



Ark Resettlement Services  
(A company limited by guarantee)

Report and Financial Statements

For the Year Ended 2020  
Charity number: 1158515  
Company number: 08825542

Ark Resettlement Services  
(A company limited by guarantee)

Financial statements

For the Year ended 31<sup>st</sup> December 2020

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## Ark Resettlement services

### Report of the Management Committee for the year ended 31 December 2020

The Management Committee presents its directors' report and financial statements for the year ended 31 December 2020.

### Reference and Administrative Information

Charity Name	Ark Resettlement Services
Charity registration number	1158515
Company registration number	08825542
Registered Office and operational address	Unit 209, 28 Lawrence Road London N15 4EG

#### Management Committee

Dr Godfred Boahen	Chair (Resigned )
Ms Helena Sutcliffe	Vice Chair
Mr Andrew Linton	Chair
Mr Gilbert Stowe	
Ms Jan Jenkins	

#### Senior Management Team

Mr L Walker	Director of Housing
Mr Kingsley Bempah	Chief Executive

Accountant	Tax Assist Accountants
Independent Examiner	Chaweevan Williams, Verdant Accountants
Bankers	Barclays Bank PLC

## OUR AIM AND OBJECTIVES

### Purposes and aims

To reconnect ex-offenders with their communities by increasing their stability, self-confidence, employment and housing opportunities, ultimately ending the cycle of re-offending.

1. To reduce the factors that lead to offending such as poverty, social exclusion and homelessness
2. To improve beneficiaries' social and living skills
3. To provide the stable environment needed for ex-offenders to integration back into the community
4. To increase beneficiaries' access to skills training and employment.

### Ensuring our work delivers our aims

We review our aims, outcomes and objectives regularly by utilising frameworks from the Charities Evaluation Services (CES) to evaluate and monitor our working practices. The nature of our client base means our work is fast moving and oftentimes volatile; therefore we implement a rigorous risk assessment procedure. Using this, we can manage our ability to successfully deliver the services to those we are set up to help. We stay engaged with changing social policy and liaise with local and national governmental services, ensuring we have access to the most up to information when conducting reviews.

This review looks at the success of each key activity and the benefits they have brought over the past 12 months to our target service users and wider public to whom we have a duty of care. We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aim and objectives and in planning our future activities.

### The focus of our work

Our main objectives for the year continued to be the provision of resettlement support to assist reintegration of offenders into society. The strategies we used to meet these objectives included:

- Primarily providing accommodation as well as a range of support services responsive to the needs of offenders and reflective of relevant social care and community standards.
- Limiting the risk of reoffending and the minimising the harm of destructive behaviour patterns for homeless offenders and the wider London Community.
- Improving our knowledge and application of national standards of service and working towards the implementation of the National Occupational Standards.



- Partnering with statutory and local community agencies, particularly the National Probation Services (NPS), The London Community Rehabilitation Companies (CRC), Local Authorities and the Police, Social Services, Home Office to secure referrals and improve the range of support services for service users.

### Public Benefit Statement

Our main activities focus on the rehabilitation of homeless offenders toward healthy, socially responsible and self-sufficient lifestyles. All activities listed below are undertaken to progress our charitable purposes for the public benefit.

### Report of the board of trustees

Over the past year ARK Resettlement Services (ARKRS) has had the opportunity to use the funding provided by the John Armitage Charitable Trust and Haringey Council, Enfield Council, Community Fund, CHK Foundation, The Mayors Office of Policing and Clinks Covid-19 Response to work with ex-offenders to support and gain employment within their chosen sectors.

We had an increase in the number of our service users entering either education, training or employment. Service users have entered apprenticeships, job placement and university, for example Westminster University. 2 service users have successfully moved on and were given places at University, Ark has supported them with the deposit for their new home.

Digital Inclusion for service users: Ark has applied for laptops for these service users to enable them to be supported through the University degree. Various service users have been supported to get into the voluntary sector and employment. Ark has provided transport to and from training and employment.

Due to Covid-19 government restrictions, Ark was not able to hold its annual barbecue, the charity was able to give food vouchers to service users in support during this difficult time to ensure they had adequate food supplies.

Ark continues to prioritise a holistic approach when working with service users with staff ensuring that service users access universal health care. Ark has supported service users to improve their physical and mental wellbeing by accessing the local gym through the GP referral process.

### Challenges faced by the Ark due to Covid-19 Pandemic

This year has been challenging for service users, Ark staff members and all those who interact with the organisation. The pandemic had added to the feeling of exclusion from society, increased a sense of social anxiety and has been a troubling time in terms of sustaining mental health and wellbeing for many. We have adapted to the restrictions laid down by the government, allowing us as much online virtual contact with service users and whenever possible, one-to-one sessions following all government guidelines.

Adaptability has been key to keeping consistency within the charity. We have been managing the number of assessments and interviews, controlling the amount of face to face contact that we have for new referrals. Keeping productivity of Ark services and keeping service users safe while also making sure we give enough attention to each individual.

To overcome these challenges, we have been incorporating various forms of technology to communicate to service users: Zoom, Teams, FaceTime, video conferencing. Daily/weekly contact using technology or physical visits adhering to social distancing precautions. Service users who require 1 to 1 visits to the office come to the office at a scheduled appointment, one at a time. Worked with health and safety team to put together the Covid-19 health and safety.

- Maintaining constant supply of PPE for staff and service users as they come into the office or for site visits to properties.
- Ark has constantly adapted to the central government direction and we have managed to abide by those changes both in the office space and also during one to one sessions and property visits.

Ark has seen an increase in referrals from young adults who have been charged with knife related offences and/or gang related activity, this is as a result of the changes to the sentences for knife related offences and gang offences. Changes to the criteria by other providers have also contributed to the increase in referral, many organisations no longer accept ex-offenders with intent to supply convictions. Many of the service users also have low confidence, low self-esteem and low resilience levels which can prove challenging for service users when in meetings with authority figures, this does require Ark staff to have sophisticated skills in conflict resolution.

