

**CLARETS IN THE COMMUNITY LIMITED**  
**(a company limited by guarantee)**  
**ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED 30 JUNE 2023**  
Company Number: 08615704  
Registered Charity Number: 1155856



**CLARETS IN THE COMMUNITY LIMITED**  
**(a company limited by guarantee)**

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**CLARETS IN THE COMMUNITY LIMITED**  
**(a company limited by guarantee)**

**LEGAL AND ADMINISTRATIVE INFORMATION**

**Trustees**

H Al-Kailani  
A Anwar  
M L Garlick  
S A Hunt (*appointed 1 November 2023*)  
B C Kilby  
D M Lawson  
Y Naheed  
B T Nelson (Chair)  
A G Pace  
L Patel (*resigned 10 October 2022*)  
D L Rothwell  
R H J Sutton  
M Thompson (*appointed 26 January 2023, resigned 6 July 2023*)  
M R Williams (*appointed 26 January 2023*)  
P A S Wilson

The trustees act as directors for the purpose of company law.

**Chief Executive Officer**

H L Gurman (*appointed 16 January 2023*)  
Dr S J Ward (*resigned 13 January 2023*)

**Charity number**

1155856

**Company number**

08615704

**Registered office**

Turf Moor  
Harry Potts Way  
Burnley  
Lancashire  
BB10 4BX

**Independent Auditors**

PM+M Solutions for Business LLP  
Chartered Accountants  
New Century House  
Greenbank Technology Park  
Blackburn  
Lancashire  
BB1 5QB

**Bankers**

Barclays Bank plc  
72/78 St James Street  
Burnley  
Lancashire  
BB11 1NH

**CLARETS IN THE COMMUNITY LIMITED**  
**TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)**  
**FOR THE YEAR ENDED 30 JUNE 2023**

The trustees present their report and the audited financial statements of the group and the company for the year ended 30 June 2023.

**Objectives and Activities**

Burnley FC in the Community is a self-financing, registered charity with a mission to inspire, support and deliver positive change for all. This is achieved through the delivery of 2 overarching outcomes and 3 targeted outcomes:

Overarching Outcomes

1. To harness the unique standing of Burnley Football Club to deliver lasting change in the local community.
2. To embed ourselves in the local community for the long-term operating of outstanding facilities.

Targeted Outcomes

1. Engage with our communities to raise aspirations.
2. Support our community to live healthy lives.
3. Create a level playing field for all to engage in sport and physical activity.

Burnley FC in the Community is committed to developing a range of community-based projects across the boroughs of Burnley, Pendle, Rossendale, Ribbles Valley and Calderdale.

The charity has four core values which are the ideals it strives to achieve every day in the delivery of its activities and charitable work: *Inclusive, Integrity, Passionate and Resilient*.

The charity delivered a wide range of community projects during the 2022-23 financial year to help deliver its aims, including:

- Premier League Primary Stars
- Premier League Kicks
- Premier League Inspires
- Female Football
- Disability Sport
- Schools Sport
- Football Coaching
- Burnley Community Kitchen Foodbank
- Youth Crime Reduction
- Clarets Welcome – Refugees Project
- Veterans Programme
- Active Clarets – Health and Wellbeing Programmes
- Mental Wellbeing Programme
- Champions Youth Intervention Programme

**Achievements and Performance**

This financial year represents the charity's ninth full year of operations. During the year, the charity engaged with over 40,000 individuals, delivering over 50 community projects in Burnley and the wider region.

As a charity we continued to experience a significant increase in demand for our foodbank: the Burnley Community Kitchen. We have continued to work in partnership with several organisations in the area as part of Burnley Together to ensure that we were able to support the most vulnerable in the town.

At the year end, the charity employed 74 full time and 50 part time staff, and has further established a strong team of coaches, teachers, mentors, administrators, managers and other skilled practitioners to develop the work of the charity further.

**CLARETS IN THE COMMUNITY LIMITED**  
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**FOR THE YEAR ENDED 30 JUNE 2023**

**Fundraising**

The charity undertakes fundraising activity in the form of fundraising events, the purpose of which is to generate unrestricted income for the charity. Any incoming resources from fundraising are recognised in the Consolidated Statement of Financial Activities once the charity is entitled to the fundraising income and provided that the income can be reliably measured.

A number of fundraising events were successful in raising vital funds for the charity, including:

- Charity Golf Day
- Turf Sleepout
- Community Charity Dinner
- Turf Talk Live

The charity did not approach the general public with regards to fundraising in an unsolicited manner and does not intend to do so in future years.

The charity did not receive any complaints during the year about its fundraising activities.

In addition to the unrestricted funds and donations received, the charity is grateful to the following funders and donors who has supported us by way of restricted grants and donations during the year, which have been used to directly deliver provision and services:

- Armed Forces Covenant Fund Trust
- BBC Children in Need
- Burnley Borough Council
- Burnley Football Club
- Classic Football Shirts
- Duchy Of Lancaster Benevolent Fund
- East Lancs Medical Services
- EFL Trust
- Endsleigh
- European Healthy Stadia Network
- Football Association
- Goldman Sachs
- Great Places Housing Group
- Islamic Relief
- Jay-Care
- Lancashire & South Cumbria NHS Foundation Trust
- Man Vs Fat
- National Lottery
- Premier League Charitable Fund
- Spring North
- Sport England
- Street Soccer Foundation
- Sutton Pendle Charitable Trust
- UK Youth
- Utility Warehouse
- Veterans Foundation
- Warburtons Community Fund

**CLARETS IN THE COMMUNITY LIMITED**  
**TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**Financial Review**

The table below summarises the financial position for the financial years 2023 and 2022:

	Year ended 30 June 2023	Year ended 30 June 2022
Total incoming resources	£3,221,246	£3,340,010
Total outgoing resources	£3,272,733	£3,240,752
Net surplus/(deficit) for the year	(£52,487)	£99,258
Cash at bank and in hand	£713,797	£633,979
Net current assets	£712,554	£750,228

- Total incoming resources reduced by 3.6% to £3,221,246. The income received during 2022-23 from Premier League grants was lower than the prior year due to the football club being relegated to the English Championship at the end of the 21-22 season.
- Total outgoing resources increased by 1.0% to £3,273,733. During the year the charity made a 5% pay award to support increased cost of living pressures.
- Due to the factors detailed above, the net result for the year was deficit of £52,487, a deterioration from the surplus of £99,258 the prior year.
- Cash and cash equivalents at 30 June 2023 amounted to £713,797, an increase of 12.6% over the reporting period. The charity targets days cash on hand in excess of 60 days and the cash at 30 June 2023 represents days cash on hand of 75.7 days, comfortably above the benchmark.
- Net current assets reduced by 5.0% to £712,544. Despite this fall, the current ratio at 30 June 2023 was 2.1x, comfortably in excess of the charity's target of 1.1x.

**Reserves Policy**

The objective of having free reserves is to enable the charity to cope with unplanned events. Very often, the effects of an unplanned event can be managed in the long-term, but the charity needs reserves in the meantime.

The trustees are working towards maintaining an overall target level for free reserves which is equivalent to two months' net operating costs, where fixed assets are discounted when calculating the level of reserves for the charity. The trustees believe this level is appropriate since the charity has relatively predictable and diverse income streams, making it unlikely that all income will reduce at once. Furthermore, some staff are on fixed-term or casual contracts which can be terminated quickly following a drop in funding.

