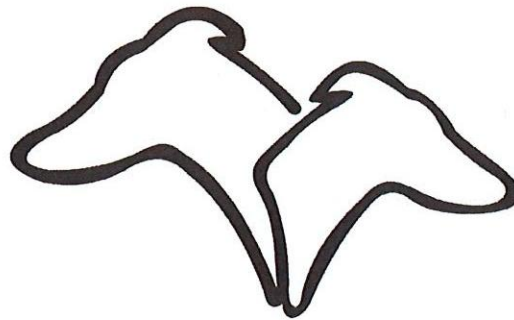


Charity number: 1158499



GREYHOUND GAP

**TRUSTEES ANNUAL REPORT
AND ACCOUNTS**

**FOR THE YEAR ENDED
30TH SEPTEMBER 2021**

GREYHOUND GAP
TRUSTEES REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 SEPTEMBER 2021

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GREYHOUND GAP

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Trustees

Lisa Cartwright (Founder)
Rosemarie Edwards
Julia Suzanne Burgess
Kay Jenna Cusworth – Resigned 31 August 2021

Charity Registered Number

1158499

Principal Office

Grindlestone Kennels
Cobmoor Road
Kidsgrove
Stoke on Trent
Staffordshire
ST7 3PZ

Secretary

Rosemarie Edwards

Independent Examiner

Mark Bradley ACA
Beever and Struthers
Chartered Accountants
Suite 9b
The Beehive Lions Drive
Shadsworth Business Park
Blackburn
BB1 2QS

Bankers

Lloyds TSB Bank plc
1 Legg Street
Essex
CM1 1JS

GREYHOUND GAP

TRUSTEES REPORT

FOR THE YEAR ENDED 30 SEPTEMBER 2021

The Trustees present their annual report together with the financial statements of Greyhound Gap for the year ended 30 September 2021. The trustees confirm that the Annual report and financial statements of the charity comply with the current statutory requirements, the requirements of the charity's governance documents and the provisions of Statement of Recommendation Practice (SORP) "Accounting and Reporting by Charities" issued in March 2015.

Structure, Governance and Management

a. CONSTITUTION

The Greyhound Gap charity is a Charitable Incorporated Organisation (CIO), formed on 9 September 2014 under a Foundation Constitution of the same date. The CIO was formed to take over the ongoing operation of the Greyhound Gap charity (registered number 113207), as the Trustees (who are the same for both charities) felt it was more appropriate to operate the charity with a recognised legal form.

b. METHOD OF APPOINTMENT OR ELECTION OF TRUSTEES

The management of the charity is the responsibility of the Trustees who are elected under the terms of the CIO's foundation constitution.

c. ORGANISATIONAL STRUCTURE AND DECISION MAKING

The Charity operates throughout the UK. The dogs originate from many stray pounds but our main area of operation is the Midlands and surrounding areas. When space allows we service pounds in the whole of the UK. Greyhounds entering our care come directly from the tracks we facilitate directly in the North West and via 3 more trainers that we have an ongoing formulated agreement with.

The charity works with a network of volunteers who foster, transport and generally aid the work of the Charity across the UK. The charity also works, where appropriate with other similar rescues to ensure those dogs that are at risk can be placed in a safe environment. The trustees make all decisions on any major expenditure and set the strategic direction for the Charity.

d. RISK MANAGMENT

The Trustees have assessed the major risks to which the charity is exposed, in particular those related to the operations and finances of the charity and are satisfied that systems and procedures are in place to mitigate our exposure to the major risks.

Objectives and Activities

a. POLICIES AND OBJECTIVES

The Charity covers the following principal activities:

- Rehoming dogs directly from our kennels and a network of volunteer foster homes through a clearly controlled adoption procedure.

GREYHOUND GAP

TRUSTEES REPORT (continued)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

- Dogs that do not secure a foster home will be housed in our kennels premises where they are cared for by our staff with volunteer's assistance.
- Supporting Local Authorities by coordinating rescue, kennel or foster placements for the stray greyhounds and lurchers in their care.
- Assistance with local and national welfare cases supporting dog wardens, Social Services and any other relevant bodies.
- Supporting owners needing to surrender their dogs by coordinating rescue, kennel or foster placements if possible, within our own organisation or within other safe rescue environments
- Facilitation placements via Greyhound Tracks, Trainers & Owners
- Transport of dogs to reputable rescues offering rescue placements.
- Provision of veterinary treatment for all animals in our care.
- In-house fundraising such as auctions, competitions, eBay sales, web shop, sponsored events, direct appeals, sponsorship schemes for long term dogs and outside fundraising such as dog shows, attending events, meet and greets and street collections.
- Outreach work within the local community in Stoke on Trent with the homeless and Social Services referrals providing dog food and basic care such as vaccinations, parasite control and in some cases neutering.
- Lost and stolen dog recovery service assisting owners with advice, support and equipment if necessary, to ensure a safe return home of their missing pets.
- Working alongside Community Payback to offer working opportunities to offenders undergoing rehabilitation and reparation.
- Continue to build links with local schools and colleges. During 2015 we began to welcome students from a local college studying animal management. These students are offered workplace opportunities to gain the necessary experience required. We also began to welcome in students from the local University from all course modules who wish to carry out volunteer activities. They now make up a large part of our regular Saturday dog walking group.

The charity's objectives are:

- To promote the humane treatment of animals, in particular greyhounds and lurchers.
- To provide appropriate care, protection, treatment and security for greyhounds and lurchers who are in need by reason of sickness, maltreatment, poor circumstances or ill usage.
- To educate the public in matters pertaining to animal welfare in general and the prevention of cruelty and suffering among animals.
- To continue the promotion of the issues pertaining to greyhound racing and the abandonment of working lurchers.