Ark is increasingly having to provide additional funding to service users who may not have enough income to cover all their debts and provide money for food. Lack of money prevents service users from accessing the gym after they have completed the 3 months GP referral, this can cause a relapse in mental ill health. The increasing service user waiting list presents Ark with the challenge of finding suitable accommodation to house service users, the accommodation has to be fit for purpose and have a landlord who is sympathetic to the needs of Ark service users. Finding suitable staff with the right skills is difficult resulting in Ark having to train staff to ensure that they have the appropriate skills to work with the service users at Ark.

### Managing Risk

The nature of our client group requires sensitivity and discretion; therefore, we work closely with organisations to manage risk. Clients include those managed under *Multi-Agency Public Protection Arrangements* (MAPPA) and Integrated Offender Management (IOM) clients. Their suitability for our services is assessed using a three-stage process which helps to mitigate risks associated with those with offending histories.



In order to be considered, referring agency must submit a comprehensive referrals form. If the service user is deemed eligible an initial assessment is completed, then they are invited to an interview with a resettlement officers. The final decision is made by an internal review panel consisting of the director, operations manager and support staff.

Whilst we promote social integration and public acceptance of rehabilitated offenders we still understand the need to manage the risk to themselves and to the public. Information regarding the offender's progress is shared with Probation staff through monthly three way meetings, regularly at IOM Panel/MAPPA, GANGS meetings, attended by police and probation services.

## MAIN ACTIVITIES

The main areas of our charitable work include the provision of housing, 1:1 support session, signposting to training and educational services, and advice and information. Support is delivered via our drop-in centres, floating support, supported housing services. We provide support, establishing the recovery support plan and crisis-relapse intervention, and medication management including monitoring self-medication.

### Housing

We acquired 3 properties within the east of the borough, which has provided shared accommodation for our service users. Housing is provided for a 6 – 24-month term, after which service users are supported to gain independent accommodation.

In the past year we have supported 247 service users through the Ark programme, received over 196 referrals including our new service Community Transition Outreach Project. ARKRS housed 47 service users in 2020. Each accommodation unit is reviewed for health and safety checks and comes with essential goods for living. The service users are encouraged to live socially and share responsibilities regarding the upkeep to communal areas to help them learn the basic social and living skills. We held virtual House meetings to discuss issues affecting the house such as relationships with other residents, communal areas, roles and activities such as service user engagement activities.

### Moving Forward Project

The Moving Forward Project is a co-commissioning between National Probation Service (NPS), London Borough of Haringey and Ark. Preparations are in place for the Moving Forward project bid, aiming to launch 1st March 2021. Overall the preparations are going very well, the bid will allow Ark to acquire properties in the London Borough of Haringey and add bed spaces until we reach the total of 25 beds, starting with 10 bed spaces.

### Floating Support

Once clients have moved on, we provide 3 months' floating support so that they are not left to cope completely alone. We give them the stability and support they need to settle in their new home.

### Outreach

We have a new and improved dedicated website where we provide information about our services. We also are also curating information to support a blog to update the public on the benefits of our work. Volunteers provide invaluable support for our service users. They have contributed around 500 hours of work, shadowing resettlement officers, providing admin support, contributing to support sessions. Volunteer roles include helping to manage referrals, organising and taking notes for interviews and support plan meetings, and assisting service users with everyday that come up.

## **FINANCIAL REVIEW**

The charity has spent the past year creating relationships with other organisations and establishing our working practices. We are working to distribute our financial resources effectively and have invested in staff compared to the previous year. The contributions of volunteers and support staff throughout the year as enabled us to develop our services, helping to generate a positive financial outcome for the period.

We received funding from The John Armitage Charitable Trust and Haringey Council, Enfield Council, Community Fund, CHK Foundation, The Mayors Office of Policing and Clinks Covid-19 Response. Moving forward we will actively pursue fundraising opportunities to enable us to increase our resources, particularly the addition of in house financial management and staff with social care/housing management experience. Ark is working with a Senior Fundraising Advisor to help tailor fundraising needs and activate potential funding resources.

The financial report is in accordance with the special provisions relating to small companies, and section 476 of the Companies Act 2006, subsequently is not required to be audited.

### Principal funding

The principal funding sources for the charity are solely from additional trading income. In order to be sustainable, the charity must seek funding from other agencies, utilising the advice from other charitable organisations as well as the fundraising advisor to identify funding for the future. We are working on a fundraising strategy document to focus our needs and in turn improve our funding opportunities.

### Investment policy

The charity is still developing a solid board of trustees; therefore, we do not currently have a definitive investment policy. Decisions regarding investment are in development, and will remain a priority moving forward.

### Reserves policy



The management committee have not established a policy for undesignated, unrestricted funds. We are aware of the industry advice of 2% reserves to mitigate risks to the organisation. We are confident that once a policy is implemented we will be able to meet the working capital requirements of the charity in the event of significant reductions in funding. Ideally the strategy will be to continue to build reserves over the next 3 – 5 years with the view to reinvest any operating surpluses into vital resources. As a growing enterprise we have been careful to regulate existing expenditure and curtail unnecessary expenses which have put us on a positive trajectory moving forward.

## PLANS FOR FUTURE PERIODS

Plans are being developed to work on broadening our income spectrum by exploring funding opportunities which will help to strengthen our outreach initiatives and invest in move on support. We are developing a strong Board of Trustees with additional members who will bring other areas of expertise (i.e. Legal, finance) to the table to ensure the Board of Trustees has a wide skillset to offer the staff members. The Board of Trustees are separate from the staff team and can offer guidance in key areas, help with fundraising efforts, and oversee the smooth operation of the organisation. Improving relationships with landlords is key to our growth and success, so we will need to establish new relationships with landlords to securing further accommodation. As we grow, we aim to develop services for Mental Health Service and build partnerships with other agencies.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

### Governing document

The organisation is a charitable company limited by guarantee, incorporated on 24<sup>th</sup> December 2013. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the charity being dissolved or winding up members are required to contribute an amount not exceeding £10.