The trustees must monitor and review the level of reserves annually, in line with the guidance issued by the Charity Commission; however, the level of reserves is monitored throughout the year as part of the normal monitoring and budgetary reporting processes. The level of reserves is always discussed by the trustees at their quarterly governance meeting during the Finance agenda item.

The trustees acknowledge that the level of reserves for the charity changes during the year and could either be a good indicator of the underlying financial health of the charity; or could be an indicator of potential problems.

Under the reserves policy, the target level of free reserves at the end of 30 June 2023 would be £773,655. Reserves at 30 June 2023 are as follows:

	As at 30 June 2023 £
Total reserves	1,913,792
Less tangible fixed assets	1,529,354
Free reserves	384,438

**CLARETS IN THE COMMUNITY LIMITED**  
**TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)**  
**FOR THE YEAR ENDED 30 JUNE 2023**

The free reserves are below the target and the Trustees aim to increase free reserves gradually over several years through a combination of measures. The Trustees acknowledge that any increase in free reserves should not be to the detriment of the overarching objectives of the charity.

Over the medium to longer term, in the event that the charity builds significant reserves, the trustees must:

- Identify when reserves are drawn on so that they understand the reasons and can consider the corrective action, if any, that needs to be taken.
- Identify when reserve levels rise significantly above target so that they understand the reasons and can consider the corrective action, if any, that needs to be taken.
- Ensure that the Reserves Policy continues to be relevant as the charity develops or if the strategy and activities of the charity changes.

**Going concern**

At the time of approving the annual report and financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future.

**Investment Policies**

Under the Memorandum and Articles of Association, the charity has the power to make any investment which the trustees see fit and as necessary for carrying out the charitable activities. In addition, under the Memorandum and Articles of Association, the charity may set aside income as a reserve against future expenditure, but only in accordance with its Reserves Policy.

During 2022-23, the charity did not invest any further shares in its trading subsidiary, BFCITC Facilities (Enterprises) Ltd.

**Risk Management**

The trustees are aware of their responsibilities to identify, assess and manage the major risks to which the charity is exposed.

During the year, the charity has furthered its work on risk management making all its staff and volunteers risk aware. All staff and volunteers continue to have a good understanding of their day-to-day responsibilities in managing risk.

The charity maintains its 'three lines of defence' model to help with the management of risk. The three lines of defence are three sets of people who collaborate to manage risk. A person may belong to more than one set; however, each set as a whole maintains a degree of independence from the preceding set, and each set is proactive and does not wait for the preceding set to 'fail':

1. The first line of defence consists of all staff and volunteers.
2. The second line of defence consists of all management colleagues.
3. The third line of defence consists of the Chief Executive Officer and the trustees.

The charity holds a Principal Risk Inventory, on which all identified risks are categorised and logged. Each risk is given a severity rating and a likelihood rating and is mapped to a series of controls, in place to mitigate said risks.

Conversely, the charity also has a Principal Controls Inventory, which lists all controls and maps them to one or more risks as appropriate. Where there is a control which maps to more than one risk, the charity calls this a key control.

The processes in place to identify, log and manage risk are reviewed annually.

The main risks currently identified relate to reserves and liquidity management; facilities risk; turnover of staff; and major incidents which could damage the reputation of the charity.

**CLARETS IN THE COMMUNITY LIMITED**  
**TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**Plans for future periods**

The charity has a three-year strategy which runs from 2022 – 2025 and a business plan which is reviewed and updated annually, in order to achieve its objectives.

The charity will continue to meet and further develop existing public, private and voluntary sector partnerships.

The charity will also look to enhance and further promote fundraising initiatives, so to increase its reserve levels.

**Structure, Governance and Management**

**Constitution**

The company is constituted as a company limited by guarantee (company number: 08615704) and is governed by its Articles of Association.

The charity is registered with the Charity Commission (charity number: 1155856).

The charity operates under its working name of 'Burnley FC in the Community'.

The charity continues to control its wholly owned trading subsidiary: BFCITC Facilities (Enterprises) Ltd, a company limited by shares (company number: 10951684), which operates the Whitehough Outdoor Centre and The Leisure Box community leisure facility, both in the Borough of Pendle.

The trustees, who are also directors for the purpose of company law, who served during the year and subsequent to the year-end were:

H Al-Kailani  
A Anwar  
M L Garlick  
S A Hunt (*appointed 1 November 2023*)  
B C Kilby  
D M Lawson  
Y Naheed  
B T Nelson (Chair)  
A G Pace  
L Patel (*resigned 10 October 2022*)  
D L Rothwell  
R H J Sutton  
M Thompson (*appointed 26 January 2023, resigned 6 July 2023*)  
M R Williams (*appointed 26 January 2023*)  
P A S Wilson

**Method of appointment or election of trustees**

The charity either advertises for new trustees, or approaches individuals with the appropriate skills and/or experience to contribute to the management of the organisation. All trustees are appointed following a formal recruitment process and attend a comprehensive induction programme.

All of the trustees are members of the company. The liability of each member by way of their guarantee to the company is to contribute a sum not exceeding ten pounds to the assets of the company, if so required on the winding up of the company.



**CLARETS IN THE COMMUNITY LIMITED**  
**TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**Trustee induction and training**

New trustees undergo training on their legal obligations under charity and company law; the content of the Memorandum and Articles of Association; the committee and decision-making process; the business plan and recent financial performance of the charity. During the induction training programme, new trustees learn about the organisation's purpose, history, aims and objectives, services, staff and volunteers, facilities, security, funding, safeguarding requirements, residents' participation, strategic work, multi-agency involvement and partnership involvement. They also meet key staff personnel to learn about their work roles.

**Public benefit**

The trustees have had regard to the Charity Commission's guidance on public benefits in carrying out the activities of the charity.

**Remuneration**

The remuneration of the charity's key management personnel is set by annual review and confirmed by the trustees. The trustees are all volunteers and do not receive any remuneration for their services.

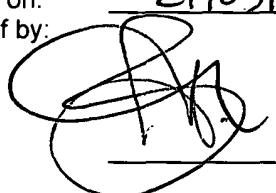
**Disclosure of information to the Independent Auditors**

Each trustee has taken steps that they ought to have taken as a trustee, in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information. The trustees confirm that there is no relevant information that they know of and which they know the auditors are unaware of.

**Appointment of Independent Auditors**

The auditors, PM+M Solutions for Business LLP, are deemed to be reappointed under section 487 (2) of the Companies Act 2006.

Approved by the Board on:  
and signed on its behalf by:

21/03/2024  
  
\_\_\_\_\_

B T Nelson  
Trustee

**CLARETS IN THE COMMUNITY LIMITED**  
**TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**STATEMENT OF TRUSTEES' RESPONSIBILITIES - YEAR ENDED 30 JUNE 2023**

The trustees, who are also the directors of Clarets In The Community Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law, the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the company, and of the income and expenditure account for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- observe the methods and principles in the Charities SORP; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and the company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and the company's transactions and disclose with reasonable accuracy at any time the financial position of the group and the company and enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the group and the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**CLARETS IN THE COMMUNITY LIMITED**  
**INDEPENDENT AUDITOR'S REPORT**  
**TO THE TRUSTEES OF CLARETS IN THE COMMUNITY LIMITED**  
**YEAR ENDED 30 JUNE 2023**

**Opinion**

We have audited the financial statements of Clarets In The Community Limited (the 'Charity') for the year ended 30 June 2023 which comprise the statement of financial activities, statement of financial position, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2023 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

**Other Information**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**CLARETS IN THE COMMUNITY LIMITED**  
**INDEPENDENT AUDITOR'S REPORT**  
**TO THE TRUSTEES OF CLARETS IN THE COMMUNITY LIMITED**  
**YEAR ENDED 30 JUNE 2023**

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the statement of Trustees' responsibilities, the Trustees, who are also the directors of the Charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

**Extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and then design and perform audit procedures responsive to those risks, including obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion.

