

FOOTBALL BEYOND BORDERS



Company Limited by Guarantee
Charity Registration Number: 1158046
Company Registration Number: 8809181

Charity Annual Report and Accounts

For the year ended 31 August 2020

FOOTBALL BEYOND BORDERS

Annual Report and Financial Statements For the year ended 31 August 2020 Contents



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Legal & Administrative Information For the year ended 31 August 2020

Charity Name	Football Beyond Borders.																
Charity Registration	The Charity was registered with the Charity Commission on 26 July 2014. The registration number is 1158046.																
Company Registration	The company was incorporated on 10 August 2013. The registration number is 8809181.																
Registered Office	Football Beyond Borders, Unit 4, Warwick House, Overton Road, London, SW9 7JP																
Governing Document	Memorandum and Articles of Association dated 10 August 2013 as amended by special resolution on 25 June 2020.																
Objects	<p>To act as a resource for young people up to the age of 30 by providing advice and assistance and organising programmes of physical, educational and other activities as a means of:</p> <ul style="list-style-type: none">(a) advancing in life and helping young people by developing their capacity to become engaged in public life for the betterment of themselves and society as a whole.(b) advancing education.(c) relieving unemployment.(d) providing recreational and leisure time activity in the interests of social welfare and social harmony for people living in the area of benefit who have need by reason of their youth, age, infirmity or disability, poverty or social and economic circumstances with a view to improving the conditions of life of such persons.																
Board of Trustees	<p>The Trustees who served during the year or who were serving at the date of this report were:</p> <table><tr><td>Matt Stevenson-Dodd</td><td>(chair) (appointed 30 September 2020)</td></tr><tr><td>Keme Nzerem</td><td></td></tr><tr><td>Richard Wheeler</td><td>(chair from 1 January 2020–30 September 2020)</td></tr><tr><td>Ian Gethin</td><td>(treasurer)</td></tr><tr><td>Alex Carroll</td><td></td></tr><tr><td>Barak Ngoma</td><td>(appointed 10 April 2020)</td></tr><tr><td>Zoya Wallington</td><td></td></tr><tr><td>Olalekan Ojumu</td><td>(resigned 1 January 2020)</td></tr></table>	Matt Stevenson-Dodd	(chair) (appointed 30 September 2020)	Keme Nzerem		Richard Wheeler	(chair from 1 January 2020–30 September 2020)	Ian Gethin	(treasurer)	Alex Carroll		Barak Ngoma	(appointed 10 April 2020)	Zoya Wallington		Olalekan Ojumu	(resigned 1 January 2020)
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Ian Gethin	(treasurer)																
Alex Carroll																	
Barak Ngoma	(appointed 10 April 2020)																
Zoya Wallington																	
Olalekan Ojumu	(resigned 1 January 2020)																
Key Management Personnel	Those in charge of directing, controlling, running and operating the Charity on a day to day basis are the Chair together with Jack Reynolds (Co-CEO) and Jasper Kain (Co-CEO).																
Bankers	Natwest Bank South Norwood Branch 83-84 High Street London, SE25 6YZ																
Auditor	Maurice William Brindley BSc FCA Brindley Millen Ltd 167 Turners Hill Cheshunt Hertfordshire, EN8 9BH																

Foreword from the Chair For the year ended 31 August 2020

Introduction from the Chair of the Board of Trustees

I am pleased to be writing this introduction as the Chair of Football Beyond Borders (FBB).

I was delighted to be appointed as chair following an extensive recruitment process in the summer and am excited about what the future holds for the organisation. It combines the core values of youth work with an impressive commitment to a diverse, talented and ambitious team who are driven by a purpose to ensure young people develop the necessary skills and grades to make a successful transition into adulthood.

I would also like to express my sincere thanks on behalf of the board and everyone at FBB to my predecessor Richard Wheeler who led the board as interim chair through an unprecedented time in our history as we responded to the Covid-19 pandemic. We are delighted that Richard has agreed to remain a trustee and valued board member.

The last 12 months will be a year that we will never forget. The onset of Covid-19 and the subsequent lockdowns ensured that it was very much a year of two halves for the organisation.

Before the pandemic there were two main priorities.

Firstly the sign off of our 3 year organisational strategic plan (2020-2023). This outlined plans to codify our programme to ensure readiness for national scale, supported by the doubling of our income and staff team.

The second priority was to deliver our largest ever event to date. The FBB Annual Showcase in February 2020 delivered in partnership with corporate partner Gillette, at the Tottenham Hotspur stadium, felt like a seminal moment for the organisation. Joined by keynote speaker, the former footballer and pundit Ian Wright, our young people took centre stage to share countless moving testimonies. The impact of the FBB programme on their lives was clear and guests left with a sense of optimism for the future.

In many ways it felt like a seminal moment for the charity with more momentum and interest in FBB than at any time since its formation as a charity in 2014. A month later and with the onset of Covid-19 in the UK, we entered into a very different phase. From mid March to mid May, the board met weekly to navigate the challenges presented by the lockdown and ensure stability for the organisation.

It was impressive to see how the organisation adapted to the pandemic. Galvanised by an internal mantra 'every young person, every week' and the launch of the FBB Virtual School, the team embarked on new fundraising efforts to recover lost forecast income. This resulted in us surpassing annual fundraising targets by 30% and with new internal regulations brought in to ensure financial prudence, we ended the year in a strong position.

This Annual Return tells a story of significant progress in our impact model, continued growth and increased financial security, and all this in the face of significant external challenges.

We are delighted by another year of progress in the development of our FBB Schools programme. This year we worked with 761 students across 46 programmes, from September 2019 to August 2020. Of these students 28% of our young people were identified as being at risk of exclusion and 50% were identified as being passive learners. 98% of our students went on to finish the academic year in school.

After such a turbulent year, we were proud to see that 78% of our programme graduates the English and Maths GCSE (compared to 56% nationally of students eligible for Pupil Premium) which we know are the key stepping stones to adult life. I want to extend my congratulations to all of them for their hard work and success.

The support of headline partners with Gillette, Impetus and Nike was invaluable to support our plans to continue developing our programme and offer consistent support to young people.

