

LARK CHILDREN'S CENTRE

England & Wales · Charity number 1155134

Details

Other names LARK CHILDREN'S CENTRE LTD

Status Registered

Legal form Charitable company

Company number [04112466](#)

Registered 2013-12-30

Register [View on the Charity Commission register](#)

Contact

Address Lark Childrens Centre
91-93 North Prospect Road
Plymouth
PL2 2NA

Phone 01752313293

Email admin@larkcluster.co.uk

Website www.larkchildrenscentre.co.uk

Activities

Objects: THE OBJECTS OF THE COMPANY SHALL BE FOR THE BENEFIT OF PRE-SCHOOL CHILDREN AND THEIR FAMILIES IN PLYMOUTH:(A) TO ADVANCE THE EDUCATION OF PRE-SCHOOL CHILDREN THROUGH THE PROVISION OF NURSERY FACILITIES WHICH PROMOTE THEIR PHYSICAL, INTELLECTUAL SOCIAL AND EMOTIONAL DEVELOPMENT THROUGH SAFE AND SIMULATING PLAY;(B) TO PROTECT AND SAFEGUARD THE HEALTH OF THE PUBLIC AT LARGE IN THE AREA OF BENEFIT BY THE PROVISION OF ANTENATAL CARE, PARENTING CLASSES, ACCESS TO HEALTH VISITORS AND SUCH OTHER SUPPORT CONSISTENT WITH THESE PROVISIONS THAT ARE CHARITABLE ACCORDING TO THE LAW OF ENGLAND AND WALES.(C) THE RELIEF OF NEED IN THE AREA OF BENEFIT BY THE PROVISION OF DEBT COUNSELLING, MONEY MANAGEMENT AND BUDGETARY ADVISORY SERVICES, AND THE PROVISION OF TRAINING AND EDUCATION IN SKILLS LIKELY TO LEAD TO EMPLOYMENT.(D) TO FURTHER THE BENEFIT OF THE RESIDENTS OF PLYMOUTH, WITHOUT DISTINCTION OF SEX, SEXUAL ORIENTATION, RACE OR POLITICAL, RELIGIOUS OR OTHER OPINIONS BY ASSOCIATION TOGETHER THE SAID RESIDENTS AND THE LOCAL AUTHORITIES, VOLUNTARY AND OTHER ORGANISATIONS IN A COMMON EFFORT TO ADVANCE EDUCATION AND TO PROVIDE FACILITIES IN THE INTERESTS OF SOCIAL WELFARE FOR RECREATION AND LEISURE TIME OCCUPATION WITH THE OBJECT OF IMPROVING THE CONDITIONS OF LIFE FOR THE RESIDENTS.

Activities: The education of families of preschool children through the provision of groups and by providing family support in area of the provision of antenatal care, access to health visitors, parenting classes, along with the relief of economic need by the provision of debt advice, money management and budgetary advice, and the provision of training and education with the aim to employment.

Classification

- **How:** Provides Services, Provides Advocacy/advice/information
- **What:** Education/training, The Advancement Of Health Or Saving Of Lives, The Prevention Or Relief Of Poverty
- **Who:** Children/young People, Other Defined Groups

Geography

- Plymouth City

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£440,280	£417,378	-	-
2024-06-30	£661,207	£641,477	£533,609	17
2023-06-30	£594,481	£559,453	£513,879	17
2022-06-30	£647,232	£678,825	£478,851	20
2021-06-30	£833,271	£790,146	£510,444	33

Trustees

Name	Role	Appointed
Rachel McManus	Chair	2013-10-07
Donna Vinecombe		2025-04-02
Helen Huntley		2025-04-02
Nicola Jane Chinnock		2025-08-06
Ryan Leslie Campbell		2024-09-04
Susan Pauline Raspison		2025-06-02

LARK CHILDREN'S CENTRE

England & Wales - Charity number 1155134

Accounts

REGISTERED COMPANY NUMBER: 04112466 (England and Wales)
REGISTERED CHARITY NUMBER: 1155134

**Report of the Trustees and
Financial Statements
for the Period 1 July 2024 to 31 March 2025
for
Lark Children's Centre**

Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

Lark Children's Centre

Contents of the Financial Statements for the Period 1 July 2024 to 31 March 2025

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Lark Children's Centre
Report of the Trustees
for the Period 1 July 2024 to 31 March 2025

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the period 1 July 2024 to 31 March 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The charitable objects of the company shall be for benefit of children (0-19, 25 with SEND) and their families in Plymouth:

- to support parents and carers in advancing the education of their children through the provision that promotes their physical, intellectual social and emotional development through safe and stimulating play;
- to protect and safeguard the health of the public at large in the area of benefit, by the provision of antenatal care, parenting classes, access to health visitors and midwives, and such other support consistent with these provisions that are charitable according to the law of England and Wales;
- the relief of need in the area of benefit by the provision of debt counselling, money management and budgetary advisory services, and the provision of training and education in skills likely to lead to employment;
- to further the benefit of the residents of Plymouth, without distinction of sex, sexual orientation, race or political, religious or other opinions by association together with the said residents and the local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities in the interests of social welfare for recreation and leisure time occupation with the object of improving the conditions of life for the residents.

Lark Children's Centre
Report of the Trustees
for the Period 1 July 2024 to 31 March 2025

OBJECTIVES AND ACTIVITIES

Public benefit

LARK Children's Centre has continued to develop in the transformation of Early Help and the Family Hub agenda while still maintaining a range of services to meet local needs within Cluster 3 which consists of three Children's Centres areas, LARK, Morice Town and Popin. LARK now occupies two buildings "North Prospect" and "Morice Town" Family Hubs. This report reflects the eleventh year of delivery since LARK gained the tender for Cluster 3 in July 2014.

North Prospect Family Hub Team moved out of The Beacon and into 91-93 North Prospect Road in January 2025 after a lengthy process of deciding on how to move forward, following the loss of Ham Drive as our long term delivery space. The lease was ended in November 2024, at Ham Drive, with the school needing the building back for further nursery spaces needed in the community, this rendered LARK without a delivery space and after extensive meetings and plans, and the agreement to use Legacy funds from reserves of approx £120,000, it was agreed that this would be used in the refurbishment of the new building, currently on lease from PCH for a 6 year period. The new building needed extensive work to redesign the layout, and bring in line with health and safety expectations, with Stanlo taking the lead on refurbishment of plans drawn up by Rame Architects. The project involved the team at every stage with a clear focus on ensuring funds were used efficiently and would serve the families The Hub was officially launched and opened in March 2025 with in excess of 200 local people attending alongside local counsellors and professionals from multi agencies, celebrating the launch with the team in a day of success.

LARK continues to engage in joint work in partnership with Livewell, Barnardo's, Action for Children, Hamoaze, Harbour, Speech and Language, Inclusion Team, PDAS, PIAS, Job Centre Plus, Citizen's Advice, Police, Public Health, School's, Midwifery, Health Visitors and Early Years settings, to name some of our partners that contribute to our joint service delivery. Developed in partnership with Plymouth City Council, the future Early Help offer through Family Hubs.

The Family Hubs within Plymouth continue to focus on embedding and sustaining change with regular meetings on infrastructure, delivery, and engagement. Plymouth City Council granted a two-year extension to our contract from April 2023 to March 2025, with a further year being agreed to March 2026. It is suggested that a sustained, 3-year contract will be agreed 2026-2029, 2 years with an optional 1 year extension.

Contract lead is Karlina Hall, Commissioner for Plymouth City Council. Barry Mountstevens is the Strategic Lead for Family Hubs.

A variety of courses for parents, such as Solihull Parenting and Solihull Ante-Natal, and Circle of Security continued to be offered during 24-25. An increase on a focus on PEEP learning and play through PEEP has been rolled out across all stay and play and Dad's groups. We continue to work city wide and contribute to a joined-up approach to Domestic Abuse and are planning to roll out the DAP programme alongside Barnardo's in September 2025.

We have continued to offer group services, parenting programmes and 1:1 outreach support. We have expanded on our offer of midwifery services in hubs and plans are in place to offer this at Morice Town Family Hub shortly. We have seen an increase in working with families to respond to the increasing issues of financial hardship with rising costs, and wages and benefits not meeting the gap. We have also begun working closely with the Trauma Informed Plymouth Network with the lead taking on the facilitation of the Family Branch of the network. It is hoped that this will further expand on our knowledge and offer that seeks to work with families in an informed and empathetic way and to model to other agencies how to do this well.

Our Freedom programme has been challenging to fill and allocate spaces with 2 courses being cancelled due to low numbers, so a decision was made to offer it 1:1 where there was need and replace the group offer with DAP, as a more suitable option. 12 spaces will be offered in September for this course which runs holistically for up to 32 weeks. 67 people accessed our ante natal programme in the year Jan 2024- Jan 2025, we supported over 2760 families accessing stay and play and delivered 30 ROSPA home safety assessments and installations. 83 feeding mothers accessed Latch on support with 102 parents receiving feeding support, and we loaned 41 breast pumps to support with feeding at home, this is a significant increase in offer, and we have extended our breast pump service, sourcing more pumps and a variety of sizes in order to meet the need for more families. We currently have 152 families open to 1:1 outreach support and we ask all visitors to the centres to register with us as Family Hubs to ensure we reach as many people as possible within our community. We are now an allocated warm space and received £1700 of grant funding to support this, we have access to wi-fi, a comfortable chair, and a coffee machine and are hoping to extend this further in the winter months by offering drop ins and support for vulnerable people in need of support.

Lark Children's Centre
Report of the Trustees
for the Period 1 July 2024 to 31 March 2025

OBJECTIVES AND ACTIVITIES

Eclipse is now up and running for the year 2024-2025 with LARK being the only organisation to partake in this system, we have been the testers for this, feeding back regularly to PCC about the benefits and challenges. It is hoped that in September the next phase of Eclipse will be rolled out, with staff having further access to its system.

Staff have also been consistently using Outcome Star; to measure and report on progress and distance travelled with individual families and we are now reporting through our quarterly reviews to PCC on this.

We have a stronger presence across the city in the Early Help arena, with LARK presence now, weekly at the integrated front door to provide help and advice to professionals and families needing Early Help support. This is further strengthening links with children's social care and enabling families to access support from their local hub with knowledge being embedded at the front door. We are also attending Targeted Support Meetings with schools in our area, to tackle issues around attendance and support with families who have children at risk of missing in education. We are building stronger links with ACE, and feedback on this work has been wholly positive.

STRATEGIC REPORT

Principal funding sources

The principal funding source is our contracted grant funding from Plymouth City Council (PCC) and in April 2025 our core funding was reduced by 8% due to cuts by Plymouth City Council. Start for Life funding was made available from April 2025 Core funding at £451,199 and Start for Life £123,128, totalling £574,327. We maintain stability within the staff team, and have been able to employ 1 further FTE, alongside a part time maternity cover of 18 hours per week. We look forward to welcoming our new team members, on an initial fixed term contract, to allow for reconsideration of permanent employment depending on subsequent funding for 2026 and beyond.

Investment policy and objectives

The charity retains a sufficient working capital in bank current accounts to cover expenditure for the short term- period. The Management Committee have decided to invest the cash balance in excess of short-term requirements in bank deposit accounts offering the best return available at the time, deposit performance and return rates are constantly monitored.

Reserves policy

The Management Committee's policy is to maintain unrestricted reserves which are equivalent to at least three months unrestricted expenditure. This is considered to be a sufficient level of reserves for the charity. The balance of unrestricted funds at 31 March 2025 was £593,593.

Lark Children's Centre
Report of the Trustees
for the Period 1 July 2024 to 31 March 2025

STRATEGIC REPORT

Future plans

We have adapted a 'year on a page' approach to our planning - see Annex A - 'Year on page' to capture our hopes and plans for developing our hubs further to meet the needs of our community.

Lead Statement - Kirsty Mole

It has been a fulfilling and exciting year at Lark, and whilst it is difficult to capture all of the good work that has happened, some highlights below go a little of the way to expressing the positive impact we have had.

Morice Town

There have been significant developments in the Morice Town team to expand on our offer and utilise the centre as much as possible. We are working on integrating midwifery back into the space and have now set up a health visiting service from Morice Town, with the team working incredibly hard to offer an extensive and holistic service to all of our families. The team have created an environment that fosters professional trust, impeccable teamwork and they are flourishing in some of the projects such as the primary partnership, infant feeding team and wider city approaches to support.

The team have made significant improvements to the building, developing a more visually hygienic working office, and integrating a breast feeding space into the delivery room, as well as making a warm and inviting reception area for families to access as well as a comfortable and playful waiting space.

North Prospect

The team at North Prospect have been through a period of significant upheaval and change and have grasped this with courage and determination. There is now a strong sense of ownership of our new space, and a pride at showing off all of our hard work that went into developing this Hub.

The team are creative and brave in their approach to offering new services, and as well as local counsellors, have arranged a variety of other services to be delivered from the hub including baby massage, neuro diversity team and step by step groups.

Within the team, independent funding has been sourced to further support families, and the recent period poverty project sees period products being offered free of charge around the city, from local counsellors funding sourced by a team member.

We have close links with the Wolsely Trust, and the wellbeing hubs and teams are open, enthusiastic and constantly coming up with ways to embed ourselves further in the community. Initial conversations are underway in setting up two satellite hubs, that would link to North Prospect and Morice Town, and teams are working incredibly hard to foster strong connections with other agencies.

In a constant state of change and growth, the LARK team continue to work tirelessly to ensure we are at the heart of our community and supporting families who need us the most whilst maintain high expectations and meeting core contract expectations along the way

Annex A - Year on a Page

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The organisation is a charitable company limited by guarantee, incorporated on 17 November 2000 and registered as a charity on 31 December 2013. The company was established under a Memorandum of Association which created the objects and powers of the company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Lark Children's Centre
Report of the Trustees
for the Period 1 July 2024 to 31 March 2025

STRUCTURE, GOVERNANCE AND MANAGEMENT

Recruitment and appointment of new trustees

The directors of the company are also charity trustees for the purpose of charity law and under the company's articles are known as members of the Management Committee. All members of the Management Committee give their time voluntarily and receive no benefits from the charity.