**CLARETS IN THE COMMUNITY LIMITED**  
**INDEPENDENT AUDITOR'S REPORT**  
**TO THE TRUSTEES OF CLARETS IN THE COMMUNITY LIMITED**  
**YEAR ENDED 30 JUNE 2023**

**Identifying and assessing potential risks related to irregularities**

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we have considered the following:

- the nature of the industry and sector, control environment and business performance including the design of the Charity's remuneration policies, key drivers for trustees' remuneration, bonus levels and performance targets;
- results of our enquiries of management about their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the Charity's documentation of their policies and procedures relating to:
  - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
  - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
  - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
  - the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following areas: timing of recognition of commercial income, posting of unusual journals and complex transactions; and manipulating the Charity's performance profit measures and other key performance indicators to meet remuneration targets and externally communicated targets. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory frameworks that the Charity operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included UK Companies Act, Charities Act, employment law, health and safety, pensions legislation and tax legislation.

**Audit response to risks identified**

Our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- enquiring of management concerning actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- reading minutes of meetings of those charged with governance and reviewing correspondence with HMRC; and
- in addressing the identified risks of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

**CLARETS IN THE COMMUNITY LIMITED**  
**INDEPENDENT AUDITOR'S REPORT**  
**TO THE TRUSTEES OF CLARETS IN THE COMMUNITY LIMITED**  
**YEAR ENDED 30 JUNE 2023**

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

*PM+M Solutions for Business LLP*

**Ceri Dixon BSc (Hons) ACA (Senior Statutory Auditor)**  
**for and on behalf of PM+M Solutions for Business LLP**

Date: 22/03/2024

**Chartered Accountants**  
**Statutory Auditor**

New Century House  
Greenbank Technology Park  
Challenge Way  
Blackburn  
Lancashire  
BB1 5QB

PM+M Solutions for Business LLP is eligible for appointment as auditor of the Charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

**CLARETS IN THE COMMUNITY LIMITED**  
**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES**  
**(INCORPORATING A CONSOLIDATED INCOME AND EXPENDITURE ACCOUNT)**  
**FOR THE YEAR ENDED 30 JUNE 2023**

		<b>2023</b>	<b>2023</b>	<b>2023</b>	<b>2023</b>	<b>2022</b>
		<b>Unrestricted</b>	<b>Restricted</b>	<b>Restricted</b>	<b>Total</b>	<b>Total</b>
	<b>Note</b>	<b>funds</b>	<b>general</b>	<b>capital</b>		
		<b>£</b>	<b>funds</b>	<b>funds</b>	<b>£</b>	<b>£</b>
<b>Incoming resources</b>						
<b>Income and endowments from:</b>						
Donations and legacies	3	528,236	179,767	-	708,003	615,900
Charitable activities	4	249,524	1,706,359	-	1,955,883	1,822,838
Other trading activities	5	492,041	888	-	492,929	811,723
Investments	6	637	-	-	637	5
Other income	7	63,794	-	-	63,794	89,544
<b>Total</b>		<u>1,334,232</u>	<u>1,887,014</u>	<u>-</u>	<u>3,221,246</u>	<u>3,340,010</u>
<b>Resources expended</b>						
<b>Expenditure on:</b>						
Raising funds	8	828,695	242,470	99,651	1,170,816	1,219,668
Charitable activities	9	332,309	1,767,659	2,949	2,102,917	2,021,084
<b>Total</b>		<u>1,161,004</u>	<u>2,010,129</u>	<u>102,600</u>	<u>3,273,733</u>	<u>3,240,752</u>
<b>Net income for the year</b>	11	<u>173,228</u>	<u>(123,115)</u>	<u>(102,600)</u>	<u>(52,487)</u>	<u>99,258</u>
Transfers between funds		(186,627)	186,627	-	-	
<b>Net movement in funds</b>		<u>(13,399)</u>	<u>63,512</u>	<u>(102,600)</u>	<u>(52,487)</u>	<u>99,258</u>
<b>Reconciliation of funds:</b>						
Total funds brought forward		<u>656,887</u>	<u>-</u>	<u>1,309,392</u>	<u>1,966,279</u>	<u>1,867,021</u>
<b>Total funds carried forward</b>		<u><b>643,488</b></u>	<u><b>63,512</b></u>	<u><b>1,206,792</b></u>	<u><b>1,913,792</b></u>	<u><b>1,966,279</b></u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

**CLARETS IN THE COMMUNITY LIMITED**  
**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**AS AT 30 JUNE 2023**

	Note	2023 £	2023 £	2022 £	2022 £
<b>Fixed assets</b>					
Tangible assets	16		1,529,354		1,640,310
<b>Current assets</b>					
Debtors	18	670,286		656,527	
Cash at bank and in hand		713,797		633,979	
		<u>1,384,083</u>		<u>1,290,506</u>	
<b>Creditors: amounts falling due within one year</b>	19	<u>(671,529)</u>		<u>(540,278)</u>	
<b>Net current assets</b>			<u>712,554</u>		<u>750,228</u>
<b>Total assets less current liabilities</b>			2,241,908		2,390,538
<b>Creditors: amounts falling due after more than one year</b>	20		(328,116)		(424,259)
<b>Net assets</b>			<u>1,913,792</u>		<u>1,966,279</u>
<b>Financed by:</b>					
Unrestricted funds	23		643,488		656,887
Restricted general funds	23		63,512		-
Restricted capital funds	23		1,206,792		1,309,392
			<u>1,913,792</u>		<u>1,966,279</u>

The financial statements were approved by the Board of Trustees on 21/03/2024 and were signed on its behalf by:

  
 B T Nelson  
 Chair



**CLARETS IN THE COMMUNITY LIMITED**  
**COMPANY STATEMENT OF FINANCIAL POSITION**  
**AS AT 30 JUNE 2023**

	Note	2023 £	2023 £	2022 £	2022 £
<b>Fixed assets</b>					
Tangible assets	16		296,004		303,888
Investments	17		<u>1,012,500</u>		<u>2,040,001</u>
			<u>1,308,504</u>		<u>2,343,889</u>
<b>Current assets</b>					
Debtors	18	727,029		704,389	
Cash at bank and in hand		<u>567,474</u>		<u>457,086</u>	
		<u>1,294,503</u>		<u>1,161,475</u>	
<b>Creditors:</b> amounts falling due within one year	19	<u>(571,676)</u>		<u>(427,461)</u>	
<b>Net current assets</b>			<u>722,827</u>		<u>734,014</u>
<b>Total assets less current liabilities</b>			2,031,331		3,077,903
<b>Creditors:</b> amounts falling due after one year	20		<u>(328,116)</u>		<u>(424,259)</u>
<b>Net assets</b>			<u>1,703,215</u>		<u>2,653,644</u>
<b>Financed by:</b>					
Unrestricted funds	23		63,190		1,052,762
Restricted general funds	23		63,512		-
Restricted capital funds	23		1,576,513		1,600,882
			<u>1,703,215</u>		<u>2,653,644</u>

The financial statements were approved by the Board of Trustees on 21/03/2024 and were signed on its behalf by:

