

REGISTERED COMPANY NUMBER: 03186520 (England and Wales)
REGISTERED CHARITY NUMBER: 1158748

REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED
31 MARCH 2021
FOR
ASSOCIATION OF BRITISH RIDING SCHOOLS+

Collards
Chartered Accountants
5-9 Eden Street
Kingston-upon-Thames
Surrey
KT1 1BQ

ASSOCIATION OF BRITISH RIDING SCHOOLS+
CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

	Page
Report of the Trustees	1 to 5
Statement of Trustees Responsibilities	6
Independent Examiner's Report	7
Statement of Financial Activities	8
Balance Sheet	9
Notes to the Financial Statements	10 to 14
Detailed Statement of Financial Activities	15 to 16

ASSOCIATION OF BRITISH RIDING SCHOOLS+

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

03186520 (England and Wales)

Registered Charity number

1158748

Registered office

Blenheim Business Centre
Smithers Hill
Shipley
West Sussex
RH13 8PP

Trustees

G Baber	
C A Boulton	
J A Crabb	- resigned 30.4.21
P Leverton	
J Pedley	
P A Reay	
J L Williams	
B A Robinson	- resigned 13.6.20
D Maclean	- appointed 5.11.20
Ms C J Johns	- appointed 7.12.20

Independent examiner

Collards
Chartered Accountants
5-9 Eden Street
Kingston-upon-Thames
Surrey
KT1 1BQ

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is a company limited by guarantee and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

ASSOCIATION OF BRITISH RIDING SCHOOLS+

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

STRUCTURE, GOVERNANCE AND MANAGEMENT

Structure, governance and management

At each annual general meeting one-third of the trustees (who are also directors for the purpose of company law) or, if their number is not three or a multiple of three, the number nearest to one-third, must retire from office. If there is only one trustee he or she must retire. The trustees to retire by rotation shall be those who have been longest in office since their last appointment. If any trustees became or were appointed trustees on the same day, those to retire shall (unless they otherwise agree among themselves) be determined by lot. If a trustee is required to retire at an annual general meeting by a provision of the articles, the retirement shall take effect upon the conclusion of the meeting, unless he or she is re-appointed in accordance with the Memorandum and Articles of the Association of British Riding Schools+.

The trustees retiring at this general meeting in accordance with the Articles of Association are C Boulton and J Pedley, who being eligible offer themselves for re-election.

The trustees consider the best methods of attracting a diverse range of candidates with the skills the charity has identified as needing. This may include advertising in the local and/or specialist press. Short-listing and interviews take place against agreed criteria. Interviews are carried out by a small panel of trustees and each candidate is asked similar questions to ensure a fair and objective approach. Preferred candidates are identified, subject to references, formal vetting and approval by the full trustee board they are then either co-opted or recommended to the members for election onto the board. The trustees check that the candidates have not been disqualified from acting as trustees, and candidates are asked to confirm in writing that this is the case. Candidates are asked to consider and declare any existing or potential conflicts of interest. When accepted onto the board they are assigned a mentor.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The charity's objects ('Objects') are specifically restricted to the following:

- (1) to raise the standard of;
 - (i) instruction;
 - (ii) horsemanship; and
 - (iii) the welfare of horses and ponies, all to foster better enjoyment by participants in equestrian riding, and the safety of both participants and horses;
- (2) to act generally as a professional association for proprietors and managers of riding establishments, to foster enhanced levels of governance and increased understanding of educational opportunities that benefit participants (both able-bodied and with any form of disability) in equestrian riding;
- (3) the promotion, as a governing body of the sport of equestrian riding in Great Britain, of participation by persons in Great Britain (both able-bodied and with any form of disability) in healthy recreation in equestrian riding;
- (4) the provision of advice, education and guidance to participants in equestrian riding (whether owners of horses, riders or coaches) and, in particular, to encourage and facilitate the development of young and disabled persons as participants in such ways so as to improve their self-confidence and self-esteem (including the establishment of apprenticeship schemes for young people);
- (5) to work with the national governing body for equestrian riding (British Equestrian Federation) to implement their strategic plans for the development of equestrianism; and
- (6) to do anything which is calculated to further any of the above objects or is conducive or incidental to doing so, provided that nothing in the articles shall authorise an application of the property of the charity for purposes which are not charitable in accordance with section 7 of the Charities and Trustee Investment (Scotland) Act 2005 or section 2 of the Charities Act (Northern Ireland) 2008.

