

REGISTERED CHARITY NUMBER: 1159784

**REPORT OF THE TRUSTEES AND
FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023
FOR
C2C SOCIAL ACTION**

C2C SOCIAL ACTION

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FOR THE YEAR ENDED 31 MARCH 2023**

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C2C SOCIAL ACTION

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

C2C SOCIAL ACTION

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

OBJECTIVES AND ACTIVITIES

Constitution, aims and objectives

AIMS AND OBJECTIVES

C2C Social Action is a charitable incorporated organisation (CIO) registered with the Charity Commission:

- o To relieve the hardship caused to the community, to ex-offenders and their families caused by the cycle of poverty, disadvantage and offending behaviour
- o To promote the rehabilitation of ex-offenders of all ages in the local community, reducing the stigma and practical effects of offending behaviour on the ex-offender and the community
- o To advance the education and employment opportunities of ex-offenders, substance misusers and any other disadvantaged group
- o To promote restorative justice practices to reduce crime and increase community cohesion

ORGANISATIONAL VALUES

C2C trustees, staff and volunteers work within a strict Christian moral code to enable the delivery of excellent services and to help us achieve our objectives and outcomes.

- o Integrity: We strive to consistently achieve high standards through our professionalism, loyalty and reliability. We are committed to showing tolerance, being open, honest and approachable.
- o Trust: We strive to maintain a safe, honest and supportive environment for staff, volunteers and service users.
- o Fairness: We strive to demonstrate fairness and equality in all areas of our work.
- o Respect: We strive to respect others' individuality and point of view.
- o Commitment: We strive to make the most efficient use of our resources and work to achieve our shared vision.
- o Faith: We acknowledge the freedom of people of all faiths or none both to hold and to express their beliefs and convictions respectfully and freely, within the limits of the UK law. We never impose our Christian faith or belief on others.
- o Multi agency working: We recognise that the success of our projects and achievement of our aims relies heavily on our good working relationship with the statutory and voluntary agencies in the Criminal Justice System. We use an effective, integrated approach to avoiding unnecessary duplication of resources and to improve outcomes for our clients.

THE VISION

To support any individual at any stage of the Criminal Justice System by inspiring and motivating them to take personal responsibility for their behaviour, in order to reduce re-offending. This has a huge impact on their lives, their children, wider families and local communities creating a safer, stronger Northamptonshire.

To provide our service to people regardless of faith, or none, and regardless of their crimes, age, ethnic or cultural background, gender, sexuality or disability. Our services are based in Northamptonshire and are accessible to young people, men and women at any stage in the criminal justice system.

THE ETHOS

C2C value all individuals in a way that is consistent with our distinctive Christian ethos by:

- o Creating an environment where clients, volunteers and employees are encouraged and enabled to realise their potential.
- o Assisting our service users, volunteers and employees to take responsibility for their own learning and development, both through formal and informal training opportunities and assessment.
- o Developing an organisational culture in which individuals learn from any mistakes made and where excellence and innovation are encouraged and rewarded.
- o Promoting the value of a balanced, holistic lifestyle as part of each individual's overall personal development.
- o Abiding by the requirements of law in the UK and implementing best employment practices

C2C SOCIAL ACTION

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

and procedures designed to maintain our distinctive ethos and values. In our dealings with clients, we work with the Criminal Justice System, never against it, and are committed to working in partnership with statutory and third sector agencies organisations.

Significant activities

In this year, our main achievements were as follows:

Following on from our work with women on probation, we identified a gap in services, where those finishing their orders were at risk of offending when their support ended. We have successfully retained funding from Northamptonshire's Office of the Police, Fire and Crime Commissioner (OPFCC) enabling us to provide Navigators who support these women coming off licence.

We continued as a key partner in the innovative Mental Health Treatment Requirement (MHTR) service delivery project for women offenders in Northamptonshire and have been commissioned by NHS England to provide CSTR (Community Sentence Treatment Requirement) and Reconnect programmes for men and women in the Milton Keynes area. This has been an enormous success and has attracted a lot of interest. Our support worker provides holistic support, helping service users to address key life issues such as accommodation; education, training, and employment; health; drugs and alcohol; finance; benefits and debt; children and families; attitudes, thinking and behaviour. The contracts have been extended to March 2024.

Knife Angel Project - working in partnership C2C Social Action had successfully secured a visit by the National Monument against Violence and Aggression (the Knife Angel) for June 2020. However, it was then postponed due to Covid until May 2021, and again to May 2022, when it was warmly received by the whole county. C2C led the project, liaising with partners from across the county, from councils to police and schools, to local churches and interested charities and business. Special thanks go to Northamptonshire's Office of the Police Fire and Crime Commissioner who provided not only funding, but support in this project. A journalism programme, working with young people in the county, enabling them to share their stories of knife crime and violence, produced a series of podcasts that ran alongside the Knife Angel visit in 2022 and culminating in interviewing Stephen Mold, the Northamptonshire Police, Fire and Crime Commissioner.

Following the Knife Angel visit, we have launched "Shine Girl", which is a course targeting young women who are at risk of offending and looks to divert them from this activity.

Funding for core costs from the Ministry of Justice (MOJ) to March 2025 and Lloyds Bank Foundation to June 2026, have allowed us to develop our Information Technology (IT), successfully achieving Information Assurance for Small and Medium Enterprises (IASME) and Cyber Essentials accreditation, as well as funding key personnel.

