

Company Registration No. CE001973
Charity Registration No. 1157164

Royal Borough of Greenwich Heritage Trust

Annual report and financial statements
For the year ended 31 March 2022

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Royal Borough of Greenwich Heritage Trust

Reference and administrative details

Trustees

L Duvall
P Croall
W Edgerley
R Goodwin
T Mitton
G Parker
N Snook

Registered office

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Company Registration No.

CE001973

Charity Registration No.

1157164

Bankers

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Independent Auditors

Saffery Champness LLP
71 Queen Victoria Street
London
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Message from the Chair and Chief Executive presenting the 2021/22 Annual Report

During 2021/22 we revisited our ten-year strategy because of the devastating impact of the Covid 19 pandemic. Far from re-opening Charlton House to a pre-pandemic model we found ourselves continuing to work towards a re-opening strategy with ongoing furlough of staff. Our plans were re-scheduled several times and the impact of Covid on both our tenants and the regular hirers and users of Charlton House has severely impacted on our business model.

However, we did enjoy catering success with our beer café, in partnership with the Green Goddess and the re-launch of our cafe in partnership with Frilly's, a local business, which is proving very popular Monday to Saturday.

We continued to work with our Fundraiser, Arts Quarter, and thanks to a successful application to Historic England for Emergency Funding for Heritage at Risk we were able to carry out an extensive roof survey with architects, Purcell UK that highlighted the urgent need to prioritise this work in our Strategic Planning.

We began to reformulate our work with the museum and archive collections of Royal Greenwich, developing a plan to not only repair the roof, but also to re-open our museum and archive collections to public access through re-display within Charlton House. This exciting project has become the focus of our work in 2021/2022 and will continue to be our priority in 2022/23 as we explore further development of a major grant application to the National Lottery Heritage Fund in partnership with the Royal borough of Greenwich.

We continued as a vaccination centre for the National Health Service, vital to our limited income generation during this year which unexpectedly provided access to Charlton House & Gardens for a whole new audience.

We supported the borough's Heritage Action Zone project for Powis Street, Woolwich, over a 6-month period to set the foundation for the community engagement element of this exciting project to rediscover and revitalise the centre of historic Woolwich.

Although it was a tough year of change, we celebrated the charity's successes and those of our staff and volunteers with a summer Garden Party. We welcomed new members to the Marketing and Programming team, Pippa our senior Digital Marketing Officer, and Caitlin our Learning and Participation Officer. The impact of new people in this team was noticeable with new interpretation in Charlton House, successful completion of our Meet the Collections programme recruiting Naomi as our Community Outreach Officer and delivering outcomes beyond those initially anticipated despite the 1-year delay due to Covid. The generous support of the National Lottery Heritage Fund, the Tanner Trust, and the Garfield Weston Foundation were essential to making this project a huge success.

We continued building our relationship with the University of Greenwich working closely with landscape architect students at Masters level on creative design projects.

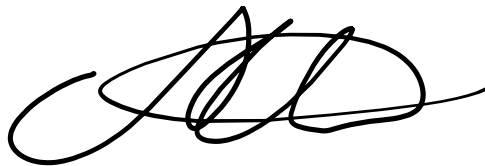
Our Estates team developed a new relationship with our own Head Gardener, Jason Sylvan, and we now work closely with Jason, our team of hardworking garden volunteers, and colleagues in the council to manage the estate.

Trustees' report
For the year ended 31 March 2022

Our Collections team have worked hard at Anchorage Point and at Charlton House and across the wider community to increase access to the museum and archive collections of the Royal Borough of Greenwich. A successful exhibition of watercolours from the Paul Sandby collections was displayed at the Old Royal Naval College in an exciting new partnership project. New additions to the collection this year include a selection of limited-edition prints that formed a loan collection to borough residents in the 1980s, now being catalogued by volunteers.

The Collections team have focused on cataloguing the museum and archive collections of the borough alongside continuing to provide access, in new ways, through digital and online content.

Whilst we don't doubt the difficulties ahead as the charity continues to navigate recovery post pandemic, we welcome the continued support of all our beneficiaries and benefactors over the last year and look forward to a continued positive recovery in the year ahead.

A handwritten signature in black ink, consisting of several loops and a long horizontal stroke at the end.

Len Duvall, OBE

Chair

Tracy Stringfellow

CEO

Trustees' report (continued)
For the year ended 31 March 2022

The Trustees are pleased to present their annual report and financial statements of the charity and group for the year ended 31 March 2022.

Activities of the Charity

The Trustees have complied with their duty in section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission. The activities that have helped contribute to the achievement of the objectives of the Charity in the year to 31 March 2022 are detailed below.

Access, Learning & Conservation

Our broad charitable objects are access, learning and conservation, we outline below how we have achieved these charitable purposes for the beneficiaries of the charity in the past year.

Access: A wider range of people involved in heritage

Meet the Collection

This successful project, generously funded by the National Lottery Heritage Fund, the Tanner Trust and the Garfield Weston Foundation allowed us to reach a much broader range of local people with the museum and archive collections in our care.



Figure 1 Audiences exploring 'I am an Archive' part of the NLHF funded Meet the Collections project

The funding meant we could appoint a dedicated Community Outreach Officer to deliver Year two of the National Lottery Fund project. Over the year we were able to engage with new audiences across the community before inviting people back to Charlton House & Gardens where we hosted a month long takeover event displaying the creative community responses inspired by the museum and archive collections of Royal Greenwich.

In all, 25 Meet the Collection Sessions took place this year, with audiences from local churches, from the local Afro-Caribbean community, and other local groups, of all age ages, from all areas of the borough. Local artists and makers worked with the community to create work that reflected what cultural heritage means to different people. This work was displayed throughout Charlton House during the takeover month.

Trustees' report (continued)
For the year ended 31 March 2022



Figure 2 Maker delivered workshops funded by NLHF

As well as the artist interventions used to help new audiences benefit from the heritage in our care in new ways, we were also able to open a more traditional object-based display at Charlton House using a variety of objects to further explore the themes raised in consultation with the community. This process, funded by the National Lottery Heritage Fund, forms a successful foundation for our project development proposals for re-opening of access to the museum and archive collections of the Royal Greenwich at Charlton House. We will explore these proposals further in the year ahead.

Volunteers

We have worked with 27 volunteers this year. Volunteer roles have included supporting the following:

- Garden projects
- Conservation research
- Music Concert activity
- Programming & Events

Programming Volunteers have supported our Learning and Outreach activities. We have a core group of 6 who have delivered 360 volunteer hours over the year.

