

**EMMANUEL EVANGELICAL CHURCH  
(Charitable Incorporated Organisation)**

**CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2021**

**Registered Charity No:**

**1154866**

**EMMANUEL EVANGELICAL CHURCH**  
**CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2021**

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# **EMMANUEL EVANGELICAL CHURCH**

## **REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31 DECEMBER 2021**

<b>Charity number:</b>	1154866
<b>Registered address and principal office:</b>	9 – 23 Marsham Street London SW1P 3DW
<b>Chairman:</b>	Senior Pastor Peter Yee Kong Loo
<b>Treasurer:</b>	Mr Andy Tham
<b>Other council Members:</b>	Mr Robert Prosper Ms Francesca Hammond Mr Benjamin Cheong Mr Patrick Pope Mr Richard Hindley
<b>Auditors:</b>	Geary Partnership Chartered Accountants 159a Chase Side Enfield Middlesex EN2 0PW
<b>Bankers:</b>	Barclays Bank PLC P.O.Box 15163H 50 Pall Mall London SW1Y 5AX

**EMMANUEL EVANGELICAL CHURCH**  
**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 DECEMBER 2021**

The Trustees present their report and the audited financial statements of the Church for the year ended 31 December 2021.

The financial statements have been prepared in accordance with the accounting policies on page 14 and comply with the Church's Constitution, applicable law and the Statement of Recommended Practice "Accounting and Reporting by Charities".

Reference and administrative information set out on page 1 forms part of this report.

**Board of Trustees**

Throughout this report the members of the Board of Trustees are collectively referred to as the Trustees. The Trustees are responsible as a body for governance, policy implementation, monitoring of general conduct, overall performance, and for reporting to the membership at general meetings. The Trustees delegate operational management of the Church to the Senior Pastor.

The Trustees who served during the year, who are also Church Council members, were as follows:

Chairman:	Senior Pastor Peter Yee Kong Loo
Treasurer:	Mr Andy Tham (re-appointed 14 Nov 2021)
Other Council Members:	Mr Robert Prosper (re-appointed 14 Nov 2021) Ms Francesca Hammond (re-appointed 14 Nov 2021) Mr Benjamin Cheong Mr Patrick Pope Mr Richard Hindley
Retired Council Member:	Mrs Naomi Phoo Phar (retired 14 Nov 2021)

**Structure, governance and management**

***Governing document***

The Church is a registered charity and is governed by its Constitution adopted on 24 May 1990 and revised on 23 March 1997, 21 August 2002, 4 July 2011 and 14 July 2013. Its former registered number was 803024. The Church now operates as a Charitable Incorporated Organisation. Its registered number is now 1154866.

***Structure***

The Church Council constitutes the governing body of the Church. Its voting members are the legal Trustees of the Church, who are appointed by the Council and endorsed by members of the congregation either at the Church Annual General Meeting or at an Extraordinary General Meeting. Their appointments and endorsements are prescribed in the Church Constitution.

***Governance***

The Council Members are responsible for overall policies and ensure the Charity operates within its objectives. They delegate to the Senior Pastor and his staff teams the vision of the Church and the daily operations. A Finance and Administration Committee (F & A) assist the Treasurer in managing the finances of the church. EEC Trading Limited was incorporated on 12 Nov 2015 with the purpose of running the business of Emmanuel Centres of Westminster and Edgware. EEC Trading Limited has directors who are Council Members of Emmanuel Evangelical Church (EEC). Further responsibilities for the operation of the Emmanuel Centres at Westminster and Edgware were transferred from EEC CIO to EEC Trading Ltd during 2017. An Honorary Chief Operating Officer (COO), who is a Church member, was appointed in July 2017 to oversee EEC Trading Limited. The COO is accountable to the directors of EEC Trading Limited.

The F & A Committee is responsible for managing the finances of the Church and is directly accountable to the Church Council. It sets and reviews staff salaries in consultation with the Treasurer and the Senior Pastor except that of the Senior Pastor whose salary is set by the Council. Through the Treasurer who also serves as its Chairman, it submits the annual accounts and budgets for the approval of the Church Council and presentation to the members at a general meeting.

**EMMANUEL EVANGELICAL CHURCH**  
**REPORT OF THE TRUSTEES, continued**  
**FOR THE YEAR ENDED 31 DECEMBER 2021**

**Structure, governance and management, continued**

***Appointment of Trustees***

A potential Trustee normally goes through a period of training as a non-voting observer in the Council. The Council then decides his or her suitability to serve in the Council, and his or her appointment to the Council is then endorsed at a General Meeting of the Church.

***Trustee induction and training***

New Trustees take part in an induction process, which provides them with a briefing and information on their legal obligations under charity and company law, the content of the Church constitution, committee structure of the Board and its decision making process. In addition, new Trustees are given the opportunity to meet with staff, members of the Church and other trustees as part of the orientation.

***Organisation***

The Board of Trustees meets at least six times per year as a full Board. During the year they address the following areas: governance, strategy and resources.

The staff team meets weekly for prayer, planning and implementing the vision of the Church. Once a month, the staff dedicates half a day in prayer and intercession for the Church.

***Risk management***

The Finance and Administration Committee is constantly reviewing procedures for evaluating the risks associated with the Church operating plan activities, and also reviews annually all insurances, office, fire and general safety, as well as the terms and conditions of employment of staff.

