



FINANCIAL STATEMENTS AND ANNUAL REPORT

FOR THE YEAR ENDED 31 DECEMBER 2023

(Incorporated as a Company Limited by Guarantee and not having a Share Capital)

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REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS

Company number	08794342 (England and Wales)
Charity number	1156511 (England and Wales)
Board of trustees (Directors)	CHAPMAN, Helen – appointed 12.1.23 CHAMBERLAYNE, Edward Charles (Treasurer) GILBERT, Sally Elizabeth - resigned 23.3.23 HADFIELD, Peter Charles - resigned 12.5.23 LESITER, Rachel Mary (Chair) MIDDLEBROOK, Venerable David John SIMPSON, Helen Margaret TUSTING, James Charles TUSTING, John Robert
Independent examiner	Nadeem Raja Premier FD Limited 51 Cardiff Road Luton Bedfordshire LU1 1PP
Bankers	Barclays Bank Plc 8 Market Street Wellingborough Northamptonshire NN8 1AP
Registered address	The Chellington Centre Felmersham Road Carlton Bedford MK43 7NA
Website	http://www.chellington.org

STRATEGIC REPORT

Our mission is to provide an inspirational rural setting for young people to develop their personal potential



The Chellington Centre is an award winning, eco-friendly youth residential retreat - a base for exclusive-use learning, recreation and self-development in a beautiful, rural setting.

It is a place of expedition, inspiration and invigoration, particularly but not exclusively for young people, offering many opportunities to build self-confidence, reflect and celebrate life. A place of transformation.

Every year, we welcome and serve thousands of young people from diverse backgrounds who come to Chellington for residential or day trips with their schools, youth groups, families or through a charity.



"Chellington is uniquely able to create a magical reality, a space unto itself, the world as it should be. Having experienced it, when they return home, the young people can remember what they built for themselves at Chellington, and what can be built in their own community too."

CEO of Advocacy Academy

We are extremely grateful to the Carlton Education Trust, Edith Winifred Hall Trust and our neighbours - the Mesney family and Rajinder Moni - for their significant and unwavering support over many years. We would like to sincerely thank them and all our friends, visitors, neighbours (young and old), trustees, staff, donors and patrons.

Thanks to you all, the Chellington Centre can continue to thrive, supporting young people and their communities.

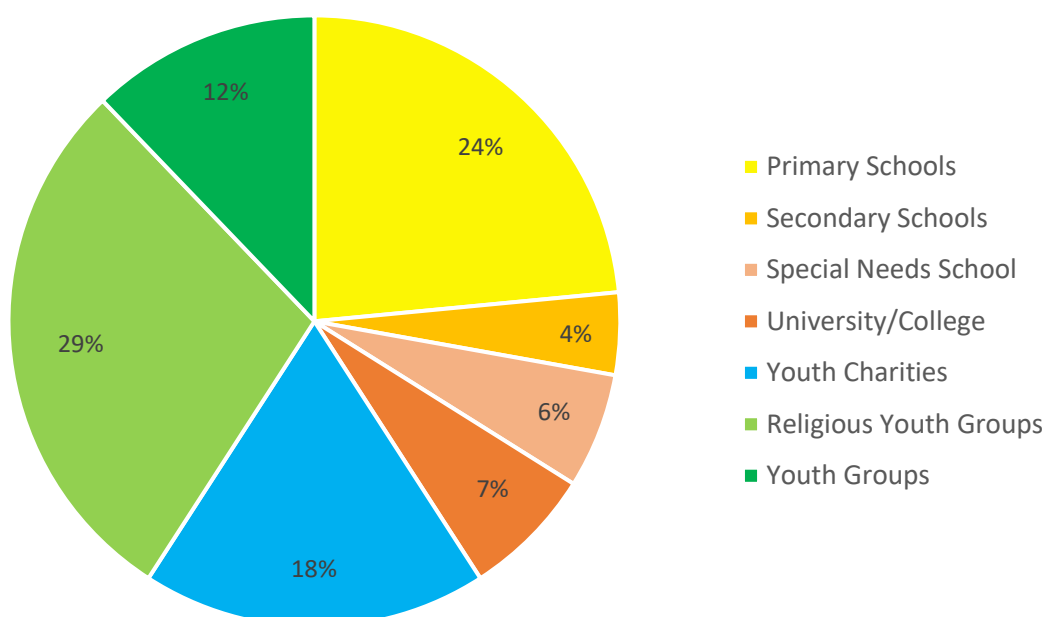


Over the last few years, we have focused our efforts on expanding our accommodation capacity to cater for larger school and youth group residentials. This has been achieved through the construction of the Herald Building with washroom facilities for campers as well as office space for our dedicated team of staff and volunteers.

