

**REGISTERED COMPANY NUMBER: 08912577 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 1159068**

**REPORT OF THE TRUSTEES AND  
UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED  
31 DECEMBER 2020  
For  
JUBILEE PARK WOODHALL SPA LIMITED**

Prepared by:

RJ Accountancy Limited  
Chartered Accountants  
Crossways  
Alverston Avenue  
Woodhall Spa  
LN10 6SN

**JUBILEE PARK WOODHALL SPA LIMITED**  
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**FOR THE YEAR ENDED 31 DECEMBER 2020**

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**JUBILEE PARK WOODHALL SPA LIMITED**  
**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)

**OBJECTIVE AND ACTIVITIES**

**Objectives and aims**

To further or benefit the residents of Woodhall Spa Parish and its environs (hereinafter called the "area of benefit") without distinction of sex, sexual orientation, race, disability or political, religious or other opinions by associating together the said residents and the local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities in the interests of social welfare for recreation leisure time occupation with the objective of improving the condition of life for the residents.

In furtherance of these objectives but not otherwise, the trustees shall have power:

To manage, promote and sustain Jubilee Park as a swimming, leisure, sports & recreation facility available to the benefit of the whole community, principally but not exclusively in the local government area of Woodhall Spa Parish and its environs (hereinafter called the "area of benefit").

To promote health & fitness in the community in particular but not exclusively through the provision of swimming, sports and health related training and coaching.

To promote, organise and facilitate co-operation and partnership working between third sector, statutory and other relevant bodies in the achievement of the above purposes within the area of benefit.

**ACHIEVEMENT AND PERFORMANCE**

**Charitable activities**

2020 began with great optimism for Jubilee Park with the opening of the eagerly anticipated Health and Fitness Suite development in February 2020. It opened with a strong growth in membership of up to 350 members within 6 weeks. The growth trajectory was looking extremely promising until the COVID-19 lockdown closed the whole Jubilee Park operation. With a government mandated closure of the fitness suite, caravan site and play park, only the gardens remained accessible to the public and like many other organisations, Jubilee Park had no means of trading or income during the months of lockdown.

On a more promising note, Jubilee Park re-opened each division of the organisation at the earliest opportunity of lockdown easing. The caravan site opened on 4th July with adjusted capacity to meet government guidelines and stringent COVID-19 cleaning practices. The pool – with only 37 hours' notice – re-opened on 11th July, being only one of three pools nationally to achieve this. Having frozen fitness suite membership for the duration of lockdown, the fitness suite reopened again on 25th July, the first day restrictions on fitness facilities were lifted. 90% members returned and membership has continued to steadily grow.

Out of the COVID-19 adversity has come opportunity and Jubilee Park has diversified into outdoor fitness classes, streaming classes online and actively pursuing more GP referrals for exercise. The pandemic has brought the importance of physical and mental wellbeing to the fore and Jubilee Park has positioned its role at the heart of supporting the community.

Unfortunately, what had been hoped to be a one-off lockdown period in the Spring proved to be a repeat event in the Autumn and Winter with a further period of lockdown announced at the tail end of the year, at first regionally and then nationally. Bookending the peak summer season with periods of mandated closure has challenged Jubilee Park's strategy to find year-round income through the operation of the fitness suite, which otherwise would have started the transformation of Jubilee Park's income profile.

Undoubtedly, COVID-19 has scarred Jubilee Park's finances for 2020. The lack of large events has impacted income by £70,000 and reduced footfall has led to an 80% reduction in visitor donations. There were 25,000 visits to the pool in 2020 compared with 77,000 in 2018 with comparable weather conditions. However, the trend for staycations and domestic holidays worked in Jubilee Park's favour. Despite the mandated periods of closure, overall campsite turnover for 2020 was 60% of 2019's campsite turnover which was supported by a reduced VAT rate of 5% and record high occupancy of the caravan site in September and October as the usual season was extended by two weeks. Use of the Government's Coronavirus Job Retention Scheme (CJRS) has ensured that Jubilee Park's team members have been retained and can support the recovery of Jubilee Park into 2021.