During this period, we have been awarded funding to develop a new, dedicated Women's Centre in Milton Keynes, as part of the MOJ funding. The grant runs to March 2025 and the centre will be fully open in September 2023. Working with partners across Milton Keynes and Thames Valley, this project will be an important proving ground for the future of rehabilitation within Women's Centres.

C2C Social Action will be celebrating 20 years in 2023.

C2C SOCIAL ACTION

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

OBJECTIVES AND ACTIVITIES

Public benefit

Trustees have regard to the guidance issued by the Charity Commission on public benefit and work closely with the Chief Executive to ensure that all interventions delivered are consistent with the organisation's charitable purposes:

Women's Services

C2C Women's Centres - C2C run the flagship Women's Centres in Northampton and Kettering, where vulnerable women can meet professionals in a safe space: their Probation Officer, Mental Health, drug/alcohol, support workers and other professionals come to meet them in our women only environment. The dedicated Women's Centre is a female only safe space which has a food and clothes bank, and showers available for the homeless and a place where staff can work with the women in a trauma informed holistic way.

Service users say:

Have you learnt new skills? Yes 57 No 6

Have you found the support or course valuable? Yes 64 No 0

Quotes

What positive changes have you made or will you make as a result of your involvement in this activity?

- o By being busy at all times, it stops me getting bored and falling into bad ways again
- o I'm currently attending & doing the " Shine programme" & find it very useful & helps me live a productive life..
- o I learnt how to use sewing machine and make very cool stuff
- o positive changes finding employment and moving on
- o I have made changes and in process of moving forward and accepting who i am and how i want to live my life.
- o To understand myself a bit better and to have to feel I have more worth
- o No to feel bullied or pressure or even take forms of bullying
- o Learned a new skill. Never used a sewing machine before so quite happy I can now.
- o I've created healthier ways to communicate with people and established healthier boundaries

Any other feedback you would like to leave us or is there a member of staff or project that deserves a special mention?

- o I've attended the budgeting with [Money Mentor] and she's great at delivering the course and I've learnt alot from her. I've enjoyed the course. Thank you ??
- o [Support worker] is very cheerful and makes me feel heard and comfortable
- o [Wellbeing Coach] uve been brilliant and very supportive thankyou so much
- o [The Kettering Women's Centre Team] have made me feel welcome and that I belong somewhere and that I can be myself and not afraid
- o [Support workers] have been a lot of help in what they do. they have help guild me throw this difficult time
- o Thank you to [support worker] for all her hard work, talking to service users and cooking delicious meals.
- o [course facilitator] is absolutely amazing. Very kind and professional and just a blessing for the centre. Thank you.
- o [Link Worker] has been a massive help with her kindness and knowledge thankyou.
- o This course also helped me realise other types of abuse to watch out for
- o Glad I attended. As no one to listen or talk to. Thanks.
- o Through the courses and 1-1 support I have come to understand about my actions and the consequences of them and how it makes other people feel. I have a better understanding of myself. By attending th centre I have been able to access other services and I now have a larger support network. [support worker] has been very supportive!

Community Orders - Working in partnership with St. Giles Trust, we have delivered community orders as an alternative to a custodial sentence, giving women a chance to address real life issues to reduce reoffending. C2C have worked with around 352 women throughout the year allowing them to maintain their relationships and activities in the community while complying with the court's sentence for their offence.

C2C SOCIAL ACTION

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

OBJECTIVES AND ACTIVITIES

Women's Support Group and Drop In - C2C operates regular, free, women only support groups where support is available around benefits, housing, children, safety, money, debt, health and police or court involvement. This is a safe, warm space where a hot meal is provided as well as activities and a listening ear. Trained staff and volunteers work alongside onsite specialist agencies to provide tailored support and advice there and then. Ongoing 1:1 support is provided according to need. Approximately 35 women access this service per week.

Language Cafe - C2C provide online English classes during term time to women, offering general wellbeing advice and an opportunity to develop their language skills.

Group Work - C2C deliver gender specific trauma-informed courses to women who may have experienced domestic abuse or other challenging experiences. Courses are held throughout the year and throughout the county, with weekly sessions for around 6 women at any one time. We have had 71 women attend group sessions this year, with many gaining benefit from multiple courses.

Debt Mentoring - Working with CMA (Community Money Advice) C2C provides help those managing their way out of debt. We have worked with 27 people, and closed 11 cases with total debts of £146,000 written off for clients through debt relief orders.

C2C Sews delivers therapeutic sewing classes for service users. These classes have been running twice a week in Northampton and have produced handmade items that have been sold at craft fairs. In December 2021, we received a substantial grant from The Worshipful Company of Weavers, that will allow us to continue to develop the project further in 2023.

Kettering Women's Centre opened in September 2020 and has extended our ability to provide dedicated space for vulnerable females, in the north of the county. It provides a location for partners to operate from and extends the geographical area for the courses and other activities.

Artists In Residence (AIR), funded by the Arts Council. After a successful trial project that finished in March 2019, the outputs and work developed by service users at the AIR sessions went on display at a local Northampton gallery in June 2019. This proved successful, and we have received funding to run the project again in 2023/24 for 12 months. After funding from the Arts Council, the artists have been running workshops in the Northampton Women's Centre and at the allotment, with an exhibition and seminar taking place in May 2024.

