

Registered number: 09021431
Charity number: 1158606

THE CHELTENHAM TRUST

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

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THE CHELTENHAM TRUST

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THE CHELTENHAM TRUST

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2024

Trustees

Michael Napier, Chair (appointed 25 March 2024)
Clive Rawlings, Interim Chair (1 Jan 2024 - 24 March 2024)
Louis Eperjesi, Chair (resigned 31 December 2023)
Cllr Glenn Andrews
Benjamin Averis
Cllr Barbara Clark
Lisa Bond (appointed 18 July 2024)
Jessica Brewster
Cllr Barbara Clark
Julia Goldsworthy (appointed 18 July 2024)
Cllr Steve Harvey (resigned 18 July 2024)
Julie Jordan
Dr Jane Martin (appointed 18 July 2024)
Sian Morgan (resigned 22 March 2024)
Elizabeth Narey
Sunita Nelson
Gary Hasley-Nejrup
Kate Peden
Gemma Taylor
Daniel Wilson

**Company registered
number**

09021431

**Charity registered
number**

1158606

Registered office

Cheltenham Town Hall
Imperial Square
Cheltenham
Gloucestershire
GL50 1QA

Chief executive officer

Laurie Bell (during the year ended 31 March 2024)
James Baker (acting CEO from November 2024)

Independent auditors

Randall & Payne LLP
Statutory Auditors & Chartered Accountants
Chargrove House
Shurdington Road
Cheltenham
Gloucestershire
GL51 4GA

THE CHELTENHAM TRUST

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
(CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024**

Bankers

Lloyds Bank PLC
130 High Street
Cheltenham
Gloucestershire
GL50 1EW

Solicitors

Willans LLP
28 Imperial Square
Cheltenham
Gloucestershire
GL50 1RH

THE CHELTENHAM TRUST

CHAIRMAN'S STATEMENT FOR THE YEAR ENDED 31 MARCH 2024

The chairman presents his report for the year.

As the newly appointed chair of The Cheltenham Trust, I am pleased to present this annual report and account for the year ending 31st March 2024.

The Cheltenham Trust is an independent charity and the lead provider of culture and heritage, entertainment, sport and leisure in Cheltenham. Through the five iconic venues that it manages; Pittville Pump Room, The Wilson Art Gallery and Museum, Cheltenham Town Hall, Leisure at Cheltenham and the Prince of Wales stadium, the trust contributes actively to the local and visitor economy, and to the provision of community and social activities that promote and improve health and wellbeing.

As the trust continued to rebuild and recover from the impact of the Covid19 pandemic, this report reflects a further challenging and difficult year as a result of the continuing economic pressures exacerbated further by unplanned venue closures for urgent structural repairs works at Pittville Pump Room and Leisure at Cheltenham that were beyond the control of the charity.

Urgent repairs to the dome and ceiling in the main ballroom at Pittville Pump Room necessitated the closure of the venue for six months from October 2023 to March 2024. Bookings and events were rescheduled or relocated, where feasible, to avoid cancellations but the closure halted the popular monthly creative artisan market, and the heritage trail visitor attraction, and had a significant impact on hires and forward bookings particularly weddings.

In January 2024, the presence of RAAC (reinforced autoclaved aerated concrete) was discovered in Leisure at Cheltenham requiring immediate action to prevent potential collapse. The affected areas of the building were closed in phases to enable the urgent structural repairs. Despite the unforeseen disruption, Leisure at Cheltenham maintained healthy visitor numbers with 534,953 visitors in 2023/24.

It is testament to the resilience and tenacity of the trust, and its ability to flex and adapt in the face of adversity, that the trust continued to provide many of its planned events and services despite two leading venues being closed, or partially closed, in this financial year.

The impact of the unplanned structural repairs at both venues brought uncertainty and undermined customer confidence, affecting bookings and hires and, consequently income. The trust is now focused on rebuilding its business and customer base.

The Garden Bar in Imperial Gardens continued to establish itself as a leading seasonal bar destination in the town centre with customer numbers increasing to over 50,000.

The Wilson Art Gallery and Museum the town's leading cultural venue achieved 99,476 visitors in 2023/2024. A key element of The Wilson's mission is to build an interest in culture and the arts and to raise awareness of the positive impact that participation in cultural activities has on improving mental health and wellbeing. The Wilson continues to provide activities and experiences targeting new younger visitors. During 2023/2024 the museum engaged with 26,925 school pupils via workshops and the museum's schools' takeaway service.

As the guardian of much of the town's heritage The Cheltenham Trust has a major role in sustaining these important, historic venues. The business model of the organisation blends culture, community and commercial to strive for financial sustainability and by successfully accessing external funding it can continue to invest in the heritage buildings and deliver its programme of inclusive, diverse free events and activities for visitors and the local community to access and enjoy.

Balancing culture, community and commercial in the face of not only a continuing economic downturn, but also the closure and partial closure of two of its venues for unexpected structural repairs has posed a significant challenge. Hard times demand hard decisions, and the trust was swift to take decisions focused on reducing costs and attaining growth in income and footfall. Working with the limitations posed by the closures at Pittville Pump Room and Leisure at Cheltenham, the trust focused on core business; reducing costs, identifying

**CHAIRMAN'S STATEMENT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024**

opportunities for mutually beneficial partnership working, improving efficiencies, securing external funding of c£700k, and maximising income generating opportunities to substantially close a year-end projected deficit and strengthen the financial resilience and future sustainability of the charity.

The trust's inclusive, free to access cultural programme is a core element of its charitable objectives helping to deliver positive social impact. Despite the challenges, events continued with 19 new free live music and dance events at the Garden Bar in 2023/2024 helping to drive an increase in customer and visitor numbers, and 11 new free events at the Heritage Café at the pump room.

The trust continued to host a number of very popular community events marking historic and calendar events. The trust hosted Cheltenham's celebration and marking of the coronation of King Charles III and Queen Camilla with a two-day party at the pump room and Pittville Park, as well as its second Retro American Festival. The Cheltenham Festival race week events and Christmas lights switch on are now well established as key occasions in the Cheltenham events calendar.

The charity pursued an agile and entrepreneurial approach to mitigate the negative impact of the economic downturn and it will continue to drive efficiencies, operate effectively, secure further external funding, and seize opportunities to generate additional income.

I would like to extend my thanks to my predecessor Louis Eperjesi who was chair of the trust for the past 5 years, and to all the staff, trustees and volunteers for their unwavering dedication and commitment, and to all our stakeholders and partners, and valued customers for their ongoing support.



.....
Mike Napier, Chair

Date: 30/12/2024

THE CHELTENHAM TRUST

TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2024

The Trustees are pleased to present their annual directors' report together with the consolidated financial statements of the charity and its subsidiary for the year ending 31 March 2024 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

The Cheltenham Trust, a company limited by guarantee (No. 09021431), was incorporated on 1 May 2014 and obtained charitable status on 18 September 2014. It is governed by its Memorandum and Articles of Association. The Cheltenham Trust commenced operations on 1 October 2014 and currently manages on behalf of Cheltenham Borough Council, The Wilson Art Gallery and Museum, Leisure at Cheltenham and the Prince of Wales stadium, Cheltenham Town Hall and Pittville Pump Room.

