

# THE LAST CHANCE HOTEL

England & Wales · Charity number 1157684

## Details

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Other names	L
Status	Registered
Legal form	Other
Registered	2014-07-02
Register	<a href="#">View on the Charity Commission register</a>

## Contact

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Address	14 Westdown Road Delabole PL33 9DS
Phone	01209 281159
Email	<a href="mailto:info@lastchancehotel.org">info@lastchancehotel.org</a>
Website	<a href="http://www.lastchancehotel.org">www.lastchancehotel.org</a>

## Activities

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**Objects:** 1. FOR THE BENEFIT OF THE PUBLIC TO RELIEVE THE SUFFERING OF ALL ANIMALS (IN PARTICULAR BUT NOT EXCLUSIVELY DOGS) IN NEED OF CARE AND ATTENTION AND, IN PARTICULAR, TO PROVIDE AND MAINTAIN RESCUE HOMES OR OTHER FACILITIES FOR THE RECEPTION, CARE AND TREATMENT OF SUCH ANIMALS. 2. TO PROMOTE HUMANE BEHAVIOUR TOWARDS ANIMALS BY PROVIDING APPROPRIATE CARE, PROTECTION, TREATMENT AND SECURITY FOR ANIMALS WHICH ARE IN NEED OF CARE AND ATTENTION BY REASON OF SICKNESS, MALTREATMENT, POOR CIRCUMSTANCES OR ILL USAGE AND TO EDUCATE THE PUBLIC IN MATTERS PERTAINING TO ANIMAL WELFARE IN GENERAL AND THE PREVENTION OF CRUELTY AND SUFFERING AMONG ANIMALS.

**Activities:** We are based throughout Cornwall, rescuing special animals of any kind, including the sick and terminally ill. We offer permanent homes to any animal in need, but specifically offer help to dogs who end up in pounds, i.e., strays or dogs that are not reunited with their owners by dog wardens and that may otherwise face euthanasia through no fault of their own.

## Classification

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- **How:** Provides Services, Provides Advocacy/advice/information
- **What:** Education/training, Animals
- **Who:** Children/young People, Elderly/old People, People With Disabilities, Other Charities Or Voluntary Bodies, The General Public/mankind

## Geography

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- Cornwall
- Devon

## Finances

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Period end	Income	Expenditure	Assets	Employees
2025-04-05	£92,804	£136,797	-	-
2024-04-05	£144,059	£170,466	-	-
2023-04-05	£170,266	£126,513	-	-
2022-04-05	£176,472	£155,394	-	-
2021-04-05	£201,853	£152,459	-	-

## Trustees

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Name	Role	Appointed
LISA CHAMBERS		2014-02-05
Louisa Blum		2022-06-04
Theresa Lydford		2015-09-30

**THE LAST CHANCE HOTEL**

England & Wales - Charity number 1157684

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# Accounts

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The Last Chance Hotel  
Report and Financial Statement  
Year Ended 5<sup>th</sup> April 2025  
Charity No.: 1157684

## Reference & administration information

The trustees and officers who served during the year and up to the date of this report, unless stated otherwise, were as follows:

<b>Trustees</b>	Lisa Chambers Theresa Lydford Louisa Blum
<b>Charity No.</b>	1157684
<b>Registered Office</b>	14 Westdown Road Delabole Cornwall PL33 9DS

## Report of the trustees for year ended 5<sup>th</sup> April 2025

The trustees are pleased to present their annual report and financial statement for the year ended 5<sup>th</sup> April 2025 for The Last Chance Hotel.

## Structure, governance and management

The charity is an unincorporated association registered charity, governed by a constitution adopted on 4<sup>th</sup> May 2011. The activities of the charity are overseen by the Board of Trustees, who also manage the day to day operations.

New trustees are elected and appointed by existing trustees in the majority agreement based on their passion, commitment, integrity, knowledge, skills and experience.

The Board carries ultimate responsibility for the financial operations and legal obligations of the charity, along with a responsibility to ensure the delivery of its charitable purposes as stated in the charity's governance document. The trustees are highly dedicated to the work of Last Chance Hotel (LCH), with all of them performing vital operational roles within the organisation, giving them experienced insight into the day to day running of the charity. With the trustees being directly involved in the rescue and care of beneficiaries, including fostering, rehabilitating wildlife and being the first point of contact to the public, supporters are assured that their hands on running of the charity ensures its services are effective.

The charity has working relationships with the RSPCA's local officers, with the two organisations co-operating on local animal welfare issues.

The charity works with Cornwall's social service and police departments and is regularly asked to help with local animal cases in the knowledge, borne out of experience, that LCH is responsible and reliable.

## Risk management

The trustees regularly actively review operational and business risks which the charity faces. The trustees take reasonable steps to provide sufficient resources to maintain the charity's integrity and resilience and establish systems to mitigate significant risks.

## Acknowledgements

LCH is run by volunteers, including trustees, animal transporters, fosterers and fundraisers. We cannot stress our ongoing appreciation of our volunteers, without whom the charity would not be as successful or well known. We know that without their unpaid contribution to Last Chance Hotel around their personal and working lives we would be unable to continue our work. We take this opportunity to thank the hands-on volunteers who gave so much of their time and commitment at the sanctuary and helped with the daily care, welfare and husbandry of the wildlife and resident animals.

## **Objectives and activities for the public benefit**

For the benefit of the public to relieve the suffering of all animals (in particular but not exclusively dogs) in need of care and attention and, in particular, to provide and maintain rescue homes or other facilities for the reception, care and treatment of such animals.

To promote humane behaviour towards animals by providing appropriate care, protection, treatment and security for animals which are in need of care and attention by reason of sickness, maltreatment, poor circumstances or ill usage and to educate the public in matters pertaining to animal welfare in general and the prevention of cruelty and suffering among animals.