As a result, The Chellington Centre now offers overnight accommodation for up to 66 and day trip capacity for 100. Up to 36 can sleep in our dormitory bunkrooms inside the main building with the option to add a further 30 camping in the new Red Kite camping zone. Practically, this means all groups have greater flexibility to choose a mix of accommodation that best suits their needs.

Importantly, we remain committed to welcoming groups of all sizes, big or small, with each group enjoying sole use of the entire site.

Occupancy breakdown of groups of young people visiting Chellington in 2023



"The Chellington Centre was the perfect venue for our group of 18 young people and 6 staff from London to escape from the city and ground themselves in nature. Beautiful views from the Centre, and wonderful modern and clean facilities made available to us within it. Located within rolling hills, our young people were able to go on hikes and walks, and then return to the Centre to engage in our workshops and activities.

The team at Chellington are very available and supportive, but also keep their distance so as to let you get on with things. We are incredibly grateful for our relationship with The Chellington Centre and the space that they have. We would definitely recommend the Centre for any groups looking to escape the hustle and bustle, build teams and work together."

Advocacy Academy, Youth Charity

2024 KEY PRIORITIES

1. Build community relationships that deliver life changing experiences at Chellington for disadvantaged young people
2. Raise awareness and funds for the Chellington Bursary Fund
3. Expand the outdoor learning experiences
4. Achieve GOLD green tourism award
5. Build financial resilience and future-proof the charity



BUILD COMMUNITY RELATIONSHIPS THAT DELIVER LIFE CHANGING EXPERIENCES AT CHELLINGTON FOR DISADVANTAGED YOUNG PEOPLE

Chellington communities:

- The local community around Chellington, from which we draw volunteers who support the running and development of the Centre
- The community of groups and organisations that we engage with, who in turn are working within their own community to support identified needs
- The community that comes together at Chellington as part of a group's growing and learning experience

Enabling groups to achieve their outcomes for a visit to Chellington is key to our purpose, so that their stay is an integral part of their ongoing support and work with young people within their community.

Organisationally, we strive to build strong relationships with leaders that become more than resource provider and client, developing new opportunities for partnerships and ongoing use of the centre as part of their programmes.

Every group has its own objectives for their residential and young people have a range of needs. We want to see every child & young person impacted by their stay, showing increased confidence and recognising their own potential through engagement with the countryside that surrounds them. Time to reflect and discuss their experience and the environment they are in, and decide how they want to be when they return home.

The Centre enjoys high levels of repeat bookings from schools, religious youth groups, local authorities and youth charities looking to create opportunities for young people to step out of their normal lives and experience a different world at Chellington.

As well as supporting these returning groups in any way we can, we constantly seek to attract new groups - engaging with community networks and organisations in the area to identify how we can facilitate responses to needs and utilising our bursary scheme to support use of the centre whenever necessary.



RAISE AWARENESS AND FUNDS FOR THE CHELLINGTON BURSARY

We believe that every young person should have the opportunity to have a life changing residential experience. The Bursary Fund was set up to support this belief, offering financial support to school groups who find funding for a residential hard to access.

Typically, this might be:

- Schools/youth groups/other organisations working across areas of deprivation
- Groups that, by the nature of the need, would only use the centre for a small group
- Organisations working with young people with special educational needs
- Organisations working with people with physical disabilities

Raising funds for the Chellington Bursary Fund remains a strategic priority for the trustees, both to attract new, relevant youth organisations and to continue to meet our Charitable Objects, ensuring the Centre remains accessible to all, regardless of means.



"Many of our children come from large families, often with two or three generations sharing a house. They come from hugely disadvantaged homes and going away overnight is something they can only dream of! The bursary makes this an affordable trip; it makes this trip possible!"