Cheltenham Leisure and Culture Ltd is a trading subsidiary of The Cheltenham Trust.

The Trust's charitable objectives are set out below. Any financial surplus achieved by the Trust is re invested in the charitable aims and objectives.

a. Policies and objectives

Objectives and vision

The Trust has been established for the following charitable purposes:
for the advancement and support of education, culture, arts and heritage including the provision of libraries, museums, galleries, learning and information centres, archives, activities, events, programmes and other related services.

- for the provision of facilities for recreation or other leisure time occupation in the interest of social welfare such facilities being provided to the public at large with special facilities being provided for various needs and demographics.
- for the promotion of good health and wellbeing through community and public participation in healthy recreation and activities.
- other such charitable purposes that are beneficial to the public and consistent with the objects as the Director Trustees shall determine.

Vision

As an independent charitable trust and the lead provider of culture and leisure in Cheltenham our vision to blend culture, community and commercial activities and services to actively contribute to the local and visitor economy and to improve the health and wellbeing of the local community.

As a registered not for profit charity, the Trust manages Cheltenham's most iconic and contemporary venues – The newly refurbished Wilson Art Gallery and Museum; the Grade I listed Pittville Pump Room and Heritage Cafe; the Grade II listed Cheltenham Town Hall, Garden Bar and Skillicorne Garden, and the popular Leisure at Cheltenham and Prince of Wales stadium.

The Trust supports the local and visitor economy, community, cultural and social offer providing arts, culture and heritage, entertainment, sport and leisure. Through its outreach work and community events the trust enables access and inclusivity to a diverse range of cultural and leisure services, events and activities.

The main activities at each of the Trust's five sites are:

The Wilson Art Gallery & Museum

The Wilson hosts a rich programme of exhibitions and events that are supported by its new and vibrant arts café. The Wilson is available to hire as an alternative, contemporary venue for events and meetings with a difference. Its outdoor roof terrace is a unique setting for hosting events. The venue regularly hosts launch parties, dinners,

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024**

as well as a diverse range of community events, activities, workshops and talks.

The Wilson re-opened to the public in July 2022 following major refurbishment to create a new community arts and exhibition gallery, artist studios hosting nine artists in residence and a popular and immersive arts café.

Pittville Pump Room

The magnificent Grade I Pittville Pump Room is the jewel of Cheltenham's regency architecture. Its location in the beautiful Pittville Park has made this award winning, landmark building one of Gloucestershire's most impressive venues for weddings, dinners, exhibitions, dances, corporate events and conferencing and community events and activities. It also hosts the extremely popular outdoor Heritage Café.

Cheltenham Town Hall

The elegant Edwardian Grade II listed Town Hall is a popular venue for entertainment attracting local residents and visitors. It has a year-round programme of live entertainment, attracting more than 90,000 visitors each year to enjoy comedy and celebrity speakers, music, concerts, dance and theatre. It is also available for hire for a wide range of events and activities, festivals, meetings and weddings. The Garden Bar Orangery and Skillicorne Garden, adjacent to the Town Hall, offer a cafe bar and a secret walled garden for an alternative al fresco event.

Leisure at Cheltenham and the Prince of Wales stadium

Leisure at Cheltenham provides state of the art leisure facilities with four pools, a fitness suite and more than 75 fitness classes each week. The Prince of Wales stadium regularly hosts sports and track events including a local running club, rugby club and an annual family sports day. The recently re-furbished sports bar is available to hire for events, parties and corporate meetings.

Management Agreement

The Trust operates independently, occupying buildings owned by Cheltenham Borough Council. A Management Agreement has been established between Cheltenham Borough Council and The Cheltenham Trust to deliver services for the community aligned to the agreed fee.

b. Activities during the year

Pittville Pump Room

The Heritage Café continued to operate successfully from the temporary orangery structure for the full year. The Trust's community led events in Pittville Park was further expanded in the year with celebrations to honour HM The King's Coronation and the second Retro Americana festival.

The Trust's Christmas celebrations for the community was hosted outside the venue (due to remedial repair works on the plaster inside the pump room) including the popular annual Christmas lights switch on event at the pump room with choirs and carol singers, a visit by Father Christmas, live music and the Christmas artisan market hosted inside the marquee, showcasing local makers, creatives and producers.

The pump room and Heritage Cafe also hosted a full programme for Cheltenham Race Week including pre-race breakfast and racing tips and post-race a bar with live music and entertainment.

Cheltenham Town Hall

Co-productions, hires and events at the town hall continued with a diverse programme of spoken word, music, festivals, dance, comedy and events.

The Garden Bar orangery structure hosted live music at the weekends, including a Beach Party – a free community two day event over the August bank holiday and continued to be a popular destination in the heart of the town centre throughout the summer months.

Leisure at Cheltenham and the Prince of Wales stadium

User numbers grew in the year with an average of 2,500 people using the facilities each day. Concession cards were re-instated following the pandemic to provide access to sport and leisure facilities, supporting health and wellbeing, to those in need across the community.

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024**

The Wilson Art Gallery and Museum

A programme of exhibitions, activities and talks were provided including the Artists in Residence and Makers space and co-created exhibitions in the community art gallery.

The schools' outreach educational support programme continued to provide educational assets to schools, community groups and care homes.

The project for the second phase of re-development to refurbish and re-open The Wilson's Victorian wing began. The refurbishment will provide an improved visitor experience and enable more of the 250,000 pieces in the collection to be on display telling the stories of Cheltenham's history.

Partnership working

The Trust continues to work closely in partnership with a number of organisations including Cheltenham Borough Council as its main stakeholder; Marketing Cheltenham; Friends of The Wilson; The Wilson Arts Collective; Cheltenham Festivals; Arts Council England; Sport England; Heritage Lottery Fund; Historic England, Cheltenham Civic Society, Cheltenham BID and the Cheltenham Chamber of Commerce to help improve the cultural, community and commercial offer in Cheltenham.

Achievements and performance

a. Key financial performance indicators

During 2023/24 the Trust (which includes the operations of its trading subsidiary) had total incoming resources of £8,387k (22/23 £8,128k) of which £471k (22/23 £337k) was restricted grant funds.

Net operating surplus for the year was £87k (22/23 deficit of £329k) on unrestricted funds (excluding FRS102 pension costs) and £55k on restricted funds. As a not-for profit-charity the Trust reinvests all surpluses within the business.

Cheltenham Leisure and Culture Ltd

Cheltenham Leisure & Culture is the Trust's wholly owned trading subsidiary, Cheltenham Leisure and Culture Ltd, generated turnover of £2,213k (22/23 £2,579k) and made a profit of £487k (22/23 £593k) for the year. These profits are being gift-aided to the charity.