  
 B T Nelson  
 Chair

**CLARETS IN THE COMMUNITY LIMITED**  
**CONSOLIDATED CASH FLOW STATEMENT**  
**FOR THE YEAR ENDED 30 JUNE 2023**

		2023	2022
	Note	£	£
<b>Cash flows from operating activities:</b>			
Cash generated from operations	29	134,247	125,822
<b>Cash flows from investing activities:</b>			
Purchase of property, plant and equipment	(56,543)	(40,059)	
Proceeds on disposal of tangible assets	10,624	-	-
Interest received	<u>638</u>	<u>5</u>	
		(45,281)	(40,054)
<b>Net cash used in financing activities:</b>			
Interest paid	<u>(9,148)</u>	<u>(7,969)</u>	
		(9,148)	(7,969)
<b>Net increase in cash and cash equivalents</b>		<u>79,818</u>	<u>77,799</u>
<b>Cash and cash equivalents at beginning of year</b>		<u>633,979</u>	<u>556,180</u>
<b>Cash and cash equivalents at end of year</b>		<u><u>713,797</u></u>	<u><u>633,979</u></u>

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

## **1 Accounting Policies**

### **Charity information**

Clarets In The Community Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Turf Moor, Harry Potts Way, Burnley, BB10 4BX. The members of the company are the Trustees previously named. In the event of the company being wound up, the liability in respect of the guarantee is limited to £10 per member of the company.

### **Accounting convention**

The financial statements have been prepared in accordance with the Charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The Charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

### **Group financial statements**

The financial statements consolidate the results of the Charity and its wholly owned subsidiary BFCITC Facilities (Enterprises) Ltd on a line-by-line basis. A separate Statement of Financial Activities for the Charity has not been presented because the group has taken advantage of the exemption afforded by Section 408 of the Companies Act 2006.

### **Going concern**

These financial statements are prepared on the going concern basis. The trustees have a reasonable expectation that the company will continue in operational existence for the foreseeable future.

The trustees have considered the financial stability of the Charity for a period of at least 12 months from the date of signing these financial statements. They have assessed financial performance and ensured that the company has sufficient finance available to maintain its cashflow during this period.

### **Charitable funds**

Unrestricted funds are available for use at the discretion of the trustees in furtherance of charitable objectives.

Restricted funds are subject to specific conditions imposed by donors as to how they may be used. The purposes and uses of restricted funds are set out in the notes to the financial statements.

Restricted capital funds are restricted funds received to fund the renovation of the Whitehough Outdoor Centre and the conversion of part of the Brierfield Mill site into The Leisure Box community leisure centre.

### **Incoming resources**

Income is recognised when the Charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the Charity has been notified of the donation unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income is measured at the fair value of the consideration received and represents amounts receivable for goods and services provided in the normal course of business, net of discounts, VAT and other sales related items.

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**1 Accounting Policies (continued)**

**Resources expended**

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- 'Costs of raising funds' comprise the costs of attracting voluntary income, and those incurred in trading activities that raise funds.
- 'Expenditure on charitable activities' includes the costs of specific programmes undertaken to further the purposes of the Charity and their associated support costs.

Expenditure which is directly attributable to specific activities has been included in these cost categories. Where costs are attributable to more than one activity, such as support costs, they have been apportioned across the cost categories on a basis consistent with the use of these resources.

All expenditure is exclusive of irrecoverable VAT.

**Tangible fixed assets**

Individual tangible fixed assets costing £1,000 or more are capitalised. Tangible fixed assets are measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised to write off the cost or valuation of assets less their residual values over their useful lives on the following basis:

Leasehold and property improvements	0.8% or 2% per annum straight line
Play, climbing or other equipment	5%, 8% or 10% per annum straight line
Office, kitchen and computer equipment	20% or 33.3% per annum straight line
Outdoor equipment	20% or 33.3% per annum straight line
Motor vehicles	25% per annum straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

**Impairment of fixed assets**

At each reporting end date, the Charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

**Investments**

Investments are stated at cost less provision for impairment.

**Cash and cash equivalents**

Cash and cash equivalents include cash in hand and deposits held at call with banks.

**Financial instruments**

The Charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Charity's statement of financial position when the company becomes party to the contractual provisions of the instrument.

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**1 Accounting Policies (continued)**

**Basic financial assets**

Basic financial assets, which include debtors, loans to fellow group companies and cash and bank balances, are initially measured at transaction price including transaction costs. Financial assets classified as receivable within one year are not amortised.

**Basic financial liabilities**

Basic financial liabilities, including creditors, are initially recognised at transaction price. Financial liabilities classified as payable within one year are not amortised.

**Classification of financial liabilities**

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

**Employee benefits**

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Redundancy and termination benefits are recognised immediately as an expense when the Charity is demonstrably committed to terminate the employment of an employee or to provide redundancy or termination benefits.

**Retirement benefits**

Payments to defined contribution and defined benefit retirement schemes are charged as an expense when they fall due.

**Leases**

Rentals payable under operating leases, including any lease incentives received, are charged as an expense on a straight-line basis over the term of the relevant lease.

**2 Critical accounting estimates and judgements**

In the application of the Charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The main area of judgement that has a risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year, is in relation to the useful economic lives of the Charity's fixed assets.

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**3 Income from donations and legacies**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Grants – Premier League	138,667	230,000
Grants – English Football League	35,000	-
Donations	534,336	385,900
	<u>708,003</u>	<u>615,900</u>
<b>Analysis by fund</b>		
Unrestricted funds	528,236	414,534
Restricted general funds	179,767	201,366
Restricted capital funds	-	-
	<u>708,003</u>	<u>615,900</u>

**4 Income from charitable activities**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Grants – Premier League	649,501	754,461
Grants – local authority	102,293	104,900
Grants – other	258,311	243,701
Projects, courses and education	839,409	684,780
Fundraising and sponsorship	91,015	31,340
Other	15,354	3,656
	<u>1,955,883</u>	<u>1,822,838</u>
<b>Analysis by fund</b>		
Unrestricted funds	249,524	719,775
Restricted general funds	1,706,359	1,103,063
Restricted capital funds	-	-
	<u>1,955,883</u>	<u>1,822,838</u>

**5 Income from other trading activities**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Trading facilities	403,294	753,736
Fundraising events	86,801	57,987
Other	2,834	-
	<u>492,929</u>	<u>811,723</u>
<b>Analysis by fund</b>		
Unrestricted funds	492,041	811,723
Restricted general funds	888	-
Restricted capital funds	-	-
	<u>492,929</u>	<u>811,723</u>

The wholly owned trading subsidiary BFCITC Facilities (Enterprises) Ltd is incorporated in the United Kingdom (company number: 10951684) and the intention is to pay any profits to the Charity under the gift aid scheme. The subsidiary manages the Whitehough Outdoor Centre and The Leisure Box community leisure centre both in the Borough of Pendle. Whilst the subsidiary made a profit in the year ended 30 June 2022, no profit has been paid by gift aid to the Charity due to the negative balance on the profit and loss account.