Head Teacher at Queen's Park
Primary School, Bedford

EXPAND THE OUTDOOR LEARNING EXPERIENCES

The Chellington Centre sits on an ancient site. Communities have existed in harmony there since the bronze age with local sheep farming, leatherwork, lacework and reed-weaving – all important medieval industries. As custodians, we have a duty to share knowledge, engage and lead in appreciating and caring for our environment. This is particularly important to us as we work with young people whose future will be impacted by how we operate.

Ongoing initiatives to engage groups include: nature walks, nature identification boards, re-wilding activity (tree & hedgerow planting, bug hotels, wildflower bridging), socio-historical quizzes, binocular bird-spotting, star-gazing and eco-signage tips.

We also work with third party organisations to offer a range of different, more structured ways for groups to engage with their environment:



Forest Skills

Groups can choose from a variety of on-site forest skills, shelter building, fire lighting, wood craft, learning about local trees and wildlife surrounding the Centre.



Animal Farm

An opportunity to get close to farm animals in a quiet and safe environment. This is delivered by an award winning small mobile animal farm with experience of animal assisted therapy.



Rewilding

Groups can get involved in our re-wilding activities including hedgerow and tree planting, and wildflower bridging.



Raptor Encounters

A close-up educational experience with rescued native birds of prey (owls, hawks and falcons) led by the Raptor Foundation.



Mini Map Makers

Groups can learn all about maps with these inspiring workshops run by a professional cartographer.



Harrold-Odell Country Park

With spectacular views from the Centre, enjoy the walk to this Green Flag water park with 144 acres of beauty and tranquility.



River Resource Pack

Learning resource for Geography students studying the impact of pluvial run-off, localised flooding and river flow.

There's also nothing better than taking a walk, enjoying the view or ending the day around the campfire.



ACHIEVE GOLD GREEN TOURISM AWARD

We are proud to have received the silver award in recognition of our green credentials and are now working towards gold status. Among many other things, this involves the creation of a visitors' charter to encourage groups to embrace our commitment to green tourism.



"The time at Chellington allows children to forge new friendships, try new things, talk about things they wouldn't normally talk about at school. All these things help the children to develop their self-confidence and encourages them to experience different things. Many of our children do not leave Queens Park so experiencing being in the countryside is often a new concept!"

Head Teacher at Queen's Park Primary School,
Bedford



BUILD FINANCIAL RESILIENCE AND FUTURE-PROOF THE CHARITY

Since the creation of the Chellington Centre Charity at the end of 2013, the Chellington team has done much to build a first-class reputation for hosting residential. Continuous efforts have been made to be self-sustaining financially through efficient management and with the help of many volunteers.

A key part of our fundraising strategy involves generating core income from large group bookings of friends and families, and hosting a limited number of ethical weddings and premium events. In addition to generating income, these bookings help to engage and educate the local community about what goes on at the Centre and ways to support it.

However, the Charity's mission to help disadvantaged young people enjoy residential at Chellington through bursaries and concessions in fees will and must always remain a high priority. This results in a constant need to strike a careful balance between the focus on generating enough bookings income to finance the running costs and our commitment to supporting the disadvantaged youth people who sit at the very core of the Charity's objectives.

To date, we have been extremely fortunate in receiving financial support from a number of key benefactors responding with great generosity when called upon. However, Chellington lacks an endowment fund to provide financial security and therefore has no guaranteed fall-back resilience.

Over the coming years, as well as building financial reserves through the generation of bookings income and careful cost management, the Charity will seek to secure a future that achieves a longer-term level of financial resilience, working in partnership with other organisations sharing the same vision to improve the lives of disadvantaged young people.

"Thank you for an amazing week. The young people had such a lovely time and made huge improvements in their social and independence skills."

St John's School, SEN



TREASURER'S REPORT

Going Concern: Trading (unrestricted) account

Over the year, the charity experienced a 23% increase in booking income compared to the previous record level achieved in 2022, with booking income reaching £134,186. When combined with voluntary income of £2,894 this was modestly less than the cost of charitable activities of £140,670 which were inflated by a £25,259 increase in electricity costs compared to the previous year.