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Foreword from the Chair For the year ended 31 August 2020

We pride ourselves on our working culture which is underpinned by a commitment to creating a relational, representative and developmental workplace. We were pleased to see the creation of two representative groups (the race and women's group) as well as the formation of a Youth Board and appointment of our first Youth Trustee, Barak Ngoma who is an FBB programme graduate.

We go into the next academic year with significant momentum behind us, both in terms of both our impact and business model. None of this would have been possible without the dedication of our staff team, our Board of Trustees and our Committee members. I want to take this opportunity to thank them for all they have given this year.

Matt Stevenson-Dodd

Matt Stevenson-Dodd (May 26, 2021 18:08 GMT+1)

Matt Stevenson-Dodd
Chair of the Board of Trustees

May 26, 2021
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The Trustees submit their report and the financial statements of Football Beyond Borders (“the Charity”) for the year ended 31 August 2020. The financial statements have been prepared in the format prescribed by the Statement of Recommended Practice: Accounting and Reporting by Charities (SORP2015 (FRS102)) (revised 1 January 2020) and the Financial Reporting Standard 102. The legal and administrative information set out earlier in this document forms part of this report. This report also constitutes a directors’ report required by section 415 of the Companies Act 2006 as all Trustees of a charity company are directors.

I. Structure, Governance & Management

I.1. Trustees

The Trustees meet at least four times annually to discuss a full range of matters relating to strategy, project work, recruitment, finance and general administration.

The induction process for any individual newly-appointed to the Board of Trustees comprises – in addition to our statutory safeguarding requirements as set out in Department for Education and Charities Commission guidance - an initial meeting with at least two of the Trustees (whenever possible one of these two Trustees being the Chair) and receipt of copies of:

- the memorandum and articles of association
- the most recent financial statements
- the organisation’s strategic objectives for the year
- the Charity Commission’s guidance ‘The Essential Trustee’.

The Trustees were delighted to complete the recruitment of Matt Stevenson-Dodd as Chair of the Board of Trustees in September 2020. Matt brings a fantastic combination of operational and Board experience to the role through his time as CEO of Street League and Trust Impact alongside his work on the boards of the Sport for Development Coalition, People’s Postcode and St John’s Ambulance. Throughout a rigorous recruitment process, Matt showed himself to be the ideal candidate for this next stage of the organisation’s growth.

Alongside the appointment of a new Chair, much of the Board’s focus this year has been on navigating the operational and financial challenges created by Covid-19. Our previous set of accounts detailed the cost reductions and programme decisions taken in response to the early stage of the pandemic. This combination of maintaining the quality of our programme for our young people, whether in person or online, alongside ongoing cost controls has enabled the organisation to remain financially secure throughout the past 12 months. FBB have continued to deliver almost all of its services during this time due to the move to create a Virtual School. The success of this Virtual School in providing academic and social and emotional support to those young people whom schools were struggling to reach has in turn enabled the organisation to attract additional funding to make up for a significant part of the income initially lost due to Covid-19.

Each year it’s the trustees’ responsibility to state whether or not the annual accounts have been drawn up on a going concern basis. Going concern is the assumption that an entity, in this case the charity, has the resources (financial or otherwise) needed to continue operating for the foreseeable future and, in particular, for at least 12 months from the date of approval by the trustees of these accounts. If the going concern principle did not apply then the accounts would be drawn up on an insolvent basis.

As with last year, as part of this year’s going concern review, the trustees have had to consider the likely impact of the Covid-19 pandemic on its operations. The board has concluded that the financial risks to those operations have increased significantly as a result of the lockdown restrictions imposed by the Government and the closure of schools and facilities. However, on submitting these accounts in May 2021, the Board remain confident the charity is a going concern for the next 12 months, regardless of whether the current progress in vaccination and reduced infection rates continues. This is based on a detailed review of the organisation’s latest month end closing balance, level of unrestricted reserves and our funding pipeline (both secure and target) as evidenced by our cashflow forecast.

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1.2 Finance, Governance, and Risk Committee (FGRC)

The FGRC was set up in October 2019 to provide additional oversight and expertise to these fundamental areas of the organisation in accordance with the Charity Governance Code. The Committee is formed by a minimum of two Members of the Board of Trustees (Ian Gethin and Zoya Wallington) and three Non-Executive Directors (Ahmed Salim, Andrew Roberts and Samara Lawrence) with specialist expertise in the areas such as risk management, charity law, governance, compliance and charity finance.

There were no changes to the membership of the Committee during the period of these accounts.

All activities of the FGRC are shaped by the Committee's Charter which was established by the Board of Trustees upon the Committee's formation in 2019.

We have summarised below where progress has been made against each category of the charter:

The separate categories for the charter and key comments against each are listed below:

1. External Audit/Examiner. In the previous year, Brindley Millen Ltd was selected as the auditor by the Board of Trustees following a tendering process with quotes received from 11 different auditors. We continued with the same auditor for this financial year.
2. Internal Controls. The successful recruitment of a qualified accountant as Finance Manager has enabled us to make good progress on Internal Controls. The organisation has established a new expenditure controls policy to ensure that all expenditure is properly authorized, reviewed and accounted for.
3. Risk Management. Following the review of our risk management approach in the previous set of accounts, we've made good progress in embedding this new approach across this financial year. Members of the Senior Leadership Team are regularly reviewing and updating risks in their department and these risks are informing strategic decisions and resource allocation at Executive and Board level.
4. Annual Financial Statements. Fulfilled the charter mandate with FGRC reviewing and approving the latest annual accounts after holding a call to discuss the draft accounts with management and the accountant engaged to prepare the accounts, and then approving the final set of accounts following review by the auditor.
5. Financial Reporting. The recruitment of a Finance Manager has supported significant progress on this item with implementation of the Xero accounting system and development of key finance metrics. FGRC, Board and Exec now have consistent information to review and interrogate historic financial performance. Financial reporting is built around a monthly information pack including 18 month cashflow forecast, performance against budget, and aged receivables / payables.
6. Treasury and Cash Management. No progress on this item due to satisfaction with existing arrangements. This is likely to be a priority area for change next year.

Overall, it is felt that committee has made progress in the key areas of financial reporting, internal controls, risk management and reviewing annual financial statements.