GREYHOUND GAP

TRUSTEES REPORT (continued)

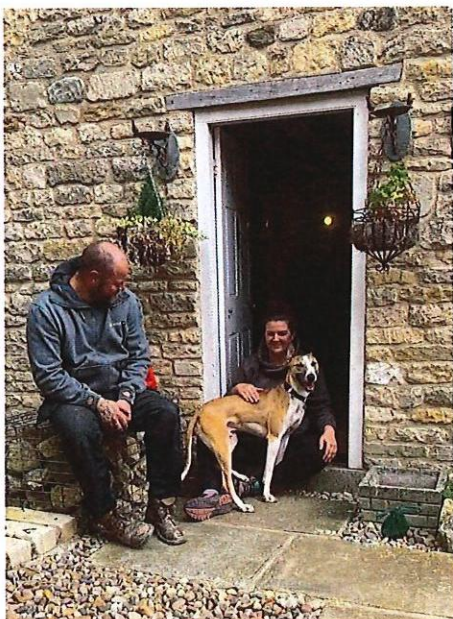
FOR THE YEAR ENDED 30 SEPTEMBER 2021

In pursuance of the objectives we continue to strive to reduce numbers of greyhounds and lurchers euthanised in council holding facilities once time is served and ensure safe and swift release into our care from training kennels environments when no longer required. We continue to pursue the policies and objectives of the Charity.

Greyhound Gap is principally, a death row rescue helping to provide emergency placements for greyhounds and lurchers in local authority holding kennels at risk of euthanasia. In early 2018 relations were formulated with a registered track in the North West to ensure help and safeguarding when possible for greyhounds ending their career. This was deemed necessary due to assistance with a welfare situation pertaining to dogs retired from this track entering an un reputable facility. If we are unable to directly assist, referrals are made or places sourced within other reputable organisations. Safe transport to aforementioned rescues is handled by ourselves. Dogs that enter the care of Greyhound Gap are supported for as long as is necessary. Homing is via a network of sighthound experienced foster placements and directly from our own kennels. The kennels are located close to our main core of volunteers and are staffed by experienced people to enable in depth assessments of every dog prior to rehoming.

All dogs entering our care as a matter of course receive vaccinations, kennel cough vaccinations, parasite treatment, micro-chipping, are spayed/neutered and receive a dental check. Should a dog arrive in our care with more serious veterinary needs these are addressed, and all necessary treatment is funded. We operate a thorough vetting system including pre-adoption questionnaires, initial telephone discussion, home visit and careful introductions with potential adoption matches. All adopters are obliged to sign an agreement to relinquish the animal back into the organisation's care should they no longer be able to meet the requirements of the dog. Follow up support is given post adoption and our ongoing support and advice is available throughout the dog's life.

Greyhound Gap is a specialist rehabilitation facility and houses many dogs that other organisations do not feel qualified to manage. We pride ourselves on continued rehabilitation work with more challenging dogs and resolving behavioural issues prior to rehoming. We also give lifetime behavioural support to our adopters.



Tank

Tank was a young bull lurcher male who joined us from our local stray pound. After his required 7 days, he was facing euthanasia due to kennel stress. We agreed to step in and he joined us here at our own facility. It was very obvious to see that Tank's upset had derived from a noisy environment as at our kennels he faced no such issues. Managing to gain information on Tank's past from local sources revealed that this young boy had been bred for a working life and had passed through multiple hands in a short period of time. With boundless energy and little impulse control, work commenced. Tank absolutely loved to learn and before long started to become a hugely responsive well balanced boy. During 2021 he was lucky enough to find a fabulous home and mend broken hearts after the loss of the family's much loved lurcher girl.

GREYHOUND GAP

TRUSTEES REPORT (continued)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Over the last seven years Greyhound Gap has been working more widely within the local community directing donations of surplus food to families struggling to financially support their dogs. We have also been working with local homeless support charities to provide food to the dogs residing on the streets with their owners. Locally there are no facilities for homeless pet owners, these people and their animals can often be at risk of hardship.

Where possible we also provide basic medical treatment such as disease control and provide basic safety essentials i.e. collars, leads and coats for the dog's wellbeing where necessary. This builds trust bonds between ourselves, the dogs and their owners and should situations arise separating dog and owner we are able to offer a direct safety net. This, in turn, means the dogs do not enter the main stray system therefore placing them at risk.

Towards the end of the 2017 financial year we formulated a relationship with a local Foodbank based in Chesterton, Newcastle Under Lyme. We have now agreed to incorporate the Foodbank into the surplus food program in the hope that provision of dog food to service users helps to reduce the demand on human food and resources. This remains in place and is proving a vital much needed and appreciated service.

In August 2015 we secured a service users contract with the local probation service. This enables offenders ordered by the court to carry out unpaid work to access our facility on a placement basis.

We strongly believe that the bonds formed between offenders and our rescue dogs is mutually beneficial. The project has continued to make great strides with us fast becoming Staffordshire's placement of choice by probation and offenders alike. The scheme has been running for 6 years and a very small amount of our service users have re-entered the judicial service.

During 2017 we secured a grant from Proceeds of Crime in 2018 the scheme was grown to incorporate agility exercises creating stronger bonds between service users and dogs. The Dog Agility has meant free handling of dogs and has shown that the teaching of impulse control to both service users and our current charges has been mutually beneficial. As most of our service users are in the system due to lack of self-control we hope the formulation of stronger relationships and understanding in potentially frustrating situations will help them in general life. We remain extremely proud of the support for this scheme, especially as it is thought to be the first of its kind in the UK.