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

**Recruitment and appointment of new trustees**

The Charity may by ordinary resolution:

- appoint a person who is willing to act to be a Trustee; and
- determine the rotation in which any additional Trustees are to retire.

No person other than a Trustee retiring by rotation may be appointed as a Trustee at any general meeting unless:

- (1) he or she is recommended for re-election by the Trustees; or
- (2) not less than fourteen nor more than thirty-five clear days before the date of the meeting, the Charity is given a notice that:
  - (a) is signed by a member entitled to vote at the meeting;

**JUBILEE PARK WOODHALL SPA LIMITED**  
**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Recruitment and appointment of new trustees (continued)**

- (b) states the member's intention to propose the appointment of a person as a Trustee
- (c) contains the details that, if the person were to be appointed, the Charity would have to file at Companies House; and
- (d) is signed by the person who is to be proposed to show his or her willingness to be appointed.

All members who are entitled to receive notice of a general meeting must be given not less than seven nor more than twenty-eight clear days' notice of any resolution to be put to the meeting to appoint a trustee other than a trustee who is to retire by rotation.

The trustees may appoint up to four persons who are willing to act, to be Trustees.

A Trustee appointed by a resolution of the other Trustees must retire at the next annual general meeting and must not be taken into account in determining the Trustees who are to retire by rotation.

The appointment of a Trustee, whether by the Charity in general meeting or by other Trustees, must not cause the number of Trustees to exceed any fixed number as the maximum number of Trustees.

**Power**

In addition to any powers it may have, the Charity has the following powers in order to further the Objects (but not for any other purpose):

- (a) to buy, take on lease or in exchange, hire or otherwise acquire any property and to maintain and equip it for use;
- (b) to lease or sub-lease all or any part of the property belonging or leased to the Charity. In exercising this power, the Charity must comply as appropriate with sections 117-123 of the Charities Act 2011;
- (c) to make grants, donations or loans of money and to give or receive guarantees;
- (d) to negotiate, make, accept, discount or otherwise deal in any negotiable instruments;
- (e) to borrow money and to charge the whole or any part of the property belonging or leased to the Charity as security for repayment of the money borrowed. The Charity must comply as appropriate with sections 124-126 of the Charities Act 2011 if it wishes to mortgage land;
- (f) to co-operate with other charities, third sector bodies and statutory authorities and to exchange information and advice with them;
- (g) to promote or carry out research and publish the useful results;
- (h) to publish and distribute information and hold meetings, lectures and conferences;
- (i) to carry out the objects whether as principal or agent and whether alone or with others;
- (j) to establish or support any charitable trusts, associations or institutions formed by any of the charitable purposes included in the Objects;
- (k) to acquire, merge with or to enter into any partnership or joint venture arrangement with any other charity formed for any of the Objects;
- (l) to set aside income as a reserve against future expenditure but only in accordance with a written policy about reserves;
- (m) to employ and remunerate such staff as are necessary for carrying out the work of the Charity. The Charity may employ or remunerate a Trustee only to the extent it is permitted to do so by Article 12 and provided it complies with the conditions in that Article.

**JUBILEE PARK WOODHALL SPA LIMITED**  
**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Power (continued)**

- (n) to:
- (i) deposit or invest funds;
  - (ii) employ a professional fund-manager; and
  - (iii) arrange for the investments or other property of the Charity to be held in the name of a nominee;
- In the same manner and subject to the same conditions as the trustees of a trust are permitted to do by the Trustee Act 2000;
- (o) to provide indemnity insurance for the Trustees or any other officer of the Charity in relation to any such liability as is mentioned in Article 5(2), but subject to the restrictions specified in Article 5(3);
- (p) to pay out of the funds of the Charity the costs of forming and registering the Charity both as a company and as a charity;
- (q) to do all such other lawful things as are necessary for the achievement of the Objects;

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**  
08912577 (England and Wales)

**Registered Charity number**  
1159068

**Registered office**

Jubilee Park  
Stixwold Road  
Woodhall Spa  
Lincolnshire  
LN10 6QH

**Trustees**


T Peacock  
J Pole  
K Scarborough (resigned 27 October 2020)  
Y Scarborough (resigned 27 October 2020)  
E Brealey  
K Barr  
A Midgley  
J Finley  
H Lee