Risk management in the ministries undertaken by the Church is delegated to the Senior Pastor and his staff team. They have established procedures for child protection. All workers amongst children and youth are DBS checked before they commence their ministry. Most staff members are also trained in first aid and fire safety procedures.

**Objectives and activities**

The purpose of the Church is to advance the Christian faith by the publication and proclamation of the Gospel of the Grace of God as revealed in Holy Scripture in order to extend the Christian faith in London and beyond.

The Church has a wholly-owned subsidiary, EEC Trading Limited, whose principal activity is the provision of conference facilities and related catering services. The annual profits of the subsidiary are paid to the Church where finances permit.

***Mission Statement***

Emmanuel Evangelical Church is a cell-based church, committed to maturing believers who obey the Great Commandment (Matt 22:37-38) and fulfil the Great Commission (Matt 28:18-20).

In line with our Mission Statement, and our identity as an “apostolic cell-based church”, we aim to develop a strong leadership base.



# EMMANUEL EVANGELICAL CHURCH

## REPORT OF THE TRUSTEES, continued FOR THE YEAR ENDED 31 DECEMBER 2021

### Achievements and performance

#### *Overall*

The pandemic continued to come back with a vengeance in the first quarter of 2021 on the nation and we were once again affected by lockdown and restrictions on Sunday worship gatherings until mid May. We introduced track and trace as per Covid guidance and the benefit of a large auditorium lends itself to effective social distancing. Thankfully, the first dose of Covid vaccines began rolling out in earnest during the first quarter. We continued to have zoom services during this challenging period. Apart from providing online services for the vulnerable, the zoom services also proved to be instrumental in helping seekers to check us out before coming in person to our church. From mid March, we were able to have small fixed sized groups meeting in the Victoria Park Gardens and we were able to do a couple of prayer walks round Parliament. Life Groups and other ministries continued where possible using online. The members with different skillsets contributed to a viable church despite the disruptive constraints of lockdown. Special care was given to members who were suffering from social isolation, mainly through the Life Groups. We also reached out to the local community where possible to make help available. Once lockdown eased, we were able to run some much welcomed community work among children during the summer holidays.

The Covid 19 Relief Fund set up in 2020 continued to be used to help our members or friends of our members who were suffering financial hardship.

The Church began the year with the Senior Pastor setting out the Vision and Values of the Church. We continued on for 2021 our vision of 'Enjoying God, Loving People' accompanied by our four values – a Lifestyle of Worship, Making Disciples, Authentic Relationships and Impacting Community.

At the end of 2021, the membership of the Church stood at 359 and 10 people were baptised during the year. There were 39 professions of faith in total which happened mainly in the streets of London.

26 Life Groups, dispersed throughout the city, continued to function online with innovative ways of encouragement, applying the bible and meeting our social and emotional needs. They were also involved in reaching out to their pre-Christian friends (evangelism) and in nurturing and building up believers (discipleship). The Life Groups remain the building blocks for a healthy church.

EEC is a church which 'invests' in young lives. The Church employs a staff member who is dedicated to children's ministry (4 - 12 years). A staff member is also assigned to youth ministry (12 – 19 years) although he will be leaving by the end of the year. His position will be taken over by a volunteer until a suitable replacement is found. The Children and Youth Ministries continued to function over zoom.

EEC has a passionate concern for the local community in Westminster. One staff member is assigned to run community activities, including a morning Playgroup (for toddlers and their parents) and Homework Club (for children 8 – 12 years) which functioned up until the pandemic. However during part of the year, our community worker was furloughed as were some of our staff members.

We also care for the inner spiritual lives of the members and a staff member is dedicated to run a team of volunteers to pray and minister inner healing to members of the church who identify their need for prayer into areas in their lives. We also offer wellbeing support to the community through prayer. We give training to members as to how to remain emotionally and spiritually healthy. During the pandemic, prayer and ministry happened over zoom.

The Worship Ministry helped tremendously during the lockdown to do pre-recorded worship including innovative ways to have virtual choir recording.

The Holy Spirit evening continues as a weekly online event. The Family and Singles Ministry continues to run regularly within Covid guidelines.

A workplace ministry group was in place to help Christians to integrate their faith and work. The course of "Authentic Lives" continued to be run in 2021.

**EMMANUEL EVANGELICAL CHURCH**  
**REPORT OF THE TRUSTEES, continued**  
**FOR THE YEAR ENDED 31 DECEMBER 2021**

**Achievements and performance, continued**

The Church held a twice-yearly online 24-hour prayer weekend, and the weekly Church at Prayer meeting was held online.

Over Easter weekend, Apostle Dowdy ministered from Singapore over Zoom.

We continued to keep in touch with the homeless ministry when strict lockdown restrictions were lifted. Some of our members participated with the Food Distribution in St James the Less. Over Christmas, the local community was invited to come for the Carol service where bags of goodies called 'Bags of hope' were given out. Also, the Westminster Community Gospel Choir had an evening of carol singing followed by a gospel message.

During summer, we took part with the Outbreak group to host a week of summer activities opened for the children of the local community. The parents were very grateful for this. In the Westminster area, there was a week of evangelism in August in the streets as well as ministering in a nearby Old Folks' Home. In Edgware, Healing on the Streets continued to be run once a fortnight.

A working committee for Edgware has also been formed in July 2021 to help in the operational aspect of the church. This strategy helps to garner greater ownership and leadership training.