GREYHOUND GAP

TRUSTEES REPORT (continued)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Since the Charity came into existence we have also on a less formal basis assisted with the securing of stray or abandoned dogs in the local area. Through experience and equipment, we have been able to offer remote monitoring, feeding and subsequent tools to enable a swift outcome in safely securing dogs in danger. Since 2017 this has progressed, and we have found more and more that we are called to assist owners of dogs who have found themselves in a situation where their dogs are lost or stolen. In these instances advice and safe containment where possible to avoid loss through injury or death has been offered with great success. This is a service we are extremely proud of being able to provide and through ever increasing knowledge our skill sets are developing and once again allowing us to maximise our overall impact.

b. VOLUNTEERS



The charity is extremely grateful for the unstinting efforts of its volunteers.

Many of our local supporters turn out in all weathers on a regular basis to help at the kennels with the daily cleaning, maintenance, gardening, vet runs and taking our kennel dogs for their daily exercise, enrichment, playtimes and walks. We have a UK wide network of home checkers who visit the homes of potential adopters enabling us to assess suitability and

match dogs accordingly, and, therefore, to home throughout the country. There are committed groups of helpers who continually step up to man fundraising stalls and events on our behalf, who attend street collections, hold meet and greets and take part in sponsored events.

Others put their brilliant creative skills to use by making collars, cakes, jams, dog treats, hand crafted items and artwork to be sold to raise funds or by simply donating items for our online fundraising auctions.

We are extremely lucky to have such a supportive and wide-reaching community of volunteers and realise that without their efforts we would not be a viable organisation. We appreciate each and every one of those who help us in whatever capacity they can.

During 2021 sadly many of those activities have had to cease due to the pandemic but we have continued to engage with our volunteers during weekly zoom meeting calls and also via Social Media to ensure that they have support and likewise our support network remains in place. Once we are free to resume normal activities for ourselves as a Charity we are assured that the help will remain in place.

Achievements and Performance

a. GOING CONCERN

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

GREYHOUND GAP

TRUSTEES REPORT (continued)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

b. REVIEW OF ACTIVITIES

Rehoming and Rescue Placements

During what turned out to be financially challenging for the 2nd year running Greyhound Gap were still responsible for successfully rehoming or placing into long term foster 73 dogs. We also assisted with safe placements for another 174 dogs. This was achieved via placements into mutually reputable organisations whom we have formulated longstanding ongoing relationships. There was a significant rise in demand for safe placements of Greyhounds and Lurchers throughout the financial year. Although many other breeds were found to be reduced in number, the needs of greyhounds and lurchers did not. Unfortunately places within other organisations were not as forthcoming as during year end 30th September 2020. Many organisations during 2021 started to lack places due to the huge amount of dogs secured during lockdown and beginning to filter into the welfare system. Unfortunately throughout the pandemic and lockdowns, Greyhound racing continued for live streaming and the illegal yearly hunting season as usual progressed ahead. The relationship with both the race track in Yorkshire, other trainers we seek to assist and pound pullers of lurchers remains in place in place and we expect the number of facilitated dogs to continue to increase during the next 12 months. However we are conscious of the fact that spaces will continue to become a premium. So many dogs were sourced during the year 2020 by members of the public and many of those are now being seen to need assistance due to staged returns to work. The continued formulation of the relationships Greyhound Gap has continues to strive for maximum impact and continues to remain alive to opportunities and other avenues to ensure dogs safety without compromising our ethics and charitable aims.



Ettrick

In the early part of 2021 Greyhound Gap were approached by another Greyhound Rescue. They had found themselves with several dogs they felt unable to rehome. In total there were 18, mainly large high prey driven black males. Through our facilitation scheme we set about finding those dogs placements within partnered Greyhound rehoming centres. Within hours, safe havens were found for all dogs with Greyhound Gap receiving 6 directly into their own care. Greyhound Gap handled the transport of the remaining 12 dogs to other trusted facilities UK wide. Ettrick was one of the hounds who landed directly into Greyhound Gaps care. This handsome boy quickly became a firm favourite with the kennels team and it was not long before he found his perfect home with first time Greyhound owners. Ettrick settled well and is totally adored.

GREYHOUND GAP

TRUSTEES REPORT (continued)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

As an organisation, we appreciate the numbers of dogs directly rehomed via ourselves reduced due to the pandemic, we still feel extremely proud. As an organisation, we remained extremely cautious with home placements of the dogs who found themselves in our care. Dogs were only placed into homes where working environments remained the same pre-Covid, throughout Covid restrictions and were expected to remain consistent post-Covid restrictions. This ensured that once normal working patterns resumed, we mitigated the risk of dogs being returned to our care. This was a successful approach and was reflected during the year in physical returns. During the course of the financial year 3 dogs were returned to our care: 2 who had been rehomed 4 years prior due to a serious change in the owner's personal circumstances and only 1 return of a dog rehomed during the financial period. Throughout early 2021 we also saw a trend of applications from those who were not committed to Greyhounds and Lurchers as a breed. However, due to the lack of desired dogs available of breed of choice they were seeking to home 'any' dog. The vetting process during that period had to become much more rigorous to ensure that those whose applications were processed both understood the implications of owning the breed, were competent and capable and were also committed.

Initial meet and greets were held at the kennels between the rehoming team and processed applicants without a dog in mind. Thorough, honest discussions were held with no obligation on either side which was made clear at the time of arranging appointments. All dogs that were rehomed during that period of time were also transported directly for in house meet and greets by the Charity at the potential adopters homes before adoptions were formalised. We felt in the current climate this was the most sensible approach.

During the financial year ending September 30th 2021 Greyhound Gap also actively through advice, attending or physically trapping and safely securing managed to assist 37 owners with the reuniting lost and stolen pets. Remotely many more were reunited thanks to our time and effort to advise others further afield or through lending the necessary equipment to secure the safe capture. During the course of the year, Greyhound Gap worked either individually on set cases or alongside other rescues/teams with the same wealth of experience when needed.

Throughout the later part of the year our work within the community supporting and assisting families who found themselves in a sudden state of unexpected hardship increased dramatically. Thankfully through so many kind donations either dropped to the kennels or delivered directly we were able to continue with our support of not only the community foodbanks but to include another and to support more service users who we were approached directly about in addition to those already on our list.