Accounting standards require the trustees to include a charge for depreciation of its property assets within the reported cost of its charitable activities. However, since depreciation is not a cash cost and the trustees consider that the Herald Building is unlikely to depreciate in value, the trustees have decided to use the *Net Movement in Unrestricted Funds excluding Depreciation of the Herald Building* as the principal target for budgeting and performance measurement purposes. Excluding £12,209 of depreciation on the Herald Building there was an increase in unrestricted reserves of £8,619 over 2023. The Trustees consider this to be a strong financial result, particularly given the sharp increase in electricity costs.

Designated Funds

The trustees plan to transfer £5,000 each year to a designated property reserve fund to be set aside for future significant expenditure projects that may be required over time relating to the charity's buildings. The initial transfer of £5,000 was made to this new fund in 2023.

Free Cash

At the end of 2023, available unrestricted and undesignated cash reserves amounted to £53,495. Consequently, free reserves are now above our target of 3 months operating expenditure at around 5 months' operating expenditure. The trustees remain confident that we are able to maintain the business as a going concern for the foreseeable future.

Operating Expenses

We continue to manage our operating costs to minimise our cost base wherever possible.

Capital (restricted) accounts

During 2023 we have continued to seek donations for our Bursary Fund (£1,750) and make awards from the fund (£4,450) to allow us to continue to enable disadvantaged children and young people to visit the centre. In addition, we moved further towards completion of the development of the centre's camping facilities utilising the restricted funds made available for this purpose.

2024 Financial Outlook

Forward Bookings

As of 31 December 2023, we had confirmed bookings for 2024 and beyond to the value of £73,178 (2022: £74,871), against which we hold deposits of £24,129 (2022: £20,060).

We have renegotiated our energy supplies and expect to see a significant reduction in our utility costs as a result. This has enabled us to increase staffing levels to cope with the increased activity seen over the last year and also to budget for necessary renewals of bedding and other items within the centre. We expect to generate a small surplus (excluding depreciation on the Herald Building) which will allow us to transfer an additional £5,000 to the designated reserve during the year.

Our fundraising efforts will focus on raising funds for the Bursary Fund to enable more young people who would otherwise be unable to visit the Centre to benefit from what can offer.

Approved and authorised for issue by the Board of Trustees on 30 May 2024 and signed on their behalf by:



Edward Chamberlayne – Treasurer

"The accommodation and location were perfect for our overnight stay with our pupils, many of whom were experiencing their first night away from home with anyone outside close family & friends."

Broughton Fields Primary



GOVERNANCE REPORT

1. STRUCTURE

The Chellington Centre Charity was set up with the singular purpose of supporting and developing the work at the Chellington Centre.

The Charity was established as a registered charity on 2 April 2014 as the Chellington Centre, having been set up and incorporated as a company on 28 November 2013.

The governing document is the Memorandum and Articles of Association dated 21 November 2013, which were adopted by special resolution on the 13 March 2014.

In accordance with the Articles of Association, at least half the number of appointed directors reside within a 15-mile radius of the Chellington Centre.

2. TRUSTEES

Sally Gilbert and Peter Hadfield resigned from the Board during the year. We are extremely grateful to them for all they contributed.

We welcome Helen Chapman to our Board of Trustees.

3. MISSION & CHARITY'S OBJECTS

"Our mission is to provide an inspirational and rural setting for young people to develop their personal potential."

The Charity's Objects can be summarized as:

The provision, maintenance, organisation and management of The Chellington Centre to:

- 1) Advance education, particularly of the young, and to provide facilities in the interests of social welfare with the objective of improving the conditions of life those using the Centre,
- 2) Develop the physical, mental and spiritual capacities of those in need by reason of youth or financial hardship or another disadvantage, by providing support and activities which develop their skills, capacities and capabilities to enable them to participate in society as mature and responsible individuals.

4. BURSARY FUND

In furtherance of the Objects, but not for any other purpose, the Charity has established a bursary fund from which to provide bursaries to make the facilities of the Charity as accessible as possible to as wide a range of groups as possible.

5. CHARITY GOVERNANCE CODE FOR SMALLER CHARITIES

The Charity's Trustees have adopted the Charity Governance Code for smaller charities:

1. **Organisational purpose** - The board is clear about the charity's aims and ensure that these are being delivered effectively and sustainably.
2. **Leadership** - The board provides strategic leadership in line with the charity's aims and values. Full trustee meetings are held at least quarterly to review financial results, policies and procedures and any issues of governance.
3. **Integrity** - The board acts with integrity, adopting values and creating a culture which help achieve the organisation's charitable purposes. The board is aware of the importance of the public's confidence and trust in charities, and trustees undertake their duties accordingly.
4. **Decision-making, risk and control** - The board makes sure that its decision-making processes are informed, rigorous and timely and that effective delegation, control and risk assessment and management systems are set up and monitored.