As covid restrictions gradually lifted, more people were able to meet together after church. We cleaned up the church garden and planned that as a meeting place for BBQ and Life Group gatherings. A hospitality team was also formed to encourage people to come to our Sunday service early by providing beverages and light refreshments. Once Covid restrictions were lifted, we resumed Sunday lunches albeit monthly.

The Young Adults successfully conducted an Alpha course as there were new intakes. One member of our church joined the ship Logos with Operation Mobilisation for a 3 month mission trip which later turned out to become 6 months.

Despite the loss in income from the centre, the church by and large continues to tithe and give faithfully. As a church, we were able to continue to give 10% of its income to missions and crisis relief.

We partnered amongst many Christian organisations such as Harvest Ministries in India, Hope Ghana, CMCT (India), International China Concern, Operation Mobilisation and churches that share the same vision in the areas of evangelism, and prayer for the Government and nation.

Emmanuel Centre was unable to operate for the first half of the year. After restrictions were lifted, it slowly picked up as businesses were cautious about sudden lockdowns and uncertain uptake. We thank God for sustaining the centre while operating under a tight financial constraint.

**Looking ahead: Plans for 2022**

As Covid infections become less life threatening, the church should become more fully functional. More Life Groups will gradually come to an equilibrium of a mixture of in person and online meetings. The church will continue to adapt and support members and the community in the light of high inflation and very possibly financial hardship.

The church will continue to fulfil our church vision 'Enjoying God, Loving People'. Our emphasis will continue to be on character development and discipling, outreaching, challenging members to walk in step with the Holy Spirit.

Mentoring and raising leaders will continue within the Life Groups as well as understanding how to raise up disciple makers. We will build up the church through our Emmanuel School of Ministry and 'hands-on' discipling through Life Groups.

We are planning to send youths to participate in the week long OM Teen Street held in Herefordshire. A core team of youth leaders will be built up to help run the Youth Ministry until a suitable replacement for the Youth Ministry is found.

The 'Walk Through the Bible' ministry will also be invited to minister in our Sunday service.



**EMMANUEL EVANGELICAL CHURCH**  
**REPORT OF THE TRUSTEES, continued**  
**FOR THE YEAR ENDED 31 DECEMBER 2021**

**Looking ahead: Plans for 2022, continued**

We will also be celebrating the Queen's Platinum Jubilee with the local community.

EE as a church will identify its distinctiveness to impact the local community.

The centre in Westminster will be used as a resource centre supporting Christian work and as a conference centre as life gets back to 'normal'.

**Financial overview**

The Church reports a deficit for the financial year of £24,464 compared to a deficit of £286,401 reported in the previous financial year.

The principal sources of income and related expenditure in the year are shown in the Statement of Financial Activities and the notes included in the following accounts.

The policy of the Trustees is to maintain sufficient liquid reserves to enable the future development and expansion of the ministries of the Church and to provide for on-going maintenance of the Church's freehold and leasehold properties through its annual budgeting process.

**Risk and internal control**

The Trustees systematically review and assess the risks the Church faces, and the potential impact they may have on the organisation. Throughout 2021, church giving has been affected by the economic uncertainty in the country. The Trustees have consistently identified the level of giving as one of the organisation's secondary risks, and this issue has been closely monitored and addressed by the church Finance & Administration Committee.

The Trustees and Finance & Administration Committee co-own the risk register, which operates as a working document.

**Going Concern**

After considering the following areas, the Trustees believe the church has adequate financial resources to continue its operations for the foreseeable future:

- the improving financial performance
- our reserves policy
- budget and cash flow projections through to December 2022.

**Statement on public benefit**

The Trustees confirm that they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to the Charity Commission's general guidance on public benefit, "Charities and Public Benefit".

The Church's charitable purpose as enshrined in its objects is to advance the Christian faith by the publication and proclamation of the Gospel of the Grace of God as revealed in Holy Scripture in order to extend the Christian faith in London and beyond.

The Trustees ensure that this purpose is carried out for the public benefit through planning and monitoring activities by reference to the Church vision and strategy.

The structure of the Annual Report allows the Trustees to report on the progress of implementing the strategy, explaining activities and achievements during the year and the Church's plans for 2022.



# **EMMANUEL EVANGELICAL CHURCH**

## **REPORT OF THE TRUSTEES, continued FOR THE YEAR ENDED 31 DECEMBER 2021**

### **Responsibilities of the Trustees regarding the financial statements**

The Trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Church and of its incoming resources and application of resources for that period. In preparing those financial statements, the Trustees are required to:

- \* select suitable accounting policies and then apply them consistently;
- \* observe the methods and principles of the Charities Statement of Recommended Practice 'Accounting and Reporting by Charities';
- \* make judgements and estimates that are reasonable and prudent;
- \* state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- \* prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Church will continue in existence.

The Trustees are responsible for keeping proper accounting records which are sufficient to show and explain the Church's transactions and to disclose with reasonable accuracy at any time the financial position of the Church and to enable them to ensure that any statements of account comply with the requirements of the Church Constitution, the Charities Act 2011, and the Charity (Accounts and Reports) Regulations 2008. The Trustees are also responsible for safeguarding the assets of the Church and hence for taking reasonable steps to prevent and detect fraud and other irregularities.

### **Disclosure of information to auditors**

So far as the Trustees are aware, there is no relevant audit information of which the auditors are unaware. The Trustees have taken all necessary steps to ensure that they themselves are aware of all relevant audit information and that this information has been communicated to the auditors.