Respite was also offered for 2 dogs during the financial year whilst their owners received either emergency treatment for mental health or Covid related incidents or attended family situations pertaining to issues created by the pandemic.

Faced with an uncertain financial future ahead we chose to seek to remain fully operational for the 2nd year running. Other than one part time weekend employee being placed on furlough for a 2 week period as our boarding facilities were forced to close, the rest of the staff remained fully in place throughout the whole period.

We are pleased to say for us as a Charity this was absolutely the best decision we could have made and due to that we found ourselves receiving even more support from our followers in appreciation of our continued efforts at the most difficult and challenging of all times.

GREYHOUND GAP

TRUSTEES REPORT (continued)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Fostering and long term foster placements

We continue to work with fully vetted, like-minded individuals creating an invaluable network of foster carers throughout the UK. They are responsible for the general day to day care and the wellbeing of the dogs including emotional support until the time of homing. Our foster carers, in turn, receive full support and guidance from ourselves as an organisation with Greyhound Gap meeting care costs throughout the duration of the dog's stay. For dogs with longer term medical and behavioural issues we seek to source places in permanent foster situations for the remainder of their natural lives. We continue to support both the carer and the dogs and continue to be responsible for the costs of the dog throughout this time.

Fundraising



During the late part of 2019 and the early part of 2020 many new fundraising events had been sourced and added to our events calendar. We were excited and looking forward to the new opportunities presented to us and were laying out plans to maximise our fundraising impact over the coming months.

We had found that our external fundraising abilities continued to grow steadily on the previous year. More markets were added and more Winter/Christmas events were sourced, indeed many we were approached to attend. This was due to our professional and reliable approach to fundraising locally. Event hosts were keen to have us work alongside them.

This continued through into early 2020 with us out each week at multiple events and the amounts raised increasing almost weekly as visitors took the time to return and support us. We hoped to continue that through to Spring/Summer 2020 but sadly that suddenly became evident it was not to be.

In March 2020 the situation relating to Covid hit countrywide. With lockdown implemented we realised that all of our external fundraising sources were about to be removed completely as an option and no return to external fundraising could be potentially envisaged for the remainder of the financial year. Far from a reactionary approach the team remained optimistic and positive and quickly took a proactive approach to looking at alternatives available to the Charity to replace the loss of revenue.

Another of our main revenue sources from our generated boarding income began to cease and completely disappear. Cancellations of bookings of what was to be a full calendar began immediately.

From the trustees remaining alive to the importance of continued growth and development in the fundraising field we realised that a whole new urgent and inventive approach had to be taken.

GREYHOUND GAP

TRUSTEES REPORT (continued)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

As a Charity Greyhound Gap are extremely lucky to have a very large and active online support base. Our supporters are at all times engaged via our social media platforms and we like to think are made to feel a pivotal part of the team. No matter where in the world they are placed, they are kept up to date on a daily basis with the ongoing activities relating to the care and welfare of our dogs. Through this regular engagement and important family feel, our supporters not only welcome but support generously any online efforts to raise funds. A new and exciting increase in online activities was embraced by them all immediately. This continued with great success through out the 2020/2021 financial year.

Throughout 2021 we were able to continue with implemented fundraisers online created during 2020 with a huge amount of unwavering support from our online community. As a proactive organisation each year we already held regular raffles, auctions, craft sales and donated larger goods were offered on Facebook market place but this rapidly increased to lock down quiz nights, online sales of donated goods at set prices, markets, mediumship readings offered, sponsored camp outs in the garden and many more new, exciting and fun activities. We feel that this has opened a whole new avenue of opportunities to use to continue looking at new and inventive ways to maximise our support base. Moving ahead we plan to continue with the increase in online fundraising. Although a tough 2 years it has been revolutionary for us and the continued ability to engage supporters nationwide has had a huge impact.

Towards the latter part of the financial year we were delighted with ease of restrictions to be able to schedule 3 of our yearly large external events. The Cheshire Show was allowed to proceed however it was held over 2 days as opposed to the usual 3. We were extremely pleased to be able to re-engage our target audience. Over the course of the event £5000 was raised which was on par with the amount usually seen during the 3 day event. Furthermore, 2 of our own personal events were also, with ease of restrictions, permitted. The reintroduction of our show at both Trubshaw Cross and Oakamoor were implemented. The events were hugely successful and raised a fabulous £7600. Our volunteers were eager to reconnect with their fundraising activities and the attendance at the events was higher than usual. We can not thank them enough for their continued loyalty and support. With a renewed optimism we could finally once again start to look at external fundraising opportunities for the 2021/2022 season.

As the pandemic hit and lockdowns were implemented, we were also extremely lucky to see our main support base get directly behind us before we even had to seek to ask for help. So many new people set up individual giving amounts and notified us of their intention to continue doing just so. Not just during the pandemic but continuing forward. We were also approached privately by many of our supporters who wished to donate one off larger individual amount to ensure that we were in a better position moving forward through such a precarious time for us as a charity. Others that already donated increased their monthly amount. Our supporters very clearly saw that whilst demand on many other rescues reduced due to so many people suddenly retaining their pets ours due to the situation relating to Greyhound racing and the end of the illegal hunting season increased. We feel that this is also down to the amount of time and engagement we invest into our supporters. They have an extremely heightened sense of awareness relating to the charity its inner workings and all that it entails.

As well as an increase in individual giving we were also lucky to see an increase in donations made and delivered directly to the kennels. We were regularly asked what would help us the most through a difficult period to reduce the overall cost of the dogs care. Tinned meat to go alongside the set purchased complete food did not need to be purchased and the dogs were always well stocked with not only treats and toys but enrichment equipment to ensure we always had a plentiful supply.

