# THANINGTON NEIGHBOURHOOD RESOURCE CENTRE

England & Wales · Charity number 1155263

## Details

| | |
|---|---|
| **Status** | Registered |
| **Legal form** | CIO |
| **Registered** | 2014-01-09 |
| **Register** | View on the Charity Commission register |

## Contact

| | |
|---|---|
| **Address** | Thanington Resource Centre<br>Thanington Road<br>Canterbury<br>Kent<br>CT1 3XE |
| **Phone** | 01227767720 |
| **Email** | info@thanington.org |
| **Website** | www.thaningtonnrc.co.uk |

## Activities

**Objects:** 1. TO PROMOTE THE BENEFIT OF THE INHABITANTS OF THE PARISH OF THANINGTON AND THE NEIGHBOURHOOD (HEREINAFTER CALLED 'THE AREA OF BENEFIT') WITHOUT DISTINCTION OF SEX, SEXUAL ORIENTATION, RACE OR OF POLITICAL, RELIGIOUS OR OTHER OPINIONS, BY ASSOCIATING TOGETHER THE SAID INHABITANTS AND THE LOCAL AUTHORITIES, VOLUNTARY AND OTHER ORGANISATIONS IN A COMMON EFFORT TO ADVANCE EDUCATION, THE PROMOTION OF HEALTH AND TO PROVIDE FACILITIES IN THE INTERESTS OF SOCIAL WELFARE FOR RECREATION AND LEISURE-TIME OCCUPATION WITH THE OBJECT OF IMPROVING THE CONDITIONS OF LIFE FOR THE SAID INHABITANTS;2. TO ESTABLISH, OR SECURE THE ESTABLISHMENT OF, THE THANINGTON HEIGHBOURHOOD RESOURCE CENTRE (HEREINAFTER CALLED 'THE CENTRE') AND TO MAINTAIN AND MANAGE THE SAME (WHETHER ALONE OR IN CO-OPERATION WITH ANY LOCAL AUTHORITY OR OTHER PERSON OR BODY) IN FURTHERANCE OF THESE OBJECTS.3. TO PROMOTE SUCH OTHER CHARITABLE PURPOSES AS MAY FROM TIME TO TIME BE DETERMINED.

**Activities:** The Resource Centre is a resident-led self-supporting community charity in Thanington, an acknowledged area of poverty & disadvantage on the outskirts of Canterbury. As a focal point for the community it caters mainly for families, children and young people, with well recognised successful crime reduction, significantly reduced anti-social behaviour, food banks, hot meals and community engagement.

## Classification

- **How:** Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information, Other Charitable Activities
- **What:** General Charitable Purposes, Education/training, The Advancement Of Health Or Saving Of Lives, The Prevention Or Relief Of Poverty, Economic/community Development/employment, Recreation, Other Charitable Purposes
- **Who:** Children/young People, People With Disabilities, Other Charities Or Voluntary Bodies, Other Defined Groups, The General Public/mankind

## Geography

- Kent

## Finances

| Period end | Income | Expenditure | Assets | Employees |
|---|---|---|---|---|
| 2025-03-31 | £172,745 | £216,510 | - | - |
| 2024-03-31 | £173,847 | £208,813 | - | - |
| 2023-03-31 | £179,134 | £208,218 | - | - |
| 2022-03-31 | £262,079 | £160,470 | - | - |
| 2021-03-31 | £260,366 | £177,464 | - | - |

## Trustees

| Name | Role | Appointed |
|---|---|---|
| **David Alun Smith** | Chair | 2018-12-10 |
| Councillor Peter Gordon Campbell | | 2026-02-26 |
| Graham Stuart Belsom Page | | 2024-05-06 |
| Helen Elleen Todd | | 2018-12-10 |
| Rev Nicholas White | | 2022-06-27 |
| TIMOTHY GOSS | | 2014-04-01 |
| Yasmin Dallos-Foreman | | 2026-02-26 |

# Accounts

Charity number: 1155263

# Thanington Neighbourhood Resource Centre

**Unaudited**

**Trustees' report and financial statements**

**for the year ended 31 March 2025**

Thanington Neighbourhood Resource Centre

## Contents

## Reference and administrative details of the charity, its Trustees and advisers for the year ended 31 March 2025



| | |
|---|---|
| **Charity registered number** | 1155263 |
| **Principal office** | Thanington Road<br>Thanington Without<br>Canterbury<br>Kent<br>CT1 3XE |
| **Bankers** | Nat West<br>11 The Parade<br>Canterbury<br>Kent<br>CT1 2SQ |
| **Independent Examiner** | Samantha Rouse FCCA DChA<br>2nd Floor, Maritime Place<br>Quayside<br>Chatham Maritime<br>Chatham<br>Kent<br>ME4 4QZ |

**Trustees' report**
**for the year ended 31 March 2025**

The Trustees present their annual report together with the financial statements of the charity for the year ended 31 March 2025.

## Objectives and activities

### a. Policies and objectives

The charity's objectives are:

1) To promote the benefit of the inhabitants of the Parish of Thanington and the neighbourhood (referred to as 'the area of benefit') without distinction of gender, sexual orientation, race or political, religious or other opinions, by associating together the said inhabitants and local authorities, voluntary and other organisations in a common effort to advance education, the promotion of health and to provide facilities in the interests of social welfare for recreation and leisure-time occupation with the object of improving the conditions of life for the said inhabitants;

2) To establish or secure the establishment of the Thanington Neighbourhood Resource Centre (referred to as 'The Centre') and maintain and manage the same (whether alone or in co-operation with any local authority or other person or body) in furtherance of these objects;

3) To promote such other charitable purposes for the Public Benefit as may from time to time be determined.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

### b. Background

Thanington Resource Centre is a highly successful resident/user-led charity, built for the public benefit of Thanington residents (with a Single Regeneration Budget grant) in 2000. It is a much needed, multi-purpose, and fully accessible community building opposite the Thanington estate; an identified area of disadvantage/deprivation, youth-centred crime and anti-social behaviour, on the outskirts of Canterbury. It is funded by a patchwork of temporary, annual funding-streams and charges for room hire. In 2006 with an annual footfall of almost 47,000, we had outgrown ourselves; operating at maximum capacity 7-days a week (9am-9pm), and needing to regularly run youth sessions outside due to lack of internal space. Following an 'Options Review,' and with a capital grant from the BIG Lottery, we built a new 2 storey extension to cope with increased demand and to provide greater sustainability. With our new state-of-the-art training and meeting rooms and all-inclusive office rental we hope to rely less and less on one-off grant awards. We also have an amazing 246sqm Youth space, which is decorated and run by our annually elected user-led Youth Committee.

Since the Centre opened, there has been a marked reduction in crime and anti-social behaviour on the estate (over 50%) and an overwhelming increase in community participation and cohesion. It has made lasting changes to the lives of local residents, and helped them overcome the problems that often prevent them playing a full part in economic, social and community activities and generally improving their quality of life. We are a flexible responsive resource, which strengthens and supports the local community by providing non-stigmatising activities and services in a safe, non-judgmental environment - accessible to all residents regardless of age, status, race, beliefs or abilities. Our aims are to increase resident participation; break down barriers, such as age-related divides; combat crime by facilitating family support and diversionary activities for young people (the highest percentage of the local population); provide opportunities for training and learning; and to improve access to health, well-being and other public services. Our resources are mainly targeted on the needs of residents such as settled travellers, lone/young parents; low income families; people experiencing exclusion and educational disadvantage, i.e. those who are unemployed, young people involved in and on the edge of crime, disabled and older people, those who are in need of basic skills and those with entrenched problems such as homelessness and addiction. We strive to pay at least the 'Living Wage' to 8 local people, we have over 35 volunteers and our 10 Trustees are made up of 7 Thanington residents (plus 3 professionals), who all reflect the make-up, lifestyles and needs of the local area.

## Achievements and performance

### a. Activities undertaken and achievements to further the charity's purposes for the public benefit

Although still not fully recovered to pre-Covid-19 levels we have gradually increased our bookings, almost to full capacity. There has been a further increase in counselling sessions especially for young people, to help deal with the backlog and negative effects of the Covid lockdowns. We are also a regular weekly base for Spectrum Disorder diagnosis clinics, NHS driving tests for older drivers and NHS meetings and training. Adults with a learning disability also used the Centre as a daily 'hub' and meeting point for the year and 2 new parent/toddler groups were set up by local people.

With the major increase in energy prices and the cost of living, the needs of families on the estate have meant we needed to continue to provide much-needed emergency food tables for 6 days a week, as well as offering toiletries, cleaning, personal hygiene products, supermarket vouchers, nappies and money for fuel. The 'hot meals for children project' for those who are unable to eat hot meals at home because of fuel deprivation, continues; especially in the school holidays when there is no provision of school meals. We also continue to provide 'warm spaces' for many people of all ages when necessary.

The Age UK Dementia Café returned, as well as a separate meeting for carers of those living with dementia, and we also continued to provide a weekly meeting place for unattached Albanian minors. We were joined by an amazing organisation called 'Pyxis' which provides youth provision for a wide range of young people with Neurodiversity one evening a week along side our own local senior and Junior youth clubs and homework clubs for another 3 evenings a week.

We held an Easter disco and party for local children and young people, with 150 Easter eggs kindly donated by a local firm plus our usual family picnic and fun day for over 200 local residents, with inflatables, stalls, entertainment and hot food on 10th August 24. Our annual summer programme for our children and young people this year included: A trip to 'Gravity' for young people 12 to 18 yrs; 2 coach trips to Wildwood animal park for all ages; and a coach trip to Whitstable for bowling and chips on the beach, all highly subsidised for our families to enable them to try experiences that they would never have had or been able to access or afford otherwise. We provided many extra free day-time youth club sessions for young people otherwise not engaged in the holidays. We also managed to have another amazing very well attended Hallowe'en fancy dress party in October, a Christmas talent contest, and a Christmas disco with our own Santa's grotto. Of course, we also continue to provide training for staff and volunteers, and daily advocacy for residents, including help with housing, finance, Wills and Powers of Attorney, eviction and support with court appearances. The Centre operates as a polling station, also offers space for example, Weight Watchers, baby groups, lactation Nurse sessions, Health Visitor clinics, family celebrations, Wakes, children's parties and Baby showers, as well as our very popular family bingo evenings.

As Trustees it's been another very challenging year, but many good things have been achieved too, our two Apprentice Youth Workers, both of whom live on the Thanington estate continue to thrive and visibly grow in confidence and skills daily. We are all very proud of them, and of the whole staff team who coped so admirably with yet another flood at the Centre! We also thank the staff for taking a 2 hour per week cut in order for us to remain sustainable.

We were extremely lucky to have made it through to April 2025, and to have the opportunity to be sustainable yet grant-free. A massive thank you to everyone especially our wonderful staff, residents, supporters and our volunteers.

## Financial review

### a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

**Trustees' report (continued)**
**for the year ended 31 March 2025**

### b. Reserves policy

The organisation is aware of the vulnerability of its funding and has adopted a Reserves Policy, which sets out how restricted, unrestricted and designated funds will be handled. Ideally operational reserves should equate to 6 months of unrestricted expenditure, which equates to approximately £80,000. Current general reserves exceed this level, standing at £118,143.

### c. Risk management

The Trustees have a duty to identify and review all risks to which the charity is exposed and to ensure that appropriate controls are in place to provide reasonable assurance against fraud and error. Internal risks relating to the proper management of the organisation are minimalized by the design and implementation of comprehensive policies and procedures appropriate to the size of the organisation. This includes stringent financial procedures that ensure the proper authorisation of all transactions.

## Structure, governance and management

### a. Constitution

Thanington Neighbourhood Resource Centre is a registered charity, number 1155263, and is constituted as a Charitable Incorporated Organisation. It was established on 1 April 2014 to take over the activities of a former unincorporated charity.

### b. Methods of appointment or election of Trustees

The management of the charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed.

**Trustees' report (continued)**
**for the year ended 31 March 2025**

**Statement of Trustees' responsibilities**

The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on their behalf by:

**Mr David Smith**
(Chair of Trustees)
Date: 28/4/25

## Independent examiner's report
## for the year ended 31 March 2025

### Independent examiner's report to the Trustees of Thanington Neighbourhood Resource Centre ('the charity')

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 March 2025.

### Responsibilities and basis of report

As the Trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

### Independent examiner's statement

Your attention is drawn to the fact that the charity has prepared the accounts in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

I understand that this has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2019.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: S M Rouse

Samantha Rouse

Dated: 28 November 2025

FCCA DChA

**Kreston Reeves LLP**
Chartered Accountants
2nd Floor, Maritime Place
Quayside
Chatham Maritime
Chatham
Kent
ME4 4QZ

**Statement of financial activities**
**for the year ended 31 March 2025**

| | Note | Unrestricted funds 2025 £ | Restricted funds 2025 £ | Total funds 2025 £ | Total funds 2024 £ |
|---|---|---|---|---|---|
| **Income from:** | | | | | |
| Donations and legacies | 4 | **10,706** | **12,870** | **23,576** | 26,598 |
| Charitable activities | 5 | **144,837** | **2,023** | **146,860** | 144,606 |
| Investments | 6 | **2,309** | **-** | **2,309** | 2,643 |
| **Total income** | | **157,852** | **14,893** | **172,745** | 173,847 |
| **Expenditure on:** | | | | | |
| Charitable activities | 7 | **209,856** | **6,654** | **216,510** | 208,813 |
| **Total expenditure** | | **209,856** | **6,654** | **216,510** | 208,813 |
| **Net movement in funds** | | **(52,004)** | **8,239** | **(43,765)** | (34,966) |
| **Reconciliation of funds:** | | | | | |
| Total funds brought forward | | **190,388** | **17,568** | **207,956** | 242,922 |
| Net movement in funds | | **(52,004)** | **8,239** | **(43,765)** | (34,966) |
| **Total funds carried forward** | | **138,384** | **25,807** | **164,191** | 207,956 |

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 9 to 21 form part of these financial statements.

Thanington Neighbourhood Resource Centre

**Balance sheet**
**as at 31 March 2025**

| | Note | | 2025<br>£ | | 2024<br>£ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 11 | | **3,931** | | 5,241 |
| **Current assets** | | | | | |
| Debtors | 12 | **12,770** | | 12,443 | |
| Cash at bank and in hand | | **150,347** | | 191,997 | |
| | | **163,117** | | 204,440 | |
| Creditors: amounts falling due within one year | 13 | **(2,857)** | | (1,725) | |
| **Net current assets** | | | **160,260** | | 202,715 |
| **Total net assets** | | | **164,191** | | 207,956 |
| **Charity funds** | | | | | |
| Restricted funds | 14 | | **25,807** | | 17,568 |
| Unrestricted funds | 14 | | **138,384** | | 190,388 |
| **Total funds** | | | **164,191** | | 207,956 |

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

**Mr David Smith**
(Chair of Trustees)
Date: 28/4/25

The notes on pages 9 to 21 form part of these financial statements.

**Notes to the financial statements**
**for the year ended 31 March 2025**

## 1. General information

Thanington Neighbourhood Resource Centre is a charity registered in England, with the charity number 1155263. The charity's registered address is Thanington Neighbourhood Resource Centre, Thanington Road, Thanington Without, Canterbury, Kent CT1 3XE. The principal activity of the charity is to promote the benefit of the inhabitants of the Parish of Thanington and the neighbourhood.

## 2. Accounting policies

### 2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued In October 2019, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Thanington Neighbourhood Resource Centre meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are presented in British Sterling and are rounded to the nearest pound.

### 2.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Charity to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Charity's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

### 2.3 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

## 2. Accounting policies (continued)

### 2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

### 2.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

### 2.6 Tangible fixed assets and depreciation

Tangible fixed assets costing £200 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, on a reducing balance basis.