1.3 Risk Management

The Trustees acknowledge that they have a responsibility for the identification and proper management of risks faced by the Charity in achieving its primary aims. The Trustees have therefore assessed the major risks to which the Charity is exposed, in particular those relating to the specific operational areas of delivering services in schools, its investments and its finances. A particular focus of risk management for the period of the accounts was on the additional risks created by Covid-19. The Trustees sought to mitigate risk in this area, by monitoring reserve levels, by ensuring that controls exist over key financial systems, and by examining the operational risks faced by the charity.

Following the FGRC's review of risk management discussed in the previous Financial Statements, much of the focus for this year was on embedding this revised approach. The table below sets out a summary of the key risks which the organisation identified and worked to mitigate during this period.

Risk	Risk Management
Loss of significant external funder	<ul style="list-style-type: none"> Financial red lines remain in place (no more than 15% from any one funder / no more than 60% trusts and foundations) Move to multi-year agreements with significant corporate and trust and foundation partners Hiring of Individual Giving Lead and Schools Sales Lead to enable further diversification of funding sources
Significant incident / injury of a young person while in the care of FBB	<ul style="list-style-type: none"> Changes to enrolment process to ensure all key medical / risk information is collected on a young person before sessions begin Trips policy review and amended in light of Covid specific concerns Additional layer of review added for risk assessments for trips All staff continue to complete First Aid training annually
Spikes in staff illness / staff unable to attend sessions	<ul style="list-style-type: none"> Ops Manager reviewing options for PPE and testing Increased expenditure allocated for avoiding public transport / daily office cleaning / use of PPE HR Manager drafting 'Working Culture' section of Back to Work Plan Reduced working hours / whole office shutdown for annual leave introduced
Loss of sensitive data	<ul style="list-style-type: none"> Contracting external providers for IT security and data protection Review of data flow and data access with reductions made to who has access to what Two Factor Authentication enabled on G-Drive and Salesforce. Automatic password resets across all key platforms
Potential liabilities	<p>We ensure that insurance cover is appropriate and up-to-date, including employer's and public liability.</p> <p>The Charity is fully compliant with regulatory requirements. We have updated our policies on:</p> <ul style="list-style-type: none"> Data Privacy Safeguarding and Child Protection Online Safety Grievance Policy Disciplinary Policy Mobile Phone Policy Whistleblowing Policy Anti-Fraud Policy <p>The above policies have been made freely available to the public on our website</p>

2. Programmes and Impact

Our Mission

FBB supports young people who are passionate about football but disengaged at school in order to help them **finish school** with the **skills** and **grades** to make a successful transition into adulthood. We do this by providing long-term, intensive support, built around relationships and young people's passions, in the classroom and beyond.

Finish School: 98% of our young people finished the year in school.

Skills: 60% of our young people improved their SEL scores over the course of the year.

Grades: 78% of our young people achieved a Level 4 or above in their English and maths GCSEs.

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In line with our trajectory over the past six years, 2019-20 was another year of growth for FBB. 761 participants took part in more than 3 FBB sessions, and were part of our tracked cohort, which was a 24% increase in participants from the previous year.

	2016/17	2017/18	2018/19	2019/20
Total participants	210	293	612	761
Total projects	14	19	37	46

Of the 761 young people we worked with this year, 567 (75%) were boys, and 194 (25%) were girls. We continued to grow our reach in the North West, expanding from 93 young people in 2018-19 to 222 in 2019-20.

FBB Schools:

In 2019-2020, all of our programmes centred around our core FBB Schools programme. We codified the FBB Schools programme strands so that everything we do supports a young person to achieve the outcomes of improved social and emotional skills and their GCSE Level 4 or above in English and Maths. The programme pillars are as follows:

1. Classroom
2. Pitch
3. Trips
4. Interventions

Because of the huge impact of being unable to deliver our work in schools due to Covid, the year has to be split into two areas: pre-pandemic and during lockdown.

FBB Schools (pre-pandemic)

Sessions delivered	849 (in Term 1 and 2)
Total Session Hours	1698 (in term 1 and 2)
Session Attendance	83% (in T1 and T2) (up from 81.6% in 2018-19)

Our programme is run in partnership with secondary schools across the UK. This year, the pandemic has demonstrated the role that schools play: they are a vital community for every young person. They are not just about attainment, but provide a space for social and emotional growth, positive adult and peer relationships, and foster a sense of safety and security in a young person's life.

According to the Education Endowment Foundation's extensive research, social and emotional learning (SEL) is most effective when taught explicitly. We do this through our bespoke SEL curriculum, which works through each CASEL competency in six-week classroom projects. The football sessions then allow young people to put these skills into practice. For FBB, the football pitch is a safe space for our young people to experience, reflect on and learn from both positive and negative emotions.

For the most at-risk young people, therapeutic support is needed in addition to the SEL curriculum as it provides the space for intensive, relational work on the underlying causes of their disruptive behaviour.

Although the year was cut short due to school closures, we are delighted that 98% of our young people finished the year in school. Nationally, school exclusions increase annually between the ages of 10-14, whilst this is not the case for FBB participants. The rate at which young people on an FBB programme are excluded or manage-moved declines as young people spend more time with FBB.

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Outcomes

Preventing Exclusions

This year 98% of our young people finished the year in school. 93% of our At Risk cohort were not excluded or manage-moved from school (183 of 195 participants). 99% of our Passive Learners and Role Model participants were not excluded from school (496 of 499 participants).

The exclusion and manage-moved rate for our young people declines as young people spend more time with FBB.

- Year 1: 97.6%
- Year 2: 98.3%
- Year 3: 100%

GCSE Results

78% of our programme graduates achieved a Level 4 or above in their English and maths GCSEs compared to 56% for disadvantaged students nationally.

88% achieved a Level 4 or above in English Language and/or English Literature.

80% achieved a Level 4 or above in maths.

Social and Emotional Learning

60% of our young people improved their SEL scores over the course of the year.

68% of our young people who were at risk of exclusion improved their SEL skills.

Young people who were in their second year of FBB had slightly stronger SEL scores than young people in Year 1 of the programme.

FBB Virtual School (during the lockdown)

We launched the FBB Virtual School in April 2020 after a rapid design sprint across six days: a process that enabled us to establish exactly what young people were experiencing and how we could best support them in the new digital world.