Induction and training of new trustees

Prospective trustees are given the opportunity to attend the main Management Committee meetings for several months so that they can judge the level of commitment required and see if they feel comfortable with the responsibilities of being a trustee. They will receive key documents and minutes of previous meetings to familiarise themselves with the current affairs of the committee. They are invited to observe at first hand the work being carried out within the charity. A new trustee will be given a full induction programme covering all aspects of the work of the charity, its governance and finances.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

04112466 (England and Wales)

Registered Charity number

1155134

Registered office

North Prospect Family Hub
91-93 North Prospect Road
Plymouth
Devon
PL2 2NA

Trustees

R McManus
D Gould (resigned 2/4/2025)
S Blight (resigned 2/4/2025)
Ms W Davis (resigned 2/4/2025)
Mrs H K Horsley (appointed 2/10/2024) (resigned 2/4/2025)
R L Campbell (appointed 4/9/2024)
Mrs S Raspison (appointed 2/6/2025)
Ms D Vinecombe (appointed 2/4/2025)
Ms H Huntley (appointed 2/4/2025)

Company Secretary

Mrs S Raspison

Independent Examiner

Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

Bankers

Lloyds TSB
8 Royal Parade
Plymouth
Devon
PL1 1DS

Lark Children's Centre
Report of the Trustees
for the Period 1 July 2024 to 31 March 2025

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 25 October 2025 and signed on the board's behalf by:

R McManus - Trustee

Independent Examiner's Report to the Trustees of Lark Children's Centre

Independent examiner's report to the trustees of Lark Children's Centre ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the period 1 July 2024 to 31 March 2025.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Ian Sheppard

Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

25 October 2025

Lark Children's Centre

**Statement of Financial Activities
(Incorporating an Income and Expenditure Account)
for the Period 1 July 2024 to 31 March 2025**

	Notes	Unrestricted fund £	Restricted funds £	Period 1.7.24 to 31.3.25 Total funds £	Year Ended 30.6.24 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	59,862	-	59,862	150,210
Charitable activities					
PCC Children's Services Contract	5	-	371,052	371,052	494,737
Other trading activities	3	82	-	82	5,200
Investment income	4	9,284	-	9,284	11,060
Total		<u>69,228</u>	<u>371,052</u>	<u>440,280</u>	<u>661,207</u>
EXPENDITURE ON					
Raising funds	6	-	1,925	1,925	1,502
Charitable activities					
PCC Children's Services Contract	7	29,212	386,241	415,453	639,975
Total		<u>29,212</u>	<u>388,166</u>	<u>417,378</u>	<u>641,477</u>
NET INCOME/(EXPENDITURE)		40,016	(17,114)	22,902	19,730
Transfers between funds	15	<u>(253,547)</u>	<u>253,547</u>	-	-
Net movement in funds		<u>(213,531)</u>	<u>236,433</u>	<u>22,902</u>	<u>19,730</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		807,124	(273,515)	533,609	513,879
TOTAL FUNDS CARRIED FORWARD		<u><u>593,593</u></u>	<u><u>(37,082)</u></u>	<u><u>556,511</u></u>	<u><u>533,609</u></u>

The notes form part of these financial statements

Lark Children's Centre

**Balance Sheet
31 March 2025**

	Notes	Unrestricted fund £	Restricted funds £	2025 Total funds £	2024 Total funds £
CURRENT ASSETS					
Debtors	13	1,405	-	1,405	304
Cash at bank and in hand		617,079	70	617,149	810,000
		<u>618,484</u>	<u>70</u>	<u>618,554</u>	<u>810,304</u>
CREDITORS					
Amounts falling due within one year	14	(24,891)	(37,152)	(62,043)	(276,695)
		<u>593,593</u>	<u>(37,082)</u>	<u>556,511</u>	<u>533,609</u>
NET CURRENT ASSETS/(LIABILITIES)					
		<u>593,593</u>	<u>(37,082)</u>	<u>556,511</u>	<u>533,609</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		<u>593,593</u>	<u>(37,082)</u>	<u>556,511</u>	<u>533,609</u>
NET ASSETS					
		<u><u>593,593</u></u>	<u><u>(37,082)</u></u>	<u><u>556,511</u></u>	<u><u>533,609</u></u>
FUNDS					
	15			593,593	807,124
Unrestricted funds				(37,082)	(273,515)
Restricted funds				<u>556,511</u>	<u>533,609</u>
TOTAL FUNDS					
				<u><u>556,511</u></u>	<u><u>533,609</u></u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the period ended 31 March 2025.

The members have not required the company to obtain an audit of its financial statements for the period ended 31 March 2025 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 25 October 2025 and were signed on its behalf by:

R McManus - Trustee

The notes form part of these financial statements

Lark Children's Centre
Cash Flow Statement
for the Period 1 July 2024 to 31 March 2025

	Notes	Period 1.7.24 to 31.3.25 £	Year Ended 30.6.24 £
Cash flows from operating activities			
Cash generated from operations	1	(202,135)	78,201
Net cash (used in)/provided by operating activities		<u>(202,135)</u>	<u>78,201</u>
Cash flows from investing activities			
Interest received		9,284	11,060
Net cash provided by investing activities		<u>9,284</u>	<u>11,060</u>
Change in cash and cash equivalents in the reporting period			
Cash and cash equivalents at the beginning of the reporting period		(192,851)	89,261
Cash and cash equivalents at the end of the reporting period		<u>810,000</u>	<u>720,739</u>
Cash and cash equivalents at the end of the reporting period		<u>617,149</u>	<u>810,000</u>

The notes form part of these financial statements

Lark Children's Centre

**Notes to the Cash Flow Statement
for the Period 1 July 2024 to 31 March 2025**

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	Period 1.7.24 to 31.3.25 £	Year Ended 30.6.24 £
Net income for the reporting period (as per the Statement of Financial Activities)	22,902	19,730
Adjustments for:		
Interest received	(9,284)	(11,060)
	14,340	-
(Increase)/decrease in debtors	(1,694)	561
(Decrease)/increase in creditors	(228,399)	68,970
Net cash (used in)/provided by operations	<u>(202,135)</u>	<u>78,201</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.7.24 £	Cash flow £	At 31.3.25 £
Net cash			
Cash at bank and in hand	810,000	(192,851)	617,149
	<u>810,000</u>	<u>(192,851)</u>	<u>617,149</u>
Total	<u>810,000</u>	<u>(192,851)</u>	<u>617,149</u>

The notes form part of these financial statements

Lark Children's Centre

Notes to the Financial Statements for the Period 1 July 2024 to 31 March 2025

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Restricted funds can only be used for particular restricted purposes within the objectives of the charity. Restricted funds are subject to restrictions on their expenditure imposed by the donor.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce constant periodic rates of charge on the net obligations outstanding in each period.

2. DONATIONS AND LEGACIES

	Period 1.7.24 to 31.3.25 £	Year Ended 30.6.24 £
Grants	59,862	150,210

Grants received, included in the above, are as follows:

	Period 1.7.24 to 31.3.25 £	Year Ended 30.6.24 £
Other grants	59,862	150,210

Lark Children's Centre

**Notes to the Financial Statements - continued
for the Period 1 July 2024 to 31 March 2025**

3. OTHER TRADING ACTIVITIES

	Period 1.7.24 to 31.3.25	Year Ended 30.6.24
	£	£
Other generated income	82	5,200
	<u>82</u>	<u>5,200</u>

4. INVESTMENT INCOME

	Period 1.7.24 to 31.3.25	Year Ended 30.6.24
	£	£
Deposit account interest	9,284	11,060
	<u>9,284</u>	<u>11,060</u>

5. INCOME FROM CHARITABLE ACTIVITIES

	Period 1.7.24 to 31.3.25	Year Ended 30.6.24
	£	£
Children's Services Contract	371,052	494,737
Activity PCC Children's Services Contract		
	<u>371,052</u>	<u>494,737</u>

6. RAISING FUNDS

Raising donations and legacies

	Period 1.7.24 to 31.3.25	Year Ended 30.6.24
	£	£
Other projects	1,925	1,502
	<u>1,925</u>	<u>1,502</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 8) £	Totals £
PCC Children's Services Contract	387,143	28,310	415,453
	<u>387,143</u>	<u>28,310</u>	<u>415,453</u>

Lark Children's Centre

**Notes to the Financial Statements - continued
for the Period 1 July 2024 to 31 March 2025**

8. SUPPORT COSTS

	Other £	Governance costs £	Totals £
PCC Children's Services Contract	20,681	7,629	28,310
	<u>20,681</u>	<u>7,629</u>	<u>28,310</u>

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	Period 1.7.24 to 31.3.25 £	Year Ended 30.6.24 £
Accountancy	3,196	-
Rent & service charges	33,398	37,684
	<u>33,398</u>	<u>37,684</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the period ended 31 March 2025 nor for the year ended 30 June 2024.

Trustees' expenses

There were no trustees' expenses paid for the period ended 31 March 2025 nor for the year ended 30 June 2024.

11. STAFF COSTS

	Period 1.7.24 to 31.3.25 £	Year Ended 30.6.24 £
Wages and salaries	327,032	429,815
	<u>327,032</u>	<u>429,815</u>

The average monthly number of employees during the period was as follows:

	Period 1.7.24 to 31.3.25	Year Ended 30.6.24
Management	1	1
Finance & Administrative	3	3
Children's Services	8	9
Support	-	1
	<u>12</u>	<u>14</u>

No employees received emoluments in excess of £60,000.

Lark Children's Centre

**Notes to the Financial Statements - continued
for the Period 1 July 2024 to 31 March 2025**

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	150,210	-	150,210
Charitable activities			
PCC Children's Services Contract	-	494,737	494,737
Other trading activities	5,200	-	5,200
Investment income	11,060	-	11,060
Total	166,470	494,737	661,207
EXPENDITURE ON			
Raising funds	-	1,502	1,502
Charitable activities			
PCC Children's Services Contract	34,711	605,264	639,975
Total	34,711	606,766	641,477
NET INCOME/(EXPENDITURE)			
Transfers between funds	131,759	(112,029)	19,730
	(41,921)	41,921	-
Net movement in funds	89,838	(70,108)	19,730
RECONCILIATION OF FUNDS			
Total funds brought forward	717,286	(203,407)	513,879
TOTAL FUNDS CARRIED FORWARD	807,124	(273,515)	533,609

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025 £		2024 £
Trade debtors	1,405		-
Prepayments and accrued income	-		304
	1,405		304

Lark Children's Centre

**Notes to the Financial Statements - continued
for the Period 1 July 2024 to 31 March 2025**

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Trade creditors	5,534	142,841
Social security and other taxes	9,888	8,933
Other creditors	22,530	4,493
Accruals and deferred income	24,091	120,428
	<u>62,043</u>	<u>276,695</u>

15. MOVEMENT IN FUNDS

	At 1.7.24	Net movement in funds	Transfers between funds	At 31.3.25
	£	£	£	£
Unrestricted funds				
General fund	807,124	40,016	(253,547)	593,593
Restricted funds				
PCC Children's Services Contract	(273,515)	(17,114)	253,547	(37,082)
	<u>533,609</u>	<u>22,902</u>	<u>-</u>	<u>556,511</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	69,228	(29,212)	40,016
Restricted funds			
PCC Children's Services Contract	371,052	(388,166)	(17,114)
	<u>440,280</u>	<u>(417,378)</u>	<u>22,902</u>

Comparatives for movement in funds

	At 1.7.23	Net movement in funds	Transfers between funds	At 30.6.24
	£	£	£	£
Unrestricted funds				
General fund	717,286	131,759	(41,921)	807,124
Restricted funds				
PCC Children's Services Contract	(203,407)	(112,029)	41,921	(273,515)
	<u>513,879</u>	<u>19,730</u>	<u>-</u>	<u>533,609</u>

Lark Children's Centre

**Notes to the Financial Statements - continued
for the Period 1 July 2024 to 31 March 2025**

15. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	166,470	(34,711)	131,759
Restricted funds			
PCC Children's Services Contract	494,737	(606,766)	(112,029)
TOTAL FUNDS	<u>661,207</u>	<u>(641,477)</u>	<u>19,730</u>

16. RELATED PARTY DISCLOSURES

There were no related party transactions for the period ended 31 March 2025.

17. ULTIMATE CONTROLLING PARTY

The charity is under the control of the trustees, who are also the directors of the company.

Lark Children's Centre

**Detailed Statement of Financial Activities
for the Period 1 July 2024 to 31 March 2025**

	Period 1.7.24 to 31.3.25 £	Year Ended 30.6.24 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Grants	59,862	150,210
Other trading activities		
Other generated income	82	5,200
Investment income		
Deposit account interest	9,284	11,060
Charitable activities		
Children's Services Contract	371,052	494,737
Total incoming resources	440,280	661,207
EXPENDITURE		
Raising donations and legacies		
Other projects	1,925	1,502
Charitable activities		
Wages	327,032	429,815
Rent & service charges	33,398	37,684
Rates and water	3,349	3,080
Insurance	5,696	5,589
Light and heat	5,269	3,161
Advertising	2,262	2,289
Ham Drive charges	-	6,223
Cleaning & waste supplies	7,772	9,778
Repairs & renewals	2,365	5,934
Provision for refurbishment of premises	-	103,000
	387,143	606,553
Support costs		
Other		
Telephone	4,586	5,618
Postage and stationery	294	430
Sundries	1,311	1,241
Office equipment & software	4,254	5,733
Travel expenses	1,475	1,854
Payroll charges	2,600	3,420
Refreshments	349	702
Subscriptions	466	330
Carried forward	15,335	19,328

This page does not form part of the statutory financial statements

Lark Children's Centre

**Detailed Statement of Financial Activities
for the Period 1 July 2024 to 31 March 2025**

	Period 1.7.24 to 31.3.25 £	Year Ended 30.6.24 £
Other		
Brought forward	15,335	19,328
Staff training	1,036	1,126
Parenting groups	4,310	4,811
	20,681	25,265
 Governance costs		
Accountancy	3,196	-
Consultancy fees	4,433	3,988
Accountancy and legal fees	-	4,169
	7,629	8,157
 Total resources expended	417,378	641,477
 Net income	22,902	19,730

This page does not form part of the statutory financial statements

LARK CHILDREN'S CENTRE

England & Wales - Charity number 1155134

Accounts

REGISTERED COMPANY NUMBER: 04112466 (England and Wales)
REGISTERED CHARITY NUMBER: 1155134

**Report of the Trustees and
Financial Statements
for the Year Ended 30 June 2024
for
Lark Children's Centre**

Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

Lark Children's Centre

**Contents of the Financial Statements
for the Year Ended 30 June 2024**

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Lark Children's Centre

**Report of the Trustees
for the Year Ended 30 June 2024**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The charitable objects of the company shall be for benefit of pre-school children and their families in Plymouth:

- to advance the education of pre-school children through the provision of nursery facilities which promote their physical, intellectual social and emotional development through safe and simulating play;
- to protect and safeguard the health of the public at large in the area of benefit by the provision of antenatal care, parenting classes, access to health visitors and such other support consistent with these provisions that are charitable according to the law of England and Wales;
- the relief of need in the area of benefit by the provision of debt counselling, money management and budgetary advisory services, and the provision of training and education in skills likely to lead to employment;
- to further the benefit of the residents of Plymouth, without distinction of sex, sexual orientation, race or political, religious or other opinions by association together with the said residents and the local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities in the interests of social welfare for recreation and leisure time occupation with the object of improving the conditions of life for the residents.