### **Auditors**

A resolution to reappoint Geary Partnership as auditors of Emmanuel Evangelical Church will be put to members at the forthcoming Annual General Meeting.

**Approved by the Board of Trustees and signed on their behalf by:**



**Pastor Peter Y K Loo  
Chairman of the Council**

**Date:**

12/10/2022

# INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF EMMANUEL EVANGELICAL CHURCH

## Opinion

We have audited the financial statements of Emmanuel Evangelical Church ('the parent charity') and its subsidiaries (the 'group') for the year ended 31 December 2021 which comprise the Consolidated Statement of Financial Activities, the Balance Sheet, the Consolidated Statement of Cash Flows, and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 31 December 2021, and of the group's incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and parent charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

## Other information

The other information comprises the information included in the Trustees' annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, to consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees' Report; or
- sufficient accounting records have not been kept; or
- the parent charity's financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.



# **INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF EMMANUEL EVANGELICAL CHURCH, continued**

## **Responsibilities of Trustees**

As explained more fully in the Trustees' Responsibilities Statement set out on page 7, the Trustees are responsible for the preparation of financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the group and parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the group or the parent charity or to cease operations, or have no realistic alternative but to do so.

## **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is provided on the Financial Reporting Council's website at [www.frc.org.uk/auditors/audit-assurance/auditor-s-responsibilities-for-the-audit-of-the-fi/description-of-the-auditor%E2%80%99s-responsibilities-for](http://www.frc.org.uk/auditors/audit-assurance/auditor-s-responsibilities-for-the-audit-of-the-fi/description-of-the-auditor%E2%80%99s-responsibilities-for). This description forms part of our auditor's report.

## **Use of our report**

This report is made solely to the charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's Trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's Trustees as a body, for our audit work, for this report, or for the opinions we have formed.

  
**Geary Partnership**  
**Statutory Auditor**

**Chartered Accountants**  
**159a Chase Side**  
**Enfield**  
**EN2 0PW**

Date: 14 October 2022

Geary Partnership is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.



# EMMANUEL EVANGELICAL CHURCH

## CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2021

	Unrestricted funds £	Restricted funds £	Revaluation reserve £	Total funds 2021 £	Total funds 2020 £
<b>INCOME AND EXPENDITURE</b>					
<b>Income from:</b>					
Donations and legacies (Note 2a)	632,268	30,796	-	663,064	700,093
Other operating activities (Note 2b)	319,444	-	-	319,444	287,653
Investments (Note 2c)	61	-	-	61	487
Grants (Note 2d)	119,523	-	-	119,523	241,227
<b>Total Income</b>	<b>1,071,296</b>	<b>30,796</b>	<b>-</b>	<b>1,102,092</b>	<b>1,229,460</b>
<b>Expenditure on:</b>					
Raising funds (Note 3a)	274,471	-	-	274,471	660,075
Charitable activities (Note 3b)	752,976	99,109	-	852,085	876,556
<b>Total Expenditure</b>	<b>1,027,447</b>	<b>99,109</b>	<b>-</b>	<b>1,126,556</b>	<b>1,536,631</b>
<b>Net Income/(Expenditure) before Taxation and Transfers</b>	<b>43,849</b>	<b>(68,313)</b>	<b>-</b>	<b>(24,464)</b>	<b>(307,171)</b>
Taxation (note 4)	-	-	-	-	20,770
Transfers between funds (note 12)	17,362	72,111	(89,473)	-	-
<b>Net Income/(Expenditure) for the year</b>	<b>61,211</b>	<b>3,798</b>	<b>(89,473)</b>	<b>(24,464)</b>	<b>(286,401)</b>
<b>Net Movement in Funds</b>	<b>61,211</b>	<b>3,798</b>	<b>(89,473)</b>	<b>(24,464)</b>	<b>(286,401)</b>
<b>RECONCILIATION OF FUNDS</b>					
Total Funds brought forward at 1 January 2021	4,949,458	99,178	8,857,828	13,906,464	14,192,865
<b>Total Funds carried forward at 31 December 2021</b>	<b>£5,010,669</b>	<b>£102,976</b>	<b>£8,768,355</b>	<b>£13,882,000</b>	<b>£13,906,464</b>

# EMMANUEL EVANGELICAL CHURCH

## CONSOLIDATED BALANCE SHEET AT 31 DECEMBER 2021

	2021		2020	
	Group £	Church £	Group £	Church £
<b>Fixed assets</b>				
Tangible fixed assets (note 6)	14,232,797	14,225,633	14,453,736	14,440,353
Investments (note 7)	-	2	-	2
	14,232,797	14,225,635	14,453,736	14,440,355
<b>Current assets</b>				
Stock	-	-	1,500	-
Debtors (note 8)	91,527	203,412	137,628	245,400
Cash at bank and in hand	545,758	360,683	333,945	257,359
	637,285	564,095	473,073	502,759
<b>Creditors: amounts falling due within one year</b> (note 9)				
Creditors and accrued expenditure	(159,685)	(96,586)	(125,365)	(82,742)
<b>Net current assets</b>	477,600	467,509	347,708	420,017
<b>Total assets less current liabilities</b>	14,710,397	14,693,144	14,801,444	14,860,372
<b>Creditors: amounts falling due after more than one year</b> (note 10)	(828,397)	(790,897)	(894,980)	(845,813)
<b>Net assets</b>	<b>£13,882,000</b>	<b>£13,902,247</b>	<b>£13,906,464</b>	<b>£14,014,559</b>
<b>Funds</b>				
Unrestricted funds:				
General fund	5,010,669	5,030,916	4,949,458	5,057,553
Revaluation reserve (note 11)	8,768,355	8,768,355	8,857,828	8,857,828
	13,779,024	13,799,271	13,807,286	13,915,381
Restricted funds (note 12)	102,976	102,976	99,178	99,178
	<b>£13,882,000</b>	<b>£13,902,247</b>	<b>£13,906,464</b>	<b>£14,014,559</b>