Conducting over twelve hours of consultation directly with the people who matter most to our programme – young people, their parents, our frontline staff and partner schools – allowed us to decipher and define the problem our digital delivery model needed to solve. The problem was that young people were lacking structure and routine, missing their friends, and struggling to complete school work without the help of teachers. Then the FBB staff team generated ideas to meet these needs, and we prototyped the ones we had most confidence in and established our approach to testing as quickly as we could. We wanted to ensure that our digital programme kept young people on track to develop the social and emotional skills that are so vital to living a fulfilled life, and knew would be most challenged by a lockdown context.

When the Covid-19 pandemic reached the UK, FBB acted quickly to pull our staff out of schools on the Monday before lockdown was announced. We were then faced with a decision: do we stop all of our operations and programmes and prepare for the next academic year, or do we try and support our participants in whatever way possible? FBB's core values - 'We put young people first' and 'We care' - meant that there was only one real possibility. So, we entered lockdown determined to turn the crisis into an opportunity.

- We were able to reach **93% of the total cohort**.
- We continued to work with **24 groups** out of the 46 mainstream FBB programmes.
- We delivered **332 FBB Virtual Sessions**.
- We delivered **178 Digital 1:1 TWP sessions**.
- We delivered **1158 one-to-one calls with participants**.

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- We delivered **1853 parent/carer calls**
- We ran **three-week creative projects**, focused on young people's passions. These were attended by **60** young people.
- We ran **five** summer holiday programmes digitally

Testimonials

"We have had the privilege and opportunity to be part of the Football Beyond Borders Programme (FBB) an incredible organisation which has created meaningful change at Harrop Fold School and the lasting impact in terms of the evident impact the programme has made, it can be described as nothing but magical. The value of FBB to our school is that football offers an incredible pathway to learning life skills. Football has helped the boys build confidence on and off the field and taught them how to grow through moments of success and disappointment. We saw firsthand how the FBB Programme changed the boys involved; exclusion rates in some cases were non-existent (and significantly reduced in others); attendance rates significantly improved and a significant improvement in their general presentation towards staff/peers and attitude towards school and their studies. We saw, firsthand, how the programme using football as the driver brought the young people and school back together."

Emma Atkinson, Associate Headteacher, Harrop Fold School

"FBB have been amazing these last two years, their ability to connect in a positive light with some of our most challenging and complex students has been outstanding. The team which have been part of our school community, go above and beyond to provide life changing experiences to our young people. Even through these unprecedented times the FBB team have maintained regular contact with the cohort of students, providing constant reassurance during this strange time. I personally would like to thank every single member of the team as they have made a monumental impact on the students they have worked with but also on the Sedgehill community."

James Potter, Deputy Headteacher, Sedgehill School

"FBB has helped to support students' emotional and social well being. The in-class sessions have positively influenced students' ability to overcome problems in a logical and emotionally intelligent way. This in turn has promoted the acceptance of the ideas and input of others, whilst also allowing students to work collaboratively to come to a conclusion. Not only has this increased students' confidence levels, but also allowed them to form friendships with others external to those they would ordinarily socialise with. This has really promoted a sense of acceptance and family, with students increasing their knowledge and understanding of the cultures, traditions, religions and backgrounds of other students and the wider community."

Michelle Peavoy, Assistant Vice Principal, Coop Academy Manchester

"Historically, boys have been more difficult to engage in our school. FBB have been able to tap into something that they all love (football) and use this as a channel of communication. It has allowed the practitioners to form strong relationships with the students. The boys have really opened up and, consequently, addressed some of the barriers to their learning."

Bradley Cornish, Assistant Principal: KS3 Achievement, Saint Gabriel's College

The Trustees would like to thank the staff and pupils of the following schools who have helped to make these achievements possible: Archbishop Lanfranc Academy, Archbishop Tenison's School, Bacon's College, Beauchamps High School, Chestnut Grove Academy, Chorlton High School, Coop Academy Manchester, Evelyn Grace Academy, Harris Garrard, Harris Morden, Harris Peckham Academy, Harrop Fold School, Haverstock, Hyndburn Academy, Kemnal Technology College, Ladybridge Community School, Marsden Heights Community College, Salford City Academy, Sedgehill School, Saint Gabriel's College, St Joseph's College, St Mark's Academy, St Mary Magdalene C of E School, The Albion Academy, The Barlow RC High School, The Elmgreen School, Totteridge Academy, Unity School, Walthamstow Academy, William Hulme Grammar School, Woodlands Academy.

We also would like to thank the staff and pupils at the following Alternative Provision and Primary Schools: Beckmead Family of Schools, CSS Children's Support Services, Educational Diversity, Harris Aspire Academy Sandringham Primary School.

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Coverage

The FBB youth brand continues to grow. This was exemplified by our Annual Showcase event which saw over 500 guests attend at the new Tottenham Hotspur Stadium in partnership with Gillette. Former footballer and pundit Ian Wright was our special guest and the evening featured a campaign launch with England footballer Raheem Sterling.

Lockdown forced us to be innovative. This began with the launch of the digital launch of our FBB Virtual School which featured regular publication of our young people's work whilst also providing an opportunity for young people to take part in a range of well being and educational activities that were uploaded onto our social media channels. Highlights included a special lockdown 'Football Challenge' video featuring our young people and an array of football stars including Trent Alexander-Arnold, Aaron Wan Bissaka, Phil Foden and Chris Smalling.

There was also the launch of 'Isolation Diaries'. The series which spanned across a six month period, featured a selection of FBB participants, parents and staff who provided a weekly diary entry from their bedrooms documenting the impact of the lockdown. It became a weekly staple across our social media channels and serves as a special historical record of this unprecedented time. We received plaudits for these efforts, through the awarding of the Social & Environmental Impact award at the Sports Industry Awards and the Education award from the Centre for Social Justice.

Our social media channels continue to grow with over 50,000 followers across all of our channels, which is impressive for a charity of our size.