Men's Services

Housing - C2C currently has three shared houses for men, accommodating 9 men, some of whom are 'Multi Agency Public Protection Arrangements' (MAPPA) offenders, managed in partnership with Police and Probation Services and other key partners. C2C staff and volunteers work closely with occupants to help develop their skills, knowledge, and confidence to maintain a stable home and a structured, crime-free lifestyle. It can be exceedingly difficult for some offenders to access accommodation following their release from prison and therefore the offer of a room in a C2C house can make a significant difference for these men as they achieve new milestones in their journey from their offence.

Milton Keynes - NHS England have provided funding for a support worker to do court assessments for pre-sentence reports for those assessed as eligible for community sentences including MHTRs and CSTRs in Milton Keynes. These are commissioned services for both men and women. We also provide support for men and women leaving prison across the UK who are resettled in Milton Keynes area.

Milton Keynes Women's Centre

This is a new initiative for 2023/4/5. Funded by MOJ through its grants provision, we will be opening a brand new Women's Centre in Central Milton Keynes in September 2023.

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REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

OBJECTIVES AND ACTIVITIES

C2C Grows

Our gardening project has been developed to provide all service users with an opportunity to spend time outside, gardening. We have successfully developed an allotment consisting of 3 pitches, where the Artists in Residence project has provided workshops as well as service users learning horticultural skills and improving wellbeing. This space is available for all those involved in C2C, including staff and volunteers, who really benefit from the fresh air, and peaceful surroundings.

Service users say:

- o 'I feel at peace here, and it reduces my anxiety and busy head.'
- o 'Since coming to the allotment, I have noticed my mood improve and I now have something to look forward to.'
- o 'I like the fresh air because I usually spend a lot of time indoors.'

Performance Monitoring

During 2022-23, C2C Social Action provided services to 562 individuals, 455 females (81%) and 107 (19%) males.

SERVICE AREA	NUMBER	MALE	FEMALE
TOTAL	562	107	455
C2C Women's Centres - Kettering & Northampton	361	-	361
MKCSTR**	76	58	18
MKRECONNECT	29	28	1
MEN'S Houses	21	21	-
Sodexo / Footsteps (Service Users not linked to Women's Centres) **	75	-	75

Holistic measurement through Outcomes Stars

At the beginning, end, and every three months during their intervention (or more regularly if their situation changes), the service user (SU) completes an Outcomes Star with their support worker. The Star measures the relationships a person has with the different areas of their life - how motivated and supported they are in moving forward and sustaining a better situation.

Each outcome area is broken down into smaller steps, providing a way of consistently and objectively measuring distance travelled, and pinpoints 'bite-sized' actions to make progress.

There are many different Outcomes Stars, designed for different groups and situations. To track our progress as an organisation, everyone uses the Homelessness Star. This is the original Star which gives a holistic picture of progress in 10 different areas, from Accommodation, Money and Motivation to Social Networks and Self-care.

As SU Star scores begin to rise, they move through their own Journey of Change (JoC), from finding the motivation to change, through being supported, to managing independently.

The table below shows the improvement by general percentage for each individual outcome area of those we have worked with during that time. It should be noted that 93.3% of the service users made progress in at least 3 areas during their time with us, and that only 10% regressed in the area of offending. The average number of areas of improvement per individual was 6.2.

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REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

OBJECTIVES AND ACTIVITIES

Activity	Improved	Maintained	Regressed
Where I am living	58%	31%	11%
Caring for myself and my space	53%	32%	15%
My money	61%	23%	16%
Friends and relationships	61%	24%	15%
My health	56%	27%	16%
How I feel	89%	3%	8%
How I spend my time	63%	23%	15%
Alcohol and drugs	53%	42%	5%
Safety and crime	56%	34%	10%
Trust and hope	66%	19%	15%

FINANCIAL REVIEW

Financial position

The net outgoing resources for the year amounted to £43,242 (2022: £55,209). The total reserves carried forward at the year end are £78,949 (2022: £122,191), of which £93,992 (2022: £122,191) are restricted. Certain grants have been given for specific purposes and these are shown as restricted funds, (see note 14). The financial support of statutory partners, charitable trusts and other donors is greatly appreciated and enables the charity's work to be sustained.

Reserves policy

The Trustees keep one month's running costs in a reserves account as a short term contingency fund to cover immediate payment of any arising costs. Should the general reserves of the trust decrease below 3 months' running costs the Trustees will implement the emergency financial plan.

The trustees had an extraordinary meeting with the CEO when it became clear the general fund would be in an overdrawn position. At the time of the meeting there was confirmation of MOJ core funding for the next 3 years and therefore, as there were also ongoing contracts, with this confirmation the trustees felt the charity was still in a viable position going forward. We did not have an overdraft or a loan, as the general fund was in a technical deficit by £15,043. This will be resolved in the future by ensuring when we apply for funding we include core costs within our bids; we will also look for unrestricted funding opportunities in order to build reserves, we have been focusing on this for the current financial year with great success.