The principal activities of the trading company during 2023/24 were predominantly café and bar operations; venue hires for events and weddings and sales of retail items.

b. Investment policy and performance

The Trustees have the power to invest the monies of the organisation in such investments as they see fit. In order to support the growth and investment strategy of the Trust and maintain a positive cash flow at all times, surpluses are invested in interest bearing deposit accounts where appropriate.

Financial review

a. Going concern and events since the Balance Sheet date

The Trust continued to consolidate, repurpose, learn and adapt in the changing times and markets and has forecast its budget plan for 2024/25 and out for a further 3 years, and will keep monitoring and updating this forecast.

This forecast has been developed to ensure financial resilience and a robust organisation that can achieve its vision and ambitious programme.

Having considered all these factors, the Trustees believe there are no material uncertainties about the Trust's ability to continue as a going concern and therefore the financial statements have been prepared on this basis. Further information in respect of going concern of the Trust is included in Note 2.2 to the Financial Statements.

THE CHELTENHAM TRUST

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

b. Reserves policy

The Trustees' focus on building sufficient reserves to ensure that the Trust is able to deliver its charitable objectives and is resilient and sustainable in the long term. The policy is to utilise any surpluses to build income generating capacity.

The Trust holds unrestricted reserves, excluding the pension surplus, of £930k as at 31 March 2024. The use of reserves is monitored by the Trust's Finance Committee.

The pension surplus of £1,913k was not recognised in the year, as is explained further in note 24 to the financial statements, along with Cheltenham Borough Council's role as guarantor for any LGPS liability in the name of the Trust.

c. Principal funding

Cheltenham Borough Council is our key partner and principal funder of the Trust. During the reporting period, through a Management Fee representing 7.3% (2022/23: 7.5%) of total income.

Structure, governance and management

a. Constitution

The company and the Group is registered as a charitable company limited by guarantee and was set up by a Trust deed on 18 May 2014.

The company and the Group is constituted under a Trust deed dated 18 May 2014 and is a registered charity number 1158606.

b. Methods of appointment or election of Trustees

The Board shall be comprised of at least seven and not more than sixteen Trustees, including two Council appointed trustees nominated by Cheltenham Borough Council. The trustees are appointed on a three-year term, with an option to extend for a second term and a further three years. The Board meets on a minimum of four occasions in the year

The process to select new Trustees is based on the skills and competencies required by the Board at the time the vacancy arises.

c. Policies adopted for the induction and training of Trustees

On joining the organisation, Trustees are given an induction and introduced to the organisation's culture. Trustees have significant experience from various professions and use their skills to inform their responsibilities to ensure the good governance of the charity. The Board membership includes a balance of backgrounds and capabilities relevant to the overall strategic requirements of the Trust, and there is a recognised commitment by the Board to maintain this balance. The Board of Trustees participate in board development opportunities, and the overall board is subject to an annual skills audit that is aligned to the strategic direction of the Trust.

d. Directors indemnities

The Trust holds indemnity insurance with Zurich insurance for the directors with liability cover of £1 million (2023:£1 million).

e. Organisation

The business of the charitable company is delegated to and managed on a day to day basis by the Chief Executive, who is supported by an Executive Management Team of senior managers.

The Board of Trustees has established a Finance Committee, a Governance Committee, Commercial Board, Appointments and Remuneration Committee and Culture and Communities Committees so that specific issues delegated can be studied in details and recommendations made back to the Board.

The Chief Executive and the Executive Team advise the Board on strategy development and support for the

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024**

Board's governance activities and have responsibility for operating the services of the charity on a day to day basis. The Board undertakes its role using the Code of Conduct for Good Governance and agrees the overall strategic direction of the Trust.

f. Related party relationships

None of our Trustees receive remuneration from their work with the charity. Any connection between a Trustee or senior manager of the charity with a production company, contracted actor, performer or exhibitor must be disclosed to the full board of Trustees in the same way as any other contractual relationship with a related party. In the current year no such related party transactions were reported.

Two Trustees are nominated representatives of Cheltenham Borough Council. Transactions between the Trust and CBC, along with other related party disclosures are recorded in note 27.

The charity's wholly owned subsidiary, Cheltenham Leisure and Culture Ltd was established to operate commercial activities including retail activities, cafes and catering, venue hires and wedding packages.

g. Pay policy for senior staff

The senior management team comprise the key management personnel of the charity in charge of directing and controlling, running and operating the Trust on a day-to-day basis.

The pay of the Chief Executive and key management personnel is benchmarked against pay levels in similar professions when recruiting to these roles.

h. Trust staff

During 2023/24 the Trust employed an average of 204 staff.

The Trustees and Executive Management Team support the involvement and engagement of staff in the day to day running, policy making and general management of the charity. Members of staff are kept informed on matters affecting them as employees and on various factors affecting the performance of the Trust.

The policy of the Trust is to offer the same opportunities to a diverse range of people in respect of recruitment and career progression.

i. Risk management

The Trustees have adopted a risk management policy from which they have identified potential risks and the likelihood of their occurrence. In addition, they have identified measures to be put in place to mitigate the risks and further action that might be necessary to limit that risk.

The Board receives quarterly risk information at board meetings and sufficient commitments are made to cover known liabilities. The Board and its committees receive regular financial information and manage financial risk accordingly.

Plans for future periods

Future developments

The priority for the Trust is to continue to ensure its financial resilience and that as a robust organisation it can achieve its vision and ambitious programme. It will build and consolidate on its core business continuing to fully utilise and maximise the value of its venues for the community.

The Trust will continue to seek opportunities to access local and national grant schemes to secure funds to improve and increase its reach in the community through its new trust-wide membership scheme and through donating in venues or online, or paying a suggested donation for free activities, events and workshops. All donations help the Trust to continue its year-round extensive, inclusive cultural programme for all the community to enjoy.

Cheltenham Borough Council (CBC) as lead partner and sponsor supports the Trust's plans to achieve growth and to meet the vision and goals. In partnership improvement in all the venues will be scheduled to increase the number of visitors and their experience, to attract new audiences and to access to enable services and facilities.

THE CHELTENHAM TRUST

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

We will continue to grow and further strengthen our position and reputation as Cheltenham's leading cultural and leisure provider and a major contributor in boosting the local and visitor economy and helping to improve the health and wellbeing of the local community.

Information on fundraising practices

Fundraising activities are carried out directly by the Trust's employees.

Fundraising activities involve identifying external grants and funding opportunities available to support our charitable, cultural and community activities, and inviting donations by those using and enjoying our facilities within the local community, in order that we can continue to invest in and develop in our facilities and programmes.

Access to our services

The Trust remains committed to equal access to our services for everyone. The Trust strives to be an open employer; welcoming staff and volunteers from all backgrounds. The Trust aims to reflect the diversity of the population in both our user group and our staffing and Trustee mix.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' Report is approved has confirmed that:

- 1) so far as that Trustee is aware, there is no relevant audit information of which the charitable group's auditors are unaware, and
- 2) that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable group's auditors are aware of that information.