Staff attended volunteer training courses to improve and enhance our understanding and knowledge of volunteer management. Development of further volunteer opportunities is a priority for Royal Greenwich Heritage Trust in the year ahead.

Technology

During the pandemic we were fortunate to receive funding from Arts Council, England which allowed us to use technology in new ways to give greater access to the cultural heritage in our care.

Living in Greenwich: Tales through Time used the museum and archive collections as the basis for storytelling about our community, sharing both our shared experiences of the Covid 19 pandemic, and our diverse stories of life in Royal Greenwich. The project website, <https://tales.greenwichheritage.org/>, explored what it means to live in Greenwich through the centuries displaying a range of objects from the museum and archive collections, a range of activities for on-line learning, resources for schools learning, at a time when many schools were studying on line, as well as collecting real stories about peoples experience through the pandemic such as Nayan's story, the local GP, who ran a Covid vaccination centre from Charlton House or Bardan, owner of the The Village Greengrocer who continued to serve the community throughout.

Using technology to provide better access to our collections meant we could reach a wider more diverse audience.

Trustees' report (continued)
For the year ended 31 March 2022

We also installed simple technologies, funded by the National Lottery Heritage Fund, to count visitor numbers to the Study at Charlton house to access the collections displayed providing us with a more accurate baseline of people accessing the museum and archive collections over the past year, so we can build on this in the year ahead.

Learning

Heritage is identified and better explained

We helped people make sense of our shared cultural heritage by:

- Creating new displays in the community from displaying our Paul Sandby watercolours at the Old Royal Naval College, to touring locally relevant objects and archives to community locations across Royal Greenwich
- Created a range of tours of Charlton House through the ages supported by the National Lottery Heritage Fund. The costumed tours were designed for Key Stage 1 & 2 and were adapted for family audiences but were equally popular with adults particularly themes such as the East India Company and World War Two. Many visitors returned each week to better make sense of the different phases of Charlton history
- Researching, developing, and designing a series of new interpretation panels about Charlton House through the ages permanently displayed to improve visitor experience
- Learning new skills with new technology to record people's stories to be included in displays in Charlton House and on the website
- Our Charlton House Explorers programme was launched as Covid restrictions allowed. Explorers is a family programme that attracts a broad and diverse audience. A small charge is made to cover resources, but this is not a barrier to participation. 23 Explorer sessions were delivered this year attended by 601 children and their parents and carers.



Figure 3 Costumed family tours funded by NLHF

Trustees' report (continued)
For the year ended 31 March 2022

People will have learned about heritage, leading to change

We produced education resources with the funding of Arts Council, England specifically designed for self-guided online at <https://tales.greenwichheritage.org/resources/>.

We also researched and developed a series of loan resources for school use, based on the needs of teachers identified during consultation. Five loan boxes were developed in total, with accompanying resource packs for delivery and use in schools to generate a small income to support the resilience of the Learning programme.

We continued to support research use of the archive of Royal Greenwich, despite limited physical access to the storage facility at Anchorage Point we were able to facilitate over 200 personal research enquiries online.

We host an annual Slavery Commemoration Event with Greenwich Afro-Caribbean Organisation who hold a short ceremony in the Walled Gardens by a tree planted in memorial to enslaved people who lived in the borough of Greenwich.

Conservation: Improvements to the physical condition of the heritage in our care

Conservation

In this year we carried out conservation repair and decoration of ground floor rooms at Charlton House, the Study and the Delph Corridor, generously supported by the National Lottery Heritage Fund.

We started structural monitoring of the Oak Stair to ensure there was no evidence of structural shift (there isn't!). The Conservation & Estates team established an integrated pest management programme enabling the Trust to capture data to increase our understanding of the Grade I estate to better inform future development plans.

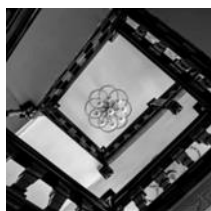


Figure 4 The Oak Stair, north range Charlton House

The floor in the Grand Salon was repaired, the old varnish and modern nails removed and replaced with more appropriate fittings. The re-varnished floor improves the aesthetic appearance as well as protecting the wooden floor which dates from the early twentieth century. The front and rear doors of Charlton House were also treated, repaired, and oiled making a significant impact on visitors and improving the overall exterior appearance as well as improving their long term protection from the elements.

Trustees' report (continued)
For the year ended 31 March 2022



Figure 5 The Grand Salon, with old floor varnish removed

Funding support from Historic England allowed us to continue the enabling work scheme to the summer house. An electrical upgrade was completed in April which included removal of the electric meters to the ground floor level and works to remove the render and existing ceiling structure, and to install a timber ring beam was completed. We are developing plans for meanwhile uses of the summer house in the year ahead.

Conservation work extends to the gardens and a planned programme of tree maintenance has become an annual action for Royal Greenwich Heritage Trust. Maintenance often requires tree felling as London trees are increasingly stressed by environmental changes. These works form part of the Trust's wider estate management plan to maintain and improve the grounds and improve access to nature for better wellbeing.

Across the wider RGHT estate, a drone survey was commissioned of the Tudor Barn, Eltham to better understand the condition of the roof.

Lottery funding also helped us conserve an Ichthyosaur in our collection to prevent further deterioration.

Funding also supported digital cataloguing of both the museum and archive collections, through purchase of a new database, training staff to add data to improve discoverability for the museum and archive collections and extended to additional consultancy support to continue to improve the cataloguing of the extensive borough archive.

As well as the charities core charitable objects we aim to deliver outcomes in the areas below.

Resilience

Circumstances have continued to change rapidly throughout the year. We have managed the threats and challenges of Covid with the support of funders and the continued support of the Royal Borough of Greenwich. New commercial opportunities continued to arise, despite the pandemic, and we delivered an exciting programme of new tenants and hirers:

- Green Goddess Beer café
- Frilly's café
- NHS vaccination centre
- Montessori Moments

We were able to generate income from new sources at a time when our regular income from hires, and particularly weddings and other celebrations was decimated by the pandemic.

Trustees' report (continued)
For the year ended 31 March 2022

Volunteer numbers continued to grow through the year, especially thanks to the developing garden projects, with the support of a new contractual appointment of a Head Gardener, local people have worked with us to transform our walled gardens and continue to expand their programme supporting health and wellbeing of volunteers and visitors.