### Recruitment and appointment of management committee

The directors of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as members of the Management Committee.

Under the requirements of the Memorandum and Articles of Association the members of the Management Committee are elected to serve for a period of three years after which they must be re-elected at the next Annual General Meeting.

Dr Godfred Boahen, Ms Helena Sutcliffe, Mr G Stowe, Mr Andrew Linton and Ms Jan Jenkins retire by rotation and, being eligible, offer themselves for re-election.



Membership is open to individuals or organisations who can help to progress and support the work of the charity. Due to the nature of our client base, much of our work is done with male offenders, particularly those of a younger demographic. To enhance the potential pool of trustees, the charity utilises support from Bridge Renewal trust and is networking with local organisations who can bring their experience and knowledge to the charity.

The management committee seeks to ensure that the needs of this group are reflected through the diversity and experience of the trustee body. The membership committee is formed of key professionals within the Haringey social service sector. We have actively sought to involve service users in the membership committee, and we pursue suitable members accordingly.

All members of the Management Committee give their time voluntarily and received no benefits from the charity. Expenses incurred as part of their charitable activities are reimbursed.

We currently distribute the information provided by the Charity Commission, but we would like to adapt this to our own practices, to include:

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the charity including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Future plans and objectives.

This will be distributed to all new trustees along with the Memorandum and Articles and the latest financial statements.

### Risk Management

Risk management is a key factor in the organisation. Members of the management committee conduct stringent reviews of the major risks to which the charity is exposed. This can come from the services users and their affiliates, therefore a quarterly risk assessment is made regarding all service users and updated accordingly.

The Management Committee has also conducted a review of the major risks associated with the charity operations such as funding and resources. Risk management tools have been developed and are updated regularly. We will work to improve our risk management procedures, and formalise a risk register. Procedures are in place to ensure compliance with health and safety of staff, volunteers, clients and visitors to the properties and to the main office. These procedures are periodically reviewed to ensure that they continue to meet the needs of the charity.

### Organisational Structure

Ark Resettlement Services has a Management Committee of up to 5 members who meet quarterly with occasional extraordinary meetings and are responsible for the strategic direction and policy of the charity. At present the Committee has five members including the directors, from a variety of professional backgrounds relevant to the work of the charity.

The Secretary also sits on the Committee but has no voting rights.

As per the memorandum and articles of association, the director may delegate any of their powers to a committee of two or more directors. The director and director of operations have the day to day responsibility for the provision of services of the charity. The director is responsible for overseeing the delivery of the objects and that key performance indicators are met. The director of operations liaises with allied organisations and has responsibility for the day to day management of the charity. Key to the role is monitoring the overall progress of the staff, and providing opportunities for staff training and development to ensure that good working practices are met.

#### Related Parties

The charity ensures that it is kept abreast of local and national policy complimentary to its objects. At national level offender rehabilitation is spearheaded the National probation service (NPS), and locally it is the Community Rehabilitation Companies (CRC). The charity has also made links with organisations that deal with the many issues that offenders may suffer from including, drug abuse, alcohol dependency, and poor mental health. We have engaged with the Westminster drug project who offer referrals, as well as HAGA, MIND, and Embrace UK, who focus on sexual health education. We regularly liaise with the Bridge Renewal Trust who offer services to support for growing charity organisations. These relationships have proved to be invaluable to the charity in establishing improved links within the community and identifying relevant policy developments and prospective funding.

## **RESPONSIBILITIES OF THE MANAGEMENT COMMITTEE**

#### Members of the Management Committee

Members of the Management Committee, who are directors for the purpose of company law and trustees for the purpose of charity law, who served during the year and up to the date of this report are set out on page 3.

#### Statement of Directors' Responsibilities

The directors present their report and the financial statements for the year ended December 2020.

The directors are responsible for preparing the Directors' Report and the financial



statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements the directors are required to:

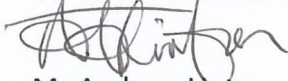
- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Small Company Rules

This report has been prepared in accordance with the special provisions relating to Companies subject to the small companies regime within Part 15 of the Companies Act 2006.

On behalf of the board



Mr Andrew Linton

25 August 2021

**REGISTERED COMPANY NUMBER: 08825542**

**REGISTERED CHARITY NUMBER: 1158515**

**Report of the Trustees and  
Financial Statements for the Year Ended 31 December 2020  
for  
ARK RESETTLEMENT SERVICES**

**TaxAssist Accountants  
87 Roman Road  
London  
E2 0QN**

## **ARK RESETTLEMENT SERVICES**

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## **ARK RESETTLEMENT SERVICES**

### **Report of the Trustees** **for the Year Ended 31 December 2020**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2020. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005.

#### **REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**  
08825542

**Registered Charity number**  
1158515

**Registered office**  
Unit 209  
28 Lawrence Road  
London  
N15 4EG

**Trustees**  
Andrew Linton  
Helena Sutcliffe  
Jan Jenkins  
Gilbert Stowe

**Independent examiner**  
Verdant Accountants  
20-22 Wenlock Road  
London N1 7GU

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**


##### **Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

##### **Risk management**

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Approved by order of the board of trustees on 30 June 2021 and signed on its behalf by:

 ANDREW LINTON.

**Independent Examiner's Report to the Trustees of**  
**ARK RESETTLEMENT SERVICES**

I report on the accounts of the company for the year ended 31 December 2020, which are set out on pages three to nine.

**Responsibilities and basis of report**

As the charity's trustees (and also the directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006.