Auditors

A resolution to appoint Randall & Payne LLP as auditor of the company was approved at a meeting of Trustees on 21st June 2019 and is renewed annually.

Approved by order of the members of the board of Trustees and signed on their behalf by:



.....
Mike Napier, Chair
(Chair of Trustees)

Date: 30/12/2024

THE CHELTENHAM TRUST

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 MARCH 2024


The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Charity and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Group and the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on its behalf by:



.....
Mike Napier
(Chair of Trustees)

Date: 30/12/2024

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE CHELTENHAM TRUST

Opinion

We have audited the financial statements of The Cheltenham Trust (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 March 2024 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Charity Balance Sheet, the Consolidated Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 March 2024 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

THE CHELTENHAM TRUST

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE CHELTENHAM TRUST (CONTINUED)

Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' Report is inconsistent in any material respect with the financial statements; or
- the parent charitable company has not kept sufficient accounting records; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

THE CHELTENHAM TRUST

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE CHELTENHAM TRUST (CONTINUED)

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our audit planning process gave consideration to the risk of material misstatement in the financial statements, using the calculated materiality level which itself factored in the nature of the Charity's operations and the interpreted levels of inherent and control risk.

In assessing the risk of fraud we reviewed management's own assessment of potential for fraud within the entity and reviewed judgements made by management to identify possible bias, in addition to any opportunity and incentive for fraud that are inherent in the nature of the Charity's operations. Our detailed testing included review of accounting estimates and judgements and validation of prime ledger entries.

We confirmed our knowledge of the legal and regulatory environment of the entity through discussions with management. We analysed all information available to us in respect of relevant laws and regulations, including the Companies Act 2006, Charities Act 2011, relevant UK tax legislation and we enquired with management as to any possible breaches in the aforementioned.

We agreed the accuracy of the financial statements to the supporting management information provided by the client and tested individually on a sample basis the income and expenditure in the financial statements to consider the business rationale behind the transactions and the accuracy of the financial records.

Our audit testing did not identify any issues in respect of the matters listed above, including fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

THE CHELTENHAM TRUST

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE CHELTENHAM TRUST (CONTINUED)

Ryan Moore
Ryan Moore (Dec 30, 2024 12:03 GMT)

Ryan Moore CA
Randall & Payne LLP
Statutory Auditors & Chartered Accountants
Chargrove House
Shurdington Road
Cheltenham
Gloucestershire
GL51 4GA

Date: 30/12/2024

Randall & Payne LLP are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

THE CHELTENHAM TRUST

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 MARCH 2024

	Note	Restricted funds 2024 £	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Income from:					
Charitable activities	4	470,966	5,558,778	6,029,744	5,549,119
Other trading activities	5	-	2,213,134	2,213,134	2,579,293
Investments		-	59,000	59,000	-
Total income		470,966	7,830,912	8,301,878	8,128,412
Expenditure on:					
Raising funds		-	1,726,065	1,726,065	1,986,418
Charitable activities	6	418,345	6,014,782	6,433,126	6,636,724
Total expenditure		418,345	7,740,847	8,159,192	8,623,142
Net income/(expenditure)		52,621	90,065	142,686	(494,730)
Transfers between funds	17	2,623	(2,623)	-	-
Net movement in funds before other recognised gains/(losses)		55,244	87,442	142,686	(494,730)
Actuarial gains on defined benefit pension schemes	23	-	(11,000)	(11,000)	1,864,000
Net movement in funds		55,244	76,442	131,686	1,369,270
Reconciliation of funds:					
Total funds brought forward		137,131	853,650	990,783	(378,488)
Net movement in funds		55,244	76,442	131,686	1,369,270
Total funds carried forward		192,375	930,092	1,122,467	990,783

The Consolidated Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 22 to 43 form part of these financial statements.

THE CHELTENHAM TRUST
REGISTERED NUMBER: 09021431

CONSOLIDATED BALANCE SHEET
AS AT 31 MARCH 2024

	Note	2024 £	2023 £
Fixed assets			
Tangible assets	11	212,716	223,131
		<u>212,716</u>	<u>223,131</u>
Current assets			
Stocks	13	57,462	109,467
Debtors	14	1,313,413	321,602
Cash at bank and in hand		2,214,772	2,249,850
		<u>3,585,647</u>	<u>2,680,919</u>
Creditors: amounts falling due within one year	15	(2,675,894)	(1,913,267)
Net current assets		<u>909,753</u>	<u>767,652</u>
Total assets less current liabilities		<u>1,122,469</u>	<u>990,783</u>
Net assets excluding pension asset		<u>1,122,469</u>	<u>990,783</u>
Defined benefit pension scheme asset	23	-	-
Total net assets		<u><u>1,122,469</u></u>	<u><u>990,783</u></u>
Charity funds			
Restricted funds	17	192,375	137,131
Unrestricted funds			
General funds	17	930,094	853,652
Total unrestricted funds	17	<u>930,094</u>	<u>853,652</u>
Total funds		<u><u>1,122,469</u></u>	<u><u>990,783</u></u>

The Charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the entity to obtain an audit for the year in question in accordance with section 476 of the Companies Act 2006.

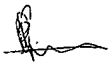
However, an audit is required in accordance with section 151 of the Charities Act 2011.

CONSOLIDATED BALANCE SHEET (CONTINUED)
AS AT 31 MARCH 2024

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:



.....
Mike Napier
(Chair of Trustees)

Date: 30/12/2024

The notes on pages 22 to 43 form part of these financial statements.

THE CHELTENHAM TRUST
REGISTERED NUMBER: 09021431

CHARITY BALANCE SHEET
AS AT 31 MARCH 2024

	Note	2024 £	2023 £
Fixed assets			
Tangible assets	11	177,639	194,388
Investments	12	1	1
		<u>177,640</u>	<u>194,389</u>
Current assets			
Debtors	14	1,141,967	272,962
Cash at bank and in hand		68,486	1,243,175
		<u>1,210,453</u>	<u>1,516,137</u>
Creditors: amounts falling due within one year	15	(2,214,532)	(2,181,583)
Net current liabilities		<u>(1,004,079)</u>	<u>(665,446)</u>
Total assets less current liabilities		<u>(826,439)</u>	<u>(471,057)</u>
Net liabilities excluding pension asset		<u>(826,439)</u>	<u>(471,057)</u>
Defined benefit pension scheme asset	23	-	-
Total net assets		<u><u>(826,439)</u></u>	<u><u>(471,057)</u></u>
Charity funds			
Restricted funds	17	192,375	137,131
Unrestricted funds			
Unrestricted funds excluding pension asset	17	(1,018,814)	(608,188)
Pension reserve	17	-	-
	17	<u>(1,018,814)</u>	<u>(608,188)</u>
Total funds		<u><u>(826,439)</u></u>	<u><u>(471,057)</u></u>

The Charity's net movement in funds for the year was £(355,382) (2023 - £776,395).

The Charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the entity to obtain an audit for the year in question in accordance with section 476 of the Companies Act 2006.

However, an audit is required in accordance with section 151 of the Charities Act 2011.

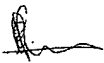
THE CHELTENHAM TRUST
REGISTERED NUMBER: 09021431

CHARITY BALANCE SHEET (CONTINUED)
AS AT 31 MARCH 2024

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:



.....
Mike Napier
(Chair of Trustees)

Date: 30/12/2024

The notes on pages 22 to 43 form part of these financial statements.

**CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2024**

	2024	2023
	£	£
Cash flows from operating activities		
Net cash used in operating activities	50,015	(112,987)
Cash flows from investing activities		
Purchase of tangible fixed assets	(85,093)	(182,892)
Net cash used in investing activities	(85,093)	(182,892)
Cash flows from financing activities		
Net cash provided by financing activities	-	-
Change in cash and cash equivalents in the year	(35,078)	(295,879)
Cash and cash equivalents at the beginning of the year	2,249,850	2,545,729
Cash and cash equivalents at the end of the year	2,214,772	2,249,850

The notes on pages 22 to 43 form part of these financial statements

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

1. General information

The Cheltenham Trust, a company limited by guarantee (No. 09021431), was incorporated on 1 May 2014 and obtained charitable status on 18 September 2014. It is governed by its Memorandum and Articles of Association. The members of the company are the Trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

The Cheltenham Trust commenced operations on 1 October 2014 and currently operates 'The Wilson' Art Gallery and Museum, 'Leisure At' Recreational Facilities at Pittville including the Prince of Wales Stadium, plus the Cheltenham Town Hall and Pittville Pump Room entertainment venues on behalf of Cheltenham Borough Council.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Cheltenham Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Consolidated Statement of Financial Activities (SOFA) and Consolidated Balance Sheet consolidate the financial statements of the Charity and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

The Charity has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Financial Activities in these financial statements.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

2. Accounting policies (continued)

2.2 Going concern

Since the March 2024 financial year end, the Trust has seen significant disruption to its operations which are due to have an impact on the results for the 2024/25 financial year. The disruption to the traditional business model and activities includes a major closure at the teaching pool and splash pad at Leisure at Cheltenham, which was closed for operations for more than a month following the identification of RAAC (reinforced autoclaved aerated concrete) at the site. This unexpected closure has meant that the Trust has had to navigate interruption to its business and make additional investment in temporary changing facilities, which will likely lead to a significant deficit being realised in the financial year ending 31 March 2025. Additionally, adverse weather and planned closures at Pittville Pump Room are forecast to further impact the Trust's ability to generate income. In response to these challenging operating conditions, the Trust has continued to adapt to make the best use of its venues and specific working groups have been established alongside the Key Management Team to ensure that the Trust can continue to operate and meet its liabilities as they fall due.

Further, the Trust is working closely with its key partner, Cheltenham Borough Council (CBC), throughout the disruption to ensure that the utilisation of facilities can be maximised during any essential works. As part of the going concern assessment made, the Trustees have confirmed that CBC will continue to assist in supporting the Trust where practicable.

The Trustees have reviewed the detailed budgets and forecasts prepared, which show that there is sufficient cash and reserves available within the Trust to be able to operate as a going concern for at least a period of 12 months from the date of approval of the financial statements. The Trustees are focussed on developing the Trust's strategy and reducing its reliance on external service providers to enable continued financial resilience and to build a robust organisation which can achieve its vision through its ambitious programme.

However, the Trustees recognise that any recovery profile of the Trust is likely to be longer than initially anticipated in light of the significant disruption which has impacted the Trust in 2024 and continued uncertainty regarding the timing and the financial impact that any further closures to operations may have. Accordingly, the Trustees consider that there is currently a material uncertainty present regarding the Trust's ability to continue as a going concern.

2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Consolidated Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

2. Accounting policies (continued)

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Group's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

2.5 Tangible fixed assets and depreciation

Tangible fixed assets costing £500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following bases:

Fixtures and fittings	- 20% straight line
Office equipment	- 33% straight line

2.6 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Consolidated Statement of Financial Activities.

Investments in subsidiaries are valued at cost less provision for impairment.

2.7 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

2. Accounting policies (continued)

2.8 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.9 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.10 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Consolidated Statement of Financial Activities as a finance cost.

2.11 Financial instruments

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.12 Pensions

2.13 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Group for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

THE CHELTENHAM TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

3. Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

4. Income from charitable activities

	Restricted funds 2024 £	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Public engagements	-	1,759,937	1,759,937	1,524,436
Commercial and customer services	-	1,295,791	1,295,791	1,122,386
Content and programming	470,966	1,796,509	2,267,475	2,090,070
Corporate	-	706,541	706,541	812,227
	<u>470,966</u>	<u>5,558,778</u>	<u>6,029,744</u>	<u>5,549,119</u>
<i>Total 2023</i>	<u>336,538</u>	<u>5,212,581</u>	<u>5,549,119</u>	

Included within Corporate Income is £611,281 (2023: £711,281) in respect of management fees receivable from Cheltenham Borough Council. Further details regarding all transactions made with Cheltenham Borough Council are included in Note 27.

THE CHELTENHAM TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

5. Income from other trading activities

Income from non charitable trading activities

	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Income - Cheltenham Leisure & Culture Limited	2,213,134	2,213,134	2,579,293
<i>Total 2023</i>	<u>2,579,293</u>	<u>2,579,293</u>	

6. Analysis of expenditure on charitable activities

Summary by fund type

	Restricted funds 2024 £	Unrestricted funds 2024 £	Total 2024 £	Total 2023 £
FRS102 pension adjustment	-	(11,000)	(11,000)	128,000
Public engagements	80,889	481,930	562,819	532,478
Commercial and customer services	-	2,199,818	2,199,818	2,509,910
Content and programming	337,456	1,839,395	2,176,851	2,048,122
Corporate	-	1,445,639	1,445,639	1,418,214
FRS 102 Pension	-	59,000	58,999	-
	<u>418,345</u>	<u>6,014,782</u>	<u>6,433,126</u>	<u>6,636,724</u>
<i>Total 2023</i>	<u>502,239</u>	<u>6,134,485</u>	<u>6,636,724</u>	

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

6. Analysis of expenditure on charitable activities (continued)

Summary by expenditure type

	Staff costs 2024 £	Other costs 2024 £	Total 2024 £	Total 2023 £
FRS102 pension adjustment	48,000	(59,000)	(11,000)	128,000
Public engagements	383,654	179,165	562,819	532,478
Commercial and customer services	1,367,493	832,325	2,199,818	2,509,910
Content and programming	307,786	1,869,065	2,176,851	2,048,122
Corporate	643,967	801,671	1,445,639	1,418,214
	<u>2,750,900</u>	<u>3,623,226</u>	<u>6,374,126</u>	<u>6,636,724</u>
Total 2023	<u>2,812,620</u>	<u>3,824,104</u>	<u>6,636,724</u>	