The mix of new commercial opportunities and increased volunteer numbers means we have wider, and more inclusive support from communities and audiences. The Beer café and NHS vaccination centre particularly drew visitors to Charlton House & Gardens for the first time, or for the first time in many years and this increased awareness will help us develop our project plans in the year ahead.

We continue to partner with other providers to deliver a diverse programme with broad audience appeal for example hosting two Tramshed Family Arts Festival events with 1,000 visitors over two afternoons in July. We also hosted Greenwich Festival at Charlton Gardens in August with a site -specific event, written by Mojisola Adebayo, inspired by the life of Henrietta Lacks, an African American woman, whose cells were harvested and cultivated without her consent after her death in 1951. The so-called HeLa cells have been vital to studying disease, decoding the human genome, and have even contributed to the development of the COVID-19 vaccines. 360 visitors attended these performances.

Wellbeing

Connecting people and connecting people to the place where they live was a key outcome of our Meet the Collections work. Meet the Collections aimed specifically to work with audiences at risk of social isolation and we achieved this by working with Greenwich Carers Centre and Dementia Friends to use the collections, archives, and built heritage in our care to help people meet and share experiences at Charlton House.

Skills Development

With the support of funding from Arts Council, England we improved our use of technology and made greater use of technologies in providing access to cultural heritage. This meant a period of training and development for staff and volunteers resulting in increased data input to our Axiell cataloguing system, increased use of audio technology in our temporary exhibitions, and new online exhibition development allowing us to achieve 114,000 visits to our website against a target of 92,000.

A better place to live, work or visit

Working as a partner on the Heritage Action Zone, Powis Street, Woolwich we were proud to share the museum and archive collections in our care that told the story of the historic significance of Powis Street to new generations of residents. RGHT Conservation & Estates Manager was seconded to the project for a period of six months to oversee a pilot programme commissioned by the Royal Borough of Greenwich for their Historic England project.

Small consultation sessions were developed and delivered at events such as Open House and Horn Fair in order to engage the public with the heritage of Woolwich as well as to consult with the public on the types of heritage activity they would like to see and areas of interest.

A small photographic exhibition showcasing how the history of Woolwich shopping streets have changed over the years was developed and designed for the Borough. It was installed in the Borough's new 'Front Room', a community event space opened as part of the borough's larger redevelopment of Woolwich town centre.

Trustees' report (continued)
For the year ended 31 March 2022

New people counters were installed at the boundary of the Charlton House estate are evidencing the increased footfall into the gardens as people want to remain connected to nature after the pandemic, this can be seen by the increasing numbers of volunteer gardens supporting Charlton Gardens. The annual free event, Horn Fair, is thriving and attracted more stall holders, visitors and performers this year than any other.

We continue to work closely with the Charlton Society as we develop our future plans, connecting what happens at Charlton House & Gardens with the wider development in Charlton Village, identified as Heritage at Risk by Historic England. We work closely with other local societies such as Greenwich Historical Society where we have shared ambition to improve access to the museum and archive collections of the borough.

Boosting the local economy

We continue to work with local suppliers such as Green Goddess, Frilly's and CC Events, who provide our producers market on the third Friday of every month. We work closely with local business trying to spend our resources locally where we can stock Drury's tea and coffee in the café, ordering external catering, and other services from local business aiming to keep our supply chain as local as possible to reduce impact on the environment as well as investing back into the local economy. Royal Greenwich Heritage Trust is proud to be a London Living wage employer and encourages our contractors and suppliers to do the same, we make London Living Wage salaries a requirement of any contracts we negotiate with suppliers.

Where we provide space for Tenants we try to work with local businesses investing in our area like Montessori Moments, creating new local jobs and attracting families to the area to use the services provided.

Our growing programme of events increases footfall to the House & Gardens, encouraging new audiences to visit Charlton and generating additional income for existing local businesses. Key events for high footfall this year were:

- Bunnies in the Beds! – our Easter Hunt supported by our team of garden volunteers with 800 visitors attending
- Brass on the Patio – July to September outdoor concert programme building on the success of our free Friday concert programme which couldn't be delivered as the Old Library venue was in use by the NHS throughout the summer to deliver Covid vaccinations. Unlike the indoor programme, the summer programme encouraged a wider and more diverse audience of families who combined music with dog walks, picnics, and other activities in nature. The free concerts were attended by approximately 150 people, a higher attendance than the indoor programme, and funds were generated for the charity by donations and gifts
- London Open House – we participate in Open House annually providing guided tours for an audience generally visiting from outside the local SE postcodes. 146 people visited, with 57 taking part in guided tours.
- Horn Fair – our main annual event, takes place each October and grows every year. This year we hosted 23 local makers and producers at our indoor and outdoor market. 1,000 people attended this year and we will build on this success year on year. Horn Fair is of historic significance as well as being a fun event for local people.
- Christmas light switch on – another major event attracting growing audiences. In partnership with St Luke's, Charlton's local church, with a heritage connection to the families who lived at Charlton House from the seventeenth century to the early twentieth century. In the year ahead, we will grow the opportunities for boosting the local economy through wider promotion of Christmas activities at Charlton House & Gardens

Trustees' report (continued)
For the year ended 31 March 2022



Figure 6 Christmas Light Switch on 2021

Grant funding received

The Charity accounted for £121,649 (2021: £272,536) of donations and grant funding and other financial support in 2021/22. Of this, £120,573 (2021: £117,459) was restricted.

The £120,573 Restricted funds received during the year were made up of:

- £1,373 being income from Concert donations
- £27,074 being grant income to the Summerhouse project from Royal Borough of Greenwich Council and Historic England
- £2,375 being grant income for the Charlton Roof Survey from Historic England
- £9,950 being grant income for the Celebrating Our Heritage project from Historic England
- £70,500 being grant income for Meet The Collection from National Lottery Heritage Funding
- £9,301 being grant income for the Crush Room exhibition project from Royal Borough of Greenwich Council

The £18,377 Unrestricted grants and donations were made up of:

- £684 friends' membership
- £560 gift aid donations
- £1,290 public donations
- £15,842 government grants for the Job Retention Scheme for employees on furlough leave

Financial review

The Statement of Financial Activities on page 19 shows unrestricted reserves of £376,022 (2021: £390,122) at the year end. There are seven (2021: six) designated funds totalling £120,000 (2021: £145,000) which are unrestricted as per note 16 to the accounts on page 33.