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**5 Income from other trading activities (continued)**

The summary financial performance of the subsidiary alone is:

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Turnover	640,669	927,917
Cost of sales and administration costs	(769,983)	(838,180)
Finance charges	(245)	(969)
Net profit/(loss)	<u>(129,559)</u>	<u>88,768</u>
Amount gift aided to the Charity	-	-
Retained in subsidiary	<u>(129,559)</u>	<u>88,768</u>

The assets and liabilities of the subsidiary were:

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Fixed assets	1,233,350	1,336,422
Current assets	211,494	212,263
Current liabilities	<u>(221,769)</u>	<u>(196,051)</u>
Total net assets	<u>1,223,075</u>	<u>1,352,634</u>
Called up share capital	2,040,001	2,040,001
Profit and loss account	<u>(816,926)</u>	<u>(687,367)</u>
Aggregate share capital and reserves	<u>1,223,075</u>	<u>1,352,634</u>

**6 Income from investments**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Interest receivable	<u>637</u>	<u>5</u>
<b>Analysis by fund</b>		
Unrestricted funds	637	5
Restricted general funds	-	-
Restricted capital funds	<u>-</u>	<u>-</u>
	<u>637</u>	<u>5</u>

**7 Other income**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Rental income	49,000	5,898
Gain on the disposal of tangible fixed assets	10,625	-
Insurance proceeds	1,617	-
Contributions towards trips and end of season events	-	11,255
Apprentice and Kickstart scheme funding	1,500	29,615
Miscellaneous income	<u>1,052</u>	<u>42,776</u>
	<u>63,794</u>	<u>89,544</u>
<b>Analysis by fund</b>		
Unrestricted funds	63,794	89,544
Restricted general funds	-	-
Restricted capital funds	<u>-</u>	<u>-</u>
	<u>63,794</u>	<u>89,544</u>

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**8 Expenditure on raising funds**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
<b>Fundraising and marketing costs</b>		
Staff costs	145,079	144,237
Fundraising events costs	111,260	21,518
Marketing costs	<u>22,747</u>	<u>48,096</u>
	<u>279,086</u>	<u>213,851</u>
 <b>Costs of trading facilities</b>		
Staff costs	419,982	461,305
Food costs	42,278	70,918
Instructors	33,386	37,053
Marketing	9,615	8,450
Office costs	9,095	20,987
Professional fees	3,296	4,391
Telephone and broadband	9,971	6,039
Cleaning and refuse	9,996	12,535
Insurance	23,479	20,401
Equipment leasing	20,235	17,677
Rent and service charge	39,683	44,371
Water	10,072	9,315
Electricity and gas	65,943	76,363
Repairs and maintenance	46,460	53,355
IT and equipment	20,450	27,655
Bad debt	-	6,050
Depreciation	<u>127,789</u>	<u>128,952</u>
	<u>891,730</u>	<u>1,005,817</u>
	<u>1,170,816</u>	<u>1,219,668</u>
 <b>Analysis by fund</b>		
Unrestricted funds	828,695	980,922
Restricted general funds	242,470	139,005
Restricted capital funds	<u>99,651</u>	<u>99,741</u>
	<u>1,170,816</u>	<u>1,219,668</u>



**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**9 Expenditure on charitable activities**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Staff costs	1,230,805	1,301,590
Direct project costs	159,264	161,440
Venue hire	29,560	16,714
Hospitality	-	1,937
Office costs	210	100
Vehicle costs	3,713	4,424
Professional fees	429	416
Telephone and broadband	716	666
Insurance	327	2,944
Rent and service charge	(4,832)	6,566
Water	519	294
Electricity and gas	5,153	8,518
Repairs and maintenance	-	174
Depreciation	10,541	10,541
	<u>1,436,405</u>	<u>1,516,324</u>
Share of support costs (see note 10)	656,662	496,215
Share of governance costs (see note 10)	9,850	8,545
	<u>2,102,917</u>	<u>2,021,084</u>
<b>Analysis by fund</b>		
Unrestricted funds	332,309	503,627
Restricted general funds	1,767,659	1,513,980
Restricted capital funds	2,949	3,477
	<u>2,102,917</u>	<u>2,021,084</u>

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**10 Support costs**

	<b>Support costs</b>	<b>Governance costs</b>	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Staff costs	415,386		415,386	287,997
Kit costs	60,674		60,674	49,848
Hospitality	1,224		1,224	15,425
Office costs	25,708		25,708	23,859
Vehicle costs	25,870		25,870	18,674
Professional fees	5,840		5,840	7,301
Telephone and broadband	13,571		13,571	18,395
Insurance	219		219	994
Equipment leasing	4,564		4,564	5,262
Rent and service charge	17,000		17,000	-
Repairs and maintenance	530		530	1,062
IT and equipment	6,576		6,576	3,187
VAT partial exemption restriction	52,756		52,756	31,615
Depreciation	26,744		26,744	32,596
Audit fees		9,000	9,000	7,250
Accountancy		-	-	1,295
Legal and professional		850	850	-
	<u>656,662</u>	<u>9,850</u>	<u>666,512</u>	<u>504,760</u>
Analysed between:				
Charitable activities	<u>656,662</u>	<u>9,850</u>	<u>666,512</u>	<u>504,760</u>

**11 Net income for the year is stated after charging**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Depreciation	165,075	172,089
Auditor's remuneration - statutory audit fee	9,000	7,250
Auditor's remuneration - other accountancy services	-	1,295
Operating lease rentals	<u>57,159</u>	<u>55,619</u>

**12 Staff costs**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Wages and salaries	1,944,703	1,950,616
Social security costs	158,319	153,083
Defined contribution pension costs	30,591	27,417
Defined benefit pension costs	4,301	4,005
Other employee benefits	3,495	3,917
	<u>2,141,409</u>	<u>2,142,724</u>

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**12 Staff costs (continued)**

The average number of employees including part time staff (excluding trustees) analysed by function was:

	<b>2023</b>	<b>2022</b>
Delivery of charitable activities	46	49
Trading facilities	13	18
Management and administration of the Charity	14	14
	<u><b>73</b></u>	<u><b>81</b></u>

In addition to the above, the Charity utilises the services of sessional workers on zero-hours contracts to cover staff absences and periods of high demand. During the year the average number of sessional workers utilised was 36 (2022: 40).

The number of employees whose employee benefits (including national insurance contributions, but excluding employer pension costs) exceeded £60,000 was:

	<b>2023</b>	<b>2022</b>
£100,001 - £110,000	-	1
£90,001 - £100,000	1	-
£80,001 - £90,000	<u>1</u>	<u>-</u>

The key management personnel of the Charity have been identified to be the Chief Executive Officer, Chief Operating Officer and Head of Finance. The aggregate employment benefits, including employer national insurance contributions for these key management personnel for the year was £248,415 (2022: £227,901).

During the year the Charity restructured certain operations including The Leisure Box trading facility. These changes resulted in the redundancy of seven permanent staff with total redundancy payments of £1,442. Furthermore, two members of staff left the Charity with total termination payments of £14,834.

**13 Trustees**

None of the trustees (or any persons connected with them) received any remuneration, expenses or other benefits for the year ended 30 June 2023 (2022: £nil).

During the year, trustees collectively donated £106,290 to the group (2022: £110,504). Such donations are made either personally or thorough entities controlled by those trustees. Donations were typically made to further the objectives of particular programmes, however no conditions were attached to any of the donations.

**14 Volunteers**

The Charity has volunteers who give their time freely across to support various activities to support delivery staff. In line with the Charities SORP, no monetary value is placed on the contribution of volunteers. During the year the Charity had nine volunteers.

**15 Taxation**

The Charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

There is no tax liability arising in the trading subsidiary: BFCITC Facilities (Enterprises) Ltd.