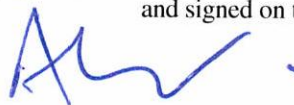
Approved by the Board of Trustees on



**Pastor Peter Y K Loo**  
Trustee

12/10/2022

and signed on their behalf by:



**Mr Andy Tham**  
Trustee

# EMMANUEL EVANGELICAL CHURCH

## CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2021

	Notes	2021 £	2020 £
<b>Net cash provided by/(utilised in) operating activities</b>	14	267,494	(84,437)
<b>Cash flows from investing activities:</b>			
(Purchase) of fixtures, fittings and equipment		(4,260)	(36,449)
Cash (used in) investing activities		(4,260)	(36,449)
<b>Cash flows from financing activities</b>			
Receipt of new bank borrowings and HP finance		-	70,396
(Repayment) of bank borrowings and HP finance		(51,421)	(86,006)
Cash (used in) financing activities		(51,421)	(15,610)
<b>Increase/(decrease) in cash and cash equivalents in the year</b>		<b>211,813</b>	<b>(136,496)</b>
Cash and cash equivalents at the beginning of the year		333,945	470,441
<b>Total cash and cash equivalents at the end of the year</b>		<b>£545,758</b>	<b>£333,945</b>



# EMMANUEL EVANGELICAL CHURCH

## NOTES TO THE CONSOLIDATED ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 1. Accounting Policies

#### a). Basis of accounting

The financial statements have been prepared under the historical cost convention as modified by the revaluation of freehold properties and improvements, and in accordance with the Statement of Recommended Practice (SORP) "Accounting and reporting by Charities" preparing their accounts in accordance with Financial Reporting Standard 102 and the Charities Act 2011.

The Trustees have prepared group accounts in accordance with section 138 of the Charities Act 2011. The group accounts consolidate those of Emmanuel Evangelical Church and its subsidiary undertaking EEC Trading Limited (see note 7). A separate Statement of Financial Activities for the Church has not been presented.

#### b). Income recognition

Tithes and offerings are accounted for when received by the Church. Other income is accounted for on an accruals basis as far as it is prudent to do so.

#### c). Grants

Grants are recognised as income in the financial statements in the period in which they become receivable when there is reasonable assurance that the grants will be received and the Church will comply with any conditions attaching to them.

#### d). Recognition of liabilities

Accrued expenditure has been taken up in the accounts at the financial year end.

#### e). Fixed assets, depreciation, and amortisation

Depreciation is provided at the following annual rates, calculated to reduce the book value of the assets concerned to estimated residual value over their useful working lives:

Freehold property and improvements – 1% on valuation (see below)

Long leasehold property – 1% on valuation (see below)

Fixtures, fittings and equipment:

Fixtures, fittings and PA equipment - 15% on cost

Kitchen and catering appliances – 25% on cost

Office and computer equipment – between 15% and 33% on cost

Accounting standards require depreciation to be charged on a systematic basis to write down tangible fixed assets from their cost or revalued amount to their residual value over their useful economic lives. The standards accept that some assets may have a high residual value which will remove the need for depreciation to be charged. The standards provide the example of land as a fixed asset where the residual value is likely to be at least equal to its cost or valuation and therefore no depreciation is charged. In prior years, no depreciation has been charged on the Church's freehold and long leasehold properties as, in the opinion of the Trustees, the residual values of those properties at the end of their useful lives, whenever that may be, are likely to be at least equal to the book values at which they are presently stated, largely because the prime London land on which they stand is by itself, under some measures, at least equal to the present book values of the properties. However, the COVID-19 pandemic which began in the early months of 2020 and still continues to some degree has affected the usage and therefore the values of buildings in central London in a manner which cannot yet be fully determined, but it is believed that the effect on values is likely to be detrimental as workers choose to work from home or businesses remove to locations which are not so dependent upon public transport. The Trustees have therefore taken a prudent view and decided to begin to depreciate the Church's freehold and long leasehold properties with effect from the beginning of 2020 at a rate of 1% per annum of their revalued amounts, in order to recognise the likely downturn in values resulting from the pandemic.

# EMMANUEL EVANGELICAL CHURCH

## NOTES TO THE CONSOLIDATED ACCOUNTS, continued FOR THE YEAR ENDED 31 DECEMBER 2021

### 1. Accounting Policies, continued

#### f). Funds

Unrestricted funds are funds that have not been restricted as to their use by donors. The principal unrestricted fund is the general fund which holds those reserves of the Church which have not been designated for a particular use by the Trustees.

Designated funds are unrestricted funds that have been designated for a particular use by the Trustees.

The revaluation reserve is also part of unrestricted funds. It represents the uplift in value when the Church's freehold property was restated in the balance sheet following a professional valuation.