The principal funding sources which are included within unrestricted funds are that of a Service Level Agreement with Royal Borough of Greenwich and room hire. These funds have been utilised in support of the main objectives of the Charity by generally maintaining the building and grounds, employing staff to continue operations and covering any incidental costs related to the buildings.

Trustees' report (continued)
For the year ended 31 March 2022

Plans for future periods

The key aims for 2022/23 are:

Strategy	<ul style="list-style-type: none">• Deliver financial goals to ensure the stability of the Trust• Strengthen general awareness of Royal Greenwich Heritage Trust as a brand and organisation, and profile of Charlton House & Gardens as a significant landmark and venue• Develop the relationship between the House and Gardens and the local community, working together to celebrate the history of the borough• Introduce Charlton House & Gardens to London and the U.K. as a whole as a tourist attraction, particularly as the country and the world returns to travel
Conservation, repair & Maintenance	<ul style="list-style-type: none">• Complete the Charlton Summer House enabling works programme• Develop our project plan for repair of the roof and re-opening of access to the museum and archive collections of Royal Greenwich• Continuing to build the Planned Maintenance Programme for Charlton House & Gardens• Developing a new hybrid grounds maintenance programme working with the Council and our own Head Gardener and volunteers• Continuing monitoring of structural movement, pest management, humidity and temperatures in the House to create strong baseline data for future projects and a better understanding of the conservation needs of the estate
Fundraising	<ul style="list-style-type: none">• Utilising our appointed fundraising consultant to focus on essential repair works to the roof and re-opening access to the museum and archive collections of Royal Greenwich• Launching our Patrons scheme locally to provide new opportunities for donations and support
Education	<ul style="list-style-type: none">• To develop an education audience for our Schools' Programme including the use of the new school collection loan boxes• Grow the monthly Charlton House tours programme and Open Fridays• Develop a lifelong learning programme for a diverse audience

Trustees' report (continued)
For the year ended 31 March 2022

Collections	<ul style="list-style-type: none">• Focus on cataloguing the museum and archive collection to fully meet the standards of Arts Council England Museum Accreditation
Programming	<ul style="list-style-type: none">• Collaborate with external partners to create external collaborations (i.e. Adventure Cinema, murder mystery events, ghost tours)• Restart the Music Concert series and programme events for Halloween and Christmas• Develop programme plan 2023 to 2027 in outline
Wellbeing	<ul style="list-style-type: none">• Make wellbeing in the workplace an important part of RGHT culture and focus on supporting our staff through remote working• Continue with bi-annual staff surveys for all to contribute• Implement individual Wellness Action Plans• Focus on wellbeing in programme development especially increasing garden users
Sustainability	<ul style="list-style-type: none">• Implement changes across the organisation to reduce our environmental impact such as recycling, buying local and working with local suppliers

Reserves policy

Reserves are needed to bridge the gap between spending and receiving of resources. The Trustees annually review the reserves policy and agree free unrestricted reserves are needed:

- to provide a level of working capital that protects the continuity of our work
- to provide a level of funding for unexpected opportunities
- to provide cover for risks such as unforeseen expenditure or unanticipated loss of income.

The trustees would consider that the ideal level of free reserves as at March 2022 would be in the region of £245,000. It is the Charity's policy to have sufficient cash reserves to cover three months of operational costs, particularly employee salaries.

Unrestricted funds held by the Charity amount to £376,022 (2021: £390,122) at the year end. These funds are held for future charitable activities and taking into account the prudent reserve needed specified above it has been agreed to designate £120,000 (£145,000) to a variety of funds including £100,000 for essential roof repairs works. Restricted funds held by the Charity amount to £62,202 (2021: £43,474).

The free reserves of the Charity are defined as unrestricted reserves, excluding designated reserves, fixed assets and defined benefit pensions. The total free reserves available to the Charity are £252,718 (2021: £178,233). At the year end, the total free reserves available to the Charity are in line with the target. This allows sufficient cash reserves to cover three months of operational costs, particularly employee salaries, and the rising costs of living.

Trustees' report (continued)
For the year ended 31 March 2022

Fundraising

The trustees have carefully considered the requirements of the Charities (Protection and Social Investment) Act 2016.

Since the 9th March 2020 the Charity has been a small charity member of the Fundraising Regulator and complies with the Regulator's code of practice.

The Charity works with a fundraising consultant to support our team in making grant requests to trusts and foundations, and strategising our fundraising approach. A contract is in place with our consultant.

There are no direct approaches made to members of the public via cold calling, approaches are only made at events or through literature available at our sites.

We are committed to good fundraising practice, to follow the Code of Fundraising Practice. Any complaints about fundraising are referred to the CEO in the first instance. During the year the charity received no complaints regarding its fundraising practices (2021: none).

Trustees' report (continued)
For the year ended 31 March 2022

Statement of Trustees' responsibilities

The trustees are responsible for preparing the trustees' report and the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Charity law requires the trustees to prepare financial statements for each financial year. Under charity law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity to enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The annual report was approved by trustees of the charity on 18th January 2023 and signed on its behalf by:

L Duvall
Trustee

**Independent Auditors' Report
For the year ended 31 March 2022**

Opinion

We have audited the financial statements of Royal Borough of Greenwich Heritage Trust (the 'parent charity') and its subsidiary (the 'group') for the year ended 31 March 2022 which comprise the consolidated statement of financial activities, balance sheets, consolidated statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the affairs of the group and the parent charity as at 31 March 2022 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group or the parent charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Independent Auditors' Report
For the year ended 31 March 2022

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in respect of which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the parent charity has not kept proper and sufficient accounting records; or
- the parent charity's financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities set out on page 15, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group and the parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditors under the Charities Act 2011 and report in accordance with regulations made under that Act.

Our objectives are to obtain reasonable assurance about whether the group and parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below

**Independent Auditors' Report
For the year ended 31 March 2022**

Identifying and assessing risks related to irregularities:

We assessed the susceptibility of the group and parent charity's financial statements to material misstatement and how fraud might occur, including through discussions with the trustees, discussions within our audit team planning meeting, updating our record of internal controls and ensuring these controls operated as intended. We evaluated possible incentives and opportunities for fraudulent manipulation of the financial statements. We identified laws and regulations that are of significance in the context of the group and parent charity by discussions with trustees and updating our understanding of the sector in which the group and parent charity operates.