Depreciation is provided on the following basis:

| | | |
|---|---|---|
| Fixtures and fittings | - | 25% |

### 2.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

### 2.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### 2.9 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

## 2. Accounting policies (continued)

### 2.10 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

### 2.11 Pensions

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

### 2.12 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

## 3. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

**Notes to the financial statements**
**for the year ended 31 March 2025**

## 4. Income from donations and legacies

| | Unrestricted funds 2025 £ | Restricted funds 2025 £ | Total funds 2025 £ | Total funds 2024 £ |
|---|---|---|---|---|
| Donations | 8,591 | 1,620 | **10,211** | 8,802 |
| Grants | 2,115 | 11,250 | **13,365** | 17,796 |
| | 10,706 | 12,870 | **23,576** | 26,598 |
| Total 2024 | 6,250 | 20,348 | 26,598 | |

## 5. Income from charitable activities

| | Unrestricted funds 2025 £ | Restricted funds 2025 £ | Total funds 2025 £ | Total funds 2024 £ |
|---|---|---|---|---|
| Room Hire | 126,478 | - | **126,478** | 120,895 |
| Catering | 11,075 | - | **11,075** | 14,318 |
| Events | 1,139 | 2,023 | **3,162** | 2,015 |
| Youth Club Fundraising | 3,230 | - | **3,230** | 3,274 |
| Other Income | 1,840 | - | **1,840** | 2,104 |
| Changing Room Maintenance | 1,075 | - | **1,075** | 2,000 |
| | 144,837 | 2,023 | **146,860** | 144,606 |
| Total 2024 | 142,982 | 1,624 | 144,606 | |

## 6. Investment income

| | Unrestricted funds 2025 £ | Total funds 2025 £ | Total funds 2024 £ |
|---|---|---|---|
| Bank interest | 2,309 | **2,309** | 2,643 |

**Notes to the financial statements**
**for the year ended 31 March 2025**

## 7. Analysis of expenditure by activities

| | Activities undertaken directly 2025 £ | Support costs 2025 £ | Total funds 2025 £ | Total funds 2024 £ |
|---|---|---|---|---|
| Charitable Activities | 191,638 | 24,872 | **216,510** | 208,813 |
| Total 2024 | 185,421 | 23,392 | 208,813 | |

### Analysis of direct costs

| | Charitable activities 2025 £ | Total funds 2025 £ | Total funds 2024 £ |
|---|---|---|---|
| Staff costs | 175,592 | **175,592** | 164,573 |
| Cost of events | 5,049 | **5,049** | 7,929 |
| Catering and refreshments | 6,117 | **6,117** | 9,111 |
| Grants payable | 860 | **860** | - |
| Equipment | 262 | **262** | 12 |
| Youth activities | 2,569 | **2,569** | 2,550 |
| Equipment hire | 1,189 | **1,189** | 1,246 |
| | 191,638 | **191,638** | 185,421 |

During the year, direct costs of £6,372 were incurred for restricted purposes (2024: £37,058).

## 7. Analysis of expenditure by activities (continued)

### Analysis of support costs

| | Charitable activities 2025 £ | Total funds 2025 £ | Total funds 2024 £ |
|---|---|---|---|
| Depreciation | 1,310 | **1,310** | 1,746 |
| Advertising | 519 | **519** | 103 |
| Light and heat | 8,310 | **8,310** | 7,268 |
| Printing, postage and stationery | 365 | **365** | 692 |
| Travel expenses | 454 | **454** | 405 |
| Waste management | 2,153 | **2,153** | 1,888 |
| Telephone and computer | 4,176 | **4,176** | 3,280 |
| Accountancy and independent examination | 1,650 | **1,650** | 1,452 |
| Bank charges | 520 | **520** | 1,131 |
| Insurance and licences | 965 | **965** | 1,304 |
| Maintenance | 3,891 | **3,891** | 3,171 |
| Volunteer expenses | 311 | **311** | 292 |
| General expenses | 248 | **248** | 660 |
| | 24,872 | **24,872** | 23,392 |

During the year, support costs of £282 were incurred for restricted purposes (2024: £500).

## 8. Independent examiner's remuneration

The independent examiner's remuneration amounts to an independent examiner fee of £825 (2024 - £726), and accountancy fees of £825 (2024 - £726).

## 9. Staff costs

| | 2025 £ | 2024 £ |
|---|---|---|
| Wages and salaries | **169,721** | 158,023 |
| Social security costs | **5,019** | 5,755 |
| Contribution to defined contribution pension schemes | **852** | 795 |
| | **175,592** | 164,573 |

## 9. Staff costs (continued)

The average number of persons employed by the charity during the year was as follows:

| | **2025** **No.** | 2024 No. |
|---|---|---|
| Charitable Activities | **9** | 9 |
| Governance | **1** | 1 |
| | **10** | 10 |

No employee received remuneration amounting to more than £60,000 in either year.

The Trustees consider the Board of Trustees and the senior management team comprise the key management personnel of the charity in charge of directing, controlling, running and operating the charity on a day to day basis. As detailed below, no Trustees received remuneration during the year. The remuneration to key management personnel totalled £63,684 (2024: £69,804).

## 10. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2024 - £NIL).

During the year ended 31 March 2025, expenses totalling £Nil were reimbursed or paid directly to Trustees (2024 - £Nil).

## 11. Tangible fixed assets

| | **Fixtures and fittings £** |
|---|---|
| **Cost or valuation** | |
| At 1 April 2024 | **45,349** |
| At 31 March 2025 | **45,349** |
| **Depreciation** | |
| At 1 April 2024 | **40,108** |
| Charge for the year | **1,310** |
| At 31 March 2025 | **41,418** |
| **Net book value** | |
| At 31 March 2025 | **3,931** |
| At 31 March 2024 | 5,241 |

**Notes to the financial statements**
**for the year ended 31 March 2025**

## 12. Debtors

| | **2025** | 2024 |
|---|---|---|
| | **£** | £ |
| **Due within one year** | | |
| Trade debtors | **10,901** | 10,626 |
| Other debtors | **35** | 35 |
| Prepayments and accrued income | **1,834** | 1,782 |
| | **12,770** | 12,443 |

## 13. Creditors: Amounts falling due within one year

| | **2025** | 2024 |
|---|---|---|
| | **£** | £ |
| Trade creditors | **1,699** | 1,068 |
| Other creditors | **1,158** | 657 |
| | **2,857** | 1,725 |

**Notes to the financial statements for the year ended 31 March 2025**

## 14. Statement of funds

### Statement of funds - current year

| | Balance at 1 April 2024 £ | Income £ | Expenditure £ | Balance at 31 March 2025 £ |
|---|---|---|---|---|
| **Unrestricted funds** | | | | |
| **Designated funds** | | | | |
| Fixed asset fund | 5,241 | - | - | 5,241 |
| Emergency costs fund | 15,000 | - | - | 15,000 |
| | 20,241 | - | - | 20,241 |
| **General funds** | | | | |
| General Fund | 170,147 | 157,852 | (209,856) | 118,143 |
| **Total Unrestricted funds** | 190,388 | 157,852 | (209,856) | 138,384 |
| **Restricted funds** | | | | |
| Lions Club | 554 | - | - | 554 |
| Junior Youth Club | 4,546 | - | (1,452) | 3,094 |
| Events | 3,160 | 11,500 | (1,573) | 13,087 |
| CEH Fund | 1,479 | 750 | - | 2,229 |
| CEH Community Activities and Projects | 211 | 500 | (746) | (35) |
| Family Bingo | 120 | 2,023 | (1,582) | 561 |
| Emergency Fund | 7,074 | 120 | (901) | 6,293 |
| Rotary | 424 | - | (400) | 24 |
| | 17,568 | 14,893 | (6,654) | 25,807 |
| **Total of funds** | 207,956 | 172,745 | (216,510) | 164,191 |

**Notes to the financial statements**
**for the year ended 31 March 2025**

## 14. Statement of funds (continued)

### Statement of funds - prior year

| | Balance at 1 April 2023 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 March 2024 £ |
|---|---|---|---|---|---|
| **Unrestricted funds** | | | | | |
| **Designated funds** | | | | | |
| Fixed asset fund | 5,015 | - | - | 226 | 5,241 |
| Emergency costs fund | 15,000 | - | - | - | 15,000 |
| | 20,015 | - | - | 226 | 20,241 |
| **General funds** | | | | | |
| General Fund | 189,753 | 151,875 | (171,255) | (226) | 170,147 |
| **Total Unrestricted funds** | 209,768 | 151,875 | (171,255) | - | 190,388 |
| **Restricted funds** | | | | | |
| Lions Club | 701 | 211 | (358) | - | 554 |
| Junior Youth Club | 3,322 | 14,471 | (13,246) | - | 4,547 |
| Events | 500 | 3,500 | (840) | - | 3,160 |
| CEH Fund | 17,689 | - | (16,210) | - | 1,479 |
| CEH Community Activities and Projects | 2,425 | - | (2,214) | - | 211 |
| Family Bingo | 174 | 1,612 | (1,666) | - | 120 |
| Emergency Fund | 8,176 | 1,458 | (2,560) | - | 7,074 |
| Rotary | 167 | 720 | (464) | - | 423 |
| | 33,154 | 21,972 | (37,558) | - | 17,568 |
| **Total of funds** | 242,922 | 173,847 | (208,813) | - | 207,956 |

## 14. Statement of funds (continued)

### Purpose of designated funds

The Fixed Asset Fund represents the value of fixed assets at the year end.

The Emergency Costs Fund represents monies set aside to cover emergency costs arising such as urgent repairs, increases in utilities etc.

### Purpose of restricted funds

The C.C.C. Rise Grant is a grant received from Canterbury City Council for the provision of youth services for the local community.

The Lions Club fund comprises funds and donations received to help further youth activities.

The Junior Youth Club fund is used to fund youth sessions, outings and equipment.

The Calendar Projects fund is to be spent teaching the Youth Club members photography skills and to produce a calendar which they could then sell to raise funds.

The CEH Fund is to enable the provision of a homework club for local children and to support local families.

The Awards for All fund comprises funding for a youth club project looking at ways to tackle gang/knife and gun culture among young people.

The Family Bingo fund provides a regular prize Bingo for the local community.

The Emergency Fund comprises donations received to assist with COVID-19 issues.

## 15. Summary of funds

### Summary of funds - current year

| | Balance at 1 April 2024 £ | Income £ | Expenditure £ | Balance at 31 March 2025 £ |
|---|---|---|---|---|
| Designated funds | 20,241 | - | - | 20,241 |
| General funds | 170,147 | 157,852 | (209,856) | 118,143 |
| Restricted funds | 17,568 | 14,893 | (6,654) | 25,807 |
| | 207,956 | 172,745 | (216,510) | 164,191 |

**Notes to the financial statements**
**for the year ended 31 March 2025**

## 15. Summary of funds (continued)

### Summary of funds - prior year

| | Balance at 1 April 2023 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 March 2024 £ |
|---|---|---|---|---|---|
| Designated funds | 20,015 | - | - | 226 | 20,241 |
| General funds | 189,753 | 151,875 | (171,255) | (226) | 170,147 |
| Restricted funds | 33,154 | 21,972 | (37,558) | - | 17,568 |
| | 242,922 | 173,847 | (208,813) | - | 207,956 |

## 16. Analysis of net assets between funds

### Analysis of net assets between funds - current year

| | **Unrestricted funds 2025 £** | **Restricted funds 2025 £** | **Total funds 2025 £** |
|---|---|---|---|
| Tangible fixed assets | 3,931 | - | **3,931** |
| Current assets | 137,310 | 25,807 | **163,117** |
| Creditors due within one year | (2,857) | - | **(2,857)** |
| **Total** | 138,384 | 25,807 | **164,191** |

### Analysis of net assets between funds - prior year

| | Unrestricted funds 2024 £ | Restricted funds 2024 £ | Total funds 2024 £ |
|---|---|---|---|
| Tangible fixed assets | 5,241 | - | 5,241 |
| Current assets | 186,872 | 17,568 | 204,440 |
| Creditors due within one year | (1,725) | - | (1,725) |
| **Total** | 190,388 | 17,568 | 207,956 |

## 17. Pension commitments

The charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £852 (2024 - £795). No amounts were due to the scheme at the balance sheet date (2024 - £Nil).

## 18. Related party transactions

The charity has not entered into any related party transaction during the year, nor are there any outstanding balances owing between related parties and the charity at 31 March 2025.

THANINGTON NEIGHBOURHOOD RESOURCE CENTRE

England & Wales - Charity number 1155263

# Accounts

Charity number: 1155263

# Thanington Neighbourhood Resource Centre

**Unaudited**

**Trustees' report and financial statements**

**for the year ended 31 March 2024**

**Thanington Neighbourhood Resource Centre**

**Contents**

**Thanington Neighbourhood Resource Centre**

**Reference and administrative details of the charity, its Trustees and advisers for the year ended 31 March 2024**

| | |
|---|---|
| **Trustees** | Mrs Charlotte MacCaul (Chair), Thanington Resident<br>Mr Tim Goss (Treasurer) TBC<br>Mr David Smith (Chair), Thanington Resident<br>Mr Paul Todd LLB, Thanington Resident (appointed 13 June 2024)<br>Rev Nicholas White, Thanington Resident<br>Mr Fred Wood, Thanington Resident<br>Mr Dane Buckman, Ward Councillor (appointed 13 June 2024)<br>Ms Helen Todd, Thanington Resident<br>Mr John Benger, Thanington Resident<br>Cllr Nick Eden-Green, Ward Councillor (resigned 13 June 2024)<br>Mr Steven John Wright, Thanington Resident (resigned 12 December 2023)<br>Graham Stuart Belsom Page (appointed 6 May 2024)<br>Ms Margaret Pau (appointed 6 December 2022, resigned 12 September 2023) |
| **Charity registered number** | 1155263 |
| **Principal office** | Thanington Road<br>Thanington Without<br>Canterbury<br>Kent<br>CT1 3XE |
| **Bankers** | Nat West<br>11 The Parade<br>Canterbury<br>Kent<br>CT1 2SQ |
| **Independent Examiner** | Samantha Rouse FCCA DChA<br>Montague Place<br>Quayside<br>Chatham Maritime<br>Chatham<br>Kent<br>ME4 4QU |

**Thanington Neighbourhood Resource Centre**

**Trustees' report**
**for the year ended 31 March 2024**

The Trustees present their annual report together with the financial statements of the charity for the year ended 31 March 2024.

**Objectives and activities**

**a. Policies and objectives**

The charity's objectives are:

1) To promote the benefit of the inhabitants of the Parish of Thanington and the neighbourhood (referred to as 'the area of benefit') without distinction of gender, sexual orientation, race or political, religious or other opinions, by associating together the said inhabitants and local authorities, voluntary and other organisations in a common effort to advance education, the promotion of health and to provide facilities in the interests of social welfare for recreation and leisure-time occupation with the object of improving the conditions of life for the said inhabitants;

2) To establish or secure the establishment of the Thanington Neighbourhood Resource Centre (referred to as 'The Centre') and maintain and manage the same (whether alone or in co-operation with any local authority or other person or body) in furtherance of these objects;

3) To promote such other charitable purposes for the Public Benefit as may from time to time be determined.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

**b. Background**

Thanington Resource Centre is a highly successful resident/user-led charity, built for the public benefit of Thanington residents (with a Single Regeneration Budget grant) in 2000. It is a much needed, multi-purpose, and fully accessible community building opposite the Thanington estate; an identified area of disadvantage/deprivation, youth-centred crime and anti-social behaviour, on the outskirts of Canterbury. It is funded by a patchwork of temporary, annual funding-streams and charges for room hire. In 2006 with an annual footfall of almost 47,000, we had outgrown ourselves; operating at maximum capacity 7-days a week (9am-9pm), and needing to regularly run youth sessions outside due to lack of internal space. Following an 'Options Review,' and with a capital grant from the BIG Lottery, we built a new 2 storey extension to cope with increased demand and to provide greater sustainability. With our new state-of-the-art training and meeting rooms and all-inclusive office rental we hope to rely less and less on one-off grant awards. We also have an amazing 246sqm Youth space, which is decorated and run by our annually elected user-led Youth Committee.