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**16 Tangible fixed assets**

**Group**

	Leasehold property and improvements	Motor vehicles	Office, kitchen and computer equipment	Play, climbing and other equipment	Outdoor equipment	Total
	£	£	£	£	£	£
<b>Cost</b>						
At 1 July 2022	960,735	38,190	391,624	855,474	50,757	2,296,780
Additions	20,067	3,905	26,570	-	6,001	56,543
Disposals	-	27,690	17,737	-	2,425	47,852
At 30 June 2023	980,802	14,405	400,457	855,474	54,333	2,305,471
<b>Depreciation</b>						
At 1 July 2022	65,737	38,190	283,783	229,374	39,386	656,470
Charge for the year	18,751	651	58,566	77,691	9,416	165,075
Disposals	-	27,690	17,738	-	-	45,428
At 30 June 2023	84,488	11,151	324,611	307,065	48,802	776,117
<b>Net book value</b>						
At 30 June 2023	896,314	3,254	75,846	548,409	5,531	1,529,354
At 30 June 2022	894,998	-	107,841	626,100	11,371	1,640,310

**Charity only**

	Leasehold property and improvements	Motor vehicles	Office, kitchen and computer equipment	Play, climbing and other equipment	Outdoor equipment	Total
	£	£	£	£	£	£
<b>Cost</b>						
At 1 July 2022	268,051	14,740	246,161	-	10,338	539,290
Additions	-	-	26,571	-	5,256	31,827
Disposals	-	14,740	17,737	-	2,425	34,902
At 30 June 2023	268,051	-	254,995	-	13,169	536,215
<b>Depreciation</b>						
At 1 July 2022	18,882	14,740	195,503	-	6,277	235,402
Charge for the year	2,950	-	31,079	-	3,257	37,286
Eliminated in respect of disposals	-	14,740	17,737	-	-	32,477
At 30 June 2023	21,832	-	208,845	-	9,534	240,211
<b>Net book value</b>						
At 30 June 2023	246,219	-	46,150	-	3,635	296,004
At 30 June 2022	249,169	-	50,658	-	4,061	303,888

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**16 Tangible fixed assets (Continued)**

**Charges**

In respect of the Group, within 'leasehold property and improvements' and 'play, climbing and other equipment' there are items charged as security in favour of The Football Foundation and Sport England on a pari passu basis. The carrying amount of such security at 30 June 2023 was £567,551 (2022: £579,961) in respect of leasehold property and improvements and £545,980 (2022: £623,536) in respect of play, climbing and other equipment.

**Custodian Trusteeship Disclosure**

No assets were held as custodian trustee during the reporting period.

**17 Fixed asset investments**

	<b>Group</b>		<b>Charity only</b>	
	<b>2023</b>	<b>2022</b>	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Shares in group undertakings	-	-	1,012,500	2,040,001
	<u>-</u>	<u>-</u>	<u>1,012,500</u>	<u>2,040,001</u>

**Shares in group undertakings**

	<b>Subsidiary undertakings</b>	<b>Total</b>
	<b>£</b>	<b>£</b>
<b>Cost</b>		
At 1 July 2022	2,040,001	2,040,001
At 30 June 2023	<u>2,040,001</u>	<u>2,040,001</u>
<b>Impairment</b>		
At 1 July 2022	-	-
Charge for the year	1,027,501	1,027,501
At 30 June 2023	<u>1,027,501</u>	<u>1,027,501</u>
<b>Net book value</b>		
At 1 July 2022	2,040,001	2,040,001
At 30 June 2023	<u>1,012,500</u>	<u>1,012,500</u>

The subsidiary undertaking relates to BFCITC Facilities (Enterprises) Ltd (company number 10951684), the principal activity of which is to operate and manage the Whitehough Outdoor Centre and The Leisure Box community leisure centre both in the Borough of Pendle.

Since opening in April 2019, the Leisure Box has struggled to achieve its original financial targets due to the multiple challenges brought about by COVID, high energy costs, and cost of living pressures which have negatively impacted disposable incomes. However, the facility continues to operate with a sustainable financial model, it offers substantial free usage to many participants, and it provides an essential base for many of the Charity's own projects. Pursuing profits at the expense of utilisation would hinder the original, charitable objectives of the facility and the intention to provide subsidised leisure facilities to those who need them.

At 30 June 2023, the trustees have impaired the investment in BFCITC Facilities (Enterprises) Ltd to reflect that The Leisure Box currently intends to breakeven financially, rather than generate excess profits to feed back into the Charity as originally intended. As such, the impairment is based upon a revaluation method whereby the investment is now valued at the amortised value of the original grants that funded the conversion of the property into a leisure facility. As such, no additional value is currently allocated based upon expectations of future profitability.

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**18 Debtors**

	<b>Group</b>		<b>Charity only</b>	
	<b>2023</b>	<b>2022</b>	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Amounts falling due within one year:</b>				
Trade debtors	96,639	40,967	59,671	26,468
Prepayments and accrued income	101,531	37,889	73,326	18,389
Due from group undertakings	-	-	121,916	83,235
Value added tax	-	10,618	-	10,618
Other debtors	144,000	142,794	144,000	141,420
	<u>342,170</u>	<u>232,268</u>	<u>398,913</u>	<u>280,130</u>
<b>Amounts falling due after more than one year:</b>				
Other debtors	<u>328,116</u>	<u>424,259</u>	<u>328,116</u>	<u>424,259</u>
<b>Total debtors</b>	<u>670,286</u>	<u>656,527</u>	<u>727,029</u>	<u>704,389</u>

**19 Creditors: amounts falling due within one year**

	<b>Notes</b>	<b>Group</b>		<b>Charity only</b>	
		<b>2023</b>	<b>2022</b>	<b>2023</b>	<b>2022</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Obligations under finance lease and hire purchase contracts		-	1,055	-	-
Trade creditors		93,433	72,616	53,130	34,719
Value added tax		11,702	31,156	4,408	-
Other taxes and social security		42,772	44,760	42,772	44,760
Pension costs		6,651	7,845	6,651	7,845
Accruals		21,947	29,901	13,641	16,327
Deferred income	<b>21</b>	495,024	352,674	451,074	323,539
Other creditors		-	271	-	271
		<u>671,529</u>	<u>540,278</u>	<u>571,676</u>	<u>427,461</u>

**20 Creditors: amounts falling due after more than one year**

	<b>Notes</b>	<b>Group</b>		<b>Charity only</b>	
		<b>2023</b>	<b>2022</b>	<b>2023</b>	<b>2022</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Deferred income	<b>21</b>	<u>328,116</u>	<u>424,259</u>	<u>328,116</u>	<u>424,259</u>

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**21 Deferred income**

	Group	Charity only
	£	£
Balance at 1 July 2022	775,267	747,798
Released from previous year	(351,007)	(323,538)
Resources deferred in the year	398,880	354,930
<b>Deferred income at 30 June 2023</b>	<b>823,140</b>	<b>779,190</b>

Deferred income includes grant income from the Austin Hope Pilkinton Trust, Barclays, Burnley Leisure, Burnley Probation, Garfield Weston, the Premier League, Sport England, Spring North, and Travis Perkins. The grants stipulate the periods over which the funding applies and the charitable activities must be delivered. Deferred income also includes income from various schools where billing is in advance for each school term. The income is deferred over the duration of the grant or the school term.

Deferred income is also recognised on donations received from former club shareholders. Such donations can only be used on qualifying purchases from Burnley Football Club. The donations have been deferred and are released upon their utilisation.

**22 Retirement benefit schemes**

The Charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the Charity in an independently administered fund.