7. Analysis of expenditure by activities

	Activities undertaken directly 2024 £	Support costs 2024 £	Total funds 2024 £	Total funds 2023 £
FRS102 pension adjustment	(11,000)	-	(11,000)	128,000
Public engagements	562,819	-	562,819	532,478
Commercial and customer services	2,199,818	-	2,199,818	2,509,910
Content and programming	2,176,850	-	2,176,850	2,048,122
Corporate costs	-	1,445,639	1,445,639	1,418,215
	<u>4,928,487</u>	<u>1,445,639</u>	<u>6,374,126</u>	<u>6,636,724</u>
Total 2023	<u>5,217,072</u>	<u>1,419,653</u>	<u>6,636,724</u>	

8. Auditors' remuneration

The auditors' remuneration amounts to an audit fee of £9,250 (2023 - £9,000), and fees payable to the Charity's auditor in respect of all other services of £4,175 (2023 - £4,025).

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

9. Staff costs

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Wages and salaries	3,157,161	2,402,409	2,455,443	2,402,409
Social security costs	239,144	243,145	193,549	197,977
Contribution to defined contribution pension schemes	117,958	212,234	101,908	212,234
	<u>3,514,263</u>	<u>2,857,788</u>	<u>2,750,900</u>	<u>2,812,620</u>

Redundancy payments totalling £6,285 (2023: £Nil) were made during the year ended 31 March 2024. All amounts were recognised within expenditure during the year with no amounts outstanding at the year end.

The average number of persons employed by the Charity during the year was as follows:

	Group 2024 No.	Group 2023 No.	Charity 2024 No.	Charity 2023 No.
Average monthly headcount	<u>208</u>	<u>204</u>	<u>208</u>	<u>204</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	Group 2024 No.	Group 2023 No.
In the band £80,001 - £90,000	1	1

10. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2023 - £NIL).

During the year ended 31 March 2024, no Trustee expenses have been incurred (2023 - £NIL).

THE CHELTENHAM TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

11. Tangible fixed assets

Group

	Fixtures and fittings £	Office equipment £	Total £
Cost or valuation			
At 1 April 2023	45,470	426,456	471,926
Additions	15,865	69,228	85,093
At 31 March 2024	61,335	495,684	557,019
Depreciation			
At 1 April 2023	16,727	232,068	248,795
Charge for the year	9,532	85,977	95,509
At 31 March 2024	26,259	318,045	344,304
Net book value			
At 31 March 2024	35,076	177,639	212,715
At 31 March 2023	28,743	194,388	223,131

Charity

	Office equipment £
Cost or valuation	
At 1 April 2023	426,456
Additions	69,228
At 31 March 2024	495,684
Depreciation	
At 1 April 2023	232,068
Charge for the year	85,977
At 31 March 2024	318,045

THE CHELTENHAM TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

11. Tangible fixed assets (continued)

Charity (continued)

	Office equipment £
Net book value	
At 31 March 2024	177,639
At 31 March 2023	194,388

12. Fixed asset investments

	Investments in subsidiary companies £
Charity	
Cost or valuation	
At 1 April 2023	1
At 31 March 2024	1

Principal subsidiaries

The following was a subsidiary undertaking of the Charity:

Name	Company number	Registered office or principal place of business	Principal activity
Cheltenham Leisure & Culture Limited	09133998	Cheltenham Town Hall, Imperial Square, Cheltenham, Gloucestershire, GL50 1QA	Leisure & culture activities on behalf of the council

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

12. Fixed asset investments (continued)

Class of shares	Holding
Ordinary	100%

The financial results of the subsidiary for the year were:

Name	Income £	Expenditure £	Profit/(Loss) for the year £
Cheltenham Leisure & Culture Limited	2,213,134	(1,726,065)	487,069

13. Stocks

	Group 2024 £	Group 2023 £
Finished goods and goods for resale	57,462	109,467

14. Debtors

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Due within one year				
Trade debtors	266,052	233,938	124,792	67,660
Amounts owed by group undertakings	12,984	-	12,984	-
Other debtors	976,348	6,489	946,161	124,126
Prepayments and accrued income	58,029	81,175	58,030	81,176
	1,313,413	321,602	1,141,967	272,962

THE CHELTENHAM TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

15. Creditors: Amounts falling due within one year

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Trade creditors	773,395	425,050	728,211	426,449
Amounts owed to group undertakings	-	-	875,209	691,073
Other taxation and social security	1,052,701	154,528	510	-
Other creditors	2,089	8,460	1,520	7,890
Accruals and deferred income	847,709	1,325,230	609,082	1,056,171
	<u>2,675,894</u>	<u>1,913,267</u>	<u>2,214,532</u>	<u>2,181,583</u>
	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Deferred income at 1 April 2023	893,160	994,945	725,126	843,734
Resources deferred during the year	837,701	893,160	599,693	725,126
Amounts released from previous periods	(893,160)	(994,945)	(725,126)	(843,734)
	<u>837,701</u>	<u>893,160</u>	<u>599,693</u>	<u>725,126</u>

Deferred income comprises advance ticket sales relating to various performances at the Town Hall in 2024-25 and for advance memberships at the recreation centre and for venue hires.

16. Financial instruments

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Financial assets				
Financial assets measured at fair value through income and expenditure	<u>2,214,772</u>	<u>2,249,850</u>	<u>68,486</u>	<u>1,243,175</u>

Financial assets measured at fair value through income and expenditure comprise cash at bank and in hand.

THE CHELTENHAM TRUST

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

17. Statement of funds

Statement of funds - current year

	Balance at 1 April 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2024 £
Unrestricted funds						
General Funds - all funds	853,651	7,830,912	(7,751,847)	(2,623)	-	930,093
Share capital	1	-	-	-	-	1
Pension reserve	-	-	11,000	-	(11,000)	-
	<u>853,652</u>	<u>7,830,912</u>	<u>(7,740,847)</u>	<u>(2,623)</u>	<u>(11,000)</u>	<u>930,094</u>
Restricted funds						
Archaeology	4,497	7,830	(1,993)	-	-	10,334
Memory Café	1,000	-	(540)	-	-	460
Arts award	2,000	-	-	-	-	2,000
Community Takeover Exhibition	6,050	100	(4,855)	-	-	1,295
Charles Irving Trust	21,023	-	(17,539)	-	-	3,484
Pittville Pump Room Heritage Cafe Project	63,420	-	-	-	-	63,420
Summerfield Trust	11,136	67,498	(45,312)	-	-	33,322
The Wilson Gallery Refurbishment Project	28,005	351,675	(301,620)	-	-	78,060
CBC social grant	-	3,670	(5,989)	2,319	-	-
Friends of the Wilson	-	16,000	(16,304)	304	-	-
Frozen Continent	-	24,193	(24,193)	-	-	-
	<u>137,131</u>	<u>470,966</u>	<u>(418,345)</u>	<u>2,623</u>	<u>-</u>	<u>192,375</u>