Laws and regulations of direct significance in the context of the group and parent charity include The Charities Act 2011, the Charities (Accounts and Reports) Regulations 2008 and guidance issued by the Charity Commission for England and Wales.

Audit response to risks identified:

We considered the extent of compliance with these laws and regulations as part of our audit procedures on the related financial statement items including a review of financial statement disclosures. We reviewed the parent charity's records of breaches of laws and regulations, minutes of meetings and correspondence with relevant authorities to identify potential material misstatements arising. We discussed the parent charity's policies and procedures for compliance with laws and regulations with members of management responsible for compliance.

During the planning meeting with the audit team, the engagement partner drew attention to the key areas which might involve non-compliance with laws and regulations or fraud. We enquired of management whether they were aware of any instances of non-compliance with laws and regulations or knowledge of any actual, suspected or alleged fraud. We addressed the risk of fraud through management override of controls by testing the appropriateness of journal entries and identifying any significant transactions that were unusual or outside the normal course of business. We assessed whether judgements made in making accounting estimates gave rise to a possible indication of management bias. At the completion stage of the audit, the engagement partner's review included ensuring that the team had approached their work with appropriate professional scepticism and thus the capacity to identify non-compliance with laws and regulations and fraud.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Independent Auditors' Report
For the year ended 31 March 2022

Use of our report

This report is made solely to the parent charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the parent charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the parent charity and the parent charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Saffery Champness LLP

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Saffery Champness LLP
Chartered Accountants
Statutory Auditors
71 Queen Victoria Street
London
EC4V 4BE

Date: 30 January 2023

Saffery Champness LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

Royal Borough of Greenwich Heritage Trust

Consolidated statement of financial activities
For the year ended 31 March 2022

		Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £	Total 2021 £
	Note				
Income and endowments from					
Donations and legacies	2	18,377	120,573	138,950	272,536
Charitable activities	3	852,593	-	852,593	697,767
Other trading activities	4	35,150	-	35,150	23,788
Other	5	(66,000)	-	(66,000)	514,000
Total income		840,120	120,573	960,693	1,508,091
Expenditure on					
Raising funds	6	15,167	-	15,167	34,547
Charitable activities		979,553	136,789	1,116,342	903,695
Governance costs	7	8,500	-	8,500	30,466
Total expenditure		1,003,220	136,789	1,140,009	968,708
Net (expenditure) / income for the year		(163,100)	(16,216)	(179,316)	539,383
Other recognised gains and losses					
Re-measurement gains/(losses) on defined benefit pension schemes	15	149,000	-	149,000	(432,000)
Net movement in funds	18	(14,100)	(16,216)	(30,316)	107,383
Total funds brought forward		390,122	62,202	452,324	344,941
Total funds carried forward		376,022	45,986	422,008	452,324

All of the charity's activities derive from continuing operations during the above two periods.

A comparative statement of financial activities showing the split by fund is shown on page 36.

Royal Borough of Greenwich Heritage Trust

Balance sheets As at 31 March 2022

	Note	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Fixed assets					
Office equipment	11	4,494	3,304	4,494	3,304
Investments	12	-	-	1	1
		<u>4,494</u>	<u>3,304</u>	<u>4,495</u>	<u>3,305</u>
Current assets					
Stocks		356	421	200	200
Debtors	13	857,990	1,482,788	865,463	1,492,508
Cash at bank and in hand		1,052,252	627,254	1,025,692	624,492
		<u>1,910,599</u>	<u>2,110,463</u>	<u>1,891,355</u>	<u>2,117,200</u>
Liabilities					
Creditors: Amount falling due within one year	14	(715,084)	(817,443)	(703,063)	(811,421)
		<u>1,195,515</u>	<u>1,293,020</u>	<u>1,188,292</u>	<u>1,305,779</u>
Net current assets					
Total assets less current liabilities		1,200,008	1,296,324	1,192,787	1,309,084
Defined benefit pension liability	15	(778,000)	(844,000)	(778,000)	(844,000)
Total assets	18	<u>422,008</u>	<u>452,324</u>	<u>414,787</u>	<u>465,084</u>
Funds represented by:					
Restricted funds	16	45,986	62,202	45,986	62,202
Unrestricted funds	16	376,022	390,122	368,801	402,882
Total Funds		<u>422,008</u>	<u>452,324</u>	<u>414,787</u>	<u>465,084</u>

Approved by the Board of Trustees on the 18th of January 2023 and signed on its behalf by:

Len Duvall

Len Duvall
Trustee – Chair of Board

The notes on pages 23 to 36 form part of these financial statements.

Royal Borough of Greenwich Heritage Trust

Consolidated statement of cash flows
For the year ended 31 March 2022

	Note	Group 2022 £	Group 2021 £
Cash surplus/(deficit) from operating activities	21	<u>431,739</u>	<u>212,300</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(6,741)	-
Net cash flows from investing activities		<u>(6,741)</u>	<u>-</u>
Increase/(decrease) in cash and cash equivalents in the year		424,998	212,300
Cash and cash equivalents at the beginning of the year		627,254	414,954
Total cash and cash equivalents at the end of the year		<u>1,052,252</u>	<u>627,254</u>

Notes to the financial statements
For the year ended 31 March 2022

1. Accounting policies

1.1 Accounting convention

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011.

The charity constitutes a public benefit entity as defined by FRS 102.

The functional currency is sterling. Monetary amounts in these financial statements are rounded to the nearest £.

The Trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

1.2 Group accounts

The group financial statements consolidate the financial statements of the charity and its subsidiary for the year ended 31 March 2022. The statement of financial activities and the balance sheet consolidate the financial statements on a line by line basis where appropriate. Details concerning the subsidiary company are set out in note 12. A separate statement of financial activities for the charity is not presented as the Trustees do not believe it to be a material value to the users of the accounts. Details of the charity's income and expenditure can be seen in note 16.

1.3 Income and endowments

1.3.1 Donations and legacies

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

1.3.2 Grants receivable

Grants are recognised when the charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

1.3.3 Voluntary income

Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable. The contribution of volunteers' time is not included in the financial statements in accordance with the Charities SORP (FRS 102).

Notes to the financial statements (continued)
For the year ended 31 March 2022

1.3.4 Charitable activities

Incoming resources from the Service Level Agreement, and other charitable activities, are included in the Statement of Financial Activities on an accruals basis. Income is deferred to the next period where the invoice has been raised in advance and is included in the relevant period.

1.4 Expenditure

1.4.3 Raising funds

Costs of raising funds comprise the costs of commercial trading.