ASSOCIATION OF BRITISH RIDING SCHOOLS+

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

OBJECTIVES AND ACTIVITIES

Public benefit

The trustees have complied with the duty in section 17(5) of the Charities Act 2011 to have due regard to guidance published by the Charity Commission.

The organisation is a body within the British Equestrian Federation, the national governing body for equestrianism. The organisation seeks to advance the interest of riding schools who provide opportunities for persons to participate in the healthy activity of riding, irrespective of ability or whether they are able-bodied or have any form of disability.

The riding school is the grass roots of equestrian sport where the basic skills are learnt before riders may choose to specialise in other equestrian disciplines. Riding schools are therefore important for equestrianism as a whole.

The organisation's purpose is beneficial in the following ways:-

- The advancement in levels of governance and compliance in the riding schools, thereby providing a safer environment in which people can participate in horse riding;
 - To keep riding school proprietors up to date with education on matters of equitation and welfare of horse and rider;
 - The advancement of education in relation to riding through tests for young persons and volunteers which can lead to the organisation's apprenticeships and professional exams;
 - Horse riding is a healthy recreation which is capable of improving the physical and mental health and fitness of participants;
 - The advancement of animal welfare through annual inspection of corporate members' premises, the organisation's work with the British Equine Veterinary Association, and the training of the organisation's own inspection team.
- Welfare of animals is further enhanced through the improvement of riding standards and level of horse care taught in member riding schools.

All sport has inherent risks and riding is no exception. However, the organisation's purpose does not, in the view of the trustees, create additional detriment or harm. In fact, the organisation's purpose as an advisor and provider of training and educational opportunities to riding schools seeks actively to reduce detriment and harm to riders.

The following have been identified as potentially benefiting personally from the organisation carrying out its purpose. Such benefit is incidental to the organisation carrying out its purpose:-

- Persons involved in riding and the wider equestrian industry;
- Trustees who are also members; - Members; - Affiliate members; - Apprentices; - The general riding public (both able-bodied riders and riders with any form of disability).

General Charitable Purposes for public benefit notwithstanding and include:

- The advancement of health or saving lives
- Disability
- Arts and culture
- Heritage and science
- Environment and conservation

The charity helps many sectors of the public and these include children and young people, the elderly, people with short term and long term disabilities.

ASSOCIATION OF BRITISH RIDING SCHOOLS+

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

OBJECTIVES AND ACTIVITIES

Achievements and performance

Writing the Chairman's briefing for the annual report 2020-2021 returns me to those times almost two years ago when we were in serious lockdown. Riding Centres were closed, horses out on loan where possible, so times were uncertain and very hard for many depending on personal circumstances. Thankfully, financial support came with business rate relief and the first of grants from government to offset the serious, living expenses of running a riding centre.

We were delighted that trading conditions have improved for members steadily through the year. We recognise life has been difficult and are delighted to receive news now, that our Members are very busy with clients. The year to March 2021 was an incredibly difficult year due to the pandemic, for our members and us, especially the impact this has had on livelihoods. We campaigned hard for the right to trade from Government in the latter part of the year. This led to my appearance on BBC One and World TV 5.55am one dark, winter morning, with two more interviews accompanied by Riding Centre Proprietors, Sue Orpen, Forest Farm, on Radio Sussex and Minette Rice Edwards, Ham House Stables, on Radio Surrey. The third appearance was on local radio in Northumbria for George Baber, the ABRS Head of Licensing and Centre Operations. Our thanks to all for their time and support for our campaign.

Our office move proved timely in February 2020 as the smaller office based in Shipley has enabled us to withstand the effects of the pandemic so we can continue our service to members. This saw the office taking a record number of calls and emails asking for assistance on how each centre should manage. Additionally, we increased our newsletter, Facebook and website posts to support Members make the right decisions on the operation of their Schools. We initiated the COVID-19 Safe Working Practices Risk Assessment from which we developed an on-line E-Learning Training Course. The latter now completed satisfactorily by nearly a thousand people. Together these formed our Accredited Programme for Riding Schools and over thirty Members benefited from this Programme.