LCH plays its part in the broad spectrum of animal rescue, rehabilitation and rehoming activity and in doing so brings a number of unique and valuable attributes to the local sector. These include, most notably:

~ a non-selective intake; LCH's ability to adopt such a policy is aided by (i) its broad fostering network, (ii) its wide range of contacts that allow the charity to draw upon specialist advice and support when needed

~ a primarily foster-based rehabilitation system for dogs - Last Chance Hotel relies on a network of dedicated fosterers to provide the all-important home environment and rehabilitation process for incoming domestic pets

~ expertise in rehabilitating and rehoming, or providing a lifetime sanctuary home for, dogs with severe trauma and behavioural issues

The trustees are aware of the guidance issued by the Charity Commission on public benefit, regarding the need for them to exercise their powers or duties for the benefit of the public, and every trustee has complied with their duty to have due regard to the guidance as the charity conducts its activities.

All of these attributes contribute to LCH being a vital component in Cornwall's support structure for animals at risk within the county and the broader community.

## **Achievements and performance**

Due to increasingly difficult financial times, in order to safeguard the future of Last Chance Hotel and the charity our founder Sam left in her legacy, the trustees made the very difficult decision to close LCH's wildlife sanctuary. The decision to re-structure was made to protect Last Chance Hotel's future resilience, and the animals we have yet to help.

Operations began in September 2024 to wind down the sanctuary. We found special homes for the animals that lived on the sanctuary site, with people already known to LCH for their dedication to animal rescue, and each and every animal has been relocated with LCH's full rescue back up support.

As we built up the wildlife aspect of the charity, we made some exceptional trustworthy contacts and developed relationships with many reputable rehabbers within our county. And so our wildlife rescue continues through these relationships. LCH is still fully committed to helping wildlife, including working alongside and supporting other wildlife rescues and rehabbers, and advising and signposting finders whenever we can.

On a domestic level, pet surrender requests, being asked to access our temporary fostering services and requests for help with paying vet bills for owner's pets far outnumbered any other subject of communication LCH received by phone, email, social media or other channels.

Whilst still experiencing the ongoing consequences of the Covid-inspired surge in pet ownership, combined with the associated lack of socialisation in the early 2020's, and the ongoing 'cost of living' crisis, there continued to be an increased demand on our services to provide support whilst pets were still in their owner's care.

With social and economic issues now affecting a broader cross section of society, support from larger charities is neither an option, nor available, due to catchment area restraints or restrictive income based, means tested benefits eligibility criteria, and our services are increasingly in demand.

Throughout 24/25, LCH responded to emergencies by rescuing, treating, rehabilitating and neutering, and by providing veterinary care (that had good prognosis), foster homes and behavioural support.

By being flexible in our approach, our help, connections and resources were crucial in ensuring over 175 animal's health and welfare needs were supported and protected at the soonest possible opportunity.

Standard adoptions increased by approx. 20% compared to the previous year. And taking older animals, or those with diagnosed lifelong medical needs, into our permanent care for 'rest of life' foster also increased.

Our rescue activities, and co-operation with other rescues and contacts helped generate awareness and visibility, so our services were known and accessible to the community. This enabled the public to feel connected and have access to information and support, improving their knowledge and choices.

We continued to offer free advice around health care, training and behavioural matters to the public, as well as run our popular 'Sit Happens' training courses which are free for our fosterers to attend and low cost for other members of the public.

Our popular fun dog shows continued to be held, bringing together LCH adopted and foster dogs old and new, reinforcing LCH's community and commitment to all its animals. And we have continued to be fortunate to have supporters whose efforts and generosity have supported our activities. Supporters have undertaken fundraising events such as plant sales, table top sales, quiz nights, Facebook birthday fundraisers, raffles, and Halloween and Christmas light displays. We also received a £5k award from local company Cornish Oven after their fundraising campaign saw Last Chance Hotel be the most nominated rescue in the 'animal rescue charity' category.

## **Financial review**

The charity's two principal sources of income continued to be donations and fundraising, and although a loss was recorded after the closure of the charity shop in 2024, overall, this income remained comparatively the same as the previous year. The trustees acknowledge this to be the charity's supporters continuing to advocate for LCH as it faces ongoing financial challenges and recognises the work it does to be crucial and effective in meeting the needs of the local community. The trustees take this opportunity to thank everyone who donates to and fundraises for Last Chance Hotel.

The charity did not receive any legacies and in this financial year reports a 35% decrease in total income compared to the previous year.

LCH's principal expense continued to be veterinary, as the charity took on many animals needing urgent medical treatment.

Last Chance Hotel continued to be impacted by increased demand for its services, ongoing increases in running costs, including veterinary expenses, animal food and fuel. This year the charity is showing a net loss in the accounts for the 2<sup>nd</sup> year running.

To enable Last Chance Hotel to continue to deliver its essential animal rescue work and associated activities into the future we will continue to look for opportunities to submit bids for funding and identify partners who deliver benefits to the public and animals whilst generating income for LCH (such as Pets at Home and Animal Friends Pet Insurance). We will continue to help and encourage our volunteers and supporters who fundraise for LCH through their own activities and wider organised endeavours. And we will continue to pursue our own face to face public fundraising and social media PR campaigns.

## **Grants Received**

We thank the Hobhouse Trust and Animal Rescue Foundation for their grants awarded in this financial year.

## **Reserves policy**

It is the charity policy to hold a sufficient level of reserves to enable operating activities to be supported for a minimum of 6 months. The trustees are satisfied the charity has closed the year with cash holding at the bank in line with that target.

These unrestricted reserves are held in order to ensure financial obligations can be met in the event of any unforeseen or adverse circumstances beyond the charity's control, or the winding down of the charity should it have been necessary.

## **Declaration**

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees:

A handwritten signature in black ink, appearing to read 'Lisa Chambers', is written on a light-colored rectangular background.

Lisa Chambers

Treasurer

22<sup>nd</sup> January 2026

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE LAST CHANCE HOTEL

I report on the accounts of the Trust for the year ended 5 April 2025, which are set out on the attached pages.

### Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

examine the accounts under section 145 of the 2011 Act

follow the procedures laid down in the general Directions given by the commission under section 145(5)(b) of the 2011 Act

state whether particular matters have come to my attention

### Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the next statement.

### Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that in any material respect the requirements:
  - to keep accounting records in accordance with section 130 of the 2011 Act and
  - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the 2011 Act have not been met or
- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached

Date: 26<sup>th</sup> January 2026

Signature:



Name of Examiner: Zoe Patterson

Address of Examiner: 51 Birch Grove, Underwood, Gwent, NP18 2HZ

Qualifications: MSc, BSc, MIBMS

The Last Chance Hotel  
Profit And Loss Account  
For the year ended 5th April 2025

		2025	2024
		£	£
Income	Donations	48,934	34,612
	Charitable activities	36,870	79,135
	Grants	7,000	0
	Legacies	0	30,312
<b>Gross profit</b>		<u>92,804</u>	<u>144,059</u>
		<b>92,804</b>	<b>144,059</b>
Expenses	Animal care	14,518	28,737
	Office and administration	4,003	3,790
	Volunteer fuel & misc costs	1,313	2,667
	Fundraising	1,959	12,715
	Insurance - LCH Liabilities	1,070	1,232
	Legal fees	1,591	0
	Sanctuary costs	51,224	39,136
	Vehicle running costs	1,518	4,705
	Veterinary	59,601	77,485
		<u>136,797</u>	<u>170,466</u>
<b>Net (loss)/profit</b>		<u><b>-43,993</b></u>	<u><b>-26,408</b></u>

**THE LAST CHANCE HOTEL**

England & Wales - Charity number 1157684

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# Accounts

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The Last Chance Hotel  
Report and Financial Statement  
Year Ended 5<sup>th</sup> April 2024  
Charity No.: 1157684

## Reference & administrative information

The trustees and officers who served during the year and up to the date of this report, unless stated otherwise, were as follows:

**Trustees** Lisa Chambers  
Theresa Lydford  
Louisa Blum  
David Franks (resigned 18<sup>th</sup> February 2024)

**Charity No.** 1157684

**Registered Office** 14 Westdown Road  
Delabole  
Cornwall  
PL33 9DS

## Report of the trustees for year ended 5<sup>th</sup> April 2024

The trustees are pleased to present their annual report and financial statement for the year ended 5<sup>th</sup> April 2024 for The Last Chance Hotel.

## Structure, governance and management

The charity is an unincorporated association registered charity, governed by a constitution adopted on 4<sup>th</sup> May 2011.

New trustees are elected and appointed by existing trustees in the majority agreement based on their passion, commitment, integrity, knowledge, skills and experience.

After appointment, the trustees continue to serve the charity unless they voluntarily resign or their position is terminated in the interest of the charity.

The Board carries ultimate responsibility for the financial operations and legal obligations of the charity, along with a responsibility to ensure the delivery of its charitable purposes as stated in the charity's governance documents. The trustees are highly dedicated to the work of Last Chance Hotel (LCH), with all of them performing vital operational roles within the organisation, giving them experienced insight into the day to day running of the charity. With the trustees being directly involved in the rescue and care of beneficiaries, including fostering, rehabilitating wildlife and being the first point of contact to the public, supporters are assured that their hands on running of the charity ensures its services are effective.

LCH is a member of the Association of Dogs and Cats Homes (ADCH), which sets out 'Minimum Welfare & Operational Standards'. These standards focus on the five welfare needs of animals and cover admission and intake of animals, care of animals, housing conditions and animal departures. They also cover areas beyond animal welfare, including legal and administrative practices.

The charity has working relationships with the RSPCA's local officers, with the two organisations co-operating on local animal welfare issues.

The charity works with Cornwall's social service and police departments and is regularly asked to help with local animal cases in the knowledge, borne out of experience, that LCH is responsible and reliable.

## **Risk management**

The trustees regularly actively review operational and business risks which the charity faces. The trustees take reasonable steps to provide sufficient resources to maintain the charity's integrity and resilience and establish systems to mitigate significant risks.

## **Acknowledgements**

LCH is run by volunteers, including trustees, sanctuary helpers, animal transporters, fosterers and fundraisers. We cannot stress our ongoing appreciation of our volunteers. We know that without their unpaid contribution to Last Chance Hotel around their personal and working lives we would be unable to continue our work. Key regular volunteer contributions include hands on volunteers who attend the sanctuary helping with the daily care, welfare and husbandry of the wildlife, and dedicated volunteers who manage and run the charity's shop.

## **Objectives and activities for the public benefit**

For the benefit of the public to relieve the suffering of all animals (in particular but not exclusively dogs) in need of care and attention and, in particular, to provide and maintain rescue homes or other facilities for the reception, care and treatment of such animals.

To promote humane behaviour towards animals by providing appropriate care, protection, treatment and security for animals which are in need of care and attention by reason of sickness, maltreatment, poor circumstances or ill usage and to educate the public in matters pertaining to animal welfare in general and the prevention of cruelty and suffering among animals.

LCH plays its part in the broad spectrum of animal rescue, rehabilitation and rehoming activity and in doing so brings a number of unique and valuable attributes to the local sector. These include, most notably:

~ a non-selective intake policy (most other rescue organisations in Cornwall are limited to a relatively small range of species, either as a result of their constitution or by practical constraints of space and available expertise); LCH's ability to adopt such a policy is aided by (i) its broad fostering network, (ii) its wide range of contacts that allow the charity to draw upon specialist advice and support when needed, and (iii) its 24.5 acre site, which provides space for larger and wild animals

~ a primarily foster-based rehabilitation system for dogs - Last Chance Hotel relies on a network of dedicated fosterers to provide the all-important home environment and rehabilitation process for incoming domestic pets

~ expertise in rehabilitating and rehoming, or providing a lifetime sanctuary home for, dogs with severe trauma and behavioural issues that other local rescue organisations are not able to accommodate

The trustees are aware of the guidance issued by the Charity Commission on public benefit, regarding the need for them to exercise their powers or duties for the benefit of the public, and every trustee has complied with their duty to have due regard to the guidance as the charity conducts its activities.