Lark Children's Centre

Report of the Trustees for the Year Ended 30 June 2024

OBJECTIVES AND ACTIVITIES

Public benefit

LARK Children's Centre has continued to be intensively involved in the transformation of early help and the emerging Family Hub agenda while still maintaining a range of services to meet local needs within Cluster 3 which consists of three Children's Centres areas, LARK, Morice Town and Popin. This report reflects the tenth year of delivery since LARK gained the tender for Cluster 3 in July 2014.

LARK continues to work in partnership with Livewell (Lead), Barnardo's, Action for Children, Hamoaze House, Harbour Centre, Speech and Language, Inclusion Team, PDAS, Job Centre Plus, Citizen's Advice, Police, Public Health, Midwifery, Health Visitors and Early Years settings, to name some of our partners that contribute to our joint service delivery, developing with Plymouth City Council, the future early help offer through Family Hubs. The Family Hubs within Plymouth have been developing with regular meetings on infrastructure, delivery, and engagement. Plymouth City Council granted a two-year extension to our contract from April 2023 to March 2025.

Contract lead is Karlina Hall, Commissioner for Plymouth City Council. Barry Mountstevens is the Strategic Lead for Family Hubs.

A variety of courses for parents, such as Solihull Parenting and Solihull Ante-Natal, Circle of Security and Freedom continued to be offered during 23-24. We have been recognised city wide for our approach to Domestic Abuse as a result of a multi-agency audit and are now part of plan to develop support services for DA even further.

This year we have continued to offer group services, parenting programmes, 1:1 outreach support. Working with families to respond to the increasing issues of financial hardship with rising costs, and wages and benefits not meeting the gap. We have also been working in collaboration with Plymouth University to support their research into better outcomes when financial support is offered and continue to meet regularly with them to complete research and surveys.

Our Freedom programme (individual and group based) was delivered to 61 people, over 50 people access our ante natal programme, we supported over 1,000 families accessing stay and play and delivered 61 ROSPA home safety assessments and installations. 123 feeding mothers accessed Latch on support, and we loaned 16 breast pumps to support with feeding at home. Along with Welfare Benefits Advice where we are hopeful there will be national strategies to ameliorate the ever-increasing drains of family budgets and the ensuing hardship. We currently have 134 families open to 1:1 outreach support and we ask all visitors to the centres to register with us as Family Hubs

Training continued for staff for access to a new shared data system, Eclipse, preparing for changes to data gathering and reporting systems. Eclipse is now up and running for the year 2024-2025. Staff have also been trained in use of the Outcome Star, to measure and report on progress and distance travelled with individual families.

The close work with social care partners is even more developed in joint early help initiatives. This targeted work is a significant and demanding aspect of our services and is likely to increase with the future Family Hubs partnerships. There is an early plan developing to pilot joint working with children's social care in the North Prospect area and this is likely to coincide with the move to a new building. The midwifery offer has continued and increased at LARK, and plans are moving forward to develop this service at Morice Town as well.

Our two Children's Centres Managers retired at the end of March 2024, after being here since the inception of Sure Start of which we were a trailblazer project from early 2000. Their dedication and insight into the project have been invaluable over the years, firstly as staff members and since 2006/2007 as Children's Centre Managers, Julie for LARK and Popin and Elizabeth for Morice Town and our Daycare, which sadly had to close its doors in September 2021.

We are pleased and excited to welcome and say hello to Kirsty, who has taken on the Full Time Manager role of all three sites from March 2024.

Lark Children's Centre

Report of the Trustees
for the Year Ended 30 June 2024

STRATEGIC REPORT

Principal funding sources

Principal funding sources

The principal funding source is our contracted grant funding from Plymouth City Council (PCC) and in April 2023 our core funding was reduced by 18% due to cuts by Plymouth City Council. Start for Life funding was made available from April 2023 and will continue to March 2025 to be integrated into Family Hubs for early help. This was funding made by Government to Local Authority's for a two-year period and these additional funds helped to support the shortfall in our core funding and enabled us to continue our current plus additional services. We maintain stability within the staff team, with excellent retention and acceptance of all staff requests for reductions in hours.

Investment policy and objectives

The charity retains a sufficient working capital in bank current accounts to cover expenditure for the short term period. The Management Committee have decided to invest the cash balance in excess of short term requirements in bank deposit accounts offering the best return available at the time, deposit performance and return rates are constantly monitored.

Reserves policy

The Management Committee's policy is to maintain unrestricted reserves which are equivalent to at least three months unrestricted expenditure. This is considered to be a sufficient level of reserves for the charity. The balance of unrestricted funds at 30 June 2024 was £807,124.

Report of the Trustees
for the Year Ended 30 June 2024

STRATEGIC REPORT

Future plans

Since Kirsty Mole's appointment in March 2024, progression has moved at pace to develop the centres in line with the Family Hubs Agenda. Morice Town launched as a family hub in August 2024, with strong multi-agency representation from community builders, PCC's natural infrastructure team, NSPCC, local counsellors and families within the Morice Town community.

Local counsellor for the stoke ward (Jemima Laing) took a tour of LARK in August 2024 and expressed her admiration for the work we were doing, as well as giving her full support for future plans around developing the service. Julie Greer from the Devon and Cornwall Anna Freud centre also visited Morice Town and was impressed by the work she saw going on with communities and groups within the space. She was also complimentary of the work taking place to offer services to Dad's and male carer's and this has also received strong support from David Haley, head of service at PCC, who continues to encourage development of these plans, of which we are implementing alongside Action for Children.

The proposal to move Lark (Emerging North Prospect Family Hub) to 91-93 North Prospect has now been agreed by PCC, the portfolio holder for children's services, and a public consultation is currently underway to seek feedback from the community, this is due to end on November 21st, at which point, if there are no questions raised or pushback from the community, works will begin to develop the building with a view to launching as North Prospect Family Hub mid-January 2025. This will enable us to develop our services even further, offering spaces for the community, strengthening connections with partner agencies, and allowing growth of projects that are currently hampered by our lack of space and ability to diversify. The building offers greater access to the community, stronger presence, and a streamlining of work that currently feels clunky and time consuming, when operating over two separate locations.

Confirmation that an 8.8% reduction in core funding for 25/26 and a further 10% 26/27 has been agreed, however, the Start for Life funding has not been decided or shared with us as yet. There has been agreement at Government level that 69 million pounds will be granted nationwide to further develop Family Hubs, however, how this will be shared is yet unknown.

LARK is acutely focussed on the successful delivery of the Children's Centre contract which requires regular data collection to confirm that we are meeting the contracted targets. We want to ensure services remain robust so that the future transition into Family Hub partnerships is secure. LARK is part of the early help transformation and are involved in developing the agenda for change which is creating new opportunities and demands. We are keeping staff updated and encouraging them to be part of the process. Staff engagement has been good, with staff continuing to adapt and exercise their knowledge and confidence in using new systems.

This report covers the tenth year of contract delivery under this current tender and the data collected indicates that across most targets we continue to deliver. The training of staff across the Cluster has been very demanding to keep abreast of requirements but that does create a very skilled staff base to meet needs. LARK Cluster has worked to maintain best practice even in adverse circumstances.

Rebranding plans are underway, with a redesign of the current logo, attachment of the strapline "For children, for families, for futures" and the website being streamlined and clarified for ease of use and accessibility. Staff have embraced this change, having input at every stage of design to ensure the Lark image is maintained and developed to further professionalise the work we do.

Lead Statement - Kirsty Mole

Since joining the team in March 2025, I have been blown away by the work that Lark does, their presence within the community and the dedication and commitment staff give to their roles at Lark. There is a strong sense of family led work, empathy and understanding, and I cannot advocate enough (city wide) for the importance Lark plays within their communities.

I am excited for things to come, and proud to be a part of the journey, I believe 100% that the work we do truly changes lives, supports children and I hope that we can continue to give our community the space they need to thrive and seek support.

The team within Lark (Morice town and Popin) are highly skilled, motivated and dedicated to what they do, and I could not be more grateful that I have been chosen to lead them. I am looking forward to another exciting year of LARK and being a part of developing ourselves to be stronger and more community focussed and forward thinking.

Lark Children's Centre

Report of the Trustees for the Year Ended 30 June 2024

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The organisation is a charitable company limited by guarantee, incorporated on 17 November 2000 and registered as a charity on 31 December 2013. The company was established under a Memorandum of Association which created the objects and powers of the company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1. One of the monthly management meetings each quarter serves as the Advisory board where contract review data is shared.

Recruitment and appointment of new trustees

The directors of the company are also charity trustees for the purpose of charity law and under the company's articles are known as members of the Management Committee. All members of the Management Committee give their time voluntarily and receive no benefits from the charity.

Induction and training of new trustees

Prospective trustees are given the opportunity to attend the main Management Committee meetings for several months so that they can judge the level of commitment required and see if they feel comfortable with the responsibilities of being a trustee. They will receive key documents and minutes of previous meetings to familiarise themselves with the current affairs of the committee. They are invited to observe at first hand the work being carried out within the charity. A new trustee will be given a full induction programme covering all aspects of the work of the charity, its governance and finances.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

04112466 (England and Wales)

Registered Charity number

1155134

Registered office

Sure Start Shop
The Beacon
Lark Hill
Plymouth
Devon
PL2 2LL

Trustees

R McManus
D Gould
S Blight
Ms W Davis
Ms T Archman (resigned 1/11/2023)
Mrs H K Horsley (appointed 2/10/2024)
R L Campbell (appointed 4/9/2024)

Company Secretary

Mrs S Raspison

Independent Examiner

Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

Lark Children's Centre

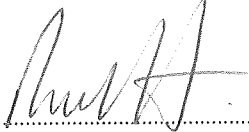
Report of the Trustees
for the Year Ended 30 June 2024

REFERENCE AND ADMINISTRATIVE DETAILS

Bankers

Lloyds TSB
8 Royal Parade
Plymouth
Devon
PL1 1DS

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 30/1/25 and signed on the board's behalf by:



.....
R McManus - Trustee

**Independent Examiner's Report to the Trustees of
Lark Children's Centre**

Independent examiner's report to the trustees of Lark Children's Centre ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 June 2024.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Ian Sheppard

Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

Date: 8/1/2024

Lark Children's Centre

Statement of Financial Activities
(Incorporating an Income and Expenditure Account)
for the Year Ended 30 June 2024

	Notes	Unrestricted fund £	Restricted funds £	2024 Total funds £	2023 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	150,210	-	150,210	1,000
Charitable activities					
PCC Children's Services Contract	5	-	494,737	494,737	585,158
Other trading activities	3	5,200	-	5,200	5,080
Investment income	4	11,060	-	11,060	3,243
Total		<u>166,470</u>	<u>494,737</u>	<u>661,207</u>	<u>594,481</u>
EXPENDITURE ON					
Raising funds	6	-	1,502	1,502	3,025
Charitable activities					
PCC Children's Services Contract	7	34,711	605,264	639,975	556,428
Total		<u>34,711</u>	<u>606,766</u>	<u>641,477</u>	<u>559,453</u>
NET INCOME/(EXPENDITURE)					
Transfers between funds	15	131,759 (41,921)	(112,029) 41,921	19,730 -	35,028 -
Net movement in funds		89,838	(70,108)	19,730	35,028
RECONCILIATION OF FUNDS					
Total funds brought forward		717,286	(203,407)	513,879	478,851
TOTAL FUNDS CARRIED FORWARD		<u><u>807,124</u></u>	<u><u>(273,515)</u></u>	<u><u>533,609</u></u>	<u><u>513,879</u></u>

The notes form part of these financial statements

Lark Children's Centre

Balance Sheet
30 June 2024

	Notes	Unrestricted fund £	Restricted funds £	2024 Total funds £	2023 Total funds £
CURRENT ASSETS					
Debtors	13	304	-	304	865
Cash at bank and in hand		809,980	20	810,000	720,739
		<u>810,284</u>	<u>20</u>	<u>810,304</u>	<u>721,604</u>
CREDITORS					
Amounts falling due within one year	14	(3,160)	(273,535)	(276,695)	(207,725)
		<u>807,124</u>	<u>(273,515)</u>	<u>533,609</u>	<u>513,879</u>
NET CURRENT ASSETS/(LIABILITIES)					
TOTAL ASSETS LESS CURRENT LIABILITIES					
		<u>807,124</u>	<u>(273,515)</u>	<u>533,609</u>	<u>513,879</u>
NET ASSETS					
		<u>807,124</u>	<u>(273,515)</u>	<u>533,609</u>	<u>513,879</u>
FUNDS					
Unrestricted funds	15			807,124	717,286
Restricted funds				(273,515)	(203,407)
TOTAL FUNDS					
				<u>533,609</u>	<u>513,879</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 June 2024.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 June 2024 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 08/11/25 and were signed on its behalf by:



R McManus - Trustee

The notes form part of these financial statements

Lark Children's Centre

**Cash Flow Statement
for the Year Ended 30 June 2024**

	Notes	2024 £	2023 £
Cash flows from operating activities			
Cash generated from operations	1	<u>78,201</u>	<u>181,809</u>
Net cash provided by operating activities		<u>78,201</u>	<u>181,809</u>
Cash flows from investing activities			
Interest received		<u>11,060</u>	<u>3,243</u>
Net cash provided by investing activities		<u>11,060</u>	<u>3,243</u>
Change in cash and cash equivalents in the reporting period		<u>89,261</u>	<u>185,052</u>
Cash and cash equivalents at the beginning of the reporting period		<u>720,739</u>	<u>535,687</u>
Cash and cash equivalents at the end of the reporting period		<u><u>810,000</u></u>	<u><u>720,739</u></u>

The notes form part of these financial statements

Lark Children's Centre

Notes to the Cash Flow Statement
for the Year Ended 30 June 2024

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES	2024	2023
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	19,730	35,028
Adjustments for:		
Interest received	(11,060)	(3,243)
Decrease in debtors	561	329
Increase in creditors	68,970	149,695
	<u>78,201</u>	<u>181,809</u>
Net cash provided by operations	<u><u>78,201</u></u>	<u><u>181,809</u></u>

2. ANALYSIS OF CHANGES IN NET FUNDS	At 1.7.23	Cash flow	At 30.6.24
	£	£	£
Net cash			
Cash at bank and in hand	<u>720,739</u>	<u>89,261</u>	<u>810,000</u>
	<u>720,739</u>	<u>89,261</u>	<u>810,000</u>
Total	<u><u>720,739</u></u>	<u><u>89,261</u></u>	<u><u>810,000</u></u>

The notes form part of these financial statements

Notes to the Financial Statements
for the Year Ended 30 June 2024

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Restricted funds can only be used for particular restricted purposes within the objectives of the charity. Restricted funds are subject to restrictions on their expenditure imposed by the donor.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce constant periodic rates of charge on the net obligations outstanding in each period.