The emergency financial plan was discussed at the extraordinary meeting. The first stage of the emergency financial plan was to look at staffing levels and redundancy plans, as well as increase the depth of finance discussions during the trustees meetings. As the St Giles (Footsteps), PCC and MHTR contracts had been renewed and the core funding for both MOJ contracts had been confirmed, it was decided no redundancies were needed at this time and the reserves would be a standing point of discussion within the meetings. As the situation had improved within 3 months no other action was taken at this time.

FUTURE PLANS

As we look ahead we are thankful for the core costs funding from the MOJ and unrestricted funding from Lloyds Bank Foundation we have secured during this year, which will enable us to invest in our structure and governance during 2023-2024 and build reserves. We anticipate our reserves will stand at around 2 months operational costs by the end of 2023-2024. We will be assessing our funding strategy and look to diversifying our income to enable stability and to build our reserves further, this will include the generation of unrestricted income through a social enterprise.

C2C SOCIAL ACTION

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

C2C Social Action is a charitable incorporated organisation (CIO) registered with the Charity Commission, as defined in the Charities Act 2011. C2C Social Action was previously known as Crime to Christ Charitable Trust also known as C2C Charitable Trust with charity number 1102884.

The Good Loaf in Northampton was set up as the social enterprise of C2C Social Action and is asset-locked to C2C. It is independently governed and has chosen to take an independent path from C2C, although for this period, it is still within shared accommodation.

Recruitment and appointment of new trustees

The Trust is governed by a team of trustees and whose work is closely informed by the views and experiences of users of our services. The role of the trustees is to set the strategic direction and vision of the charity and ensure that the staff implement best practice, procedures and policies. Trustees set and review measurable timed outcomes annually recognising the need for on-going organisational flexibility, development and good stewardship of resources.

Potential new trustees are interviewed and appointed after discussion with the current trustees and steering board. The casting vote is carried by the Chair of Trustees, Julie Parsons. The trustees meet on a six weekly basis, and additional meetings are set as required.

A number of staff and volunteers operate the various C2C projects. The Charity Trustees offer the management and provide direction for the organisation in order to foster and encourage participation by staff at all levels, so as to facilitate the fulfilment of the charity's goals and vision. The management handle the funding in a transparent and accountable way, giving relevant people from outside the organisation reasonable access to all accounts as required.

"As Founder and Chair, I would like to express my sincere gratitude to our amazing team of staff and volunteers who deliver such a wide range of services and support to many people. You make me so proud," says Julie Parsons. "I'm also very grateful to Caroline and Emma, two very knowledgeable, expert trustees who provide sound governance, advice and support. Thank you for all that you do. I appreciate you."

Angie Kennedy acted as chief executive officer throughout the period. Michelle Shaw was appointed chief executive officer post year end.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
CE002555 (England and Wales)

Registered Charity number
1159784

Registered office
First Floor
1 Overstone Road
Northampton
NN1 3JL

Trustees
Ms J Parsons
Mrs E Fletcher
A Southgate (resigned 1/6/22)
C Stevens

C2C SOCIAL ACTION

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2023**

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

DNG Dove Naish LLP

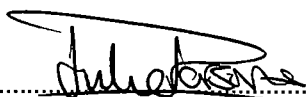
Eagle House

28 Billing Road

Northampton

NN1 5AJ

Approved by order of the board of trustees on 24th January 2024 and signed on its behalf by:



.....
Ms J Parsons - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF C2C SOCIAL ACTION

Independent examiner's report to the trustees of C2C Social Action ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2023.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF C2C SOCIAL ACTION

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our independent examination work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our independent examination work, for this report, or for the opinions we have formed.



Nicola Fox FCA

DNG Dove Naish LLP
Eagle House
28 Billing Road
Northampton
NN1 5AJ

Date: 15 January 2024

C2C SOCIAL ACTION
**STATEMENT OF FINANCIAL ACTIVITIES
 (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
 FOR THE YEAR ENDED 31 MARCH 2023**

	Notes	Unrestricted fund £	Restricted funds £	2023 Total funds £	2022 Total funds £
INCOME FROM					
Grants and donations	2	46,022	153,596	199,618	210,296
Contract income	3				
Charitable activities		-	237,285	237,285	164,324
Other income		-	70,278	70,278	66,183
Total		<u>46,022</u>	<u>461,159</u>	<u>507,181</u>	<u>440,803</u>
EXPENDITURE ON					
Charitable activities	4				
Charitable activities		<u>73,213</u>	<u>477,210</u>	<u>550,423</u>	<u>496,012</u>
NET INCOME/(EXPENDITURE)					
Transfers between funds	14	(27,191) (2,205)	(16,051) 2,205	(43,242) -	(55,209) -
Net movement in funds		<u>(29,396)</u>	<u>(13,846)</u>	<u>(43,242)</u>	<u>(55,209)</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		14,353	107,838	122,191	177,400
TOTAL FUNDS CARRIED FORWARD		<u>(15,043)</u>	<u>93,992</u>	<u>78,949</u>	<u>122,191</u>

