

# Burnley Leisure and Culture

England & Wales · Charity number 1158520

## Details

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**Other names** BURNLEY LEISURE

**Status** Registered

**Legal form** Charitable company

**Company number** [08737838](#)

**Registered** 2014-09-10

**Register** [View on the Charity Commission register](#)

## Contact

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**Address** St. Peters Centre  
Church Street  
Burnley  
BB11 2DL

**Phone** 01282664400

**Email** [info@blcgroup.co.uk](mailto:info@blcgroup.co.uk)

**Website** <https://blcgroup.co.uk/>

## Activities

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**Objects:** THE COMPANY HAS BEEN ESTABLISHED FOR PUBLIC BENEFIT:1) TO PROVIDE OR ASSIST IN THE PROVISION OF BOTH INDOOR AND OUTDOOR FACILITIES IN THE INTERESTS OF SOCIAL WELFARE FOR RECREATION OR OTHER LEISURE TIME OCCUPATION OF INDIVIDUALS WHO HAVE NEED OF SUCH BY REASON OF THEIR YOUTH, AGE, INFIRMITY OR DISABILITY, FINANCIAL HARDSHIP OR SOCIAL CIRCUMSTANCES OR TO THE PUBLIC AT LARGE WITH THE OBJECT OF IMPROVING THEIR CONDITIONS OF LIFE; AND/OR2) TO PROMOTE COMMUNITY PARTICIPATION IN HEALTHY RECREATIONAL ACTIVITIES; AND/OR3) TO PROVIDE OR ASSIST IN THE PROVISION OF COMMUNITY FACILITIES TO BE AVAILABLE TO ALL SECTIONS OF THE COMMUNITY WITHOUT DISTINCTION, INCLUDING USE FOR MEETINGS, LECTURES AND CLASSES AND/OR OTHER FORMS OF RECREATION AND LEISURE TIME OCCUPATION WITH THE OBJECT OF IMPROVING THE CONDITIONS OF LIFE FOR ALL THOSE WHO USE THE FACILITIES; AND/OR4) TO ADVANCE THE EDUCATION OF THE PUBLIC IN ALL ASPECTS OF DRAMATIC ART THROUGH THE PROVISION OF A THEATRE; AND/OR5) SUCH OTHER CHARITABLE PURPOSES AS THE TRUSTEES IN THEIR ABSOLUTE DISCRETION MAY DETERMINE.

**Activities:** Performing artsOperation of sports facilitiesActivities of sport clubsFitness facilities

## Classification

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- **How:** Provides Buildings/facilities/open Space
- **What:** Recreation
- **Who:** The General Public/mankind

## Geography

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- Throughout England

## Finances

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Period end	Income	Expenditure	Assets	Employees
2025-03-31	£7,925,442	£7,636,889	£5,712,757	201
2024-03-31	£7,157,338	£7,084,234	£3,613,204	188
2023-03-31	£6,344,866	£7,186,607	£2,397,100	169
2022-03-31	£5,715,712	£6,396,689	£-3,175,159	152
2021-03-31	£3,798,985	£3,814,319	£-4,110,182	150

## Trustees

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Name	Role	Appointed
Ben Butterworth		2021-09-06
Callam James Barnes		2022-09-05
Donna Livesey		2016-12-05
Helen Tyson		2020-02-24
Jacqueline Inkle		2025-10-20
Judith Caine		2024-09-09
Martyn Hurt		2024-04-22
Ryan Spencer Bradley		2021-09-06
Sharron Louise Haworth-Pearson		2021-09-06
Uzma Raziq		2024-10-28

**Burnley Leisure and Culture**

England & Wales - Charity number 1158520

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# Accounts

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REGISTERED COMPANY NUMBER: 08737838 (England and Wales)  
REGISTERED CHARITY NUMBER: 01158520

**REPORT OF THE TRUSTEES AND  
AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025  
FOR  
BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**



Ainsworths Limited  
Chartered Accountants  
and Statutory Auditors  
Charter House  
Stansfield Street  
Nelson  
Lancashire  
BB9 9XY

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

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FOR THE YEAR ENDED 31ST MARCH 2025**

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**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2025**

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The trustees who are also directors of the company for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31<sup>st</sup> March 2025. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**  
08737838 (England and Wales)

**Registered Charity number**  
01158520

**Registered office**  
St Peters Centre  
Bank Parade  
Church Street  
Burnley  
Lancashire  
BB11 2DL

**Trustees**

Mrs D Livesey  
Mr Ryan Bradley  
Dr S Minten  
Mrs S Haworth-Pearson  
Mr B Butterworth  
Mr N Tranmer (resigned 12<sup>th</sup> June 2024)  
Mrs H Tyson  
Mr W Rashid (resigned 12<sup>th</sup> April 2024)  
Mr C J Barnes  
Cllr A C Lewis  
Cllr M Hurt (appointed 22<sup>nd</sup> April 2024)  
Mrs J Caine (appointed 9<sup>th</sup> September 2024)  
Mrs U Raziq (appointed 28<sup>th</sup> October 2024)

**Role**

Chair & Community Nominee  
Community Nominee  
Community Nominee  
Community Nominee  
Community Nominee  
Community Nominee  
Community Nominee  
Employee Nominee  
Community Nominee  
Council Nominee  
Council Nominee  
Employee Nominee  
Community Nominee

**Key Management Personnel**

Mr P Foster  
Mr M Dempsey (resigned 1<sup>st</sup> March 2025)  
Mr S Bryce  
Mrs C Goodman  
Mr M Dixon  
Mrs C Steels

**Role**

Chief Executive  
Head of Hospitality & Culture  
Chief Operating Officer  
Head of Community & Wellbeing  
Head of Finance  
Head of Culture

**Auditors**

Ainsworths Limited  
Chartered Accountants  
and Statutory Auditors  
Charter House  
Stansfield Street  
Nelson  
Lancashire  
BB9 9XY

**Bankers**

HSBC Bank PLC  
12 Manchester Road  
Burnley  
Lancashire  
BB11 1JH

**Solicitors**

Winckworth Sherwood LLP  
Minerva House  
5 Montague Close  
London  
SE1 9BB

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2025**

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**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The company was incorporated on 17th October 2013 and registered as a charity on 10th September 2014. The charity is controlled by its governing document, the Memorandum and Articles of Association, and constitutes a company, limited by guarantee, as defined by the Companies Act 2006. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

**Recruitment and appointment of new trustees**

The Board shall consist of at least three and not more than eleven individuals, comprised as follows:

- One Employee Trustees;
- up to two Local Authority Trustees; and
- up to eight Community Trustees.

The Community Trustees shall at all times be in the majority. These trustees shall be elected with necessary expertise co-opted where appropriate by the existing trustees. When considering co-opting trustees, the Board has regard to the requirement for any specialist skills needed.

**Risk management**

The trustees have examined the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure regular reports are produced and that the necessary steps can be taken to address any issues arising.

Burnley Leisure and Culture is a registered charity operating within a company limited by guarantee. The board of trustees has the authority to co-opt individuals with relevant expertise where appropriate.

**Organisation structure**

The Board currently consists of eleven trustees and is responsible for key policy decisions and the effective governance of the organisation overall. The Board has a minimum of six meetings per financial year.

The day to day operations of Burnley Leisure and Culture are managed by the charity's senior management team (the Executive) made up of the Chief Executive and Service Managers. The Executive is given strategic direction by a Board of Trustees (the Board) regarding the provision and operation of the services in accordance with the contracts, leases and funding agreements made with Burnley Borough Council. The Board has ultimate responsibility for the governance of the charity, and directs, supports and challenges the Executive in its work.

**Related parties**

Trustees are required to declare an interest if they are involved in any activities which may compromise their role as a trustee and a monitoring mechanism is in place. The related party transactions during the past year have been disclosed below in the notes to the financial statements.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2025**

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**OBJECTIVES AND ACTIVITIES**

Burnley Leisure and Culture has been established for Public Benefit:

- To provide or assist in the provision of both indoor and outdoor facilities in the interests of social welfare for recreation or other leisure time occupation of individuals who have need of such by reason of their youth, age, infirmity of disability, financial hardship or social circumstances or to the public at large with the object of improving their conditions of life; and/or
- To promote community participation in Healthy Recreational Activities; and/or
- To provide or assist in the provision of community facilities to be available to all sections of the community without distinction, including the use for meetings, lecture and classes and/or other forms of recreation and leisure time occupation with the object of improving the conditions of life for all those who use the facilities; and/or
- To advance the education of the public in all aspects of dramatic art through the provision of a theatre; and/or
- Such other charitable purposes as the trustees in their absolute discretion may determine

**Public benefit**

The trustees are confident that the charity offers services of real and practical use to the local population and therefore complies with the responsibility placed on all charities under the Charities Act 2011 to demonstrate a public benefit.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2025**

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**ACHIEVEMENTS AND PERFORMANCE**

**Introduction**

The 2024/25 financial year has been a pivotal chapter in the ongoing evolution of Burnley Leisure and Culture. It was a year marked by strong growth, significant organisational change, and a renewed sense of ambition for the future. With the appointment of a new Chief Executive and Head of Community and Wellbeing, we have entered a new phase of leadership that builds upon the legacy of the past decade while setting the course for long-term innovation and impact.

Throughout the year, we continued to strengthen our role as a leading provider of wellbeing, cultural, and leisure services across East Lancashire. Our commitment to delivering high-quality, accessible programmes has enabled us to serve our communities more effectively—whether through record-setting attendance in our leisure centres, expanding cultural engagement across the borough, or pioneering inclusive health and wellbeing initiatives.

This report captures a year of dynamic progress, driven by collaboration, investment, and a shared vision for Burnley as a vibrant, healthy, and connected place to live, work, and thrive. As we look ahead, we remain firmly focused on sustainability, growth, and deepening our partnerships to deliver even greater value for our community.

**Facilities**

We have achieved significant growth across all aspects of operations within the last 12 months and continue to be recognised as the leading provider for wellbeing, health, cultural and hospitality experiences across East Lancashire.

Our Leisure Centres have witnessed outstanding growth, in particular the fitness membership with growth of 34%, and Swim Academy, with over 3500 children benefitting from our school swimming programme and learn to swim growth by 19%. We continue to excel in working in partnership with all stakeholders and making a real impact across the borough, our present UCLan partnership has 980 local students regularly taking part in health and fitness activities. BLC's golfing operations continue to be a great success with increased participation, record attendances on the 18-hole golf course and driving range with over 3 million balls hit on the range alone, alongside record sales at our golf shops. Our football pitches have also achieved record attendances with nearly 40 football teams participating weekly.

Burnley Mechanics Theatre has experienced another positive year, demonstrating growth in ticket sales with an ever-increasing diverse programme, and positive growth in functions and private hire events. We do still encounter challenges within the present economic climate and operational costs associated but are in a strong position and our programming reflects affordable diverse cultural experiences. We continue to engage with a significant number of partners and organisations in ensuring increased community use for the theatre.

Our integrated food and beverage offerings have witnessed further growth across all sites with a reputation for quality and outstanding customer service, whilst still impacted with challenges of ever-increasing cost of goods and staffing. The team continue to deliver leading event experiences both within our venues and externally, with many events such as festive and pre-theatre dining sold out. Due to better weather in the last quarter of the year, we witnessed increased footfall and sales within our park venues and continue to explore new opportunities. Down Town Kitchen & Café continues to thrive, demonstrating even stronger partnership and collaboration working with several impactful projects such as paid on meals, free breakfasts for children and cookery schools.

We continue to reinvest in all our facilities, operations, and technology in ensuring we continue to innovate and provide premium services, some examples being significant investment in Prairie Sports Village's conferencing facilities, Mechanics' artists and sanitary provision, leisure centre gyms, viewing galleries, accessibility and point of sales, kitchen equipment and BLC App.

**ACHIEVEMENTS AND PERFORMANCE (CONTINUED)**

**Facilities (continued)**

We are committed to reducing our carbon footprint and net zero targets to ensure operations are sustainable and have obtained Bronze status for Carbon Literacy across the Trust. We have significant reductions and good practices demonstrated across all areas, such as micro-filtration, waste recycling, composting, packaging, reuse of food waste, recycled products, local product sourcing and energy saving management systems.

We continue to invest heavily in our people and provide job opportunities,, ranging from our successful apprenticeship and intern schemes to upskilling our existing workforce, benchmarking with quality assurance and mystery visit schemes.

**Culture**

Following the launch of Burnley's Cultural Framework at the end of the 2023/24 financial year, cultural development plans have continued to grow towards Burnley 2027 Year of Culture and its legacy. The Culture Burnley networking group has expanded significantly over the year with a successful programme of events attracting people from across a range of sectors and organisations (approximately 120 network members), resulting in the establishment of a series of working groups to take ownership of thematic areas including music, placemaking, heritage, outdoor town, community engagement and more.

Work continued across the full financial year to deliver the Arts Council England funded Hug Burnley (Mechanics Theatre Presents) programme of outreach and community focused activity, bringing theatre, comedy, storytelling, crafts and other activities to community spaces. This partnership with cultural programmer Culturapedia, engaged 148 creative practitioners across the project, with 688 active participants taking part in activities and 2,622 audience members.

The Caravan Gallery Burnley Pride of Place Project, also funded by Arts Council England concluded in September 2024 with 19 creative practitioners engaged, 898 active participants, 3,578 audience members and 7 volunteers. The town centre pop up was incredibly successful and built relationships with communities, created many new links with artists and makers and opportunities for collaboration.

£15,550 was secured through Burnley's Shared Prosperity Fund scheme towards preliminary activity feeding into Burnley Words Festival 2025, with funding running to 31 March 2025. 50 activities were delivered across the period.

Across the 3 programmes, we developed partnerships and significantly increased the connectivity between communities and BLC. This has laid the groundwork for a further successful application to Arts Council England for £43,650 towards Burnley Words Festival 2025 and legacy activity in partnership with festival producer Culturapedia.

The learning has also supported the development of programming in the Mechanics Theatre, one example of note being that we have formed a new relationship with Dance Syndrome to deliver programmes of inclusive dance which are open to all, regardless of physical ability.

In September 2024 we held the first Culture Burnley Awards, a highly successful event attended by around 180 people and 9 awards categories. The event elevated the profile of Burnley's cultural sector and has strengthened local relationships. This event will be held again in 2026.

Collaboration with Burnley College continues to develop through the Mechanics hosting events, exhibitions and work placements. We also collaborated on bringing a performance focused on youth mental health to the college, attended by around 100 students.

**ACHIEVEMENTS AND PERFORMANCE (CONTINUED)**

**Community and Wellbeing**

Over the past 12 months, Community and Wellbeing projects, initiatives, and programmes have continued to expand and evolve. Among the key achievements is the successful completion and launch of Padiham Hive—a transformed bowling club and green that now operates as a community hub, encouraging outdoor activity, social engagement, and local pride. Another major milestone is the introduction of the 10-year Outdoor Town Vision; a long-term strategy aimed at embedding physical activity into daily life across the borough. Developed in partnership with the Active Burnley Forum and supported by Together an Active Future (TaAF), this vision reflects a shared commitment from a wide network of local organisations, health leaders, and community partners to foster a more active, connected, and healthier Burnley.

Over the past 12 months, we've undergone several staffing changes, presenting a valuable opportunity to realign our focus and redefine our priorities. We've welcomed a new Health Development Manager, Specialist Health Programme Manager, and Community Development Manager, and we are currently in the process of recruiting two new Sport and Play Activators. These additions will enable us to strengthen our outdoor and nature-based initiatives, expand family-oriented activities, and enhance our specialised health programmes targeting specific long-term conditions.

Looking ahead, the next phase of Together an Active Future (TaAF)—known as the Deepening phase—brings a great opportunity for Pennine Lancashire. With more investment coming into the area, the focus will be on tackling physical inactivity in three key areas: Health in Primary Care, Active Environments, and Education settings. Burnley Leisure and Culture (BLC) has been identified as a key partner in this work and will play an important role in helping to deliver these priorities over the next two years.

**Conclusion**

As we reflect on a year of growth, innovation, and strengthened community ties, Burnley Leisure and Culture stands poised for an exciting future. Through strategic partnerships, investment in people and places, and a commitment to sustainability and inclusivity, we have laid firm foundations for the next phase of our journey. We are proud of the progress made and energised by the opportunities ahead as we continue to develop the organisation to support the health, wellbeing, and cultural life of our community.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2025**

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**FINANCIAL REVIEW**

The attached statement of financial activities shows how our funds were raised and applied during the year.

This statement separates funds, which the charity itself controls – unrestricted funds, from funds which have to be spent in a manner determined by the donor – restricted funds. In this year restricted funds have been received from various grant making bodies.

Looking to the future we will continue to maintain a tight control over costs, monitor income closely, and strive to identify future funding streams. We aim to ensure that we are well placed to react to any further negative or indeed positive impact of the economy.