Since the Centre opened, there has been a marked reduction in crime and anti-social behaviour on the estate (over 50%) and an overwhelming increase in community participation and cohesion. It has made lasting changes to the lives of local residents, and helped them overcome the problems that often prevent them playing a full part in economic, social and community activities and generally improving their quality of life. We are a flexible responsive resource, which strengthens and supports the local community by providing non-stigmatising activities and services in a safe, non-judgmental environment - accessible to all residents regardless of age, status, race, beliefs or abilities. Our aims are to increase resident participation; break down barriers, such as age-related divides; combat crime by facilitating family support and diversionary activities for young people (the highest percentage of the local population); provide opportunities for training and learning; and to improve access to health, well-being and other public services. Our resources are mainly targeted on the needs of residents such as settled travellers, lone/young parents; low income families; people experiencing exclusion and educational disadvantage, i.e. those who are unemployed, young people involved in and on the edge of crime, disabled and older people, those who are in need of basic skills and those with entrenched problems such as homelessness and addiction. We strive to pay at least the 'Living Wage' to 8 local people, we have over 35 volunteers and our 10 Trustees are made up of 7 Thanington residents (plus 3 professionals), who all reflect the make-up, lifestyles and needs of the local area.

## Achievements and performance

### a. Activities undertaken and achievements to further the charity's purposes for the public benefit

2023-2024 saw the Charity still continuing to recover from Government restrictions due to Covid-19. Over the 12 months we gradually increased our bookings, almost to full capacity but still not quite returning to the numbers in 2019 pre-Covid, as some organisations continued with on-line rather than face-to-face meetings. There was a marked increase in counselling sessions especially for young people, to help deal with the backlog from the Covid lockdowns. We also operated as a vaccination clinic.

With the major increase in energy prices and the cost of living, the needs of families on the estate meant we needed to continue to provide much-needed emergency food tables for 6 days a week, as well as offering toiletries, cleaning, personal hygiene products, supermarket vouchers, nappies and money for fuel. The hot meals for children project began on 23rd April 2023 when a local charity provided us with frozen meals for children who could not eat hot meals at home and the Rotary club purchased tables, chairs, and a microwave oven to enable families to eat on the premises. We also provided 'warm spaces' for many people of all ages when necessary.

The Age UK Dementia Café returned, and we continued to provide a weekly meeting place for unattached Albanian minors. We held an Easter disco and party for local children and young people, and an amazing 'street party' with entertainment for the King's Coronation in May, plus our usual family picnic and fun day for over 200 local residents, with inflatables, stalls and hot food in August. We continued with our free youth club sessions and homework clubs for 50 weeks of the year and our annual summer programme for our children and young people. This included: several coach trips to Howletts Zoo, karting for the seniors, Flip Out for the Juniors and 'Fright Night' at Thorpe Park. All highly subsidised for our families to enable them to try experiences that they would never have had or been able to access or afford otherwise. We also managed to have an amazing Hallowe'en fancy dress party in October, a Christmas talent contest, Christmas quiz and a Christmas disco and Santa's grotto. Of course, we also continue to provide training for staff and volunteers, and daily advocacy for residents, including help with housing, finance, Wills and Powers of Attorney, eviction and support with court appearances. The Centre operates as a polling station, also offers space for example, Weight Watchers, toddler groups, driving tests for those over 70, family celebrations, Wakes, children's parties and Baby showers, as well as our very popular family bingo evenings.

In April we took on two 17-year-old Trainee members of the team, both of whom live on the Thanington estate and in December 2023 we were able to secure them an Apprenticeship with UCAN for 2 years. This provides levels 1 &2 Maths and English as well as a Play Work qualification.

As Trustees it's been another very challenging year, but many good things have been achieved too, our staff team have been amazing despite being 2 staff down at times. We were extremely lucky to have made it through to April 2024, and to have the opportunity to try to recover and become sustainable; a massive thank you to everyone especially our wonderful staff and volunteers.

## Financial review

### a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

### b. Reserves policy

The organisation is aware of the vulnerability of its funding and has adopted a Reserves Policy, which sets out how restricted, unrestricted and designated funds will be handled. Ideally operational reserves should equate to 6 months of unrestricted expenditure, which equates to approximately £110,000. Current general reserves exceed this level, standing at £190,388.

Thanington Neighbourhood Resource Centre

**Trustees' report (continued)**
**for the year ended 31 March 2024**

**c. Risk management**

The Trustees have a duty to identify and review all risks to which the charity is exposed and to ensure that appropriate controls are in place to provide reasonable assurance against fraud and error. Internal risks relating to the proper management of the organisation are minimalized by the design and implementation of comprehensive policies and procedures appropriate to the size of the organisation. This includes stringent financial procedures that ensure the proper authorisation of all transactions.

## Structure, governance and management

### a. Constitution

Thanington Neighbourhood Resource Centre is a registered charity, number 1155263, and is constituted as a Charitable Incorporated Organisation. It was established on 1 April 2014 to take over the activities of a former unincorporated charity.

### b. Methods of appointment or election of Trustees

The management of the charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed.

## Statement of Trustees' responsibilities

The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on their behalf by:

**Mr David Smith**
(Chair of Trustees)
Date:
20/12/24

**Independent examiner's report**
**for the year ended 31 March 2024**

**Independent examiner's report to the Trustees of Thanington Neighbourhood Resource Centre ('the charity')**

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 March 2024.

**Responsibilities and basis of report**

As the Trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

**Independent examiner's statement**

Your attention is drawn to the fact that the charity has prepared the accounts in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

I understand that this has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2019.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: S M Rouse

Dated: 20 December 2024

Samantha Rouse

FCCA DChA

**Kreston Reeves LLP**
Chartered Accountants
Montague Place
Quayside
Chatham Maritime
Chatham
Kent
ME4 4QU

## Statement of financial activities
## for the year ended 31 March 2024

| | Note | Unrestricted funds 2024 £ | Restricted funds 2024 £ | Total funds 2024 £ | Total funds 2023 £ |
|---|---|---|---|---|---|
| **Income from:** | | | | | |
| Donations and legacies | 4 | **6,250** | **20,348** | **26,598** | 45,562 |
| Charitable activities | 5 | **142,982** | **1,624** | **144,606** | 132,548 |
| Investments | 6 | **2,643** | **-** | **2,643** | 1,024 |
| **Total income** | | **151,875** | **21,972** | **173,847** | 179,134 |
| **Expenditure on:** | | | | | |
| Charitable activities | 7 | **171,255** | **37,558** | **208,813** | 208,218 |
| **Total expenditure** | | **171,255** | **37,558** | **208,813** | 208,218 |
| **Net movement in funds** | | **(19,380)** | **(15,586)** | **(34,966)** | (29,084) |
| **Reconciliation of funds:** | | | | | |
| Total funds brought forward | | **209,768** | **33,154** | **242,922** | 272,006 |
| Net movement in funds | | **(19,380)** | **(15,586)** | **(34,966)** | (29,084) |
| **Total funds carried forward** | | **190,388** | **17,568** | **207,956** | 242,922 |

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 8 to 20 form part of these financial statements.

Thanington Neighbourhood Resource Centre

**Balance sheet**
**as at 31 March 2024**

| | Note | | 2024 £ | | 2023 £ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 11 | | **5,241** | | 5,046 |
| **Current assets** | | | | | |
| Debtors | 12 | **12,443** | | 7,013 | |
| Cash at bank and in hand | | **191,997** | | 234,069 | |
| | | **204,440** | | 241,082 | |
| Creditors: amounts falling due within one year | 13 | **(1,725)** | | (3,206) | |
| **Net current assets** | | | **202,715** | | 237,876 |
| **Total net assets** | | | **207,956** | | 242,922 |
| **Charity funds** | | | | | |
| Restricted funds | 14 | | **17,568** | | 33,154 |
| Unrestricted funds | 14 | | **190,388** | | 209,768 |
| **Total funds** | | | **207,956** | | 242,922 |

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

**Mr David Smith**
(Chair of Trustees)
Date: 20/12/24

The notes on pages 8 to 20 form part of these financial statements.

**Notes to the financial statements**
**for the year ended 31 March 2024**

## 1. General information

Thanington Neighbourhood Resource Centre is a charity registered in England, with the charity number 1155263. The charity's registered address is Thanington Neighbourhood Resource Centre, Thanington Road, Thanington Without, Canterbury, Kent CT1 3XE. The principal activity of the charity is to promote the benefit of the inhabitants of the Parish of Thanington and the neighbourhood.

## 2. Accounting policies

### 2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued In October 2019, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Thanington Neighbourhood Resource Centre meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are presented in British Sterling and are rounded to the nearest pound.

### 2.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Charity to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Charity's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

### 2.3 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

## 2. Accounting policies (continued)

### 2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

### 2.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

### 2.6 Tangible fixed assets and depreciation

Tangible fixed assets costing £200 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, on a reducing balance basis.

Depreciation is provided on the following basis:

| | | |
|---|---|---|
| Fixtures and fittings | - | 25% |

### 2.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

### 2.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### 2.9 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

## 2. Accounting policies (continued)

### 2.10 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

### 2.11 Pensions

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

### 2.12 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

## 3. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

**Notes to the financial statements**
**for the year ended 31 March 2024**

## 4. Income from donations and legacies

| | Unrestricted funds 2024 £ | Restricted funds 2024 £ | Total funds 2024 £ | Total funds 2023 £ |
|---|---|---|---|---|
| Donations | 6,250 | 2,552 | **8,802** | 14,512 |
| Grants | - | 17,796 | **17,796** | 31,050 |
| | 6,250 | 20,348 | **26,598** | 45,562 |
| Total 2023 | 11,797 | 33,765 | 45,562 | |

## 5. Income from charitable activities

| | Unrestricted funds 2024 £ | Restricted funds 2024 £ | Total funds 2024 £ | Total funds 2023 £ |
|---|---|---|---|---|
| Room Hire | 120,895 | - | **120,895** | 110,726 |
| Catering | 14,318 | - | **14,318** | 11,652 |
| Events | 391 | 1,624 | **2,015** | 2,118 |
| Youth Club Fundraising | 3,274 | - | **3,274** | 4,271 |
| Other Income | 2,104 | - | **2,104** | 1,781 |
| Changing Room Maintenance | 2,000 | - | **2,000** | 2,000 |
| | 142,982 | 1,624 | **144,606** | 132,548 |
| Total 2023 | 131,335 | 1,213 | 132,548 | |

## 6. Investment income

| | Unrestricted funds 2024 £ | Total funds 2024 £ | Total funds 2023 £ |
|---|---|---|---|
| Bank interest | 2,643 | **2,643** | 1,024 |

**Notes to the financial statements**
**for the year ended 31 March 2024**

## 7. Analysis of expenditure by activities

| | Activities undertaken directly 2024 £ | Support costs 2024 £ | Total funds 2024 £ | Total funds 2023 £ |
|---|---|---|---|---|
| Charitable Activities | 185,421 | 23,392 | **208,813** | 208,218 |
| Total 2023 | 187,104 | 21,114 | 208,218 | |

### Analysis of direct costs

| | Charitable activities 2024 £ | Total funds 2024 £ | Total funds 2023 £ |
|---|---|---|---|
| Staff costs | 164,573 | **164,573** | 166,984 |
| Cost of events | 7,929 | **7,929** | 7,838 |
| Catering and refreshments | 9,111 | **9,111** | 8,234 |
| Equipment | 12 | **12** | 167 |
| Youth activities | 2,550 | **2,550** | 2,430 |
| Equipment hire | 1,246 | **1,246** | 1,451 |
| | 185,421 | **185,421** | 187,104 |

During the year, direct costs of £37,058 were incurred for restricted purposes (2023: £9,520).

**Notes to the financial statements**
**for the year ended 31 March 2024**

## 7. Analysis of expenditure by activities (continued)

### Analysis of support costs

| | Charitable activities 2024 £ | Total funds 2024 £ | Total funds 2023 £ |
|---|---|---|---|
| Depreciation | 1,746 | **1,746** | 1,681 |
| Advertising | 103 | **103** | 300 |
| Light and heat | 7,268 | **7,268** | 3,941 |
| Printing, postage and stationery | 692 | **692** | 431 |
| Travel expenses | 405 | **405** | 485 |
| Waste management | 1,888 | **1,888** | 1,811 |
| Telephone and computer | 3,280 | **3,280** | 2,822 |
| Accountancy and independent examination | 1,452 | **1,452** | 1,320 |
| Bank charges | 1,131 | **1,131** | 995 |
| Insurance and licences | 1,304 | **1,304** | 1,591 |
| Maintenance | 3,171 | **3,171** | 4,926 |
| Volunteer expenses | 292 | **292** | 81 |
| General expenses | 660 | **660** | 730 |
| | 23,392 | **23,392** | 21,114 |

During the year, support costs of £500 were incurred for restricted purposes (2023: £61).

## 8. Independent examiner's remuneration

The independent examiner's remuneration amounts to an independent examiner fee of £726 (2023 - £660), and accountancy fees of £726 (2023 - £660).

## 9. Staff costs

| | 2024 £ | 2023 £ |
|---|---|---|
| Wages and salaries | **158,023** | 159,851 |
| Social security costs | **5,755** | 6,266 |
| Contribution to defined contribution pension schemes | **795** | 867 |
| | **164,573** | 166,984 |

**Notes to the financial statements**
**for the year ended 31 March 2024**

## 9. Staff costs (continued)

The average number of persons employed by the charity during the year was as follows:

| | 2024 No. | 2023 No. |
|---|---|---|
| Charitable Activities | **9** | 9 |
| Governance | **1** | 1 |
| | **10** | 10 |

No employee received remuneration amounting to more than £60,000 in either year.

The Trustees consider the Board of Trustees and the senior management team comprise the key management personnel of the charity in charge of directing, controlling, running and operating the charity on a day to day basis. As detailed below, no Trustees received remuneration during the year. The remuneration to key management personnel totalled £69,804 (2023: £62,262.

## 10. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2023 - £NIL).

During the year ended 31 March 2024, expenses totalling £nil were reimbursed or paid directly to Trustee (2023 - £Nil).