THE CHELTENHAM TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

17. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 April 2022 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 March 2023 £
Unrestricted funds					
General funds	1,054,680	7,791,874	(7,992,903)	-	853,651
Share capital	1	-	-	-	1
Pension reserve	(1,736,000)	-	(128,000)	1,864,000	-
	<u>(681,319)</u>	<u>7,791,874</u>	<u>(8,120,903)</u>	<u>1,864,000</u>	<u>853,652</u>

	Balance at 1 April 2022 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 March 2023 £
Restricted funds					
Archaeology	4,319	2,870	(2,692)	-	4,497
Memory Café	1,000	-	-	-	1,000
Arts award	2,000	-	-	-	2,000
GEM - Go the Extra Mile Navigator Developer	-	23,277	(23,277)	-	-
Community Takeover Exhibition	6,050	-	-	-	6,050
Cheltenham Borough Council - Accreditation & Social Grants	-	21,655	(21,655)	-	-
Friends of the Wilson Project	6,000	-	(6,000)	-	-
Charles Irving Trust	217,643	250,000	(446,620)	-	21,023
Pittville Pump Room Heritage Cafe Project	63,420	-	-	-	63,420
Summerfield Trust	2,400	8,736	-	-	11,136
The Wilson Gallery Refurbishment Project	-	30,000	(1,995)	-	28,005
	<u>302,832</u>	<u>336,538</u>	<u>(502,239)</u>	<u>-</u>	<u>137,131</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

17. **Statement of funds (continued)**

Details of the Restricted Funds are as follows:

Archaeology - Contributions from local archaeology groups towards shelving and storage for finds.

Memory Café - A monthly meet for people with dementia to visit The Wilson and engage with objects that may trigger memories.

Arts Award - Funding to support an arts award programme.

Community Takeover Exhibition - Funding from The Community Resilience Fund to support community artists exhibit their work.

Cheltenham Borough Council - Accreditation & Social Grants, Researching and documenting of The Wilson's Collection supporting Accreditation; Funding a programme of local music performances in Cheltenham parks.

Friends of The Wilson - Friends of the Wilson funding supporting specific projects at The Wilson.

Charles Irving Trust - A bequest supporting a new community art and exhibition gallery at The Wilson, where local artists and groups will have an opportunity to display their work, and network as a creative community.

The Wilson Refurbishment Project - Funding supporting a new community art and exhibition gallery at The Wilson, where local artists and groups will have an opportunity to display their work, and network as a creative community,

Pittville Pump Room Heritage Café Project - Funding to support Heritage café development project.

The Summerfield Trust - Community exhibition project where young people in Cheltenham designed and made new costumes from clothes destined for landfill.

Hidden Trails – A project encouraging community exploration of Cheltenham through guided maps and clues.

The Frozen Continent – funding to support an exhibition project enabling visitors to explore first-hand the experience of the famous journey to the Antarctic on which Edward Wilson died.

THE CHELTENHAM TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

18. Summary of funds (continued)

Summary of funds - current year

	Balance at 1 April 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2024 £
General funds	853,652	7,830,912	(7,740,847)	(2,623)	(11,000)	930,094
Restricted funds	137,131	470,966	(418,345)	2,623	-	192,375
	<u>990,783</u>	<u>8,301,878</u>	<u>(8,159,192)</u>	<u>-</u>	<u>(11,000)</u>	<u>1,122,469</u>

Summary of funds - prior year

	Balance at 1 April 2022 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 March 2023 £
General funds	(681,319)	7,791,874	(8,120,903)	1,864,000	853,652
Restricted funds	302,832	336,538	(502,239)	-	137,131
	<u>(378,487)</u>	<u>8,128,412</u>	<u>(8,623,142)</u>	<u>1,864,000</u>	<u>990,783</u>

19. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Restricted funds 2024 £	Unrestricted funds 2024 £	Total funds 2024 £
Tangible fixed assets	-	212,715	212,715
Fixed asset investments	-	1	1
Current assets	192,375	3,393,272	3,585,647
Creditors due within one year	-	(2,675,894)	(2,675,894)
Total	<u>192,375</u>	<u>930,094</u>	<u>1,122,469</u>

THE CHELTENHAM TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

19. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior period

	<i>Restricted funds 2023 £</i>	<i>Unrestricted funds 2023 £</i>	<i>Total funds 2023 £</i>
Tangible fixed assets	-	223,130	223,130
Fixed asset investments	-	1	1
Current assets	137,131	2,543,823	2,680,954
Creditors due within one year	-	(1,913,305)	(1,913,305)
Total	137,131	853,651	990,782

20. Reconciliation of net movement in funds to net cash flow from operating activities

	<i>Group 2024 £</i>	<i>Group 2023 £</i>
Net income/expenditure for the period (as per Statement of Financial Activities)	142,686	(494,730)
Adjustments for:		
Depreciation charges	95,509	74,508
Decrease/(increase) in stocks	52,005	(31,260)
Decrease/(increase) in debtors	(991,811)	36,591
Increase in creditors	762,627	173,903
Other cash flow adjustments (FRS 102 Pension)	(11,001)	128,001
Net cash provided by/(used in) operating activities	50,015	(112,987)

21. Analysis of cash and cash equivalents

	<i>Group 2024 £</i>	<i>Group 2023 £</i>
Cash in hand	2,214,772	2,249,850
Total cash and cash equivalents	2,214,772	2,249,850

THE CHELTENHAM TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

22. Analysis of changes in net debt

	At 1 April 2023 £	Cash flows £	At 31 March 2024 £
Cash at bank and in hand	2,249,850	(35,078)	2,214,772
	<u>2,249,850</u>	<u>(35,078)</u>	<u>2,214,772</u>

23. Pension commitments

The Group operates a defined benefit pension scheme.

On 1 October 2014 the charitable company became a scheduled member into the Local Government Superannuation Scheme. At that date the liability relating to employees transferred under TUPE became the liability of the charitable company.

Under the transfer arrangements between Cheltenham Borough Council and the Trust, the net liability on the pension scheme remains a liability for the Trust but the Council is guarantor for any liability for the Local Government Pension Scheme in the name of the Trust.

This is a funded defined benefit scheme. This is a closed scheme for new employees unless the Transfer of Undertakings (Protection of Employment) Regulations 2006 apply. The contribution rates are those recommended by the fund's actuary, Hymans Robertson, and were set on the basis of:

- the relationship between the assessed value of assets and the accrued value of liabilities of pensionable service to 31 March 2019.
- the level of contribution needed to meet the cost of the year by year accrued benefits in future.
- the change in terms of contracting out of SERPS.

The actuarial valuation was based on economic and statistical assumptions, the main ones being:

- the rate of accumulation of income and capital on new investments over the long term and the increase from time to time of income from existing investments.
- future rises in pensionable pay due to inflation etc. and pension increases.
- withdrawals from membership due to mortality, ill health and ordinary retirement.
- progression of pensionable pay due to promotion.