All of these attributes contribute to LCH being a vital component in Cornwall's support structure for unhomed animals, injured wildlife and the broader community.

## **Achievements and performance**

With the ongoing effects of the Covid-inspired surge in pet ownership, combined with rising costs and the start of the 'cost of living' crisis, there was increased demand on our services to provide support whilst pets were still in their owner's care and our assistance was crucial in ensuring animal's health and welfare needs were protected at the soonest opportunity. By being flexible in meeting the needs of animal rescue; through medical treatment, rehabilitation, rehoming and working with other experienced rehabilitators, we brought a number of valuable services to the local community. This approach not only encouraged people to ask for help and safeguard their pet's welfare, but it also prevented unnecessary relinquishment, or PTS, and overburdening our resources. By working with individual owners, the need for rehoming was avoided, so we were able to free up our capacity for other emergencies. Adoptions were in line with the previous year, although taking older animals into our permanent care for life long foster increased.

Our wildlife rescue activities continued by offering guidance and advice to members of the public, signposting to other appropriate organisations and working alongside and co-operating with other knowledgeable species-specific rehabilitators. Throughout the year we cared for a widespread spectrum of wildlife and other animals, including doves, coots, corvids, foxes, ducks, badgers, rabbits, swans, mustelids and other small mammals.

Our rescue activities, face to face public fundraising, social media PR and continued local support helped generate awareness and visibility, so our services were known and accessible to beneficiaries. This enabled the public to feel connected and have access to information and support, improving their knowledge and choices.

We continued to offer free health care and behavioural advice to the public, as well as hosting our popular 'Sit Happens' training courses which are free for dog our fosterers to attend.

After a successful run of 8 years, we had to make the difficult decision to close our charity shop. Despite its popularity and support, the decision was underlined by financial restraints and the need for our dedicated shop manager Heather to resign due to her declining health. Its doors closed in January 2024.

Our popular fundraising fun dog shows continued to be held, bringing together LCH adopted and foster dogs old and new. And we have been very fortunate to have supporters whose efforts and generosity supported our activities, with fundraising events such as plant sales, table to sales, quiz nights, Facebook birthday fundraisers, raffles and bingo events.

## **Financial review**

The charity's two main sources of income continued to be donations and fundraising. Whilst we saw a decrease in our donations, there was an increase in fundraising, which aligned with our followers recognising the challenges we were facing and were motivated to support our activities. We continued to see an increase in the cancellation of monthly donations, and anticipate this to continue as people intend to reduce their charitable donations in order to ease the effects of the cost of living. Whilst we were not fortunate to receive any grants awards, we did receive a generous legacy. Overall, we saw a decrease in our total income of approx. 15% from the previous year.

Our main expense continued to be veterinary, as we took on many animals needing urgent medical treatment. This has been an increasing trend, due to owners not being able to finance or offer even basic veterinary attention and we expect this to be ongoing.

Not only has Last Chance Hotel been impacted by increased demand and fewer donations, the charity has also had to face continuous increases in running costs, including veterinary expenses, animal food and fuel, and this year we are showing a net loss in our accounts.

Looking forward, we will continue to rescue, rehabilitate, rehome and care for as many animals as our resources allow us to, whilst meeting welfare standards. And to enable this we will need to concentrate on overcoming the loss of income from the closure of our charity shop as we continue to work to increase income, raise public awareness and responsibly manage our expenditure.

## **Reserves policy**

We closed the year with our cash holding at the bank to the amount of approx. 6 month's running costs of the charity.

These reserves were held in order to ensure financial obligations could be met in the event of any unforeseen or adverse circumstances beyond the charity's control, or the winding down of the charity should it have been necessary.

## **Declaration**

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

A handwritten signature in dark ink, appearing to read 'Lisa Chambers', is written over a light-colored rectangular background.

Lisa Chambers

Treasurer

1<sup>st</sup> February 2025

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE LAST CHANCE HOTEL

I report on the accounts of the Trust for the year ended 5 April 2024, which are set out on the attached pages.

### Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

examine the accounts under section 145 of the 2011 Act

follow the procedures laid down in the general Directions given by the commission under section 145(5)(b) of the 2011 Act

state whether particular matters have come to my attention

### Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the next statement.

### Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that in any material respect the requirements:
  - to keep accounting records in accordance with section 130 of the 2011 Act and
  - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the 2011 Act have not been met or
- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached

Date: 26<sup>th</sup> January 2025

Signature:



Name of Examiner: Zoe Patterson

Address of Examiner: 51 Birch Grove, Underwood, Gwent, NP18 2HZ

Qualifications: MSc, BSc, MIBMS

The Last Chance Hotel  
Profit And Loss Account  
For the year ended 5th April 2024

		2024	2023
		£	£
Income	Donations	34,612	50,740
	Charitable activities	79,135	69,526
	Grants		50,000
	Legacies	<u>30,312</u>	
		<u>144,059</u>	<u>170,266</u>
<b>Gross profit</b>		<b><u>144,059</u></b>	<b><u>170,266</u></b>
Expenses			
	Animal care	28,737	21,011
	Office and administration	3,790	4,087
	Volunteer fuel & misc costs	2,667	3,091
	Fundraising	12,715	12,084
	Insurance - LCH Liabilities	1,232	1,428
	Sanctuary running costs	39,136	32,562
	Vehicle running costs	4,705	2,893
	Veterinary	<u>77,485</u>	<u>49,357</u>
		<u>170,466</u>	<u>126,513</u>
<b>Net (loss)/profit</b>		<b><u>-26,408</u></b>	<b><u>43,753</u></b>

**THE LAST CHANCE HOTEL**

England & Wales - Charity number 1157684

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# Accounts

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The Last Chance Hotel  
Profit And Loss Account  
For the year ended 5 April 2023