## 11. Tangible fixed assets

| | Fixtures and fittings £ |
|---|---|
| **Cost or valuation** | |
| At 1 April 2023 | **43,408** |
| Additions | **1,941** |
| At 31 March 2024 | **45,349** |
| **Depreciation** | |
| At 1 April 2023 | **38,362** |
| Charge for the year | **1,746** |
| At 31 March 2024 | **40,108** |
| **Net book value** | |
| At 31 March 2024 | **5,241** |
| At 31 March 2023 | 5,046 |

**Notes to the financial statements**
**for the year ended 31 March 2024**

## 12. Debtors

| | 2024 £ | 2023 £ |
|---|---|---|
| **Due within one year** | | |
| Trade debtors | **10,626** | 4,173 |
| Other debtors | **35** | 115 |
| Prepayments and accrued income | **1,782** | 2,725 |
| | **12,443** | 7,013 |

## 13. Creditors: Amounts falling due within one year

| | 2024 £ | 2023 £ |
|---|---|---|
| Trade creditors | **1,068** | 1,897 |
| Other creditors | **657** | 1,309 |
| | **1,725** | 3,206 |

**Notes to the financial statements for the year ended 31 March 2024**

## 14. Statement of funds

### Statement of funds - current year

| | Balance at 1 April 2023 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 March 2024 £ |
|---|---|---|---|---|---|
| **Unrestricted funds** | | | | | |
| **Designated funds** | | | | | |
| Fixed asset fund | 5,015 | - | - | 226 | 5,241 |
| Emergency costs fund | 15,000 | - | - | - | 15,000 |
| | 20,015 | - | - | 226 | 20,241 |
| **General funds** | | | | | |
| General Fund | 189,753 | 151,875 | (171,255) | (226) | 170,147 |
| **Total Unrestricted funds** | 209,768 | 151,875 | (171,255) | - | 190,388 |
| **Restricted funds** | | | | | |
| Lions Club | 701 | 211 | (358) | - | 554 |
| Junior Youth Club | 3,322 | 14,471 | (13,246) | - | 4,547 |
| Events | 500 | 3,500 | (840) | - | 3,160 |
| CEH Fund | 17,689 | - | (16,210) | - | 1,479 |
| CEH Community Activities and Projects | 2,425 | - | (2,214) | - | 211 |
| Family Bingo | 174 | 1,612 | (1,666) | - | 120 |
| Emergency Fund | 8,176 | 1,458 | (2,560) | - | 7,074 |
| Rotary | 167 | 720 | (464) | - | 423 |
| | 33,154 | 21,972 | (37,558) | - | 17,568 |
| **Total of funds** | 242,922 | 173,847 | (208,813) | - | 207,956 |

**Notes to the financial statements**
**for the year ended 31 March 2024**

## 14. Statement of funds (continued)

### Statement of funds - prior year

| | Balance at 1 April 2022 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 March 2023 £ |
|---|---|---|---|---|---|
| **Unrestricted funds** | | | | | |
| **Designated funds** | | | | | |
| Fixed asset fund | 5,015 | - | - | - | 5,015 |
| Emergency costs fund | 15,000 | - | - | - | 15,000 |
| | 20,015 | - | - | - | 20,015 |
| **General funds** | | | | | |
| General Fund | 244,234 | 144,156 | (198,637) | - | 189,753 |
| **Total Unrestricted funds** | 264,249 | 144,156 | (198,637) | - | 209,768 |
| **Restricted funds** | | | | | |
| YOF Cookery Grant | 750 | - | - | (750) | - |
| JH Summer Activities | 122 | 1,500 | (1,563) | (59) | - |
| Lions Club | 936 | 265 | (500) | - | 701 |
| Junior Youth Club | 865 | - | (103) | 2,560 | 3,322 |
| Calendar Projects | 1,810 | - | - | (1,810) | - |
| Events | - | 500 | - | - | 500 |
| CEH Fund | - | 17,750 | (61) | - | 17,689 |
| CEH Community Activities and Projects | 2,196 | 3,100 | (2,930) | 59 | 2,425 |
| Family Bingo | 206 | 1,208 | (1,240) | - | 174 |
| Emergency Fund | 872 | 10,155 | (2,851) | - | 8,176 |
| Rotary | - | 500 | (333) | - | 167 |
| | 7,757 | 34,978 | (9,581) | - | 33,154 |
| **Total of funds** | 272,006 | 179,134 | (208,218) | - | 242,922 |

## 14. Statement of funds (continued)

### Purpose of designated funds

The Fixed Asset Fund represents the value of fixed assets at the year end.

The Emergency Costs Fund represents monies set aside to cover emergency costs arising such as urgent repairs, increases in utilities etc.

### Purpose of restricted funds

The C.C.C. Rise Grant is a grant received from Canterbury City Council for the provision of youth services for the local community.

The YOF Cookery Grant fund is to be used for the purchase of cooking equipment and ingredients for cookery sessions with Youth Club members.

The Lions Club fund comprises funds and donations received to help further youth activities.

The Junior Youth Club fund is used to fund youth sessions, outings and equipment.

The Calendar Projects fund is to be spent teaching the Youth Club members photography skills and to produce a calendar which they could then sell to raise funds.

The CEH Fund is to enable the provision of a homework club for local children and to support local families.

The Awards for All fund comprises funding for a youth club project looking at ways to tackle gang/knife and gun culture among young people.

The Family Bingo fund provides a regular prize Bingo for the local community.

The Emergency Fund comprises donations received to assist with COVID-19 issues.

The Winter Poverty Grant fund comprises grant funding distributed by Canterbury City Council to assist those in need with utility bills, home essentials etc.

The JH Summer Activities fund is to enable local community activities and projects.

## 15. Summary of funds

### Summary of funds - current year

| | Balance at 1 April 2023 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 March 2024 £ |
|---|---|---|---|---|---|
| Designated funds | **20,015** | **-** | **-** | **226** | **20,241** |
| General funds | **189,753** | **151,875** | **(171,255)** | **(226)** | **170,147** |
| Restricted funds | **33,154** | **21,972** | **(37,558)** | **-** | **17,568** |
| | **242,922** | **173,847** | **(208,813)** | **-** | **207,956** |

**Notes to the financial statements**
**for the year ended 31 March 2024**

## 15. Summary of funds (continued)

### Summary of funds - prior year

| | Balance at 1 April 2022 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 March 2023 £ |
|---|---|---|---|---|---|
| Designated funds | 20,015 | - | - | - | 20,015 |
| General funds | 244,234 | 144,156 | (198,637) | - | 189,753 |
| Restricted funds | 7,757 | 34,978 | (9,581) | - | 33,154 |
| | 272,006 | 179,134 | (208,218) | - | 242,922 |

## 16. Analysis of net assets between funds

### Analysis of net assets between funds - current period

| | **Unrestricted funds 2024 £** | **Restricted funds 2024 £** | **Total funds 2024 £** |
|---|---|---|---|
| Tangible fixed assets | 5,241 | - | **5,241** |
| Current assets | 186,872 | 17,568 | **204,440** |
| Creditors due within one year | (1,725) | - | **(1,725)** |
| **Total** | 190,388 | 17,568 | **207,956** |

### Analysis of net assets between funds - prior period

| | As restated Unrestricted funds 2023 £ | As restated Restricted funds 2023 £ | Total funds 2023 £ |
|---|---|---|---|
| Tangible fixed assets | 5,046 | - | 5,046 |
| Current assets | 207,928 | 33,154 | 241,082 |
| Creditors due within one year | (3,206) | - | (3,206) |
| **Total** | 209,768 | 33,154 | 242,922 |

The above table has been re-stated to reflect the appropriate Net Asset split of restricted funds in the prior year.

**Notes to the financial statements**
**for the year ended 31 March 2024**

## 17. Pension commitments

The charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £795 (2023 - £867). No amounts were due to the scheme at the balance sheet date (2023 - £Nil).

## 18. Related party transactions

The charity has not entered into any related party transaction during the year (2023: £nil), nor are there any outstanding balances owing between related parties and the charity at 31 March 2024 (2023: £nil).

**THANINGTON NEIGHBOURHOOD RESOURCE CENTRE**

England & Wales - Charity number 1155263

# Accounts

Charity number: 1155263

# Thanington Neighbourhood Resource Centre

Unaudited

Trustees' report and financial statements

for the year ended 31 March 2023

Thanington Neighbourhood Resource Centre

Contents

**Thanington Neighbourhood Resource Centre**

**Reference and administrative details of the charity, its Trustees and advisers for the year ended 31 March 2023**

| | |
|---|---|
| **Trustees** | Mrs Charlotte MacCaul (Chair), Thanington Resident<br>Mr Tim Goss (Treasurer)<br>Mr David Smith, Thanington Resident<br>Ms Sarah Differ, Thanington Resident (resigned 6 December 2022)<br>Rev Nicholas White, Thanington Resident (appointed 27 June 2022)<br>Mr Fred Wood, Thanington Resident<br>Mr David Marshall, Thanington Resident (resigned 15 November 2022)<br>Ms Helen Todd, Thanington Resident<br>Mr John Benger, Thanington Resident<br>Cllr Mr Nick Eden-Green, Ward Councillor<br>Mr Stephen John Wright, Thanington Resident (appointed 6 December 2022) |
| **Charity registered number** | 1155263 |
| **Principal office** | Thanington Road<br>Thanington Without<br>Canterbury<br>Kent<br>CT1 3XE |
| **Accountants** | Kreston Reeves LLP<br>Chartered Accountants<br>Montague Place<br>Quayside<br>Chatham Maritime<br>Chatham<br>Kent<br>ME4 4QU |
| **Bankers** | Nat West<br>11 The Parade<br>Canterbury<br>Kent<br>CT1 2SQ |

**Trustees' report**
**for the year ended 31 March 2023**

The Trustees present their annual report together with the financial statements of the charity for the year ended 31 March 2023.

## Objectives and activities

### a. Policies and objectives

The charity's objectives are:

1) To promote the benefit of the inhabitants of the Parish of Thanington and the neighbourhood (referred to as 'the area of benefit') without distinction of gender, sexual orientation, race or political, religious or other opinions, by associating together the said inhabitants and local authorities, voluntary and other organisations in a common effort to advance education, the promotion of health and to provide facilities in the interests of social welfare for recreation and leisure-time occupation with the object of improving the conditions of life for the said inhabitants;

2) To establish or secure the establishment of the Thanington Neighbourhood Resource Centre (referred to as 'The Centre') and maintain and manage the same (whether alone or in co-operation with any local authority or other person or body) in furtherance of these objects;

3) To promote such other charitable purposes for the Public Benefit as may from time to time be determined.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

### b. Background

Thanington Resource Centre is a highly successful resident/user-led charity, built for the public benefit of Thanington residents (with a Single Regeneration Budget grant) in 2000. It is a much needed, multi-purpose, and fully accessible community building opposite the Thanington estate; an identified area of disadvantage/deprivation, youth-centred crime and anti-social behaviour, on the outskirts of Canterbury. It is funded by a patchwork of temporary, annual funding-streams and charges for room hire. In 2006 with an annual footfall of almost 47,000, we had outgrown ourselves; operating at maximum capacity 7-days a week (9am-9pm), and needing to regularly run youth sessions outside due to lack of internal space. Following an 'Options Review,' and with a capital grant from the BIG Lottery, we built a new 2 storey extension to cope with increased demand and to provide greater sustainability. With our new state-of-the-art training and meeting rooms and all-inclusive office rental we hope to rely less and less on one-off grant awards. We also have an amazing 246sqm Youth space, which is decorated and run by our annually elected user-led Youth Committee.

Since the Centre opened, there has been a marked reduction in crime and anti-social behaviour on the estate (over 50%) and an overwhelming increase in community participation and cohesion. It has made lasting changes to the lives of local residents, and helped them overcome the problems that often prevent them playing a full part in economic, social and community activities and generally improving their quality of life. We are a flexible responsive resource, which strengthens and supports the local community by providing non-stigmatising activities and services in a safe, non-judgmental environment - accessible to all residents regardless of age, status, race, beliefs or abilities. Our aims are to increase resident participation; break down barriers, such as age-related divides; combat crime by facilitating family support and diversionary activities for young people (the highest percentage of the local population); provide opportunities for training and learning; and to improve access to health, well-being and other public services. Our resources are mainly targeted on the needs of residents such as settled travellers, lone/young parents; low income families; people experiencing exclusion and educational disadvantage, i.e. those who are unemployed, young people involved in and on the edge of crime, disabled and older people, those who are in need of basic skills and those with entrenched problems such as homelessness and addiction. We strive to pay at least the 'Living Wage' to 8 local people, we have over 35 volunteers and our 10 Trustees are made up of 7 Thanington residents (plus 3 professionals), who all reflect the make-up, lifestyles and needs of the local area.

## Achievements and performance

### a. Activities undertaken and achievements to further the charity's purposes for the public benefit

2022-2023 was our first full year without Government restrictions due to Covid-19 and it was a test of customer confidence and organisational resilience. Over the 12 months we gradually increased our bookings, almost to full capacity but not quite returning to the numbers in 2019 pre-Covid, as some organisations continued with on-line meetings. We joined the Canterbury Chamber of Commerce to try to attract alternative businesses and organisations to the Centre and it's state of the art meeting facilities.

With the major increase in energy prices and the cost of living, the needs of families on the estate meant we needed to continue to provide much-needed emergency food tables daily, 7 days a week, as well as offering toiletries, cleaning, personal hygiene products, supermarket vouchers and money for fuel. A local charity provided us with frozen meals for children who were not eating hot meals at home and the Rotary club purchased tables, chairs, and a microwave oven to feed families on the premises.

We provided an Easter disco and party for local children and young people, continued monthly Bingo sessions for families, and held an amazing street party with entertainment for Queen Elizabeth II's platinum jubilee in June, plus our usual family picnic and fun day for over 200 local residents. We continued with our free youth club sessions and homework clubs for 50 weeks of the year and our annual summer programme for our children and young people. This included: several trips to bowling followed by fish & chips on the beach for both juniors and senior clubs, Aqua Park, Ninja Warriors, and Gravity. We also managed to have an amazing Hallowe'en fancy dress party in October, a Christmas talent contest, Christmas quiz and a Christmas disco and Santa's grotto. Of course we also continue to provide training for staff and volunteers, and daily advocacy for residents, including help with housing, finance, Wills and Powers of Attorney, eviction and support with court appearances.

As Trustees it's been another very challenging year, but many good things have been achieved too, our staff team have been amazing, despite being 2 staff down and our young p/t trainee became a full-time member of staff! We were extremely lucky to have made it through to April 2023, and to have the opportunity to try to recover; a massive thank you to everyone.

## Financial review

### a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

### b. Reserves policy

The organisation is aware of the vulnerability of its funding and has adopted a Reserves Policy, which sets out how restricted, unrestricted and designated funds will be handled. Ideally operational reserves should equate to 6 months of unrestricted expenditure, which equates to approximately £80,000. Current general reserves exceed this level, standing at £189,753. This excess has been very useful during the Coronavirus pandemic and has enabled us to continue providing services to our beneficiaries.

### c. Risk management

The Trustees have a duty to identify and review all risks to which the charity is exposed and to ensure that appropriate controls are in place to provide reasonable assurance against fraud and error. Internal risks relating to the proper management of the organisation are minimalized by the design and implementation of comprehensive policies and procedures appropriate to the size of the organisation. This includes stringent financial procedures that ensure the proper authorisation of all transactions.

**Trustees' report (continued)**
**for the year ended 31 March 2023**

## Structure, governance and management

### a. Constitution

Thanington Neighbourhood Resource Centre is a registered charity, number 1155263, and is constituted as a Charitable Incorporated Organisation. It was established on 1 April 2014 to take over the activities of a former unincorporated charity.

### b. Methods of appointment or election of Trustees

The management of the charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed.

## Statement of Trustees' responsibilities

The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on their behalf by:

**Mrs Charlotte MacCaul**
(Chair of Trustees)

Date: 17.01.2024

Thanington Neighbourhood Resource Centre

**Independent examiner's report**
**for the year ended 31 March 2023**

## Independent examiner's report to the Trustees of Thanington Neighbourhood Resource Centre ('the charity')

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 March 2023.

### Responsibilities and basis of report

As the Trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

### Independent examiner's statement

Your attention is drawn to the fact that the charity has prepared the accounts in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

I understand that this has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2019.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: S Robinson   Dated: 18.01.2024

Susan Robinson   BA FCA FCIE DCHa

**Kreston Reeves LLP**
Chartered Accountants
Montague Place
Quayside
Chatham Maritime
Chatham
Kent
ME4 4QU

Thanington Nelghbourhood Resource Centre

## Statement of financial activities
## for the year ended 31 March 2023

| | Note | Unrestricted funds 2023 £ | Restricted funds 2023 £ | Total funds 2023 £ | Total funds 2022 £ |
|---|---|---|---|---|---|
| **Income from:** | | | | | |
| Donations and legacies | 4 | **11,797** | **33,765** | **45,562** | 173,503 |
| Charitable activities | 5 | **131,335** | **1,213** | **132,548** | 98,366 |
| Investments | 6 | **1,024** | - | **1,024** | 24 |
| **Total income** | | **144,156** | **34,978** | **179,134** | 271,893 |
| **Expenditure on:** | | | | | |
| Charitable activities | 7 | **198,637** | **9,581** | **208,218** | 192,603 |
| **Total expenditure** | | **198,637** | **9,581** | **208,218** | 192,603 |
| **Net movement in funds** | | **(54,481)** | **25,397** | **(29,084)** | 79,290 |
| **Reconciliation of funds:** | | | | | |
| Total funds brought forward | | **264,249** | **7,757** | **272,006** | 192,716 |
| Net movement in funds | | **(54,481)** | **25,397** | **(29,084)** | 79,290 |
| **Total funds carried forward** | | **209,768** | **33,154** | **242,922** | 272,006 |

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 8 to 20 form part of these financial statements.