**Investment policy**

The trustees regularly monitor the available cash reserves of the charity and seek to maximise the interest earned on such funds.

**Reserves policy**

The charity has insufficient reserves to ensure that it can deal with major unexpected adverse developments without direct support from Burnley Borough Council. The trustees maintain a regular dialogue with the Council to ensure that, should major unexpected adverse developments arise, any difficulties that require attention are addressed in a mutually agreeable manner.

The trustees are confident that the charity has established diversity of operations, sufficient versatility and control of expenditures of such nature that it is able to adapt to changing circumstances that will arise from time to time under normal business circumstances.

The trustees have considered the current adverse economic climate when reviewing their reserves policy and are confident, in light of the changes planned, that the charity is sufficiently robust and able to continue operating normally whilst it seeks to achieve these targets.

At the year end the charity had unrestricted reserves of £491,661 and restricted reserves of £264,096. In addition to these reserves the pension scheme was in surplus by £4,957,000.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2025**

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**STATEMENT OF TRUSTEES RESPONSIBILITIES**

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 the Financial Reporting Standard applicable in the UK and Republic of Ireland. The financial statements are required by law to give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP and FRS 102;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**


So far as the trustees are aware, there is no relevant information (as defined by Section 418 of the Companies Act 2006) of which the charitable company's auditors are unaware, and each trustee has taken all the steps that they ought to have taken as a trustee in order to make them aware of any audit information and to establish that the charitable company's auditors are aware of that information.

**AUDITORS**

The auditors, Ainsworths Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

**ON BEHALF OF THE BOARD:**

  
.....  
Mrs D Livesey  
Chair

Date: 20<sup>th</sup> October 2025

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

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**Opinion**

We have audited the financial statements of Burnley Leisure and Culture (the 'charity') for the year ended 31<sup>st</sup> March 2025 which comprise the Statement of Financial Activities, Balance Sheet, Cash Flow Statement and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31<sup>st</sup> March 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusion relating to going concern**

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

**Other information**

The trustees are responsible for the other information. The other information comprises the information in the Report of the Trustees, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees, which includes directors' report and strategic report for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report included within the Report of the Trustees has been prepared in accordance with applicable legal requirements.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

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**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees; or
- Material misstatement in the strategic report or directors' report included within the trustees report.

**Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities set out on page seven, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**Our responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, we considered the following:

- the nature of the industry and sector, control environment and business performance;
- results of our enquiries of management about their own identification and assessment of the risks of irregularities;
- any matters we identified having made enquiries of management about their policies and procedures relating to:
  - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of noncompliance;
  - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
  - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
- the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

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We also obtained an understanding of the legal and regulatory frameworks that the company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act and local tax legislation.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements, but compliance with which may be fundamental to the company's ability to operate.

Audit response to risks identified

As a result of performing the above our procedures to respond to the risks identified included the following:

- reviewing the financial statements disclosure and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- enquiring of management about actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risk of material misstatement due to fraud;
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Auditors.

**Use of our report**

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Mark Sunter (Senior Statutory Auditor)  
for and on behalf of Ainsworths Limited  
Chartered Accountants  
and Statutory Auditors  
Charter House  
Stansfield Street  
Nelson  
Lancashire  
BB9 9XY

Date: 20<sup>th</sup> October 2025

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31ST MARCH 2025**

	Notes	Unrestricted funds £	Restricted funds £	31.3.25 Total funds £	31.3.24 Total Funds £
<b>INCOME</b>					
<b>Income from charitable activities:</b>					
Grant income	2	80,008	409,683	489,691	694,749
Operation of leisure and arts facilities	3	7,278,400	140,785	7,419,185	6,448,077
<b>Investment income</b>		<u>16,566</u>	<u>-</u>	<u>16,566</u>	<u>14,512</u>
<b>Total income</b>		<u>7,374,974</u>	<u>550,468</u>	<u>7,925,442</u>	<u>7,157,338</u>
<b>EXPENDITURE</b>					
<b>Raising funds</b>	4	781,486	-	781,486	645,522
<b>Charitable activities:</b>					
Operation of leisure and arts facilities	5	6,497,570	535,833	7,033,403	6,492,712
<b>Other</b>					
Balance of pension scheme operating charge	19	(20,000)	-	(20,000)	40,000
Net interest on pension scheme liability	19	(158,000)	-	(158,000)	(94,000)
<b>Total expenditure</b>		<u>7,101,056</u>	<u>535,833</u>	<u>7,636,889</u>	<u>7,084,234</u>
<b>NET INCOME/(EXPENDITURE)</b>		<u>273,918</u>	<u>14,635</u>	<u>288,553</u>	<u>73,104</u>
<b>Other recognised gains and losses</b>					
Pension scheme actuarial gains	19	<u>1,811,000</u>	<u>-</u>	<u>1,811,000</u>	<u>1,143,000</u>
<b>NET MOVEMENT IN FUNDS</b>		<u>2,084,918</u>	<u>14,635</u>	<u>2,099,553</u>	<u>1,216,104</u>
<b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		<u>3,363,743</u>	<u>249,461</u>	<u>3,613,204</u>	<u>2,397,100</u>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>5,448,661</u></u>	<u><u>264,096</u></u>	<u><u>5,712,757</u></u>	<u><u>3,613,204</u></u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure are derived from continuing activities.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**BALANCE SHEET  
AT 31ST MARCH 2025**

	Notes	31.3.25 £	31.3.24 £
<b>FIXED ASSETS</b>			
Tangible assets	10	<u>369,634</u>	<u>268,570</u>
<b>CURRENT ASSETS</b>			
Stock	11	147,441	139,726
Debtors	12	236,315	260,766
Cash at bank and in hand		<u>715,680</u>	<u>611,287</u>
		1,099,436	1,011,779
<b>CURRENT LIABILITIES</b>			
Amounts falling due within one year	13	<u>(713,313)</u>	<u>(595,325)</u>
<b>NET CURRENT ASSETS</b>		<u>386,123</u>	<u>416,454</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>755,757</u>	<u>685,024</u>
<b>LONG TERM LIABILITIES</b>			
Amounts falling due after one year	14	-	39,820
<b>NET ASSETS EXCLUDING PENSION SCHEME</b>		<u>755,757</u>	<u>645,204</u>
<b>PENSION SCHEME SURPLUS</b>	19	<u>4,957,000</u>	<u>2,968,000</u>
<b>NET LIABILITIES INCLUDING PENSION SCHEME</b>		<u>5,712,757</u>	<u>3,613,204</u>
<b>FUNDS</b>			
Unrestricted funds	17	491,661	395,743
Restricted funds	18	264,096	249,461
Pension scheme surplus/(deficit)		<u>4,957,000</u>	<u>2,968,000</u>
<b>TOTAL FUNDS</b>		<u>5,712,757</u>	<u>3,613,204</u>


**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**BALANCE SHEET  
FOR THE YEAR ENDED 31ST MARCH 2025**

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The trustees have prepared the accounts in accordance with section 398 of the Companies Act 2006 and section 138 of the Charities Act 2011. These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard 102 (effective 1<sup>st</sup> January 2019).

The financial statements were approved by the Board of Trustees on 20<sup>th</sup> October 2025 and were signed on its behalf by:

  
.....  
Mrs D Livesey  
Chair

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**CASH FLOW STATEMENT  
FOR THE YEAR ENDED 31ST MARCH 2025**

	Notes	31.3.25 £	31.3.24 £
<b>Cash flows from charitable activities</b>			
Cash generated from activities	1	<u>335,816</u>	<u>198,516</u>
Net cash from charitable activities		<u>335,816</u>	<u>198,516</u>
<b>Cash flows from financing and investing activities</b>			
Fixed asset additions		(195,998)	(198,840)
Interest received		16,566	14,512
New loan in the year		-	51,991
Loan repayments in the year		<u>(51,991)</u>	<u>-</u>
Net cash from financing activities		<u>(231,423)</u>	<u>(132,337)</u>
<b>Increase/(decrease) in cash and cash equivalents</b>			
		<u>104,393</u>	<u>66,179</u>
Cash and cash equivalents at the beginning of the year	2	<u>611,287</u>	<u>545,108</u>
Cash and cash equivalents at the end of the year	2	<u><u>715,680</u></u>	<u><u>611,287</u></u>

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**CASH FLOW STATEMENT  
FOR THE YEAR ENDED 31ST MARCH 2025**

**1. RECONCILIATION OF SURPLUS/(DEFICIT) TO CASH GENERATED FROM ACTIVITIES**

	<b>31.3.25</b>	31.3.24
	£	£
Surplus for the year	<b>2,099,553</b>	1,216,104
Interest received	<b>(16,566)</b>	(14,512)
Depreciation	<b>90,008</b>	74,138
Loss on disposal of assets	<b>4,926</b>	-
	<b>2,177,921</b>	1,275,730
Increase in stocks	<b>(7,715)</b>	(14,761)
Decrease in trade and other debtors	<b>24,451</b>	73,326
Increase in trade and other creditors	<b>130,159</b>	61,221
(Increase) in pension scheme surplus	<b>(1,989,000)</b>	(1,197,000)
<b>Cash generated from charitable activities</b>	<b>335,816</b>	198,516

**2. CASH AND CASH EQUIVALENTS**

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

**Year ended 31<sup>st</sup> March 2025**

	<b>31.3.25</b>	1.4.24
	£	£
Cash and cash equivalents	<b>715,680</b>	<b>611,287</b>

**Year ended 31<sup>st</sup> March 2024**

	31.3.24	1.4.23
	£	£
Cash and cash equivalents	611,287	545,108

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2025**

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**1. ACCOUNTING POLICIES**

**Company information**

Burnley Leisure and Culture is a charitable company, limited by guarantee, registered in England and Wales. The charity's registered number and registered office address can be found on the Company Information page. Each member's personal liability is limited to an amount not exceeding £1.

**Basis of preparing the financial statements**

The financial statements have been prepared in accordance with applicable accounting standards.

The financial statements have been prepared on a going concern basis which assumes that the company will be able to meet its liabilities as they fall due. The related party, Burnley Borough Council, have confirmed their support to the charity by the offer of financial support in the following financial year. They have continued the provision of grant support and continued support of the charity in its cash flow requirements. Accordingly, the trustees have concluded that it is appropriate for these financial statements to be prepared on the going concern basis.

**Accounting convention**

The financial statements have been prepared under the historical cost convention, and in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1<sup>st</sup> January 2015) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and the Charities Act 2011.

Burnley Leisure and Culture meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

**Incoming resources**

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. Income is the amount derived from ordinary activities, and stated after trade discounts, other sales taxes and net of VAT.

Grants receivable are accounted for when due. Income is deferred when it is received in advance of the period to which it relates.

Investment income is recognised on a receivable basis.

**Resources expended**

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include audit fees and costs linked to the strategic management and administration of the charity.

All support costs are allocated between the activity expenditure categories on a basis designed to reflect the use of the resources. Support costs are apportioned on an appropriate basis e.g. time spent, floor areas, or estimated usage.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2025**

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**1. ACCOUNTING POLICIES (CONTINUED)**

**Tangible fixed assets and depreciation**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Fixtures and Fittings - 10%-33% on cost

**Fixed assets**

The financial statements do not include the cost of land, buildings and equipment used at nominal rent by Burnley Leisure and Culture, whose title rests with Burnley Borough Council. It is not practicably possible to attribute a value to this benefit.

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**Pension costs and other post-retirement benefits**

The charity participates in a defined benefit scheme. Although the scheme is a multi-employer scheme it is possible to allocate a share of the assets and liabilities to the charity and hence contributions are accounted for as a defined benefit scheme in accordance with FRS 102.

**Stock**

Stock is valued at the lower of cost and net realisable value, after making due allowances for slow and obsolete items.

Stock is valued on a first in first out basis on historical cost.

**Leasing**

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

**Debtors**

Short term debtors are measured at transaction price, less any impairment.

**Creditors**

Short term creditors are measured at transaction price.

**Significant judgements and estimates**

Preparation of the financial statements requires management to make significant judgements and estimates. The major item in the financial statements where these judgements and estimates must be made is in relation to the pension scheme. Management consult with experts to provide appropriate assumptions on which to calculate projected funding position for the scheme. Details of the assumptions within the calculations to derive the net value of the pension fund are shown within note 19.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2025**

**1. ACCOUNTING POLICIES (CONTINUED)**

**Significant judgements and estimates (continued)**

There has been substantial volatility in financial markets over recent years due to global wars, and their subsequent impact on global supply chains and inflation. These have consequences for asset and liability values, and this is reflected in the 2024/25 accounting figures.

**2. CHARITABLE ACTIVITIES - GRANT INCOME**

	<b>31.3.25</b>	31.3.24
	£	£
Sport England	168,562	239,979
Lancashire County Council	80,626	69,882
HAF	77,328	111,058
Active Lancashire	68,000	29,400
Words Festival	40,525	-
Cardiac Rehabilitation	29,384	27,000
Burnley Borough Council	18,223	25,196
Arts Council England	10,450	83,690
Stocks Massey	8,600	4,000
Partner contributions	1,567	-
Business Health Matters	1,333	59,637
Burnley, Pendle and Rossendale CVS	-	30,000
Climate Action Fund	(14,907)	14,907
<b>Total</b>	<b><u>489,691</u></b>	<b><u>694,749</u></b>

In 2024, of the total grant income, £611,229 was restricted and £83,520 was unrestricted funds.

**3. CHARITABLE ACTIVITIES – OPERATION OF FACILITIES**

	<b>31.3.25</b>	31.3.24
	£	£
Burnley Borough Council annual contract fee	1,129,315	951,063
Income from the operation of leisure and arts facilities	6,289,870	5,497,014
	<b><u>7,419,185</u></b>	<b><u>6,448,077</u></b>

In 2024, of the total charitable activities income, £278,874 was restricted and £6,169,203 was unrestricted funds.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2025**

**4. RAISING FUNDS**

	Unrestricted Funds £	Restricted Funds £	Total 31.3.25 £	Total 31.3.24 £
Staff costs and allowances	450,272	-	450,272	377,231
Premises expenses	27,049	-	27,049	17,935
Supplies and services	271,816	-	271,816	220,188
Transport expenses	1,059	-	1,059	818
Business and technical support (see note 6)	<u>31,290</u>	-	<u>31,290</u>	<u>29,350</u>
	<u>781,486</u>	-	<u>781,486</u>	<u>645,522</u>

In 2024, of the total costs of charitable activities, £nil was restricted and £645,522 was unrestricted funds.

**5. COSTS OF CHARITABLE ACTIVITIES**

	Unrestricted Funds £	Restricted Funds £	Total 31.3.25 £	Total 31.3.24 £
Staff costs and allowances	3,623,228	429,216	4,052,444	3,838,859
Premises expenses	235,937	7,505	243,442	162,463
Supplies and services	2,341,174	98,516	2,439,690	2,212,678
Transport expenses	8,936	596	9,532	8,417
Business and technical support (see note 6)	281,645	-	281,645	264,145
Governance costs (see note 6)	<u>6,650</u>	-	<u>6,650</u>	<u>6,150</u>
	<u>6,497,570</u>	<u>535,833</u>	<u>7,033,403</u>	<u>6,492,712</u>

In 2024, of the total costs of charitable activities, £958,129 was restricted and £5,534,583 was unrestricted funds.

Included in the above are governance and support costs. These costs have been allocated using an element of judgement as the charity has had to consider the cost/benefit of detailed calculations and record keeping. Therefore, support costs have been allocated accordingly to proportion of direct costs incurred within each charitable activity.

**6. GOVERNANCE AND SUPPORT COSTS**

	Unrestricted funds £	Restricted funds £	31.3.25 Total funds £	31.3.24 Total Funds £
Business and technical support	312,935	-	312,935	293,495
Audit services	5,700	-	5,700	5,250
Non-audit services	<u>950</u>	-	<u>950</u>	<u>900</u>
	<u>319,585</u>	-	<u>319,910</u>	<u>299,645</u>

In 2024, of the total governance and support costs, £nil was restricted and £299,645 was unrestricted funds.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2025**

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**7. NET OUTGOING RESOURCES**

Net resources are stated after charging:

	<b>31.3.25</b>	31.3.24
	£	£
Auditors' remuneration	<b>6,650</b>	6,150
Depreciation	<b><u>90,008</u></b>	<u>74,138</u>

**8. TRUSTEES' REMUNERATION AND BENEFITS**

**Trustees' Remuneration**

During the year remuneration of £18,852 (2024: £43,995) was paid to two (2024: one) employee trustees, in relation to their employment duties. These payments are authorised by the Articles of Association. No trustees received remuneration for their roles as trustees for the year ended 31st March 2025 nor for the year ended 31<sup>st</sup> March 2024.