**Company Secretary**

**Independent examiner**

RJ Accountancy Limited  
Chartered Accountants  
Crossways  
Alverston Avenue  
Woodhall Spa  
LN10 6SN

Approved by order of the board of trustees on 29/06/21 And signed on its behalf by:

  
.....  
E Brealey - Trustee

**INDEPENDENT EXAMINERS REPORT TO THE TRUSTEES OF  
JUBILEE PARK WOODHALL SPA LIMITED**

**Independent examiner's report to the trustees of Jubilee Park Woodhall Spa Limited ('the Company')**

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2019.

**Responsibilities and basis of report**

As the charity's trustees of the Company (and also directors for the purposes of company law) you are responsible for the preparation in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

**Independent examiner's statement**

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants of England and Wales (ICAEW), which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Robert Bonehill  
BA (Hons) FCA  
RJ Accountancy Limited  
Crossways  
Alverston Avenue  
Woodhall Spa  
LN10 6SN

Dated 21 May 2020

**JUBILEE PARK WOODHALL SPA LIMITED**

**STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31 DECEMBER 2020**

	2020 Restricted funds £	2020 Unrestricted funds £	2020 Total funds £	2019 Total funds £
<b>INCOME FROM ENDOWMENTS FROM</b>				
Donations and legacies	350,000	152,332	502,332	18,565
<b>Charitable activities</b>				
Caravan Site	-	129,295	129,295	161,990
Sports & Park Activities	-	233,084	233,084	415,949
	<u>350,000</u>	<u>514,711</u>	<u>864,711</u>	<u>596,504</u>
 <b>EXPENDITURE ON</b>				
Raising funds	-	927	927	9,379
<b>Charitable activities</b>				
Caravan Site	-	4,350	4,350	4,583
Sports & Park Activities	-	756,939	756,939	611,521
<b>Total</b>	<u>-</u>	<u>762,216</u>	<u>762,216</u>	<u>625,484</u>
 <b>NET INCOME</b>	350,000 -	247,505	102,495 -	16,154
 <b>RECONCILIATION OF FUNDS</b>				
Total funds brought forward	12,826	134,558	147,384	163,538
Transfer to unrestricted funds	- 352,857	352,857		
 <b>TOTAL FUNDS CARRIED FORWARD</b>	<u>9,969</u>	<u>239,910</u>	<u>249,879</u>	<u>147,384</u>

**CONTINUING OPERATIONS**

All income and expenditure has arisen from continuing activities.

**JUBILEE PARK WOODHALL SPA LIMITED**

**BALANCE SHEET  
AS AT 31 DECEMBER 2020**

	Notes	2020 Restricted funds	2020 Unrestricted funds	2020 Total funds £	2019 Total funds
<b>FIXED ASSETS</b>					
Tangible assets	5		514,225	514,225	224,193
<b>CURRENT ASSETS</b>					
Debtors	6		3,711	3,711	9,692
Cash at bank and in hand		9,969	163,320	173,289	389,998
		9,969	167,031	177,000	399,690
<b>CREDITORS</b>					
Amounts falling due within one year	7	-	102,665	- 102,665	- 126,499
<b>NET CURRENT ASSETS/(LIABILITIES)</b>		9,969	64,366	74,335	273,191
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		9,969	578,591	588,560	497,384
<b>Amounts falling due after one year</b>	8	-	338,681	- 338,681	- 350,000
<b>NET ASSETS</b>		9,969	239,910	249,879	147,384
<b>FUNDS</b>					
Restricted funds		9,969	-	9,969	12,826
Unrestricted funds	9	-	239,910	239,910	134,558
<b>TOTAL FUNDS</b>		9,969	239,910	249,879	147,384

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2020.

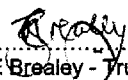
The members have not required the charitable company to obtain an audit of its financial statements for the year ended 31 December 2018 in accordance with section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for:

- (a) ensuring the charitable company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on 29/06/2021 and were signed on its behalf by:

  
E Brealey - Trustee



## JUBILEE PARK WOODHALL SPA LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 1. ACCOUNTING POLICIES

##### **Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

##### **Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measure reliably.

##### **Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under the headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year-end are noted as a commitment but not accrued as expenditure.

