer pension contributions of the key management personnel were £130,225. (2022 - £80,055). Key management personnel comprises of 4 staff.

- * Susan McCall - Chief Executive (Appointed March 2023)
- * Derek Needham - Charity Manager (Resigned August 2023)
- * Jill Dubery - Finance & HR Administrator (Resigned September 2023)
- * Julia Newton - Senior Farm & Training Manager

ISLE OF WIGHT DONKEY SANCTUARY CIO

Registered Charity Number: 1159886

Notes to the Financial Statements

8 Retirement benefit scheme

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

Pension costs	2023 £	2022 £
Employer's pension cost	13,095	9,546
	<u>13,095</u>	<u>9,546</u>

9 Related party transactions

There are no donations from related parties which are outside the normal course of business.

The charity has taken advantage of the exemptions in FRS102, from disclosing transactions with other members of the group.

During the year, wages of £20,233 were paid to Mr S Ward.(2022: £15,979)

Mr S Ward is deemed to be a related party to the trustee, Mr C Ward.

10 Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

The charity's trading subsidiary, The Isle of Wight Donkey Sanctuary Ltd, gift aids available profits to the parent charity. Its charge to corporation tax in the year was £nil (2022: £nil).

ISLE OF WIGHT DONKEY SANCTUARY CIO

Registered Charity Number: 1159886

Notes to the Financial Statements

11 Tangible fixed assets

Group and charity	Land and buildings	Plant and machinery etc	Motor vehicles	Total
	£	£	£	£
Cost				
At 1 January 2023	1,986,990	350,570	51,304	2,388,864
Additions	115,655	234,624	-	350,279
Disposals	-	(3,402)	-	(3,402)
At 31 December 2023	<u>2,102,645</u>	<u>581,792</u>	<u>51,304</u>	<u>2,735,741</u>
Depreciation				
At 1 January 2023	288,814	134,345	26,118	449,277
Charge for the year	39,564	65,287	6,297	111,148
On disposals	-	(2,126)	-	(2,126)
At 31 December 2023	<u>328,378</u>	<u>197,506</u>	<u>32,415</u>	<u>558,299</u>
Net book value				
At 31 December 2023	<u>1,774,267</u>	<u>384,286</u>	<u>18,889</u>	<u>2,177,442</u>
At 31 December 2022	<u>1,698,176</u>	<u>216,225</u>	<u>25,186</u>	<u>1,939,587</u>

Charity	Land and buildings	Plant and machinery etc	Motor vehicles	Total
	£	£	£	£
Cost				
At 1 January 2023	1,986,990	227,623	51,304	2,265,917
Additions	115,655	135,204	-	250,859
Disposals	-	(3,400)	-	(3,400)
At 31 December 2023	<u>2,102,645</u>	<u>359,427</u>	<u>51,304</u>	<u>2,513,376</u>
Depreciation				
At 1 January 2023	288,814	109,837	26,118	424,769
Charge for the year	39,564	47,366	6,297	93,227
On disposals	-	(2,126)	-	(2,126)
At 31 December 2023	<u>328,378</u>	<u>155,077</u>	<u>32,415</u>	<u>515,870</u>
Net book value				
At 31 December 2023	<u>1,774,267</u>	<u>204,350</u>	<u>18,889</u>	<u>1,997,506</u>
At 31 December 2022	<u>1,698,176</u>	<u>117,786</u>	<u>25,186</u>	<u>1,841,148</u>

ISLE OF WIGHT DONKEY SANCTUARY CIO

Registered Charity Number: 1159886

Notes to the Financial Statements**12 Investments****Charity**

	Subsidiary Undertakings	
	2023	2022
	£	£
Cost and net book value at 1 January and 31 December	2	2

Details of the subsidiary undertakings are set out below:

	County of Incorporation	% Held
The Isle of Wight Donkey Sanctuary Limited	England	100

The charity's investment is in respect of its wholly owned subsidiary, The Isle of Wight Donkey Sanctuary Limited, a company which operates trading activities for the charity by operating a café and gift shop. The Isle of Wight Donkey Sanctuary Limited is a company registered in England.

13 Subsidiary undertaking

The charity owns the whole of the issued share capital of The Isle of Wight Donkey Sanctuary Limited, a company registered in England. The company number is 03020657. The registered office address is SHMS House, 20 Little Park Farm Road, Fareham, Hampshire, United Kingdom, PO15 5TD.