**Trustees' Expenses**

There were no trustees' expenses paid for the year ended 31st March 2025 nor for the year ended 31st March 2024.

**9. STAFF COSTS**

	<b>31.3.25</b>	31.3.24
	£	£
Wages and salaries	<b>3,759,010</b>	3,755,429
Social security costs	<b>271,408</b>	263,650
Other pension costs	<b><u>472,298</u></b>	<u>445,157</u>
	<b><u>4,502,716</u></b>	<u>4,464,236</u>

The average monthly number of employees during the year was as follows:

	<b>31.3.25</b>	31.3.24
Employees	<b><u>201</u></b>	<u>188</u>

Employees earning more than £60,000 during the year:

	<b>31.3.25</b>	31.3.24
£60,001 - £75,000	<b><u>1</u></b>	<u>1</u>

The above staff member participated in the defined benefit pension scheme. Contributions of £11,070 (2024: £10,800) were made in relation to this individual.

The total remuneration paid to Key Management Personnel was £334,118 (2024: £237,186).

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2025**

**10. TANGIBLE FIXED ASSETS**

	<b>Fixtures and fittings £</b>
<b>COST</b>	
At 1st April 2024	423,689
Additions	195,998
Disposals	<u>(7,976)</u>
At 31 <sup>st</sup> March 2025	<u>611,711</u>
<b>DEPRECIATION</b>	
At 1st April 2024	155,119
Charge for year	90,008
Eliminated on disposal	<u>(3,050)</u>
At 31 <sup>st</sup> March 2025	<u>242,077</u>
<b>NET BOOK VALUE</b>	
At 31 <sup>st</sup> March 2025	<u>369,634</u>
At 31st March 2024	<u>268,570</u>

**11. STOCK**

	<b>31.3.25 £</b>	<b>31.3.24 £</b>
Leisure centre stock	15,292	13,895
Towneley golf stock	63,251	46,769
Bar and catering	<u>68,898</u>	<u>79,062</u>
	<u>147,441</u>	<u>139,726</u>

**12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>31.3.25 £</b>	<b>31.3.24 £</b>
Trade debtors	202,301	235,791
Prepayments and accrued income	34,014	24,975
Other debtors	<u>-</u>	<u>-</u>
	<u>236,315</u>	<u>260,766</u>

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2025**

**13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.3.25	31.3.24
	£	£
Trade creditors	327,324	181,511
Accruals and deferred income	314,966	251,411
Other creditors	71,023	150,232
Hire purchase contracts	-	12,171
	<u>713,313</u>	<u>595,325</u>

**14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR**

	31.3.25	31.3.24
	£	£
Hire purchase contracts	-	39,820
	<u>-</u>	<u>39,820</u>

**15. OPERATING LEASE COMMITMENTS**

The following operating lease payments are committed and fall due as follows:

	31.3.25	31.3.24
	£	£
<b>Expiry date:</b>		
Within 1 year	8,410	8,810
Between one and five years	2,005	9,615
	<u>10,415</u>	<u>18,425</u>

**16. ANALYSIS OF NET LIABILITIES BETWEEN FUNDS**

	Unrestricted funds	Restricted funds	31.3.25 Total funds	31.3.24 Total Funds
	£	£	£	£
Fixed assets	369,634	-	369,634	268,570
Current assets	835,340	264,096	1,099,436	1,011,779
Current liabilities	(713,313)	-	(713,313)	(595,325)
Long term liabilities	-	-	-	(39,820)
Pension scheme surplus	4,957,000	-	4,957,000	2,968,000
	<u>5,448,661</u>	<u>264,096</u>	<u>5,712,757</u>	<u>3,613,204</u>

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2025**

**17. UNRESTRICTED FUNDS**

	Pension surplus £	General funds £	Designated funds £	Total funds £
Balance at 1 <sup>st</sup> April 2024	2,968,000	283,956	111,787	3,363,743
Net income / (expenditure)	1,989,000	18,005	77,913	2,084,918
	<u>4,957,000</u>	<u>301,961</u>	<u>189,700</u>	<u>5,448,661</u>

**Purposes of designated funds**

The trustees have designated funds to assist in the future development of the charity and the upgrading of facilities.

**General fund**

The general fund consists of the total of free reserves available to spend on the objectives of the charity.

**18. RESTRICTED FUNDS**

	At 1 <sup>st</sup> April 2024 £	Incoming resources £	Outgoing resources £	At 31 <sup>st</sup> March 2025 £
<b>Project fund</b>				
Active Streets	90,887	47,983	59,495	79,375
Beat the Street	-	36,000	-	36,000
Climate Action Fund	14,907	(14,907)	-	-
Holiday Activities and Food programme	6,975	-	646	6,329
Healthy Lifestyles	100,536	401,088	412,278	89,346
Hug Burnley	31,156	1,729	28,814	4,071
Ernest Trust	-	19,000	-	19,000
Pride of Place	5,000	14,050	19,050	-
Words Festival	-	45,525	15,550	29,975
	<u>249,461</u>	<u>550,468</u>	<u>535,833</u>	<u>264,096</u>

The restricted grants received in the year have been categorised above.

**19. PENSION ARRANGEMENTS**

The charity participates in the Lancashire County Pension Fund which is a funded defined benefit scheme providing benefits based on final remuneration. The assets of the scheme are held separately from those of the charity. Whilst this is a multi-employer scheme, the actuary is able to segregate the assets and liabilities relating to the charity. During the year, normal employer pension contributions of £472,298 (2024: £445,157) were paid to the scheme.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2025**

**19. PENSION ARRANGEMENTS (CONTINUED)**

The following calculations as at 31<sup>st</sup> March 2025 have been provided by the actuaries, Mercer Limited, using the projected unit actuarial costs method. Principal actuarial assumptions used by the actuary were as follows:

	<b>31.3.25</b>	31.3.24
	%	%
Rate of CPI inflation	<b>2.60</b>	2.60
Rate of increase in salaries	<b>4.10</b>	4.10
Rate of increase in pensions	<b>2.70</b>	2.70
Discount rate	<b>5.90</b>	4.90
Life expectancy of a male future pensioner aged 65 in 20 years' time	<b>22.3</b>	22.40
Life expectancy of a female future pensioner aged 65 in 20 years' time	<b>25.40</b>	25.30
Life expectancy of a male current pensioner aged 65	<b>21.10</b>	21.10
Life expectancy of a female current pensioner aged 65	<b>23.60</b>	23.50

The amounts recognised in the balance sheet are as follows:

	<b>31.3.25</b>	31.3.24
	£	£
Present value of funded obligations	<b>(9,089,000)</b>	(10,261,000)
Fair value of plan assets	<b>14,046,000</b>	13,229,000
Net pension surplus/(deficit)	<b><u>4,957,000</u></b>	<u>2,968,000</u>

Analysis of amounts charged to the Statement of Financial Activities:

	<b>31.3.25</b>	31.3.24
	£	£
<b>Operating charge</b>		
Current service cost	<b>435,000</b>	467,000
Administration expenses	<b>19,000</b>	18,000
Total operating charge	<b><u>454,000</u></b>	<u>485,000</u>

	<b>31.3.25</b>	31.3.24
	£	£
<b>Other finance costs</b>		
Expected return on pension scheme assets	<b>(658,000)</b>	(563,000)
Interest on pension scheme liabilities	<b>500,000</b>	469,000
Net (income)/charge	<b><u>(158,000)</u></b>	<u>(94,000)</u>

	<b>31.3.25</b>	31.3.24
	£	£
Total charge to resources expended in Statement of Financial Activities	<b><u>296,000</u></b>	<u>391,000</u>

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2025**

**19. PENSION ARRANGEMENTS (CONTINUED)**

Analysis of the actuarial gains and losses shown in the Statement of Financial Activities:

	<b>31.3.25</b>	31.3.24
	£	£
Actuarial gains/(losses) on assets	<b>(207,000)</b>	432,000
Actuarial gains/(losses) on liabilities	<b>2,018,000</b>	711,000
Actuarial gain / (loss) recognised	<b><u>1,811,000</u></b>	<u>1,143,000</u>

Changes in the fair value of the defined benefit obligation are as follows:

	<b>31.3.25</b>	31.3.24
	£	£
Opening defined benefit obligation	<b>10,261,000</b>	9,945,000
Current service cost	<b>435,000</b>	467,000
Interest on pension scheme liabilities	<b>500,000</b>	469,000
Employee contributions	<b>192,000</b>	180,000
Actuarial (gains)/losses	<b>(2,018,000)</b>	(711,000)
Benefits paid / transfers	<b>(281,000)</b>	(89,000)
Closing defined benefit obligations	<b><u>9,089,000</u></b>	<u>10,261,000</u>

Changes in the fair value of plan assets are as follows:

	<b>31.3.25</b>	31.3.24
	£	£
Opening fair value of plan assets	<b>13,229,000</b>	11,716,000
Expected return on plan assets	<b>658,000</b>	563,000
Actuarial gains/(losses)	<b>(207,000)</b>	432,000
Employer contributions	<b>474,000</b>	445,000
Employee contributions	<b>192,000</b>	180,000
Administration expenses	<b>(19,000)</b>	(18,000)
Benefits paid / transfers	<b>(281,000)</b>	(89,000)
Closing fair value of plan assets	<b><u>14,046,000</u></b>	<u>13,229,000</u>

The split of assets between investment categories is as follows:

	<b>31.3.25</b>	<b>31.3.25</b>	31.3.24	31.3.24
	£	%	£	%
Equities	<b>13,000</b>	<b>0.10</b>	14,000	0.10
Government bonds	-	-	-	-
Other bonds	<b>14,000</b>	<b>0.10</b>	13,000	0.10
Property	<b>169,000</b>	<b>1.20</b>	172,000	1.30
Cash/liquidity	<b>211,000</b>	<b>1.50</b>	238,000	1.80
Other	<b>13,639,000</b>	<b>97.10</b>	12,792,000	96.70
	<b><u>14,046,000</u></b>	<b><u>100.00</u></b>	<u>13,229,000</u>	<u>100.00</u>

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2025**

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**19. PENSION ARRANGEMENTS (CONTINUED)**

Amounts for the current and previous periods are as follows:

	<b>31.3.25</b>	31.3.24	31.3.23
	£	£	£
Defined benefit obligation	<b>(9,089,000)</b>	(10,261,000)	(9,945,000)
Plan assets	<b><u>14,046,000</u></b>	<u>13,229,000</u>	<u>11,716,000</u>
Surplus/(deficit)	<b><u>4,957,000</u></b>	<u>2,968,000</u>	<u>1,771,000</u>

A full actuarial review of the scheme was undertaken as at 31<sup>st</sup> March 2025.

Following the full actuarial valuation, employer contributions were agreed to stay at a rate of 8.80% with effect from 1<sup>st</sup> April 2025.

The current estimate of employer contributions for the year ended 31<sup>st</sup> March 2026 is £474,000. Implied service cost is estimated at £284,000 and a net interest and administration income at £287,000 resulting in the surplus increasing by an estimated £471,000 to £5,428,000.

**20. RELATED PARTY TRANSACTIONS**

Under an agreement dated 25<sup>th</sup> March 2014, the charity acquired the use of the community arts and leisure facilities in the Burnley area from Burnley Borough Council, a related party by virtue of its grant funding to the charity. The community arts and leisure facilities include all the equipment at each site and enable the society to operate under its principal activity. The value of the equipment and the potential liability for the consideration are not included in the accounts in order to reflect the substance of the arrangement.

The charity operates from premises owned by Burnley Borough Council.

During the period, the charity received grant funding from Burnley Borough Council of £1,129,315 (2024: £951,063).

Burnley Borough Council also provides professional services to the charity under a service agreement which they were charged £312,935 (2024: £293,495) in the period.

During the year sales of £218,994 (2024: £173,744) were charged to, and expenditure of £203,226 (2024: £121,377) was charged by, Burnley Borough Council.

**21. GOING CONCERN AND POST BALANCE SHEET EVENTS**

In preparing this Annual Report and Accounts, the trustees have considered their statement made regarding preparation of the financial statements on a going-concern basis. The financial statements have been produced on a going concern basis as at 31<sup>st</sup> March 2025 because the trustees are satisfied that the charity will meet all its obligations as and when they fall due over the foreseeable future. In forming this opinion, the trustees have paid particular regard to:

- a) The nature of and future prospects for the economic climate in which the charity operates;
- b) The adequacy of the liquidity in the business demonstrated through the current 12 month forecast;
- c) The continued support of the council;
- d) The remaining term to March 2029 of the management agreement with Burnley Borough Council;
- e) The competencies of the executive staff employed by the charity;
- f) The actual performance to date for the financial year ending 31<sup>st</sup> March 2026.

The trustees are not aware of any other reportable post balance sheet events at the time of this report.

**Burnley Leisure and Culture**

England & Wales - Charity number 1158520

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# Accounts

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**REGISTERED COMPANY NUMBER: 08737838 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 01158520**

**REPORT OF THE TRUSTEES AND  
AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024  
FOR  
BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**



Ainsworths Limited  
Chartered Accountants  
and Statutory Auditors  
Charter House  
Stansfield Street  
Nelson  
Lancashire  
BB9 9XY

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**CONTENTS OF THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2024**

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**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2024**

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The trustees who are also directors of the company for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31<sup>st</sup> March 2024. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**

08737838 (England and Wales)

**Registered Charity number**

01158520

**Registered office**

St Peters Centre  
Bank Parade  
Church Street  
Burnley  
Lancashire  
BB11 2DL

**Trustees**

Mrs D Livesey  
Mr Ryan Bradley  
Dr S Minten  
Mrs S Haworth-Pearson  
Mr B Butterworth  
Mr N Tranmer (resigned 12<sup>th</sup> June 2024)  
Mrs H Tyson  
Mr W Rashid (resigned 12<sup>th</sup> April 2024)  
Cllr S W Cunliffe (resigned 17<sup>th</sup> November 2023)  
Mr C J Barnes  
Cllr A C Lewis  
Cllr M Hurt (appointed 22<sup>nd</sup> April 2024)

**Role**

Chair & Community Nominee  
Community Nominee  
Community Nominee  
Community Nominee  
Community Nominee  
Community Nominee  
Community Nominee  
Community Nominee  
Employee Nominee  
Council Nominee  
Community Nominee  
Council Nominee  
Council Nominee

**Key Management Personnel**

Mr G Vinton (resigned 31<sup>st</sup> March 2024)  
Mr P Foster

**Role**

Chief Executive  
Deputy Chief Executive / Head of Development & Wellbeing / Chief Executive  
Head of Hospitality & Culture  
Head of Leisure Operations

Mr M Dempsey

Mr S Bryce

**Auditors**

Ainsworths Limited  
Chartered Accountants  
and Statutory Auditors  
Charter House  
Stansfield Street  
Nelson  
Lancashire  
BB9 9XY

**Bankers**

HSBC Bank PLC  
12 Manchester Road  
Burnley  
Lancashire  
BB11 1JH

**Solicitors**

Winckworth Sherwood LLP  
Minerva House  
5 Montague Close  
London  
SE1 9BB

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2024**

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**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The company was incorporated on 17th October 2013 and registered as a charity on 10th September 2014. The charity is controlled by its governing document, the Memorandum and Articles of Association, and constitutes a company, limited by guarantee, as defined by the Companies Act 2006. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

**Recruitment and appointment of new trustees**

The Board shall consist of at least three and not more than eleven individuals, comprised as follows:

- One Employee Trustees;
- up to two Local Authority Trustees; and
- up to eight Community Trustees.

The Community Trustees shall at all times be in the majority. These trustees shall be elected with necessary expertise co-opted where appropriate by the existing trustees. When considering co-opting trustees, the Board has regard to the requirement for any specialist skills needed.

**Risk management**

The trustees have examined the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure regular reports are produced and that the necessary steps can be taken to address any issues arising.

Burnley Leisure and Culture is a registered charity operating within a company limited by guarantee. The board of trustees has the authority to co-opt individuals with relevant expertise where appropriate.

**Organisation structure**

The Board currently consists of eleven trustees and is responsible for key policy decisions and the effective governance of the organisation overall. The Board has a minimum of six meetings per financial year.

The day to day operations of Burnley Leisure and Culture are managed by the charity's senior management team (the Executive) made up of the Chief Executive and Service Managers. The Executive is given strategic direction by a Board of Trustees (the Board) regarding the provision and operation of the services in accordance with the contracts, leases and funding agreements made with Burnley Borough Council. The Board has ultimate responsibility for the governance of the charity, and directs, supports and challenges the Executive in its work.