GREYHOUND GAP

TRUSTEES REPORT (continued)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

The Amazon Wish List was once again reviewed and items that were more urgently required were changed out and added in place of some others that were not as necessary.

The Valentine's, Mother's Day, Father's Day, and Christmas gift sponsorship, sponsorship of memory baubles at Christmas were all once again well supported and proved to be a huge success during the financial year.

Sadly for us the open days held at the kennels, sponsored sleepovers, fundraising BBQs and evening social events and dog behavioural seminars all had to cease. With constant changes in restrictions we were not able to schedule the events with any surety.

Other avenues of revenue, include stocking dog food for sale to the general public, this year were continuing to show a steady growth in sales. During lockdown this was allowed to continue as it was seen as an essential service. We did though notice a visible decrease in sales as most people seemed to be incorporating purchase of animal supplies within their weekly shops. This isn't an issue that we see continuing once things progress to normality and expect for sales to once again increase.

As is always the case as a Charity we remain grateful to those providing grant assistance for their continued support.

Alongside all of this we continue to work hard within local and national communities relating to awareness. At every available opportunity we strive to engage the public to raise the general profile of greyhounds and lurchers as pets and to educate against the continued occurrence of recorded misuse for sporting purposes.

One of our vital avenues for such is the continued relationship with Crewe Pets at Home store, this has seen continuance and bonds strengthening between our volunteer base and their own team during the financial year. We feel extremely fortunate to once again be chosen as their charity of choice. This enables us to hold fundraising and awareness days in the form of meet and greets, we also participate in the stores own in house fundraising. As one of their nominated charities, we receive around 50% of all revenue raised in the store during their selected fundraising drives.

The store also holds a collection point solely for distribution to Greyhound Gap. Items donated can either be used by ourselves or for sale on fundraising stalls.

Even though we were unable to support them physically instore from March onwards that did not stop their events going ahead. The staff themselves undertook a more active role and continued to work instore to ensure the usual amount of donations expected during the financial year were still harvested and directed to the Charity.

Continuance of relationship building with Newcastle Under Lyme (Business Improvement District) sees the charity remain one of their supported attendees of choice at their events. Surety was received that as soon as restrictions allow, the established partnership will remain.

We remain thankful for the continued support of our local Tesco Stores and Tesco community champions and to our veterinary practices of choice and other businesses.

The securing of our own property also continues to provide us with a hub of donations that is showing a continued increase. More people in the local community are becoming aware of the charity, its

GREYHOUND GAP

TRUSTEES REPORT (continued)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

impact and support is growing constantly. Due to this we are receiving a large number of items that help us further our fundraising aims.

During 2021 we were also fortunate enough to be able to assist and have great results reuniting members of the local community with pet dogs physically brought to ourselves here at the kennels after escaping and being found by members of the public. Those dogs were retained safely until such a time that the owners were found. For those not so fortunate due to our ongoing relationship with Newcastle-Under-Lyme and Stoke on Trent Dog Warden service those dogs were safely released into our care for rehoming at the end of the mandatory 7 days period.

Securing of Kennel Premises

As stated in our Trustees Report for the year ending 30 September 2016 we secured a fit for purpose private rental property. In addition to the kennel facilities, the site also comprises a house and a safe off lead exercise area.

During 2018 we added a new member of staff to work on a part-time basis at weekends and during school holidays. Both of these periods are busier with rehoming and visitors to the yard. We opted once again to recruit via the local animal welfare management college as the new staff member is currently studying to gain relevant qualifications. The qualifications have become more of a necessity since the adaptation of the new animal welfare guidelines implemented in 2017.

Furthermore, at the beginning of 2019 we once again recruited 2 new staff members to the yard team. This has proven massively beneficial once again to the welfare of our dogs and enhanced the ability to add more tailored activities and time spent with each individual dog.

Greyhound Gap continue to be a proud member of the ADCH (Association of Dogs and Cats Homes)

In 2020 we were extremely proud to see a continued much stronger working bond form amongst the staff team as a whole, relationships strengthened, confidence built and communications were heightened hugely. A reflection of this was once again demonstrated in the amount of nominations we were fortunate to receive for the Animal Charity of the Year with Petplan. Although this year we did not make it to the finals we are as always grateful for the continued support and nominations

Our home from home room addition continues to be hugely beneficial to both our dogs, staff and visitors. So many of our dogs have never encountered a home environment before and having a specific space to desensitise them to hoovers, washing machines, tvs, sofas and human space sharing have left them better prepared for their new homes. It also gives the dogs a break from the kennels environment, and they are able, if they chose, to engage in additional enrichment activities.

The room has also provided an additional space for the staff to carry out general duties such as washing up and the washing itself in a more Covid secure manner.

Huge thanks to Wickes who kindly donated the kitchen area for this project.

GREYHOUND GAP

TRUSTEES REPORT (continued)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Developing Public Relations and Promotion of the Charity

Over the year, with the continued growth of social media we have continued to reach a broader spectrum of people nationwide. This has opened a whole new avenue of volunteers and supporters. It also helps with further advancement in fundraising and educational purposes with a larger audience of people actively becoming involved in campaigns headed up by ourselves and other welfare organisations we work alongside. We are enthusiastic that this will continue with a steady growth and enable us to continue to grow our resources.

Unfortunately due to the pandemic we had to continue to cease local community groups activity held at the premises. The site itself is relatively small and due to staff safety and wellbeing being our utmost priority we felt it was too large a risk to take. As soon as is safely possible a small amount of these activities will be gradually re-implemented.

We continue to be extremely active within the local press and media with them giving us many opportunities to both promote the Charity and to continue education in the local and more further reaching communities

The website continues to serve as a front face for the rescue hosting all the relevant information including our current hounds, our adoption guidelines, our online web shop, events, newsletters and any relevant big announcements. The website has continued to receive a large number of both independent and returning hits in line with previous years.