There is no doubt that the ABRS and similar Equestrian organisations suffered a large fall, twenty percent, in membership numbers due in part to closures or changes of use, with some becoming livery yard operations. This year our membership numbers are growing again with our objective to return to pre COVID levels. We will always strive to work with you, support and guide as needed, tailoring our services to your operations. For the ABRS Board and Office Membership team, our Members are our best Ambassadors.

Our President Julian Marczak lives close by so we can maintain close contact, calling in a couple of times for coffee. We appreciate his support and great interest.

There have been governance changes this year as Josephine Crabb, PR consultant and in-house solicitor stepped down from the Board. We welcomed two new trustees, Cheryl Johns, Livery List, joined bringing her considerable marketing and PR capabilities to our team and Debbie Maclean, Santolina Stables, Wokingham added her relevant experience to our current Member Trustees, Julie Pedley, Carol Boulton and Paula Leverton. Additionally, the accounting and bookkeeping duties transferred to the office and we appointed a new Independent Examiner of our Accounts, Andrew Harker from Collard and Co. Our thanks to Emma Meadmore for her work in the office and Kerryn von Puttkammer continued her support on CIEC training.

Due to the effect of the COVID pandemic sadly we were not able to run either the Test League and Golden Spur this year. However, the Test League is operational again with over thirty active members. Sales of rosettes have increased steadily such that sixteen parcels have been posted in the last week. Golden Spur is planned for later this year so do begin thinking of suitable candidates.

In the summer 2020 we launched a Livery Yard Membership following some research showed the need to represent their interests to government and recognise those who operate to sound standards. This has been well received by existing members wishing to include this accreditation for their schools and we welcomed our first New Livery Yard members.

We extended our range of CIEC courses running the first two Level one courses at Santolina Stables, Wokingham as well as two Level 2 courses at Four Winds and Follifoot. We cemented a new and exciting venue at Plumpton College in East Sussex with their first Level 2 course operational in the spring of 2021. It is our plan to offer these courses nationally throughout the UK. We welcomed Debbie Melville, MSc, BHSAI, UKCCL4, as our Senior IQA Designate on CIEC requirements.

We ran two pilot on-line safeguarding courses which led to another three so totalling five courses for the year, each fully or oversubscribed. Two students completed the specialist on-line Responsible Groom Course run in conjunction with Lingfield Equine Distance Learning Course.

Last year for the first time, the pandemic led us to break new ground by hosting our first virtual AGM meeting via Zoom. This year the same pressures have led to the same outcome. We had very optimistically planned to hold an in person and online AGM meeting at Onley, <https://www.onleygroundsec.com/>. Susan Beasey our new Membership Manager worked hard on this, excited at the thought of meeting in person, the speakers were poised and the Onley staff were so helpful, yet the virus has led to another on line AGM. None the less, technology provides us with a means of staying in touch, much appreciated.

ASSOCIATION OF BRITISH RIDING SCHOOLS+

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2021

OBJECTIVES AND ACTIVITIES

Achievements and performance

Life and the virus keep changing again creating much uncertainty, our plans now include closer working with government regulators to ease any business rate burdens and consistency in the licensing process, extending the CIEC centre footprint nationally and more online training including first aid. In 2022, we plan to return to running Golden Spur. For the year ending April 2022, we will aim for our next AGM to be in person and online, a welcome return to our tradition of meeting friends and colleagues, whilst sharing together interesting updates and presentations.

We will work to increase our contribution and support to Members through becoming more efficient, with more relevant training, and related advice, very important in these times to keep ourselves, clients and staff safe.

FINANCIAL REVIEW

Reserves policy

The charity operates an unrestricted fund. The trustees have reviewed the financial needs of the charity and consider that they should aim to have sufficient unrestricted funds on hand or on call to ensure that should there be a short term loss of income that there would be sufficient funds available to meet operating costs.