**Related parties**

Trustees are required to declare an interest if they are involved in any activities which may compromise their role as a trustee and a monitoring mechanism is in place. The related party transactions during the past year have been disclosed below in the notes to the financial statements.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2024**

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**OBJECTIVES AND ACTIVITIES**

Burnley Leisure and Culture has been established for Public Benefit:

- To provide or assist in the provision of both indoor and outdoor facilities in the interests of social welfare for recreation or other leisure time occupation of individuals who have need of such by reason of their youth, age, infirmity of disability, financial hardship or social circumstances or to the public at large with the object of improving their conditions of life; and/or
- To promote community participation in Healthy Recreational Activities; and/or
- To provide or assist in the provision of community facilities to be available to all sections of the community without distinction, including the use for meetings, lecture and classes and/or other forms of recreation and leisure time occupation with the object of improving the conditions of life for all those who use the facilities; and/or
- To advance the education of the public in all aspects of dramatic art through the provision of a theatre; and/or
- Such other charitable purposes as the trustees in their absolute discretion may determine

**Public benefit**

The trustees are confident that the charity offers services of real and practical use to the local population and therefore complies with the responsibility placed on all charities under the Charities Act 2011 to demonstrate a public benefit.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2024**

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**ACHIEVEMENTS AND PERFORMANCE**

**Introduction**

The end of this financial year saw some significant changes to the Trust's senior leadership team, with the appointment of a new Chief Executive following the retirement of the previous post holder, followed by the appointment of a new Head of Community and Wellbeing.

The Trustees would like to place on record our sincere thanks and best wishes to the outgoing CEO, who led the formation of the Trust, and has provided strong leadership and stability throughout its first 10 years.

**Facilities**

We have achieved another outstanding year for all our leisure facilities and continue to be the leading provider for health, fitness and wellbeing across Lancashire with increasing participation across all areas through innovation, investment, quality services, dynamic marketing and competitive packages.

We have been extremely successful in growing and optimising commercial income of BLC, against a backdrop of an aggressive cost of living crisis, spiralling energy costs, and additional competition.

We have delivered record breaking fitness membership across the year, with membership growth of 16% with our membership base now at an impressive 5728.

We have witnessed growth within our Swim Academy, with over 35 schools and nurseries within our weekly programmes with over 3400 children participating and 980 swimmers undertaking BLC's learn to swim schemes with our upgraded payment schemes.

All other sports centre related activities not related to membership continue to demonstrate growth, particular racquet sports and block bookings.

We continue to excel in working in partnership with all stakeholders and making a real impact across the borough, our present UCLan partnership has 720 local students regularly taking part in activities.

Further investing in our sporting facilities to ensure our premium offer, with upgrades within all changing and sanitary areas, full refurbishment and extensions of our gyms at St Peter's and Padiham leisure centres enabling increased accessibility.

Our commitment to sustainability continues with reducing our carbon footprint in several areas and upgrades across sites, with also gaining funding from Sport England for micro-filtration and ensuring our commitment to net zero.

Prairie Sports Village continues to be a central hub of activity with record attendances again this year, growth of 15% income, with over 2.5 million balls hit on the range demonstrating a 23% in balls purchased over the last 3 years. Additionally, we are near capacity for both 3G pitches and grass pitches for various sports and activity days, inclusive of over 33 football teams weekly participating.

Membership at Towneley Golf Course continues to remain strong despite the extremely poor weather conditions we have witnessed this year, with our present membership base at 431 loyal members, with increased sales within our golf shop. We continue to innovate, challenge, market test and heavily invest in the development of our teams to ensure our local community receive outstanding services within premium locations.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2024**

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**ACHIEVEMENTS AND PERFORMANCE (CONTINUED)**

**Culture**

With the Cultural Manager in post for the full 12 month period, cultural development has begun to make significant progress. A Culture Burnley Steering group has been established and met monthly to help shape the Cultural Framework – Our People, Our Culture: A Cultural Reimagining of Burnley. This document and its vision towards a Year of Culture in 2027 has been supported by Burnley Council and the framework document was officially launched on 4 March 2024. Cultural relationships across the borough are further strengthening on a local level through the Cultural Manager’s involvement in the Local Cultural Education Partnership and Burnley Cultural Consortium and regionally with Arts Lancashire and Pennine Lancashire counterparts.

£100k funds have been secured by BLC from Arts Council England, firstly to deliver The Mechanics Theatre Presents (Hug Burnley) project in collaboration with Culturapedia. This has delivered 25 activities of varying sizes both in the Mechanics and community settings including community centres, Down Town, Burnley Youth Zone and community events engaging around 500 people from diverse backgrounds. Learning from this programme will also inform future planning and programming of shows in the Mechanics Front Room in particular.

Secondly, The Caravan Gallery Burnley Pride of Place Project, using a nationally successful model of creative engagement. Delivery partners Blaze Arts, Cultural Producer Rizwan Iqbal and Burnley’s Cultural Consortium headed by Mid Pennine Arts has enabled a broader scope to reach key audiences. Over 900 people have been directly engaged by The Caravan Gallery and partners so far in this project through workshops, meetings and visits with the Caravan Gallery. This is building relationships and inspiring participation for the later stages of the project.

During the year greater connectivity with Burnley College has seen the Mechanics being used more to display student artwork and host music events. The venue was also the host of the after parade Burnley Pride event coordinated by the Stand Out Young producers from Blaze Arts.

2 sector support “meet the funder” events have been hosted at the Mechanics to raise awareness of local funding opportunities attended by 80 people.

Ongoing relationship building both with the cultural sector and across Burnley’s business, health, education and leisure sectors and more, is key to the achievement of our goals for 2027 and beyond.

**Hospitality**

Burnley Leisure & Culture’s hospitality business spans several prominent venues including Prairie Sports Village, Burnley Mechanics Theatre, Towneley Golf Course and the Boathouse Café. Our recent additions in 2023 include Down Town Kitchen & Café and The Rotunda in Towneley Park. This report highlights our performance, challenges, successes, sustainability initiatives, recruitment and selection issues, and the positive outlook for our business.

Our venues have demonstrated strong sales metrics over the past year. Prairie Sports Village, Towneley Golf Course and Burnley Mechanics Theatre have seen an increase in foot fall resulting in strong food and beverage sales. The Boathouse Café has seen steady growth despite the poor summer holiday weather.

2023 saw the opening of The Rotunda in Towneley Park and Down Town Kitchen & Café, both venues have ended the financial year in a surplus despite significant up front opening investment. The Rotunda has become a popular spot for both locals and visiting tourists to the park and attending events hosted in the park.

Down Town Kitchen & Café is quickly becoming a real success story with its hard-working team of volunteers creating a go to, relaxed, quality and value for money venues. To date we have raised over £9000 in paid on meals equating to 2250 meals for vulnerable individuals and families and work in partnership with Burnley Together to create the thriving community hub.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2024**

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**ACHIEVEMENTS AND PERFORMANCE (CONTINUED)**

**Hospitality (continued)**

Our primary challenge is the recruitment and selection of qualified chefs. The hospitality industry faces a nationwide shortage of culinary professionals, impacting our ability to grow our income further. Also, the rising cost of goods and staffing have posed financial challenges, necessitating careful budget management and cost saving-initiatives. We are pleased to report that we have good cost controls in place and the business is performing in line with budget expectations.

Sustainability remains a core focus. We have continued to develop and implement more eco-friendly practices such as reducing food wastage through strong stock management, over 70% of our produce is bought locally in Burnley reducing our carbon footprint.

Despite certain challenges, the outlook for Burnley Leisure & Culture's hospitality business is positive. Continued investment in staff training, customer service excellence and sustainability initiatives position us well for future growth. The popularity of our new venues and growing reputation for quality and consistency plus the support from the community underscore a strong foundation for sustained success.

In conclusion, our diverse portfolio of venues, commitment to sustainability, and strategic focus on recruitment set us on a path of continued achievement and community engagement. We are confident in our ability to navigate challenges and capitalise on opportunities that arise.

**Burnley Mechanics Theatre**

Burnley Mechanics Theatre has established itself as a premier cultural asset within Burnley Leisure & Culture. This report highlights the theatre's recent successes, challenges posed by the cost-of-living crisis, the strengthening programming partnership with Blackburn with Darwen Venues (BWD), and key areas for future enhancement.

Burnley Mechanics Theatre has experienced another positive year, growth in ticket sales, private hire customers and an increase in diverse programming. The continued and growing success of local societies including Burnley Pantomime Society and Burnley Light Opera Society have not only boosted revenue but also elevated the theatre's reputation locally and regionally.

The ongoing cost of living crisis has had a notable impact on consumer behaviour, affecting how people choose to spend their disposable income. With increased financial pressure, many are prioritising essential expenses over leisure activities, leading to a slight dip in audience numbers for certain shows. This economic challenge requires us to be innovative in our approach to maintaining attendance and revenue, this has been achieved by increasing the number of private hire events.

Knowing the cost of visiting a cultural venue is increasing and somewhat challenging for many in our community, our new ENGAGE project enables Burnley Together support workers to signpost individuals, couples and families who would otherwise struggle to pay for theatre tickets to the Mechanics. We have provided theatre tickets and refreshments for over 800 people in 2023, to help enrich their lives, improving mental health and fostering a sense of community within the theatre.

Our partnership with Blackburn with Darwen Venues (BWD) has grown stronger, allowing us to share resources, expertise, and marketing efforts. This collaboration has led to joint programming initiatives that attract broader audiences and enhance the cultural offering. We look forward to continuing this partnership and broadening the programme of events.

The primary challenges facing the theatre include maintaining high attendance amidst economic pressures, increasing competition from digital entertainment, investment in local theatres in Pendle and Blackburn and the need for continual investment in facilities and technology.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2024**

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**ACHIEVEMENTS AND PERFORMANCE (CONTINUED)**

**Community and Wellbeing**

During the last 12 months Community and Wellbeing has seen growth and development in several areas. Notable accomplishments include, the co-ordination of Beat the Street 2023, which saw over 12,000 residents walking, cycling and running across the borough discovering new places and collecting points. Points which were converted into trees to be planted. Almost 7500 trees were planted across all wards in the borough thanks to residents being more active. We also witnessed the success of the first Park Yoga in Lancashire which was launched in Queens Park Burnley. With 1650 participants over the 20 weeks. A Park Yoga evaluation found that 92% of attendees reported feeling happier and 73% reported that they are more physically active.

Both school coaching programmes and the family after school (PASTA) programmes have continued to be delivered successfully, with an average 24 new families per term signing up to family programmes in both school and community settings, and on average 22 school coaching sessions being delivered each term.

Health programmes have continued to evolve and improve. With a great deal of work spent on processes and pathways, we are now confident we have simple and effective procedures to receive and process referrals. During the last 6 months we received 708 referrals with an average of 84% of clients starting programmes. These referrals were for Exercise Referral, Weight Management, Cardiac Rehabilitation and Health Coaching.

We've observed a rise in Active Football participation, a socially inclusive session that draws an average of 16 players per session. Additionally, the Active Streets Saturday night football event at Prairie Sports Village has become a crucial opportunity for young people, with approximately 40-50 participants each week.

We have continued to build new, and nurture existing relationships, with partners. Burnley Council have continued to support development and enable fantastic impactful community work. Burnley Football Club in the Community have also continued to be a valuable partner, with collaborations on holiday clubs, health programmes and outdoor activities. Other important partnerships include both East and West Primary Care Networks, Canal and River Trust, Active Lancashire and Newground Together.

Future developments will see us working to bring Beat the Street back in 2025, the launch of an active outdoor hub in Padiham and a collaborative project with Burnley West PCN to deliver targeted programmes focussing on frailty in older adults and falls prevention.

**Conclusion**

As we enter a new era for Burnley Leisure and Culture, the organisation is well positioned at the forefront of local place-based initiatives such as Burnley 2027 and #OutdoorTown, whilst influencing wider policy as part of Sport England's Place Partnership work through Together an Active Future. We continue to develop new relationships whilst working closely with existing partners and our key partner, Burnley Council, with whom we launched a new project towards the end of this current financial year, as part of #OutdoorTown and funded for 4 years by the Community Fund's Climate Action Fund.

In planning for the next 10 years of Burnley Leisure and Culture, our immediate priorities include analysis of our current business and future growth opportunities, and extending our agreement with Burnley Council, so that together we can continue to invest in the health and wellbeing of the borough.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2024**

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**FINANCIAL REVIEW**

The attached statement of financial activities shows how our funds were raised and applied during the year.

This statement separates funds, which the charity itself controls – unrestricted funds, from funds which have to be spent in a manner determined by the donor – restricted funds. In this year restricted funds have been received from various grant making bodies.

Looking to the future we will continue to maintain a tight control over costs, monitor income closely, and strive to identify future funding streams. We aim to ensure that we are well placed to react to any further negative or indeed positive impact of the economy.

**Investment policy**

The trustees regularly monitor the available cash reserves of the charity and seek to maximise the interest earned on such funds.

**Reserves policy**

The charity has insufficient reserves to ensure that it can deal with major unexpected adverse developments without direct support from Burnley Borough Council. The trustees maintain a regular dialogue with the Council to ensure that, should major unexpected adverse developments arise, any difficulties that require attention are addressed in a mutually agreeable manner.

The trustees are confident that the charity has established diversity of operations, sufficient versatility and control of expenditures of such nature that it is able to adapt to changing circumstances that will arise from time to time under normal business circumstances.

The trustees have considered the current adverse economic climate when reviewing their reserves policy and are confident, in light of the changes planned, that the charity is sufficiently robust and able to continue operating normally whilst it seeks to achieve these targets.

At the year end the charity had unrestricted reserves of £395,743 and restricted reserves of £249,461. In addition to these reserves the pension scheme was in surplus by £2,968,000.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2024**

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**STATEMENT OF TRUSTEES RESPONSIBILITIES**

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 the Financial Reporting Standard applicable in the UK and Republic of Ireland. The financial statements are required by law to give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP and FRS 102;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

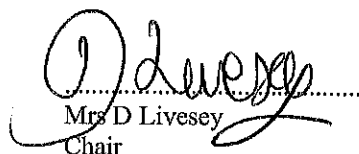
So far as the trustees are aware, there is no relevant information (as defined by Section 418 of the Companies Act 2006) of which the charitable company's auditors are unaware, and each trustee has taken all the steps that they ought to have taken as a trustee in order to make them aware of any audit information and to establish that the charitable company's auditors are aware of that information.

**AUDITORS**

The auditors, Ainsworths Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

**ON BEHALF OF THE BOARD:**

  
Mrs D Livesey  
Chair

Date: 9<sup>th</sup> September 2024

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

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**Opinion**

We have audited the financial statements of Burnley Leisure and Culture (the 'charity') for the year ended 31<sup>st</sup> March 2024 which comprise the Statement of Financial Activities, Balance Sheet, Cash Flow Statement and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31<sup>st</sup> March 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusion relating to going concern**

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

**Other information**

The trustees are responsible for the other information. The other information comprises the information in the Report of the Trustees, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees, which includes directors' report and strategic report for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report included within the Report of the Trustees has been prepared in accordance with applicable legal requirements.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

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**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees; or
- Material misstatement in the strategic report or directors' report included within the trustees report.

**Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities set out on page seven, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**Our responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

**Identifying and assessing potential risks related to irregularities**

In identifying and assessing risks of material misstatement in respect of irregularities, we considered the following:

- the nature of the industry and sector, control environment and business performance;
- results of our enquiries of management about their own identification and assessment of the risks of irregularities;
- any matters we identified having made enquiries of management about their policies and procedures relating to:
  - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of noncompliance;
  - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
  - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
- the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

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We also obtained an understanding of the legal and regulatory frameworks that the company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act and local tax legislation.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements, but compliance with which may be fundamental to the company's ability to operate.

**Audit response to risks identified**

As a result of performing the above our procedures to respond to the risks identified included the following:

- reviewing the financial statements disclosure and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- enquiring of management about actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risk of material misstatement due to fraud;
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Auditors.