The charity's gross income exceeded £250,000. As independent reviewer, I am qualified to undertake the examination by being a qualified Fellow of the Chartered Association of Certified Accountants. Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, I have examined your charity's accounts as required under section 145 of the Charities Act 2011 ('the Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

My role is to state whether any material matters have come to my attention giving me cause to believe:

1. that accounting records were not kept as required by section 386 of the Companies Act 2006; or
2. that the accounts do not accord with those records; or
3. that the accounts do not comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland; or
4. that there is further information needed for a proper understanding of the accounts.

**Independent examiner's statement**

I have completed my examination and have no concerns in respect of the matters (1) to (4) listed above and, in connection with following the Directions of the Charity Commission I have found no matters that require drawing to your attention.



Chaweevan Williams FCCA  
Verdant Accountants  
20-22 Wenlock Road  
London N1 7GU

Date:

30 June 2021.

## ARK RESETTLEMENT SERVICES

### Statement of Financial Activities for the Year Ended 31 December 2020

	Notes	31.12.20 Unrestricted fund £	31.12.20 Restricted fund £	31.12.20 Total funds £	31.12.19 Total funds £
<b>INCOMING RESOURCES</b>					
Incoming resources from generated funds					
Investment income	2	35	-	35	15
Incoming resources from charitable activities		558,983	85,974	644,957	497,165
<b>Total incoming resources</b>		<b>559,018</b>	<b>85,974</b>	<b>644,992</b>	<b>497,180</b>
<b>RESOURCES EXPENDED</b>					
Charitable activities		538,191	84,108	622,299	471,568
<b>NET INCOMING/(OUTGOING) RESOURCES</b>		<b>20,827</b>	<b>1,866</b>	<b>22,693</b>	<b>25,612</b>
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward					
Unrestricted		68,608	-	68,608	42,996
Restricted		-	-	-	-
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>89,435</b>	<b>1,866</b>	<b>91,301</b>	<b>68,608</b>

## ARK RESETTLEMENT SERVICES

### Balance Sheet

At 31 December 2020

		31.12.20	31.12.19
		Total Funds	Total Funds
	Notes	£	£
<b>FIXED ASSETS</b>			
Tangible assets	6	6,040	5,182
<b>CURRENT ASSETS</b>			
Debtors	7	38,004	28,804
Cash at bank		87,206	50,715
		<u>125,210</u>	<u>79,519</u>
<b>CREDITORS</b>			
Amounts falling due within one year	8	- 39,949	- 16,093
<b>NET CURRENT ASSETS/(LIABILITIES)</b>		<u>85,261</u>	<u>63,426</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>91,301</u>	<u>68,608</u>
<b>NET ASSETS</b>		<u>91,301</u>	<u>68,608</u>
<b>INCOME FUNDS</b>	9		
Unrestricted funds		89,435	68,608
Restricted funds		1,866	-
<b>TOTAL FUNDS</b>		<u>91,301</u>	<u>68,608</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2020.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2020 in accordance with Section 476 of the Companies Act 2006.

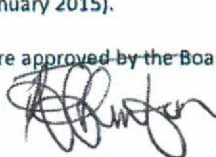
The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to charitable small companies and with the Financial Reporting Standard for Smaller Entities (effective January 2015).

The financial statements were approved by the Board of Trustees on 19th March 2021 and were signed on its behalf by:

Andrew Linton - Trustee



19th March 2021



## ARK RESETTLEMENT SERVICES

### Statement of Cash Flow for the Year Ended 31 December 2020

		31.12.20	31.12.19
		Total Funds	Total Funds
	Notes	£	£
<b>Cash flows from Operating activities:</b>			
Net Cash provided by operating activities	10	51,148	43,445
<b>Net Cash inflows from Operating activities</b>		<b>51,148</b>	<b>43,445</b>
<b>Cash flows from Investing activities:</b>			
Dividends, Interest and rents from investment		35	15
Purchase of tangible fixed assets		(2,828)	(6,478)
Purchase of investment			
<b>Net Cash provided by (used in) investing activities</b>		<b>(2,793)</b>	<b>(6,463)</b>
<b>Cash flows from Financing activities:</b>			
Payment of bank Loan		(11,864)	10,444
		<b>(11,864)</b>	<b>10,444</b>
Change in cash and cash equivalents in the reporting period		36,491	47,426
<b>Cash and cash equivalents at the beginning of the reporting period</b>		<b>50,715</b>	<b>3,289</b>
<b>Cash and cash equivalents at the end of the reporting period</b>		<b>87,206</b>	<b>50,715</b>



## **ARK RESETTLEMENT SERVICES**

### **Notes to the Financial Statements** **for the Year Ended 31 December 2020**

#### **1. ACCOUNTING POLICIES**

##### **Accounting convention**

The financial statements have been prepared under the historical cost convention, and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008), the Companies Act 2006 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities.

##### **Incoming resources**

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

##### **Resources expended**

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

##### **Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

##### **Taxation**

The charity is exempt from corporation tax on its charitable activities.

##### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

##### **Pension costs and other post-retirement benefits**

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

## ARK RESETTLEMENT SERVICES

### Notes to the Financial Statements for the Year Ended 31 December 2020

#### 2. INVESTMENT INCOME

	31.12.20	31.12.19
	£	£
Interest receivable - trading	<u>35</u>	<u>15</u>

#### 3. NET INCOMING/(OUTGOING) RESOURCES

Net resources are stated after charging/(crediting):

	31.12.20	31.12.19
	£	£
Depreciation - owned assets	<u>1,970</u>	<u>1,296</u>

#### 4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2020 nor for the year ended 31 December 2019.

#### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2020 nor for the year ended 31 December 2019.