Financial Review

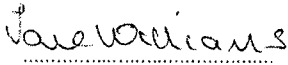
Total incoming resources amounted to £74,223 (2020 - £85,875) and, total resources expended amounted to £61,915 (2020 - £87,975). This has resulted in a surplus for the year of £12,308 (2020 - £2,100 deficit).

The total funds held by the charity at 31 March 2021 amounted to £39,472 (2020 - £27,164).

INDEPENDENT EXAMINER

The independent examiner, Collards, Chartered Accountants, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Approved by order of the board of trustees on 07/03/22 and signed on its behalf by:


J L Williams - Trustee

ASSOCIATION OF BRITISH RIDING SCHOOLS+

**STATEMENT OF TRUSTEES RESPONSIBILITIES
FOR THE YEAR ENDED 31 MARCH 2021**

The trustees (who are also the directors of Association of British Riding Schools+ for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
ASSOCIATION OF BRITISH RIDING SCHOOLS+**

I report on the accounts of the company for the year ended 31 March 2021, which are set out on pages eight to fourteen.

Responsibilities and basis of report

As the charity's trustees (and also the directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006.


Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, I have examined your charity's accounts as required under section 145 of the Charities Act 2011 ('the Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

My role is to state whether any material matters have come to my attention giving me cause to believe:

1. that accounting records were not kept as required by section 386 of the Companies Act 2006; or
2. that the accounts do not accord with those records; or
3. that the accounts do not comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland; or
4. that there is further information needed for a proper understanding of the accounts.

Independent examiner's statement

I have completed my examination and have no concerns in respect of the matters (1) to (4) listed above and, in connection with following the Directions of the Charity Commission I have found no matters that require drawing to your attention.



Andrew Harker FCCA
Collards
Chartered Accountants
5-9 Eden Street
Kingston-upon-Thames
Surrey
KT1 1BQ

Date: 10/3/22

ASSOCIATION OF BRITISH RIDING SCHOOLS+

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2021**

	Notes	2021 Unrestricted fund £	2020 Total funds £
INCOMING RESOURCES			
Incoming resources from generated funds			
Voluntary income		2,140	1,150
Activities for generating funds	2	72,077	84,705
Investment income	3	6	20
Total incoming resources		74,223	85,875
RESOURCES EXPENDED			
Charitable activities	4		
Charitable activities		57,146	83,904
Governance costs	6	4,769	4,071
Total resources expended		61,915	87,975
NET INCOMING/(OUTGOING) RESOURCES		12,308	(2,100)
RECONCILIATION OF FUNDS			
Total funds brought forward		27,164	29,264
TOTAL FUNDS CARRIED FORWARD		39,472	27,164

The notes form part of these financial statements

ASSOCIATION OF BRITISH RIDING SCHOOLS+

**BALANCE SHEET
AT 31 MARCH 2021**

	Notes	2021 Unrestricted fund £	2020 Total funds £
FIXED ASSETS			
Tangible assets	10	2,768	3,416
CURRENT ASSETS			
Stocks		2,846	1,610
Debtors	11	3,029	3,054
Cash at bank and in hand		39,441	28,034
		<u>45,316</u>	<u>32,698</u>
CREDITORS			
Amounts falling due within one year	12	(8,612)	(8,950)
NET CURRENT ASSETS		<u>36,704</u>	<u>23,748</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>39,472</u>	<u>27,164</u>
NET ASSETS		<u>39,472</u>	<u>27,164</u>
FUNDS	13		
Unrestricted funds		39,472	27,164
TOTAL FUNDS		<u>39,472</u>	<u>27,164</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2021.

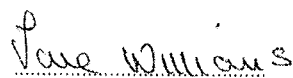
The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to charitable small companies and with the Financial Reporting Standard for Smaller Entities (effective January 2015).

The financial statements were approved by the Board of Trustees on 07/03/2022 and were signed on its behalf by:


J L Williams -Trustee

The notes form part of these financial statements

ASSOCIATION OF BRITISH RIDING SCHOOLS+

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1. ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared under the historical cost convention, and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008), the Companies Act 2006 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities.