**Use of our report**

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Mark Sunter (Senior Statutory Auditor)  
for and on behalf of Ainsworths Limited  
Chartered Accountants  
and Statutory Auditors  
Charter House  
Stansfield Street  
Nelson  
Lancashire  
BB9 9XY

Date: 9<sup>th</sup> September 2024

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31ST MARCH 2024**

	Notes	Unrestricted funds £	Restricted funds £	31.3.24 Total funds £	31.3.23 Total Funds £
<b>INCOME</b>					
<b>Income from charitable activities:</b>					
Grant income	2	83,520	611,229	694,749	664,144
Operation of leisure and arts facilities	3	6,169,203	278,874	6,448,077	5,384,287
<b>Other income</b>		-	-	-	51,382
<b>Investment income</b>		<u>14,512</u>	<u>-</u>	<u>14,512</u>	<u>1,030</u>
<b>Total income</b>		<u>6,267,235</u>	<u>890,103</u>	<u>7,157,338</u>	<u>6,100,843</u>
<b>EXPENDITURE</b>					
<b>Raising funds</b>	4	645,522	-	645,522	565,395
<b>Charitable activities:</b>					
Operation of leisure and arts facilities	5	5,534,583	958,129	6,492,712	5,669,189
<b>Other</b>					
Balance of pension scheme operating charge	19	40,000	-	40,000	604,000
Net interest on pension scheme liability	19	<u>(94,000)</u>	<u>-</u>	<u>(94,000)</u>	<u>104,000</u>
<b>Total expenditure</b>		<u>6,126,105</u>	<u>958,129</u>	<u>7,084,234</u>	<u>6,942,584</u>
<b>NET INCOME/(EXPENDITURE)</b>		<u>141,130</u>	<u>(68,026)</u>	<u>73,104</u>	<u>(841,741)</u>
<b>Other recognised gains and losses</b>					
Pension scheme actuarial gains	19	<u>1,143,000</u>	<u>-</u>	<u>1,143,000</u>	<u>6,414,000</u>
<b>NET MOVEMENT IN FUNDS</b>		<u>1,284,130</u>	<u>(68,026)</u>	<u>1,216,104</u>	<u>5,572,259</u>
<b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		<u>2,079,613</u>	<u>317,487</u>	<u>2,397,100</u>	<u>(3,175,159)</u>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>3,363,743</u></u>	<u><u>249,461</u></u>	<u><u>3,613,204</u></u>	<u><u>2,397,100</u></u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure are derived from continuing activities.

**BURNLEY LEISURE AND CULTURE**  
**(A COMPANY LIMITED BY GUARANTEE)**

**BALANCE SHEET**  
**AT 31ST MARCH 2024**

	Notes	31.3.24 £	31.3.23 £
<b>FIXED ASSETS</b>			
Tangible assets	10	<u>268,570</u>	<u>143,868</u>
<b>CURRENT ASSETS</b>			
Stock	11	139,726	124,965
Debtors	12	260,766	334,092
Cash at bank and in hand		<u>611,287</u>	<u>545,108</u>
		<b>1,011,779</b>	<b>1,004,165</b>
<b>CURRENT LIABILITIES</b>			
Amounts falling due within one year	13	<u>(595,325)</u>	<u>(521,933)</u>
<b>NET CURRENT ASSETS</b>		<u>416,454</u>	<u>482,232</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>685,024</u>	<u>626,100</u>
<b>LONG TERM LIABILITIES</b>			
Amounts falling due after one year	14	<u>39,820</u>	-
<b>NET ASSETS EXCLUDING PENSION SCHEME</b>		<u>645,204</u>	<u>626,100</u>
<b>PENSION SCHEME SURPLUS</b>	19	<u>2,968,000</u>	<u>1,771,000</u>
<b>NET LIABILITIES INCLUDING PENSION SCHEME</b>		<u><u>3,613,204</u></u>	<u><u>2,397,100</u></u>
<b>FUNDS</b>			
Unrestricted funds	17	395,743	308,613
Restricted funds	18	249,461	317,487
Pension scheme surplus/(deficit)		<u>2,968,000</u>	<u>1,771,000</u>
<b>TOTAL FUNDS</b>		<u><u>3,613,204</u></u>	<u><u>2,397,100</u></u>

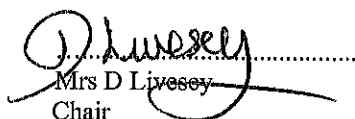
**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**BALANCE SHEET  
FOR THE YEAR ENDED 31ST MARCH 2024**

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The trustees have prepared the accounts in accordance with section 398 of the Companies Act 2006 and section 138 of the Charities Act 2011. These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard 102 (effective 1<sup>st</sup> January 2019).

The financial statements were approved by the Board of Trustees on 9<sup>th</sup> September 2024 and were signed on its behalf by:

  
Mrs D Livesey  
Chair

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**CASH FLOW STATEMENT  
FOR THE YEAR ENDED 31ST MARCH 2024**

	Notes	31.3.24 £	31.3.23 £
<b>Cash flows from charitable activities</b>			
Cash generated from activities	1	<u>198,516</u>	<u>27,582</u>
Net cash from charitable activities		<u>198,516</u>	<u>27,582</u>
<b>Cash flows from financing and investing activities</b>			
Fixed asset additions		(198,840)	(174,849)
Interest received		14,512	1,030
New loan in the year		<u>51,991</u>	<u>-</u>
Net cash from financing activities		<u>(132,337)</u>	<u>(173,819)</u>
<b>Increase/(decrease) in cash and cash equivalents</b>		<u>66,179</u>	<u>(146,237)</u>
<b>Cash and cash equivalents at the beginning of the year</b>	2	<u>545,108</u>	<u>691,345</u>
<b>Cash and cash equivalents at the end of the year</b>	2	<u><u>611,287</u></u>	<u><u>545,108</u></u>

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**CASH FLOW STATEMENT  
FOR THE YEAR ENDED 31ST MARCH 2024**

**1. RECONCILIATION OF SURPLUS/(DEFICIT) TO CASH GENERATED FROM ACTIVITIES**

	31.3.24	31.3.23
	£	£
Surplus for the year	1,216,104	5,572,259
Interest received	(14,512)	(1,030)
Depreciation	<u>74,138</u>	<u>30,981</u>
	1,275,730	5,602,210
Increase in stocks	(14,761)	(33,628)
Decrease in trade and other debtors	73,326	153,184
(Decrease)/Increase in trade and other creditors	61,221	11,816
(Increase) in pension scheme surplus	<u>(1,197,000)</u>	<u>(5,706,000)</u>
<b>Cash generated from charitable activities</b>	<u><u>198,516</u></u>	<u><u>27,582</u></u>

**2. CASH AND CASH EQUIVALENTS**

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

**Year ended 31<sup>st</sup> March 2024**

	31.3.24	1.4.23
	£	£
Cash and cash equivalents	<u>611,287</u>	<u>545,108</u>

**Year ended 31<sup>st</sup> March 2023**

	31.3.23	1.4.22
	£	£
Cash and cash equivalents	<u>545,108</u>	<u>691,345</u>

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2024**

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**1. ACCOUNTING POLICIES**

**Company information**

Burnley Leisure and Culture is a charitable company, limited by guarantee, registered in England and Wales. The charity's registered number and registered office address can be found on the Company Information page. Each member's personal liability is limited to an amount not exceeding £1.

**Basis of preparing the financial statements**

The financial statements have been prepared in accordance with applicable accounting standards.

The financial statements have been prepared on a going concern basis which assumes that the company will be able to meet its liabilities as they fall due. The related party, Burnley Borough Council, have confirmed their support to the charity by the offer of financial support in the following financial year. They have continued the provision of grant support and continued support of the charity in its cash flow requirements. Accordingly, the trustees have concluded that it is appropriate for these financial statements to be prepared on the going concern basis.

**Accounting convention**

The financial statements have been prepared under the historical cost convention, and in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1<sup>st</sup> January 2015) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and the Charities Act 2011.

Burnley Leisure and Culture meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

**Incoming resources**

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. Income is the amount derived from ordinary activities, and stated after trade discounts, other sales taxes and net of VAT.

Grants receivable are accounted for when due. Income is deferred when it is received in advance of the period to which it relates.

Investment income is recognised on a receivable basis.

**Resources expended**

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include audit fees and costs linked to the strategic management and administration of the charity.

All support costs are allocated between the activity expenditure categories on a basis designed to reflect the use of the resources. Support costs are apportioned on an appropriate basis e.g. time spent, floor areas, or estimated usage.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2024**

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**1. ACCOUNTING POLICIES (CONTINUED)**

**Tangible fixed assets and depreciation**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Fixtures and Fittings - 10%-33% on cost

**Fixed assets**

The financial statements do not include the cost of land, buildings and equipment used at nominal rent by Burnley Leisure and Culture, whose title rests with Burnley Borough Council. It is not practicably possible to attribute a value to this benefit.

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**Pension costs and other post-retirement benefits**

The charity participates in a defined benefit scheme. Although the scheme is a multi-employer scheme it is possible to allocate a share of the assets and liabilities to the charity and hence contributions are accounted for as a defined benefit scheme in accordance with FRS 102.

**Stock**

Stock is valued at the lower of cost and net realisable value, after making due allowances for slow and obsolete items.

Stock is valued on a first in first out basis on historical cost.

**Leasing**

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

**Debtors**

Short term debtors are measured at transaction price, less any impairment.

**Creditors**

Short term creditors are measured at transaction price.

**Significant judgements and estimates**

Preparation of the financial statements requires management to make significant judgements and estimates. The major item in the financial statements where these judgements and estimates must be made is in relation to the pension scheme. Management consult with experts to provide appropriate assumptions on which to calculate projected funding position for the scheme. Details of the assumptions within the calculations to derive the net value of the pension fund are shown within note 19.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2024**

**1. ACCOUNTING POLICIES (CONTINUED)**

**Significant judgements and estimates (continued)**

There has been substantial volatility in financial markets over recent years due to global wars, and their subsequent impact on global supply chains and inflation. These have consequences for asset and liability values, and this is reflected in the 2023/24 accounting figures.

**2. CHARITABLE ACTIVITIES - GRANT INCOME**

	31.3.24	31.3.23
	£	£
Sport England	239,979	257,109
HAF	111,058	138,821
Arts Council England	83,690	1,499
Lancashire County Council	69,882	66,883
Business Health Matters	59,637	45,415
Burnley, Pendle and Rossendale CVS	30,000	90,000
Active Lancashire	29,400	-
Cardiac Rehabilitation	27,000	27,275
Burnley Borough Council	25,196	10,000
Climate Action Fund	14,907	-
Stocks Massey	4,000	4,000
Partner contributions	-	18,142
Canal and River Trust	-	5,000
<b>Total</b>	<b><u>694,749</u></b>	<b><u>664,144</u></b>

In 2023, of the total grant income, £546,166 was restricted and £117,978 was unrestricted funds.

**3. CHARITABLE ACTIVITIES – OPERATION OF FACILITIES**

	31.3.24	31.3.23
	£	£
Burnley Borough Council annual contract fee	951,063	720,517
Income from the operation of leisure and arts facilities	<u>5,497,014</u>	<u>4,663,770</u>
	<b><u>6,448,077</u></b>	<b><u>5,384,287</u></b>

In 2023, of the total charitable activities income, £210,757 was restricted and £5,173,530 was unrestricted funds.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2024**

**4. RAISING FUNDS**

In	Unrestricted Funds £	Restricted Funds £	Total 31.3.24 £	31
Staff costs and allowances	377,231	-	377,231	320
Premises expenses	17,935	-	17,935	9
Services and supplies	220,188	-	220,188	200
Transport expenses	818	-	818	1
Business and technical support (see note 6)	29,350	-	29,350	20
	<u>645,522</u>	<u>-</u>	<u>645,522</u>	<u>560</u>

In 2023, of the total costs raising funds, £nil was restricted and £565,395 was unrestricted funds.

**5. COSTS OF CHARITABLE ACTIVITIES**

	Unrestricted Funds £	Restricted Funds £	Total 31.3.23 £	Total 31.3.22 £
Staff costs and allowances	3,146,930	691,929	3,838,859	3,325,842
Premises expenses	151,044	11,419	162,463	112,398
Supplies and services	1,958,952	253,726	2,212,678	1,971,463
Transport expenses	7,362	1,055	8,417	13,814
Business and technical support (see note 6)	264,145	-	264,145	239,822
Governance costs (see note 6)	6,150	-	6,150	5,850
	<u>5,534,583</u>	<u>958,129</u>	<u>6,492,712</u>	<u>5,669,189</u>

In 2023, of the total costs of charitable activities, £824,662 was restricted and £4,844,527 was unrestricted funds.

Included in the above are governance and support costs. These costs have been allocated using an element of judgement as the charity has had to consider the cost/benefit of detailed calculations and record keeping. Therefore, support costs have been allocated accordingly to proportion of direct costs incurred within each charitable activity.

**6. GOVERNANCE AND SUPPORT COSTS**

	Unrestricted funds £	Restricted funds £	31.3.24 Total funds £	31.3.23 Total Funds £
Business and technical support	293,495	-	293,495	266,469
Audit services	5,250	-	5,250	5,000
Non-audit services	900	-	900	850
	<u>299,645</u>	<u>-</u>	<u>299,645</u>	<u>272,319</u>

In 2023, of the total governance and support costs, £nil was restricted and £272,319 was unrestricted funds.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2024**

**7. NET OUTGOING RESOURCES**

Net resources are stated after charging:

	31.3.24	31.3.23
	£	£
Auditors remuneration	6,150	5,850
Depreciation	<u>74,138</u>	<u>30,891</u>

**8. TRUSTEES' REMUNERATION AND BENEFITS**

**Trustees' Remuneration**

During the year remuneration of £43,995 (2023: £40,935) was paid to one (2023: one) employee trustee, in relation to their employment duties. These payments are authorised by the Articles of Association. No trustees received remuneration for their roles as trustees for the year ended 31<sup>st</sup> March 2024 nor for the year ended 31<sup>st</sup> March 2023.

**Trustees' Expenses**

There were no trustees' expenses paid for the year ended 31<sup>st</sup> March 2024 nor for the year ended 31<sup>st</sup> March 2023.

**9. STAFF COSTS**

	31.3.24	31.3.23
	£	£
Wages and salaries	3,755,429	3,277,671
Social security costs	263,650	228,972
Other pension costs	<u>445,157</u>	<u>389,850</u>
	<u>4,464,236</u>	<u>3,896,493</u>

The average monthly number of employees during the year was as follows:

	31.3.24	31.3.23
Employees	<u>188</u>	<u>169</u>

Employees earning more than £60,000 during the year:

	31.3.24	31.3.23
£60,001 - £75,000	<u>1</u>	<u>1</u>

The above staff member participated in the defined benefit pension scheme. Contributions of £10,800 (2023: £10,780) were made in relation to this individual.

The total remuneration paid to Key Management Personnel was £237,186 (2023: £228,581).

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2024**

**10. TANGIBLE FIXED ASSETS**

	<b>Fixtures and fittings £</b>
<b>COST</b>	
At 1st April 2023	224,849
Additions	<u>198,840</u>
At 31st March 2024	<u>423,689</u>
<b>DEPRECIATION</b>	
At 1st April 2023	80,981
Charge for year	<u>74,138</u>
At 31st March 2024	<u>155,119</u>
<b>NET BOOK VALUE</b>	
At 31st March 2024	<u>268,570</u>
At 31st March 2023	<u>143,868</u>

**11. STOCK**

	31.3.24	31.3.23
	£	£
Leisure centre stock	13,895	14,245
Towneley golf stock	46,769	39,515
Bar and catering	<u>79,062</u>	<u>71,205</u>
	<u>139,726</u>	<u>124,965</u>

**12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.3.24	31.3.23
	£	£
Trade debtors	235,791	249,516
Prepayments and accrued income	24,975	84,576
Other debtors	-	-
	<u>260,766</u>	<u>334,092</u>

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2024**

**13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.3.24	31.3.23
	£	£
Trade creditors	181,511	227,256
Accruals and deferred income	251,411	223,504
Other creditors	150,232	71,173
Hire purchase contracts	<u>12,171</u>	<u>-</u>
	<u>595,325</u>	<u>521,933</u>

**14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR**

	31.3.24	31.3.23
	£	£
Hire purchase contracts	<u>39,820</u>	<u>-</u>
	<u>39,820</u>	<u>-</u>

**15. OPERATING LEASE COMMITMENTS**

The following operating lease payments are committed and fall due as follows:

	31.3.24	31.3.23
	£	£
<b>Expiry date:</b>		
Within 1 year	8,810	20,519
Between one and five years	<u>9,615</u>	<u>8,400</u>
	<u>18,425</u>	<u>28,919</u>

**16. ANALYSIS OF NET LIABILITIES BETWEEN FUNDS**

	Unrestricted funds £	Restricted funds £	31.3.24 Total funds £	31.3.23 Total Funds £
Fixed assets	268,570	-	268,570	143,868
Current assets	762,318	249,461	1,011,779	1,004,165
Current liabilities	(595,325)	-	(595,325)	(521,933)
Long term liabilities	(39,820)	-	(39,820)	-
Pension scheme surplus	<u>2,968,000</u>	<u>-</u>	<u>2,968,000</u>	<u>1,771,000</u>
	<u>3,363,743</u>	<u>249,461</u>	<u>3,613,204</u>	<u>2,397,100</u>

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2024**

**17. UNRESTRICTED FUNDS**

	Pension surplus £	General funds £	Designated funds £	Total funds £
Balance at 1 <sup>st</sup> April 2023	1,771,000	230,726	77,887	2,079,613
Net income / (expenditure)	1,197,000	53,230	33,900	1,284,130
	<u>2,968,000</u>	<u>283,956</u>	<u>111,787</u>	<u>3,363,743</u>

**Purposes of designated funds**

The trustees have designated funds to assist in the future development of the charity and the upgrading of facilities.