Restricted funds are funds that have been restricted as to their use by donors.

#### g). Pension contributions

The church makes regular contributions towards the personal pension plans of its employees in compliance with the workplace pension regulations. Contributions are charged to staff costs as incurred.

#### h). Taxation

As a registered charity, the Church is generally exempt from income tax and capital gains tax, but not from value added tax. Irrecoverable value added tax is included in the cost of those items to which it relates.

### 2. Income

	Unrestricted funds £	Restricted funds £	Total funds 2021 £	Total funds 2020 £
<b>a. Donations and legacies</b>				
Tithes and offerings	543,290	29,624	572,914	603,394
Tax recoveries	88,978	1,172	90,150	96,699
	<b>£632,268</b>	<b>£30,796</b>	<b>£663,064</b>	<b>£700,093</b>
<b>b. Other operating activities</b>				
Rent and facility charges receivable	317,831	-	317,831	285,297
Other income	1,613	-	1,613	2,356
	<b>£319,444</b>	<b>-</b>	<b>£319,444</b>	<b>£287,653</b>
<b>c. Investments</b>				
Interest receivable	<b>£61</b>	<b>-</b>	<b>£61</b>	<b>£487</b>
<b>d. Grants</b>				
Job Retention Scheme grants	119,523	-	119,523	206,227
Local authority rates grants	-	-	-	35,000
	<b>£119,523</b>	<b>-</b>	<b>£119,523</b>	<b>£241,227</b>

# EMMANUEL EVANGELICAL CHURCH

## NOTES TO THE CONSOLIDATED ACCOUNTS, continued FOR THE YEAR ENDED 31 DECEMBER 2021

### 3. Expenditure

	Unrestricted funds £	Restricted funds £	Total funds 2021 £	Total funds 2020 £
<b>a. Raising funds</b>				
Staff costs	86,404	-	86,404	359,815
Rent and events costs	174,413	-	174,413	274,577
Depreciation/amortisation	13,654	-	13,654	25,683
	<b>£274,471</b>	<b>-</b>	<b>£274,471</b>	<b>£660,075</b>
<b>b. Charitable activities</b>				
Pastoral staff costs	388,125	-	388,125	390,881
Other staff costs	43,125	-	43,125	43,431
Mission and relief	-	92,463	92,463	60,584
Office overheads	5,643	-	5,643	27,612
Upkeep of premises	17,486	6,646	24,132	31,425
Depreciation/amortisation	211,545	-	211,545	204,992
Gifts and honoraria	9,340	-	9,340	12,105
Interest payable on mortgage loan	19,286	-	19,286	22,570
Other expenditure	54,426	-	54,426	79,956
	<b>748,976</b>	<b>99,109</b>	<b>848,085</b>	<b>873,556</b>
<b>Governance costs</b>				
Auditors' remuneration	4,000	-	4,000	3,000
	<b>£752,976</b>	<b>£99,109</b>	<b>£852,085</b>	<b>£876,556</b>
<b>c. Support costs (included above)</b>				
	<b>Raising funds £</b>	<b>Charitable activities £</b>	<b>Total 2021 £</b>	<b>Total 2020 £</b>
Staff costs	-	431,250	431,250	434,312
Office overheads	-	5,643	5,643	27,612
Upkeep of premises	-	24,132	24,132	31,425
Depreciation/amortisation	13,654	211,545	225,199	230,675
Interest payable on mortgage loan	-	19,286	19,286	22,570
Governance costs	-	4,000	4,000	3,000
Other expenditure	-	54,426	54,426	79,956
	<b>£13,654</b>	<b>£750,282</b>	<b>£763,936</b>	<b>£829,550</b>



# EMMANUEL EVANGELICAL CHURCH

## NOTES TO THE CONSOLIDATED ACCOUNTS, continued FOR THE YEAR ENDED 31 DECEMBER 2021

### 3. Expenditure, continued

#### d. Employees

	2021	2020
The average number of employees during the year was:		
Management and administration of the Charity	28	37
	----	----
Number of staff for whom retirement benefits are accruing under money purchase pension schemes	18	21
	----	----
<b>Staff Costs:</b>	<b>£</b>	<b>£</b>
Staff and helpers	426,126	681,528
Employer's NI contributions	33,317	50,478
Pension contributions	58,212	62,121
	-----	-----
	<b>£517,655</b>	<b>£794,127</b>
	-----	-----
No employees earned £60,000 p.a. or more.		

### 4. Taxation

	2021	2020
	£	£
Corporation tax (credit) on the loss for the year of the Church's trading subsidiary @ 19% (see note 7)	-	£(20,770)
	-----	-----

### 5. Church results

The Church has taken advantage of the exemption from including its own income and expenditure account in these financial statements. The results of Emmanuel Evangelical Church are summarised below:

	2021	2020
	£	£
Total income	767,157	849,516
Total expenditure	(879,469)	(926,898)
	-----	-----
Net (expenditure)	<b>£(112,312)</b>	<b>£(77,382)</b>
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# EMMANUEL EVANGELICAL CHURCH