		2023	2022
		£	£
Income	Adoption Fees	4,530	3,627
	Donations and other income	50,740	71,747
	Fundraising various	64,996	92,431
	Grants	50,000	7,667
	Legacy	<u>1,000</u>	<u>1,000</u>
		<u>170,266</u>	<u>176,472</u>
<b>Gross profit</b>		<b>170,266</b>	<b>176,472</b>
Expenses			
	Animal Care	21,011	29,137
	Office and Administration	4,087	3,657
	Fuel for volunteers and misc expenses	3,091	6,627
	Fundraising	12,084	13,313
	Insurance - LCH Liabilities	1,428	1,474
	Sanctuary Running Costs	32,562	44,754
	Van fuel and expenses	2,893	7,408
	Veterinary	<u>49,357</u>	<u>49,004</u>
		<u>126,513</u>	<u>155,394</u>
<b>Net (loss)/profit</b>		<u><b>43,753</b></u>	<u><b>21,078</b></u>

**THE LAST CHANCE HOTEL**

England & Wales - Charity number 1157684

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# Accounts

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Trustees' Annual Report for the period						
From	Period start date			To	Period end date	
	6 <sup>th</sup>	April	2021		5 <sup>th</sup>	April

**Reference and administration details**

**Charity name** The Last Chance Hotel

**Other names charity is known by** LCH

**Registered charity number (if any)** 1157684

**Charity's principal address** 14 Westdown Road  
 Delabole  
 Cornwall  
**Postcode** PL33 9DS

**Names of the charity Trustees who manage the charity**

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	David Franks	Secretary		
2	Beth Scott	Chair		
3	Lisa Chambers	Treasurer		
4	Theresa Lydford			
5	Nigel Lunt			
6				

# Structure, governance and management

## Description of the charity's trusts

Type of governing document (eg. trust deed, constitution)	Constitution adopted 4 <sup>th</sup> May 2011
How the charity is constituted (eg. trust, association, company)	Unincorporated association registered Charity
Trustee selection methods (eg. appointed by, elected by)	<p>New Trustees are elected and appointed by existing Trustees in the majority agreement based on their passion, commitment, integrity, knowledge and experience.</p> <p>After appointment, the Trustees continue to serve the Charity unless they voluntarily resign or their position is terminated in the interest of the charity.</p>

## Additional governance issues

- policies and procedures adopted for the induction and training of Trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- Trustees' consideration of major risks and the system and procedures to manage them.

LCH is governed by a board of voluntary Trustees. The Board of Trustees carries ultimate responsibility for the financial operations and legal obligations of the charity, along with a responsibility to ensure the delivery of its charitable purposes as stated in the charity's governance documents. The Trustees are highly dedicated to the work of Last Chance Hotel (LCH), with many of them voluntarily performing vital operational roles within the organisation giving them experienced insight into the day to day running of the charity.

The Trustees regularly actively review operational and business risks and are responsible for safeguarding the assets of LCH. The Trustees take reasonable steps to provide sufficient resources to maintain the charity's integrity and establish systems to mitigate significant risks.

LCH is a member of the Association of Dogs and Cats Homes (ADCH), and as such is bound by the ADCH Minimum Welfare & Operational Standards. These standards focus on the five welfare needs of animals and cover admission and intake of animals, care of animals, housing conditions and animal departures. They also cover areas beyond animal welfare, including legal and administrative practices.

The charity benefits from working relationships with the RSPCA's local officers, with the two organisations co-operating on local animal welfare issues.

LCH continues to maintain reputable relationships with Cornwall Council's Dog Welfare and Enforcement Service, and with equivalent bodies in other councils across the UK, enabling the charity to work directly with UK pounds to provide rescue and rehoming for stray, abandoned and confiscated dogs. The charity has an established involvement with Cornwall's social service and police departments and is regularly asked to help with local animal cases in the knowledge, borne out of experience, that LCH provides safe, responsible and reliable support. LCH's grass roots, frontline rescue work helps to alleviate the pressure, resources and finances of the County Council and town councils as it successfully carries out its objectives within Cornwall with the support and co-operation of local animal welfare enforcement officers.

**Summary of the objects of the charity set out in its governing document**

For the benefit of the public to relieve the suffering of all animals (in particular but not exclusively dogs) in need of care and attention and, in particular, to provide and maintain rescue homes or other facilities for the reception, care and treatment of such animals.

To promote humane behaviour towards animals by providing appropriate care, protection, treatment and security for animals which are in need of care and attention by reason of sickness, maltreatment, poor circumstances or ill usage and to educate the public in matters pertaining to animal welfare in general and the prevention of cruelty and suffering among animals.

**Summary of the main activities undertaken for the public benefit in relation to these objects**

Last Chance Hotel is a grass roots volunteer run animal rescue charity based in Cornwall and operating across the UK. We rescue, rehabilitate, care for, rehome, safely release and provide sanctuary to animals of any kind including domestic and farm animals, as well as wildlife.

LCH plays its part in the broad spectrum of animal rescue, rehabilitation and rehoming activity and in doing so brings a number of unique and valuable attributes to the local sector. These include, most notably:

~ a non-selective intake policy (most other rescue organisations in Cornwall are limited to a relatively small range of species, either as a result of their constitution or by practical constraints of space and available expertise); LCH's ability to adopt such a policy is aided by (i) its broad fostering network, (ii) its wide range of contacts that allow the charity to draw upon specialist advice and support when needed, and (iii) its 24.5 acre site, which provides space for larger and wild animals and for development of specialised facilities when required

~ a primarily foster-based rehabilitation system for dogs

~ expertise in rehabilitating and rehoming, or providing a lifetime sanctuary home for, dogs with severe trauma and behavioural issues (including ex-fighting and baiting dogs) that other local rescue organisations are not able to accommodate

The Trustees are aware of the guidance issued by the Charity Commission on public benefit, regarding the need for them to exercise their powers or duties for the benefit of the public, and every Trustee has complied with their duty to have due regard to the guidance as the charity conducts its activities.