**General fund**

The general fund consists of the total of free reserves available to spend on the objectives of the charity.

**18. RESTRICTED FUNDS**

	At 1 <sup>st</sup> April 2023 £	Incoming resources £	Outgoing resources £	At 31 <sup>st</sup> March 2024 £
<b>Project fund</b>				
Active Streets	114,757	94,136	118,006	90,887
Beat the Street	5,000	51,961	56,961	-
Climate Action Fund	-	14,907	-	14,907
Holiday Activities and Food programme	9,083	16,700	18,808	6,975
Healthy Lifestyles	78,834	612,709	592,366	99,177
Hug Burnley	10,000	54,490	33,334	31,156
PASTA	43,248	10,000	53,248	-
Pride of Place	-	35,200	30,200	5,000
SHE Project	3,300	-	1,941	1,359
Weight Management	53,265	-	53,265	-
	<u>317,487</u>	<u>890,103</u>	<u>958,129</u>	<u>249,461</u>

The restricted grants received in the year have been categorised above.

**19. PENSION ARRANGEMENTS**

The charity participates in the Lancashire County Pension Fund which is a funded defined benefit scheme providing benefits based on final remuneration. The assets of the scheme are held separately from those of the charity. Whilst this is a multi-employer scheme, the actuary is able to segregate the assets and liabilities relating to the charity. During the year, normal employer pension contributions of £445,157 (2023: £389,850) were paid to the scheme.

**BURNLEY LEISURE AND CULTURE**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31ST MARCH 2024**

**19. PENSION ARRANGEMENTS (CONTINUED)**

The following calculations as at 31<sup>st</sup> March 2024 have been provided by the actuaries, Mercer Limited, using the projected unit actuarial costs method. Principal actuarial assumptions used by the actuary were as follows:

	31.3.24	31.3.23
	%	%
Rate of CPI inflation	2.60	2.70
Rate of increase in salaries	4.10	4.20
Rate of increase in pensions	2.70	2.80
Discount rate	4.90	4.70
Life expectancy of a male future pensioner aged 65 in 20 years' time	22.40	22.80
Life expectancy of a female future pensioner aged 65 in 20 years' time	25.30	25.60
Life expectancy of a male current pensioner aged 65	21.10	21.50
Life expectancy of a female current pensioner aged 65	23.50	23.80

The amounts recognised in the balance sheet are as follows:

	31.3.24	31.3.23
	£	£
Present value of funded obligations	(10,261,000)	(9,945,000)
Fair value of plan assets	<u>13,229,000</u>	<u>11,716,000</u>
Net pension surplus/(deficit)	<u>2,968,000</u>	<u>1,771,000</u>

Analysis of amounts charged to the Statement of Financial Activities:

	31.3.24	31.3.23
	£	£
<b>Operating charge</b>		
Current service cost	467,000	977,000
Administration expenses	<u>18,000</u>	<u>15,000</u>
Total operating charge	<u>485,000</u>	<u>992,000</u>

	31.3.24	31.3.23
	£	£
<b>Other finance costs</b>		
Expected return on pension scheme assets	(563,000)	(321,000)
Interest on pension scheme liabilities	<u>469,000</u>	<u>425,000</u>
Net (income)/charge	<u>(94,000)</u>	<u>104,000</u>

	31.3.24	31.3.23
	£	£
Total charge to resources expended in Statement of Financial Activities	<u>391,000</u>	<u>1,096,000</u>

**BURNLEY LEISURE AND CULTURE**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31ST MARCH 2024**

**19. PENSION ARRANGEMENTS (CONTINUED)**

Analysis of the actuarial gains and losses shown in the Statement of Financial Activities:

	31.3.24	31.3.23
	£	£
Actuarial gains/(losses) on assets	432,000	(278,000)
Actuarial gains/(losses) on liabilities	<u>711,000</u>	<u>6,692,000</u>
Actuarial gain / (loss) recognised	<u><u>1,143,000</u></u>	<u><u>6,414,000</u></u>

Changes in the fair value of the defined benefit obligation are as follows:

	31.3.24	31.3.23
	£	£
Opening defined benefit obligation	9,945,000	15,169,000
Current service cost	467,000	977,000
Interest on pension scheme liabilities	469,000	425,000
Employee contributions	180,000	155,000
Actuarial (gains)/losses	(711,000)	(6,692,000)
Benefits paid / transfers	<u>(89,000)</u>	<u>(89,000)</u>
Closing defined benefit obligations	<u><u>10,261,000</u></u>	<u><u>9,945,000</u></u>

Changes in the fair value of plan assets are as follows:

	31.3.24	31.3.23
	£	£
Opening fair value of plan assets	11,716,000	11,234,000
Expected return on plan assets	563,000	321,000
Actuarial gains/(losses)	432,000	(278,000)
Employer contributions	445,000	388,000
Employee contributions	180,000	155,000
Administration expenses	(18,000)	(15,000)
Benefits paid / transfers	<u>(89,000)</u>	<u>(89,000)</u>
Closing fair value of plan assets	<u><u>13,229,000</u></u>	<u><u>11,716,000</u></u>

The split of assets between investment categories is as follows:

	31.3.24	31.3.24	31.3.23	31.3.23
	£	%	£	%
Equities	14,000	0.10	12,000	0.10
Government bonds	-	-	-	-
Other bonds	13,000	0.10	23,000	0.20
Property	172,000	1.30	176,000	1.50
Cash/liquidity	238,000	1.80	94,000	0.80
Other	<u>12,792,000</u>	<u>96.70</u>	<u>11,411,000</u>	<u>97.40</u>
	<u><u>13,229,000</u></u>	<u><u>100.00</u></u>	<u><u>11,716,000</u></u>	<u><u>100.00</u></u>

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2024**

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**19. PENSION ARRANGEMENTS (CONTINUED)**

Amounts for the current and previous periods are as follows:

	31.3.24	31.3.23	31.3.22
	£	£	£
Defined benefit obligation	(10,261,000)	(9,945,000)	(15,169,000)
Plan assets	<u>13,229,000</u>	<u>11,716,000</u>	<u>11,234,000</u>
Surplus/(deficit)	<u>2,968,000</u>	<u>1,771,000</u>	<u>(3,935,000)</u>

A full actuarial review of the scheme was undertaken as at 31<sup>st</sup> March 2024.

Following the full actuarial valuation, employer contributions were agreed to stay at a rate of 13.50% with effect from 1<sup>st</sup> April 2024.

The current estimate of employer contributions for the year ended 31<sup>st</sup> March 2025 is £445,000. Implied service cost is estimated at £408,000 and a net interest and administration cost at £138,000 resulting in the surplus increasing by an estimated £175,000 to £3,143,000.

**20. RELATED PARTY TRANSACTIONS**

Under an agreement dated 25<sup>th</sup> March 2014, the charity acquired the use of the community arts and leisure facilities in the Burnley area from Burnley Borough Council, a related party by virtue of its grant funding to the charity. The community arts and leisure facilities include all the equipment at each site and enable the society to operate under its principal activity. The value of the equipment and the potential liability for the consideration are not included in the accounts in order to reflect the substance of the arrangement.

The charity operates from premises owned by Burnley Borough Council.

During the period, the charity received grant funding from Burnley Borough Council of £951,063 (2023: £720,517).

Burnley Borough Council also provides professional services to the charity under a service agreement which they were charged £293,495 (2023: £266,469) in the period.

During the year sales of £173,744 (2023: £179,004) were charged to, and expenditure of £121,377 (2023: £102,301) was charged by, Burnley Borough Council.

**BURNLEY LEISURE AND CULTURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2024**

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**21. GOING CONCERN AND POST BALANCE SHEET EVENTS**

In preparing this Annual Report and Accounts, the trustees have considered their statement made regarding preparation of the financial statements on a going-concern basis. The financial statements have been produced on a going concern basis as at 31<sup>st</sup> March 2024 because the trustees are satisfied that the charity will meet all its obligations as and when they fall due over the foreseeable future. In forming this opinion, the trustees have paid particular regard to:

- a) The nature of and future prospects for the economic climate in which the charity operates;
- b) The adequacy of the liquidity in the business demonstrated through the current 12 month forecast;
- c) The continued support of the council;
- d) The remaining term to March 2029 of the management agreement with Burnley Borough Council;
- e) The competencies of the executive staff employed by the charity;
- f) The actual performance to date for the financial year ending 31<sup>st</sup> March 2025.

The trustees are not aware of any other reportable post balance sheet events at the time of this report.

**Burnley Leisure and Culture**

England & Wales - Charity number 1158520

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# Accounts

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REGISTERED COMPANY NUMBER: 08737838 (England and Wales)  
REGISTERED CHARITY NUMBER: 01158520

**REPORT OF THE TRUSTEES AND  
AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022  
FOR  
BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**



Ainsworths Limited  
Chartered Accountants  
and Statutory Auditors  
Charter House  
Stansfield Street  
Nelson  
Lancashire  
BB9 9XY

**BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

**CONTENTS OF THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2022**

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**BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2022**

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The trustees who are also directors of the company for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31<sup>st</sup> March 2022. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1<sup>st</sup> January 2015).

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**

08737838 (England and Wales)

**Registered Charity number**

01158520

**Registered office**

St Peters Centre  
Bank Parade  
Church Street  
Burnley  
Lancashire  
BB11 2DL

**Trustees**

Mrs D Livesey  
Mr T Hephrun  
Mr Ryan Bradley (Appointed 6<sup>th</sup> September 2021)  
Dr S Minten  
Mrs S Haworth-Pearson (Appointed 6<sup>th</sup> September 2021)  
Mr B Butterworth (Appointed 6<sup>th</sup> September 2021)  
Mr N Tranmer  
Mrs H Tyson  
Mr W Rashid  
Cllr F Cant (Appointed 6<sup>th</sup> September 2021)  
Cllr J Sumner (Appointed 19<sup>th</sup> July 2021)  
Mr A Preston (Resigned 6<sup>th</sup> September 2021)  
Mrs J Baldwin (Resigned 6<sup>th</sup> September 2021)  
Cllr B Foster (Resigned 6<sup>th</sup> September 2021)  
Cllr H Baker (Resigned 19<sup>th</sup> July 2021)

**Role**

Chair & Community Nominee  
Vice-Chair & Community Nominee  
Community Nominee  
Community Nominee  
Community Nominee  
Community Nominee  
Community Nominee  
Community Nominee  
Employee Nominee  
Council Nominee  
Council Nominee  
Chair & Community Nominee  
Community Nominee  
Council Nominee  
Council Nominee

**Key Management Personnel**

Mr G Vinton  
Mr P Foster  
Mr M Dempsey  
Mr S Bryce

**Role**

Chief Executive  
Deputy Chief Executive / Head of Development  
Head of Hospitality  
Head of Leisure Operations

**Auditors**

Ainsworths Limited  
Chartered Accountants  
and Statutory Auditors  
Charter House  
Stansfield Street  
Nelson  
Lancashire  
BB9 9XY

**Bankers**

HSBC Bank PLC  
12 Manchester Road  
Burnley  
Lancashire  
BB11 1JH

**Solicitors**

Winckworth Sherwood LLP  
Minerva House  
5 Montague Close  
London  
SE1 9BB

**BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2022**

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**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The company was incorporated on 17th October 2013 and registered as a charity on 10th September 2014. The charity is controlled by its governing document, the Memorandum and Articles of Association, and constitutes a company, limited by guarantee, as defined by the Companies Act 2006. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

**Recruitment and appointment of new trustees**

The Board shall consist of at least three and not more than eleven individuals, comprised as follows:

- One Employee Trustees;
- up to two Local Authority Trustees; and
- up to eight Community Trustees.

The Community Trustees shall at all times be in the majority. These trustees shall be elected with necessary expertise co-opted where appropriate by the existing trustees. When considering co-opting trustees, the Board has regard to the requirement for any specialist skills needed.

**Risk management**

The trustees have examined the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure regular reports are produced and that the necessary steps can be taken to address any issues arising.

Burnley Leisure is a registered charity operating within a company limited by guarantee. The board of trustees has the authority to co-opt individuals with relevant expertise where appropriate.

**Organisation structure**

The Board currently consists of eleven trustees and is responsible for key policy decisions and the effective governance of the organisation overall. The Board has a minimum of six meetings per financial year.

The day to day operations of Burnley Leisure are managed by the charity's senior management team (the Executive) made up of the Chief Executive and Service Managers. The Executive is given strategic direction by a Board of Trustees (the Board) regarding the provision and operation of the services in accordance with the contracts, leases and funding agreements made with Burnley Borough Council. The Board has ultimate responsibility for the governance of the charity, and directs, supports and challenges the Executive in its work.

**Related parties**

Trustees are required to declare an interest if they are involved in any activities which may compromise their role as a trustee and a monitoring mechanism is in place. The related party transactions during the past year have been disclosed below in the notes to the financial statements.

**BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2022**

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**OBJECTIVES AND ACTIVITIES**

Burnley Leisure has been established for Public Benefit:

- To provide or assist in the provision of both indoor and outdoor facilities in the interests of social welfare for recreation or other leisure time occupation of individuals who have need of such by reason of their youth, age, infirmity of disability, financial hardship or social circumstances or to the public at large with the object of improving their conditions of life; and/or
- To promote community participation in Healthy Recreational Activities; and/or
- To provide or assist in the provision of community facilities to be available to all sections of the community without distinction, including the use for meetings, lecture and classes and/or other forms of recreation and leisure time occupation with the object of improving the conditions of life for all those who use the facilities; and/or
- To advance the education of the public in all aspects of dramatic art through the provision of a theatre; and/or
- Such other charitable purposes as the trustees in their absolute discretion may determine

**Public benefit**

The trustees are confident that the charity offers services of real and practical use to the local population and therefore complies with the responsibility placed on all charities under the Charities Act 2011 to demonstrate a public benefit.

**BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2022**

---

**ACHIEVEMENTS AND PERFORMANCE**

The start of the new financial year in April 2021 still saw us in the grip of the global pandemic and pouring over the announcement of the governments 'Road Map out of Lockdown'. The road map was complicated with some facilities and services having been cleared under Step 1 to be opened in March 2021 with further lifting of restrictions to be announced. Step 2 restrictions would be lifted by April, Step 3 in May, and Step 4 in June with one week's advance notice that the restrictions would be removed at each step.

Our situation was further complicated by the fact that in facilities different elements would be able to be re-opened at different steps an example is below for Prairie Sports Village:

29th March 2021 -	Driving Bays and outdoor 3G Pitches to open. Outdoor Fitness classes
12th April 2021 -	Retail Shop to open, outdoor food and drink served
17th May 2021 -	Food and drink available indoor subject to rule 6 or two households table service only
21st June 2021 -	Fully open No restrictions

These complications were replicated across all our sites and services and led to an uncertain and unpredictable start to the first quarter of the financial year. The reality of the situation was that the Mechanics, both in terms of its programme and hospitality offer, would not be able to open its doors until well into September.

We continued our partnership work with Burnley Together and our input and commitment were well received by partners and the people who needed help. Our Teams continued to deliver volunteer programmes, engaging in community support that had direct and positive impact on lives. An example of this is we supported the Council collect emergency shielding food, 8000 parcels delivered with BFC Community, 6000 summer holiday food parcels made and delivered, 30,000 lateral flow tests undertaken to enable Burnley College to re-open, 15,000 Christmas meals produced covering Burnley, Pendle and Hyndburn. We made 2000 packed lunches /afternoon teas for job army, supported Holiday Activity Fund (HAF) delivering 300 meals, snacks, and activity packs for children in isolation, and distributed to schools 15,000 Easter Eggs. This is a small part of what we achieved some delivered by our volunteers and some paid work provided by external funding.

Whilst we continued with this work, we were also delivering on the day job, and this threw up challenges and surprises along the way. Our leisure facilities were the first to get back to somewhat normal operations and as the year went on this became even better. Swimming Lessons we now have 800 Children in weekly lessons, 600 on the waiting list, and 3150 children in school swimming lessons from 30 schools. From re-opening 70,000 people have been swimming which was more than in the same pre-covid period in 2019. Leisure Memberships now exceed 4300 which is higher than pre-covid levels and bucking the national picture. We have over 494 UCLAN Student memberships from an innovative Partnership agreement we forged with them and received a National Fitness Award for Local Gym Authority of the Year.

Work continues with our partners in 'Towards an Active Future' which delivers projects across Pennine Lancashire and more target work within Burnley itself. An important element of this is the Active Lifestyles Hub (ALH) this provides both pathway for both GP and self-referral as awareness grows, especially amongst the medical professionals, the numbers are increasing which will all support our aim to improve people's health and wellbeing. Active Families, our partnership with Action for Children, provides family activities with families we have not engaged with before, bringing new activities to the community and showing the benefit of being active as a family.