2. DONATIONS AND LEGACIES

	2024	2023
	£	£
Grants	150,210	1,000
	<u>150,210</u>	<u>1,000</u>

Grants received, included in the above, are as follows:

	2024	2023
	£	£
Other grants	150,210	1,000
	<u>150,210</u>	<u>1,000</u>

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2024

3. OTHER TRADING ACTIVITIES		2024	2023
		£	£
Other generated income		<u>5,200</u>	<u>5,080</u>
4. INVESTMENT INCOME		2024	2023
		£	£
Deposit account interest		<u>11,060</u>	<u>3,243</u>
5. INCOME FROM CHARITABLE ACTIVITIES		2024	2023
		£	£
Children's Services Contract	Activity	494,737	577,845
Home Safety Scheme	PCC Children's Services Contract	-	7,313
	PCC Children's Services Contract	<u>494,737</u>	<u>585,158</u>
6. RAISING FUNDS			
Raising donations and legacies		2024	2023
		£	£
FAB Project		-	1,475
Other projects		<u>1,502</u>	<u>1,550</u>
		<u>1,502</u>	<u>3,025</u>
7. CHARITABLE ACTIVITIES COSTS			
		Direct	Support
		Costs	costs (see
		£	note 8)
		£	Totals
PCC Children's Services Contract		<u>606,553</u>	<u>33,422</u>
			<u>639,975</u>
8. SUPPORT COSTS			
		Other	Governance
		£	costs
		£	Totals
PCC Children's Services Contract		<u>25,265</u>	<u>8,157</u>
			<u>33,422</u>

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2024

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2024	2023
	£	£
Rent & service charges	<u>37,684</u>	<u>41,540</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 June 2024 nor for the year ended 30 June 2023.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2024 nor for the year ended 30 June 2023.

11. STAFF COSTS

	2024	2023
	£	£
Wages and salaries	<u>429,815</u>	<u>437,638</u>
	<u>429,815</u>	<u>437,638</u>

The average monthly number of employees during the year was as follows:

	2024	2023
Management	1	2
Finance & Administrative	3	4
Children's Services	9	9
Support	1	2
	<u>14</u>	<u>17</u>

No employees received emoluments in excess of £60,000.

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	1,000	-	1,000
Charitable activities			
PCC Children's Services Contract	7,313	577,845	585,158
Other trading activities	5,080	-	5,080
Investment income	3,243	-	3,243
Total	<u>16,636</u>	<u>577,845</u>	<u>594,481</u>
EXPENDITURE ON			
Raising funds	-	3,025	3,025

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2024

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued				
	Unrestricted fund £	Restricted funds £	Total funds £	
Charitable activities				
PCC Children's Services Contract	39,737	516,691	556,428	
Total	<u>39,737</u>	<u>519,716</u>	<u>559,453</u>	
NET INCOME/(EXPENDITURE)	(23,101)	58,129	35,028	
Transfers between funds	300,044	(300,044)	-	
Net movement in funds	276,943	(241,915)	35,028	
RECONCILIATION OF FUNDS				
Total funds brought forward	440,343	38,508	478,851	
TOTAL FUNDS CARRIED FORWARD	<u><u>717,286</u></u>	<u><u>(203,407)</u></u>	<u><u>513,879</u></u>	
13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR				
		2024 £	2023 £	
Trade debtors		-	272	
Prepayments and accrued income		304	593	
		<u>304</u>	<u>865</u>	
14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR				
		2024 £	2023 £	
Trade creditors		142,841	168,695	
Social security and other taxes		8,933	6,156	
Other creditors		4,493	4,784	
Accruals and deferred income		120,428	28,090	
		<u>276,695</u>	<u>207,725</u>	
15. MOVEMENT IN FUNDS				
	At 1.7.23 £	Net movement in funds £	Transfers between funds £	At 30.6.24 £
Unrestricted funds				
General fund	717,286	131,759	(41,921)	807,124
Restricted funds				
PCC Children's Services Contract	(203,407)	(112,029)	41,921	(273,515)
TOTAL FUNDS	<u><u>513,879</u></u>	<u><u>19,730</u></u>	<u><u>-</u></u>	<u><u>533,609</u></u>

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2024

15. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	166,470	(34,711)	131,759
Restricted funds			
PCC Children's Services Contract	494,737	(606,766)	(112,029)
TOTAL FUNDS	<u>661,207</u>	<u>(641,477)</u>	<u>19,730</u>

Comparatives for movement in funds

	At 1.7.22 £	Net movement in funds £	Transfers between funds £	At 30.6.23 £
Unrestricted funds				
General fund	440,343	(23,101)	300,044	717,286
Restricted funds				
PCC Children's Services Contract	38,508	58,129	(300,044)	(203,407)
TOTAL FUNDS	<u>478,851</u>	<u>35,028</u>	<u>-</u>	<u>513,879</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	16,636	(39,737)	(23,101)
Restricted funds			
PCC Children's Services Contract	577,845	(519,716)	58,129
TOTAL FUNDS	<u>594,481</u>	<u>(559,453)</u>	<u>35,028</u>

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2024

15. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.7.22 £	Net movement in funds £	Transfers between funds £	At 30.6.24 £
Unrestricted funds				
General fund	440,343	108,658	258,123	807,124
Restricted funds				
PCC Children's Services Contract	38,508	(53,900)	(258,123)	(273,515)
TOTAL FUNDS	<u>478,851</u>	<u>54,758</u>	<u>-</u>	<u>533,609</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	183,106	(74,448)	108,658
Restricted funds			
PCC Children's Services Contract	1,072,582	(1,126,482)	(53,900)
TOTAL FUNDS	<u>1,255,688</u>	<u>(1,200,930)</u>	<u>54,758</u>

16. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 June 2024.

17. ULTIMATE CONTROLLING PARTY

The charity is under the control of the trustees, who are also the directors of the company.

Lark Children's Centre

Detailed Statement of Financial Activities
for the Year Ended 30 June 2024

	2024 £	2023 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Grants	150,210	1,000
Other trading activities		
Other generated income	5,200	5,080
Investment income		
Deposit account interest	11,060	3,243
Charitable activities		
Children's Services Contract	494,737	577,845
Home Safety Scheme	-	7,313
	<u>494,737</u>	<u>585,158</u>
Total incoming resources	661,207	594,481
EXPENDITURE		
Raising donations and legacies		
FAB Project	-	1,475
Other projects	1,502	1,550
	<u>1,502</u>	<u>3,025</u>
Charitable activities		
Wages	429,815	437,638
Rent & service charges	37,684	41,540
Rates and water	3,080	2,999
Insurance	5,589	5,917
Light and heat	3,161	2,655
Telephone	-	5,252
Advertising	2,289	2,725
PCC safety equipment	-	5,762
Ham Drive charges	6,223	6,002
Cleaning & waste supplies	9,778	9,597
Repairs & renewals	5,934	7,130
Provision for refurbishment of premises	103,000	-
	<u>606,553</u>	<u>527,217</u>
Support costs		
Other		
Telephone	5,618	1,242
Postage and stationery	430	637
Sundries	1,241	818
Carried forward	7,289	2,697

This page does not form part of the statutory financial statements

Lark Children's Centre

Detailed Statement of Financial Activities
for the Year Ended 30 June 2024

	2024	2023
	£	£
Other		
Brought forward	7,289	2,697
Office equipment & software	5,733	2,914
Travel expenses	1,854	1,475
Payroll charges	3,420	3,420
Bank charges	-	334
Refreshments	702	774
Subscriptions	330	40
Staff training	1,126	1,868
Parenting groups	4,811	7,881
	<u>25,265</u>	<u>21,403</u>
Governance costs		
Consultancy fees	3,988	3,645
Accountancy and legal fees	4,169	4,163
	<u>8,157</u>	<u>7,808</u>
Total resources expended	<u>641,477</u>	<u>559,453</u>
Net income	<u><u>19,730</u></u>	<u><u>35,028</u></u>

This page does not form part of the statutory financial statements

LARK CHILDREN'S CENTRE

England & Wales - Charity number 1155134

Accounts

REGISTERED COMPANY NUMBER: 04112466 (England and Wales)
REGISTERED CHARITY NUMBER: 1155134

**Report of the Trustees and
Financial Statements
for the Year Ended 30 June 2023
for
Lark Children's Centre**

Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

Lark Children's Centre

**Contents of the Financial Statements
for the Year Ended 30 June 2023**

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Lark Children's Centre

Report of the Trustees for the Year Ended 30 June 2023

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The charitable objects of the company shall be for benefit of pre-school children and their families in Plymouth:

- to advance the education of pre-school children through the provision of nursery facilities which promote their physical, intellectual social and emotional development through safe and simulating play;
- to protect and safeguard the health of the public at large in the area of benefit by the provision of antenatal care, parenting classes, access to health visitors and such other support consistent with these provisions that are charitable according to the law of England and Wales;
- the relief of need in the area of benefit by the provision of debt counselling, money management and budgetary advisory services, and the provision of training and education in skills likely to lead to employment;
- to further the benefit of the residents of Plymouth, without distinction of sex, sexual orientation, race or political, religious or other opinions by association together with the said residents and the local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities in the interests of social welfare for recreation and leisure time occupation with the object of improving the conditions of life for the residents.

Public benefit

LARK Children's Centre has been intensively involved in the transformation of early help and the emerging family hub agenda while still maintaining a range of services to meet local needs within Cluster 3 which consists of three Children's Centres areas, LARK, Morice Town and Popin. This report reflects the ninth delivery since LARK gained the tender for Cluster 3 in July 2014.

LARK continues in our partnership with Livewell (Lead), Action for Children, Hamoaze House and Harbour Centre developing with Plymouth City Council the future early help offer through family hubs. The infrastructure that is quickly developing has involved LARK Co-Leads in regular meetings on delivery, infrastructure, IT and engagement. LARK delivery was covered by an extension to our contract and a new two-year contract is imminent. Contract lead has changed to Karlina Hall, Commissioner for Plymouth City Council. The possible future tender date has moved further ahead to 2025.

LARK Children's Centres have been building access to groups. Staff have been through training to deliver a variety of courses for parents, such as Solihull and Solihull ante-natal, Circle of Security and Freedom and these in-person groups are being offered during this period of July 2022 to June 2023. The ante-natal groups have successfully transitioned from Great Expectations to the Solihull ante-natal courses.

This year we worked to increase our universal services and offer families more regular access to our groups and the data shows we have done that. During this period (July 2022 to June 2023) LARK Cluster supported 472 children (reach), who accessed universal services resulting in a volume of 2576. There were 92 ante-natal and post-natal mothers received support with breastfeeding with a volume of 206. Children directly supported through outreach was 412 (reach) for a volume of 5708 for families based in Cluster 3.

This year involved training of staff for future access to a new shared data system, Eclipse. Again, changes to the data gathering and reporting systems are being prepared for and LARK managed to fulfil the data protection requirements in advance of these changes. The close work with social care partners is even more developed in joint early help initiatives. This targeted work is a significant and demanding aspect of our services and is likely to increase with the future family hubs partnerships. The midwifery offer has resumed at LARK, and we are trying to encourage this service back into Morice Town as well. Programme development is changing rapidly as the family hubs agenda is implemented.

As stated last year, LARK is working to respond to the increasing issues of financial hardship, with costs rising and wages and benefits not meeting the gap. Rising debt is already evident. Hopefully there will be national strategies to ameliorate the ever-increasing drains of family budgets and the ensuing hardship.

Lark Children's Centre

Report of the Trustees for the Year Ended 30 June 2023

STRATEGIC REPORT

Principal funding sources

The principal funding source is our contracted grant funding from Plymouth City Council (PCC) and in April 2023 this reduced by 18% due to cuts by Plymouth City Council. LARK decided to look at using reserves if needed while the family hub agenda is being developed and until we can see the emerging shape of our services. In addition, Start for Life money was obtained for the development of Family hubs and so LARK received additional funds which supported the shortfall. There have been a few staff reductions in hours requested by staff and one staff left in June 2023 so we have had some cost reductions as well. This approach has maintained stability within the staff team and we have been able to meet the PCC wages rise going forward for this time period. The current contracted period to deliver Children's Centre services across Cluster 3 was extended to 30 March 2023 and a contract for April 2023 to March 2025 has been received and is under consideration.

Investment policy and objectives

The charity retains a sufficient working capital in bank current accounts to cover expenditure for the short term period. The Management Committee have decided to invest the cash balance in excess of short term requirements in bank deposit accounts offering the best return available at the time, deposit performance and return rates are constantly monitored.

Reserves policy

The Management Committee's policy is to maintain unrestricted reserves which are equivalent to at least three months unrestricted expenditure. This is considered to be a sufficient level of reserves for the charity. The balance of unrestricted funds at 30 June 2023 was £717,286.

