



Trustees' Annual Report for the period						
From	Period start date			To	Period end date	
	6 th	April	2021		5 th	April 2022

Reference and administration details

Charity name	The Last Chance Hotel
Other names charity is known by	LCH
Registered charity number (if any)	1157684
Charity's principal address	14 Westdown Road
	Delabole
	Cornwall
Postcode	PL33 9DS

Names of the charity Trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	David Franks	Secretary		
2	Beth Scott	Chair		
3	Lisa Chambers	Treasurer		
4	Theresa Lydford			
5	Nigel Lunt			
6				

Structure, governance and management

Description of the charity's trusts

Type of governing document (eg. trust deed, constitution)	Constitution adopted 4 th May 2011
How the charity is constituted (eg. trust, association, company)	Unincorporated association registered Charity
Trustee selection methods (eg. appointed by, elected by)	<p>New Trustees are elected and appointed by existing Trustees in the majority agreement based on their passion, commitment, integrity, knowledge and experience.</p> <p>After appointment, the Trustees continue to serve the Charity unless they voluntarily resign or their position is terminated in the interest of the charity.</p>

Additional governance issues

<ul style="list-style-type: none"> • policies and procedures adopted for the induction and training of Trustees; • the charity's organisational structure and any wider network with which the charity works; • relationship with any related parties; • Trustees' consideration of major risks and the system and procedures to manage them. 	<p>LCH is governed by a board of voluntary Trustees. The Board of Trustees carries ultimate responsibility for the financial operations and legal obligations of the charity, along with a responsibility to ensure the delivery of its charitable purposes as stated in the charity's governance documents. The Trustees are highly dedicated to the work of Last Chance Hotel (LCH), with many of them voluntarily performing vital operational roles within the organisation giving them experienced insight into the day to day running of the charity.</p> <p>The Trustees regularly actively review operational and business risks and are responsible for safeguarding the assets of LCH. The Trustees take reasonable steps to provide sufficient resources to maintain the charity's integrity and establish systems to mitigate significant risks.</p> <p>LCH is a member of the Association of Dogs and Cats Homes (ADCH), and as such is bound by the ADCH Minimum Welfare & Operational Standards. These standards focus on the five welfare needs of animals and cover admission and intake of animals, care of animals, housing conditions and animal departures. They also cover areas beyond animal welfare, including legal and administrative practices.</p> <p>The charity benefits from working relationships with the RSPCA's local officers, with the two organisations co-operating on local animal welfare issues.</p> <p>LCH continues to maintain reputable relationships with Cornwall Council's Dog Welfare and Enforcement Service, and with equivalent bodies in other councils across the UK, enabling the charity to work directly with UK pounds to provide rescue and rehoming for stray, abandoned and confiscated dogs. The charity has an established involvement with Cornwall's social service and police departments and is regularly asked to help with local animal cases in the knowledge, borne out of experience, that LCH provides safe, responsible and reliable support. LCH's grass roots, frontline rescue work helps to alleviate the pressure, resources and finances of the County Council and town councils as it successfully carries out its objectives within Cornwall with the support and co-operation of local animal welfare enforcement officers.</p>
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Summary of the objects of the charity set out in its governing document

For the benefit of the public to relieve the suffering of all animals (in particular but not exclusively dogs) in need of care and attention and, in particular, to provide and maintain rescue homes or other facilities for the reception, care and treatment of such animals.

To promote humane behaviour towards animals by providing appropriate care, protection, treatment and security for animals which are in need of care and attention by reason of sickness, maltreatment, poor circumstances or ill usage and to educate the public in matters pertaining to animal welfare in general and the prevention of cruelty and suffering among animals.

Summary of the main activities undertaken for the public benefit in relation to these objects

Last Chance Hotel is a grass roots volunteer run animal rescue charity based in Cornwall and operating across the UK. We rescue, rehabilitate, care for, rehome, safely release and provide sanctuary to animals of any kind including domestic and farm animals, as well as wildlife.

LCH plays its part in the broad spectrum of animal rescue, rehabilitation and rehoming activity and in doing so brings a number of unique and valuable attributes to the local sector. These include, most notably:

~ a non-selective intake policy (most other rescue organisations in Cornwall are limited to a relatively small range of species, either as a result of their constitution or by practical constraints of space and available expertise); LCH's ability to adopt such a policy is aided by (i) its broad fostering network, (ii) its wide range of contacts that allow the charity to draw upon specialist advice and support when needed, and (iii) its 24.5 acre site, which provides space for larger and wild animals and for development of specialised facilities when required

~ a primarily foster-based rehabilitation system for dogs

~ expertise in rehabilitating and rehoming, or providing a lifetime sanctuary home for, dogs with severe trauma and behavioural issues (including ex-fighting and baiting dogs) that other local rescue organisations are not able to accommodate

The Trustees are aware of the guidance issued by the Charity Commission on public benefit, regarding the need for them to exercise their powers or duties for the benefit of the public, and every Trustee has complied with their duty to have due regard to the guidance as the charity conducts its activities.

All of these attributes contribute to LCH being a vital component in Cornwall's support structure for unhomed animals, injured wildlife and the broader community.

Additional details of objectives and activities

- contribution made by volunteers.