The Charity also contributes to a defined benefit retirement scheme operated by the Lancashire County Pension Fund regarding one employee who joined the Charity on a TUPE arrangement from Lancashire County Council.

The charge to the Statement of Financial Activities in respect of retirement benefit schemes was £34,892 (2022: £31,372)

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**23 Analysis of charitable funds**

**For the year ended 30 June 2023:**

<b>Group</b>	<b>Balance at 1 July 2022</b>	<b>Incoming Resources</b>	<b>Resources expanded</b>	<b>Transfers</b>	<b>Balance at 30 June 2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Unrestricted funds</b>					
General funds	656,887	1,334,232	(1,161,004)	(186,627)	643,488
Designated funds	-	-	-	-	-
	<u>656,887</u>	<u>1,334,232</u>	<u>(1,161,004)</u>	<u>(186,627)</u>	<u>643,488</u>
<b>Restricted general funds</b>					
Governance & operations	-	-	(214,565)	214,565	-
Food bank	-	180,913	(155,682)	-	25,231
Health & fitness	-	134,279	(88,102)	(31,626)	14,551
Champions	-	73,662	(70,170)	(3,492)	-
Veterans	-	65,633	(82,939)	17,306	-
Premier League Kicks	-	287,360	(287,284)	(76)	-
Premier League Inspires	-	89,567	(92,087)	2,520	-
Premier League Primary Stars	-	270,052	(266,126)	(3,926)	-
Schools mental wellbeing	-	278,652	(282,540)	3,888	-
Employability	-	43,402	(19,672)	-	23,730
Higher education partnership	-	354,640	(357,658)	3,018	-
Girls Emerging Talent Centre	-	33,664	(18,118)	(15,546)	-
Player Development Centre	-	23,820	(23,816)	(4)	-
Trading facilities	-	51,370	(51,370)	-	-
	<u>-</u>	<u>1,887,014</u>	<u>(2,010,129)</u>	<u>186,627</u>	<u>63,512</u>
<b>Restricted capital funds</b>					
Trading facilities	1,309,392	-	(102,600)	-	1,206,792
<b>Total funds</b>	<u><b>1,966,279</b></u>	<u><b>3,221,246</b></u>	<u><b>(3,273,733)</b></u>	<u><b>-</b></u>	<u><b>1,913,792</b></u>



**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**23 Analysis of charitable funds (Continued)**

**For the year ended 30 June 2023:**

**Company**

	<b>Balance at 1 July 2022</b>	<b>Incoming Resources</b>	<b>Resources expanded</b>	<b>Transfers</b>	<b>Balance at 30 June 2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Unrestricted funds</b>					
General funds	1,052,762	840,019	(1,478,039)	(351,552)	63,190
Designated funds	-	-	-	-	-
	<u>1,052,762</u>	<u>840,019</u>	<u>(1,478,039)</u>	<u>(351,552)</u>	<u>63,190</u>
<b>Restricted general funds</b>					
Governance & operations	-	-	(297,920)	297,920	-
Foodbank	-	180,913	(155,682)	-	25,231
Health & fitness	-	134,279	(119,728)	-	14,551
Champions	-	73,661	(70,970)	(2,691)	-
Veterans	-	65,633	(87,014)	21,381	-
Premier League Kicks	-	287,359	(316,491)	29,132	-
Premier League Inspires	-	89,567	(92,177)	2,610	-
Premier League Primary Stars	-	270,052	(267,431)	(2,621)	-
Schools mental wellbeing	-	278,653	(282,541)	3,888	-
Employability	-	43,402	(19,672)	-	23,730
Higher education partnership	-	354,641	(358,317)	3,676	-
Girls Emerging Talent Centre	-	33,664	(18,118)	(15,546)	-
Player Development Centre	-	23,820	(37,623)	13,803	-
	<u>-</u>	<u>1,835,644</u>	<u>(2,123,684)</u>	<u>351,552</u>	<u>63,512</u>
<b>Restricted capital funds</b>					
Trading facilities	<u>1,600,882</u>	<u>-</u>	<u>(24,369)</u>	<u>-</u>	<u>1,576,513</u>
<b>Total funds</b>	<u><b>2,653,644</b></u>	<u><b>2,675,663</b></u>	<u><b>(3,626,092)</b></u>	<u><b>-</b></u>	<u><b>1,703,215</b></u>

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**23 Analysis of charitable funds (Continued)**

***Unrestricted funds***

Unrestricted funds are available to be spent for any purpose of the Charity.

***Restricted funds***

Restricted funds are those funds where the income received is restricted to provide specific programmes and activities, with further details of each fund below.

**Governance & operations**

Central staffing and office costs allocated to restricted activities.

**Foodbank**

A partnership with Burnley Together to deliver a foodbank service within the local community.

**Health & fitness**

A range of programmes including mental health, weight loss, walking sports, over 50's groups, cancer rehabilitation and dementia support.

**Champions**

A youth custody intervention partnership with Lancashire Police working with young offenders.

**Veterans**

A range of programmes supporting armed forces veterans.

**Premier League Kicks**

Developed by the Premier League, a programme offering free baseball, cricket, climbing, football, multi-sports and netball sessions for young people aged 8–18 years old.

**Premier League Inspires**

Developed by the Premier League, a programme supporting 11-25 year olds who are marginalised or at risk of not reaching their potential.

**Premier League Primary Stars**

Developed by the Premier League, a programme to inspire primary school children both inside and outside the classroom, whilst underpinning all elements with high-quality teaching materials that cover English, Maths, PE and PSHE.

**Schools mental wellbeing**

A programme whereby a team of mental wellbeing workers are placed within secondary schools across Burnley and Pendle, to provide an early intervention to support students who are struggling with mental health issues.

**Employability**

A range of programmes aimed at helping young people into work through the development of essential skills, understanding the job market, and supporting their transition into work.

**Higher education partnership**

A partnership with higher education providers to bridge the gap between grassroots and academy sport. The programme enables participants to combine academic studies with practical sport experience.

**Girls Emerging Talent Centre**

Developed by the FA, a programme to provide greater accessibility to the player pathway and more inclusivity for female players to enhance player development.

**Player Development Centre**

A programme aimed at providing a pathway for players aged 9-16, for both boys and girls.

**Trading Facilities**

The Whitehough Outdoor Centre and The Leisure Box community leisure facility, both in the Borough of Pendle.

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**23 Analysis of charitable funds (Continued)**

**For the year ended 30 June 2022:**

<b>Group</b>	<b>Balance at 1 July 2021 £</b>	<b>Incoming Resources £</b>	<b>Resources expanded £</b>	<b>Transfers £</b>	<b>Balance at 30 June 2022 £</b>
<b>Unrestricted funds</b>					
General funds	371,686	2,140,481	(1,484,549)	(370,731)	656,887
Designated funds	-	-	-	-	-
	<u>371,686</u>	<u>2,140,481</u>	<u>(1,484,549)</u>	<u>(370,731)</u>	<u>656,887</u>
<b>Restricted general funds</b>					
Governance & operations	-	1,200	(193,490)	192,290	-
Food bank	-	173,171	(198,759)	25,588	-
Health & fitness	-	33,788	(28,162)	(5,626)	-
Champions	-	41,667	(42,297)	630	-
Veterans	-	95,715	(94,593)	(1,122)	-
Premier League Kicks	-	275,330	(231,644)	(43,686)	-
Premier League Inspires	-	71,250	(96,832)	25,582	-
Premier League Primary Stars	-	100,798	(209,232)	108,434	-
Schools mental wellbeing	82,725	203,315	(344,078)	58,038	-
Employability	-	163,049	(131,379)	(31,670)	-
Player Development Centre	-	31,216	(51,519)	20,303	-
Trading facilities	-	9,030	(31,000)	21,970	-
	<u>82,725</u>	<u>1,199,529</u>	<u>(1,652,985)</u>	<u>370,731</u>	<u>-</u>
<b>Restricted capital funds</b>					
Trading facilities	<u>1,412,610</u>	<u>-</u>	<u>(103,218)</u>	<u>-</u>	<u>1,309,392</u>
<b>Total funds</b>	<u><u>1,867,021</u></u>	<u><u>3,340,010</u></u>	<u><u>(3,240,752)</u></u>	<u><u>-</u></u>	<u><u>1,966,279</u></u>