#### 5. STAFF COSTS

	31.12.20	31.12.19
	£	£
Wages and Salaries	60,299	54,481
Other pension costs	<u>2,308</u>	<u>752</u>
	<u>62,606</u>	<u>55,233</u>

The average monthly number of employees during the year was as follows:

31.12.20	31.12.19
<u>6</u>	<u>8</u>

No employees received emoluments in excess of £60,000 during the year (2019: Nil).

## **ARK RESETTLEMENT SERVICES**

### **Notes to the Financial Statements - continued** **for the Year Ended 31 December 2020**

#### **6. TANGIBLE FIXED ASSETS**

	Fixture & Fittings	Computer Equipment	Total
	£	£	
<b>COST</b>			
At 1 Jan 2020	6,478	-	
Additions	-	2,828	
At 31 Dec 2020	<u>6,478</u>	<u>2,828</u>	<u>9,306</u>
<b>DEPRECIATION</b>			
At 1 Jan 2020	1,296	-	
Charge for the year	<u>1,036</u>	<u>933</u>	
At 31 Dec 2020	<u>2,332</u>	<u>933</u>	<u>3,266</u>
<b>NET BOOK VALUE</b>			
At 31 December 2020	<u>4,146</u>	<u>1,895</u>	
At 31 December 2019	<u>5,182</u>	<u>-</u>	<u>6,040</u>

#### **7. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.12.20	31.12.19
	£	£
Other Debtors	8,600	-
Prepayments and accrued income	15,850	15,250
Corporation tax repayable	<u>13,554</u>	<u>13,554</u>
	<u>38,004</u>	<u>28,804</u>

#### **8. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.12.20	31.12.19
	£	£
Bank loans and overdrafts	-	10,444
Taxation and social security	8,206	1,449
Other Creditors	626	-
Accruals and deferred income	<u>31,117</u>	<u>4,200</u>
	<u>39,949</u>	<u>16,093</u>

## ARK RESETTLEMENT SERVICES

### Notes to the Financial Statements - continued for the Year Ended 31 December 2020

#### 9. MOVEMENT IN FUNDS

	At 01.01.20	Net movement in funds	At 31.12.20
	£	£	£
Unrestricted funds			
General fund	68,608	20,827	89,435
Restricted funds			
Grants	-	1,866	1,866
<b>TOTAL FUNDS</b>	<b>68,608</b>	<b>22,693</b>	<b>91,301</b>

Net movement in funds, included in the above are as follows:

	Incoming Resources	Resources expensed	Movement in funds
	£	£	£
Unrestricted funds			
General fund	559,018	- 538,191	20,827
Restricted funds			
Grants	85,974	- 84,108	1,866
<b>TOTAL FUNDS</b>	<b>644,992</b>	<b>- 622,299</b>	<b>22,693</b>

Comparatives for movement in funds

	At 01.01.19	Net movement in funds	At 31.12.19
	£	£	£
Unrestricted funds			
General fund	42,996	25,612	68,608
<b>TOTAL FUNDS</b>	<b>42,996</b>	<b>25,612</b>	<b>68,608</b>

Comparative net movement in funds, included in the above are as follows:

	Incoming Resources	Resources expensed	Movement in funds
	£	£	£
Unrestricted funds			
General fund	497,180	- 471,568	25,612
<b>TOTAL FUNDS</b>	<b>497,180</b>	<b>- 471,568</b>	<b>25,612</b>

A current year 12 months and prior year 12 months combined position is as follows:

	At 01.01.19	Net movement in funds	At 31.12.20
	£	£	£
Unrestricted funds			
General fund	42,996	46,439	89,435
<b>TOTAL FUNDS</b>	<b>42,996</b>	<b>46,439</b>	<b>89,435</b>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming Resources	Resources expensed	Movement in funds
	£	£	£
Unrestricted funds			
General fund	1,056,198	- 1,009,759	46,439
Restricted funds			
Grants	85,974	- 84,108	1,866
<b>TOTAL FUNDS</b>	<b>1,142,172</b>	<b>- 1,093,867</b>	<b>48,305</b>

## ARK RESETTLEMENT SERVICES

### Notes to the Financial Statements - continued for the Year Ended 31 December 2020

#### 10. Cash Generating from Operations:

	31.12.20	31.12.19
	Total Funds	Total Funds
	£	£
NET INCOMING/(OUTGOING) RESOURCES	22,693	25,612
<b>Adjustments for:</b>		
Taxation charged/(Credited)	4,660	(13,553)
Finance Cost	1,420	-
Interest income	(35)	(15)
Depreciation of tangible fixed assets	1,970	1,296
<b>Movement in the working capital:</b>		
Decrease/(Increase) in Debtors	(9,200)	39,444
Increase/(Decrease) in creditors	29,640	(9,339)
	<u>51,147.89</u>	<u>43,445.00</u>



**ARK RESETTLEMENT SERVICES**

**Detailed Statement of Financial Activities  
for the Year Ended 31 December 2020**

	Unrestricted Funds 31.12.20 £	Restricted Funds 31.12.20 £	Total	Unrestricted Funds 31.12.19 £	Restricted Funds 31.12.19 £	Total
<b>INCOMING RESOURCES</b>						
<b>Incoming resources from charitable activities</b>						
Housing Benefit	515,929	-	515,929	497,165	-	497,165
Service Charges Received	5,194	-	5,194	-	-	-
HMRC Jrs Grant	17,560	-	17,560	-	-	-
Haringey Council	9,000	-	9,000	-	-	-
Clinks	4,900	-	4,900	-	-	-
Middlesex University	1,400	-	1,400	-	-	-
Community Fund (Lottery)	-	64,051	64,051	-	-	-
CHK foundation	-	6,923	6,923	-	-	-
Armitage Charitable Trust	5,000	-	5,000	-	-	-
Dissociate Project	-	15,000	15,000	-	-	-
	<b>558,983</b>	<b>85,974</b>	<b>644,957</b>	<b>497,165</b>	-	<b>497,165</b>
<b>Investment income</b>						
Interest receivable - trading	35	-	35	15	-	15
<b>Total incoming resources</b>	<b>559,018</b>	<b>85,974</b>	<b>644,992</b>	<b>497,180</b>	-	<b>497,180</b>