Thanington Neighbourhood Resource Centre

## Balance sheet
## as at 31 March 2023

| | Note | | 2023 £ | | 2022 £ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 11 | | **5,046** | | 5,015 |
| **Current assets** | | | | | |
| Debtors | 12 | **7,013** | | 11,393 | |
| Cash at bank and in hand | | **234,069** | | 258,552 | |
| | | **241,082** | | 269,945 | |
| Creditors: amounts falling due within one year | 13 | **(3,206)** | | (2,954) | |
| **Net current assets** | | | **237,876** | | 266,991 |
| **Total net assets** | | | **242,922** | | 272,006 |
| **Charity funds** | | | | | |
| Restricted funds | 14 | | **33,154** | | 7,757 |
| Unrestricted funds | 14 | | **209,768** | | 264,249 |
| **Total funds** | | | **242,922** | | 272,006 |

The financial statements were approved and authorised for issue by the Trustees on and signed on their behalf by:

**Mrs Charlotte MacCaul (Chair)**
(Chair of Trustees)

The notes on pages 8 to 20 form part of these financial statements.

**Notes to the financial statements**
**for the year ended 31 March 2023**

## 1. General information

Thanington Neighbourhood Resource Centre is a charity registered in England, with the charity number 1155263. The charity's registered address is Thanington Neighbourhood Resource Centre, Thanington Road, Thanington Without, Canterbury, Kent CT1 3XE. The principal activity of the charity is to promote the benefit of the inhabitants of the Parish of Thanington and the neighbourhood.

## 2. Accounting policies

### 2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued In October 2019, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Thanington Neighbourhood Resource Centre meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are presented in British Sterling and are rounded to the nearest pound.

### 2.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Charity to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Charity's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

### 2.3 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

## 2. Accounting policies (continued)

### 2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

### 2.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

### 2.6 Tangible fixed assets and depreciation

Tangible fixed assets costing £200 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, on a reducing balance basis.

Depreciation is provided on the following basis:

| | | |
|---|---|---|
| Fixtures and fittings | - | 25% |

### 2.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

### 2.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### 2.9 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

## 2. Accounting policies (continued)

### 2.10 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

### 2.11 Pensions

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

### 2.12 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

## 3. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

**Notes to the financial statements**
**for the year ended 31 March 2023**

## 4. Income from donations and legacies

| | Unrestricted funds 2023 £ | Restricted funds 2023 £ | Total funds 2023 £ | Total funds 2022 £ |
|---|---|---|---|---|
| Donations | 3,497 | 11,015 | **14,512** | 129,153 |
| Grants | 8,300 | 22,750 | **31,050** | 44,350 |
| | 11,797 | 33,765 | **45,562** | 173,503 |
| Total 2022 | 164,252 | 9,251 | 173,503 | |

## 5. Income from charitable activities

| | Unrestricted funds 2023 £ | Restricted funds 2023 £ | Total funds 2023 £ | Total funds 2022 £ |
|---|---|---|---|---|
| Room Hire | 110,726 | - | **110,726** | 79,998 |
| Catering | 11,652 | - | **11,652** | 8,858 |
| Events | 905 | 1,213 | **2,118** | 1,596 |
| Youth Club Fundraising | 4,271 | - | **4,271** | 1,580 |
| Other Income | 1,781 | - | **1,781** | 4,334 |
| Changing Room Maintenance | 2,000 | - | **2,000** | 2,000 |
| | 131,335 | 1,213 | **132,548** | 98,366 |
| Total 2022 | 97,803 | 563 | 98,366 | |

## 6. Investment income

| | Unrestricted funds 2023 £ | Total funds 2023 £ | Total funds 2022 £ |
|---|---|---|---|
| Bank interest | 1,024 | **1,024** | 24 |

## 7. Analysis of expenditure by activities

| | Activities undertaken directly 2023 £ | Support costs 2023 £ | Total funds 2023 £ | Total funds 2022 £ |
|---|---|---|---|---|
| Charitable Activities | 187,104 | 21,114 | **208,218** | 192,603 |
| Total 2022 | 174,034 | 18,569 | 192,603 | |

### Analysis of direct costs

| | Charitable activities 2023 £ | Total funds 2023 £ | Total funds 2022 £ |
|---|---|---|---|
| Staff costs | 166,984 | **166,984** | 149,685 |
| Cost of events | 7,838 | **7,838** | 13,425 |
| Catering and refreshments | 8,234 | **8,234** | 7,244 |
| Grants payable | - | - | 370 |
| Equipment | 167 | **167** | 684 |
| Youth activities | 2,430 | **2,430** | 1,307 |
| Equipment hire | 1,451 | **1,451** | 1,319 |
| | 187,104 | **187,104** | 174,034 |

## 7. Analysis of expenditure by activities (continued)

### Analysis of support costs

| | Charitable activities 2023 £ | Total funds 2023 £ | Total funds 2022 £ |
|---|---|---|---|
| Depreciation | 1,681 | **1,681** | 1,697 |
| Advertising | 300 | **300** | - |
| Light and heat | 3,941 | **3,941** | 4,654 |
| Printing, postage and stationery | 431 | **431** | 493 |
| Travel expenses | 485 | **485** | 504 |
| Waste management | 1,811 | **1,811** | 1,934 |
| Telephone and computer | 2,822 | **2,822** | 2,456 |
| Accountancy and independent examination | 1,320 | **1,320** | 1,200 |
| Bank charges | 995 | **995** | 294 |
| Insurance and licences | 1,591 | **1,591** | 1,181 |
| Maintenance | 4,926 | **4,926** | 3,186 |
| Volunteer expenses | 81 | **81** | 111 |
| General expenses | 730 | **730** | 859 |
| | 21,114 | **21,114** | 18,569 |

## 8. Independent examiner's remuneration

The independent examiner's remuneration amounts to an independent examiner fee of £660 (2022 - £600), and accountancy fees of £660 (2022 - £600).

## 9. Staff costs

| | 2023 £ | 2022 £ |
|---|---|---|
| Wages and salaries | **159,851** | 142,826 |
| Social security costs | **6,266** | 6,082 |
| Contribution to defined contribution pension schemes | **867** | 777 |
| | **166,984** | 149,685 |

**Notes to the financial statements**
**for the year ended 31 March 2023**

## 9. Staff costs (continued)

The average number of persons employed by the charity during the year was as follows:

| | 2023<br>No. | 2022<br>No. |
|---|---|---|
| Charitable Activities | **9** | 8 |
| Governance | **1** | 1 |
| | **10** | 9 |

No employee received remuneration amounting to more than £60,000 in either year.

The charity's only key management personnel are the trustees who receive no remuneration from the charity.

## 10. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2022 - £NIL).

During the year ended 31 March 2023, expenses totalling £nil were reimbursed or paid directly to Trustee (2022 - £50 to 1 Trustees).

## Notes to the financial statements
## for the year ended 31 March 2023

### 11. Tangible fixed assets

| | Fixtures and fittings £ |
|---|---|
| **Cost or valuation** | |
| At 1 April 2022 | **41,696** |
| Additions | **1,712** |
| At 31 March 2023 | **43,408** |
| **Depreciation** | |
| At 1 April 2022 | **36,681** |
| Charge for the year | **1,681** |
| At 31 March 2023 | **38,362** |
| **Net book value** | |
| At 31 March 2023 | **5,046** |
| At 31 March 2022 | 5,015 |

### 12. Debtors

| | **2023 £** | 2022 £ |
|---|---|---|
| **Due within one year** | | |
| Trade debtors | **4,173** | 7,905 |
| Other debtors | **115** | 685 |
| Prepayments and accrued income | **2,725** | 2,803 |
| | **7,013** | 11,393 |

### 13. Creditors: Amounts falling due within one year

| | **2023 £** | 2022 £ |
|---|---|---|
| Trade creditors | **1,897** | 2,164 |
| Other creditors | **1,309** | 790 |
| | **3,206** | 2,954 |

Notes to the financial statements
for the year ended 31 March 2023

## 14. Statement of funds

### Statement of funds - current year

| | Balance at 1 April 2022 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 March 2023 £ |
|---|---|---|---|---|---|
| **Unrestricted funds** | | | | | |
| **Designated funds** | | | | | |
| Fixed asset fund | 5,015 | - | - | - | 5,015 |
| Emergency costs fund | 15,000 | - | - | - | 15,000 |
| | 20,015 | - | - | - | 20,015 |
| **General funds** | | | | | |
| General Fund | 244,234 | 144,156 | (198,637) | - | 189,753 |
| **Total Unrestricted funds** | 264,249 | 144,156 | (198,637) | - | 209,768 |
| **Restricted funds** | | | | | |
| YOF Cookery Grant | 750 | - | - | (750) | - |
| JH Summer Activities | 122 | 1,500 | (1,563) | (59) | - |
| Lions Club | 936 | 265 | (500) | - | 701 |
| Junior Youth Club | 865 | - | (103) | 2,560 | 3,322 |
| Calendar Projects | 1,810 | - | - | (1,810) | - |
| Events | - | 500 | - | - | 500 |
| CEH Fund | - | 17,750 | (61) | - | 17,689 |
| CEH Community Activities and Projects | 2,196 | 3,100 | (2,930) | 59 | 2,425 |
| Family Bingo | 206 | 1,208 | (1,240) | - | 174 |
| Emergency Fund | 872 | 10,155 | (2,851) | - | 8,176 |
| Rotary | - | 500 | (333) | - | 167 |
| | 7,757 | 34,978 | (9,581) | - | 33,154 |
| **Total of funds** | 272,006 | 179,134 | (208,218) | - | 242,922 |

**14. Statement of funds (continued)**

**Statement of funds - prior year**

| | Balance at 1 April 2021 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 March 2022 £ |
|---|---|---|---|---|---|
| **Unrestricted funds** | | | | | |
| **Designated funds** | | | | | |
| Fixed asset fund | - | - | - | 5,015 | 5,015 |
| Emergency costs fund | - | - | - | 15,000 | 15,000 |
| | - | - | - | 20,015 | 20,015 |
| **General funds** | | | | | |
| General Fund | 162,640 | 262,079 | (160,470) | (20,015) | 244,234 |
| **Total Unrestricted funds** | 162,640 | 262,079 | (160,470) | - | 264,249 |
| **Restricted funds** | | | | | |
| C.C.C. Rise Grant | 5,000 | - | (5,000) | - | - |
| YOF Cookery Grant | 777 | - | (27) | - | 750 |
| JH Summer Activities | 920 | - | (798) | - | 122 |
| Lions Club | 536 | 634 | (234) | - | 936 |
| Junior Youth Club | 1,050 | - | (185) | - | 865 |
| Calendar Projects | 1,810 | - | - | - | 1,810 |
| CEH Fund | 13,548 | - | (13,548) | - | - |
| CEH Community Activities and Projects | 3,000 | 8,161 | (8,965) | - | 2,196 |
| Family Bingo | 298 | 563 | (655) | - | 206 |
| Emergency Fund | 679 | 438 | (245) | - | 872 |
| Winter Poverty Grant | 2,458 | 18 | (2,476) | - | - |
| | 30,076 | 9,814 | (32,133) | - | 7,757 |
| **Total of funds** | 192,716 | 271,893 | (192,603) | - | 272,006 |

**Notes to the financial statements**
**for the year ended 31 March 2023**

## 14. Statement of funds (continued)

### Purpose of designated funds

The Fixed Asset Fund represents the value of fixed assets at the year end.

The Emergency Costs Fund represents monies set aside to cover emergency costs arising such as urgent repairs, increases in utilities etc.

### Purpose of restricted funds

The C.C.C. Rise Grant is a grant received from Canterbury City Council for the provision of youth services for the local community.

The YOF Cookery Grant fund is to be used for the purchase of cooking equipment and ingredients for cookery sessions with Youth Club members.

The Lions Club fund comprises funds and donations received to help further youth activities.

The Junior Youth Club fund is used to fund youth sessions, outings and equipment.

The Calendar Projects fund is to be spent teaching the Youth Club members photography skills and to produce a calendar which they could then sell to raise funds.

The CEH Fund is to enable the provision of a homework club for local children and to support local families.

The Awards for All fund comprises funding for a youth club project looking at ways to tackle gang/knife and gun culture among young people.

The Family Bingo fund provides a regular prize Bingo for the local community.

The Emergency Fund comprises donations received to assist with COVID-19 issues.

The Winter Poverty Grant fund comprises grant funding distributed by Canterbury City Council to assist those in need with utility bills, home essentials etc.

The JH Summer Activities fund is to enable local community activities and projects.

## 15. Summary of funds

### Summary of funds - current year

| | Balance at 1 April 2022 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 March 2023 £ |
|---|---|---|---|---|---|
| Designated funds | **20,015** | **-** | **-** | **-** | **20,015** |
| General funds | **244,234** | **144,156** | **(198,637)** | **-** | **189,753** |
| Restricted funds | **7,757** | **34,978** | **(9,581)** | **-** | **33,154** |
| | **272,006** | **179,134** | **(208,218)** | **-** | **242,922** |

**Notes to the financial statements**
**for the year ended 31 March 2023**

## 15. Summary of funds (continued)

### Summary of funds - prior year

| | Balance at 1 April 2021 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 March 2022 £ |
|---|---|---|---|---|---|
| Designated funds | - | - | - | 20,015 | 20,015 |
| General funds | 162,640 | 262,079 | (160,470) | (20,015) | 244,234 |
| Restricted funds | 30,076 | 9,814 | (32,133) | - | 7,757 |
| | 192,716 | 271,893 | (192,603) | - | 272,006 |

## 16. Analysis of net assets between funds

### Analysis of net assets between funds - current year

| | **Unrestricted funds 2023 £** | **Restricted funds 2023 £** | **Total funds 2023 £** |
|---|---|---|---|
| Tangible fixed assets | - | 5,046 | **5,046** |
| Current assets | 212,974 | 28,108 | **241,082** |
| Creditors due within one year | (3,206) | - | **(3,206)** |
| **Total** | 209,768 | 33,154 | **242,922** |

### Analysis of net assets between funds - prior year

| | Unrestricted funds 2022 £ | Restricted funds 2022 £ | Total funds 2022 £ |
|---|---|---|---|
| Tangible fixed assets | 5,015 | - | 5,015 |
| Current assets | 262,188 | 7,757 | 269,945 |
| Creditors due within one year | (2,954) | - | (2,954) |
| **Total** | 264,249 | 7,757 | 272,006 |

**Notes to the financial statements**
**for the year ended 31 March 2023**

## 17. Pension commitments

The charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £867 (2022 - £777). No amounts were due to the scheme at the balance sheet date (2022 - £Nil).

## 18. Related party transactions

The charity has not entered into any related party transaction during the year (2022: £nil), nor are there any outstanding balances owing between related parties and the charity at 31 March 2023 (2022: £nil).