The site also links to our online forum and, whilst numbers posting on there are actually down, visitors continue to use it to view more in-depth details of our dogs available for adoption and our help and advice archives. It allows us to email through the forum's facility the 7500 members if urgent assistance in any form is required. The member rate has continued to grow even though the forum remains in the main inactive.

The Facebook groups and pages have seen a steady influx of new members, the main Facebook group itself is now on over 18,000 these members continue to get involved in direct appeals for help or are applying to become volunteers for the organisation.

c. PUBLIC BENEFIT

The Trustees confirm that we have paid due regard to the Charity Commission guidance on public benefit reporting in deciding what activities the charity should undertake.

GREYHOUND GAP

TRUSTEES REPORT (continued)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Financial review

a. PRINCIPLE FUNDING SOURCES

During the period the charity received income of £319,758 (2020: £335,263). We are well supported with a wide and loyal support base, this coupled with our own fundraising efforts which includes adoption, our own online shop, auctions, raffles, boarding, dog shows, stalls and markets to name a few means we are not reliant upon a limited number of income streams to deliver our objectives and commitments. Included in the amount above we received £9,736 (2020: £18,396) of restricted funds.

Key management personnel

The trustees consider the General Manager is the key member of management personnel of the charity, in charge of directing and controlling, running and operating the Charity on a day to day basis.

b. RESERVES POLICY

Unrestricted reserves are held to ensure the ongoing care of the dogs. Annual operating costs are in excess of £360,000, which reflects the current rising costs. The trustees have set a policy to hold general reserves of £120,000 in order to fund four months of operating costs to enable alternative homes to be sourced for the dogs in the charity's care in the event of the charity's operations having to cease.

At the year end the charity held total reserves of £510,972 (2020: £493,743) of which £7,500 (2020: £13,538) were restricted funds and £272,074 (2020: £275,236) are held in fixed assets less those secured by long term liabilities. This leaves free reserves of £231,398 (2020: £204,969).

Plans for the future

a. FUTURE DEVELOPMENTS

Short to Medium Term Objectives

- We continue with our aim to maintain reserves to £120,000
- We continue to strive for more low risk homing opportunities for our dogs
- We aim to continue to carry out year on year improvements and upgrades to the kennels and kennels house to maximise its potential.
- We will continue to recruit additional volunteers.

Long Term Objectives

- To seek to improve and modernise the kennels facilities to ensure maximum comfort to the dogs in our care.
- To work with more community groups and offer services to a wider range of audiences we feel can benefit from working alongside our dogs.

GREYHOUND GAP

TRUSTEES REPORT (continued)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

- We will be exploring the growth of core aims especially paying attention to the necessity to secure and enable safe placements for what seems to be a growing number of dogs with ourselves and other organisations we work closely with.

Other Objectives

- We will strive to achieve continuous improvement in animal welfare, building on our excellent reputation and aiming to set a benchmark for other similar animal welfare organisations to aspire to. In doing so, to inspire other animal welfare organisations to raise their standards of animal welfare practices in line with our own. This will bring about an improvement way beyond our direct control and reach.
- We will strive to build better relations and networks with like-minded individuals and groups across the UK and continue to work towards educating the public with regards the exploitation and suffering of greyhounds within the racing industry and fight for better welfare reforms.
- We will continue to support the banning of the use of sight hounds in general, in partaking in blood sports and continue to back measures aimed at keeping bans in place. The number of dogs arriving in our care suffering from physical injuries consistent with both fox and badger damage continues to be a great worry to us.

This report was approved by the Trustees on ~~4th~~ 4th July 2022 and signed on their behalf by:



Lisa Cartwright

Trustee and Founder

GREYHOUND GAP

TRUSTEES REPORT (continued)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

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Lisa Cartwright

Trustee and Founder

GREYHOUND GAP

STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 30 SEPTEMBER 2021

	Note	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £	Total Funds 2020 £
Income and endowments from:					
Donations and legacies	2	230,995	9,736	240,731	248,065
Raising Funds	3	79,004	-	79,004	87,139
Other income	4	23	-	23	58
Total income		310,022	9,736	319,758	335,263
Expenditure on:					
Raising funds	5	3,511	-	3,511	2,676
Charitable activities	6	293,244	15,774	299,018	231,573
Total expenditure		286,755	15,774	302,529	234,249
Net incoming/(outgoing) resources before transfers		23,267	(6,038)	17,229	101,014
Transfers between funds	14	-	-	-	-
Net movement in funds for the year		23,267	(6,038)	17,229	101,014
Reconciliation of Funds					
Total funds brought forward		480,205	13,538	493,743	392,729
Total funds carried forward		503,472	7,500	510,972	493,743

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The comparative statement of financial activities can be found in note 19 to the financial statements.

The notes on pages 19 to 28 form part of these financial statements

GREYHOUND GAP

BALANCE SHEET

FOR THE YEAR ENDED 30 SEPTEMBER 2021

	Note	2021 £	2020 £
Fixed assets			
Tangible assets	10	581,644	595,297
Current assets			
Stocks	11	1,000	1,435
Debtors	12	14,161	16,320
Cash at bank and in hand		244,201	224,705
		<u>259,362</u>	<u>242,460</u>
Creditors: amounts falling due within one year	13	(20,464)	(23,953)
Net current assets		<u>238,898</u>	<u>218,507</u>
Total assets less current liabilities		820,542	813,804
Creditors: amounts falling due after one year	13	(309,570)	(320,061)
Net assets		<u>510,972</u>	<u>493,743</u>
Funds			
Unrestricted funds	14	503,472	480,205
Restricted funds	14	7,500	13,538
Total funds	14/15	<u>510,972</u>	<u>493,743</u>

The financial statements were approved and authorised for issue by the Trustees on4th July.....
and signed on their behalf, by:



L Cartwright

Trustee and Founder

The notes on pages 19 to 28 form part of these financial statements

GREYHOUND GAP

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2021

1. ACCOUNTING POLICIES

The principal accounting policies adopted, judgments and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

1.1 Basis of Accounting.

The financial statements have been prepared in accordance with the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Greyhound GAP meets the definition of a public entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The financial statements are prepared in sterling, which is the functional currency of the entity.