Future plans

Plans for Future Periods

LARK is focussed on the successful delivery of the Children's Centre contract which requires regular data collection to confirm that we are meeting the contracted targets. We want to keep services robust so that the future transition into family hub partnerships is secure. LARK is part of the early help transformation and are involved in developing the agenda for change which is creating new opportunities and demands. We are keeping staff updated and encouraging them to be part of the process.

This report covers the ninth year of contract delivery under this current tender and the data collected indicates that across most targets we continue to deliver. The training of staff across the Cluster has been very demanding to keep abreast of requirements but that does create a very skilled staff base to meet needs. LARK Cluster has worked to maintain best practice even in adverse circumstances. LARK continues to work ever more closely in partnership with speech and language, inclusion team, PDAS, Job Centre Plus, Police, Public Health, Midwifery, Early Years settings and Health Visitors to name a few of our partners that contribute to our joint service delivery, and we are hoping to increase midwifery services in the future.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The organisation is a charitable company limited by guarantee, incorporated on 17 November 2000 and registered as a charity on 31 December 2013. The company was established under a Memorandum of Association which created the objects and powers of the company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1. One of the monthly management meetings each quarter serves as the Advisory board where contract review data is shared.

Recruitment and appointment of new trustees

The directors of the company are also charity trustees for the purpose of charity law and under the company's articles are known as members of the Management Committee. All members of the Management Committee give their time voluntarily and receive no benefits from the charity.

Lark Children's Centre

**Report of the Trustees
for the Year Ended 30 June 2023**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Induction and training of new trustees

Prospective trustees are given the opportunity to attend the main Management Committee meetings for several months so that they can judge the level of commitment required and see if they feel comfortable with the responsibilities of being a trustee. They will receive key documents and minutes of previous meetings to familiarise themselves with the current affairs of the committee. They are invited to observe at first hand the work being carried out within the charity. A new trustee will be given a full induction programme covering all aspects of the work of the charity, its governance and finances.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

04112466 (England and Wales)

Registered Charity number

1155134

Registered office

Sure Start Shop
The Beacon
Lark Hill
Plymouth
Devon
PL2 2LL

Trustees

R McManus
D Gould
S Blight
Ms W Davis
Ms T Archman
Miss J S Potter Director (resigned 17/8/2022)

Company Secretary

Mrs S Raspison

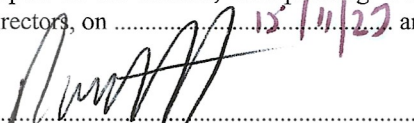
Independent Examiner

Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

Bankers

Lloyds TSB
8 Royal Parade
Plymouth
Devon
PL1 1DS

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on and signed on the board's behalf by:


.....

R McManus - Trustee

**Independent Examiner's Report to the Trustees of
Lark Children's Centre**

Independent examiner's report to the trustees of Lark Children's Centre ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 June 2023.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Ian Sheppard

Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

Date: 15/11/23

Lark Children's Centre

Statement of Financial Activities
(Incorporating an Income and Expenditure Account)
for the Year Ended 30 June 2023

	Notes	Unrestricted fund £	Restricted funds £	2023 Total funds £	2022 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	1,000	-	1,000	1,000
Charitable activities					
PCC Children's Services Contract	5	7,313	577,845	585,158 ✓	641,860
Daycare/Nursery		-	-	-	(3,835)
Other trading activities	3	5,080	-	5,080	8,112
Investment income	4	3,243	-	3,243	95
Total		<u>16,636</u>	<u>577,845</u>	<u>594,481</u> ✓	<u>647,232</u>
EXPENDITURE ON					
Raising funds	6	-	3,025	3,025	984
Charitable activities					
PCC Children's Services Contract	7	39,737	516,691	556,428	675,391
Daycare/Nursery		-	-	-	2,450
Total		<u>39,737</u>	<u>519,716</u>	<u>559,453</u> ✓	<u>678,825</u>
NET INCOME/(EXPENDITURE)					
Transfers between funds	15	(23,101)	58,129	35,028	(31,593)
		<u>300,044</u>	<u>(300,044)</u>	<u>-</u>	<u>-</u>
Net movement in funds		276,943	(241,915)	35,028	(31,593)
RECONCILIATION OF FUNDS					
Total funds brought forward		440,343	38,508	478,851	510,444
TOTAL FUNDS CARRIED FORWARD		<u>717,286</u>	<u>(203,407)</u>	<u>513,879</u>	<u>478,851</u>

The notes form part of these financial statements

Lark Children's Centre

Balance Sheet
30 June 2023

	Notes	Unrestricted fund £	Restricted funds £	2023 Total funds £	2022 Total funds £
CURRENT ASSETS					
Debtors	13	865	-	865	1,194
Cash at bank and in hand		720,713	26	720,739	535,687
		<u>721,578</u>	<u>26</u>	<u>721,604</u>	<u>536,881</u>
CREDITORS					
Amounts falling due within one year	14	(4,292)	(203,433)	(207,725)	(58,030)
NET CURRENT ASSETS/(LIABILITIES)		<u>717,286</u>	<u>(203,407)</u>	<u>513,879</u>	<u>478,851</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>717,286</u>	<u>(203,407)</u>	<u>513,879</u>	<u>478,851</u>
NET ASSETS		<u>717,286</u>	<u>(203,407)</u>	<u>513,879</u>	<u>478,851</u>
FUNDS					
Unrestricted funds	15			717,286	440,343
Restricted funds				(203,407)	38,508
TOTAL FUNDS				<u>513,879</u>	<u>478,851</u>


The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 June 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 June 2023 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 18/11/22 and were signed on its behalf by:


.....
R McManus - Trustee

The notes form part of these financial statements

Lark Children's Centre

**Cash Flow Statement
for the Year Ended 30 June 2023**

	Notes	2023 £	2022 £
Cash flows from operating activities			
Cash generated from operations	1	<u>181,809</u>	<u>137,708</u>
Net cash provided by operating activities		<u>181,809</u>	<u>137,708</u>
Cash flows from investing activities			
Interest received		<u>3,243</u>	<u>95</u>
Net cash provided by investing activities		<u>3,243</u>	<u>95</u>
Change in cash and cash equivalents in the reporting period		<u>185,052</u>	<u>137,803</u>
Cash and cash equivalents at the beginning of the reporting period		<u>535,687</u>	<u>397,884</u>
Cash and cash equivalents at the end of the reporting period		<u><u>720,739</u></u>	<u><u>535,687</u></u>

The notes form part of these financial statements

Lark Children's Centre

Notes to the Cash Flow Statement
for the Year Ended 30 June 2023

1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2023	2022
	£	£
Net income/(expenditure) for the reporting period (as per the Statement of Financial Activities)	35,028	(31,593)
Adjustments for:		
Interest received	(3,243)	(95)
Decrease in debtors	329	164,347
Increase in creditors	149,695	5,049
Net cash provided by operations	<u>181,809</u>	<u>137,708</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.7.22	Cash flow	At 30.6.23
	£	£	£
Net cash			
Cash at bank and in hand	535,687	185,052	720,739
	<u>535,687</u>	<u>185,052</u>	<u>720,739</u>
Total	<u>535,687</u>	<u>185,052</u>	<u>720,739</u>

Lark Children's Centre

Notes to the Financial Statements for the Year Ended 30 June 2023

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Restricted funds can only be used for particular restricted purposes within the objectives of the charity. Restricted funds are subject to restrictions on their expenditure imposed by the donor.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce constant periodic rates of charge on the net obligations outstanding in each period.

2. DONATIONS AND LEGACIES

	2023	2022
	£	£
Grants	1,000	1,000

Grants received, included in the above, are as follows:

	2023	2022
	£	£
Other grants	1,000	1,000

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2023

3. OTHER TRADING ACTIVITIES		2023	2022
		£	£
Other generated income		<u>5,080</u>	<u>8,112</u>
4. INVESTMENT INCOME		2023	2022
		£	£
Deposit account interest		<u>3,243</u>	<u>95</u>
5. INCOME FROM CHARITABLE ACTIVITIES		2023	2022
		£	£
Children's Services Contract	PCC Children's Services Contract	577,845	613,212
Home Safety Scheme	PCC Children's Services Contract	7,313	7,951
Daycare/Nursery Funding	PCC Children's Services Contract	-	20,697
Daycare/Nursery Funding	Daycare/Nursery	-	(3,835)
		<u>585,158</u>	<u>638,025</u>
6. RAISING FUNDS			
Raising donations and legacies		2023	2022
		£	£
FAB Project		1,475	984
Other projects		1,550	-
		<u>3,025</u>	<u>984</u>
7. CHARITABLE ACTIVITIES COSTS			
	Direct	Support	Totals
	Costs	costs (see	
	£	note 8)	£
PCC Children's Services Contract	<u>527,217</u>	<u>29,211</u>	<u>556,428</u>

Lark Children's Centre

**Notes to the Financial Statements - continued
for the Year Ended 30 June 2023**

8. SUPPORT COSTS

	Other £	Governance costs £	Totals £
PCC Children's Services Contract	21,403	7,808	29,211
	<u>21,403</u>	<u>7,808</u>	<u>29,211</u>

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2023 £	2022 £
Rent & service charges	41,540	50,553
	<u>41,540</u>	<u>50,553</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 June 2023 nor for the year ended 30 June 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2023 nor for the year ended 30 June 2022.

11. STAFF COSTS

	2023 £	2022 £
Wages and salaries	437,638	530,659
	<u>437,638</u>	<u>530,659</u>

The average monthly number of employees during the year was as follows:

	2023	2022
Management	2	2
Finance & Administrative	4	4
Children's Services	9	13
Support	2	2
	<u>17</u>	<u>21</u>

No employees received emoluments in excess of £60,000.

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2023

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	1,000	-	1,000
Charitable activities			
PCC Children's Services Contract	6,807	635,053	641,860
Daycare/Nursery	-	(3,835)	(3,835)
Other trading activities	8,112	-	8,112
Investment income	95	-	95
Total	<u>16,014</u>	<u>631,218</u>	<u>647,232</u>
EXPENDITURE ON			
Raising funds	-	984	984
Charitable activities			
PCC Children's Services Contract	50,261	625,130	675,391
Daycare/Nursery	427	2,023	2,450
Total	<u>50,688</u>	<u>628,137</u>	<u>678,825</u>
NET INCOME/(EXPENDITURE)	(34,674)	3,081	(31,593)
RECONCILIATION OF FUNDS			
Total funds brought forward	475,017	35,427	510,444
TOTAL FUNDS CARRIED FORWARD	<u>440,343</u>	<u>38,508</u>	<u>478,851</u>

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023 £	2022 £
Trade debtors	272	1,194
Prepayments and accrued income	593	-
	<u>865</u>	<u>1,194</u>

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2023

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022
	£	£
Trade creditors	168,695	4,788
Social security and other taxes	6,156	10,469
Other creditors	4,784	2,026
Accruals and deferred income	28,090	40,747
	<u>207,725</u>	<u>58,030</u>

15. MOVEMENT IN FUNDS

	At 1.7.22	Net movement in funds	Transfers between funds	At 30.6.23
	£	£	£	£
Unrestricted funds				
General fund	440,343	(23,101)	300,044	717,286
Restricted funds				
PCC Children's Services Contract	38,508	58,129	(300,044)	(203,407)
TOTAL FUNDS	<u>478,851</u>	<u>35,028</u>	<u>-</u>	<u>513,879</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	16,636	(39,737)	(23,101)
Restricted funds			
PCC Children's Services Contract	577,845	(519,716)	58,129
TOTAL FUNDS	<u>594,481</u>	<u>(559,453)</u>	<u>35,028</u>

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2023

15. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.7.21 £	Net movement in funds £	At 30.6.22 £
Unrestricted funds			
General fund	475,017	(34,674)	440,343
Restricted funds			
PCC Home Safety Scheme	-	7,951	7,951
PCC Children's Services Contract	35,427	(15,891)	19,536
Daycare/nursery funding	-	11,021	11,021
	<u>35,427</u>	<u>3,081</u>	<u>38,508</u>
TOTAL FUNDS	<u>510,444</u>	<u>(31,593)</u>	<u>478,851</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	16,014	(50,688)	(34,674)
Restricted funds			
PCC Home Safety Scheme	7,951	-	7,951
PCC Children's Services Contract	609,377	(625,268)	(15,891)
Daycare/nursery funding	13,890	(2,869)	11,021
	<u>631,218</u>	<u>(628,137)</u>	<u>3,081</u>
TOTAL FUNDS	<u>647,232</u>	<u>(678,825)</u>	<u>(31,593)</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.7.21 £	Net movement in funds £	Transfers between funds £	At 30.6.23 £
Unrestricted funds				
General fund	475,017	(57,775)	300,044	717,286
Restricted funds				
PCC Home Safety Scheme	-	7,951	-	7,951
PCC Children's Services Contract	35,427	42,238	(300,044)	(222,379)
Daycare/nursery funding	-	11,021	-	11,021
	<u>35,427</u>	<u>61,210</u>	<u>(300,044)</u>	<u>(203,407)</u>
TOTAL FUNDS	<u>510,444</u>	<u>3,435</u>	<u>-</u>	<u>513,879</u>

Lark Children's Centre

**Notes to the Financial Statements - continued
for the Year Ended 30 June 2023**

15. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	32,650	(90,425)	(57,775)
Restricted funds			
PCC Home Safety Scheme	7,951	-	7,951
PCC Children's Services Contract	1,187,222	(1,144,984)	42,238
Daycare/nursery funding	13,890	(2,869)	11,021
	<u>1,209,063</u>	<u>(1,147,853)</u>	<u>61,210</u>
TOTAL FUNDS	<u><u>1,241,713</u></u>	<u><u>(1,238,278)</u></u>	<u><u>3,435</u></u>

16. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 June 2023.

17. ULTIMATE CONTROLLING PARTY

The charity is under the control of the trustees, who are also the directors of the company.