1.4.4 Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes the costs for the running and maintenance of facilities in accordance with the Service Level Agreement and their support costs.

1.4.5 Irrecoverable VAT

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

1.5 Support costs

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charities activities.

1.6 Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees' meetings and reimbursed expenses.

1.7 Investments

The investment in the subsidiary undertaking is shown at cost on the charity balance sheet.

1.8 Tangible fixed assets

Individual fixed assets costing £1,000 or more are initially recorded at cost and subsequently depreciated. On disposal the gain or loss arising on the disposal is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to the profit or loss. Assets purchased will incur a full year's depreciation in the year of purchase and none in the year of disposal. Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Office equipment	3 years straight line
------------------	-----------------------

1.9 Heritage fixed assets

Heritage assets used by the Charity comprise leases donated to the Charity over historical properties. The heritage assets have not been capitalised as the Trustees consider the costs involved in valuation of the leases to be disproportionate to the value obtained for the users of the accounts. Accordingly, the costs of conservation have been written off to the Statement of Financial Activities as they were incurred.

Notes to the financial statements (continued)
For the year ended 31 March 2022

1.10 Stock

Stock is valued at the lower of cost and estimated selling price less costs to complete and sell, after due regard for obsolete and slow-moving stocks. Cost is determined using the first-in, first-out (FIFO) method.

Donated items of stock are recognised at fair value which is the amount the Charity would have been willing to pay for the items on the open market.

1.10 Trade debtors

Trade debtors are amounts due from customers for services performed and merchandise sold in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

1.11 Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

1.12 Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price; and subsequently measured at amortised cost using the effective interest method.

1.13 Funds

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the charity.

Designated funds are unrestricted funds earmarked by the management committee for particular purposes as indicated at the time that the funds are received.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purposes.

Notes to the financial statements (continued)
For the year ended 31 March 2022

1.14 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.15 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due. The assets of this scheme are held separately from those of the charity in an independently administered fund.

For defined benefit schemes, the pension costs are assessed using the projected unit method, the cost of providing pensions is charged to the Statement of Financial Activities so as to spread the regular costs over the service lives of the employees. The pension obligation is measured at the present value of the estimated future cash flows using interest rates on government securities that have terms to maturity approximating the terms of the related liability.

When the benefits of a scheme are improved, past service costs are recognised as an expense on a straight-line basis over the average period until the benefits become vested. To the extent that the benefits are already vested, following the introduction of, or changes to, a defined benefit plan, the past service cost is recognised as an expense immediately.

1.16 Estimates and judgements

In application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical estimates relate to the assumptions used by the actuary in calculating the defined benefit pension scheme liability. These have been compared with industry standards.

In addition, the Trustees are required to make a judgement about future renewals of the Service Level Agreement with the Royal Borough of Greenwich Council. In preparing these accounts they have concluded that it will continue for at least two years.

Royal Borough of Greenwich Heritage Trust

Notes to the financial statements (continued)
For the year ended 31 March 2022

2. Donations and legacies

	Total 2022 £	Total 2021 £
Concert donations	1,373	700
Public donations	1,851	10,592
Grants for core activities	119,200	116,849
Coronavirus job retention scheme	15,842	143,828
RGHT Friend Membership	684	567
	<u>138,950</u>	<u>272,536</u>

Total amount received from all government sources in the year was £480,523 (2021: £645,031).

3. Income from charitable activities

	Total 2022 £	Total 2021 £
Royal Borough of Greenwich	464,682	501,203
Hire, rental and service charges	375,287	157,782
Recoverable costs	6,592	25,477
Miscellaneous income	3,915	11,374
Investment income	2,117	1,931
	<u>852,593</u>	<u>697,767</u>

4. Income from trading activities

	2022 £	2021 £
Turnover	35,150	6,460
Grants received	-	17,328
	<u>35,150</u>	<u>23,788</u>

5. Other income

	2022 £	2021 £
(Decrease)/increase in pension indemnity	(66,000)	514,000

This is the net change in pension liability, which is underwritten by Royal Borough of Greenwich under the Service Level Agreement. See note 15 for the calculation and more details.

Royal Borough of Greenwich Heritage Trust

Notes to the financial statements (continued)
For the year ended 31 March 2022

6. Cost of raising funds	2022	2021
	£	£
Commercial trading operations	<u>15,167</u>	<u>34,547</u>
7. Governance costs	2022	2021
	£	£
Audit and accountancy fees	<u>8,500</u>	<u>7,695</u>
8. Cost of charitable activities	2022	2021
	£	£
Costs for staffing	619,475	615,333
Legal, professional and consultancy fees	58,254	42,989
Depreciation	5,550	3,700
Bad debt expense	4,500	6,500
Bank charges	86	271
Costs to support activities	<u>428,477</u>	<u>257,674</u>
	<u>1,116,342</u>	<u>926,467</u>
9. Staff costs	2022	2021
	£	£
Staff salaries	447,822	450,355
Social security costs	34,848	36,427
Redundancy cost	-	677
Defined contribution pension cost	10,150	48,415
Pension service cost	<u>96,000</u>	<u>70,000</u>
	<u>588,820</u>	<u>605,874</u>

There were no staff employed with emoluments in the year above £60,000.

The above analysis includes staff costs that were allocated to specific restricted projects as part of their ongoing duties.

The average number of staff employed during the year, based on headcount, was:

	2022	2021
	Number	Number
Trust management	8	7
Greenwich Heritage Trading staff	-	1
Charlton House staff	4	3
Heritage Centre staff	1	1
HLF Funded project staff	<u>2</u>	<u>1</u>
	<u>15</u>	<u>13</u>

Notes to the financial statements (continued)
For the year ended 31 March 2022

10. Heritage Assets

Charlton House

Built around 1610 during the reign of James I, Charlton House is regarded as the finest and best preserved Jacobean Mansion in London. The estate has extensive grounds which are open to the public as well as parts of the mansion. Some areas of the mansion and associated buildings are rented out mainly to local interest groups.

The Royal Borough of Greenwich Heritage Trust was granted a 125-year lease by The Royal Borough of Greenwich for no charge. Due to the costly nature of obtaining a valuation for the property and the irreplaceable nature of the asset, the Trustees have decided that obtaining a valuation of the donated lease would not be in the best interests of the charity or the users of the accounts.