The subsidiary is used for non-primary purpose trading activities, in the form of operating a café and gift shop. All activities have been consolidated on a line by line basis on the statement of financial activities. Available profits are distributed to the parent charity.

	2023	2022
	£	£
Summary of subsidiary results		
Turnover	770,842	691,365
Cost of sales	(319,033)	(288,324)
Gross profit	451,809	403,041
Administrative expenses	(370,541)	(299,478)
Other operating income (inc. government grants)	-	-
Profit on ordinary activities	81,268	103,563
Deed of covenant to parent undertaking	(81,268)	(103,563)
Profit for the financial year	-	-
 The aggregate of assets, liabilities and funds was:		
Assets	309,287	332,569
Liabilities	(307,332)	(330,614)
Funds	1,955	1,955

Amounts owed to/from parent undertaking are shown in note 16

ISLE OF WIGHT DONKEY SANCTUARY CIO**Registered Charity Number: 1159886****Notes to the Financial Statements****14 Parent Charity**

The parent charity's gross income and the results for the year are disclosed as follows:

	2023	2022
	£	£
Gross incoming resources	1,557,619	1,576,252
Result for the year	<u>251,196</u>	<u>486,744</u>

Result for the year includes a donation from subsidiary undertaking of £81,268 (2022: £103,248)

15 Stocks

	The Group		The Charity	
	2023	2022	2023	2022
	£	£	£	£
Stocks held for other trading activities	57,919	37,754	-	-
	<u>57,919</u>	<u>37,754</u>	<u>-</u>	<u>-</u>

Stocks held are used within the charity's trading subsidiary and used solely for trading activities

16 Debtors: amount falling due within one year

	The Group		The Charity	
	2023	2022	2023	2022
	£	£	£	£
Other Debtors	2,847	29,213	2,500	29,213
Prepayments	30,165	19,872	25,773	19,384
Amounts due from group undertakings	-	-	271,870	300,516
Accrued income	33,892	10,679	33,892	10,679
Trade Debtors	1,000	460	-	-
Legacies receivable	645,300	374,298	645,300	374,298
	<u>713,204</u>	<u>434,522</u>	<u>979,335</u>	<u>734,090</u>

17 Current asset investments

	The Group		The Charity	
	2023	2022	2023	2022
	£	£	£	£
Short term deposits	1,205,840	-	1,205,840	-
	<u>1,205,840</u>	<u>-</u>	<u>1,205,840</u>	<u>-</u>

Investments in short term deposits have an original maturity of 12 months or less. At the balance sheet date the average maturity of the deposits was 3 months. The average interest rate was 4.58%.

ISLE OF WIGHT DONKEY SANCTUARY CIO

Registered Charity Number: 1159886

Notes to the Financial Statements**18 Creditors: amounts falling due within one year**

	The Group		The Charity	
	2023	2022	2023	2022
	£	£	£	£
Trade creditors	79,946	38,671	62,918	23,042
Taxation and social security	25,792	23,342	15,734	10,628
Other creditors	5,855	1	1,966	-
Accrued expenses	17,165	12,338	13,735	10,639
Credit Card	2,476	2,144	1,417	2,097
	<u>131,234</u>	<u>76,496</u>	<u>95,770</u>	<u>46,406</u>

19 Analysis of group net assets between funds (current year)

	General unrestricted	Restricted funds	Total funds
	£	£	£
Net assets	4,244,971	-	4,244,971
	<u>4,244,971</u>	<u>-</u>	<u>4,244,971</u>

20 Analysis of group net assets between funds (prior year)

	General unrestricted	Restricted funds	Total funds
	£	£	£
Net assets	3,993,772	-	3,993,772
	<u>3,993,772</u>	<u>-</u>	<u>3,993,772</u>

ISLE OF WIGHT DONKEY SANCTUARY CIO
Notes to the Financial Statements

21a Movements in funds (current year)

	As at 1 Jan 2023	Income & Gains	Expenses & Losses	Transfers between funds	As at 31 Dec 2023
	£	£	£	£	£
Unrestricted funds					
General	3,743,772	2,247,192	1,992,683	-	3,998,281
Designated funds - Equine Clinic	250,000	-	3,310	-	246,690
Restricted funds	-	-	-	-	-
Total funds	<u>3,993,772</u>	<u>2,247,192</u>	<u>1,995,993</u>	<u>-</u>	<u>4,244,971</u>

There were no restricted funds in 2023.