The notes form part of these financial statements

C2C SOCIAL ACTION

STATEMENT OF FINANCIAL POSITION 31 MARCH 2023

	Notes	Unrestricted fund £	Restricted funds £	2023 Total funds £	2022 Total funds £
FIXED ASSETS					
Tangible assets	10	7,152	1,404	8,556	9,786
CURRENT ASSETS					
Debtors	11	-	26,623	26,623	9,369
Cash at bank and in hand		667	90,588	91,255	114,991
		<u>667</u>	<u>117,211</u>	<u>117,878</u>	<u>124,360</u>
CREDITORS					
Amounts falling due within one year	12	(22,862)	(24,623)	(47,485)	(11,955)
NET CURRENT ASSETS/(LIABILITIES)		<u>(22,195)</u>	<u>92,588</u>	<u>70,393</u>	<u>112,405</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>(15,043)</u>	<u>93,992</u>	<u>78,949</u>	<u>122,191</u>
NET ASSETS		<u>(15,043)</u>	<u>93,992</u>	<u>78,949</u>	<u>122,191</u>
FUNDS	14				
Unrestricted funds				(15,043)	14,353
Restricted funds				93,992	107,838
TOTAL FUNDS				<u>78,949</u>	<u>122,191</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2023 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

C2C SOCIAL ACTION

STATEMENT OF FINANCIAL POSITION - continued
31 MARCH 2023

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on24th Jan 2024..... and were signed on its behalf by:


.....
J Parsons - Trustee

C2C SOCIAL ACTION

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2023

	Notes	2023 £	2022 £
Cash flows from operating activities			
Cash generated from operations	1	(59,384)	(51,843)
Interest paid		(3)	(3)
Net cash used in operating activities		<u>(59,387)</u>	<u>(51,846)</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		<u>(3,610)</u>	-
Net cash (used in)/provided by investing activities		<u>(3,610)</u>	-
Change in cash and cash equivalents in the reporting period		<u>(62,997)</u>	<u>(51,846)</u>
Cash and cash equivalents at the beginning of the reporting period	2	<u>114,991</u>	<u>166,837</u>
Cash and cash equivalents at the end of the reporting period	2	<u><u>51,994</u></u>	<u><u>114,991</u></u>

The notes form part of these financial statements

C2C SOCIAL ACTION

NOTES TO THE STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2023

1. RECONCILIATION OF NET EXPENDITURE TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2023 £	2022 £
Net expenditure for the reporting period (as per the Statement of Financial Activities)	(43,242)	(55,209)
Adjustments for:		
Depreciation charges	4,840	4,071
Interest paid	3	3
Increase in debtors	(17,254)	(5,595)
(Decrease)/increase in creditors	(3,731)	4,887
Net cash used in operations	<u>(59,384)</u>	<u>(51,843)</u>

2. ANALYSIS OF CASH AND CASH EQUIVALENTS

	2023 £	2022 £
Cash in hand	667	367
Notice deposits (less than 3 months)	90,588	114,624
Overdrafts included in bank loans and overdrafts falling due within one year	(39,261)	-
Total cash and cash equivalents	<u>51,994</u>	<u>114,991</u>

3. ANALYSIS OF CHANGES IN NET FUNDS

	At 1/4/22 £	Cash flow £	At 31/3/23 £
Net cash			
Cash at bank and in hand	114,991	(23,736)	91,255
Bank overdrafts	-	(39,261)	(39,261)
	<u>114,991</u>	<u>(62,997)</u>	<u>51,994</u>
Total	<u>114,991</u>	<u>(62,997)</u>	<u>51,994</u>

The notes form part of these financial statements

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The presentation currency of the financial statements is the Pound Sterling (£).

Going concern

At the time of approving the accounts, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the accounts.

Legal form

The charity is a company limited by guarantee registered in England and Wales. Its registered office is as shown on page 8.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Government grants

Government grants are recognised as they are received.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Improvements to property	- 20% on cost
Computer equipment	- 20% on cost

Fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items of property, plant and equipment.

Depreciation methods, useful lives and residual values are reviewed at each balance sheet date. The selection of these residual values and estimated lives requires the exercise of judgement. The trustees are required to assess whether there is an indication of impairment to the carrying value of assets. In making that assessment, judgements are made in estimating value in use. The trustees consider that the individual carrying values of assets are supportable by their value in use.

Taxation

The charity is exempt from corporation tax on its charitable activities.

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023

1. ACCOUNTING POLICIES - continued

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Significant judgements and estimates

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the charity accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed within the individual accounting policies.

Financial instruments

Cash and cash equivalents in the balance sheet comprise cash at banks and in hand and short term deposits with an original maturity date of three months or less.

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in the statement of comprehensive income under administrative expenses.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the entity after deducting all of its financial liabilities.

Where the contractual obligations of financial instruments (including share capital) are equivalent to a similar debt instrument, those financial instruments are classed as financial liabilities. Financial liabilities are presented as such in the balance sheet. Finance costs and gains or losses relating to financial liabilities are included in the profit and loss account. Finance costs are calculated so as to produce a constant rate of return on the outstanding liability.

Where the contractual terms of share capital do not have any terms meeting the definition of a financial liability then this is classed as an equity instrument. Dividends and distributions relating to equity instruments are debited direct to equity.