##### **Tangible fixed assets**

Depreciation is provided at the following rates in order to write off each asset over its estimated useful life.

Plant and machinery	25% on reducing balance
Motor vehicles	25% on reducing balance
Computer equipment	33% on reducing balance
Gym Equipment	25% on reducing balance
Fitness Suite Improvements	5% on straight line

##### **Taxation**

The charity is exempt from corporation tax on its charitable activities.

##### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objectives of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### 2. NET INCOME/(EXPENDITURE)

Net income/(expenditure is stated after charging/(crediting):

	2020	2019
	£	£
Depreciation - owned assets	44,037	4,390

#### 3. TRUSTEE'S REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2020 nor for the year ended 31 December 2019.

##### **Trustees' expenses**

There were no trustees' expenses paid for the year ended 31 December 2020 nor for the year ended 31 December 2019.

**JUBILEE PARK WOODHALL SPA LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

**4. STAFF COSTS**

The average monthly number of employees during the year was as follows:

	2020	2019
Summer employees	30	30
Winter employees	12	12
	<u>42</u>	<u>42</u>

No employees received emoluments in excess of £60,000.

**5. TANGIBLE FIXED ASSETS**

	Plant and machinery £	Motor vehicles £	Computer equipment £
<b>COST</b>			
At 1 January 2020	23,649	17,315	591
Additions	1,392	-	5,260
Disposals	<u>-19,995</u>		
At 31 December 2020	<u>5,046</u>	<u>17,315</u>	<u>5,851</u>
<b>DEPRECIATION</b>			
At 1 January 2020	5,558	10,928	591
Charge for year	621	1,597	1,315
Disposals	<u>-2,995</u>		
At 31 December 2020	<u>3,184</u>	<u>12,525</u>	<u>1,906</u>
<b>NET BOOK VALUE</b>			
At 31 December 2020	<u>1,862</u>	<u>4,790</u>	<u>3,945</u>
At 31 December 2019	<u>18,091</u>	<u>6,387</u>	<u>0</u>

**5. TANGIBLE FIXED ASSETS - Continued**

	Gym Equipment £	Leasehold Improvements £	Totals £
<b>COST</b>			
At 1 January 2020	16,778	182,938	241,270
Additions	49,711	294,706	351,069
At 31 December 2020	<u>66,489</u>	<u>477,643</u>	<u>572,344</u>
<b>DEPRECIATION</b>			
At 1 January 2020	-	-	17,077
Charge for year	16,622	23,882	44,037
At 31 December 2020	<u>16,622</u>	<u>23,882</u>	<u>58,119</u>
<b>NET BOOK VALUE</b>			
At 31 December 2020	<u>49,867</u>	<u>453,761</u>	<u>514,225</u>
At 31 December 2019	<u>16,778</u>	<u>182,938</u>	<u>224,193</u>

**JUBILEE PARK WOODHALL SPA LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

**6. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2020	2019
	£	£
Trade debtors	729	1,605
Other debtors	534	5,381
VAT	2,448	2,706
	<u>3,711</u>	<u>9,692</u>

**7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2020	2020	2020	2019
	Restricted	Unrestricted	Total	Total
			£	£
Trade Creditors	-	4,920	4,920	96,710
Accruals	-	850	850	850
Other Creditors	-	39,965	39,965	25,511
Bounce Back Loan	-	50,000	50,000	-
PAYE	-	6,931	6,931	3,428
	<u>-</u>	<u>102,665</u>	<u>102,665</u>	<u>126,499</u>

**8. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2020	2019
	£	£
Loan from Parish Council	<u>338,681</u>	<u>350,000</u>

**9. MOVEMENT IN FUNDS**

	At 1.1.20	Net movement	At 31.12.20
	£	in funds	£
		£	
<b>Unrestricted funds</b>			
General fund	147,384	102,495	249,879
<b>TOTAL FUNDS</b>	<u>147,384</u>	<u>102,495</u>	<u>249,879</u>

Net movement in funds, included in the above are as follows:

	Incoming	Resources	Movement
	resources	expenses	in funds
	£	£	£
<b>Unrestricted funds</b>			
General fund	864,711	(762,216)	102,495
<b>TOTAL FUNDS</b>	<u>864,711</u>	<u>(762,216)</u>	<u>102,495</u>

**10. RELATED PARTY DISCLOSURES**

During the year businesses controlled by trustees received payments for work done amounting to £551 (2019 - £2,305). Parties related to trustees received wages of £42,880 (2019 - £26,772). Trustees carrying out essential staff roles within the business received wages of £nil (2019 - £12,600).