LCH is run by volunteers, including Trustees, sanctuary workers, animal transporters, fosterers and fundraisers. Along with some of the Trustees, the key current volunteer personnel include

- Administrators who bring to the charity a high level of organisational skills and attention to detail; responsibilities including all aspects of the charity's administration, including management of incoming rescue calls, administration of the charity's veterinary requirements (micro chipping, neutering, health checks, etc.), stock orders (medication, animal food, etc.), maintenance of records of all animals supported by LCH, foster and adoption liaison, social media marketing, bid writing, legal support and accounting.
- A holistic dietician with a lifetime's experience of working with horses, who oversees all aspects of care of the sanctuary's horses and farm livestock.
- Hands on volunteers who attend the sanctuary helping with the daily care, welfare and husbandry of the wildlife.
- Dedicated volunteers who manage and organise the charity's shop.

Achievements and performance

Summary of the main achievements of the charity during the year

Sadly our year started reeling from the loss of our founder, Sam, in March 2021. Sam's commitment to the welfare of all creatures great and small was the driving force in building LCH's reputation as a domestic animal rescue. Whilst recovering from the financial and rescue impact of the pandemic, in Sam's memory we continued to keep the charity resilient and effective in delivering its purpose and saving lives.

Having the resources and promoting assistance to the public encouraged people to ask for help for their pets. We continued to offer personal health care and behavioural advice to the public, by telephone, social media and other digital communication. Our services safeguarded pet's health and wellbeing and prevented unnecessary relinquishment and overburdening the already existing and increasing rehoming issues within our rescue.

This in turn benefited the charity through future savings from avoidable neglected compounded medical issues and rehoming costs.

Our charity shop was able to open again full time and we have week on week received an enthusiast patronage of keen customers and donors.

Adoption fees remained the same as the charity helped more animals with health and age related issues find loving forever homes without receiving an adoption donation.

We enjoyed reprising our popular fun dog shows. The first one we held in this year was in Memory of Sam, and to honour her spirit we created a new class called the "Painted Lady", where the winner of this class is awarded the Painted Lady Cup to keep for year.

We continued to take in and look after over 100 domestic animals in our rescue at this time, either for lifetime foster under LCH support and financial care or remaining in our guardianship for future adoption. Last Chance Hotel relies on a network of dedicated fosterers to provide the all-important home environment and rehabilitation process for incoming domestic pets. We also took in over 120 animals at our sanctuary.

Last Chance Hotel regularly reviewed and adapted its post lockdown survival strategies and we remained fully solvent and operational throughout the year.

Financial review

Brief statement of the charity's policy on reserves

We sustained holding cash at the bank to the amount of at least 3 month's running costs throughout the year, all of which are uncommitted reserves. These funds were held in order to ensure financial obligations could be met in the event of any unforeseen circumstances beyond the charity's control, or the winding down of the charity should it have been necessary.

Further financial review details

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;

We have been very fortunate to have supporters whose efforts and generosity helped to keep LCH operational with fundraising events such as plant sales, table to sales, quiz nights, Facebook birthday fundraisers, walkathons and knitting. Fundraising is our 2nd largest revenue stream, just ahead of our charity shop, whose takings increased by 15% over the last full operational year 19/20.

Overall, income from donations and fundraising was slightly increased from the previous year.

Our main expense continued to be veterinary, as we took into our care even more animals needing urgent medical treatment. This has been an increasing trend, due to owners not being able to finance or offer even basic veterinary attention and we expect it to be ongoing for the next few years..

Declaration

The Trustees declare that they have approved the Trustees' report above.

Signed on behalf of the charity's Trustees

Signature:



Full Name:

Lisa Chambers

Position (eg Secretary, Chair, etc.):

Treasurer

Date:

3rd February 2023

The Last Chance Hotel
Profit And Loss Account
For the year ended 5 April 2022

		2,022	2,021
		£	£
Income	Adoption Fees	3,627	3,050
	Donations and other income	71,747	70,392
	Fundraising various	92,431	72,549
	Grants	7,667	32,373
	Legacy	1,000	23,489
		<u>176,472</u>	<u>201,853</u>
Gross profit		176,472	201,853
Expenses			
	Animal Care (food, accessories, etc.)	29,137	27,251
	Office and Administration	3,657	3,830
	Fuel for volunteers and misc expenses	6,627	7,077
	Fundraising	13,313	8,629
	Insurance - LCH Liabilities	1,474	1,079
	Kennelling		2,822
	Sanctuary Running Costs	44,754	50,942
	Training courses & materials	20	64
	Van fuel and expenses	7,408	5,806
	Veterinary	49,004	44,959
		<u>155,394</u>	<u>152,459</u>
Net (loss)/profit		21,078	49,395

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE LAST CHANCE HOTEL

I report on the accounts of the Trust for the year ended 5 April 2022, which are set out on the attached pages.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

examine the accounts under section 145 of the 2011 Act

follow the procedures laid down in the general Directions given by the commission under section 145(5)(b) of the 2011 Act

state whether particular matters have come to my attention

Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the next statement.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that in any material respect the requirements:
 - to keep accounting records in accordance with section 130 of the 2011 Act and
 - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the 2011 Act have not been met or
- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached

Date: 28th January 2023

Signature:



Name of Examiner: Zoe Patterson

Address of Examiner: 51 Birch Grove Underwood Gwent NP18 2HZ

Qualifications: MSc, BSc, MIBMS