Lark Children's Centre

**Detailed Statement of Financial Activities
for the Year Ended 30 June 2023**

	2023 £	2022 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Grants	1,000	1,000
Other trading activities		
Other generated income	5,080	8,112
Investment income		
Deposit account interest	3,243	95
Charitable activities		
Children's Services Contract	577,845	613,212
Home Safety Scheme	7,313	7,951
Daycare/Nursery Funding	-	16,862
	585,158	638,025
Total incoming resources	594,481	647,232
EXPENDITURE		
Raising donations and legacies		
FAB Project	1,475	984
Other projects	1,550	-
	3,025	984
Charitable activities		
Wages	437,638	530,659
Rent & service charges	41,540	50,553
Rates and water	2,999	3,270
Insurance	5,917	7,663
Light and heat	2,655	3,218
Telephone	5,252	8,168
Advertising	2,725	7,448
PCC safety equipment	5,762	6,741
Ham Drive charges	6,002	5,561
Cleaning & waste supplies	9,597	12,065
Repairs & renewals	7,130	7,988
Food provisions	-	740
	527,217	644,074
Support costs		
Other		
Telephone	1,242	2,194
Postage and stationery	637	979
Carried forward	1,879	3,173

This page does not form part of the statutory financial statements

Lark Children's Centre

**Detailed Statement of Financial Activities
for the Year Ended 30 June 2023**

	2023	2022
	£	£
Other		
Brought forward	1,879	3,173
Sundries	818	942
Office equipment & software	2,914	4,062
Travel expenses	1,475	891
Payroll charges	3,420	3,344
Bank charges	334	645
Refreshments	774	270
Subscriptions	40	504
Staff training	1,868	7,237
Parenting groups	7,881	2,450
	<hr/>	<hr/>
	21,403	23,518
 Governance costs		
Consultancy fees	3,645	6,265
Accountancy and legal fees	4,163	3,984
	<hr/>	<hr/>
	7,808	10,249
	<hr/>	<hr/>
Total resources expended	559,453	678,825
	<hr/>	<hr/>
Net income/(expenditure)	35,028	(31,593)
	<hr/> <hr/>	<hr/> <hr/>

LARK CHILDREN'S CENTRE

England & Wales - Charity number 1155134

Accounts

REGISTERED COMPANY NUMBER: 04112466 (England and Wales)
REGISTERED CHARITY NUMBER: 1155134

**Report of the Trustees and
Financial Statements
for the Year Ended 30 June 2022
for
Lark Children's Centre**

Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

Lark Children's Centre

**Contents of the Financial Statements
for the Year Ended 30 June 2022**

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Lark Children's Centre

Report of the Trustees for the Year Ended 30 June 2022

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The charitable objects of the company shall be for benefit of pre-school children and their families in Plymouth:

- to advance the education of pre-school children through the provision of nursery facilities which promote their physical, intellectual social and emotional development through safe and simulating play;
- to protect and safeguard the health of the public at large in the area of benefit by the provision of antenatal care, parenting classes, access to health visitors and such other support consistent with these provisions that are charitable according to the law of England and Wales;
- the relief of need in the area of benefit by the provision of debt counselling, money management and budgetary advisory services, and the provision of training and education in skills likely to lead to employment;
- to further the benefit of the residents of Plymouth, without distinction of sex, sexual orientation, race or political, religious or other opinions by association together the said residents and the local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities in the interests of social welfare for recreation and leisure time occupation with the object of improving the conditions of life for the residents.

Lark Children's Centre

Report of the Trustees for the Year Ended 30 June 2022

OBJECTIVES AND ACTIVITIES

Public benefit

LARK Children's Centre has worked hard to recover from Covid restrictions to provide a range of services to meet local needs within Cluster 3 which consists of three Children's Centres areas, LARK, Morice Town and Popin. This report reflects the eighth year of delivery since LARK gained the tender for Cluster 3 in July 2014.

Lark has joined a partnership with Livewell (Lead), Action for Children, Hamoaze House and Harbour Centre to submit a tender to develop the future early help offer along with Plymouth City Council. The tender was submitted at the beginning of November 2021 and was accepted as the successful bid in December 2021/ January 2022. A memorandum of understanding was signed between these partners in March 2022. There is no budget attached to this tender as it is for shaping the services, but we wanted to be part of this city-wide conversation. The infrastructure is developing, and LARK will not know if there will be a future tender to be involved in the delivery of the new family hub services. The current contract date has been extended to March 2023 and further extensions are being discussed.

We have promoted our objectives of advancing the education of pre-school children within LARK Children's Centre Daycare and we offered high levels of support to children with additional needs up to the end of August 2021 when the Daycare was closed. This went smoothly with children getting places elsewhere. A few families later stopped working due to higher costs. All staff that wanted to go for another job were successful and LARK was able to offer a family support worker role to one of the Daycare staff. The Croner's HR support we engaged was very helpful in carrying out this process.

LARK Children's Centres have increased the access to groups since September 2021 and this is improving more as Covid infections decreased somewhat. We still make use of a variety of online contacts to meet people's needs. Staff have been through training to deliver courses for parents and these in-person groups were being offered at the end of this time period, June 22.

This year definitely saw a return to more universal services, and we are pleased to offer families more regular access to our groups. During this period LARK Cluster supported 199 children (reach), who accessed universal services resulting in a volume of 1,535. There were 150 ante-natal and post-natal mothers received support with breastfeeding. Children directly supported through outreach was 277 (reach) for a volume of 1,301 for families based in Cluster 3.

This year consolidated changes to the data gathering and reporting systems which included improvements to the E-start system. However, the developing family hub agenda will result in further periods of data system transformation. The close work with social care partners continues to be a significant and demanding aspect of our work and is likely to increase with the future family hubs partnerships. The midwifery offer has stopped at LARK, and we are trying to encourage this service back into LARK and Morice Town buildings. Programme development include plans for active involvement with the partnership to develop family hubs strategies.

LARK is working to respond to the increasing issues of financial hardship, with costs rising and wages and benefits not meeting the gap. Rising debt is already evident. Hopefully there will be national strategies to ameliorate the ever-increasing drains of family budgets and the ensuing hardship.

STRATEGIC REPORT

Principal funding sources

The principal funding source is our contracted grant funding from Plymouth City Council (PCC) and until August 2021 this was supplemented by the PCC Early Childhood Grant and Me 2 funding for preschool children. Some of the few small grants we previously applied for to fund projects, including the Peninsula Medical School students, were disrupted by Covid and the Daycare closure. The current contracted period to deliver Children's Centre services across Cluster 3 was extended to 31 March 2023 and discussion is underway to decide the next extension period until the family hubs are in place.

Investment policy and objectives

The charity retains a sufficient working capital in bank current accounts to cover expenditure for the short term period. The Management Committee have decided to invest the cash balance in excess of short term requirements in bank deposit accounts offering the best return available at the time, deposit performance and return rates are constantly monitored.

Reserves policy

The Management Committee's policy is to maintain unrestricted reserves which are equivalent to at least three months unrestricted expenditure. This is considered to be a sufficient level of reserves for the charity. The balance of unrestricted funds at 30 June 2022 was £440,205.

Lark Children's Centre
Report of the Trustees
for the Year Ended 30 June 2022

STRATEGIC REPORT

Future plans

LARK is focussed on the successful delivery of the Children's Centre contract which requires regular data collection to confirm that we are meeting the contracted targets. We want to keep services robust so that the future transition into family hub partnerships is secure. LARK is part of the early help transformation and are involved in developing the agenda for change along with the partners in the tender bid and Plymouth City Council. We are keeping staff updated and encouraging them to be part of the process.

This report covers the eighth year of contract delivery under this current tender and the data collected indicates that across most targets consistent progress continues to be made in recovery from Covid disruptions. The work of staff across the Cluster has developed well. LARK Cluster has worked to maintain best practice even in adverse circumstances. LARK continues to work ever more closely in partnership with speech and language, inclusion team, PDAS, Job Centre Plus, Police, Public Health, Midwifery, Early Years settings and Health Visitors to name a few of our partners that contribute to our joint service delivery and we are hoping to increase midwifery services in the future.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The organisation is a charitable company limited by guarantee, incorporated on 17 November 2000 and registered as a charity on 31 December 2013. The company was established under a Memorandum of Association which created the objects and powers of the company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1. One of the monthly management meetings each quarter serves as the Advisory board where contract review data is shared.

Recruitment and appointment of new trustees

The directors of the company are also charity trustees for the purpose of charity law and under the company's articles are known as members of the Management Committee. All members of the Management Committee give their time voluntarily and receive no benefits from the charity.

Induction and training of new trustees

Prospective trustees are given the opportunity to attend the main Management Committee meetings for several months so that they can judge the level of commitment required and see if they feel comfortable with the responsibilities of being a trustee. They will receive key documents and minutes of previous meetings to familiarise themselves with the current affairs of the committee. They are invited to observe at first hand the work being carried out within the charity. A new trustee will be given a full induction programme covering all aspects of the work of the charity, its governance and finances.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

04112466 (England and Wales)

Registered Charity number

1155134

Registered office

Sure Start Shop
The Beacon
Lark Hill
Plymouth
Devon
PL2 2LL

Lark Children's Centre
Report of the Trustees
for the Year Ended 30 June 2022

Trustees

R McManus
D Gould
S Blight
Ms W Davis
Ms T Archman
Miss J S Potter Director (resigned 17/8/2022)

Company Secretary

Mrs S Raspison

Independent Examiner

Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

Bankers

Lloyds TSB
8 Royal Parade
Plymouth
Devon
PL1 1DS

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on *6 March 2023* and signed on the board's behalf by:



.....
R McManus - Trustee

**Independent Examiner's Report to the Trustees of
Lark Children's Centre**

Independent examiner's report to the trustees of Lark Children's Centre ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 June 2022.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of ICAEW which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Ian Sheppard
ICAEW
Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

Date:

Lark Children's Centre

Statement of Financial Activities
(Incorporating an Income and Expenditure Account)
for the Year Ended 30 June 2022

	Notes	Unrestricted fund £	Restricted funds £	2022 Total funds £	2021 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	1,000	-	1,000	11,379
Charitable activities					
PCC Children's Services Contract Daycare/Nursery		6,807	635,053 (3,835)	641,860 (3,835)	816,779 -
Other trading activities	3	8,112	-	8,112	4,680
Investment income	4	95	-	95	433
Total		<u>16,014</u>	<u>631,218</u>	<u>647,232</u>	<u>833,271</u>
EXPENDITURE ON					
Raising funds	6	-	984	984	4,084
Charitable activities					
PCC Children's Services Contract Daycare/Nursery	7	50,261 427	625,130 2,023	675,391 2,450	766,174 -
Other		-	-	-	19,888
Total		<u>50,688</u>	<u>628,137</u>	<u>678,825</u>	<u>790,146</u>
NET INCOME/(EXPENDITURE)		(34,674)	3,081	(31,593)	43,125
RECONCILIATION OF FUNDS					
Total funds brought forward		475,017	35,427	510,444	467,319
TOTAL FUNDS CARRIED FORWARD		<u>440,343</u>	<u>38,508</u>	<u>478,851</u>	<u>510,444</u>

The notes form part of these financial statements

Lark Children's Centre

Balance Sheet
30 June 2022

	Notes	Unrestricted fund £	Restricted funds £	2022 Total funds £	2021 Total funds £
CURRENT ASSETS					
Debtors	13	1,194	-	1,194	165,541
Cash at bank and in hand		443,937	91,750	535,687	397,884
		<u>445,131</u>	<u>91,750</u>	<u>536,881</u>	<u>563,425</u>
CREDITORS					
Amounts falling due within one year	14	(4,788)	(53,242)	(58,030)	(52,981)
		<u>440,343</u>	<u>38,508</u>	<u>478,851</u>	<u>510,444</u>
NET CURRENT ASSETS					
		<u>440,343</u>	<u>38,508</u>	<u>478,851</u>	<u>510,444</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		<u>440,343</u>	<u>38,508</u>	<u>478,851</u>	<u>510,444</u>
NET ASSETS					
		<u>440,343</u>	<u>38,508</u>	<u>478,851</u>	<u>510,444</u>
FUNDS					
	15				
Unrestricted funds				440,343	475,017
Restricted funds				38,508	35,427
				<u>478,851</u>	<u>510,444</u>
TOTAL FUNDS					
				<u>478,851</u>	<u>510,444</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 June 2022.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 June 2022 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 6 March 2023 and were signed on its behalf by:



R McManus - Trustee

Lark Children's Centre

Cash Flow Statement
for the Year Ended 30 June 2022

	Notes	2022 £	2021 £
Cash flows from operating activities			
Cash generated from operations	1	<u>137,708</u>	<u>(304,795)</u>
Net cash provided by/(used in) operating activities		<u>137,708</u>	<u>(304,795)</u>
Cash flows from investing activities			
Interest received		<u>95</u>	<u>433</u>
Net cash provided by investing activities		<u>95</u>	<u>433</u>
Change in cash and cash equivalents in the reporting period		<u>137,803</u>	<u>(304,362)</u>
Cash and cash equivalents at the beginning of the reporting period		<u>397,884</u>	<u>702,246</u>
Cash and cash equivalents at the end of the reporting period		<u><u>535,687</u></u>	<u><u>397,884</u></u>

The notes form part of these financial statements

Lark Children's Centre

Notes to the Cash Flow Statement
for the Year Ended 30 June 2022

1. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2022	2021
	£	£
Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities)	(31,593)	43,125
Adjustments for:		
Interest received	(95)	(433)
Decrease/(increase) in debtors	164,347	(162,891)
Increase/(decrease) in creditors	5,049	(184,596)
Net cash provided by/(used in) operations	<u>137,708</u>	<u>(304,795)</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.7.21	Cash flow	At 30.6.22
	£	£	£
Net cash			
Cash at bank and in hand	397,884	137,803	535,687
	<u>397,884</u>	<u>137,803</u>	<u>535,687</u>
Total	<u>397,884</u>	<u>137,803</u>	<u>535,687</u>

Lark Children's Centre

Notes to the Financial Statements for the Year Ended 30 June 2022

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Restricted funds can only be used for particular restricted purposes within the objectives of the charity. Restricted funds are subject to restrictions on their expenditure imposed by the donor.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce constant periodic rates of charge on the net obligations outstanding in each period.