Incoming resources

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings	- 10 - 20 % on reducing balance
Computer equipment	- 20% on cost

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Funds

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes as detailed in the notes to the accounts.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donors or which have been raised by the charity for particular purposes.

2. ACTIVITIES FOR GENERATING FUNDS

	2021	2020
	£	£
Members subscriptions	34,739	49,163
Examination income	3,312	1,810
Certificate in Equestrian Coac	18,757	7,252
Weekly rider tests and sale of merchandise	5,309	20,554
Annual conference income	-	2,680
BEF grant received	9,000	1,500
Sponsorship	-	1,388
Regional meetings and training days	960	358
	<u>72,077</u>	<u>84,705</u>

ASSOCIATION OF BRITISH RIDING SCHOOLS+

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 MARCH 2021

3. INVESTMENT INCOME

	2021	2020
	£	£
Deposit account interest	6	20

4. CHARITABLE ACTIVITIES COSTS

	Direct costs (See note 5)	Totals
	£	£
Charitable activities	57,146	57,146

5. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2021	2020
	£	£
Staff costs	15,953	11,480
Examination expenses	24	2,842
Weekly rider tests and sale of merchandise expenses	2,072	3,093
Annual conference expenses	-	3,432
Cost of BEF grant	-	917
Cost of certificate in Equestrian Coaching and apprentice scheme	6,967	8,953
Insurances	2,546	3,832
Printing stationery and office costs	3,087	14,257
Postage	267	1,762
Advertising and PR	9,464	4,179
Website maintenance	331	965
Telephone	1,036	1,869
Computer operating costs	576	1,776
Travel expenses	275	5,303
Legal and professional fees	4,388	2,250
Executive committee	-	2,397
Bank charges	864	854
General expenses	941	1,716
Bookkeeping	-	2,765
Secretarial services	457	4,328
Fees and subscriptions	4,020	4,238
Donations paid	3,230	-
Depreciation	648	696
	57,146	83,904

All expenditure is recognised when a liability is incurred and has been classified under headings that aggregate all costs related to that heading.

Costs of charitable activities are expenses directly incurred in achieving the objectives of the charity

6. GOVERNANCE COSTS

Governance costs include those incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements.

ASSOCIATION OF BRITISH RIDING SCHOOLS+
DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2021

	2021 £	2020 £
INCOMING RESOURCES		
Voluntary income		
Donations	2,140	1,150
Activities for generating funds		
Members subscriptions	34,739	49,163
Examination income	3,312	1,810
Certificate in Equestrian Coac	18,757	7,252
Weekly rider tests and sale of merchandise	5,309	20,554
Annual conference income	-	2,680
BEF grant received	9,000	1,500
Sponsorship	-	1,388
Regional meetings and training days	960	358
	<hr/> 72,077	<hr/> 84,705
Investment income		
Deposit account interest	6	20
Total incoming resources	<hr/> 74,223	<hr/> 85,875
RESOURCES EXPENDED		
Charitable activities		
Wages	15,953	11,480
Examination expenses	24	2,842
Weekly rider tests and sale of merchandise expenses	2,072	3,093
Annual conference expenses	-	3,432
Cost of BEF grant	-	917
Cost of certificate in Equestrian Coaching and apprentice scheme	6,967	8,953
Insurances	2,546	3,832
Printing stationery and office costs	3,087	14,257
Postage	267	1,762
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Executive committee	-	2,397
Bank charges	864	854
General expenses	941	1,716
Bookkeeping	-	2,765
Secretarial services	457	4,328
Fees and subscriptions	4,020	4,238
Donations paid	3,230	-
Fixtures and fittings	308	356
Computer equipment	340	340
	<hr/> 57,146	<hr/> 83,904

This page does not form part of the statutory financial statements

ASSOCIATION OF BRITISH RIDING SCHOOLS+
DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2021

	2021	2020
	£	£
Governance costs		
Independent examiner's remuneration	1,350	1,350
Accountancy fees	3,419	2,721
	<u>4,769</u>	<u>4,071</u>
Total resources expended	61,915	87,975
	<u> </u>	<u> </u>
Net income/(expenditure)	<u>12,308</u>	<u>(2,100)</u>

This page does not form part of the statutory financial statements