At the beginning of the year, we further consolidated our in-house hospitality offer by acquiring Bistro 197 and their owners into our business. This has vastly improved the quality of offering across the BLC Group venues, implementing standards for ingredients & dietary needs to meet industry requirements. The ability to respond quickly to take advantage of events and activities in the rest of the business has meant that we can offer exciting packages that mean we become the venue of choice for both residents and visitors.

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**BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2022**

---

**ACHIEVEMENTS AND PERFORMANCE (CONTINUED)**

As commented earlier the Mechanics has lagged behind other areas in returning to normal operations, this is mainly due to the public's continued hesitance to be with large groups of strangers in indoor venues, this started to become less of a barrier and audience numbers are improving month-by-month. Our partnership with Blackburn with Darwen Council regarding programming is starting to pay dividends with a wide range of content being secured. This includes more original music acts and quality comedy performances, alongside our local societies and dance schools.

Our staff are our biggest and best asset, they have continued to provide exceptional levels of service during these unprecedented times, whether in their normal role, being asked to undertake other tasks or volunteering. We have continued to develop and invest in staff through both internal and external training courses. We have also accessed new employment opportunities through initiatives such as Kickstart, Project Search, and Student Internship alongside our successful internal apprenticeship scheme. Engagement in these schemes has resulted in us attracting and retaining some brilliant staff, who would not have been able to access these roles through normal recruitment methods.

Pleasingly we have also been able to invest in our facilities, which will all have a direct impact on the services we provide for our customers. We finally refurbished the toilets at the Mechanics and at the same time increased the capacity for female toilets as required by building control. This improvement has been a long time coming and has been well received by all our users of the facility. The replacement of the power tees at Prairie was essential in terms of customer services but the threat of a new commercial driving range opening in Rossendale. This investment has not only protected existing business but has helped us to grow. We also invested in the kitchen at Towneley 197 to bring it up to the standard of our other venues and late in the financial year invested in the club shop and made it a 'Spike Bar' which serves the golfers with food and drink without them having to go upstairs to the Bistro. Early signs are that this will greatly improve the service and provide a new income stream.

Throughout this narrative we have constantly referred to partnerships, and how important they are to our business and improving the lives of residents and attracting visitors. Our main strategic partner is the Council, and we continue to work closely with them and assist in delivering their strategic outcomes. The relationship is vastly improved especially with the Executive who understand our business and charitable aims more clearly.

The future is still uncertain as we move from post-pandemic to a cost-of-living crisis where the 'leisure pound' will be under severe pressure as people look to cut back to pay for the basics. This year is about consolidating our position, financially and usage and looking to refresh our agreements with the Council producing a new three-year strategy to tie in with the Council's 'Medium-term financial strategy and provide our framework for annual business plans.

As previously stated our staff are our greatest asset is our staff, but we must provide them with the tools, resources, and facilities that allow them to provide our residents and visitors with an excellent service and become their number one choice in all of the facilities and services we provide.

**BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2022**

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**FINANCIAL REVIEW**

The attached statement of financial activities shows how our funds were raised and applied during the year.

This statement separates funds, which the charity itself controls – unrestricted funds, from funds which have to be spent in a manner determined by the donor – restricted funds. In this year restricted funds have been received from various grant making bodies.

Looking to the future we will continue to maintain a tight control over costs, monitor income closely, and strive to identify future funding streams. We aim to ensure that we are well placed to react to any further negative or indeed positive impact of the economy.

**Investment policy**

The trustees regularly monitor the available cash reserves of the charity and seek to maximise the interest earned on such funds.

**Reserves policy**

The charity has insufficient reserves to ensure that it can deal with major unexpected adverse developments without direct support from Burnley Borough Council. The trustees maintain a regular dialogue with the Council to ensure that, should major unexpected adverse developments arise, any difficulties that require attention are addressed in a mutually agreeable manner.

The trustees are confident that the charity has established diversity of operations, sufficient versatility and control of expenditures of such nature that it is able to adapt to changing circumstances that will arise from time to time under normal business circumstances.

The trustees have considered the current adverse economic climate when reviewing their reserves policy and are confident, in light of the changes planned, that the charity is sufficiently robust and able to continue operating normally whilst it seeks to achieve these targets.

At the year end the charity had unrestricted reserves of £374,615 and restricted reserves of £385,226. In addition to these reserves the pension scheme was in deficit by £3,935,000.

**BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2022**

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**STATEMENT OF TRUSTEES RESPONSIBILITIES**

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 the Financial Reporting Standard applicable in the UK and Republic of Ireland. The financial statements are required by law to give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP and FRS 102;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

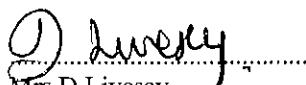
So far as the trustees are aware, there is no relevant information (as defined by Section 418 of the Companies Act 2006) of which the charitable company's auditors are unaware, and each trustee has taken all the steps that they ought to have taken as a trustee in order to make them aware of any audit information and to establish that the charitable company's auditors are aware of that information.

**AUDITORS**

The auditors, Ainsworths Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

**ON BEHALF OF THE BOARD:**

  
Mrs D Livesey  
Chair

Date: 5<sup>th</sup> September 2022

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

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**Opinion**

We have audited the financial statements of Burnley Leisure (the 'charity') for the year ended 31<sup>st</sup> March 2022 which comprise the Statement of Financial Activities, Balance Sheet, Cash Flow Statement and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31<sup>st</sup> March 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusion relating to going concern**

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

**Other information**

The trustees are responsible for the other information. The other information comprises the information in the Report of the Trustees, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

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**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

**Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities set out on page seven, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**Our responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

**Identifying and assessing potential risks related to irregularities**

In identifying and assessing risks of material misstatement in respect of irregularities, we considered the following:

- the nature of the industry and sector, control environment and business performance;
- results of our enquiries of management about their own identification and assessment of the risks of irregularities;
- any matters we identified having made enquiries of management about their policies and procedures relating to:
  - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of noncompliance;
  - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
  - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
- the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

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We also obtained an understanding of the legal and regulatory frameworks that the company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act and local tax legislation.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements, but compliance with which may be fundamental to the company's ability to operate.

Audit response to risks identified

As a result of performing the above our procedures to respond to the risks identified included the following:

- reviewing the financial statements disclosure and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- enquiring of management about actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risk of material misstatement due to fraud;
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Auditors.

**Use of our report**

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Mark Sunter (Senior Statutory Auditor)  
for and on behalf of Ainsworths Limited  
Chartered Accountants  
and Statutory Auditors  
Charter House  
Stansfield Street  
Nelson  
Lancashire  
BB9 9XY

Date: 5<sup>th</sup> September 2022

**BURNLEY LEISURE**  
**(A COMPANY LIMITED BY GUARANTEE)**

**STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)**  
**FOR THE YEAR ENDED 31ST MARCH 2022**

	Notes	Unrestricted funds £	Restricted funds £	31.3.22 Total funds £	31.3.21 Total Funds £
<b>INCOME</b>					
<b>Income from charitable activities:</b>					
Grant income	2	518,842	659,850	1,178,692	2,147,891
Operation of leisure and arts facilities	3	4,221,040	11,512	4,232,552	1,651,094
<b>Other income</b>		<u>304,468</u>	-	<u>304,468</u>	-
<b>Total income</b>		<u>5,044,350</u>	<u>671,362</u>	<u>5,715,712</u>	<u>3,798,985</u>
<b>EXPENDITURE</b>					
<b>Raising funds</b>	4	605,428	-	605,428	317,810
<b>Charitable activities:</b>					
Operation of leisure and arts facilities	5	4,500,300	658,961	5,159,261	3,113,509
<b>Other</b>					
Balance of pension scheme operating charge	18	528,000	-	528,000	312,000
Net interest on pension scheme liability	18	<u>104,000</u>	-	<u>104,000</u>	<u>71,000</u>
<b>Total expenditure</b>		<u>5,737,728</u>	<u>658,961</u>	<u>6,396,689</u>	<u>3,814,319</u>
<b>NET EXPENDITURE</b>		<u>(693,378)</u>	<u>12,401</u>	<u>(680,977)</u>	<u>(15,334)</u>
<b>Other recognised gains and losses</b>					
Pension scheme actuarial (loss)/gain	18	<u>1,616,000</u>	-	<u>1,616,000</u>	<u>(1,293,000)</u>
<b>NET MOVEMENT IN FUNDS</b>		<u>922,622</u>	<u>12,401</u>	<u>935,023</u>	<u>(1,308,334)</u>
<b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		<u>(4,483,007)</u>	<u>372,825</u>	<u>(4,110,182)</u>	<u>(2,801,848)</u>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>(3,560,385)</u></u>	<u><u>385,226</u></u>	<u><u>(3,175,159)</u></u>	<u><u>(4,110,182)</u></u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure are derived from continuing activities.

**BURNLEY LEISURE**  
**(A COMPANY LIMITED BY GUARANTEE)**

**BALANCE SHEET**  
**AT 31ST MARCH 2022**

	Notes	31.3.22 £	31.3.21 £
<b>FIXED ASSETS</b>			
Tangible assets	10	-	-
<b>CURRENT ASSETS</b>			
Stock	11	91,337	76,361
Debtors	12	487,276	256,571
Cash at bank and in hand		691,345	875,415
		<b>1,269,958</b>	<b>1,208,347</b>
<b>CURRENT LIABILITIES</b>			
Amounts falling due within one year	13	(510,117)	(399,529)
<b>NET CURRENT ASSETS</b>		<b>759,841</b>	<b>808,818</b>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<b>759,841</b>	<b>808,818</b>
<b>NET ASSETS EXCLUDING PENSION DEFICIT</b>		<b>759,841</b>	<b>808,818</b>
<b>PENSION SCHEME DEFICIT</b>	18	<b>(3,935,000)</b>	<b>(4,919,000)</b>
<b>NET LIABILITIES INCLUDING PENSION DEFICIT</b>		<b>(3,175,159)</b>	<b>(4,110,182)</b>
<b>FUNDS</b>			
Unrestricted funds	16	374,615	435,993
Restricted funds	17	385,226	372,825
Pension scheme deficit		(3,935,000)	(4,919,000)
<b>TOTAL FUNDS</b>		<b>(3,175,159)</b>	<b>(4,110,182)</b>

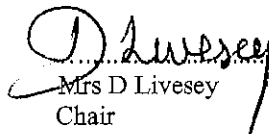
**BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

**BALANCE SHEET  
FOR THE YEAR ENDED 31ST MARCH 2022**

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The trustees have prepared the accounts in accordance with section 398 of the Companies Act 2006 and section 138 of the Charities Act 2011. These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard 102 (effective 1<sup>st</sup> January 2015).

The financial statements were approved by the Board of Trustees on 5<sup>th</sup> September 2022 and were signed on its behalf by:

  
Mrs D Livesey  
Chair

**BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

**CASH FLOW STATEMENT  
FOR THE YEAR ENDED 31ST MARCH 2022**

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	Notes	31.3.22 £	31.3.21 £
<b>Cash flows from charitable activities</b>			
Cash generated from activities	1	<u>(184,070)</u>	<u>142,616</u>
Net cash from charitable activities		<u>(184,070)</u>	<u>142,616</u>
<b>Cash flows from financing activities</b>			
Capital repayments in the year		<u>-</u>	<u>-</u>
Net cash from financing activities		<u>-</u>	<u>-</u>
<b>Increase/(decrease) in cash and cash equivalents</b>		<u>(184,070)</u>	<u>142,616</u>
<b>Cash and cash equivalents at the beginning of the year</b>	2	<u>875,415</u>	<u>732,799</u>
<b>Cash and cash equivalents at the end of the year</b>	2	<u>691,345</u>	<u>875,415</u>

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**BURNLEY LEISURE**  
**(A COMPANY LIMITED BY GUARANTEE)**

**CASH FLOW STATEMENT**  
**FOR THE YEAR ENDED 31ST MARCH 2022**

**1. RECONCILIATION OF DEFICIT TO CASH GENERATED FROM ACTIVITIES**

	<b>31.3.22</b>	<b>31.3.21</b>
	<b>£</b>	<b>£</b>
Surplus/(deficit) for the year	<b>935,023</b>	(1,308,334)
Loss of disposal of investment assets	-	2
	<u>935,023</u>	<u>(1,308,332)</u>
Increase in stocks	<b>(14,976)</b>	(10,731)
Increase in trade and other debtors	<b>(230,705)</b>	(172,495)
Increase/(decrease) in trade and other creditors	<b>110,588</b>	(41,826)
(Decrease)/increase in pension scheme liability	<b>(984,000)</b>	1,676,000
	<u>(184,070)</u>	<u>142,616</u>

**2. CASH AND CASH EQUIVALENTS**

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

**Year ended 31<sup>st</sup> March 2022**

	<b>31.3.22</b>	<b>1.4.21</b>
	<b>£</b>	<b>£</b>
Cash and cash equivalents	<b>691,345</b>	<b>875,415</b>

**Year ended 31<sup>st</sup> March 2021**

	<b>31.3.21</b>	<b>1.4.20</b>
	<b>£</b>	<b>£</b>
Cash and cash equivalents	<b>875,415</b>	<b>732,799</b>

**BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2022**

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**1. ACCOUNTING POLICIES**

**Company information**

Burnley Leisure is a charitable company, limited by guarantee, registered in England and Wales. The charity's registered number and registered office address can be found on the Company Information page. Each member's personal liability is limited to an amount not exceeding £1.

**Basis of preparing the financial statements**

The financial statements have been prepared in accordance with applicable accounting standards.

The financial statements have been prepared on a going concern basis which assumes that the company will be able to meet its liabilities as they fall due. The related party, Burnley Borough Council, have confirmed their support to the charity by the offer of financial support in the following financial year. They have continued the provision of grant support and continued support of the charity in its cash flow requirements. Accordingly, the trustees have concluded that it is appropriate for these financial statements to be prepared on the going concern basis.

**Accounting convention**

The financial statements have been prepared under the historical cost convention, and in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1<sup>st</sup> January 2015) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and the Charities Act 2011.

Burnley Leisure meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

**Incoming resources**

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. Income is the amount derived from ordinary activities, and stated after trade discounts, other sales taxes and net of VAT.

Grants receivable are accounted for when due. Income is deferred when it is received in advance of the period to which it relates.

Investment income is recognised on a receivable basis.

**Resources expended**

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include audit fees and costs linked to the strategic management and administration of the charity.

All support costs are allocated between the activity expenditure categories on a basis designed to reflect the use of the resources. Support costs are apportioned on an appropriate basis e.g. time spent, floor areas, or estimated usage.

**BURNLEY LEISURE  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2022**

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**1. ACCOUNTING POLICIES (CONTINUED)**

**Tangible fixed assets and depreciation**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Fixtures and Fittings - 20% on cost

**Fixed assets**

The financial statements do not include the cost of land, buildings and equipment used at nominal rent by Burnley Leisure Trust, whose title rests with Burnley Borough Council. It is not practicably possible to attribute a value to this benefit.

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**Pension costs and other post-retirement benefits**

The charity participates in a defined benefit scheme. Although the scheme is a multi-employer scheme it is possible to allocate a share of the assets and liabilities to the charity and hence contributions are accounted for as a defined benefit scheme in accordance with FRS 102.

**Stock**

Stock is valued at the lower of cost and net realisable value, after making due allowances for slow and obsolete items.

**Leasing**

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

**Debtors**

Short term debtors are measured at transaction price, less any impairment.

**Creditors**

Short term creditors are measured at transaction price.

**Significant judgements and estimates**

Preparation of the financial statements requires management to make significant judgements and estimates. The major item in the financial statements where these judgements and estimates must be made is in relation to the pension scheme. Management consult with experts to provide appropriate assumptions on which to calculate projected funding position for the scheme. Details of the assumptions within the calculations to derive the net value of the pension fund are shown within note 19.

**BURNLEY LEISURE**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31ST MARCH 2022**

**1. ACCOUNTING POLICIES (CONTINUED)**

**Significant judgements and estimates (continued)**

Since February 2020 there has been substantial volatility in financial markets around the world in relation to the COVID-19 pandemic, and while this has reduced in recent months, the potential for further volatility remains. This may have consequences for asset values, and this will be reflected in the 2021/22 accounting figures. Over the same period, the market volatility has also extended to corporate bonds, and after an initial spike we have seen the yields on AA-rated corporate bonds reduce from previous levels. As the discount rate for accounting purposes is based on corporate bond yields, this will also impact on accounting liabilities. Finally, there has been an impact on market-implied RPI over the period, although this will in part be related to the consultation on RPI reform and demand for gilts, rather than any fundamental shift in expectations.