THANINGTON NEIGHBOURHOOD RESOURCE CENTRE

England & Wales - Charity number 1155263

# Accounts

Charity number: 1155263

# Thanington Neighbourhood Resource Centre

**Unaudited**

**Trustees' report and financial statements**

**for the year ended 31 March 2022**

Thanington Neighbourhood Resource Centre

## Contents

Thanington Neighbourhood Resource Centre

**Reference and administrative details of the charity, its Trustees and advisers for the year ended 31 March 2022**

| | |
|---|---|
| **Trustees** | Mrs Charlotte MacCaul (Chair), Thanington Resident<br>Mr Tim Goss (Treasurer)<br>Mr David Smith, Thanington Resident<br>Ms Sarah Differ, Thanington Resident<br>Rev Nicholas White (appointed 27 June 2022)<br>Mr Fred Wood, Thanington Resident<br>Mr David Marshall, Thanington Resident<br>Ms Helen Todd, Thanington Resident<br>Mr John Benger, Thanington Resident<br>Cllr Mr Nick Eden-Green, Ward Councillor<br>Mr James Duff, Partnership Representative (deceased 1 March 2022) |
| **Charity registered number** | 1155263 |
| **Principal office** | Thanington Road<br>Thanington Without<br>Canterbury<br>Kent<br>CT1 3XE |
| **Accountants** | Kreston Reeves LLP<br>Chartered Accountants<br>Montague Place<br>Quayside<br>Chatham Maritime<br>Chatham<br>Kent<br>ME4 4QU |
| **Bankers** | Nat West<br>11 The Parade<br>Canterbury<br>Kent<br>CT1 2SQ |

Thanington Neighbourhood Resource Centre

**Trustees' report**
**for the year ended 31 March 2022**

The Trustees present their annual report together with the financial statements of the charity for the year ended 31 March 2022.

## Objectives and activities

### a. Policies and objectives

The charity's objectives are:

1) To promote the benefit of the inhabitants of the Parish of Thanington and the neighbourhood (referred to as 'the area of benefit') without distinction of gender, sexual orientation, race or political, religious or other opinions, by associating together the said inhabitants and local authorities, voluntary and other organisations in a common effort to advance education, the promotion of health and to provide facilities in the interests of social welfare for recreation and leisure-time occupation with the object of improving the conditions of life for the said inhabitants;

2) To establish or secure the establishment of the Thanington Neighbourhood Resource Centre (referred to as 'The Centre') and maintain and manage the same (whether alone or in co-operation with any local authority or other person or body) in furtherance of these objects;

3) To promote such other charitable purposes for the Public Benefit as may from time to time be determined.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

### b. Background

Thanington Resource Centre is a highly successful resident/user-led charity, built for the public benefit of Thanington residents (with a Single Regeneration Budget grant) in 2000. It is a much needed, multi-purpose, and fully accessible community building opposite the Thanington estate; an identified area of disadvantage/deprivation, youth-centred crime and anti-social behaviour, on the outskirts of Canterbury. It is funded by a patchwork of temporary, annual funding-streams and charges for room hire. In 2006 with an annual footfall of almost 47,000, we had outgrown ourselves; operating at maximum capacity 7-days a week (9am-9pm), and needing to regularly run youth sessions outside due to lack of internal space. Following an 'Options Review,' and with a capital grant from the BIG Lottery, we built a new 2 storey extension to cope with increased demand and to provide greater sustainability. With our new state-of-the-art training and meeting rooms and all-inclusive office rental we hope to rely less and less on one-off grant awards. We also have an amazing 246sqm Youth space, which is decorated and run by our annually elected user-led Youth Committee.

Since the Centre opened, there has been a marked reduction in crime and anti-social behaviour on the estate (over 50%) and an overwhelming increase in community participation and cohesion. It has made lasting changes to the lives of local residents, and helped them overcome the problems that often prevent them playing a full part in economic, social and community activities and generally improving their quality of life. We are a flexible responsive resource, which strengthens and supports the local community by providing non-stigmatising activities and services in a safe, non-judgmental environment - accessible to all residents regardless of age, status, race, beliefs or abilities. Our aims are to increase resident participation; break down barriers, such as age-related divides; combat crime by facilitating family support and diversionary activities for young people (the highest percentage of the local population); provide opportunities for training and learning; and to improve access to health, well-being and other public services. Our resources are mainly targeted on the needs of residents such as settled travellers, lone/young parents; low income families; people experiencing exclusion and educational disadvantage, i.e. those who are unemployed, young people involved in and on the edge of crime, disabled and older people, those who are in need of basic skills and those with entrenched problems such as homelessness and addiction. We strive to pay at least the 'Living Wage' to 8 local people, we have over 35 volunteers and our 10 Trustees are made up of 7 Thanington residents (plus 3 professionals), who all reflect the make-up, lifestyles and needs of the local area.

## Achievements and performance

### a. Activities undertaken and achievements to further the charity's purposes for the public benefit

2021-2022 was another unprecedented year, which began with a government- enforced lockdown, and operating under strict regimes of social distancing, sanitisation procedures and protocols, mask wearing, and with limited use of space and rooms until May/June 2022. Our income, services, activities, and facilities were severely restricted at times.

With needs continually increasing we continued to provide much needed emergency food tables daily, 7 days a week, as well as offering toiletries, cleaning, and personal hygiene products. We also managed a summer programme for our children and young people with 150 (3 coaches) local residents going to Chessington, 48 to Howletts Zoo and another 48 to Gravity, water sports and bowling trips, and an amazing Community picnic for all our families. We also managed to have an amazing Hallowe'en fancy dress party in October, but later in the year events and activities such as the Christmas grotto, quiz and disco were cancelled because of the Omicron variant. We did however send out over 100 Christmas parcels with thanks to local supermarkets and the many donations we received from individuals and Canterbury Lion's Club.

The year also brought other challenges and misfortunes, when rainwater broke through two ceilings in the Centre, causing power cuts and dirty wet carpets throughout, Canterbury City Council our landlord was slow to react, which meant more damage than necessary and days without lights or a working reception area. Eventually after several months all the replastering was done and the carpets replaced, only to be flooded with dirty water again on 2nd September when the council's boiler burst, which meant all the carpets needed to be replaced again. All this meant fewer groups using the building and reduced income yet again.

On the good side in 2020-21 we were saved from redundancies or even closure by the early scheduling and retrieval of Section 106 monies from a new housing development, this was supplemented by a further £125,000 in 2021-22, in order that we could continue to operate, and hopefully return to pre-Covid bookings and revenue levels.

As Trustees it's been another very challenging year, but many good things have been achieved too, our staff team have been amazing and the donations and kindnesses we've received are unbelievable. We were extremely lucky to have made it through to April 2022, and to have the opportunity to try to recover; a massive thank you to all involved.

## Financial review

### a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

### b. Reserves policy

The organisation is aware of the vulnerability of its funding and has adopted a Reserves Policy, which sets out how restricted, unrestricted and designated funds will be handled. Ideally operational reserves should equate to 6 months of unrestricted expenditure, which equates to approximately £80,000. Current general reserves exceed this level, standing at £244,234. This excess has been very useful during the Coronavirus pandemic and has enabled us to continue providing services to our beneficiaries.

**c. Risk management**

The Trustees have a duty to identify and review all risks to which the charity is exposed and to ensure that appropriate controls are in place to provide reasonable assurance against fraud and error. Internal risks relating to the proper management of the organisation are minimalized by the design and implementation of comprehensive policies and procedures appropriate to the size of the organisation. This includes stringent financial procedures that ensure the proper authorisation of all transactions.

## Structure, governance and management

**a. Constitution**

Thanington Neighbourhood Resource Centre is a registered charity, number 1155263, and is constituted as a Charitable Incorporated Organisation. It was established on 1 April 2014 to take over the activites of a former unincorporated charity.

**b. Methods of appointment or election of Trustees**

The management of the charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed.

## Statement of Trustees' responsibilities

The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on their behalf by:

**Mrs Charlotte MacCaul**
(Chair of Trustees)

Date:
22/11/2022

**Independent examiner's report**
**for the year ended 31 March 2022**

**Independent examiner's report to the Trustees of Thanington Neighbourhood Resource Centre ('the charity')**

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 March 2022.

**Responsibilities and basis of report**

As the Trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

**Independent examiner's statement**

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

Your attention is drawn to the fact that the charity has prepared the accounts in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

I understand that this has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2019.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: S Robinson          Dated: 25/11/2022

S M Robinson BA FCA FCIE DChA MCMI

**Kreston Reeves LLP**
Chartered Accountants
Montague Place
Quayside
Chatham Maritime
Chatham
Kent
ME4 4QU

Thanington Neighbourhood Resource Centre

**Statement of financial activities**
**for the year ended 31 March 2022**

| | Note | Unrestricted funds 2022 £ | Restricted funds 2022 £ | Total funds 2022 £ | Total funds 2021 £ |
|---|---|---|---|---|---|
| **Income from:** | | | | | |
| Donations and legacies | 3 | **164,252** | **9,251** | **173,503** | 210,513 |
| Charitable activities | 4 | **97,803** | **563** | **98,366** | 49,798 |
| Investments | 5 | **24** | **-** | **24** | 55 |
| **Total income** | | **262,079** | **9,814** | **271,893** | 260,366 |
| **Expenditure on:** | | | | | |
| Charitable activities | | **160,470** | **32,133** | **192,603** | 177,464 |
| **Total expenditure** | | **160,470** | **32,133** | **192,603** | 177,464 |
| **Net movement in funds** | | **101,609** | **(22,319)** | **79,290** | 82,902 |
| **Reconciliation of funds:** | | | | | |
| Total funds brought forward | | **162,640** | **30,076** | **192,716** | 109,814 |
| Net movement in funds | | **101,609** | **(22,319)** | **79,290** | 82,902 |
| **Total funds carried forward** | | **264,249** | **7,757** | **272,006** | 192,716 |

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 8 to 19 form part of these financial statements.

Thanington Neighbourhood Resource Centre

## Balance sheet
## as at 31 March 2022

| | Note | | 2022 £ | | 2021 £ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 10 | | **5,015** | | 1,831 |
| | | | **5,015** | | 1,831 |
| **Current assets** | | | | | |
| Debtors | 11 | **11,393** | | 8,790 | |
| Cash at bank and in hand | | **258,552** | | 185,840 | |
| | | **269,945** | | 194,630 | |
| Creditors: amounts falling due within one year | 12 | **(2,954)** | | (3,745) | |
| **Net current assets** | | | **266,991** | | 190,885 |
| **Total assets less current liabilities** | | | **272,006** | | 192,716 |
| **Total net assets** | | | **272,006** | | 192,716 |
| **Charity funds** | | | | | |
| Restricted funds | 13 | | **7,757** | | 30,076 |
| Unrestricted funds | 13 | | **264,249** | | 162,640 |
| **Total funds** | | | **272,006** | | 192,716 |

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

C J MacCaul
**Mrs Charlotte MacCaul**
(Chair of Trustees)

Date: 22/11/2022

The notes on pages 8 to 19 form part of these financial statements.

**Notes to the financial statements**
**for the year ended 31 March 2022**

## 1. General information

Thanington Neighbourhood Resource Centre is a charity registered in England. The charity's registered address is Thanington Neighbourhood Resource Centre, Thanington Road, Thanington Without, Canterbury, Kent CT1 3XE. The prinicpal activity of the charity is to promote the benefit of the inhabitants of the Parish of Thanington and the neighbourhood.

## 2. Accounting policies

### 2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued In October 2019, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Thanington Neighbourhood Resource Centre meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are presented in British Sterling and are rounded to the nearest pound.

### 2.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Charity to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Charity's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

### 2.3 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

## 2. Accounting policies (continued)

### 2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

### 2.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

### 2.6 Tangible fixed assets and depreciation

Tangible fixed assets costing £200 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, on a reducing balance basis.

Depreciation is provided on the following basis:

| | | |
|---|---|---|
| Fixtures and fittings | - | 25% |

### 2.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

### 2.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### 2.9 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

**Notes to the financial statements**
**for the year ended 31 March 2022**

## 2. Accounting policies (continued)

### 2.10 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

### 2.11 Pensions

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

### 2.12 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

## 3. Income from donations and legacies

| | **Unrestricted funds 2022 £** | **Restricted funds 2022 £** | **Total funds 2022 £** | Total funds 2021 £ |
|---|---|---|---|---|
| Donations | 128,063 | 1,090 | **129,153** | 107,342 |
| Grants | 36,189 | 8,161 | **44,350** | 103,171 |
| | 164,252 | 9,251 | **173,503** | 210,513 |
| Total 2021 | 172,943 | 37,570 | 210,513 | |

**Notes to the financial statements**
**for the year ended 31 March 2022**

## 4. Income from charitable activities

| | Unrestricted funds 2022 £ | Restricted funds 2022 £ | Total funds 2022 £ | Total funds 2021 £ |
|---|---|---|---|---|
| Room Hire | 79,998 | - | **79,998** | 43,521 |
| Catering | 8,858 | - | **8,858** | 1,603 |
| Events | 1,033 | 563 | **1,596** | 100 |
| Youth Club Fundraising | 1,580 | - | **1,580** | - |
| Other Income | 4,334 | - | **4,334** | 2,574 |
| Changing Room Maintenance | 2,000 | - | **2,000** | 2,000 |
| | 97,803 | 563 | **98,366** | 49,798 |
| Total 2021 | 49,698 | 100 | 49,798 | |

## 5. Investment income

| | Unrestricted funds 2022 £ | Total funds 2022 £ | Total funds 2021 £ |
|---|---|---|---|
| Bank interest | 24 | **24** | 55 |

## 6. Analysis of expenditure by activities

| | Activities undertaken directly 2022 £ | Support costs 2022 £ | Total funds 2022 £ | Total funds 2021 £ |
|---|---|---|---|---|
| Charitable Activities | 174,034 | 18,569 | **192,603** | 177,464 |
| Total 2021 | 159,975 | 17,489 | 177,464 | |

**Notes to the financial statements**
**for the year ended 31 March 2022**

## 6. Analysis of expenditure by activities (continued)

### Analysis of direct costs

| | Charitable activities 2022 £ | Total funds 2022 £ | Total funds 2021 £ |
|---|---|---|---|
| Staff costs | 149,685 | **149,685** | 150,465 |
| Cost of events | 13,425 | **13,425** | 3,284 |
| Catering and refreshments | 7,244 | **7,244** | 573 |
| Grants payable | 370 | **370** | - |
| Equipment | 684 | **684** | 3,915 |
| Youth activities | 1,307 | **1,307** | 255 |
| Equipment hire | 1,319 | **1,319** | 1,483 |
| | 174,034 | **174,034** | 159,975 |

### Analysis of support costs

| | Charitable activities 2022 £ | Total funds 2022 £ | Total funds 2021 £ |
|---|---|---|---|
| Depreciation | 1,697 | **1,697** | 610 |
| Light and heat | 4,654 | **4,654** | 5,017 |
| Printing, postage and stationery | 493 | **493** | 383 |
| Travel expenses | 504 | **504** | 133 |
| Waste management | 1,934 | **1,934** | 2,094 |
| Telephone and computer | 2,456 | **2,456** | 2,707 |
| Accountancy and independent examination | 1,200 | **1,200** | 1,200 |
| Bank charges | 294 | **294** | 135 |
| Insurance and licences | 1,181 | **1,181** | 1,858 |
| Maintenance | 3,186 | **3,186** | 2,098 |
| Volunteer expenses | 111 | **111** | 12 |
| General expenses | 859 | **859** | 1,242 |
| | 18,569 | **18,569** | 17,489 |

## 7. Independent examiner's remuneration

The independent examiner's remuneration amounts to an independent examiner fee of £650 (2021 - £600), and accountancy fees of £650 (2021 - £600).

**Notes to the financial statements**
**for the year ended 31 March 2022**

## 8. Staff costs

| | 2022 £ | 2021 £ |
|---|---|---|
| Wages and salaries | **142,826** | 143,318 |
| Social security costs | **6,082** | 6,397 |
| Contribution to defined contribution pension schemes | **777** | 750 |
| | **149,685** | 150,465 |

The average number of persons employed by the charity during the year was as follows:

| | 2022 No. | 2021 No. |
|---|---|---|
| Charitable Activities | **8** | 7 |
| Governance | **1** | 1 |
| | **9** | 8 |

No employee received remuneration amounting to more than £60,000 in either year.

The charity's only key management personnel are the trustees who receive no remuneration from the charity.

## 9. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2021 - £NIL).

During the year ended 31 March 2022, expenses totalling £50 were reimbursed or paid directly to 1 Trustee (2021 - £NIL to 0 Trustees).