C2C SOCIAL ACTION**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023****2. GRANTS AND DONATIONS**

	2023	2022
	£	£
Donations	20,945	2,006
Legacies	1,000	-
Grants	176,173	208,290
Room hire	1,500	-
	<u>199,618</u>	<u>210,296</u>

Grants received, included in the above, are as follows:

	2023	2022
	£	£
National Lottery	31,496	10,000
Lloyds Bank Foundation	27,250	25,000
Northamptonshire Community Foundation	1,000	19,906
Other grants	5,600	6,388
Northamptonshire Community Foundation - High Sheriff	5,000	-
Ministry of Justice	24,622	49,086
David Laing Foundation	-	7,510
The Worshipful Company of Weavers	-	15,000
Northamptonshire Community Foundation - Kenneth Fund	13,000	-
David Cock Foundation	15,000	30,000
Groundwork Trust	-	2,000
East of England Probation service	2,500	8,400
Northamptonshire Community Foundation - St Giles Charitable Trust	5,000	-
Northamptonshire Police and Crime Commissioner	10,560	35,000
National Garden Service	3,600	-
Grow! Cook! Eat!	3,000	-
North Northamptonshire Council	4,900	-
Milton Keynes Probation	2,645	-
Multiply	19,000	-
Kingsthorpe Parish Council	2,000	-
	<u>176,173</u>	<u>208,290</u>

C2C SOCIAL ACTION

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

3. INCOME FROM CHARITABLE ACTIVITIES

		2023 £	2022 £
Contract income	Activity Charitable activities	<u>237,285</u>	<u>164,324</u>

4. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 5) £	Totals £
Charitable activities	<u>530,085</u>	<u>20,338</u>	<u>550,423</u>

5. SUPPORT COSTS

	Management £	Governance costs £	Totals £
Charitable activities	<u>14,596</u>	<u>5,742</u>	<u>20,338</u>

Support costs, included in the above, are as follows:

	2023 Charitable activities £	2022 Total activities £
Rent, rates and water	8,819	7,100
Repairs and sundries	937	2,887
Depreciation of tangible and heritage assets	4,840	4,071
Independent exam fee	2,610	2,544
Bad debts	79	1,815
Accountancy and legal fees	3,050	2,052
Interest payable and similar charges	3	3
	<u>20,338</u>	<u>20,472</u>

6. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2023 £	2022 £
Independent exam fee	2,610	2,544
Depreciation - owned assets	<u>4,840</u>	<u>4,071</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023

7. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2023 nor for the year ended 31 March 2022.

Trustees' expenses

No trustees were paid in respect of accommodation costs and other admin expenses during the current or prior year.

8. STAFF COSTS

	2023 £	2022 £
Wages and salaries	348,523	301,779
Social security costs	15,245	13,563
Other pension costs	5,607	4,407
	<u>369,375</u>	<u>319,749</u>

The average monthly number of employees during the year was as follows:

	2023	2022
Client support	21	19
Management and administration	4	2
	<u>25</u>	<u>21</u>

No employees received emoluments in excess of £60,000.

Remuneration to key management personnel amounted to £32,525 (2022: £31,462).

9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME FROM			
Grants and donations	39,296	171,000	210,296
Contract income			
Charitable activities	-	164,324	164,324
Other income	-	66,183	66,183
Total	<u>39,296</u>	<u>401,507</u>	<u>440,803</u>
EXPENDITURE ON			
Charitable activities			
Charitable activities	<u>53,061</u>	<u>442,951</u>	<u>496,012</u>
NET INCOME/(EXPENDITURE)			
Transfers between funds	(13,765) (8,024)	(41,444) 8,024	(55,209) -
Net movement in funds	<u>(21,789)</u>	<u>(33,420)</u>	<u>(55,209)</u>

C2C SOCIAL ACTION

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted fund £	Restricted funds £	Total funds £
RECONCILIATION OF FUNDS			
Total funds brought forward	36,139	141,261	177,400
TOTAL FUNDS CARRIED FORWARD	<u>14,350</u>	<u>107,841</u>	<u>122,191</u>

10. TANGIBLE FIXED ASSETS

	Improvements to property £	Fixtures and fittings £	Computer equipment £	Totals £
COST				
At 1 April 2022	27,295	582	20,230	48,107
Additions	-	-	3,610	3,610
At 31 March 2023	<u>27,295</u>	<u>582</u>	<u>23,840</u>	<u>51,717</u>
DEPRECIATION				
At 1 April 2022	22,932	375	15,014	38,321
Charge for year	2,080	69	2,691	4,840
At 31 March 2023	<u>25,012</u>	<u>444</u>	<u>17,705</u>	<u>43,161</u>
NET BOOK VALUE				
At 31 March 2023	<u>2,283</u>	<u>138</u>	<u>6,135</u>	<u>8,556</u>
At 31 March 2022	<u>4,363</u>	<u>207</u>	<u>5,216</u>	<u>9,786</u>

11. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023 £	2022 £
Trade debtors	2,000	9,369
Prepayments and accrued income	24,623	-
	<u>26,623</u>	<u>9,369</u>

C2C SOCIAL ACTION**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023****12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2023 £	2022 £
Bank loans and overdrafts (see note 13)	39,261	-
Social security and other taxes	5,481	5,454
Other creditors	-	4,040
Accruals and deferred income	2,743	2,461
	<u>47,485</u>	<u>11,955</u>

13. LOANS

An analysis of the maturity of loans is given below:

	2023 £	2022 £
Amounts falling due within one year on demand:		
Bank overdrafts	<u>39,261</u>	<u>-</u>

A technical (computed) bank overdraft arises where a fund is in deficit. This is not indicative of an actual overdraft facility at the bank, please see the Financial Review section of the Report of the Trustees for more information.