3. Financial Review

Funding for the Charity comes mainly from partner school service delivery fees, grants, corporate partnerships, supporter donations, legacies, and events. The trustees would like to express their thanks and appreciation to the following benefactors for their very generous support:

Corporate partners:

- Nike
- Gillette & Venus
- Salesforce
- Mishcon De Reya
- PayPal
- Bridgepoint Capital
- Hill & Knowlton Strategies
- Heinz
- Intuit Quickbooks
- The FA

Grant making trusts and foundations

- Sport England
- Esmée Fairbairn Foundation
- Paul Hamlyn Foundation
- Comic Relief
- Rayne Foundation
- Impetus
- Young Londoners Fund
- Nesta
- Raise Your Hands
- Clarion Futures
- London Community Response Fund
- King Baudouin Foundation
- Iguana Trust

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Annual Report of the Trustees For the year ended 31 August 2020

Special mentions to the following individuals:

- Alastair Gibbons
- Harry and George Hastings
- Hannah and Tasha Brady
- Kevin Reynolds
- Miranda Porritt
- Nicky and Richard Vernon

And in loving memory of:

- Sean Brady
- Morris Gordon
- Amir Hasan
- Freddie McLennan
- Rob Teppett

And finally, a huge thank you to all those involved with the FBB2020 Challenge who raised more than £25,000 to support our work.

3.1 Financial Activity and Financial Position

The Statement of Financial Activities, Balance Sheet and Statement of Cashflows can be found on pages 18, 19 and 20 respectively. The Charity's reserves increased by £674,842 (2019: increased by £115,576). The balance sheet shows total net assets of £1,183,155 (2019: £508,313). Cash increased £531,836 from £432,885 to £964,721.

Included in total funds are amounts totalling £235,476 (2019: £56,643) which are restricted. These monies have either been raised for, and their use restricted to, specific purposes, or they comprise grants subject to grantor imposed conditions. Full details of these restricted funds can be found in note 8 to the accounts together with an analysis of movements in the year.

3.2 Reserves Policy

In August 2020, the Board of Trustees reviewed and amended the organisation's reserves policy to require a higher level of reserves to be maintained. This is as a result of our increased size and reach as an organisation. Football Beyond Borders' reserves policy is to maintain a sufficient level of reserves to enable operating activities to be continued, taking account of potential risks and contingencies that may arise from time to time. The Board of Trustees has set the charity's reserves requirement as a target range between three to four months of normal operating expenditure. This corresponds to one school term, which is the basis of the charity's invoicing cycle. At 31 August 2020 the Charity had net free reserves of £852,660 (2019: £435,554) as follows:

	2020 £	2019 £
Total reserves	1,183,155	508,313
Less: restricted funds	(235,476)	(56,643)
Less: intangible fixed assets	(16,173)	-
Less: tangible fixed assets	(78,846)	(16,116)
Free reserves	852,660	435,554
Free reserves requirement:		
3 to 4 month's budgeted routine expenditure	500,000	437,500

The organisation's current reserve levels are currently at 5.73 months budgeted routine expenditure. The Trustees are aware that this falls slightly above the upper end of the target reserve level. Given the uncertainty over the short to medium term fundraising and economic climate along with the forecast expansion of our programme reach, the Trustees are

satisfied that these additional reserves are justified in the short term without adjusting our long-term expectation for reserve levels. The Trustees will review the charity's reserves requirements at the end of the next financial year, once the short-term uncertainty created by Covid has been reduced.

3.3 Key Management Remuneration

The Trustees carry out an annual pay review to ensure that the charity's pay levels are fair, competitive and an effective use of Charity funds.

4. Plans for Future Periods

We are driven by a national crisis. School exclusions have risen by 40% in the past 3 years, Students from low income backgrounds continue to receive worse grades than their better off peers at GCSE. Issues related to poor adolescent mental health continue to rise. The demand for our programme continues to grow.

To tackle this national crisis, we want to become the leading specialist provision for disengaged Key Stage 3 (11-14 years old) students in the UK. To achieve this, we will need to have a track record of delivering impactful programmes in multiple regions of England. We will need to have a codified programme which is ready for replication along with the internal operations to support rapid growth in activities.

As we grow we want to maintain the working culture which has been one of the cornerstones of FBB's success to date. Scaling a relational, developmental and representative working culture is a challenge, but one that we are committed to achieving. We will do this by working with graduates from our programmes as Educational Assistants, and employing individuals with lived experience and cultural competency across all functions of the organisation, particularly those working directly with young people.

In order to achieve our ambitious growth targets of 92 programmes and over 2000 weekly participants by 2023, over the next three years we want to create a sustainable funding model that ensures we tackle growing societal needs whilst maintaining financial independence. At the heart of this strategy will be the target of school income contributing a minimum of 33% of our full programme costs by August 2023. We will combine this with our financial red lines of no more than 60% of our income from restricted grants and no more than 15% of our income from an individual source.

5. Responsibilities of Trustees for the Financial Statements

The Trustees are responsible for preparing the report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice. Charity law in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources of the Charity for that period.

In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles of the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the activities of the Charity will continue.

The Trustees are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the Charity and enables them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the governing document. The Trustees are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The Trustees are responsible for the maintenance and integrity of the Charity and financial information included in the Charity's website.

FOOTBALL BEYOND BORDERS

Annual Report of the Trustees For the year ended 31 August 2020



These financial statements were reviewed by the organisation's Finance and Governance, Risk and Compliance Sub-Committee at quarterly meeting. The Sub-Committee recommended that the Trustees approve the financial statements.

6. Approval

This report has been prepared in accordance with the special provisions for small companies under Part 15 of The Companies Act 2006.

The report of the Trustees was approved by the Trustees on May 26, 2021 and signed on their behalf by:

Matt Stevenson-Dodd

Matt Stevenson-Dodd (May 26, 2021 18:08 GMT+1)

Matt Stevenson-Dodd
Chair of the Board of Trustees

Opinion

We have audited the financial statements of Football Beyond Borders (the 'charity') for the year ended 31 August 2020 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the Trustees' Report has been prepared in accordance with applicable legal requirements.