**Notes to the financial statements**
**for the year ended 31 March 2022**

## 10. Tangible fixed assets

| | Fixtures and fittings £ |
|---|---|
| **Cost or valuation** | |
| At 1 April 2021 | **36,815** |
| Additions | **4,881** |
| At 31 March 2022 | **41,696** |
| **Depreciation** | |
| At 1 April 2021 | **34,984** |
| Charge for the year | **1,697** |
| At 31 March 2022 | **36,681** |
| **Net book value** | |
| At 31 March 2022 | **5,015** |
| At 31 March 2021 | 1,831 |

## 11. Debtors

| | **2022** £ | 2021 £ |
|---|---|---|
| **Due within one year** | | |
| Trade debtors | **7,905** | 5,584 |
| Other debtors | **685** | 750 |
| Prepayments and accrued income | **2,803** | 2,456 |
| | **11,393** | 8,790 |

## 12. Creditors: Amounts falling due within one year

| | **2022** £ | 2021 £ |
|---|---|---|
| Trade creditors | **2,164** | 1,782 |
| Other creditors | **790** | 1,963 |
| | **2,954** | 3,745 |

**Notes to the financial statements**
**for the year ended 31 March 2022**

## 13. Statement of funds

### Statement of funds - current year

| | Balance at 1 April 2021 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 March 2022 £ |
|---|---|---|---|---|---|
| **Unrestricted funds** | | | | | |
| **Designated funds** | | | | | |
| Fixed asset fund | - | - | - | 5,015 | 5,015 |
| Emergency costs fund | - | - | - | 15,000 | 15,000 |
| | - | - | - | 20,015 | 20,015 |
| **General funds** | | | | | |
| General Fund | 162,640 | 262,079 | (160,470) | (20,015) | 244,234 |
| **Total Unrestricted funds** | 162,640 | 262,079 | (160,470) | - | 264,249 |
| **Restricted funds** | | | | | |
| C.C.C. Rise Grant | 5,000 | - | (5,000) | - | - |
| YOF Cookery Grant | 777 | - | (27) | - | 750 |
| JH Summer Activities | 920 | - | (798) | - | 122 |
| Lions Club | 536 | 634 | (234) | - | 936 |
| Junior Youth Club | 1,050 | - | (185) | - | 865 |
| Calendar Projects | 1,810 | - | - | - | 1,810 |
| CEH Fund | 13,548 | - | (13,548) | - | - |
| CEH Community Activities and Projects | 3,000 | 8,161 | (8,965) | - | 2,196 |
| Family Bingo | 298 | 563 | (655) | - | 206 |
| Emergency Fund | 679 | 438 | (245) | - | 872 |
| Winter Poverty Grant | 2,458 | 18 | (2,476) | - | - |
| | 30,076 | 9,814 | (32,133) | - | 7,757 |
| **Total of funds** | 192,716 | 271,893 | (192,603) | - | 272,006 |

**Notes to the financial statements**
**for the year ended 31 March 2022**

**13. Statement of funds (continued)**

**Statement of funds - prior year**

| | Balance at 1 April 2020 £ | Income £ | Expenditure £ | Balance at 31 March 2021 £ |
|---|---|---|---|---|
| **Unrestricted funds** | | | | |
| General Fund | 96,112 | 222,696 | (156,168) | 162,640 |
| **Restricted funds** | | | | |
| C.C.C. Rise Grant | - | 12,500 | (7,500) | 5,000 |
| YOF Cookery Grant | 777 | - | - | 777 |
| JH Summer Activities | 920 | - | - | 920 |
| Lions Club | 152 | 550 | (166) | 536 |
| Junior Youth Club | 400 | 650 | - | 1,050 |
| Calendar Projects | 2,047 | - | (237) | 1,810 |
| CEH Fund | 7,908 | 14,350 | (8,710) | 13,548 |
| CEH Community Activities and Projects | - | 3,000 | - | 3,000 |
| Family Bingo | 298 | - | - | 298 |
| Emergency Fund | 1,200 | 1,620 | (2,141) | 679 |
| Winter Poverty Grant | - | 5,000 | (2,542) | 2,458 |
| | 13,702 | 37,670 | (21,296) | 30,076 |
| **Total of funds** | 109,814 | 260,366 | (177,464) | 192,716 |

## 13. Statement of funds (continued)

### Purpose of designated funds

The Fixed Asset Fund represents the value of fixed assets at the year end.

The Emergency Costs Fund represents monies set aside to cover emergency costs arising such as urgent repairs, increases in utilities etc.

### Purpose of restricted funds

The C.C.C. Rise Grant is a grant received from Canterbury City Council for the provision of youth services for the local community.

The YOF Cookery Grant fund is to be used for the purchase of cooking equipment and ingredients for cookery sessions with Youth Club members.

The Lions Club fund comprises funds and donations received to help further youth activites.

The Junior Youth Club fund is used to fund youth sessions, outings and equipment.

The Calendar Projects fund is to be spent teaching the Youth Club members photography skills and to produce a calendar which they could then sell to raise funds.

The CEH Fund is to enable the provision of a homework club for local children and to support local families.

The Awards for All fund comprises funding for a youth club project looking at ways to tackle gang/knife and gun culture amoung young people.

The Family Bingo fund provides a regular prize Bingo for the local community.

The Emergency Fund comprises donations received to assist with COVID-19 issues.

The Winter Poverty Grant fund comprises grant funding distributed by Canterbury City Council to assist those in need with utility bills, home essentials etc.

The JH Summer Activities fund is to enable local community activities and projects.

## 14. Summary of funds

### Summary of funds - current year

| | Balance at 1 April 2021 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 March 2022 £ |
|---|---|---|---|---|---|
| Designated funds | - | - | - | 20,015 | 20,015 |
| General funds | 162,640 | 262,079 | (160,470) | (20,015) | 244,234 |
| Restricted funds | 30,076 | 9,814 | (32,133) | - | 7,757 |
| | 192,716 | 271,893 | (192,603) | - | 272,006 |

**Notes to the financial statements**
**for the year ended 31 March 2022**

## 14. Summary of funds (continued)

### Summary of funds - prior year

| | Balance at 1 April 2020 £ | Income £ | Expenditure £ | Balance at 31 March 2021 £ |
|---|---|---|---|---|
| General funds | 96,112 | 222,696 | (156,168) | 162,640 |
| Restricted funds | 13,702 | 37,670 | (21,296) | 30,076 |
| | 109,814 | 260,366 | (177,464) | 192,716 |

## 15. Analysis of net assets between funds

### Analysis of net assets between funds - current year

| | **Unrestricted funds 2022 £** | **Restricted funds 2022 £** | **Total funds 2022 £** |
|---|---|---|---|
| Tangible fixed assets | 5,015 | - | **5,015** |
| Current assets | 262,188 | 7,757 | **269,945** |
| Creditors due within one year | (2,954) | - | **(2,954)** |
| **Total** | 264,249 | 7,757 | **272,006** |

### Analysis of net assets between funds - prior year

| | Unrestricted funds 2021 £ | Restricted funds 2021 £ | Total funds 2021 £ |
|---|---|---|---|
| Tangible fixed assets | 1,831 | - | 1,831 |
| Current assets | 164,554 | 30,076 | 194,630 |
| Creditors due within one year | (3,745) | - | (3,745) |
| **Total** | 162,640 | 30,076 | 192,716 |

## 16. Pension commitments

The charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £777 (2021- £750). No amounts were due to the scheme at the balance sheet date (2021 £Nil).

## 17. Related party transactions

The charity has not entered into any related party transaction during the year, nor are there any outstanding balances owing between related parties and the charity at 31 March 2022.

# Accounts

Charity number: 1155263

# Thanington Neighbourhood Resource Centre

Unaudited

Trustees' report and financial statements

for the year ended 31 March 2021

Thanington Neighbourhood Resource Centre

Contents

Thanington Neighbourhood Resource Centre

**Reference and administrative details of the charity, its Trustees and advisers for the year ended 31 March 2021**

| | |
|---|---|
| **Trustees** | Mrs Charlotte MacCaul (Chair), Thanington Resident<br>Mr Tim Goss (Treasurer)<br>Mr David Smith, Thanington Resident<br>Ms Sarah Differ, Thanington Resident<br>Mr Fred Wood, Thanington Resident<br>Mr David Marshall, Thanington Resident<br>Ms Helen Todd, Thanington Resident<br>Mr John Benger, Thanington Resident<br>Cllr Mr Nick Eden-Green, Ward Councillor<br>Mr James Duff, Partnership Representative |
| **Charity registered number** | 1155263 |
| **Principal office** | Thanington Road<br>Thanington Without<br>Canterbury<br>Kent<br>CT1 3XE |
| **Accountants** | Kreston Reeves LLP<br>Chartered Accountants<br>Montague Place<br>Quayside<br>Chatham Maritime<br>Chatham<br>Kent<br>ME4 4QU |
| **Bankers** | Nat West<br>11 The Parade<br>Canterbury<br>Kent<br>CT1 2SQ |

**Trustees' report**
**for the year ended 31 March 2021**

The Trustees present their annual report together with the financial statements of the charity for the year ended 31 March 2021.

## Objectives and activities

### a. Policies and objectives

The charity's objectives are:

1) To promote the benefit of the inhabitants of the Parish of Thanington and the neighbourhood (referred to as 'the area of benefit') without distinction of gender, sexual orientation, race or political, religious or other opinions, by associating together the said inhabitants and local authorities, voluntary and other organisations in a common effort to advance education, the promotion of health and to provide facilities in the interests of social welfare for recreation and leisure-time occupation with the object of improving the conditions of life for the said inhabitants;

2) To establish or secure the establishment of the Thanington Neighbourhood Resource Centre (referred to as 'The Centre') and maintain and manage the same (whether alone or in co-operation with any local authority or other person or body) in furtherance of these objects;

3) To promote such other charitable purposes for the Public Benefit as may from time to time be determined.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

### b. Background

Thanington Resource Centre is a highly successful resident/user-led charity, built for the public benefit of Thanington residents (with a Single Regeneration Budget grant) in 2000. It is a much needed, multi-purpose, and fully accessible community building opposite the Thanington estate; an identified area of disadvantage/deprivation, youth-centred crime and anti-social behaviour, on the outskirts of Canterbury. It is funded by a patchwork of temporary, annual funding-streams and charges for room hire. In 2006 with an annual footfall of almost 47,000, we had outgrown ourselves; operating at maximum capacity 7-days a week (9am-9pm), and needing to regularly run youth sessions outside due to lack of internal space. Following an 'Options Review,' and with a capital grant from the BIG Lottery, we built a new 2 storey extension to cope with increased demand and to provide greater sustainability. With our new state-of-the-art training and meeting rooms and all-inclusive office rental we hope to rely less and less on one-off grant awards. We also have an amazing 246sqm Youth space, which is decorated and run by our annually elected user-led Youth Committee.

Since the Centre opened, there has been a marked reduction in crime and anti-social behaviour on the estate (over 50%) and an overwhelming increase in community participation and cohesion. It has made lasting changes to the lives of local residents, and helped them overcome the problems that often prevent them playing a full part in economic, social and community activities and generally improving their quality of life. We are a flexible responsive resource, which strengthens and supports the local community by providing non-stigmatising activities and services in a safe, non-judgmental environment - accessible to all residents regardless of age, status, race, beliefs or abilities. Our aims are to increase resident participation; break down barriers, such as age-related divides; combat crime by facilitating family support and diversionary activities for young people (the highest percentage of the local population); provide opportunities for training and learning; and to improve access to health, well-being and other public services. Our resources are mainly targeted on the needs of residents such as settled travellers, lone/young parents; low income families; people experiencing exclusion and educational disadvantage, i.e. those who are unemployed, young people involved in and on the edge of crime, disabled and older people, those who are in need of basic skills and those with entrenched problems such as homelessness and addiction. We strive to pay at least the 'Living Wage' to 8 local people, we have over 35 volunteers and our 10 Trustees are made up of 7 Thanington residents (plus 3 professionals), who all reflect the make-up, lifestyles and needs of the local area.

**Trustees' report (continued)**
**for the year ended 31 March 2021**

## Achievements and performance

### a. Activities undertaken and achievements to further the charity's purposes for the public benefit

'2020-2021 was an unprecedented year. It began on 24th March 2020 with a government- enforced national lockdown, which meant we had to cancel all Centre bookings i.e., our income source, and we were forced to work through an amazing amount of new operating methods, protocols, safety measures, and procedures. Five of the small team were furloughed for the whole of their hours and paid 100% of their salary; 2 others worked part-time in the Centre daily, to offer a help and support to local residents, to ensure the building was safe, and to offer emergency food and household necessities; the manager worked entirely from home. This didn't change until 4th July 2020, where a very limited number of activities were allowed to take place under strict measures, for key workers and vulnerable groups. This meant zero income for the charity and none of the usual local activities, facilities, and services, including the summer youth programme, lunch clubs or youth sessions for the community. This left the charity in a very vulnerable position, with the very great possibility that there may be redundancies or even closure. With the help of local developers Quinn Estates, the Centre managed to secure £75,000 by the early scheduling and retrieval of section 106 funding from local house building initiatives, which insured our survival for a few months.

The second lockdown was called on the 5th of November 2020, but we continued to supply daily help and support by providing food and emergency parcels delivered to local families in need. A Winter Poverty Grant administered by the City Council on behalf of the government allowed us to provide essential items, white goods, and shopping to the residents most in need. We sent out over 100 Christmas parcels with thanks to local supermarkets and the many donations we received from individuals and Canterbury Lion's Club.

A third lockdown was brought into force on 4th January 2021 and Canterbury City Council agreed to write off our outstanding £28,000 loan, with this and with recovered furlough payments from HMRC, we managed to survive a global pandemic. The staff team were amazing and the donations and kindnesses we received were unbelievable. We were extremely lucky to make it through to April 2021, and to have an opportunity to recover; a massive thank you to everyone involved.

## Financial review

### a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

### b. Reserves policy

The organisation is aware of the vulnerability of its funding and has adopted a Reserves Policy, which sets out how restricted, unrestricted and designated funds will be handled. Ideally operational reserves should equate to 3 months of unrestricted expenditure, which equates to approximately £37,500. Current general reserves exceed this level, standing at £162,640. This excess has been very useful during the Coronavirus pandemic and has enabled us to continue providing services to our beneficiaries.

### c. Risk management

The Trustees have a duty to identify and review all risks to which the charity is exposed and to ensure that appropriate controls are in place to provide reasonable assurance against fraud and error. Internal risks relating to the proper management of the organisation are minimalized by the design and implementation of comprehensive policies and procedures appropriate to the size of the organisation. This includes stringent financial procedures that ensure the proper authorisation of all transactions.

**Trustees' report (continued)**
**for the year ended 31 March 2021**

**Structure, governance and management**

**a. Constitution**

Thanington Neighbourhood Resource Centre is a registered charity, number 1155263, and is constituted as a Charitable Incorporated Organisation. It was established on 1 April 2014 to take over the activites of a former unincorporated charity.

**b. Methods of appointment or election of Trustees**

The management of the charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed.

**c. COVID-19**

At the time of signing the accounts the Trustees are aware of the potential economic and social effects of the COVID-19 virus outbreak. The full impact of the pandemic on the UK economy is continuing to evolve, but the Charity will continue to seek to mitigate this risk by following the UK Government's guidelines and adapting/developing its own internal strategy.

**Statement of Trustees' responsibilities**

The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on their behalf by:

C MacCaul

**Mrs Charlotte MacCaul**
(Chair of Trustees)

Date: 13.12.2021

**Independent examiner's report**
**for the year ended 31 March 2021**

## Independent examiner's report to the Trustees of Thanington Neighbourhood Resource Centre ('the charity')

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 March 2021.

### Responsibilities and basis of report

As the Trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

### Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of (enter body here), which is one of the listed bodies.