The latest formal valuation of the fund for the purpose of setting employer's actual contributions was as at 31 March 2019 with the next formal valuation due currently.

The market value figures below are based on assumptions required by FRS 102 standards. The assumptions that have the most significant effect on the results of the FRS102 valuation are detailed below. Mortality follows the standard tables known as PFA92 and PMA92 with improvements in line with the Medium Cohort. The life expectancy used is based upon mortality assumptions. Assuming retirement at age 65, the life expectancies in years used in the valuation are as follows:

THE CHELTENHAM TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

23. Pension commitments (continued)

Principal actuarial assumptions at the Balance Sheet date (expressed as weighted averages):

	At 31 March 2024 %	At 31 March 2023 %
Discount rate	4.85	4.75
Future salary increases	3.25	3.45
Future pension increases	2.75	2.95

	At 31 March 2024 Years	At 31 March 2023 Years
Mortality rates (in years)		
- for a male aged 65 now	20.6	20.7
- at 65 for a male aged 45 now	21.9	22.1
- for a female aged 65 now	24.1	24.3
- at 65 for a female aged 45 now	25.3	25.5

The Group's share of the assets in the scheme was:

	At 31 March 2024 £	At 31 March 2023 £
Equities	4,135,000	3,866,000
Corporate bonds	1,421,000	1,230,000
Property	840,000	703,000
Cash and other liquid assets	65,000	59,000
Total fair value of assets	6,461,000	5,858,000

The actual return on scheme assets was £730,000 (2023 - £(105,444)).

The amounts recognised in the Consolidated Statement of Financial Activities are as follows:

	2024 £	2023 £
Current service cost	48,000	167,000
Interest income	(277,000)	(172,000)
Interest cost	218,000	221,000
Total amount recognised in the Consolidated Statement of Financial Activities	(11,000)	216,000

THE CHELTENHAM TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

23. Pension commitments (continued)

Movements in the present value of the defined benefit obligation were as follows:

	2024 £	2023 £
Opening defined benefit obligation	5,858,000	7,974,000
Interest cost	218,000	221,000
Contributions by scheme participants	16,000	24,000
Actuarial losses/(gains)	391,000	(2,453,000)
Benefits paid	(70,000)	(75,000)
Current service cost	48,000	167,000
Closing defined benefit obligation	6,461,000	5,858,000

Movements in the fair value of the Group's share of scheme assets were as follows:

	2024 £	2023 £
Opening fair value of scheme assets	5,858,000	6,238,000
Expected return on assets	277,000	172,000
Actuarial gains/(losses)	380,000	(589,000)
Contributions by employer	-	88,000
Contributions by scheme participants	16,000	24,000
Benefits paid	(70,000)	(75,000)
Closing fair value of scheme assets	6,461,000	5,858,000

The actuarial valuation for the year ended 31 March 2024 showed a scheme surplus of £1,913,000 (2023: surplus of £1,264,000). In determining whether a surplus on the scheme is recognisable on the balance sheet, the Trustees reviewed the requirements of Para 28, FRS 102 which states that the Charity "shall only recognise a plan surplus as a defined benefit asset only to the extent that it is able to recover the surplus, either through reduced contributions in the future, or through refunds from the plan."

Under the transfer arrangements between Cheltenham Borough Council and the Trust, the net liability which has historically been recognised, remains a liability for the Trust, but the Council acts as guarantor for any liability arising for The Cheltenham Trust in being the sponsor employer for the Local Government Pension Scheme. Further, the contributions made by the Charitable Company into the scheme are included in the agreed annual recharge mechanism between the Trust and the Borough Council. In reviewing the guidance available in FRS 102, the Trustees bore in mind the above circumstances and determined that in substance, the Trust would have no entitlement to any pension asset in the future and therefore it should not be accounted for in the year ended 31 March 2024.

Accordingly, the pension asset has been restricted and a £nil balance has been presented on the balance sheet of the Trust.

THE CHELTENHAM TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

24. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £1 for the debts and liabilities contracted before he/she ceases to be a member.

25. Related party transactions

The Cheltenham Trust was set up to operate the leisure, entertainments and cultural facilities of Cheltenham Borough Council (CBC). Trustees Councillor B Clark and Councillor G Andrews are elected members of Cheltenham Council and are the CBC nominated Trustees.

During the period the Trust received income amounting to £1,206,021 from Cheltenham Borough Council which included income relating to management fees received under a Management Agreement, venue hires and project funding (2023: £1,104,073). At the period end there was £12,000 outstanding (2023: £9,859).

The Trust receives administrative and other support services from various related bodies including Publica (an employment company jointly owned by Cotswold, West Oxfordshire, and Forest of Dean District Councils and Cheltenham Borough Council) that delivers finance, HR, and ICT services. These bodies associated with CBC provide services under service level agreements with expenditure during the year as follows:

	2024 £	2023 £
Cheltenham Borough Council	244,783	510,390
Forest of Dean Council	287,518	-
Cotswold District Council	85,005	77,530
	<u>617,306</u>	<u>587,920</u>

Of these amounts £nil (2023: £77,530) was owing to Cotswold District Council at the year end and £12,000 (2023: £119,770) was owing to Cheltenham Borough Council (excluding £95,091 loans made in respect of the splash pad) and £223,382 was owing to Forest of Dean Council.

During the year, the Trust made sales of £1,197 for venue hires (2023: £500) to Cheltenham Borough Homes Ltd, a subsidiary company of Cheltenham Borough Council. £nil was outstanding at year end (2023: £nil). The Trust received goods and services from Cheltenham Borough Homes Ltd of £nil (2023: nil).

During the year the charity received £122,000 from the Friends of the Wilson (2023: £30,000) and held a balance of £0 at 31 March 2024 (2023: £28,005). Expenditure in relation to Friends of the Wilson amounted to £150,005 (2023: £nil) for the year ended 31 March 2024.

See note 13 in respect of The Cheltenham Trust's subsidiary undertaking, Cheltenham Leisure and Culture Ltd (CLC Ltd). Advantage is taken of the FRS102 exemption from disclosure of certain intergroup transactions.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

26. Post balance sheet events

The areas of the Leisure Centre (including the swimming pools) that had been closed due to RAAC reopened in April 2024. However, shortly afterwards, RAAC was also identified in the wet changing rooms. As a result, these parts of the Leisure Centre were closed for three months, from May to July 2024, with temporary changing rooms set up in the centre's car park. In addition to the cost of hiring the temporary facilities, the closure impacted the Leisure Centre's income, resulting in a budget shortfall of approximately £300k in the first quarter of the year. While CBC provided support by covering the cost of repairing the changing rooms, the Trust has had to absorb the expenses for the temporary changing facilities and the associated loss of income. As a result, the Trust is currently forecasting a deficit for 2024-25, which it plans to manage using its reserves.