1.2 Judgements and Key Sources of Estimation Uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The judgements and estimations that management has made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in the financial statement are as follows:

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, produce life cycles and maintenance are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

1.3 Going Concern

The Charity's activities together with factors likely to affect its future development and financial position are set out in the Trustees' report. The Trustees consider that in the light of the Charity's planned activities and current reserves it has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the financial statements.

1.4 Fund accounting

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

GREYHOUND GAP

NOTES TO THE FINANCIAL STATEMENTS

FOR THE PERIOD ENDED 30 SEPTEMBER 2021

1.5 Income

All income is included in the statement of financial activities when the charity has entitlement to the funds, certainty that receipt of income is considered probable, and the amount can be measured with sufficient reliability.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably, and the charity has been notified of the executor's intention to make a distribution.

Donations are received and included in full in the statement of financial activities when receivable.

Donations include cash raised through street collections and events. It is common at these events for the charity to offer items for sale but the income is not separately identifiable.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Investment income is included when receivable.

Incoming resources from charitable activity are accounted for when earned.

1.6 Expenditure

Expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities. Where costs cannot be directly attributed to particular activities, they have been allocated on a basis consistent with the use of the resources.

Costs in raising funds are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

Support costs are those costs incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters.

1.7 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normal upon notification of the interest paid or payable by the bank.

1.8 Tangible fixed assets and depreciation

Tangible fixed assets are stated at costs less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Buildings	-	2% Straight line
Motor vehicles	-	25% Straight line
Equipment	-	25% Straight line

Freehold land of £250,000 is not depreciated.

GREYHOUND GAP

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2021

1.9 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

1.10 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.11 Pensions

Employees of the charity are entitled to join a defined contribution 'money purchase' scheme. The charity's contributions are restricted to the contributions disclosed in note 7. At the year end there were no outstanding contributions. The costs of the defined contribution scheme are disclosed within costs of charitable activities.

2. INCOME FROM DONATIONS AND LEGACIES

	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £	Total Funds 2020 £
General donations	171,526	-	171,526	185,773
Adoption donations	8,814	-	8,814	9,418
Legacies and grants	50,655	9,736	60,391	52,874
	<u>230,995</u>	<u>9,736</u>	<u>240,731</u>	<u>248,065</u>

3. INCOME FROM RAISING FUNDS

	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £	Total Funds 2020 £
Sale of merchandise	11,659	-	11,659	11,114
Other fundraising activities	67,345	-	67,345	76,026
	<u>79,004</u>	<u>-</u>	<u>79,004</u>	<u>87,139</u>

4. INVESTMENT INCOME

All of the charity's investment income arises from money held in interest bearing deposit accounts.

GREYHOUND GAP

NOTES TO THE FINANCIAL STATEMENTS

FOR THE PERIOD ENDED 30 SEPTEMBER 2021

5. ANALYSIS OF EXPENDITURE ON RAISING FUNDS

	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £	Total Funds 2020 £
Merchandise purchases	3,511	-	3,511	2,676
	3,511	-	3,511	2,676

6. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £	Total Funds 2020 £
Direct Costs				
Veterinary fees	63,862	12,272	76,134	39,677
Kennelling	6,734	-	6,734	9,737
General dog costs	876	-	876	348
Vehicle running costs	9,850	1,002	10,852	5,077
Wages and salaries (Note 7)	125,746	-	125,746	117,314
Dog show	3,834	-	3,834	2,589
Sundry expenses	3,662	-	3,662	1,826
Bank charges	-	-	-	1,177
Bank interest	10,875	-	10,875	12,755
Depreciation	13,653	-	13,653	13,656
Rent & Rates	5,529	-	5,529	3,134
Heat & Light	6,387	-	6,387	5,488
Kennels Maintenance	18,855	2,500	21,355	7,224
Total Direct Costs	269,863	15,774	285,637	221,213
Support costs				
Insurance	2,584	-	2,584	2,452
Telephone	2,799	-	2,799	2,808
General administrative costs	1,937	-	1,937	1,160
Postage and packaging	1,628	-	1,628	1,114
Health and Safety	803	-	803	36
Legal fees	1,475	-	1,475	1,750
Independent examiners fees	1,040	-	1,040	1,040
Training	160	-	160	-
Total Support Costs	13,381	-	13,381	10,360
Total Expenditure	286,244	15,774	299,018	231,573

GREYHOUND GAP

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2021

7. STAFF COSTS

Staff costs during the year were as follows:

	2021 £	2020 £
Wages and salaries	119,027	111,045
Social security costs	4,477	4,177
Pension costs – defined contribution	2,242	2,092
	<u>125,746</u>	<u>117,314</u>

The average number of employees during the year, calculated on the basis of full-time equivalents was 8 (2020: 7).

No employee received remuneration of more than £60,000 during the period.

8. TRUSTEES REMUNERATION AND EXPENSES

During the year remuneration was paid to Lisa Cartwright, being a trustee of the charity, arising from her position as general manager of the charity. During the year remuneration totalling £24,296 (2020: £23,726), pension contributions £554 (2020: £530) was paid. The remuneration is paid in accordance with the clauses laid out in the CIO's Foundation Constitution.

No other Charity Trustee received payment for professional or other services supplied to the Charity (2020: £Nil).