Equine Clinic Fund

Funds of £250,000 were designated in 2022 in respect of the build and fit of an Equine Clinic. A comprehensive feasibility study has now been undertaken and this has resulted in the original plans being revised. Due to escalating costs, it has now been decided that an existing barn will be repurposed into a Equine Treatment Centre, significantly reducing the constructions costs of this project. In additional, a barn will be constructed as an equine rehabilitation barn. Furthermore, we aim to establish an isolation barn at the site's perimeter, ensuring we can provide the very best care for equines requiring isolation for medical treatment or observation. Some initial planning costs were incurred in 2023 in relation to planning etc.

ISLE OF WIGHT DONKEY SANCTUARY CIO
Notes to the Financial Statements

21b Movements in funds (prior year)

	As at 1 Jan 2022	Income & Gains	Expenses & Losses	Transfers between funds	As at 31 Dec 2022
	£	£	£	£	£
Unrestricted funds					
General	3,507,028	2,164,053	(1,677,309)	(250,000)	3,743,772
Designated funds - Equine Clinic				250,000	250,000
Restricted funds	-	-	-	-	-
Total funds	<u>3,507,028</u>	<u>2,164,053</u>	<u>(1,677,309)</u>	<u>-</u>	<u>3,993,772</u>

There were no restricted funds in 2022.

ISLE OF WIGHT DONKEY SANCTUARY CIO

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Notes to the Financial Statements

22 Reconciliation of net income to net cash flow from operating activities

	2023 £	2022 £
Net income for the reporting period	251,199	486,744
Adjustments for:		
Depreciation charges	111,149	79,338
(Profit)/Loss on disposal of fixed assets	(75)	(4,565)
Interest receivable	(39,998)	(2,543)
(Increase)/Decrease in stocks	(20,165)	(11,411)
(Increase)/Decrease in debtors	(278,682)	(276,843)
Increase/(Decrease) in creditors	54,738	(58,908)
Net cash provided by operating activities	<u>78,166</u>	<u>211,812</u>

23 Comparatives for the statement of financial activities

	2022 Unrestricted Funds £	2022 Restricted Funds £	2022 Total Funds £	2021 Total Funds £
Income from:				
Donations and legacies	1,470,145	-	1,470,145	1,389,357
Other trading activities	691,365	-	691,365	544,501
Investment Income	<u>2,543</u>	<u>-</u>	<u>2,543</u>	<u>33</u>
Total incoming resources	<u>2,164,053</u>	<u>-</u>	<u>2,164,053</u>	<u>1,933,891</u>
Resources expended				
Raising funds	114,525	-	114,525	65,601
Charitable activities	974,981	-	974,981	792,439
Other trading activities	<u>587,803</u>	<u>-</u>	<u>587,803</u>	<u>428,538</u>
Total resources expended	<u>1,677,309</u>	<u>-</u>	<u>1,677,309</u>	<u>1,286,578</u>
Net Income	<u>486,744</u>	<u>-</u>	<u>486,744</u>	<u>647,313</u>
Reconciliation of funds				
Total funds brought forward	<u>3,507,028</u>		<u>3,507,028</u>	<u>2,859,715</u>
Total funds carried forward	<u>3,993,772</u>	<u>-</u>	<u>3,993,772</u>	<u>3,507,028</u>

There were no restricted funds in 2021

ISLE OF WIGHT DONKEY SANCTUARY CIO

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Notes to the Financial Statements

24 Operating lease commitments payable as a lessee

The group's total future minimum lease payments under non-cancellable operating leases is as follows for each of the following periods

	Equipment	
	2023	2022
	£	£
Less than one year	1,997	1,997
More than one year	1,164	3,161
	<u>3,161</u>	<u>5,158</u>

25 Capital commitments

At the balance sheet date, the group had no capital commitments.

At the previous reporting date, the group had capital commitments of £57,499, in relation to groundworks on the site, which were completed in 2023.

26 Controlling party

The charity is controlled by its trustees

27 Material Legacies

Legacy income is recognised as incoming resources when the charity has received the legacy, or when both the receipt and the amount can be reliably estimated and are considered probable. As of 31 December 2023, the charity had no legacies for which the amount or likelihood of receipt could not be determined. Consequently, there are no material legacies to report as of 31 December 2023.