All of these attributes contribute to LCH being a vital component in Cornwall's support structure for unhomeed animals, injured wildlife and the broader community.

## Additional details of objectives and activities

- contribution made by volunteers.

LCH is run by volunteers, including Trustees, sanctuary workers, animal transporters, fosterers and fundraisers. Along with some of the Trustees, the key current volunteer personnel include

- Administrators who bring to the charity a high level of organisational skills and attention to detail; responsibilities including all aspects of the charity's administration, including management of incoming rescue calls, administration of the charity's veterinary requirements (micro chipping, neutering, health checks, etc.), stock orders (medication, animal food, etc.), maintenance of records of all animals supported by LCH, foster and adoption liaison, social media marketing, bid writing, legal support and accounting.
- A holistic dietician with a lifetime's experience of working with horses, who oversees all aspects of care of the sanctuary's horses and farm livestock.
- Hands on volunteers who attend the sanctuary helping with the daily care, welfare and husbandry of the wildlife.
- Dedicated volunteers who manage and organise the charity's shop.

## Achievements and performance

### Summary of the main achievements of the charity during the year

Sadly our year started reeling from the loss of our founder, Sam, in March 2021. Sam's commitment to the welfare of all creatures great and small was the driving force in building LCH's reputation as a domestic animal rescue. Whilst recovering from the financial and rescue impact of the pandemic, in Sam's memory we continued to keep the charity resilient and effective in delivering its purpose and saving lives.

Having the resources and promoting assistance to the public encouraged people to ask for help for their pets. We continued to offer personal health care and behavioural advice to the public, by telephone, social media and other digital communication. Our services safeguarded pet's health and wellbeing and prevented unnecessary relinquishment and overburdening the already existing and increasing rehoming issues within our rescue.

This in turn benefited the charity through future savings from avoidable neglected compounded medical issues and rehoming costs.

Our charity shop was able to open again full time and we have week on week received an enthusiast patronage of keen customers and donors.

Adoption fees remained the same as the charity helped more animals with health and age related issues find loving forever homes without receiving an adoption donation.

We enjoyed reprising our popular fun dog shows. The first one we held in this year was in Memory of Sam, and to honour her spirit we created a new class called the "Painted Lady", where the winner of this class is awarded the Painted Lady Cup to keep for year.

We continued to take in and look after over 100 domestic animals in our rescue at this time, either for lifetime foster under LCH support and financial care or remaining in our guardianship for future adoption. Last Chance Hotel relies on a network of dedicated fosterers to provide the all-important home environment and rehabilitation process for incoming domestic pets. We also took in over 120 animals at our sanctuary.

Last Chance Hotel regularly reviewed and adapted its post lockdown survival strategies and we remained fully solvent and operational throughout the year.

## Financial review

### Brief statement of the charity's policy on reserves

We sustained holding cash at the bank to the amount of at least 3 month's running costs throughout the year, all of which are uncommitted reserves. These funds were held in order to ensure financial obligations could be met in the event of any unforeseen circumstances beyond the charity's control, or the winding down of the charity should it have been necessary.

### Further financial review details

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;

We have been very fortunate to have supporters whose efforts and generosity helped to keep LCH operational with fundraising events such as plant sales, table to sales, quiz nights, Facebook birthday fundraisers, walkathons and knitting. Fundraising is our 2<sup>nd</sup> largest revenue stream, just ahead of our charity shop, whose takings increased by 15% over the last full operational year 19/20.

Overall, income from donations and fundraising was slightly increased from the previous year.

Our main expense continued to be veterinary, as we took into our care even more animals needing urgent medical treatment. This has been an increasing trend, due to owners not being able to finance or offer even basic veterinary attention and we expect it to be ongoing for the next few years..

## Declaration

The Trustees declare that they have approved the Trustees' report above.

Signed on behalf of the charity's Trustees

Signature:



Full Name:

**Lisa Chambers**

Position (eg Secretary, Chair, etc.):

**Treasurer**

Date:

**3<sup>rd</sup> February 2023**

The Last Chance Hotel  
Profit And Loss Account  
For the year ended 5 April 2022

	2,022	2,021
	£	£
Income		
Adoption Fees	3,627	3,050
Donations and other income	71,747	70,392
Fundraising various	92,431	72,549
Grants	7,667	32,373
Legacy	1,000	23,489
	<u>176,472</u>	<u>201,853</u>
<b>Gross profit</b>	<b>176,472</b>	<b>201,853</b>
Expenses		
Animal Care (food, accessories, etc.)	29,137	27,251
Office and Administration	3,657	3,830
Fuel for volunteers and misc expenses	6,627	7,077
Fundraising	13,313	8,629
Insurance - LCH Liabilities	1,474	1,079
Kennelling		2,822
Sanctuary Running Costs	44,754	50,942
Training courses & materials	20	64
Van fuel and expenses	7,408	5,806
Veterinary	49,004	44,959
	<u>155,394</u>	<u>152,459</u>
<b>Net (loss)/profit</b>	<b><u>21,078</u></b>	<b><u>49,395</u></b>

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE LAST CHANCE HOTEL

I report on the accounts of the Trust for the year ended 5 April 2022, which are set out on the attached pages.

### Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

examine the accounts under section 145 of the 2011 Act

follow the procedures laid down in the general Directions given by the commission under section 145(5)(b) of the 2011 Act

state whether particular matters have come to my attention

### Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the next statement.

### Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that in any material respect the requirements:
  - to keep accounting records in accordance with section 130 of the 2011 Act and
  - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the 2011 Act have not been met or
- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached

Date: 28<sup>th</sup> January 2023

Signature:



Name of Examiner: Zoe Patterson

Address of Examiner: 51 Birch Grove Underwood Gwent NP18 2HZ

Qualifications: MSc, BSc, MIBMS

**THE LAST CHANCE HOTEL**

England & Wales - Charity number 1157684

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# Accounts

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Trustees' Annual Report for the period						
From	Period start date			To	Period end date	
	6 <sup>th</sup>	April	2020		5 <sup>th</sup>	April

**Reference and administration details**

**Charity name**

**Other names charity is known by**

**Registered charity number (if any)**

**Charity's principal address**

**Postcode**

**Names of the charity Trustees who manage the charity**

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	David Franks	Secretary		
2	Beth Scott	Chair		
3	Lisa Chambers	Treasurer		
4	Theresa Lydford			
5	Nigel Lunt			
6				

# Structure, governance and management

## Description of the charity's trusts

Type of governing document (eg. trust deed, constitution)	Constitution adopted 4 <sup>th</sup> May 2011
How the charity is constituted (eg. trust, association, company)	Unincorporated association registered Charity
Trustee selection methods (eg. appointed by, elected by)	<p>New Trustees are elected and appointed by existing Trustees in the majority agreement based on their passion, commitment, integrity, knowledge and experience.</p> <p>After appointment, the Trustees continue to serve the Charity unless they voluntarily resign or their position is terminated in the interest of the charity.</p>

## Additional governance issues

<ul style="list-style-type: none"> <li>• policies and procedures adopted for the induction and training of Trustees;</li> <li>• the charity's organisational structure and any wider network with which the charity works;</li> <li>• relationship with any related parties;</li> <li>• Trustees' consideration of major risks and the system and procedures to manage them.</li> </ul>	<p>LCH is governed by a board of voluntary Trustees. The Board of Trustees carries ultimate responsibility for the financial operations and legal obligations of the charity, along with a responsibility to ensure the delivery of its charitable purposes as stated in the charity's governance documents. The Trustees are highly dedicated to the work of Last Chance Hotel (LCH), with many of them voluntarily performing vital operational roles within the organisation giving them experienced insight into the day to day running of the charity.</p> <p>The Trustees regularly actively review operational and business risks and are responsible for safeguarding the assets of LCH. The Trustees take reasonable steps to provide sufficient resources to maintain the charity's integrity and establish systems to mitigate significant risks.</p> <p>LCH is a member of the Association of Dogs and Cats Homes (ADCH), and as such is bound by the ADCH Minimum Welfare &amp; Operational Standards. These standards focus on the five welfare needs of animals and cover admission and intake of animals, care of animals, housing conditions and animal departures. They also cover areas beyond animal welfare, including legal and administrative practices.</p> <p>The charity benefits from working relationships with the RSPCA's local officers, with the two organisations co-operating on local animal welfare issues.</p> <p>LCH continues to maintain reputable relationships with Cornwall Council's Dog Welfare and Enforcement Service, and with equivalent bodies in other councils across the UK, enabling the charity to work directly with UK pounds to provide rescue and rehoming for stray, abandoned and confiscated dogs. The charity has an established involvement with Cornwall's social service and police departments and is regularly asked to help with local animal cases in the knowledge, borne out of experience, that LCH provides safe, responsible and reliable support. LCH's grass roots, frontline rescue work helps to alleviate the pressure, resources and finances of the County Council and town councils as it successfully carries out its objectives within Cornwall with the support and co-operation of local animal welfare enforcement officers.</p>
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**Summary of the objects of the charity set out in its governing document**

For the benefit of the public to relieve the suffering of all animals (in particular but not exclusively dogs) in need of care and attention and, in particular, to provide and maintain rescue homes or other facilities for the reception, care and treatment of such animals.

To promote humane behaviour towards animals by providing appropriate care, protection, treatment and security for animals which are in need of care and attention by reason of sickness, maltreatment, poor circumstances or ill usage and to educate the public in matters pertaining to animal welfare in general and the prevention of cruelty and suffering among animals.

**Summary of the main activities undertaken for the public benefit in relation to these objects**

Last Chance Hotel is a grass roots volunteer run animal rescue charity based in Cornwall and operating across the UK. We rescue, rehabilitate, care for, rehome, safely release and provide sanctuary to animals of any kind including domestic and farm animals, as well as wildlife.

LCH plays its part in the broad spectrum of animal rescue, rehabilitation and rehoming activity and in doing so brings a number of unique and valuable attributes to the local sector. These include, most notably:

- ~ a non-selective intake policy (most other rescue organisations in Cornwall are limited to a relatively small range of species, either as a result of their constitution or by practical constraints of space and available expertise); LCH's ability to adopt such a policy is aided by (i) its broad fostering network, (ii) its wide range of contacts that allow the charity to draw upon specialist advice and support when needed, and (iii) its 24.5 acre site, which provides space for larger and wild animals and for development of specialised facilities when required
- ~ a primarily foster-based rehabilitation system for dogs
- ~ expertise in rehabilitating and rehoming, or providing a lifetime sanctuary home for, dogs with severe trauma and behavioural issues (including ex-fighting and baiting dogs) that other local rescue organisations are not able to accommodate

The Trustees are aware of the guidance issued by the Charity Commission on public benefit, regarding the need for them to exercise their powers or duties for the benefit of the public, and every Trustee has complied with their duty to have due regard to the guidance as the charity conducts its activities.

All of these attributes contribute to LCH being a vital component in Cornwall's support structure for unhomed animals, injured wildlife and the broader community.

## Additional details of objectives and activities

- contribution made by volunteers.

LCH is run by volunteers, including Trustees, sanctuary workers, animal transporters, fosterers and fundraisers. Along with some of the Trustees, the key current volunteer personnel include

- Administrators who bring to the charity a high level of organisational skills and attention to detail; responsibilities including all aspects of the charity's administration, including management of incoming rescue calls, administration of the charity's veterinary requirements (micro chipping, neutering, health checks, etc.), stock orders (medication, animal food, etc.), maintenance of records of all animals supported by LCH, foster and adoption liaison, social media marketing, bid writing, legal support and accounting.
- A holistic dietician with a lifetime's experience of working with horses, who oversees all aspects of care of the sanctuary's horses and farm livestock.
- Hands on volunteers who attend the sanctuary helping with the daily care, welfare and husbandry of the wildlife.
- Dedicated volunteers who manage and organise the charity's shop.