Your attention is drawn to the fact that the charity has prepared the accounts in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

I understand that this has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: Dated: 4 January 2022

S M Robinson BA FCA FCIE DChA MCMI

**Kreston Reeves LLP**

Chartered Accountants

Chatham Maritime

**Statement of financial activities**
**for the year ended 31 March 2021**

| | Note | Unrestricted funds 2021 £ | Restricted funds 2021 £ | Total funds 2021 £ | Total funds 2020 £ |
|---|---|---|---|---|---|
| **Income from:** | | | | | |
| Donations and legacies | 3 | **172,943** | **37,570** | **210,513** | 42,649 |
| Charitable activities | 4 | **49,698** | **100** | **49,798** | 175,275 |
| Investments | 5 | **55** | **-** | **55** | 195 |
| **Total income** | | **222,696** | **37,670** | **260,366** | 218,119 |
| **Expenditure on:** | | | | | |
| Charitable activities | 6 | **156,168** | **21,296** | **177,464** | 197,435 |
| **Total expenditure** | | **156,168** | **21,296** | **177,464** | 197,435 |
| **Net movement in funds** | | **66,528** | **16,374** | **82,902** | 20,684 |
| **Reconciliation of funds:** | | | | | |
| Total funds brought forward | | **96,112** | **13,702** | **109,814** | 89,130 |
| Net movement in funds | | **66,528** | **16,374** | **82,902** | 20,684 |
| **Total funds carried forward** | | **162,640** | **30,076** | **192,716** | 109,814 |

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 8 to 19 form part of these financial statements.

## Balance sheet
## as at 31 March 2021

| | Note | | 2021 £ | | 2020 £ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 11 | | **1,831** | | 2,441 |
| | | | **1,831** | | 2,441 |
| **Current assets** | | | | | |
| Debtors | 12 | **8,790** | | 23,170 | |
| Cash at bank and in hand | | **185,840** | | 115,765 | |
| | | **194,630** | | 138,935 | |
| Creditors: amounts falling due within one year | 13 | **(3,745)** | | (3,406) | |
| **Net current assets** | | | **190,885** | | 135,529 |
| **Total assets less current liabilities** | | | **192,716** | | 137,970 |
| Creditors: amounts falling due after more than one year | 14 | | **-** | | (28,156) |
| **Total net assets** | | | **192,716** | | 109,814 |
| **Charity funds** | | | | | |
| Restricted funds | 15 | | **30,076** | | 13,702 |
| Unrestricted funds | 15 | | **162,640** | | 96,112 |
| **Total funds** | | | **192,716** | | 109,814 |

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

**Mrs Charlotte MacCaul**
(Chair of Trustees)

Date: 13.12.2021

The notes on pages 8 to 19 form part of these financial statements.

**Notes to the financial statements**
**for the year ended 31 March 2021**

## 1. General information

Thanington Neighbourhood Resource Centre is a charity registered in England. The charity's registered address is Thanington Neighbourhood Resource Centre, Thanington Road, Thanington Without, Canterbury, Kent CT1 3XE. The prinicpal activity of the charity is to promote the benefit of the inhabitants of the Parish of Thanington and the neighbourhood.

## 2. Accounting policies

### 2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued In October 2019, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Thanington Neighbourhood Resource Centre meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

### 2.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Charity to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Charity's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

Whilst the impact of the COVID-19 pandemic has been assessed by the Trustees, so far as is reasonably possible, due to its unprecedented impact on the worldwide economy it is difficult to evaluate with any certainty the potential outcomes on the Charity's future activities. However, taking into consideration the Charity's level of reserves, the Trustees believe that the Charity will be able to continue in operational existence for the foreseeable future.

### 2.3 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

## 2. Accounting policies (continued)

### 2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

### 2.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

### 2.6 Tangible fixed assets and depreciation

Tangible fixed assets costing £NIL or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, on a reducing balance basis.

Depreciation is provided on the following basis:

| | | |
|---|---|---|
| Fixtures and fittings | - | 25% |

### 2.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

### 2.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### 2.9 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

## 2. Accounting policies (continued)

### 2.10 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

### 2.11 Pensions

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

### 2.12 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

## 3. Income from donations and legacies

| | Unrestricted funds 2021 £ | Restricted funds 2021 £ | Total funds 2021 £ | Total funds 2020 £ |
|---|---|---|---|---|
| Donations | 104,622 | 2,720 | **107,342** | 2,270 |
| Grants | 68,321 | 34,850 | **103,171** | 40,379 |
| | 172,943 | 37,570 | **210,513** | 42,649 |
| Total 2020 | 13,279 | 29,370 | 42,649 | |

**Notes to the financial statements**
**for the year ended 31 March 2021**

## 4. Income from charitable activities

| | Unrestricted funds 2021 £ | Restricted funds 2021 £ | Total funds 2021 £ | Total funds 2020 £ |
|---|---|---|---|---|
| Room Hire | 43,521 | - | **43,521** | 145,751 |
| Catering | 1,603 | - | **1,603** | 20,248 |
| Events | - | 100 | **100** | 1,918 |
| Youth Club Fundraising | - | - | **-** | 3,507 |
| Other Income | 2,574 | - | **2,574** | 1,351 |
| Changing Room Maintenance | 2,000 | - | **2,000** | 2,500 |
| | 49,698 | 100 | **49,798** | 175,275 |
| Total 2020 | 173,309 | 1,966 | 175,275 | |

## 5. Investment Income

| | Unrestricted funds 2021 £ | Total funds 2021 £ | Total funds 2020 £ |
|---|---|---|---|
| Bank interest | 55 | **55** | 195 |

## 6. Analysis of expenditure on charitable activities

### Summary by fund type

| | Unrestricted funds 2021 £ | Restricted funds 2021 £ | Total funds 2021 £ | Total funds 2020 £ |
|---|---|---|---|---|
| Charitable Activities | 156,168 | 21,296 | **177,464** | 197,435 |
| Total 2020 | 149,613 | 47,822 | 197,435 | |

## 7. Analysis of expenditure by activities

| | Activities undertaken directly 2021 £ | Support costs 2021 £ | Total funds 2021 £ | Total funds 2020 £ |
|---|---|---|---|---|
| Charitable Activities | 159,975 | 17,489 | **177,464** | 197,435 |
| Total 2020 | 177,839 | 19,596 | 197,435 | |

### Analysis of direct costs

| | Charitable activities 2021 £ | Total funds 2021 £ | Total funds 2020 £ |
|---|---|---|---|
| Staff costs | 150,465 | **150,465** | 158,229 |
| Cost of events | 3,284 | **3,284** | 2,777 |
| Catering and refreshments | 573 | **573** | 12,084 |
| Equipment | 3,915 | **3,915** | 809 |
| Youth activities | 255 | **255** | 2,253 |
| Equipment hire | 1,483 | **1,483** | 1,687 |
| | 159,975 | **159,975** | 177,839 |

**Notes to the financial statements**
**for the year ended 31 March 2021**

## 7. Analysis of expenditure by activities (continued)

### Analysis of support costs

| | Charitable activities 2021 £ | Total funds 2021 £ | Total funds 2020 £ |
|---|---|---|---|
| Depreciation | 610 | **610** | 814 |
| Light and heat | 5,017 | **5,017** | 5,016 |
| Printing, postage and stationery | 383 | **383** | 681 |
| Travel expenses | 133 | **133** | 517 |
| Waste management | 2,094 | **2,094** | 2,053 |
| Telephone and computer | 2,707 | **2,707** | 2,208 |
| Accountancy and independent examination | 1,200 | **1,200** | 1,200 |
| Bank charges | 135 | **135** | 354 |
| Professional fees | - | - | 30 |
| Insurance and licences | 1,858 | **1,858** | 2,116 |
| Irrecoverable loan written off | - | - | 460 |
| Maintenance | 2,098 | **2,098** | 3,843 |
| Volunteer expenses | 12 | **12** | 100 |
| General expenses | 1,242 | **1,242** | 204 |
| | 17,489 | **17,489** | 19,596 |

## 8. Independent examiner's remuneration

The independent examiner's remuneration amounts to an independent examiner fee of £600 (2020 - £600), and accountancy fees of £600 (2020 - £600).

## 9. Staff costs

| | 2021 £ | 2020 £ |
|---|---|---|
| Wages and salaries | **143,318** | 149,396 |
| Social security costs | **6,397** | 7,951 |
| Contribution to defined contribution pension schemes | **750** | 882 |
| | **150,465** | 158,229 |

## 9. Staff costs (continued)

The average number of persons employed by the charity during the year was as follows:

| | 2021 No. | 2020 No. |
|---|---|---|
| Charitable Activities | 8 | 7 |
| Governance | 1 | 1 |
| | 9 | 8 |

No employee received remuneration amounting to more than £60,000 in either year.

The charity's only key management personnel are the trustees who receive no remuneration from the charity.

## 10. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2020 - £NIL).

During the year ended 31 March 2021, expenses totalling £50 were reimbursed or paid directly to 1 Trustee (2020 - £NIL to 0 Trustees).

## 11. Tangible fixed assets

| | Fixtures and fittings £ |
|---|---|
| **Cost or valuation** | |
| At 1 April 2020 | 36,815 |
| At 31 March 2021 | 36,815 |
| **Depreciation** | |
| At 1 April 2020 | 34,374 |
| Charge for the year | 610 |
| At 31 March 2021 | 34,984 |
| **Net book value** | |
| At 31 March 2021 | 1,831 |
| At 31 March 2020 | 2,441 |

## 12. Debtors

| | **2021** | 2020 |
|---|---|---|
| | **£** | £ |
| **Due within one year** | | |
| Trade debtors | **5,584** | 19,600 |
| Other debtors | **750** | 920 |
| Prepayments and accrued income | **2,456** | 2,650 |
| | **8,790** | 23,170 |

## 13. Creditors: Amounts falling due within one year

| | **2021** | 2020 |
|---|---|---|
| | **£** | £ |
| Trade creditors | **1,782** | 2,916 |
| Other creditors | **1,963** | 490 |
| | **3,745** | 3,406 |

## 14. Creditors: Amounts falling due after more than one year

| | **2021** | 2020 |
|---|---|---|
| | **£** | £ |
| Other loans | **-** | 28,156 |

During the year, Canterbury City Council who provided the original loan agreed to waive the remainder of the balance.

**Notes to the financial statements**
**for the year ended 31 March 2021**

## 15. Statement of funds

### Statement of funds - current year

| | Balance at 1 April 2020 £ | Income £ | Expenditure £ | Balance at 31 March 2021 £ |
|---|---|---|---|---|
| **Unrestricted funds** | | | | |
| General Fund | 96,112 | 222,696 | (156,168) | 162,640 |
| **Restricted funds** | | | | |
| C.C.C. Rise Grant | - | 12,500 | (7,500) | 5,000 |
| YOF Cookery Grant | 777 | - | - | 777 |
| JH Summer Activities | 920 | - | - | 920 |
| Lions Club | 152 | 550 | (166) | 536 |
| Junior Youth Club | 400 | 650 | - | 1,050 |
| Calendar Projects | 2,047 | - | (237) | 1,810 |
| CEH Fund | 7,908 | 14,350 | (8,710) | 13,548 |
| CEH Community Activities and Projects | - | 3,000 | - | 3,000 |
| Family Bingo | 298 | - | - | 298 |
| Emergency Fund | 1,200 | 1,620 | (2,141) | 679 |
| Winter Poverty Grant | - | 5,000 | (2,542) | 2,458 |
| | 13,702 | 37,670 | (21,296) | 30,076 |
| **Total of funds** | 109,814 | 260,366 | (177,464) | 192,716 |

The **C.C.C. Rise Grant** is a grant received from Canterbury City Council for the provision of youth services for the local community.

The **YOF Cookery Grant** fund is to be used for the purchase of cooking equipment and ingredients for cookery sessions with Youth Club members.

The **Lions Club** fund comprises funds and donations received to help further youth activites.

The **Junior Youth Club** fund is used to fund youth sessions, outings and equipment.

The **Calendar Projects** fund is to be spent teaching the Youth Club members photography skills and to produce a calendar which they could then sell to raise funds.

The **CEH Fund** is to enable the provision of a homework club for local children and to support local families.

The **Awards for All** fund comprises funding for a youth club project looking at ways to tackle gang/knife and gun culture amoung young people.

The **Family Bingo** fund provides a regular prize Bingo for the local community.

The **Emergency Fund** comprises donations received to assist with COVID-19 issues.

**Notes to the financial statements**
**for the year ended 31 March 2021**

## 15. Statement of funds (continued)

### Statement of funds - prior year

| | Balance at 1 April 2019 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 March 2020 £ |
|---|---|---|---|---|---|
| **Unrestricted funds** | | | | | |
| General Fund | 63,942 | 186,783 | (149,613) | (5,000) | 96,112 |
| **Restricted funds** | | | | | |
| Single Grants Gateway | - | 15,000 | (20,000) | 5,000 | - |
| YOF Cookery Grant | 945 | - | (168) | - | 777 |
| JH Summer Activities | - | 920 | - | - | 920 |
| Rotary Club/Lions Club | 586 | 400 | (834) | - | 152 |
| Junior Youth Club | 744 | 650 | (994) | - | 400 |
| Calendar Projects | 2,047 | - | - | - | 2,047 |
| CEH Fund | 11,000 | 11,500 | (14,592) | - | 7,908 |
| Awards for All | 9,680 | - | (9,680) | - | - |
| Family Bingo | 186 | 1,666 | (1,554) | - | 298 |
| Emergency Fund | - | 1,200 | - | - | 1,200 |
| | 25,188 | 31,336 | (47,822) | 5,000 | 13,702 |
| **Total of funds** | 89,130 | 218,119 | (197,435) | - | 109,814 |

**Notes to the financial statements**
**for the year ended 31 March 2021**

## 16. Summary of funds

### Summary of funds - current year

| | Balance at 1 April 2020 £ | Income £ | Expenditure £ | Balance at 31 March 2021 £ |
|---|---|---|---|---|
| General funds | 96,112 | 222,696 | (156,168) | 162,640 |
| Restricted funds | 13,702 | 37,670 | (21,296) | 30,076 |
| | 109,814 | 260,366 | (177,464) | 192,716 |

### Summary of funds - prior year

| | Balance at 1 April 2019 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 March 2020 £ |
|---|---|---|---|---|---|
| General funds | 63,942 | 186,783 | (149,613) | (5,000) | 96,112 |
| Restricted funds | 25,188 | 31,336 | (47,822) | 5,000 | 13,702 |
| | 89,130 | 218,119 | (197,435) | - | 109,814 |

## 17. Analysis of net assets between funds

### Analysis of net assets between funds - current year

| | Unrestricted funds 2021 £ | Restricted funds 2021 £ | Total funds 2021 £ |
|---|---|---|---|
| Tangible fixed assets | 1,831 | - | 1,831 |
| Current assets | 164,554 | 30,076 | 194,630 |
| Creditors due within one year | (3,745) | - | (3,745) |
| **Total** | 162,640 | 30,076 | 192,716 |

**Notes to the financial statements**
**for the year ended 31 March 2021**

## 17. Analysis of net assets between funds (continued)

### Analysis of net assets between funds - prior year

| | Unrestricted funds 2020 £ | Restricted funds 2020 £ | Total funds 2020 £ |
|---|---|---|---|
| Tangible fixed assets | 2,441 | - | 2,441 |
| Current assets | 125,233 | 13,702 | 138,935 |
| Creditors due within one year | (3,406) | - | (3,406) |
| Creditors due in more than one year | (28,156) | - | (28,156) |
| **Total** | 96,112 | 13,702 | 109,814 |

## 18. Pension commitments

The charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £750 (2020 - £882). No amounts were due to the scheme at the balance sheet date (2020: £Nil).

## 19. Related party transactions

The charity has not entered into any related party transaction during the year, nor are there any outstanding balances owing between related parties and the charity at 31 March 2021.