The Trustees have assessed the risks that the charity faces. The major financial risk is a reduction in occupation of the Centre. This risk is controlled by close monitoring of advance bookings and adjustment of budgeted spend for flexible costs, when required.

5. **Board effectiveness** - The board works as an effective team, using the appropriate balance of skills, experience, backgrounds and knowledge to make informed decisions.
6. **Diversity** - The board's approach to diversity supports its effectiveness, leadership and decision-making.
7. **Openness and accountability** - The board leads the organisation in being transparent and accountable.

6. RESERVE POLICY

The Trustees have determined that, given the seasonality of income, it is appropriate that unrestricted and undesignated free cash reserves at year end should be maintained to enable us to cover between three- and six-months' salaries and fixed operating expenditure.

Customer deposits and prepayments are held in a separate bank account until such time as occupancy takes place. Restricted reserves are managed to ensure that they are maintained in separate bank accounts and are only applied for the purposes set out in the grant applications and donations.

7. TRUSTEES' RESPONSIBILITIES TO PREPARE FINANCIAL STATEMENTS

Charity law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the affairs of the charity and of the deficit or surplus of the charity for that year.

In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently,
- observe the methods and principles in the Charities SORP,

- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the ongoing concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

8. INDEPENDENT EXAMINER

A proposal to reappoint Nadeem Raja as the Independent Examiner will be proposed at our forthcoming AGM and he has expressed a willingness to accept.

9. APPROVAL

Approved and authorised for issue by the Board of Trustees on 30 May 2024 and signed on their behalf by:



Rachel Lesiter – Chair



INDEPENDENT EXAMINER'S REPORT TO THE MEMBERS OF THE CHELLINGTON CENTRE

I report to the trustees on my examination of the accounts of the above charity for the year ended 31 December 2022.

Responsibilities and basis of report

As the charity's trustees of the company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Nadeem Raga FCCA
51 Cardiff Road, Luton, Bedfordshire LU1 1PP

8 May 2024

INCOME & EXPENDITURE ACCOUNT

	Notes	Unrestricted 2023 £	Restricted 2023 £	Total 2023 £	Total 2022 £
Incoming resources from charitable activities:					
Voluntary income		2,894	1,998	4,892	45,962
Bookings income		134,186		134,186	108,751
Government funding				0	2,667
Total incoming resources	2	137,080	1,998	139,078	157,380
Resources expended					
Fundraising				0	1,155
Charitable activities	3 & 5	140,670	8,844	149,514	113,797
Total resources expended		140,670	8,844	149,514	114,952
Transfers	10				
Net movement in funds	4	-3,590	-6,847	-10,437	42,428
Reconciliation of funds					
Total funds brought forward		366,572	18,838	385,410	342,982
Total funds carried forward		362,982	11,991	374,973	385,410

All income and expenditures are derived from continuing activities.

All recognised gains and losses are included in the Statement of Financial Activities.

The notes on pages 19 to 25 form part of these financial statements

BALANCE SHEET

	Notes	2023	2022
		£	£
Fixed assets			
Tangible fixed assets	8	303,620	315,708
Current assets			
Cash in hand and in bank		116,224	100,899
Prepayments		866	
		<u>117,090</u>	<u>100,899</u>
Creditors: amounts falling due within one year	9	<u>-45,737</u>	<u>-31,196</u>
Net current assets		<u>71,353</u>	<u>69,702</u>
Net assets		<u>374,973</u>	<u>385,410</u>
Funds			
Unrestricted funds		357,982	366,573
Designated funds		5,000	
Restricted funds		<u>11,991</u>	<u>18,837</u>
Total funds		<u>374,973</u>	<u>385,410</u>


The notes on pages 19 to 25 form part of these financial statements.

For the financial year ended 31 December 2023 the charity was entitled to exemption from audit under section 477 Companies Act 2006. No member of the charity has deposited a notice, pursuant to section 476, requiring an audit of these financial statements under the requirements of the Companies Act 2006.