**ARK RESETTLEMENT SERVICES****Detailed Statement of Financial Activities**  
**for the Year Ended 31 December 2020**

	Charitable Expenditure Unrestricted 31.12.20 £	Charitable Expenditure Restricted 31.12.20 £	Charitable Expenditure Unrestricted 31.12.19 £
<b>EXPENDITURE</b>			
Costs of raising donations and legacies			
Purchases	19,690	9,151	68,964
<b>RESOURCES EXPENDED</b>			
<b>Charitable activities</b>			
Wages	60,299	74,957	54,481
Social Security Cost	5,086	-	3,644
Pensions	2,308	-	752
Other post-retirement benefits	-	-	289
Operating leases	-	-	1,936
Rent	308,189	-	242,874
Rates	18,099	-	17,451
Light and heat	18,513	-	13,491
Maintenance Repairs	12,223	-	13,202
Insurance	8,348	-	4,038
Printing, Postage and Stationary	2,543	-	-
Advertising	4,664	-	-
Motor vehicle expenses	2,584	-	5,718
Vehicle leasing/hire	-	-	390
Other motor/travel costs	4,648	-	2,960
Accountancy	3,840	-	5,460
Legal and professional fees	42,422	-	39,939
Telephone	9,191	-	4,719
Other office costs	6,293	-	3,517
Bank Charges	1,201	-	-
	510,451	74,957	414,861
<b>Support costs</b>			
Finance	1,420	-	-
Depreciation of tangible fixed assets	1,970	-	1,296
<b>Total resources expended</b>	<b>513,841</b>	<b>74,957</b>	<b>416,157</b>
<b>Taxation</b>			
Corporation Tax	4,660	-	13,553
	4,660	-	13,553
<b>Total expenditure</b>	<b>538,191</b>	<b>84,108</b>	<b>471,568</b>

**REGISTERED COMPANY NUMBER: 08825542**

**REGISTERED CHARITY NUMBER: 1158515**

**Report of the Trustees and  
Financial Statements for the Year Ended 31 December 2020  
for  
ARK RESETTLEMENT SERVICES**

**TaxAssist Accountants  
87 Roman Road  
London  
E2 0QN**

## **ARK RESETTLEMENT SERVICES**

### **Contents of the Financial Statements for the Year Ended 31 December 2020**

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Report of the Trustees	1
Independent Examiner's Report	2
Statement of Financial Activities	3
Balance Sheet	4 to 5
Statement of Cash Flow	6
Notes to the Financial Statements	7 to 11
Detailed Statement of Financial Activities	12 to 13



## **ARK RESETTLEMENT SERVICES**

### **Report of the Trustees** **for the Year Ended 31 December 2020**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2020. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005.

#### **REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**  
08825542

**Registered Charity number**  
1158515

**Registered office**  
Unit 209  
28 Lawrence Road  
London  
N15 4EG

**Trustees**  
Andrew Linton  
Helena Sutcliffe  
Jan Jenkins  
Gilbert Stowe

**Independent examiner**  
Verdant Accountants  
20-22 Wenlock Road  
London N1 7GU

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**


##### **Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

##### **Risk management**

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Approved by order of the board of trustees on 30 June 2021 and signed on its behalf by:

 ANDREW LINTON.

**Independent Examiner's Report to the Trustees of**  
**ARK RESETTLEMENT SERVICES**

I report on the accounts of the company for the year ended 31 December 2020, which are set out on pages three to nine.

**Responsibilities and basis of report**

As the charity's trustees (and also the directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006.

The charity's gross income exceeded £250,000. As independent reviewer, I am qualified to undertake the examination by being a qualified Fellow of the Chartered Association of Certified Accountants. Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, I have examined your charity's accounts as required under section 145 of the Charities Act 2011 ('the Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

My role is to state whether any material matters have come to my attention giving me cause to believe:

1. that accounting records were not kept as required by section 386 of the Companies Act 2006; or
2. that the accounts do not accord with those records; or
3. that the accounts do not comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland; or
4. that there is further information needed for a proper understanding of the accounts.

**Independent examiner's statement**

I have completed my examination and have no concerns in respect of the matters (1) to (4) listed above and, in connection with following the Directions of the Charity Commission I have found no matters that require drawing to your attention.



Chaweevan Williams FCCA  
Verdant Accountants  
20-22 Wenlock Road  
London N1 7GU

Date:

30 June 2021.

## ARK RESETTLEMENT SERVICES

### Statement of Financial Activities for the Year Ended 31 December 2020

	Notes	31.12.20 Unrestricted fund £	31.12.20 Restricted fund £	31.12.20 Total funds £	31.12.19 Total funds £
<b>INCOMING RESOURCES</b>					
Incoming resources from generated funds					
Investment income	2	35	-	35	15
Incoming resources from charitable activities		558,983	85,974	644,957	497,165
<b>Total incoming resources</b>		<b>559,018</b>	<b>85,974</b>	<b>644,992</b>	<b>497,180</b>
<b>RESOURCES EXPENDED</b>					
Charitable activities		538,191	84,108	622,299	471,568
<b>NET INCOMING/(OUTGOING) RESOURCES</b>		<b>20,827</b>	<b>1,866</b>	<b>22,693</b>	<b>25,612</b>
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward					
Unrestricted		68,608	-	68,608	42,996
Restricted		-	-	-	-
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>89,435</b>	<b>1,866</b>	<b>91,301</b>	<b>68,608</b>