2. DONATIONS AND LEGACIES

	2022	2021
	£	£
Grants	1,000	11,379

Grants received, included in the above, are as follows:

	2022	2021
	£	£
Other grants	1,000	11,379

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2022

3. OTHER TRADING ACTIVITIES		2022	2021
		£	£
Other generated income		<u>8,112</u>	<u>4,680</u>
4. INVESTMENT INCOME		2022	2021
		£	£
Deposit account interest		<u>95</u>	<u>433</u>
5. INCOME FROM CHARITABLE ACTIVITIES		2022	2021
		£	£
Children's Services Contract	Activity	613,212	637,000
Home Safety Scheme	PCC Children's Services Contract	7,951	-
Daycare/Nursery Funding	PCC Children's Services Contract	20,697	179,779
Daycare/Nursery Funding	Daycare/Nursery	<u>(3,835)</u>	<u>-</u>
		<u>638,025</u>	<u>816,779</u>
6. RAISING FUNDS			
Raising donations and legacies		2022	2021
		£	£
FAB Project		984	1,967
Other projects		-	2,117
		<u>984</u>	<u>4,084</u>
7. CHARITABLE ACTIVITIES COSTS			
	Direct	Support	Totals
	Costs	costs (see	
	£	note 8)	£
PCC Children's Services Contract	635,906	39,485	675,391
Daycare/Nursery	8,168	(5,718)	2,450
	<u>644,074</u>	<u>33,767</u>	<u>677,841</u>

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2022

8. SUPPORT COSTS

	Other	Governance	Totals
	£	costs	£
	£	£	£
PCC Children's Services Contract	29,236	10,249	39,485
Daycare/Nursery	(5,718)	-	(5,718)
	<u>23,518</u>	<u>10,249</u>	<u>33,767</u>

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2022	2021
	£	£
Rent & service charges	<u>50,553</u>	<u>72,202</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 June 2022 nor for the year ended 30 June 2021.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2022 nor for the year ended 30 June 2021.

11. STAFF COSTS

	2022	2021
	£	£
Wages and salaries	<u>530,659</u>	<u>641,688</u>
	<u>530,659</u>	<u>641,688</u>

The average monthly number of employees during the year was as follows:

	2022	2021
Management	2	2
Finance & Administrative	4	5
Daycare	-	8
Children's Services	13	15
Support	2	3
	<u>21</u>	<u>33</u>

No employees received emoluments in excess of £60,000.

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2022

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	11,379	-	11,379
Charitable activities			
PCC Children's Services Contract	81,234	735,545	816,779
Other trading activities	4,680	-	4,680
Investment income	433	-	433
Total	<u>97,726</u>	<u>735,545</u>	<u>833,271</u>
EXPENDITURE ON			
Raising funds	-	4,084	4,084
Charitable activities			
PCC Children's Services Contract	75,506	690,668	766,174
Other	2,574	17,314	19,888
Total	<u>78,080</u>	<u>712,066</u>	<u>790,146</u>
NET INCOME	19,646	23,479	43,125
RECONCILIATION OF FUNDS			
Total funds brought forward	455,371	11,948	467,319
TOTAL FUNDS CARRIED FORWARD	<u><u>475,017</u></u>	<u><u>35,427</u></u>	<u><u>510,444</u></u>
13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		2022	2021
		£	£
Trade debtors		1,194	164,611
Prepayments and accrued income		-	930
		<u>1,194</u>	<u>165,541</u>

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2022

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Trade creditors	4,788	14,953
Social security and other taxes	10,469	4,246
Other creditors	2,026	4,095
Accruals and deferred income	40,747	29,687
	<u>58,030</u>	<u>52,981</u>

15. MOVEMENT IN FUNDS

	At 1.7.21	Net movement in funds	At 30.6.22
	£	£	£
Unrestricted funds			
General fund	475,017	(34,674)	440,343
Restricted funds			
PCC Home Safety Scheme	-	7,951	7,951
PCC Children's Services Contract	35,427	(15,891)	19,536
Daycare/nursery funding	-	11,021	11,021
	<u>35,427</u>	<u>3,081</u>	<u>38,508</u>
TOTAL FUNDS	<u>510,444</u>	<u>(31,593)</u>	<u>478,851</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	16,014	(50,688)	(34,674)
Restricted funds			
PCC Home Safety Scheme	7,951	-	7,951
PCC Children's Services Contract	609,377	(625,268)	(15,891)
Daycare/nursery funding	13,890	(2,869)	11,021
	<u>631,218</u>	<u>(628,137)</u>	<u>3,081</u>
TOTAL FUNDS	<u>647,232</u>	<u>(678,825)</u>	<u>(31,593)</u>

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2022

15. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.7.20 £	Net movement in funds £	At 30.6.21 £
Unrestricted funds			
General fund	455,371	19,646	475,017
Restricted funds			
PCC Children's Services Contract	11,948	23,479	35,427
TOTAL FUNDS	<u>467,319</u>	<u>43,125</u>	<u>510,444</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	97,726	(78,080)	19,646
Restricted funds			
PCC Children's Services Contract	735,545	(712,066)	23,479
TOTAL FUNDS	<u>833,271</u>	<u>(790,146)</u>	<u>43,125</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.7.20 £	Net movement in funds £	At 30.6.22 £
Unrestricted funds			
General fund	455,371	(15,028)	440,343
Restricted funds			
PCC Home Safety Scheme	-	7,951	7,951
PCC Children's Services Contract	11,948	7,588	19,536
Daycare/nursery funding	-	11,021	11,021
	<u>11,948</u>	<u>26,560</u>	<u>38,508</u>
TOTAL FUNDS	<u>467,319</u>	<u>11,532</u>	<u>478,851</u>

Lark Children's Centre

**Notes to the Financial Statements - continued
for the Year Ended 30 June 2022**

15. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	113,740	(128,768)	(15,028)
Restricted funds			
PCC Home Safety Scheme	7,951	-	7,951
PCC Children's Services Contract	1,344,922	(1,337,334)	7,588
Daycare/nursery funding	13,890	(2,869)	11,021
	<u>1,366,763</u>	<u>(1,340,203)</u>	<u>26,560</u>
TOTAL FUNDS	<u>1,480,503</u>	<u>(1,468,971)</u>	<u>11,532</u>

16. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 June 2022.

17. ULTIMATE CONTROLLING PARTY

The charity is under the control of the trustees, who are also the directors of the company.

Lark Children's Centre

Detailed Statement of Financial Activities
for the Year Ended 30 June 2022

	2022 £	2021 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Grants	1,000	11,379
Other trading activities		
Other generated income	8,112	4,680
Investment income		
Deposit account interest	95	433
Charitable activities		
Children's Services Contract	613,212	637,000
Home Safety Scheme	7,951	-
Daycare/Nursery Funding	16,862	179,779
	<u>638,025</u>	<u>816,779</u>
Total incoming resources	647,232	833,271
EXPENDITURE		
Raising donations and legacies		
FAB Project	984	1,967
Other projects	-	2,117
	<u>984</u>	<u>4,084</u>
Charitable activities		
Wages	530,659	641,688
Rent & service charges	50,553	72,202
Rates and water	3,270	3,559
Insurance	7,663	7,369
Light and heat	3,218	2,531
Telephone	8,168	7,267
Advertising	7,448	1,564
PCC safety equipment	6,741	30
Ham Drive charges	5,561	5,699
Cleaning & waste supplies	12,065	5,734
Repairs & renewals	7,988	8,161
Daycare resources	-	458
Food provisions	740	7,679
	<u>644,074</u>	<u>763,941</u>
Support costs		
Other		
Telephone	2,194	2,233
Carried forward	2,194	2,233

This page does not form part of the statutory financial statements

Lark Children's Centre

**Detailed Statement of Financial Activities
for the Year Ended 30 June 2022**

	2022	2021
	£	£
Other		
Brought forward	2,194	2,233
Postage and stationery	979	1,297
Sundries	942	523
Office equipment & software	4,062	4,683
Travel expenses	891	549
Payroll charges	3,344	4,071
Bank charges	645	186
Refreshments	270	59
Subscriptions	504	563
Staff training	7,237	48
Parenting groups	2,450	-
	23,518	14,212
 Governance costs		
Consultancy fees	6,265	4,218
Accountancy and legal fees	3,984	3,691
	10,249	7,909
 Total resources expended	678,825	790,146
 Net (expenditure)/income	(31,593)	43,125

LARK CHILDREN'S CENTRE

England & Wales - Charity number 1155134

Accounts

REGISTERED COMPANY NUMBER: 04112466 (England and Wales)
REGISTERED CHARITY NUMBER: 1155134

**Report of the Trustees and
Financial Statements
for the Year Ended 30 June 2021
for
Lark Children's Centre**

Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

Lark Children's Centre

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Lark Children's Centre
Report of the Trustees
for the Year Ended 30 June 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The charitable objects of the company shall be for benefit of pre-school children and their families in Plymouth:

- to advance the education of pre-school children through the provision of nursery facilities which promote their physical, intellectual social and emotional development through safe and simulating play;
- to protect and safeguard the health of the public at large in the area of benefit by the provision of antenatal care, parenting classes, access to health visitors and such other support consistent with these provisions that are charitable according to the law of England and Wales;
- the relief of need in the area of benefit by the provision of debt counselling, money management and budgetary advisory services, and the provision of training and education in skills likely to lead to employment;
- to further the benefit of the residents of Plymouth, without distinction of sex, sexual orientation, race or political, religious or other opinions by association together the said residents and the local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities in the interests of social welfare for recreation and leisure time occupation with the object of improving the conditions of life for the residents.

Lark Children's Centre

Report of the Trustees for the Year Ended 30 June 2021

OBJECTIVES AND ACTIVITIES

Public benefit

LARK Children's Centre has continued to provide a range of services to meet local needs within Cluster 3 which consists of three Children's Centres areas, LARK, Morice Town and Popin. This report reflects the seventh year of delivery since LARK gained the tender for Cluster 3 in July 2014. There is a current partnership tender for the early help family hub delivery which will supersede the Children's Centre agenda. Lark is in dialogue with partner organisations in preparation. The current contract date has been extended to December 2022.

We have promoted our objectives of advancing the education of pre-school children within LARK Children's Centre Daycare and we offered high levels of support to children with additional needs. However, the preparation for the closure of the Daycare has been underway this year as the service is not financially sustainable. Covid 19 safety measures and risk assessments were in place across the Children's Centres and the Daycare. June 1 2020 saw the government agree all early years settings could provide full services however there was less demand than usual. LARK Children's Centre Daycare had a tender process and staff were set to TUPE over to Discovery Mat. In February 2021 we were informed by Plymouth City Council that the transfer would not happen. LARK sought HR support to start redundancy consultations in April 2021 with all the Daycare staff.

LARK Children's Centre has continued the delivery to families with many staff working from home and managing to engage families through Facebook, Facetime, WhatsApp, Skype and telephone, both calls and texts. There have been outdoor meetings with families and our baby groups started up in March 2021.

This year saw a reduction in universal services however referrals into family support staff have risen over 30% on the period last year. During this period LARK Cluster supported 80 babies or children (reach), who accessed universal services. There were 180 post-natal mothers who had meaningful contact with the LARK children's centres. Over 220 ante-natal and post-natal mothers received support with breastfeeding. Children directly supported through outreach was over 700 for our families based in Cluster 3.

Over this year there continued to be evolving changes to the data gathering and reporting systems which include improvements to the E-start system. This will enhance monitoring of LARK's proactive outreach support to families and our close work with midwives, health visitors and a range of partners safeguards families and results in targeted work. The close work with social care partners continues to be a significant and increasing aspect of our work. The midwifery offer has stopped at LARK so we will work to ensure we can link with pregnant women in our area. Programme development includes strategies to reintroduce universal services in September 2021 to gain access to more families.

LARK has recognised increasing issues of financial hardship, with entering the Covid pandemic at the end of this year marking a huge change in family financial situations. LARK has had to move a lot of delivery to online or telephone platforms. The implementation of Universal Credit continues to be part of the increasing difficulties families experience.

STRATEGIC REPORT

Principal funding sources

The principal funding source is our contracted grant funding from Plymouth City Council (PCC) along with the PCC Early Childhood Grant and Me 2 funding for preschool children. There are a few small grants we apply for to fund projects, including the Peninsula Medical School students in this year but Covid has disrupted this stream. The current contracted period to deliver Children's Centre services across Cluster 3 has been extended to 31 December 2022.

Investment policy and objectives

The charity retains a sufficient working capital in bank current accounts to cover expenditure for the short term period. The Management Committee have decided to invest the cash balance in excess of short term requirements in bank deposit accounts offering the best return available at the time, deposit performance and return rates are constantly monitored.

Reserves policy

The Management Committee's policy is to maintain unrestricted reserves which are equivalent to at least three months unrestricted expenditure. This is considered to be a sufficient level of reserves for the charity. The balance of unrestricted funds at 30 June 2021 was £475,017.

Lark Children's Centre

Report of the Trustees for the Year Ended 30 June 2021

STRATEGIC REPORT

Future plans

LARK is focussed on the successful delivery of the Children's Centre contract which requires regular data collection to confirm that we are meeting the contracted targets. The consultation process has been underway to develop the early help offer and design the tender for the next phase of delivery under a "family hub" service for 0-19 year olds. The specifics of the next tender has been published and Lark is engaged with partners to look at the tender. The adaptation of LARK's model and goals within the next phase of Children's Centres is still unclear but many of the current roles will be maintained. The planned tender transfer of the Daycare will now not happen and the Daycare will be closed for business.

This report covers the seventh year of contract delivery under this current tender and the data collected indicates that across most targets consistent progress continues to be made, even with the Covid disruption in March 2020. The work of staff across the Cluster has developed well. LARK Cluster has worked to maintain best practice even in adverse circumstances. LARK continues to work ever more closely in partnership with speech and language, inclusion team, PDAS, Job Centre Plus, Police, Public Health, Midwifery, Early Years settings and Health Visitors to name a few of our partners that contribute to our joint service delivery but are now renegotiating their service delivery in view of the risks from Covid.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The organisation is a charitable company limited by guarantee, incorporated on 17 November 2000 and registered as a charity on 31 December 2013. The company was established under a Memorandum of Association which created the objects and powers of the company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1. One of the monthly management meetings each quarter serves as the Advisory board where contract review data is shared.

Recruitment and appointment of new trustees

The directors of the company are also charity trustees for the purpose of charity law and under the company's articles are known as members of the Management Committee. All members of the Management Committee give their time voluntarily and receive no benefits from the charity.