## Achievements and performance

### Summary of the main achievements of the charity during the year

April 2020 to March 2021 was one of the most difficult years Last Chance Hotel had experienced to date. Due to the start of the covid pandemic and the first lockdown in March 20, we were faced with an unprecedented and immediate requirement to change our day to day operations to be able to continue to meet our objectives while legally operating within government guidelines and safeguarding volunteers.

Our volunteers and supporters were invaluable in helping Last Chance Hotel stay active during the worrying, unpredictable and financially uncertain times. We worked constantly throughout the pandemic, within government guidance relating to animal welfare, helping pets and their owners who asked us for help whilst facing their own mental health challenges, and financial and health issues. We provided treatment and care for pets at risk during this crisis, including abandonment and death of owners, in order to prevent any unnecessary suffering.

Inevitably an element of our income stream from donations decreased. And along with not being able to undertake our usual face to face fundraising activities, we had to rely on fundraising events online and supporters recognising how we were still continuing to help animals, both publicly through our social media posts, and behind the scenes as we worked confidentially. Our online auctions were successful, virtual quiz shows were held, local companies got involved in sponsorship and fund raising and individuals raised funds through their own initiatives such as making and selling face masks.

Having the resources and promoting assistance to the public encouraged people to ask for help for their pets, which safeguarded their pet's health and wellbeing and prevented unnecessary relinquishment and overburdening the already existing rehoming issues within our rescue. This in turn benefited the charity through future savings from avoidable neglected compounded medical issues and rehoming costs.

Our charity shop was closed for half the financial year, resulting in a loss of 60% income compared to the previous year of sales. And adoption fees decreased by over 50% due to the impact of not being able to home check alongside assessing the merit of adopting out animals to people whose home, work and financial circumstances were likely to be changeable in the near future.

Our continued expenses during the pandemic included monthly repeat medication, telephone/video consultations and emergency treatment.

We continued to look after over 60 domestic animals in our rescue at this time, either for lifetime foster under LCH support and financial care or remaining in our guardianship for future adoption. We also had over 100 animals at our sanctuary.

Our wildlife sanctuary received and treated more wildlife casualties than ever. An increase in injured animals being found has been attributed to people being furloughed with more spare time, exercising outdoors and social media awareness of appreciating and protecting wildlife.

Last Chance Hotel continuously and successfully reviewed and adapted its lockdown survival and exit strategies and we remained solvent and operational throughout the pandemic and 20/21 year.

## Financial review

### Brief statement of the charity's policy on reserves

We continued to hold cash at the bank to the amount of at least 3 month's running costs throughout the year, all of which are uncommitted reserves. These funds were held in order to ensure financial obligations could be met in the event of any unforeseen circumstances beyond the charity's control, or the winding down of the charity should it have been necessary.

### Further financial review details

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;

Last Chance Hotel successfully applied for a number of emergency grants made available due to the pandemic from: Support Adoption for Pets, Hobhouse Trust, Kennel Club, Vera Howarth Trust, Animal Rescue Foundation, Co-Op and Cornwall Council.

The grants awarded supported our activities throughout the first year of the pandemic and prepared us in anticipation of the inevitable impact on animal rescue into the following year resulting from many issues including:

- ~ People returning to work and looking to rehome animals they adopted/bought whilst they were furloughed
- ~ People losing their jobs as the furlough scheme tapered down and employers being unable to continue to employ them
- ~ Continued knock on effect from the pandemic of long term illness, domestic abuse, animal cruelty and neglect
- ~ Veterinary practices continuing to prioritise emergency treatments
- ~ High cost animals such as horses being relinquished
- ~ Unwanted/abandoned litters of animals from people breeding as a way to make money
- ~ More wild animals being injured as travel restrictions ease and an increase in traffic causes more casualties
- ~ Other charities being overburdened, or becoming insolvent, and signposting people to us

## Declaration

The Trustees declare that they have approved the Trustees' report above.

Signed on behalf of the charity's Trustees

Signature:



Full Name:

**Lisa Chambers**

Position (eg Secretary, Chair, etc.):

**Treasurer**

Date:

**29<sup>th</sup> January 2022**

The Last Chance Hotel  
Profit And Loss Account  
For the year ended 5 April 2021

		2021	2020
		£	
Income	Adoption Fees	3,050	7,044
	Donations and other income	70,392	62,923
	Fundraising various	72,549	91,914
	Grants	32,373	7,663
	Legacy	23,489	
		<u>201,853</u>	<u>169,544</u>
Gross profit		201,853	169,544
Expenses			
	Animal Care (food, accessories, etc.)	27243	22,915
	Office and Administration	3830	3,882
	Dog Walking and Training	8	100
	Fuel for volunteers and misc expenses	7077	5,679
	Fundraising	8629	12,820
	Insurance - LCH Liabilities	1079	1,136
	Kennelling	2822	18,679
	Legal and professional	0	12
	Sanctuary Running Costs	50942	44,052
	Training courses & materials	64	
	Van fuel and expenses	5806	7,122
	Veterinary	44959	46,372
		<u>152,459</u>	<u>162,769</u>
Net (loss)/profit		<u><u>46,879</u></u>	<u><u>6,775</u></u>

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE LAST CHANCE HOTEL

I report on the accounts of the Trust for the year ended 5 April 2021, which are set out on the attached pages.

### Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

examine the accounts under section 145 of the 2011 Act

follow the procedures laid down in the general Directions given by the commission under section 145(5)(b) of the 2011 Act

state whether particular matters have come to my attention

### Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the next statement.

### Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that in any material respect the requirements:
  - to keep accounting records in accordance with section 130 of the 2011 Act and
  - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the 2011 Act have not been met or
- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached

Date: 4<sup>th</sup> February 2022

Signature:



Name of Examiner: Zoe Patterson

Address of Examiner: 17 Hunters Drive, Kingswood, Bristol, BS15 4DU

Qualifications: MSc, BSc, MIBMS