## NOTES TO THE CONSOLIDATED ACCOUNTS, continued FOR THE YEAR ENDED 31 DECEMBER 2021

### 6. Tangible Fixed Assets

Group	Freehold property and improvements £	Long leasehold property £	Fixtures fittings and equipment £	Total £
<b>Cost or valuation</b>				
Balance at 01.01.2021	12,784,715	1,600,000	1,425,267	15,809,982
Additions	-	-	4,260	4,260
<b>Balance at 31.12.2021</b>	<b>£12,784,715</b>	<b>£1,600,000</b>	<b>£1,429,527</b>	<b>£15,814,242</b>
<b>Depreciation/amortisation</b>				
Balance at 01.01.2021	127,847	16,000	1,212,399	1,356,246
Charge for the year	127,847	16,000	81,352	225,199
<b>Balance at 31.12.2021</b>	<b>£255,694</b>	<b>£32,000</b>	<b>£1,293,751</b>	<b>£1,581,445</b>
<b>Net Book Value at 31.12.2021</b>	<b>£12,529,021</b>	<b>£1,568,000</b>	<b>£135,776</b>	<b>£14,232,797</b>
<b>Net Book Value at 31.12.2020</b>	<b>£12,656,868</b>	<b>£1,584,000</b>	<b>£212,868</b>	<b>£14,453,736</b>

Church	Freehold property and improvements £	Long leasehold property £	Fixtures fittings and equipment £	Total £
<b>Cost or valuation</b>				
Balance at 01.01.2021	12,784,715	1,600,000	1,399,993	15,784,708
Additions	-	-	4,260	4,260
<b>Balance at 31.12.2021</b>	<b>£12,784,715</b>	<b>£1,600,000</b>	<b>£1,404,253</b>	<b>£15,788,968</b>
<b>Depreciation/amortisation</b>				
Balance at 01.01.2021	127,847	16,000	1,200,508	1,344,355
Charge for the year	127,847	16,000	75,133	218,980
<b>Balance at 31.12.2021</b>	<b>£255,694</b>	<b>£32,000</b>	<b>£1,275,641</b>	<b>£1,563,335</b>
<b>Net Book Value at 31.12.2021</b>	<b>£12,529,021</b>	<b>£1,568,000</b>	<b>£128,612</b>	<b>£14,225,633</b>
<b>Net Book Value at 31.12.2020</b>	<b>£12,656,868</b>	<b>£1,584,000</b>	<b>£199,485</b>	<b>£14,440,353</b>

All of the above fixed assets are for the use of the Church. The Church's freehold property at 9-23 Marsham Street, Westminster, and its long leasehold property at 25 Marsham Street, Westminster, were valued at £9,960,000 and £1,600,000 respectively by external valuers, Matthews & Goodman LLP, Commercial Property Consultants, as at 24 July 2018, on an Existing Use Basis. The properties were restated at these values in the accounts for the year ended 31 December 2018. The Church's freehold property at 4 Manor Park Crescent, Edgware had been recently acquired and its cost was deemed by the Trustees to be a close approximation to its value at the date of valuation of the other properties. As at the balance sheet date, the cost of the Church's properties determined according to the historical cost convention was £5,437,415 (2020 - £5,437,415) and the accumulated depreciation was £ (2020 - £54,374). The Church's freehold property and improvements have been pledged as security for the mortgage loan referred to in notes 9 and 10 below.

# EMMANUEL EVANGELICAL CHURCH

## NOTES TO THE CONSOLIDATED ACCOUNTS, continued FOR THE YEAR ENDED 31 DECEMBER 2021

### 7. Fixed asset investments

	2021 £	2020 £
Unlisted investment, at cost: At 01.01.2021 and 31.12.2021	2	2

The above investment represents the Church's acquisition of the whole of the issued share capital of its subsidiary company, EEC Trading Limited, company number 9868603, at par value. The subsidiary company was incorporated in England and Wales on 12 November 2015 and commenced trading operations on 1 January 2016. The results of EEC Trading Limited are summarised below:

	2021 £	2020 £
Total income	359,935	454,944
Total (expenditure)	(272,087)	(684,733)
Profit/(loss) for the year before taxation	87,848	(229,789)
Tax credit/(charge) on the profit for the year	-	20,770
Total assets at 31 December	205,645	136,184
Total (liabilities) at 31 December	(225,890)	(244,277)
Share capital and reserves at 31 December	(20,245)	(108,093)

In common with other businesses deriving their revenue from the provision of conference facilities and related catering services, the subsidiary company's trade in 2020 and 2021 was severely impacted by the coronavirus pandemic. To preserve company funds to meet ongoing expenditure, the directors of the company found it necessary to with-hold the usual payment of the annual profit for 2019 to its parent charity. In consequence, a corporation tax charge arose on the company's profit for that year, the liability for which was recognised in the 2019 accounts. However, trading losses arising in 2020 as a result of the pandemic were sufficient to reverse this corporation tax liability. The directors are hopeful that trade and profitability will return to normal levels when the pandemic is over, enabling payment of profits to the parent charity to resume.