## ARK RESETTLEMENT SERVICES

### Balance Sheet

At 31 December 2020

		31.12.20	31.12.19
		Total Funds	Total Funds
	Notes	£	£
<b>FIXED ASSETS</b>			
Tangible assets	6	6,040	5,182
<b>CURRENT ASSETS</b>			
Debtors	7	38,004	28,804
Cash at bank		87,206	50,715
		<u>125,210</u>	<u>79,519</u>
<b>CREDITORS</b>			
Amounts falling due within one year	8	- 39,949	- 16,093
<b>NET CURRENT ASSETS/(LIABILITIES)</b>		<u>85,261</u>	<u>63,426</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>91,301</u>	<u>68,608</u>
<b>NET ASSETS</b>		<u>91,301</u>	<u>68,608</u>
<b>INCOME FUNDS</b>	9		
Unrestricted funds		89,435	68,608
Restricted funds		1,866	-
<b>TOTAL FUNDS</b>		<u>91,301</u>	<u>68,608</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2020.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2020 in accordance with Section 476 of the Companies Act 2006.

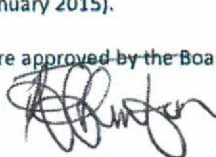
The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to charitable small companies and with the Financial Reporting Standard for Smaller Entities (effective January 2015).

The financial statements were approved by the Board of Trustees on 19th March 2021 and were signed on its behalf by:

Andrew Linton - Trustee



19th March 2021



## ARK RESETTLEMENT SERVICES

### Statement of Cash Flow for the Year Ended 31 December 2020

		31.12.20	31.12.19
		Total Funds	Total Funds
	Notes	£	£
<b>Cash flows from Operating activities:</b>			
Net Cash provided by operating activities	10	51,148	43,445
<b>Net Cash inflows from Operating activities</b>		<b>51,148</b>	<b>43,445</b>
 <b>Cash flows from Investing activities:</b>			
Dividends, Interest and rents from investment		35	15
Purchase of tangible fixed assets		(2,828)	(6,478)
Purchase of investment			
<b>Net Cash provided by (used in) investing activities</b>		<b>(2,793)</b>	<b>(6,463)</b>
 <b>Cash flows from Financing activities:</b>			
Payment of bank Loan		(11,864)	10,444
		<b>(11,864)</b>	<b>10,444</b>
 Change in cash and cash equivalents in the reporting period		36,491	47,426
 <b>Cash and cash equivalents at the beginning of the reporting period</b>		<b>50,715</b>	<b>3,289</b>
<b>Cash and cash equivalents at the end of the reporting period</b>		<b>87,206</b>	<b>50,715</b>

## **ARK RESETTLEMENT SERVICES**

### **Notes to the Financial Statements** **for the Year Ended 31 December 2020**

#### **1. ACCOUNTING POLICIES**

##### **Accounting convention**

The financial statements have been prepared under the historical cost convention, and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008), the Companies Act 2006 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities.

##### **Incoming resources**

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

##### **Resources expended**

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

##### **Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

##### **Taxation**

The charity is exempt from corporation tax on its charitable activities.

##### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

##### **Pension costs and other post-retirement benefits**

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

## ARK RESETTLEMENT SERVICES

### Notes to the Financial Statements for the Year Ended 31 December 2020

#### 2. INVESTMENT INCOME

	31.12.20	31.12.19
	£	£
Interest receivable - trading	<u>35</u>	<u>15</u>

#### 3. NET INCOMING/(OUTGOING) RESOURCES

Net resources are stated after charging/(crediting):

	31.12.20	31.12.19
	£	£
Depreciation - owned assets	<u>1,970</u>	<u>1,296</u>

#### 4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2020 nor for the year ended 31 December 2019.

#### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2020 nor for the year ended 31 December 2019.

#### 5. STAFF COSTS

	31.12.20	31.12.19
	£	£
Wages and Salaries	60,299	54,481
Other pension costs	<u>2,308</u>	<u>752</u>
	<u>62,606</u>	<u>55,233</u>

The average monthly number of employees during the year was as follows:

31.12.20	31.12.19
<u>6</u>	<u>8</u>

No employees received emoluments in excess of £60,000 during the year (2019: Nil).



## ARK RESETTLEMENT SERVICES

### Notes to the Financial Statements - continued for the Year Ended 31 December 2020

#### 6. TANGIBLE FIXED ASSETS

	Fixture & Fittings	Computer Equipment	Total
	£	£	
<b>COST</b>			
At 1 Jan 2020	6,478	-	
Additions	-	2,828	
At 31 Dec 2020	<u>6,478</u>	<u>2,828</u>	<u>9,306</u>
<b>DEPRECIATION</b>			
At 1 Jan 2020	1,296	-	
Charge for the year	<u>1,036</u>	<u>933</u>	
At 31 Dec 2020	<u>2,332</u>	<u>933</u>	<u>3,266</u>
<b>NET BOOK VALUE</b>			
At 31 December 2020	<u>4,146</u>	<u>1,895</u>	
At 31 December 2019	<u>5,182</u>	<u>-</u>	<u>6,040</u>

#### 7. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.12.20	31.12.19
	£	£
Other Debtors	8,600	-
Prepayments and accrued income	15,850	15,250
Corporation tax repayable	<u>13,554</u>	<u>13,554</u>
	<u>38,004</u>	<u>28,804</u>

#### 8. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.12.20	31.12.19
	£	£
Bank loans and overdrafts	-	10,444
Taxation and social security	8,206	1,449
Other Creditors	626	-
Accruals and deferred income	<u>31,117</u>	<u>4,200</u>
	<u>39,949</u>	<u>16,093</u>

# **ARK RESETTLEMENT SERVICES**

## **Notes to the Financial Statements - continued** **for the Year Ended 31 December 2020**

### **9. MOVEMENT IN FUNDS**

	At 01.01.20	Net movement in funds	At 31.12.20
	£	£	£
Unrestricted funds			
General fund	68,608	20,827	89,435
Restricted funds			
Grants	-	1,866	1,866
<b>TOTAL FUNDS</b>	<b>68,608</b>	<b>22,693</b>	<b>91,301</b>