The directors acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the charity as at the end of the financial year and of its profit or loss for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts, so far as applicable to the charity.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime within Part 15 of the Companies Act 2006.

Approved by the Board and authorised for issue on 30 May 2024


E. CHAMBERLAYNE - TREASURER

NOTES TO THE FINANCIAL STATEMENTS

1. Accounting Policies

1.1. Accounting convention

The financial statements are prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities (SORP 2019 – FRS 102 version), applicable accounting standards and the Companies Act 2006. The charity has taken advantage of the Small Entity provisions of FRS 102. The financial statements are presented in Sterling (£).

Statement on going concern

After reviewing the charity's forecasts and projections, the directors have reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

1.2 Company status

The charity is a company limited by guarantee. The directors of the company are the trustees named on page 1. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

1.3. Incoming resources

Incoming resources represents the total income receivable during the year comprising of donated income, income from events and bookings. All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable certainty.

1.4. Expenditure

All expenditure is included on an accruals basis and is inclusive of all VAT, which cannot be reclaimed, and is reported as part of the expenditure to which it relates:

- Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- Fundraising expenditure comprises those costs incurred by the charity for professional services in relation to the identification of potential funders and the preparation of grant applications in compliance with the Code of Fundraising Practice issued by the independent regulator of charitable fundraising in England, Wales and Northern Ireland.
- Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the Independent Examiner's fees and costs linked to the strategic management of the charity.
- All costs are allocated directly, as such there are no support costs to apportion.

1.5. Funds

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objects of the charity and which have not been designated for other purposes.

Designated funds are funds set aside for specific purposes. The aim and use of the designated funds are set out in the notes to the Financial Statements.

Restricted funds are funds, which are to be used in accordance with specific restrictions imposed by the donor. The aim and use of the restricted funds are set out in the notes of the financial statements.

1.6. Tangible fixed assets and depreciation

Capital expenditure on items costing £2,000 or higher are recorded as tangible fixed assets. Tangible fixed assets are stated at cost valuation less depreciation.

Depreciation of equipment is provided on a straight-line basis at rates calculated to write off the cost or valuation less estimated residual of each asset over its expected useful life. The Herald Building is depreciated over a 25-year useful life; Kitchen equipment is depreciated over a three-year useful life; Alarm systems are depreciated over a ten-year useful life; Media equipment is depreciated over a five-year useful life; Camping equipment and Games equipment valued at less than £5,000 is fully depreciated in the year of acquisition.

1.7. Pensions

The Charity operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Charity pays fixed contributions into a separate entity. Once the contributions have been paid the Charity has no further payment obligations.

The contributions are recognised as an expense in the Income and Expenditure Account when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the Company in independently administered funds.

1.8. Taxation

The Chellington Centre is a registered charity and is not liable to Corporation Tax.

2. Incoming Resources from Charitable Activities

Incoming resources from charitable activities:	Unrestricted	Restricted	Total	Total
	2023	2023	2023	2022
	£	£	£	£
Voluntary Income				
Donations - Bursary Fund		1,750	1,750	300
Donation - Camping				12,946
Development				
Donations – New Building				313
Donations - Site Development				1,000
Donation - Edith Winifred Hall				15,600
Trust				
Donations - General	1,105		1,105	15,553
Other income (bank interest)	1,789	248	2,037	251
	<u>2,894</u>	<u>1,998</u>	<u>4,892</u>	
Bookings income				
Youth bookings	63,854		63,854	44,565
Non-youth bookings	70,332		70,332	64,186
	<u>134,186</u>		<u>134,186</u>	
Government funding				
Covid-19 grants				2,667
Total incoming resources	<u>137,080</u>	<u>1,998</u>	<u>139,078</u>	<u>157,380</u>

Donations include associated Gift Aid of £63 (2022, £63) received from HMRC during the year.