**Report of the Auditor to the Trustees of Football Beyond Borders
For the year ended 31 August 2020**



Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included with the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and regulations made under that Act. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

mwb
mwb (May 27, 2021 11:11 GMT+1)

Dated: May 27, 2021

Maurice William Brindley BSc FCA
Senior Statutory Auditor
for and on behalf of Brindley Millen Ltd
Chartered Accountants and Statutory Auditors
167 Turners Hill
Cheshunt
Hertfordshire, EN8 9BH

FOOTBALL BEYOND BORDERS

Statement of Financial Activities For the year ended 31 August 2020



	Note	Unrestricted Funds 2020 £ 12 mths	Restricted Funds 2020 £ 12 mths	Total 2020 £ 12 mths	Unrestricted Funds 2019 £ 8 mths	Restricted Funds 2019 £ 8 mths	Total 2019 £ 8 mths
Income from:	2						
Donations, legacies and grants		1,008,488	610,151	1,618,639	363,606	246,544	610,150
Charitable activities		219,573	-	219,573	97,716	-	97,716
Other trading activities		83,242	-	83,242	25,055	-	25,055
Investments		229	-	229	185	-	185
Total Income		1,311,532	610,151	1,921,683	486,562	246,544	733,106
Expenditure on:							
Raising funds		311,149	1,616	312,765	61,837	9,855	71,692
Charitable activities	3	555,512	378,564	934,076	275,117	270,721	545,838
Total Expenditure		866,661	380,180	1,246,841	336,954	280,576	617,530
Net income/(expenditure) before tax	4	444,871	229,971	674,842	149,608	(34,032)	115,576
Tax payable		-	-	-	-	-	-
Net income/(expenditure) after tax		444,871	229,971	674,842	149,608	(34,032)	115,576
Transfers between funds	9	51,138	(51,138)	-	-	-	-
Other recognised gains/(losses)		-	-	-	-	-	-
Net movement in funds		496,009	178,833	674,842	149,608	(34,032)	115,576
Total funds brought forward		451,670	56,643	508,313	302,062	90,675	392,737
Total funds carried forward		947,679	235,476	1,183,155	451,670	56,643	508,313

FOOTBALL BEYOND BORDERS

Balance Sheet As at 31 August 2020



	Note	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total 2020 £	Total 2019 £
Fixed Assets					
Intangible Assets	5	16,173	-	16,173	-
Tangible Assets	6	78,846	-	78,846	16,116
Investments	7	-	-	-	-
		95,019	0	95,019	16,116
Current Assets					
Debtors	8	111,880	59,714	171,594	83,213
Cash At Bank And In Hand		788,959	175,762	964,721	432,885
		900,839	235,476	1,136,315	516,098
Creditors - Amounts Falling Due Within One Year	9	48,179	-	48,179	23,901
Net Current Assets		852,660	235,476	1,088,136	492,197
Net Assets		947,679	235,476	1,183,155	508,313
Represented By:					
Restricted Funds	10	-	235,476	235,476	56,643
Unrestricted Income Funds		947,679	-	947,679	451,670
Total Funds		947,679	235,476	1,183,155	508,313

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime as set out in Part 15 of the Companies Act 2006.

The Trustees acknowledge their responsibilities for:

- ensuring that the company keeps accounting records which comply with section 386 of the Companies Act 2006
- preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial period and of its profit or loss for the financial period in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as is applicable to the company.

The financial statements were approved by the Trustees on May 26, 2021 and signed on their behalf by:

Matt Stevenson-Dodd
Matt Stevenson-Dodd (May 26, 2021 18:08 GMT+1)

Matt Stevenson-Dodd
Chair of the Board of Trustees

Company registration: 8809181

FOOTBALL BEYOND BORDERS

Statement of Cash Flows For the year ended 31 August 2020



	Note	Unrestricted Funds 2020 £ 12 mths	Restricted Funds 2020 £ 12 mths	Total 2020 £ 12 mths	Total 2019 £ 8 mths
Net cash flows from operating activities	11	456,895	171,268	628,163	140,575
Cash flows from investing activities:					
Interest from investments		229	-	229	185
Purchase of intangible fixed assets		(17,300)	-	(17,300)	-
Purchase of tangible fixed assets		(79,256)	-	(79,256)	(1,514)
Net cash used in investing activities		(96,327)	0	(96,327)	(1,329)
Change in cash and cash equivalents in the reporting period		360,568	171,268	531,836	139,246
Cash and cash equivalents brought forward		428,391	4,494	432,885	293,639
Cash and cash equivalents carried forward		788,959	175,762	964,721	432,885

I. Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Basis of accounting

The financial statements have been prepared in accordance with the requirements of the Companies Act 2006, the Charities Act 2011, the Charities Statement of Recommended Practice (Charities SORP (FRS 102)) and Financial Reporting Standard 102 (FRS 102) (revised 1 January 2019). The financial statements are drawn up on the historical cost basis of accounting.

The Charity meets the definition of a public benefit entity under FRS 102.

Going Concern

There are no material uncertainties about the charity's ability to continue as a going concern and accordingly the accounts have been drawn up on a going concern basis.

Critical Accounting Judgements and Key Sources of Estimation Uncertainty

In preparing financial statements it is necessary to make certain judgements, estimated and assumptions that affect the amounts recognised in the financial statements. The following judgements and estimates are considered by the trustees to have most significant effect on amounts recognised in the financial statements:

Useful economic life of tangible fixed assets: the annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are reassessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets.

Income recognition

Voluntary income and donations (including legacies) are accounted for once the Charity has entitlement to the income, it is probable the income will be received and the amount of income receivable can be reliably measured. Income from the recovery of tax on gift aided donations is accounted for in the period to which the relevant donation is received. Grant income is recognised on a receivable basis.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the bank.

Expenditure recognition

Expenditure is accrued as soon as a liability is considered probable, and the amount of obligation can be measured reliably. Longer term liabilities are discounted to present value. The Charity is not registered for VAT and accordingly expenditure includes VAT where appropriate.

Expenditure included in Raising Funds includes amounts incurred in obtaining grants and other donations.

Charitable expenditure includes those costs in fulfilling the Charity's principal objects, as outlined in the Report of the Trustees. Charitable expenditure includes governance costs and an apportionment of support costs. Governance costs comprise all costs involving the public accountability of the Charity and its compliance with regulation and good practice. These costs include costs related to the independent examination and legal fees.

Rentals under operating leases are charged as incurred over the term of the lease.

Intangible Fixed Assets

The costs of software development has been capitalised and is being amortised over 5 years.

I. Accounting Policies (continued)

Tangible Fixed Assets

The cost of fixed assets, less any expected residual value, is depreciated on a straight-line basis over the effective useful life of the asset, which has been estimated as follows:

Equipment: 4 years.

Vehicles: 5 years.

Leasehold improvements: 5 years.

Debtors

Debtors are included at the settlement amount due. Prepayments are valued at the amount prepaid.

Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of opening of the deposit.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation arising from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are recognised at their settlement amount.

Fund accounting

The funds held by the charity are either:

- Unrestricted general funds - these are funds which can be used in accordance with the charitable objects at the discretion of the trustees.
- Restricted funds - these are funds that can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

FOOTBALL BEYOND BORDERS

Notes to the Financial Statements For the year ended 31 August 2020



2. Income

	Unrestricted Funds 2020 £ 12 mths	Restricted Funds 2020 £ 12 mths	Total 2020 £ 12 mths	Total 2019 £ 8 mths
Donations & legacies				
Donations	685,800	43,924	729,724	194,235
Income tax reclaimed	17,569	-	17,569	5,138
Legacies	-	-	-	-
Grants	305,119	566,227	871,346	410,777
	<u>1,008,488</u>	<u>610,151</u>	<u>1,618,639</u>	<u>610,150</u>
Charitable activities				
Service delivery	219,573	-	219,573	97,716
Other trading activities				
Sponsorship	55,000	-	55,000	-
Fundraising (event income, auctions etc)	28,472	-	28,472	14,454
Tour income	(230)	-	(230)	10,601
	<u>83,242</u>	<u>0</u>	<u>83,242</u>	<u>25,055</u>
Investments				
Bank Interest	229	-	229	185
	<u><u>1,311,532</u></u>	<u><u>610,151</u></u>	<u><u>1,921,683</u></u>	<u><u>733,106</u></u>

Grants totalling £38,024 (2019: £nil) are in respect of claims made to the Job Retention Scheme, a central government funded scheme, and Lambeth Council's Retail, Hospitality and Leisure Grant, a local government funded scheme.

FOOTBALL BEYOND BORDERS

Notes to the Financial Statements For the year ended 31 August 2020



3. Expenditure

3a. Expenditure on raising funds

	Direct costs £	Support costs £	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total 2020 £	Total 2019 £
Expenditure on raising funds	285,636	27,129	311,149	1,616	312,765	71,692

Direct costs include collecting agent fees, marketing, advertising, equipment and events costs.

3b. Expenditure on Charitable Activities

	Direct costs £ 12 mths	Support costs £ 12 mths	Unrestricted Funds 2020 £ 12 mths	Restricted Funds 2020 £ 12 mths	Total 2020 £ 12 mths	Total 2019 £ 8 mths
FBB Schools	536,715	170,916	416,277	291,353	707,630	387,685
FBB Social Action	57,246	36,625	50,792	43,079	93,871	63,516
FBB TV	-	-	-	-	0	20,230
FBB North West	95,950	36,625	88,443	44,132	132,575	74,407
	689,911	244,166	555,512	378,564	934,076	545,838

In 2020 support costs (see note 3c) have been allocated on a % basis (70% FBB Schools, 15% Social Action and 15% FBB North West).

3c. Allocation of 2020 support costs to charitable and fundraising expenditure

	Staff costs £	Office costs £	Other costs £	Total £
Fundraising (see note 3a)	9,423	12,907	4,799	27,129
Charitable activities (see note 3b)	84,805	116,165	43,195	244,165
	94,228	129,072	47,994	271,294

Support costs have been allocated on a % basis (10% fundraising and 90% to charitable activities)

FOOTBALL BEYOND BORDERS

Notes to the Financial Statements For the year ended 31 August 2020



3d. Staff costs

Included within expenditure are the following staff costs:

	Total 2020 £ 12 mths	Total 2019 £ 8 mths
Wages and salaries	750,942	303,630
Employer's National Insurance	64,391	26,080
Employer's Allowance	(4,000)	(3,000)
Pension contributions	13,643	6,384
	824,976	333,094
Of which: gross salaries paid to Key Management Personnel	82,000	54,663

The Charity was staffed during the year ended 31 August 2020 by both employed and self-employed individuals. The number of employed individuals during the year was 51 (2019: 24). No employed individual received payments in excess of £60,000 during the year.

4. Net Income

Net income is stated after charging:

	Unrestricted Funds 2020 £ 12 mths	Restricted Funds 2020 £ 12 mths	Total 2020 £ 12 mths	Total 2019 £ 8 mths
Depreciation of owned assets	16,526	-	16,526	4,496
Amortisation of intangible fixed assets	1,127	-	1,127	-
Independent examiner's remuneration	-	-	-	300
Auditor's remuneration	4,200	-	4,200	4,500

FOOTBALL BEYOND BORDERS

Notes to the Financial Statements For the year ended 31 August 2020



5. Intangible Fixed Assets

	Software Development £
Cost	
At 1 September 2019	-
Additions	17,300
Disposals	-
At 31 August 2020	17,300
Amortisation	
At 1 September 2019	-
Charge For Year	1,127
Disposals	-
At 31 August 2020	1,127
Net Book Value	
At 31 August 2020	16,173
At 31 August 2019	0

6. Tangible Fixed Assets

	Leasehold Improvements £	Recording Equipment £	Office Equipment £	Vehicles £	Total £
Cost					
At 1 September 2019	-	6,494	1,514	31,830	39,838
Additions	25,657	-	19,253	34,346	79,256
Disposals	-	-	-	-	-
At 31 August 2020	25,657	6,494	20,767	66,176	119,094
Depreciation					
At 1 September 2019	-	6,494	252	16,976	23,722
Charge for Year	3,896	-	3,662	8,968	16,526
Disposals	-	-	-	-	-
At 31 August 2020	3,896	6,494	3,914	25,944	40,248
Net Book Value					
At 31 August 2020	21,761	0	16,853	40,232	78,846
At 31 August 2019	0	0	1,262	14,854	16,116

All of the fixed assets are used for charitable purposes.

7. Fixed Asset Investments

The investment relates to FBB Academies Limited (Company number: 9907828), a company limited by guarantee and having no share capital to which the Charity is the sole subscriber. FBB Academies Limited was established to generate income for the Charity.