**11. ULTIMATE CONTROLLING PARTY**

The Company is controlled by it's board of trustees.

**JUBILEE PARK WOODHALL SPA LIMITED**  
**DETAILED STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

	Restricted 2020 £	Unrestricted 2020 £	2020 £	2019 £
<b>INCOME AND ENDOWMENTS</b>				
<b>Donations and legacies</b>				
Grants	350,000	152,332	502,332	31,391
<b>Charitable activities</b>				
Caravan pitches	-	128,199	128,199	160,226
Gas	-	872	872	1,463
Laundry	-	224	224	301
Pool hire	-	5,710	5,710	3,428
Tennis	-	325	325	571
Putting	-	-	-	1,448
Table tennis	-	-	-	168
Swimming	-	100,000	100,000	232,414
Pool shop	-	4,728	4,728	15,735
Events	-	3,730	3,730	47,575
Sun lounger	-	-	-	2,570
Swimming lessons	-	46,459	46,459	91,980
Aquacise	-	4,759	4,759	7,280
Croquet	-	-	-	13
Lottery income	-	730	730	538
Café rent income	-	1,999	1,999	5,715
Bowling club rent income	-	-	-	-
Bowls	-	-	-	556
Fitness Class	-	265	265	-
Gym	-	61,868	61,868	4,008
Bank Interest	-	213	213	214
Sale of asset	-	-	-	-
Other	-	2,297	2,297	1,735
	-	362,379	362,379	577,939
<b>Total incoming resources</b>	<b>350,000</b>	<b>514,711</b>	<b>864,711</b>	<b>609,330</b>

**JUBILEE PARK WOODHALL SPA LIMITED**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES - CONTINUED  
FOR THE YEAR ENDED 31 DECEMBER 2020**

	Restricted 2020 £	Unrestricted 2020 £	Total 2020 £	2019 £
<b>EXPENDITURE</b>				
<b>Depreciation</b>				
Plant and machinery	-	621	621	2,108
Motor Vehicles	-	1,597	1,597	2,129
Computer equipment	-	1,315	1,315	153
Gym Equipment	-	16,622	16,622	
Fitness Suite Improvements	-	23,882	23,882	
	-	44,037	44,037	4,390
<b>Charitable activities</b>				
Wages	-	338,274	338,274	318,940
Pension costs	-	3,228	3,228	3,575
Insurance	-	9,966	9,966	10,911
Light and heat	-	41,328	41,328	37,352
Telephone	-	3,327	3,327	2,485
Postage and stationery	-	3,720	3,720	6,251
Sundries	-	30,846	30,846	34,689
Computer and software	-	3,681	3,681	4,839
Subscriptions	-	1,022	1,022	10,396
Cleaning	-	8,211	8,211	8,229
Premises expense	-	19,919	19,919	20,458
Purchases	-	4,565	4,565	15,946
Events expenses	-	2,628	2,628	20,263
Waste disposal	-	4,913	4,913	8,157
Motor expenses	-	5,466	5,466	6,472
Ground maintenance	-	19,084	19,084	5,965
Pool & Fitness Suite maintenance	-	201,425	201,425	55,647
Card terminal costs	-	12,963	12,963	8,942
Projects	-	72	72	30,471
Donations expenditure	-	927	927	9,379
	-	715,563	715,563	619,367
<b>Support costs</b>				
<b>Governance costs</b>				
Accountancy and legal fees	-	2,616	2,616	1,727
<b>Total resources expended</b>	-	762,216	762,216	625,484
<b>Net income</b>	350,000	- 247,505	102,495	-16,154