9. CORPORATION TAX

The charity is exempt from tax on income and gains falling with section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects

GREYHOUND GAP

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2021

10. TANGIBLE FIXED ASSETS

	Freehold Property £	Motor vehicles £	Equipment £	Total £
Cost				
At 1 October 2020	603,432	24,734	3,610	631,776
Additions	-	-	-	-
Disposals	-	-	-	-
At 30 September 2021	603,432	24,734	3,610	631,776
Depreciation				
At 1 October 2020	20,030	13,741	2,708	36,479
Charge for the year	7,068	5,683	902	13,653
Disposals	-	-	-	-
At 30 September 2021	27,098	19,424	3,610	50,132
Net book value				
At 30 September 2021	576,334	5,310	-	581,644
At 30 September 2020	583,402	10,993	902	595,297

11. STOCKS

	2021 £	2020 £
Fundraising stock	1,000	1,000
Web shop stock	-	435
	1,000	1,435

12. DEBTORS

	2021 £	2020 £
VAT recoverable	4,675	3,132
Debtors & Prepayments	9,486	13,188
	14,161	16,320

13. CREDITORS: Amounts falling due within one year

	2021 £	2020 £
Bank Loan	10,491	10,201
Trade Creditors	1,849	4,296
Accruals	8,124	9,456
	20,464	23,953

GREYHOUND GAP

NOTES TO THE FINANCIAL STATEMENTS

FOR THE PERIOD ENDED 30 SEPTEMBER 2021

14. CREDITORS: Amounts falling due after one year

	2021 £	2020 £
Bank Loan	309,570	320,061
	<u>309,570</u>	<u>320,061</u>

The bank loan is secured by a legal charge on the freehold property Grindlestone Edge House, Cobmoor Road, Kidsgrove.

15. STATEMENT OF FUNDS

	Balance at 1 October 2020 £	Incoming resources £	Outgoing resources £	Transfers £	Balance at 30 September 2021 £
Unrestricted Funds					
General Funds	480,205	310,022	(286,755)	-	503,472
Restricted Funds					
Vehicle repairs	-	1,002	(1,002)	-	-
Enrichment room refurb	-	2,500	(2,500)	-	-
Vet fees	6,038	6,234	(12,272)	-	-
Roof structure replacement	7,500	-	-	-	7,500
	<u>13,538</u>	<u>9,736</u>	<u>(15,774)</u>	<u>-</u>	<u>7,500</u>
Total funds	<u>493,743</u>	<u>319,758</u>	<u>(302,529)</u>	<u>-</u>	<u>510,972</u>

The general funds are the free funds of the charity which are not designated for particular purposes.

Restricted donations were received of £9,736 in relation to veterinary fees for specific dogs, vehicle repairs and refurbishment of the enrichment room.

Grants totalling £7,500 were received in the prior year for the replacement of the roof structure. Of this amount £nil had been spent by the year end.

GREYHOUND GAP

NOTES TO THE FINANCIAL STATEMENTS

FOR THE PERIOD ENDED 30 SEPTEMBER 2021

STATEMENT OF FUNDS 2020

	Balance at 1 October 2019 £	Incoming resources £	Outgoing resources £	Transfers £	Balance at 30 September 2020 £
Unrestricted Funds					
General Funds	379,191	318,867	(215,853)	-	480,205
Restricted Funds					
Employee costs	-	5,000	(5,000)	-	-
Vet Fees	6,038	13,396	(13,396)	-	6,038
Roof structure replacement	7,500	-	-	-	7,500
	<u>13,538</u>	<u>18,396</u>	<u>(18,396)</u>	<u>-</u>	<u>13,538</u>
Total funds	<u>392,729</u>	<u>335,263</u>	<u>(234,249)</u>	<u>-</u>	<u>493,743</u>

The general funds are the free funds of the charity which are not designated for particular purposes.

Restricted donations were received of £18,396 in relation to veterinary fees for specific dogs and employee costs.

Grants totalling £7,500 were received in the prior year for the replacement of the roof structure. Of this amount £nil had been spent by the year end. Since the year end this amount has been fully expended.

16. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Tangible fixed assets	581,644	-	581,644	595,297
Current assets	251,862	7,500	259,362	242,460
Creditors due within one year	(20,464)	-	(20,464)	(23,953)
Creditors due after one year	(309,570)	-	(309,570)	(320,061)
Total funds	<u>503,472</u>	<u>7,500</u>	<u>510,972</u>	<u>493,743</u>

GREYHOUND GAP

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2020

ANALYSIS OF NET ASSETS BETWEEN FUNDS 2020

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Tangible fixed assets	595,297	-	595,297	608,953
Current assets	228,922	13,538	242,460	137,950
Creditors due within one year	(23,953)	-	(23,953)	(25,297)
Creditors due after one year	(320,061)	-	(320,061)	(328,877)
Total Funds	480,205	13,538	493,743	399,521

17. RELATED PARTY TRANSACTIONS

As referred to in note 8 remuneration was paid to a trustee of the charity, arising from her position as general manager of the charity.

There are no related party transactions in the reporting period that are required to be disclosed.

18. CONTROLLING PARTY

The charity is controlled by the trustees.

GREYHOUND GAP

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2021

19. COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total Funds 2020 £
Income and endowments from:			
Donations and legacies	134,402	23,021	157,423
Raising Funds	100,616	-	100,616
Other income	74	-	74
Total income	<u>235,092</u>	<u>23,021</u>	<u>258,113</u>
Expenditure on:			
Raising funds	5,204	-	5,204
Charitable activities	250,218	9,483	259,701
Total expenditure	<u>255,422</u>	<u>9,483</u>	<u>264,905</u>
Net incoming resources before transfers	(20,330)	13,538	(6,792)
Transfers between funds	4,517	(4,517)	-
Net movement in funds for the year	<u>(15,813)</u>	<u>9,021</u>	<u>(6,792)</u>
Reconciliation of Funds			
Total funds brought forward	395,004	4,517	399,521
Total funds carried forward	<u>379,191</u>	<u>13,538</u>	<u>392,729</u>