Net movement in funds, included in the above are as follows:

	Incoming Resources	Resources expensed	Movement in funds
	£	£	£
Unrestricted funds			
General fund	559,018	- 538,191	20,827
Restricted funds			
Grants	85,974	- 84,108	1,866
<b>TOTAL FUNDS</b>	<b>644,992</b>	<b>- 622,299</b>	<b>22,693</b>

Comparatives for movement in funds

	At 01.01.19	Net movement in funds	At 31.12.19
	£	£	£
Unrestricted funds			
General fund	42,996	25,612	68,608
<b>TOTAL FUNDS</b>	<b>42,996</b>	<b>25,612</b>	<b>68,608</b>

Comparative net movement in funds, included in the above are as follows:

	Incoming Resources	Resources expensed	Movement in funds
	£	£	£
Unrestricted funds			
General fund	497,180	- 471,568	25,612
<b>TOTAL FUNDS</b>	<b>497,180</b>	<b>- 471,568</b>	<b>25,612</b>

A current year 12 months and prior year 12 months combined position is as follows:

	At 01.01.19	Net movement in funds	At 31.12.20
	£	£	£
Unrestricted funds			
General fund	42,996	46,439	89,435
<b>TOTAL FUNDS</b>	<b>42,996</b>	<b>46,439</b>	<b>89,435</b>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming Resources	Resources expensed	Movement in funds
	£	£	£
Unrestricted funds			
General fund	1,056,198	- 1,009,759	46,439
Restricted funds			
Grants	85,974	- 84,108	1,866
<b>TOTAL FUNDS</b>	<b>1,142,172</b>	<b>- 1,093,867</b>	<b>48,305</b>

## ARK RESETTLEMENT SERVICES

### Notes to the Financial Statements - continued for the Year Ended 31 December 2020

#### 10. Cash Generating from Operations:

	31.12.20	31.12.19
	Total Funds	Total Funds
	£	£
NET INCOMING/(OUTGOING) RESOURCES	22,693	25,612
<b>Adjustments for:</b>		
Taxation charged/(Credited)	4,660	(13,553)
Finance Cost	1,420	-
Interest income	(35)	(15)
Depreciation of tangible fixed assets	1,970	1,296
<b>Movement in the working capital:</b>		
Decrease/(Increase) in Debtors	(9,200)	39,444
Increase/(Decrease) in creditors	29,640	(9,339)
	<u>51,147.89</u>	<u>43,445.00</u>



**ARK RESETTLEMENT SERVICES**

**Detailed Statement of Financial Activities  
for the Year Ended 31 December 2020**

	Unrestricted Funds 31.12.20 £	Restricted Funds 31.12.20 £	Total	Unrestricted Funds 31.12.19 £	Restricted Funds 31.12.19 £	Total
<b>INCOMING RESOURCES</b>						
<b>Incoming resources from charitable activities</b>						
Housing Benefit	515,929	-	515,929	497,165	-	497,165
Service Charges Received	5,194	-	5,194	-	-	-
HMRC Jrs Grant	17,560	-	17,560	-	-	-
Haringey Council	9,000	-	9,000	-	-	-
Clinks	4,900	-	4,900	-	-	-
Middlesex University	1,400	-	1,400	-	-	-
Community Fund (Lottery)	-	64,051	64,051	-	-	-
CHK foundation	-	6,923	6,923	-	-	-
Armitage Charitable Trust	5,000	-	5,000	-	-	-
Dissociate Project	-	15,000	15,000	-	-	-
	<b>558,983</b>	<b>85,974</b>	<b>644,957</b>	<b>497,165</b>	-	<b>497,165</b>
<b>Investment income</b>						
Interest receivable - trading	35	-	35	15	-	15
<b>Total incoming resources</b>	<b>559,018</b>	<b>85,974</b>	<b>644,992</b>	<b>497,180</b>	-	<b>497,180</b>

## ARK RESETTLEMENT SERVICES

### Detailed Statement of Financial Activities for the Year Ended 31 December 2020

	Charitable Expenditure Unrestricted 31.12.20 £	Charitable Expenditure Restricted 31.12.20 £	Charitable Expenditure Unrestricted 31.12.19 £
<b>EXPENDITURE</b>			
Costs of raising donations and legacies			
Purchases	19,690	9,151	68,964
<b>RESOURCES EXPENDED</b>			
<b>Charitable activities</b>			
Wages	60,299	74,957	54,481
Social Security Cost	5,086	-	3,644
Pensions	2,308	-	752
Other post-retirement benefits	-	-	289
Operating leases	-	-	1,936
Rent	308,189	-	242,874
Rates	18,099	-	17,451
Light and heat	18,513	-	13,491
Maintenance Repairs	12,223	-	13,202
Insurance	8,348	-	4,038
Printing, Postage and Stationary	2,543	-	-
Advertising	4,664	-	-
Motor vehicle expenses	2,584	-	5,718
Vehicle leasing/hire	-	-	390
Other motor/travel costs	4,648	-	2,960
Accountancy	3,840	-	5,460
Legal and professional fees	42,422	-	39,939
Telephone	9,191	-	4,719
Other office costs	6,293	-	3,517
Bank Charges	1,201	-	-
	510,451	74,957	414,861
<b>Support costs</b>			
Finance	1,420	-	-
Depreciation of tangible fixed assets	1,970	-	1,296
<b>Total resources expended</b>	<b>513,841</b>	<b>74,957</b>	<b>416,157</b>
<b>Taxation</b>			
Corporation Tax	4,660	-	13,553
	4,660	-	13,553
<b>Total expenditure</b>	<b>538,191</b>	<b>84,108</b>	<b>471,568</b>