3. Charitable Activities (including Governance Costs)

Resources expended	Unrestricted/ Designated 2023	Restricted 2023	Total 2023	Total 2022
	£	£	£	£
Fundraising costs				
Professional services				1,155
Charitable activities				
Direct costs of bookings	1,879		1,879	3,479
Staff & volunteer costs	64,256		64,256	59,541
Utilities, rent & rates	35,820		35,820	10,561
Insurance & alarms	5,115		5,115	4,458
Repairs, maintenance & renewals	12,787		12,787	8,155
Administration & marketing	8,604		8,604	5,624
Herald Building Depreciation	12,209		12,209	8,362
Bursaries		4,450	4,450	3,040
Site Development		4,394	4,394	10,575
Total cost of charitable activities	140,670	8,844	149,514	113,797
Total cost of resources expended	140,670	8,844	149,514	114,952

4. Governance Costs

	2023 £	2022 £
Governance costs		
Independent examiner's remuneration (included in Note 3)	900	900
Trustees' expenses	0	0
Total governance costs	900	900

5. Trustees' remuneration

The trustees received no remuneration (£2022: £nil) and received no reimbursements.

6. Staff Remuneration and numbers

	2023	2022
	£	£
Staff remuneration		
Wages and salaries	62,604	58,018
Pension costs	1,251	1,131
Total staff remuneration	63,856	59,149

The average number of full and part-time employees during the year were as follows:

	2023	2022
Full time – Centre Manager	1.0	1.0
Part time – Assistant Managers (2), Reset Assistant	1.1	1.0
	2.1	2.0

No employees received emoluments of more than £60,000 per annum.

7. Tangible fixed assets

Tangible fixed assets	Herald Building	Alarm Systems	Camping Equipment	Other Equipment	Total
	£	£	£	£	£
Cost or valuation					
At 1 January 2023	313,583	11,365	3,076	6,998	335,023
Disposals					
Acquisitions				2,003	2,003
At 31 December 2023	313,583	11,365	3,076	9,001	337,026
Depreciation					
At 1 January 2023	8,362	1,326	3,076	6,551	19,315
Disposals					
Charge for year	12,209	1,137		745	14,091
At 31 December 2023	20,571	2,462	3,076	7,296	33,406
Net book value					
At 31 December 2022	305,221	10,039		447	315,707.69
At 31 December 2023	293,012	8,903		1,705	303,620

8. Creditors: amounts falling due within one year

	2023	2022
	£	£
Creditors: amounts falling due within one year		
Deferred booking income	24,129	20,060
Retention on building contract	6,811	6,811
Accruals	7,805	900
Pension payable	388	
Accounts payable	5,868	3,084
Barclaycard	736	342
Total creditors	45,737	31,196

9. Analysis of net assets between funds

Analysis of net assets between funds	Unrestricted Fund	Restricted Funds	Total Funds
	£	£	£
Tangible fixed assets	303,620	0	303,620
Current assets	98,287	18,802	117,090
Current liabilities	-38,926	-6,811	-45,737
Net assets at 31 December 2023	362,982	11,991	374,973
Tangible fixed assets	315,708	0	315,708
Current assets	75,250	25,649	100,899
Current liabilities	-24,385	-6,812	-31,196
Net assets at 31 December 2022	366,573	18,837	385,410

10. Movement in funds

	At 1-Jan- 2023 £	Incoming Resources £	Resources Expended £	Transfers £	At 31-Dec- 2023 £
Unrestricted funds					
General funds	366,572	137,080	140,670	-5,000	357,982
Designated funds				5,000	5,000
Total Unrestricted funds	366,572	137,080	140,670		362,982
Restricted funds					
Bursary	4,991	1,782	4,450		2,323
Site Development	13,846	216	4,394		9,668
Total restricted funds	18,838	1,998	8,844		11,991
Total Funds	385,410	139,078	149,514		374,973

Designated fund - The trustees have an objective of transferring £5,000 each year into a designated fund to establish a reserve to finance any future major spending that may be required on either of the properties at the Centre.

Bursary fund - The aim of the Chellington Bursary Fund is to make The Chellington Centre as accessible as possible, particularly for young people in areas of deprivation where funding is not easily available for residential activity. In 2023 nine Bursaries were awarded to a value of £4,450 (2022; ten awards to a value of £3,040). Three further awards were approved in 2023 to a value of £1,850 for events in 2024.

Site Development fund - This restricted funding was raised to upgrade the facilities at The Centre, including new alarm systems, upgrades to air-sourced heat pumps and general site improvements for the benefit of users of The Centre and camping facilities. Capitalised equipment has been transferred to unrestricted funds when brought into use.