14. MOVEMENT IN FUNDS

	At 1/4/22 £	Net movement in funds £	Transfers between funds £	At 31/3/23 £
Unrestricted funds				
General fund	14,353	(27,191)	(2,205)	(15,043)
Restricted funds				
Northamptonshire OPFCC	19,188	2,373	-	21,561
Breakthrough	14,504	(14,670)	166	-
Rotary Club	53	-	(53)	-
Hype	2,431	-	(2,431)	-
Ministry of Justice	1,443	(1,933)	1,472	982
Artists in Residence	2,313	39,018	-	41,331
C2C Sews	15,060	(6,571)	-	8,489
Knife Angel	2,434	(2,434)	-	-
Didymus	88	-	-	88
C2C Grows	17,810	(16,782)	-	1,028
Kettering	19,177	(21,870)	3,115	422
Footsteps	64	-	(64)	-
Shine	2,321	(2,321)	-	-
Milton Keynes Community Sentence Treatment Requirements	10,952	-	-	10,952
Multiply	-	9,139	-	9,139
	<u>107,838</u>	<u>(16,051)</u>	<u>2,205</u>	<u>93,992</u>
TOTAL FUNDS	<u>122,191</u>	<u>(43,242)</u>	<u>-</u>	<u>78,949</u>

C2C SOCIAL ACTION**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023****14. MOVEMENT IN FUNDS - continued**

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	46,022	(73,213)	(27,191)
Restricted funds			
Northamptonshire OPFCC	53,531	(51,158)	2,373
Breakthrough	106,076	(120,746)	(14,670)
Housing fund	74,652	(74,652)	-
Ministry of Justice	14,795	(16,728)	(1,933)
Artists in Residence	51,495	(12,477)	39,018
C2C Sews	1	(6,572)	(6,571)
Knife Angel	560	(2,994)	(2,434)
C2C Grows	6,600	(23,382)	(16,782)
Kettering	35,300	(57,170)	(21,870)
Kickstart	4,177	(4,177)	-
Shine	-	(2,321)	(2,321)
Milton Keynes Community Sentence Treatment Requirements	85,144	(85,144)	-
Multiply	19,000	(9,861)	9,139
Milton Keynes Ministry of Justice			
	9,828	(9,828)	-
	<u>461,159</u>	<u>(477,210)</u>	<u>(16,051)</u>
TOTAL FUNDS	<u>507,181</u>	<u>(550,423)</u>	<u>(43,242)</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023

14. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1/4/21 £	Net movement in funds £	Transfers between funds £	At 31/3/22 £
Unrestricted funds				
General fund	36,139	(13,762)	(8,024)	14,353
Restricted funds				
Northamptonshire OPFCC	-	19,188	-	19,188
Breakthrough	-	14,504	-	14,504
Rotary Club	53	-	-	53
Hype	2,431	-	-	2,431
Housing fund	-	(5,056)	5,056	-
Northants NHS	41,546	(30,594)	-	10,952
Ministry of Justice	-	(795)	2,238	1,443
Artists in Residence	22,244	(19,931)	-	2,313
C2C Sews	9,053	6,007	-	15,060
Knife Angel	9,234	(6,800)	-	2,434
Didymus	88	-	-	88
C2C Grows	7,107	10,703	-	17,810
CEO	8,321	(8,321)	-	-
Kettering	3,830	15,347	-	19,177
CMA	17,618	(17,788)	170	-
ETE	11,294	(11,383)	89	-
Covid	1,442	(1,455)	13	-
Comic Relief	2,000	(2,024)	24	-
News room project	5,000	(5,000)	-	-
Kickstart	-	(434)	434	-
Footsteps	-	64	-	64
Shine	-	2,321	-	2,321
	<u>141,261</u>	<u>(41,447)</u>	<u>8,024</u>	<u>107,838</u>
TOTAL FUNDS	<u>177,400</u>	<u>(55,209)</u>	<u>-</u>	<u>122,191</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023

14. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	39,296	(53,058)	(13,762)
Restricted funds			
Northamptonshire OPFCC	35,000	(15,812)	19,188
Breakthrough	36,634	(22,130)	14,504
Housing fund	67,387	(72,443)	(5,056)
Northants NHS	36,949	(67,543)	(30,594)
Ministry of Justice	49,086	(49,881)	(795)
Artists in Residence	-	(19,931)	(19,931)
C2C Sews	15,006	(8,999)	6,007
Knife Angel	-	(6,800)	(6,800)
C2C Grows	29,906	(19,203)	10,703
CEO	-	(8,321)	(8,321)
Kettering	30,000	(14,653)	15,347
CMA	-	(17,788)	(17,788)
ETE	397	(11,780)	(11,383)
Covid	-	(1,455)	(1,455)
Comic Relief	2,000	(4,024)	(2,024)
News room project	-	(5,000)	(5,000)
Kickstart	15,094	(15,528)	(434)
Footsteps	75,648	(75,584)	64
Shine	8,400	(6,079)	2,321
	<u>401,507</u>	<u>(442,954)</u>	<u>(41,447)</u>
TOTAL FUNDS	<u>440,803</u>	<u>(496,012)</u>	<u>(55,209)</u>

The Hype Fund supports the delivery of a weekly Youth Café for at risk young people wanting to spend time in the kitchen enjoying food, having fun & making friends.