Induction and training of new trustees

Prospective trustees are given the opportunity to attend the main Management Committee meetings for several months so that they can judge the level of commitment required and see if they feel comfortable with the responsibilities of being a trustee. They will receive key documents and minutes of previous meetings to familiarise themselves with the current affairs of the committee. They are invited to observe at first hand the work being carried out within the charity. A new trustee will be given a full induction programme covering all aspects of the work of the charity, its governance and finances.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

04112466 (England and Wales)

Registered Charity number

1155134

Registered office

Sure Start Shop
The Beacon
Lark Hill
Plymouth
Devon
PL2 2LL

Lark Children's Centre

Report of the Trustees
for the Year Ended 30 June 2021

Trustees

R McManus
D Gould
S Blight
Ms W Davis
Ms T Archman
Miss J S Potter Director

Company Secretary

Mrs S Raspison

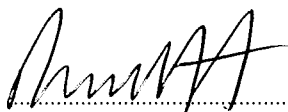
Independent Examiner

Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

Bankers

Lloyds TSB
8 Royal Parade
Plymouth
Devon
PL1 1DS

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 7/12/21 and signed on the board's behalf by:



.....
R McManus - Trustee

**Independent Examiner's Report to the Trustees of
Lark Children's Centre**

Independent examiner's report to the trustees of Lark Children's Centre ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 June 2021.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of ICAEW which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Ian Sheppard
ICAEW
Sheppards Accountants Limited
22 The Square
The Millfields
Plymouth
Devon
PL1 3JX

Date: 7/12/21

Lark Children's Centre

Statement of Financial Activities
(Incorporating an Income and Expenditure Account)
for the Year Ended 30 June 2021

	Notes	Unrestricted fund £	Restricted funds £	2021 Total funds £	2020 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	11,379	-	11,379	5,752
Charitable activities					
PCC Children's Services Contract	5	81,234	735,545	816,779	870,746
Daycare/Nursery		-	-	-	(1,295)
Other trading activities	3	4,680	-	4,680	5,364
Investment income	4	433	-	433	2,706
Total		<u>97,726</u>	<u>735,545</u>	<u>833,271</u>	<u>883,273</u>
EXPENDITURE ON					
Raising funds	6	-	4,084	4,084	14,547
Charitable activities					
PCC Children's Services Contract	7	75,506	690,668	766,174	877,019
Other		<u>2,574</u>	<u>17,314</u>	<u>19,888</u>	<u>-</u>
Total		<u>78,080</u>	<u>712,066</u>	<u>790,146</u>	<u>891,566</u>
NET INCOME/(EXPENDITURE)		<u>19,646</u>	<u>23,479</u>	<u>43,125</u>	<u>(8,293)</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>455,371</u>	<u>11,948</u>	<u>467,319</u>	<u>475,612</u>
TOTAL FUNDS CARRIED FORWARD		<u><u>475,017</u></u>	<u><u>35,427</u></u>	<u><u>510,444</u></u>	<u><u>467,319</u></u>

The notes form part of these financial statements

Lark Children's Centre

Balance Sheet
30 June 2021

	Notes	Unrestricted fund £	Restricted funds £	2021 Total funds £	2020 Total funds £
CURRENT ASSETS					
Debtors	13	165,541	-	165,541	2,650
Cash at bank and in hand		324,429	73,455	397,884	702,246
		<u>489,970</u>	<u>73,455</u>	<u>563,425</u>	<u>704,896</u>
CREDITORS					
Amounts falling due within one year	14	(14,953)	(38,028)	(52,981)	(237,577)
		<u>475,017</u>	<u>35,427</u>	<u>510,444</u>	<u>467,319</u>
NET CURRENT ASSETS					
		<u>475,017</u>	<u>35,427</u>	<u>510,444</u>	<u>467,319</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		<u>475,017</u>	<u>35,427</u>	<u>510,444</u>	<u>467,319</u>
NET ASSETS					
		<u>475,017</u>	<u>35,427</u>	<u>510,444</u>	<u>467,319</u>
FUNDS					
	15			475,017	455,371
Unrestricted funds				35,427	11,948
Restricted funds				<u>510,444</u>	<u>467,319</u>
TOTAL FUNDS					
				<u>510,444</u>	<u>467,319</u>

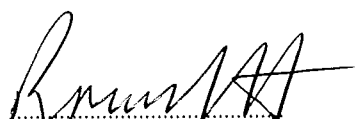
The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 June 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 June 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 7/12/21 and were signed on its behalf by:



R McManus - Trustee

The notes form part of these financial statements

Lark Children's Centre

**Cash Flow Statement
for the Year Ended 30 June 2021**

	Notes	2021 £	2020 £
Cash flows from operating activities			
Cash generated from operations	1	(304,795)	(4,934)
Net cash used in operating activities		<u>(304,795)</u>	<u>(4,934)</u>
Cash flows from investing activities			
Interest received		<u>433</u>	<u>2,706</u>
Net cash provided by investing activities		<u>433</u>	<u>2,706</u>
Change in cash and cash equivalents in the reporting period			
Cash and cash equivalents at the beginning of the reporting period		<u>702,246</u>	<u>704,474</u>
Cash and cash equivalents at the end of the reporting period		<u><u>397,884</u></u>	<u><u>702,246</u></u>

The notes form part of these financial statements

Lark Children's Centre

Notes to the Cash Flow Statement
for the Year Ended 30 June 2021

1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2021 £	2020 £
Net income/(expenditure) for the reporting period (as per the Statement of Financial Activities)	43,125	(8,293)
Adjustments for:		
Interest received	(433)	(2,706)
(Increase)/decrease in debtors	(162,891)	21,519
Decrease in creditors	(184,596)	(15,454)
Net cash used in operations	<u>(304,795)</u>	<u>(4,934)</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.7.20 £	Cash flow £	At 30.6.21 £
Net cash			
Cash at bank and in hand	702,246	(304,362)	397,884
	<u>702,246</u>	<u>(304,362)</u>	<u>397,884</u>
Total	<u>702,246</u>	<u>(304,362)</u>	<u>397,884</u>

The notes form part of these financial statements

Lark Children's Centre

Notes to the Financial Statements for the Year Ended 30 June 2021

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Restricted funds can only be used for particular restricted purposes within the objectives of the charity. Restricted funds are subject to restrictions on their expenditure imposed by the donor.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce constant periodic rates of charge on the net obligations outstanding in each period.

2. DONATIONS AND LEGACIES

	2021	2020
	£	£
Grants	11,379	5,752

Grants received, included in the above, are as follows:

	2021	2020
	£	£
Other grants	11,379	5,752

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2021

3. OTHER TRADING ACTIVITIES		2021	2020
		£	£
Other generated income		<u>4,680</u>	<u>5,364</u>
4. INVESTMENT INCOME		2021	2020
		£	£
Deposit account interest		<u>433</u>	<u>2,706</u>
5. INCOME FROM CHARITABLE ACTIVITIES		2021	2020
		£	£
Grants	Activity		
	PCC Children's Services Contract	-	15,855
Children's Services Contract	PCC Children's Services Contract	637,000	637,000
Home Safety Scheme	PCC Children's Services Contract	-	16,865
Daycare/Nursery Funding	PCC Children's Services Contract	179,779	201,026
Daycare/Nursery Funding	Daycare/Nursery	-	(1,295)
		<u>816,779</u>	<u>869,451</u>
6. RAISING FUNDS			
Raising donations and legacies		2021	2020
		£	£
Safety equipment		-	2,230
Crèche for groups		-	2,258
FAB Project		1,967	2,008
Other projects		2,117	8,051
		<u>4,084</u>	<u>14,547</u>
7. CHARITABLE ACTIVITIES COSTS			
		Direct	Support
		Costs	costs (see
		£	note 8)
		£	Totals
PCC Children's Services Contract		<u>763,941</u>	<u>2,233</u>
			<u>766,174</u>

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2021

8. SUPPORT COSTS

	Other £	Governance costs £	Totals £
Other resources expended	11,979	7,909	19,888
PCC Children's Services Contract	2,233	-	2,233
	<u>14,212</u>	<u>7,909</u>	<u>22,121</u>

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2021 £	2020 £
Rent & service charges	<u>72,202</u>	<u>86,680</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 June 2021 nor for the year ended 30 June 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2021 nor for the year ended 30 June 2020.

11. STAFF COSTS

	2021 £	2020 £
Wages and salaries	<u>641,688</u>	<u>688,062</u>
	<u>641,688</u>	<u>688,062</u>

The average monthly number of employees during the year was as follows:

	2021	2020
Management	2	2
Finance & Administrative	5	5
Daycare	8	11
Children's Services	15	13
Support	3	3
	<u>33</u>	<u>34</u>

No employees received emoluments in excess of £60,000.

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2021

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	5,752	-	5,752
Charitable activities			
PCC Children's Services Contract	112,708	758,038	870,746
Daycare/Nursery	(1,295)	-	(1,295)
Other trading activities	5,364	-	5,364
Investment income	2,706	-	2,706
Total	<u>125,235</u>	<u>758,038</u>	<u>883,273</u>
EXPENDITURE ON			
Raising funds	-	14,547	14,547
Charitable activities			
PCC Children's Services Contract	89,247	787,772	877,019
Total	<u>89,247</u>	<u>802,319</u>	<u>891,566</u>
NET INCOME/(EXPENDITURE)	<u>35,988</u>	<u>(44,281)</u>	<u>(8,293)</u>
RECONCILIATION OF FUNDS			
Total funds brought forward	<u>419,383</u>	<u>56,229</u>	<u>475,612</u>
TOTAL FUNDS CARRIED FORWARD	<u><u>455,371</u></u>	<u><u>11,948</u></u>	<u><u>467,319</u></u>

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021 £	2020 £
Trade debtors	164,611	2,650
Prepayments and accrued income	930	-
	<u>165,541</u>	<u>2,650</u>

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2021

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Trade creditors	14,953	5,040
Social security and other taxes	4,246	13,836
Other creditors	4,095	-
Accruals and deferred income	29,687	218,701
	<u>52,981</u>	<u>237,577</u>

15. MOVEMENT IN FUNDS

	At 1.7.20	Net movement in funds	At 30.6.21
	£	£	£
Unrestricted funds			
General fund	455,371	19,646	475,017
Restricted funds			
PCC Children's Services Contract	11,948	23,479	35,427
TOTAL FUNDS	<u>467,319</u>	<u>43,125</u>	<u>510,444</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	97,726	(78,080)	19,646
Restricted funds			
PCC Children's Services Contract	735,545	(712,066)	23,479
TOTAL FUNDS	<u>833,271</u>	<u>(790,146)</u>	<u>43,125</u>

Comparatives for movement in funds

	At 1.7.19	Net movement in funds	At 30.6.20
	£	£	£
Unrestricted funds			
General fund	419,383	35,988	455,371
Restricted funds			
PCC Children's Services Contract	56,229	(44,281)	11,948
TOTAL FUNDS	<u>475,612</u>	<u>(8,293)</u>	<u>467,319</u>

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2021

15. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	125,235	(89,247)	35,988
Restricted funds			
PCC Children's Services Contract	758,038	(802,319)	(44,281)
TOTAL FUNDS	<u>883,273</u>	<u>(891,566)</u>	<u>(8,293)</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.7.19 £	Net movement in funds £	At 30.6.21 £
Unrestricted funds			
General fund	419,383	55,634	475,017
Restricted funds			
PCC Children's Services Contract	56,229	(20,802)	35,427
TOTAL FUNDS	<u>475,612</u>	<u>34,832</u>	<u>510,444</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	222,961	(167,327)	55,634
Restricted funds			
PCC Children's Services Contract	1,493,583	(1,514,385)	(20,802)
TOTAL FUNDS	<u>1,716,544</u>	<u>(1,681,712)</u>	<u>34,832</u>

Lark Children's Centre

Notes to the Financial Statements - continued
for the Year Ended 30 June 2021

16. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 June 2021.

17. ULTIMATE CONTROLLING PARTY

The charity is under the control of the trustees, who are also the directors of the company.

Lark Children's Centre

Detailed Statement of Financial Activities
for the Year Ended 30 June 2021

	2021 £	2020 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Grants	11,379	5,752
Other trading activities		
Other generated income	4,680	5,364
Investment income		
Deposit account interest	433	2,706
Charitable activities		
Grants	-	15,855
Children's Services Contract	637,000	637,000
Home Safety Scheme	-	16,865
Daycare/Nursery Funding	179,779	199,731
	<hr/>	<hr/>
	816,779	869,451
Total incoming resources	<hr/>	<hr/>
	833,271	883,273
EXPENDITURE		
Raising donations and legacies		
Safety equipment	-	2,230
Crèche for groups	-	2,258
FAB Project	1,967	2,008
Other projects	2,117	8,051
	<hr/>	<hr/>
	4,084	14,547
Charitable activities		
Wages	641,688	688,062
Rent & service charges	72,202	86,680
Rates and water	3,559	5,408
Insurance	7,369	7,611
Light and heat	2,531	2,368
Telephone	7,267	7,273
Advertising	1,564	2,464
PCC safety equipment	30	12,365
Ham Drive charges	5,699	10,260
Cleaning & waste supplies	5,734	5,041
Repairs & renewals	8,161	11,195
Daycare resources	458	1,005
Food provisions	7,679	7,283
Child develop/school readiness	-	6,189
	<hr/>	<hr/>
	763,941	853,204
Support costs		

This page does not form part of the statutory financial statements

Lark Children's Centre

Detailed Statement of Financial Activities
for the Year Ended 30 June 2021

	2021 £	2020 £
Support costs		
Other		
Telephone	2,233	2,336
Postage and stationery	1,297	1,949
Sundries	523	594
Office equipment & software	4,683	3,884
Travel expenses	549	1,954
Payroll charges	4,071	4,086
Card save charges	186	186
Refreshments	59	328
Subscriptions	563	949
Staff training	48	3,728
	<hr/>	<hr/>
	14,212	19,994
Governance costs		
Consultancy fees	4,218	250
Accountancy and legal fees	3,691	3,571
	<hr/>	<hr/>
	7,909	3,821
	<hr/>	<hr/>
Total resources expended	790,146	891,566
	<hr/>	<hr/>
Net income/(expenditure)	<u>43,125</u>	<u>(8,293)</u>