The mansion does contain a number of historical artefacts and pictures which are on display for the public. The ultimate ownership of these assets remains with the Royal Borough of Greenwich and have been lent to the Heritage Trust for display purposes only. As such, no valuation has been placed on these within the accounts.

The Stable Block

Located within the grounds of Charlton House this is, as its name suggests, where the horses were kept when Charlton House was used as a residence. It has now been leased to The Greenwich Carers Centre to establish an improved base of operations in which to undertake their charitable work.

Assembly Rooms

This red brick building dates from 1881 and is part of the Charlton House estate. Having fallen into disrepair there was strong local opposition to its demolition, and it is now a focal point for the community, hosting many clubs and organisations.

Tudor Barn

Build around 1525 this building is set in thirteen acres of beautiful award winning gardens and is connected historically to nearby Eltham Palace. The Tudor Barn is currently leased out and used as a Bar and Restaurant allowing the local residents access to this historical building while ensuring that the building is well preserved for future generations.

The Royal Borough of Greenwich Heritage Trust was granted a 30-year lease by The Royal Borough of Greenwich for no charge. Due to the costly nature of obtaining a valuation for the property and the irreplaceable nature of the asset, the Trustees have chosen not to undertake a valuation of the donated lease.

Other assets

The Heritage Trust is also custodian of a number of memorials in the borough. Given their nature and ownership the Trustees do not believe that it would be appropriate to capitalise these as assets of the Heritage Trust.

Notes to the financial statements (continued)
For the year ended 31 March 2022

11. Tangible Fixed Assets

Office equipment	Group £	Charity £
Cost		
At 1 April 2021	44,149	38,031
Additions	6,741	6,741
Disposals	(18,392)	(18,392)
At 31 March 2022	32,498	26,380
Depreciation		
At 1 April 2021	40,845	34,727
Charge for the year	5,550	5,550
Eliminated on disposal	(18,392)	(18,392)
At 31 March 2022	28,003	21,885
Net book value		
At 31 March 2022	4,495	4,495
At March 2021	3,304	3,304

12. Investments

The Charity holds 1 share of £1 in its wholly owned trading subsidiary company, Greenwich Heritage Trading Limited which is incorporated in the United Kingdom (company number 09021486). This is the only share allotted, called up and fully paid.

13. Debtors

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Trade debtors	53,034	611,399	46,784	611,186
Amount due from subsidiary	-	-	13,723	-
Prepayments and accrued income	26,956	27,389	26,956	27,389
Pension indemnity	778,000	844,000	778,000	844,000
	857,990	1,482,788	865,463	1,492,508

14. Creditors: amounts falling due within one year

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Trade creditors	94,770	74,721	94,770	74,721
Accruals and deferred income	514,845	631,869	514,045	630,769
Other creditors	105,469	110,583	94,248	105,931
	715,084	817,443	703,063	811,421

Notes to the financial statements (continued)
For the year ended 31 March 2022

Creditors: amounts falling due within one year (continued)

The deferred income primarily represents funds received in advance from the Service Level Agreement between Royal Brough of Greenwich Council and Royal Borough of Greenwich Heritage Trust. The Service Level Agreement covers the period from 1 April 2020 to 31 March 2023, and therefore the funds deferred represent the amounts received in advance in relation to the period from 1 April 2022 to 31 March 2023.

15. Pension costs

Defined contribution	2022	2021
	£	£
Contributions payable by the Charity for the period	47,150	30,538

Defined benefit

The Charity operates a pension scheme providing benefits based on final pensionable pay. The assets of the scheme are held separately from those of the Charity. The scheme forms part of the Royal Borough of Greenwich Pension Fund, however separate valuations are undertaken to segregate the liabilities and assets relating to the charity.

As from 1 July 2014, a number of employees were transferred from the Royal Borough of Greenwich to the charity. The charity became liable for the net pension liability due to the Royal Borough of Greenwich Pension Fund at this date. The Royal Borough of Greenwich has agreed to indemnify the charity against the initial pension liability of £300,000 on transfer plus any additional deficit that arises for the duration of the Service Level Agreement, which runs until 31 March 2023. This additional deficit is covered by other income received.

The contributions are determined by a qualified actuary on the basis of triennial valuations using the projected unit method. The most recent valuation was at 31 March 2022 which has been updated to reflect conditions at the balance sheet date. The major assumptions used by the actuary were:

	2022	2021
Rate of increase in salaries	4.15%	3.80%
Rate of pension increase (CPI)	3.15%	2.80%
Discount rate	2.55%	2.05%

The return on the fund is estimated to be 7.1% (2021: 24.13%).

Analysis of amounts recognised in the Statement of Financial Activities

Costs recognised	2022	2021
	£	£
Service cost	96,000	70,000
Net interest on defined benefit liability	32,000	15,000
Miscellaneous expenses	1,000	1,000
	<u>129,000</u>	<u>86,000</u>

Notes to the financial statements (continued)
For the year ended 31 March 2022

Defined benefit (continued)

Actuarial gain / (loss) recognised	2022	2021
	£	£
Return on Fund assets in excess of interest	51,000	171,000
Changes in financial assumptions	103,000	(638,000)
Change in demographic assumptions	-	21,000
Experience gain on defined benefit obligation	(5,000)	14,000
Actuarial gain / (loss) recognised	<u>149,000</u>	<u>(432,000)</u>

Value of scheme assets and liabilities

	2022	2021
	£	£
Equities	625,000	91,000
Bonds	189,000	164,000
Property	119,000	87,000
Cash and alternative assets	27,000	12,000
Unitised insurance policies	-	382,000
UK & overseas unit trusts	<u>134,000</u>	<u>243,000</u>
Market value of assets	1,094,000	979,000
Present value of scheme liabilities	<u>(2,172,000)</u>	<u>(2,123,000)</u>
Deficit in scheme	(1,078,000)	(1,144,000)
Amount indemnified on formation	<u>300,000</u>	<u>300,000</u>
Net pension liability	<u>(778,000)</u>	<u>(844,000)</u>