**2. CHARITABLE ACTIVITIES - GRANT INCOME**

	31.3.22	31.3.21
	£	£
Sport England	244,135	96,974
The National Lottery Fund	181,700	-
Lancashire County Council	176,366	28,883
Burnley Borough Council	97,721	256,987
Burnley, Pendle and Rossendale CVS	95,000	47,500
Restart	80,000	
Arts Council England	44,364	336,600
Partner contributions	43,295	-
HAF	40,950	
Job Retention Scheme Grant	40,919	1,079,445
Business Health Matters	28,731	-
Local Authority COVID Grants	28,132	250,381
Clinical Commissioning Group	27,000	30,000
Sponsorship	17,379	-
Canal and River Trust	15,000	5,071
Stocks Massey	3,000	5,000
Community Foundation	-	8,000
Lancashire Care	-	3,050
<b>Total</b>	<b><u>1,178,692</u></b>	<b><u>2,147,891</u></b>

In 2021, of the total grant income, £413,865 was restricted and £1,734,026 was unrestricted funds.

**3. CHARITABLE ACTIVITIES – OPERATION OF FACILITIES**

	31.3.22	31.3.21
	£	£
Burnley Borough Council annual contract fee	526,383	529,634
Income from the operation of leisure and arts facilities	<u>3,706,169</u>	<u>1,121,460</u>
	<b><u>4,232,552</u></b>	<b><u>1,651,094</u></b>

In 2021, of the total charitable activities income, £20,377 was restricted and £1,630,717 was unrestricted funds.

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**4. RAISING FUNDS**

	Unrestricted Funds £	Restricted Funds £	Total 31.3.22 £	Total 31.3.21 £
Staff costs and allowances	275,178	-	275,178	218,798
Premises expenses	55,410	-	55,410	19,347
Services and supplies	142,201	-	142,201	52,383
Transport expenses	706	-	706	1,807
Agency and contracted services	106,045	-	106,045	-
Business and technical support (see note 6)	25,888	-	25,888	25,475
	<u>605,428</u>	<u>-</u>	<u>605,428</u>	<u>317,810</u>

In 2021, of the total costs raising funds, £nil was restricted and £317,810 was unrestricted funds.

**5. COSTS OF CHARITABLE ACTIVITIES**

	Unrestricted Funds £	Restricted Funds £	Total 31.3.22 £	Total 31.3.21 £
Staff costs and allowances	2,476,604	345,716	2,822,320	2,190,901
Premises expenses	498,688	9,525	508,213	175,258
Supplies and services	1,279,808	303,409	1,583,217	493,587
Transport expenses	6,354	311	6,665	16,401
Agency and contracted services	-	-	-	-
Business and technical support (see note 6)	232,996	-	232,996	231,512
Governance costs (see note 6)	5,850	-	5,850	5,850
	<u>4,500,300</u>	<u>658,961</u>	<u>5,159,261</u>	<u>3,113,509</u>

In 2021, of the total costs of charitable activities, £245,335 was restricted and £2,868,174 was unrestricted funds.

Included in the above are governance and support costs. These costs have been allocated using an element of judgement as the charity has had to consider the cost/benefit of detailed calculations and record keeping. Therefore, support costs have been allocated accordingly to proportion of direct costs incurred within each charitable activity.

**6. GOVERNANCE AND SUPPORT COSTS**

	Unrestricted funds £	Restricted funds £	31.3.22 Total funds £	31.3.21 Total Funds £
Business and technical support	258,884	-	258,884	256,987
Audit services	5,000	-	5,000	5,000
Non-audit services	850	-	850	850
	<u>264,734</u>	<u>-</u>	<u>264,734</u>	<u>262,837</u>

In 2021, of the total governance and support costs, £nil was restricted and £262,837 was unrestricted funds.

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**NOTES TO THE FINANCIAL STATEMENTS  
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**7. NET OUTGOING RESOURCES**

Net resources are stated after charging:

	<b>31.3.22</b>	31.3.21
	£	£
Auditors remuneration	<u>5,850</u>	<u>5,850</u>

**8. TRUSTEES' REMUNERATION AND BENEFITS**

**Trustees' Remuneration**

During the year remuneration of £37,566 (2021: £34,650) was paid to one (2021: one) employee trustee, in relation to their employment duties. These payments are authorised by the Articles of Association. No trustees received remuneration for their roles as trustees for the year ended 31<sup>st</sup> March 2022 nor for the year ended 31<sup>st</sup> March 2021.

**Trustees' Expenses**

There were no trustees' expenses paid for the year ended 31st March 2022 nor for the year ended 31st March 2021.

**9. STAFF COSTS**

	<b>31.3.22</b>	31.3.21
	£	£
Wages and salaries	2,559,761	1,980,568
Social security costs	175,372	142,311
Other pension costs	<u>362,365</u>	<u>270,348</u>
	<u>3,097,498</u>	<u>2,393,227</u>

The average monthly number of employees during the year was as follows:

	<b>31.3.22</b>	31.3.21
Employees	<u>152</u>	<u>150</u>

Employees earning more than £60,000 during the year:

	<b>31.3.22</b>	31.3.21
£60,001 - £70,000	<u>1</u>	<u>1</u>

The above staff member participated in the defined benefit pension scheme. Contributions of £10,480 (2021: £10,325) were made in relation to this individual.

The total remuneration paid to Key Management Personnel was £220,002 (2021: £196,303).

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2022**

**10. TANGIBLE FIXED ASSETS**

	<b>Fixtures and fittings £</b>
<b>COST</b>	
At 1st April 2021	50,000
Additions	-
At 31st March 2022	<u>50,000</u>
<b>DEPRECIATION</b>	
At 1st April 2021	50,000
Charge for year	-
At 31st March 2022	<u>50,000</u>
<b>NET BOOK VALUE</b>	
At 31st March 2022	<u>-</u>
At 31st March 2021	<u>-</u>

**11. STOCK**

	<b>31.3.22 £</b>	<b>31.3.21 £</b>
Leisure centre stock	8,710	11,533
Towneley golf stock	30,540	18,862
Bar and catering	<u>52,087</u>	<u>45,966</u>
	<u>91,337</u>	<u>76,361</u>

**12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>31.3.22 £</b>	<b>31.3.21 £</b>
Trade debtors	464,744	249,552
Prepayments and accrued income	14,879	2,172
Other debtors	<u>7,653</u>	<u>4,847</u>
	<u>487,276</u>	<u>256,571</u>

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**13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.3.22	31.3.21
	£	£
Trade creditors	252,040	185,608
Accruals and deferred income	<u>258,077</u>	<u>213,921</u>
	<u>510,117</u>	<u>399,529</u>

**14. OPERATING LEASE COMMITMENTS**

The following operating lease payments are committed to be paid within one year:

	31.3.22	31.3.21
	£	£
<b>Expiry date:</b>		
Within 1 year	18,524	21,319
Between one and five years	<u>16,381</u>	<u>34,186</u>
	<u>34,905</u>	<u>55,505</u>

**15. ANALYSIS OF NET LIABILITIES BETWEEN FUNDS**

	Unrestricted funds £	Restricted funds £	31.3.22 Total funds £	31.3.21 Total Funds £
Fixed assets	-	-	-	-
Current assets	884,732	385,226	1,269,958	1,208,347
Current liabilities	(510,117)	-	(510,117)	(399,529)
Pension scheme deficit	<u>(3,935,000)</u>	-	<u>(3,935,000)</u>	<u>(4,919,000)</u>
	<u>(3,560,385)</u>	<u>385,226</u>	<u>(3,175,159)</u>	<u>(4,110,182)</u>

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**16. UNRESTRICTED FUNDS**

	Pension deficit £	General funds £	Designated funds £	Total funds £
Balance at 1 <sup>st</sup> April 2021	(4,919,000)	202,384	233,609	(4,483,007)
Net income / (expenditure)	984,000	47,231	(108,609)	922,622
	<u>(3,935,000)</u>	<u>249,615</u>	<u>125,000</u>	<u>(3,560,385)</u>

**Purposes of designated funds**

The trustees have designated funds to assist in the future development of the charity and the upgrading of facilities.

**General fund**

The general fund consists of the total of free reserves available to spend on the objectives of the charity.

**17. RESTRICTED FUNDS**

	At 1 <sup>st</sup> April 2021 £	Incoming resources £	Outgoing resources £	At 31 <sup>st</sup> March 2022 £
<b>Project fund</b>				
Active Streets	89,236	115,698	103,528	101,406
Arts development	25,000	-	-	25,000
Awards for All	8,053	2,300	-	10,353
Beat the Street	15,000	80,378	95,378	-
Boat House	5,000	-	5,000	-
Culture Recovery	144,888	(49,200)	95,688	-
Cycling project	10,371	-	-	10,371
Holiday Activities and Food programme	-	50,593	30,924	19,669
Healthy Lifestyles	69,092	306,619	280,965	94,746
Light up the Town	-	14,491	6,042	8,449
MAPS	6,185	-	6,185	-
PASTA	-	33,000	1,301	31,699
Weight Management	-	117,483	33,950	83,533
	<u>372,825</u>	<u>671,362</u>	<u>658,961</u>	<u>385,226</u>

The restricted grants received in the year have been categorised above.

**18. PENSION ARRANGEMENTS**

The charity participates in the Lancashire County Pension Fund which is a funded defined benefit scheme providing benefits based on final remuneration. The assets of the scheme are held separately from those of the charity. Whilst this is a multi-employer scheme, the actuary is able to segregate the assets and liabilities relating to the charity. During the year, normal employer pension contributions of £313,383 (2021: £270,348) were paid to the scheme.

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**18. PENSION ARRANGEMENTS (CONTINUED)**

The following calculations as at 31<sup>st</sup> March 2022 have been provided by the actuaries, Mercer Limited, using the projected unit actuarial costs method. Principal actuarial assumptions used by the actuary were as follows:

	31.3.22	31.3.21
	%	%
Rate of CPI inflation	3.20	2.70
Rate of increase in salaries	4.70	4.20
Rate of increase in pensions	3.30	2.80
Discount rate	2.80	2.20
Life expectancy of a male future pensioner aged 65 in 20 years' time	23.70	23.90
Life expectancy of a female future pensioner aged 65 in 20 years' time	26.80	26.90
Life expectancy of a male current pensioner aged 65	22.30	22.40
Life expectancy of a female current pensioner aged 65	25.00	25.10

The amounts recognised in the balance sheet are as follows:

	31.3.22	31.3.21
	£	£
Present value of funded obligations	(15,169,000)	(14,454,000)
Fair value of plan assets	<u>11,234,000</u>	<u>9,535,000</u>
Net pension deficit	<u>(3,935,000)</u>	<u>(4,919,000)</u>

Analysis of amounts charged to the Statement of Financial Activities:

	31.3.22	31.3.21
	£	£
<b>Operating charge</b>		
Current service cost	795,000	565,000
Past service cost	-	-
Curtailments	76,000	15,000
Administration expenses	<u>12,000</u>	<u>10,000</u>
Total operating charge	<u>883,000</u>	<u>590,000</u>
	31.3.22	31.3.21
	£	£
<b>Other finance costs</b>		
Expected return on pension scheme assets	(213,000)	(196,000)
Interest on pension scheme liabilities	<u>317,000</u>	<u>267,000</u>
Net charge	<u>104,000</u>	<u>71,000</u>
	31.3.22	31.3.21
	£	£
Total charge to resources expended in Statement of Financial Activities	<u>987,000</u>	<u>661,000</u>

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**18. PENSION ARRANGEMENTS (CONTINUED)**

Analysis of the actuarial gains and losses shown in the Statement of Financial Activities:

	<b>31.3.22</b>	31.3.21
	£	£
Actuarial gains on assets	1,174,000	731,000
Actuarial losses on liabilities	<u>442,000</u>	<u>(2,024,000)</u>
Actuarial gain / (loss) recognised	<u>1,616,000</u>	<u>(1,293,000)</u>

Changes in the fair value of the defined benefit obligation are as follows:

	<b>31.3.22</b>	31.3.21
	£	£
Opening defined benefit obligation	14,454,000	11,631,000
Current service cost	795,000	565,000
Past service cost	-	-
Curtailments	76,000	15,000
Interest on pension scheme liabilities	317,000	267,000
Employee contributions	123,000	106,000
Actuarial losses	(442,000)	2,024,000
Benefits paid / transfers	<u>(154,000)</u>	<u>(154,000)</u>
Closing defined benefit obligations	<u>15,169,000</u>	<u>14,454,000</u>

Changes in the fair value of plan assets are as follows:

	<b>31.3.22</b>	31.3.21
	£	£
Opening fair value of plan assets	9,535,000	8,388,000
Expected return on plan assets	213,000	196,000
Actuarial gains	1,174,000	731,000
Employer contributions	355,000	278,000
Employee contributions	123,000	106,000
Administration expenses	(12,000)	(10,000)
Benefits paid / transfers	<u>(154,000)</u>	<u>(154,000)</u>
Closing fair value of plan assets	<u>11,234,000</u>	<u>9,535,000</u>

The split of assets between investment categories is as follows:

	<b>31.3.22</b>	<b>31.3.22</b>	31.3.21	31.3.21
	£	%	£	%
Equities	11,000	0.10	4,472,000	46.90
Government bonds	90,000	0.80	-	-
Property	180,000	1.60	1,354,000	14.20
Cash/liquidity	281,000	2.50	210,000	2.20
Other	<u>10,672,000</u>	<u>95.00</u>	<u>3,499,000</u>	<u>36.70</u>
	<u>11,234,000</u>	<u>100.00</u>	<u>9,535,000</u>	<u>100.00</u>

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2022**

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**18. PENSION ARRANGEMENTS (CONTINUED)**

Amounts for the current and previous periods are as follows:

	<b>31.3.22</b>	31.3.21	31.3.20
	<b>£</b>	£	£
Defined benefit obligation	<b>(15,169,000)</b>	(14,454,000)	(11,631,000)
Plan assets	<b><u>11,234,000</u></b>	<u>9,535,000</u>	<u>8,388,000</u>
(Deficit)/surplus	<b><u>(3,935,000)</u></b>	<u>(4,919,000)</u>	<u>(3,243,000)</u>

An interim actuarial review of the scheme was undertaken as at 31<sup>st</sup> March 2022.

Following the full actuarial valuation at 31<sup>st</sup> March 2019, employer contributions were agreed to stay at a rate of 15.60% with effect from 1<sup>st</sup> April 2022.

The current estimate of employer contributions for the year ended 31<sup>st</sup> March 2023 is £306,000. Implied service cost is estimated at £746,000 and a net interest and administration cost at £118,000 resulting in the deficit increasing by an estimated £558,000 to £4,493,000.

**19. RELATED PARTY TRANSACTIONS**

Under an agreement dated 25<sup>th</sup> March 2014, the charity acquired the use of the community arts and leisure facilities in the Burnley area from Burnley Borough Council, a related party by virtue of its grant funding to the charity. The community arts and leisure facilities include all the equipment at each site and enable the society to operate under its principal activity. The value of the equipment and the potential liability for the consideration are not included in the accounts in order to reflect the substance of the arrangement.

The charity operates from premises owned by Burnley Borough Council.

During the period, the charity received grant funding from Burnley Borough Council of £526,383 (2021: £529,634).

Burnley Borough Council also provides professional services to the charity under a service agreement which they were charged £194,163 (2021: £nil) in the period. The value of these services would have cost £258,884 (2021: £256,987). The element provided free of charge has been recognised as both income and an expense within the financial statements.

During the year sales of £194,163 (2021: £91,580) were charged to, and expenditure of £99,889 (2021: £88,541) was charged by, Burnley Borough Council.

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2022**

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**20. GOING CONCERN AND POST BALANCE SHEET EVENTS**

In preparing this Annual Report and Accounts, the trustees have considered their statement made regarding preparation of the financial statements on a going-concern basis. The financial statements have been produced on a going concern basis, despite the existence of net total liabilities (including the pension scheme deficit) as at 31<sup>st</sup> March 2022 because the trustees are satisfied that the charity will meet all its obligations as and when they fall due over the foreseeable future. In forming this opinion, the trustees have paid particular regard to:

- a) The nature of and future prospects for the economic climate in which the charity operates;
- b) The adequacy of the liquidity in the business demonstrated through the current 12 month forecast;
- c) The continued support of the council;
- d) The remaining term to March 2029 of the management agreement with Burnley Borough Council;
- e) The competencies of the executive staff employed by the charity;
- f) The actual performance to date for the financial year ending 31<sup>st</sup> March 2023.
- g) The details included in the Report of the Trustees which sets out the impact Coronavirus has had on the charity.

The trustees are not aware of any other reportable post balance sheet events at the time of this report.