In accordance with the provisions of chapter 24 of SORP 2019, the results of the subsidiary company are not consolidated with the charity's financial statements. At 31 August 2020, the reserves of FBB Academies Limited amounted to £nil (2019: deficit of £2,433). The 2020 and 2019 results of FBB Academies Limited are as follows:

	2020 £	2019 £
Balance Sheet		
Current assets	-	40
Creditors: amounts due within one year	-	(2,473)
	0	(2,433)
Net liabilities		
Represented by:		
Retained losses	-	(2,433)
	0	(2,433)

	2020 £	2019 £
Profit & loss account		
Turnover	-	-
Cost of sales	-	(144)
Gross profit		(144)
Administration expenses	2,433	(600)
Corporation tax	-	-
	2,433	(888)

8. Debtors

	2020 £	2019 £
Grants receivable	94,714	57,949
Service delivery receivables	7,200	19,486
Sponsorship receivables	55,000	-
Gift Aid receivable	11,905	-
Due from FBB Academies	-	1,153
Other debtors	2,775	4,625
	171,594	83,213

FOOTBALL BEYOND BORDERS

Notes to the Financial Statements For the year ended 31 August 2020



9. Creditors - Amounts Falling Due Within One Year

	2020 £	2019 £
Trade creditors	32,701	10,641
Other creditors including taxation and social security	9,478	4,960
Accruals	6,000	8,300
	48,179	23,901

10. Restricted Funds

10a. Current Year

	At 1 September 2019 £	Income £	Expenditure £	Transfers £	Gains/ (losses) £	At 31 August 2020 £
FBB Schools	23,219	225,571	(248,790)	-	-	0
FBB Social Action	5,659	27,097	(32,756)	-	-	0
FBB North West	0	72,101	(33,663)	(38,438)	-	0
Core costs	27,765	285,382	(64,972)	(12,700)	-	235,475
	56,643	610,151	(380,181)	(51,138)	0	235,475

The reason for the transfers totalling £51,138 were as follows:

- FBB North West & Core costs (£43,248) - transfer to unrestricted funds to recognise the purchase of a vehicle and equipment during the year following fulfilment of the restricted funding obligation. Depreciation on the vehicle will be charged to the unrestricted fund for the duration of its useful economic life.
- Core costs (£7,890) – transfer to unrestricted funds to correct an incorrect classification of funds in 2019.

10b. Prior Year

	At 1 January 2019 £	Income £	Expenditure £	Transfers £	Gains/ (losses) £	At 31 August 2019 £
FBB Schools	58,774	127,828	(163,383)	-	-	23,219
FBB Social Action	15,840	28,462	(38,643)	-	-	5,659
FBB TV	16,061	11,364	(27,425)	-	-	0
FBB North West	-	11,000	(11,000)	-	-	0
Core costs	-	67,890	(40,125)	-	-	27,765
	90,675	246,544	(280,576)	0	0	56,643

FOOTBALL BEYOND BORDERS

Notes to the Financial Statements For the year ended 31 August 2020



10. Restricted Funds (continued)

Descriptions of the funds are as follows:

FBB Schools: funds received in support of our core programme which uses FBB's Curriculum to deliver education and football classes to 9 to 15 year olds who are passionate about football but underperforming at school.

FBB Social Action (formerly known as Youth Campaigns): Funds received in support of our Social Action programmes which provide our young people with the support and skills to make their voices heard through delivering meaningful, locally focused social action campaigns.

FBB TV: funds received in support of our youth-led online platform that provides the digital media skills to make young peoples' voices heard. FBBTV works with participants who are passionate about football and provides them with hands-on skills training and work experience as filmmakers, commentators, journalists, editors and presenters.

FBB North West: funds received in support of our core programme in the north west of England.

Core Costs: funds received in order to fund support costs.

A wide range of donors have made generous contributions towards the work of FBB's various activities. These include:

FBB Schools	The Walcott Foundation, Clarion, London Together Fund, Young Londoners Fund
FBB Social Action	Jack Petchey, Sport England Potentials Fund
FBB North West	Nesta, Newby Trust, Peter Kershaw, Variety, Clarion
Core costs	Comic Relief, Rayne Foundation, Paul Hamlyn, Henry Smith, Clarion, One Goal, Hyman's Robertson Foundation, City Bridge Trust, Nesta, Sport England

11. Reconciliation of net income/(expenditure) to net cash flow from operating activities

	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total 2020 £	Total 2019 £
Net income/(expenditure) for the reporting year (as per the statement of financial activities)	496,009	178,833	674,842	115,576
Adjustments for:				
Depreciation charges	16,526	-	16,526	4,496
Amortisation charges	1,127	-	1,127	-
Interest from investments	(229)	-	(229)	(185)
(Increase)/decrease in debtors	(80,816)	(7,565)	(88,381)	5,798
Increase/(decrease) in creditors	24,278	-	24,278	14,890
Net cash provided by (used in) operating activities	456,895	171,268	628,163	140,575

12. Operating Lease Commitments

The total future minimum lease payments under non-cancellable operating leases are payable:

	2020 £	2019 £
Not later than one year	10,500	10,000
Later than one year and not later than five years	31,500	-
	42,000	10,000

13. Related Party Transactions

Olalekan Ojumu, a trustee until 1 January 2020, was paid £nil (2019: £445) to reimburse for the cost to Olalekan for releasing him from his employer to spend time on charity business.

Sandra Kearney, the mother of Jack Reynolds, a key management person, was paid a total of £17,655 (2019: £6,435) for consultancy services in relation to bid writing.

No other Trustee received any financial benefits through their association with the charity. No trustee was reimbursed expenses during the year (2019: none).

Jack Reynolds and Jasper Kain, both members of key management personnel, are also directors of FBB Academies Limited, a company for which the Charity is the sole subscriber. During the year FBB Academies Limited made rental payments of £nil to the Charity (2019: £150). At 31 August 2020 FBB Academies limited owed the charity £nil (2019: £1,153).

The aggregate total amount of donations by Trustees to the charity during the year was £1,090 (2019: £665).

14. Members Funds

The company is a private company limited by guarantee with no share capital. The total liability of the members is limited to £10 in the event of a winding up.









Football Beyond Borders - final accounts approval

Final Audit Report

2021-05-27

Created:	2021-05-26
By:	Hewitt Warin (luisa.hewitt@hewittwarin.com)
Status:	Signed
Transaction ID:	CBJCHBCAABAA29yIYySU4r_GNn91rDy64OAvV9jwVcd1

"Football Beyond Borders - final accounts approval" History

-  Document created by Hewitt Warin (luisa.hewitt@hewittwarin.com)
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-  Agreement completed.
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