Notes to the financial statements (continued)
For the year ended 31 March 2022

16. Analysis of charitable funds

Restricted funds	Balance 1 April 2021 £	Income £	Expenses £	Transfers £	Balance 31 March 2022 £
Summer House project	6,272	27,074	(31,221)	-	2,125
Charlton Roof survey	3,522	2,375	(5,897)	-	-
Celebrating Our Heritage	3,334	9,950	(13,284)	-	-
Crush Room exhibition	-	9,301	-	-	9,301
Festival of Archaeology	5,000	-	(5,000)	-	-
Meet the collection	26,955	70,500	(78,912)	-	18,543
Eltham War Memorial	8,256	-	-	-	8,256
Concert performances	4,176	1,373	(2,475)	-	3,074
Woolwich Trail - RAWHS	4,687	-	-	-	4,687
	62,202	120,573	(136,789)	-	45,986
Unrestricted funds					
Core unrestricted funds	245,122	989,120	(1,003,220)	25,000	256,022
Designated funds	145,000	-	-	(25,000)	120,000
	390,122	989,120	(1,003,220)	-	376,022
Total funds	452,324	1,109,693	(1,140,009)	-	422,008

Restricted funds	Balance 1 April 2020 £	Income £	Expenses £	Transfers £	Balance 31 March 2021 £
Eltham War Memorial	8,256	-	-	-	8,256
Concert performances	3,476	700	-	-	4,176
Woolwich Trail - RAWHS	4,687	-	-	-	4,687
Meet the collection	26,955	-	-	-	26,955
Charlton Roof survey	-	8,537	(5,015)	-	3,522
Celebrating Our Heritage	-	39,801	(36,467)	-	3,334
Festival of Archaeology	-	34,831	(29,831)	-	5,000
Monuments, Statues, Artefacts and the Public Realm	-	10,000	(10,000)	-	-
Charlton Summer House	-	23,680	(17,408)	-	6,272
	43,474	117,549	(98,721)	-	62,202
Unrestricted funds					
Core unrestricted funds	301,567	876,381	(787,826)	(145,000)	245,122
Designated funds	-	514,161	(514,161)	145,000	145,000
	301,567	1,390,542	(1,301,987)	-	390,122
Total funds	344,941	1,508,091	(1,400,708)	-	452,324

Notes to the financial statements (continued)
For the year ended 31 March 2022

17. Purpose of designated funds

	2022	2021
	£	£
Roof works	-	100,000
FuturePlan - Charton House conservation & capital works	60,000	-
Charlton Estate paving repair	15,000	-
Tudor Barn roof	10,000	-
Old Library ceiling	5,000	15,000
2nd floor suite - water tank replacement and toilet works	10,000	-
2nd floor suite - Newton, tower room & porters store	15,000	-
Grounds trees felling (from risk survey)	-	10,000
Staff offices move to Stables	-	5,000
Brand Refresh & Website	-	10,000
Museum Collection & Archive Equipment	5,000	5,000
	<u>120,000</u>	<u>145,000</u>

Designated funds include the defined benefit pension scheme, for which no balance has been included above due to the indemnity in place.

18. Analysis of funds by net assets

Analysis year end 31 March 2022	Unrestricted Funds	Designated Funds	Restricted Funds	Total
	£	£	£	£
Tangible fixed assets	4,494	-	-	4,494
Cash at bank and in hand	886,266	120,000	45,986	1,052,252
Other net current assets/(liabilities)	(634,738)	778,000	-	143,262
Defined benefit pension liability	-	(778,000)	-	(778,000)
	<u>256,022</u>	<u>120,000</u>	<u>45,986</u>	<u>422,008</u>
Analysis year end 31 March 2021	Unrestricted Funds	Designated Funds	Restricted Funds	Total
	£	£	£	£
Tangible fixed assets	3,303	-	-	3,303
Cash at bank and in hand	420,052	145,000	62,202	627,254
Other net current assets/(liabilities)	(178,233)	844,000	-	665,767
Defined benefit pension liability	-	(844,000)	-	(844,000)
	<u>245,122</u>	<u>145,000</u>	<u>62,202</u>	<u>452,324</u>

Notes to the financial statements (continued)
For the year ended 31 March 2022

19. Related party transactions

During the current and prior year there were no expenses paid to Trustees.

Greenwich Heritage Trading Limited made a charitable donation of £nil (2021: £38,469) to the charity, based on the performance in the prior year. The charity recharged £12,404 (2021: £2,000) for administration and financial support, and £1,318 (2021: £nil) for advertising and promotion to Greenwich Heritage Trading Limited. At the year end Greenwich Heritage Trading Limited owed £13,723 (2021: £8,309) to the charity.

During the year £1,000 (2021: £nil) was received as a donation from a Trustee.

During the year £15 (2021: £nil) was received from Trustee through the Friend of RGHT scheme.

20. Operating leases

At the year end, the charity has expected future income under operating leases. These represent leases for the use of buildings to third parties.

	Group 2022	Group 2021	Charity 2022	Charity 2021
	£	£	£	£
Within one year	108,993	108,993	108,993	108,993
2 – 5 years	148,712	257,705	148,712	257,705
Over 5 years	-	-	-	-
	<u>257,705</u>	<u>366,698</u>	<u>257,705</u>	<u>366,698</u>

21. Reconciliation of net movement in funds to net cash flow from operating activities

	Group 2022	Group 2021
	£	£
Net movement in funds	(47,616)	107,383
Add depreciation	5,550	5,089
Profit/Loss on disposal of assets	-	-
Increase in DB pension liability	(66,000)	514,000
(Increase)/decrease in stock	65	1,012
(Increase)/decrease in debtors	624,798	(927,257)
Increase/(decrease) in creditors	(85,058)	512,073
	<u>431,739</u>	<u>212,300</u>

22. Reconciliation of net debt

	At 1 April 2021	Cash flows	At 31 March 2022
	£	£	£
Cash	627,254	424,998	1,052,252

Notes to the financial statements (continued)
For the year ended 31 March 2022

23. Comparative Statement of Financial Activities

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £
Income and endowments from			
Donations and legacies	154,987	117,459	272,536
Charitable activities	697,767	-	697,767
Other trading activities	23,788	-	23,788
Other	541,000	-	514,000
Total income	1,390,542	117,549	1,508,091
Expenditure on			
Raising funds	(34,547)	-	(34,547)
Charitable activities	(804,974)	(98,721)	(903,695)
Governance costs	(30,466)	-	(30,466)
Total expenditure	(869,987)	(98,721)	(968,708)
Net surplus before other recognised gains and losses	520,555	18,828	539,383
Other recognised gains and losses			
Re-measurement losses on defined benefit pension schemes	(432,000)	-	(432,000)
Net income and net movement in funds for the year	88,555	18,828	107,383
Reconciliation of funds			
Total funds brought forward	301,567	43,374	344,941
Total funds carried forward	390,122	62,202	452,324