### 8. Debtors

	2021 Group £	2021 Church £	2020 Group £	2020 Church £
Trade debtors	12,234	-	31,226	-
Other debtors, prepayments and accrued income	79,293	78,121	106,402	92,913
Amounts due from subsidiary undertaking (note 7)	-	125,291	-	152,487
	<b>£91,527</b>	<b>£203,412</b>	<b>£137,628</b>	<b>£245,400</b>

### 9. Creditors: amounts falling due within one year

	2021 Group £	2021 Church £	2020 Group £	2020 Church £
Trade creditors	16,899	12,090	14,970	13,578
Accruals and other creditors	34,742	11,000	43,035	3,000
Taxation and social security	25,885	1,337	363	-
Mortgage loan (secured) (current portion) (note 10)	51,909	51,909	39,094	39,094
Other loans	23,000	13,000	21,105	20,272
Obligations under hire purchase (current portion)	7,250	7,250	6,798	6,798
	<b>£159,685</b>	<b>£96,586</b>	<b>£125,365</b>	<b>£82,742</b>



# EMMANUEL EVANGELICAL CHURCH

## NOTES TO THE CONSOLIDATED ACCOUNTS, continued FOR THE YEAR ENDED 31 DECEMBER 2021

### 10. Creditors: amounts falling due after more than one year

	2021 Group £	2021 Church £	2020 Group £	2020 Church £
Obligations under hire purchase (long-term portion)	798	798	8,498	8,498
Mortgage loan (secured):				
Payable within 1-2 years	52,080	52,080	44,400	44,400
Payable within 2-5 years	159,120	159,120	131,400	131,400
Payable after more than 5 years	578,899	578,899	661,515	661,515
	790,897	790,897	845,813	845,813
Other loans	37,500	-	49,167	-
	<b>£828,397</b>	<b>£790,897</b>	<b>£894,980</b>	<b>£845,813</b>

The above mortgage loan was granted on 24 February 2015 and is repayable over 20 years at variable interest rates.

### 11. Revaluation reserve

#### Year ended 31 December 2021:

Group and Church	£	£
Balance brought forward		8,857,828
Less: Depreciation of uplift on revaluation of freehold property and improvements	81,483	
Amortisation of uplift on revaluation of long leasehold property	7,990	
		(89,473)
Balance carried forward		<b>£8,768,355</b>

#### Year ended 31 December 2020:

Group and Church	£	£
Balance brought forward		8,947,301
Less: Depreciation of uplift on revaluation of freehold property and improvements	81,483	
Amortisation of uplift on revaluation of long leasehold property	7,990	
		(89,473)
Balance carried forward		<b>£8,857,828</b>

# EMMANUEL EVANGELICAL CHURCH

## NOTES TO THE CONSOLIDATED ACCOUNTS, continued FOR THE YEAR ENDED 31 DECEMBER 2021

### 12. Restricted funds

*Year ended 31 December 2021:*

Group and Church	Covid-19 Relief Fund £	Love Westminster Fund £	Roof Fund £	Mission and Relief Fund £	Total restricted funds £
Balance brought forward	29,964	-	-	69,214	99,178
Incoming resources for the year	29,796	-	1,000	-	30,796
Outgoing resources for the year	-	-	(6,646)	(92,463)	(99,109)
Transfers (to)/from General Fund	-	1,465	5,646	65,000	72,111
<b>Balance carried forward</b>	<b>£59,760</b>	<b>£1,465</b>	<b>-</b>	<b>£41,751</b>	<b>£102,976</b>

*Year ended 31 December 2020:*

Group and Church	Covid-19 Relief Fund £	Roof Fund £	Mission and Relief Fund £	Total restricted funds £
Balance brought forward	-	-	63,498	63,498
Incoming resources for the year	34,064	45,414	300	79,778
Outgoing resources for the year	(4,100)	(28,132)	(60,584)	(92,816)
Transfers (to)/from General Fund	-	(17,282)	66,000	48,718
<b>Balance carried forward</b>	<b>£29,964</b>	<b>-</b>	<b>£69,214</b>	<b>£99,178</b>

The Roof Fund has been set up for the purpose of major roof repairs and maintenance works to be done at Emmanuel Centre Westminster over a period of three to five years.

The Mission and Relief Fund exists to provide funds for missionary activities and disaster and poverty relief.

The Covid-19 Relief Fund has been set up to provide relief for people in hardship as a result of the Covid-19 pandemic. The Fund is used primarily for Emmanuel Church members, Centre staff and regular attendees. The Fund is also used to help friends and neighbours that the congregants are in contact with.

The Love Westminster Fund has been set up to provide funding for the Church's community projects.

### 13. Analysis of net assets between funds

	General fund £	Restricted funds £	Revaluation reserve £
Tangible fixed assets	5,464,442	-	8,768,355
Cash at bank and in hand	442,782	102,976	-
Other net current assets/(liabilities)	(68,158)	-	-
Creditors of more than one year	(828,397)	-	-
<b>Total</b>	<b>£5,010,669</b>	<b>£102,976</b>	<b>£8,768,355</b>

# EMMANUEL EVANGELICAL CHURCH

## NOTES TO THE CONSOLIDATED ACCOUNTS, continued FOR THE YEAR ENDED 31 DECEMBER 2021

<b>14. Reconciliation of net movement in funds to net cash from operating activities</b>	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Net movement in funds	(24,464)	(286,401)
Add back: Depreciation and amortisation charge	225,199	230,674
Decrease in stock	1,500	-
Decrease in debtors	46,101	44,769
Increase/(decrease) in creditors excluding bank borrowings and hire purchase	19,158	(73,479)
<b>Net cash provided by/(utilised in) operating activities</b>	<b>£267,494</b>	<b>£(84,437)</b>

### 15. Transactions involving trustees and connected persons

Mr Peter Y K Loo, a trustee, received remuneration including pension in the sum of £54,970 in the year to 31 December 2021 (2020 – £55,022) in his capacity as senior pastor.