Housing fund ensures support to tenants in shared houses for men and women.

Northants NHS funding provides a support worker to do court assessments for pre-sentence reports for those assessed as eligible for community sentences including MHTR and CSTR. Milton Keynes (CSTR) is the commissioned services we provide for NHS, which include court assessment and support for men and women with CSTR's and prison leavers across the UK who are resettled in MK.

Ministry of Justice ensured that core activities were funded, including IT updates key staffing for the support and development of community-based provision for female offenders in England and Wales.

Artists In residence is funded by the Arts Council and provides therapeutic art classes for female service users.

C2C Sews supports women creatively by providing virtual and face to face sewing sessions, to enable service users to develop their confidence and a skill in something that interests them.

The Didymus Fund provides funding for a project to turn service users' pieces of art into printed cards, printed posters, tea towels etc to sell, to help them see that they have skills which can generate income.

14. MOVEMENT IN FUNDS - continued

Knife Angel funds preparation work, ready for the visit of the monument in May 2022. The original date was June 2020, but due to Covid lockdown restrictions, this had to be pushed back.

C2C Grows is based at the allotment and supports service users in an outdoor space, develop their horticultural skills in a safe and friendly environment.

CEO funding refers to the salary of the CEO.

Kettering funds relate to the new Women's Centre that opened in September 2020 and includes provision for capital costs, food provision and running costs, and is an extension to the services for women that we provide in Northamptonshire.

CMA (Community Money Advise) is a money mentoring programme, which allows us to support and work with vulnerable women who are struggling financially. This includes budgeting, help with benefits, court orders, and rent arrears. This has also been funded by Smallwood trust.

ETE (Education, Training and Employment) is a project, funded by SEMLEP and SERGO (via NCF), working with service users to build confidence, gain skills and work experience, with the long-term aim of finding employment.

Comic Relief provides funding for the development of a transgender group. This project has been delayed due to the pandemic and changes in organisational structure in the Probation service.

Covid 19 is a collation of all the funding granted to us, which has enabled us to flex up our services during the pandemic. It allowed us to take our services on line, provide door step food deliveries and welfare checks and rapidly adapt our women's centre.

News room project, supported by Thomas White Trust, enables us to engage with youth in deprived areas across the county, giving them the opportunity to experience the work of a journalist and provide them with a forum to share their life stories with the help of a professional.

Northamptonshire Office of the Police Commissioner (Northamptonshire OFPCC) is funding navigators to work at the Northampton Women's Centre.

CIN Shine is to provide Shine & Healing trauma courses to women on probation.

Footsteps is used for the delivery of community orders on behalf of Bench CRC as an alternative to a custodial sentence.

Kickstart is used to employ three apprentices for a period of six months.

The Multiply fund is to aid in improving the maths skills of adults who either do not hold a qualification at, or are not working at, the equivalent of GCSE grade 4 or above. This fund is to allow us to work with service users to increase their maths skills in a practical way and give them the confidence to use maths in everyday situations.

The transfer from the General fund to Ministry of Justice is due to an over-allocation of expenditure to the restricted fund.

The Rotary, Hype and Kettering funds have been combined due to the funds contributing to the same project.

The Footsteps and Breakthrough funds have been combined due to the funds contributing to the same project.

15. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2023.

C2C SOCIAL ACTION**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2023**

	2023 £	2022 £
INCOME		
Grants and donations		
Donations	20,945	2,006
Legacies	1,000	-
Grants	176,173	208,290
Room hire	1,500	-
	<hr/> 199,618	<hr/> 210,296
Contract income		
Contract income	237,285	164,324
Other income		
Housing income	70,278	66,183
Total incoming resources	<hr/> 507,181	<hr/> 440,803
EXPENDITURE		
Charitable activities		
Wages	348,523	301,779
Social security	15,245	13,563
Pensions	5,607	4,407
Insurance	6,552	3,695
Subscriptions and membership	3,433	1,358
Telephone	6,606	7,301
Postage and stationery	1,928	1,330
Travel (staff and volunteers)	12,504	9,159
Sundries	200	413
Social enterprise	2,297	5,090
Activity cost	25,705	43,020
Training	3,967	2,954
Computer expenses	170	7,678
Professional services	9,220	7,436
Accommodation expenses	88,128	66,357
	<hr/> 530,085	<hr/> 475,540
Support costs		
Management		
Rent, rates and water	8,819	7,100
Repairs and sundries	937	2,887
Depreciation of fixed assets	4,840	4,071
	<hr/> 14,596	<hr/> 14,058
Governance costs		
Independent exam fee	2,610	2,544
Carried forward	2,610	2,544

This page does not form part of the statutory financial statements

C2C SOCIAL ACTION

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2023

	2023	2022
	£	£
Governance costs		
Brought forward	2,610	2,544
Bad debts	79	1,815
Accountancy and legal fees	3,050	2,052
Bank interest	3	3
	<u>5,742</u>	<u>6,414</u>
Total resources expended	<u>550,423</u>	<u>496,012</u>
Net expenditure	<u>(43,242)</u>	<u>(55,209)</u>