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**23 Analysis of charitable funds (Continued)**

**For the year ended 30 June 2022:**

<b>Company</b>	<b>Balance at 1 July 2021 £</b>	<b>Incoming Resources £</b>	<b>Resources expanded £</b>	<b>Transfers £</b>	<b>Balance at 30 June 2022 £</b>
<b>Unrestricted funds</b>					
General funds	1,038,797	1,198,259	(730,778)	(453,516)	1,052,762
Designated funds	-	-	-	-	-
	<u>1,038,797</u>	<u>1,198,259</u>	<u>(730,778)</u>	<u>(453,516)</u>	<u>1,052,762</u>
<b>Restricted general funds</b>					
Governance & operations	-	231,199	(305,837)	74,638	-
Foodbank	-	133,025	(194,745)	61,720	-
Health & fitness	-	33,788	(30,395)	(3,393)	-
Champions	-	41,667	(42,297)	630	-
Veterans	-	95,715	(98,435)	2,720	-
Premier League Kicks	-	275,330	(248,899)	(26,431)	-
Premier League Inspires	-	71,250	(97,222)	25,972	-
Premier League Primary Stars	-	100,798	(209,232)	108,434	-
Schools mental wellbeing	-	203,315	(344,078)	140,763	-
Employability	-	163,049	(161,879)	(1,170)	-
Player Development Centre	-	31,216	(69,634)	38,418	-
Trading facilities	-	-	(31,215)	31,215	-
	<u>-</u>	<u>1,380,352</u>	<u>(1,833,868)</u>	<u>453,516</u>	<u>-</u>
<b>Restricted capital funds</b>					
Trading facilities	1,604,359	-	(3,477)	-	1,600,882
<b>Total funds</b>	<u><b>2,643,156</b></u>	<u><b>2,578,611</b></u>	<u><b>(2,568,123)</b></u>	<u><b>-</b></u>	<u><b>2,653,644</b></u>

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**24 Analysis of net assets between funds**

**For the year ended 30 June 2023:**

	Unrestricted funds	Restricted general funds	Restricted capital funds	Total
	£	£	£	£
<b>Group</b>				
Fixed assets	322,562		1,206,792	1,529,354
Net current assets	320,926	391,628	-	712,554
Creditors: amounts falling due after more than one year	-	(328,116)	-	(328,116)
	<u>643,488</u>	<u>63,512</u>	<u>1,206,792</u>	<u>1,913,792</u>
<b>Company</b>				
Fixed assets	(268,009)	-	1,576,513	1,308,504
Net current assets	331,199	391,628	-	722,827
Creditors: amounts falling due after more than one year	-	(328,116)	-	(328,116)
	<u>63,190</u>	<u>63,512</u>	<u>1,576,513</u>	<u>1,703,215</u>

**For the year ended 30 June 2022:**

	Unrestricted funds	Restricted general funds	Restricted capital funds	Total
	£	£	£	£
<b>Group</b>				
Fixed assets	330,918	-	1,309,392	1,640,310
Net current assets	325,969	424,259	-	750,228
Creditors: amounts falling due after more than one year	-	(424,259)	-	(424,259)
	<u>656,887</u>	<u>-</u>	<u>1,309,392</u>	<u>1,966,279</u>
<b>Company</b>				
Fixed assets	743,007	-	1,600,882	2,343,889
Net current assets	309,755	424,259	-	734,014
Creditors: amounts falling due after more than one year	-	(424,259)	-	(424,259)
	<u>1,052,762</u>	<u>-</u>	<u>1,600,882</u>	<u>2,653,644</u>

**25 Operating lease commitments**

At the reporting date the group and Charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group		Charity Only	
	2023	2022	2023	2022
	£	£	£	£
Within one year	84,053	58,418	34,404	9,505
Between one and five years	231,814	163,609	87,816	8,016
In over five years	448,875	477,375	-	-
	<u>764,742</u>	<u>699,402</u>	<u>122,220</u>	<u>17,521</u>

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**26 Related party transactions**

The Charity has taken the exemption contained within FRS 102 for disclosing transactions with wholly owned subsidiaries as consolidated financial statements are prepared.

**The Burnley Football & Athletic Company Limited ('BFC')**

Trustees M L Garlick, S A Hunt, and A G Pace have all been directors of BFC during the period of these accounts. During the year, the Group received income from BFC totalling £201,472 (2022: £192,875). Additionally, BFC provided goods and services to the group totalling £61,122 (2022: £64,118).

At 30<sup>th</sup> June 2023 the amount owed to BFC was £3,509 (2022: £708 owed from BFC).

**The Sutton Pendle Charitable Trust ('SPCT')**

Trustee R Sutton is a trustee of SPCT. During the year, SPCT provided services to the Group totalling £58,156 (2022: £61,593).

At 30<sup>th</sup> June 2023 the amount owed to SPCT was £22,123 (2022: £16,051).

**Nelson & Colne College ('N&CC')**

Trustee D L Rothwell is key management personnel at N&CC. During the year, the Group received income from N&CC totalling £364,972 (2022: £284,988). Additionally, N&CC provided services to the Group totalling £11,375 (2022: £25,976).

At 30<sup>th</sup> June 2023 the amount owed from N&CC was £32,010 (2022: £2,310 owed to N&CC).

**Burnley Borough Council ('BBC')**

Former trustee L Patel is key management personnel at BBC and trustee A Anwar is the Leader of BBC. During the year, the Group received income from BBC totalling £114,925 (2022: £104,900). Additionally, BBC provided services to the Group totalling £429 (2022: £416).

At 30<sup>th</sup> June 2023 the amount owed from BBC was £Nil (2022: £1,130).

**ALK Capital LLC ('ALK')**

Trustees A G Pace and S A Hunt are key management personnel at ALK. During the year, the Group received income from ALK totalling £13,750 (2022: £Nil).

At 30<sup>th</sup> June 2023 the amount owed from ALK was £Nil (2022: £Nil).

**27 Controlling party**

The Charity is under the control of the trustees as noted in the trustees' report.

**28 Analysis of net debt**

The Charity had no debt during the year.

**CLARETS IN THE COMMUNITY LIMITED**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**29 Cash generated from operations**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
<b>Surplus for the year</b>	(52,487)	99,258
<b>Adjustments for:</b>		
Interest received	(638)	(5)
Interest paid	9,148	7,969
Depreciation of tangible fixed assets	165,074	172,089
Profit on disposal of tangible fixed assets	(8,199)	-
<b>Movements in working capital:</b>		
Decrease / (increase) in debtors	(13,759)	(585,623)
(Decrease) / increase in creditors	35,108	432,134
<b>Cash generated from operations</b>	<u>134,247</u>	<u>125,822</u>