

# **ENCOMPASS**

EAST NORTHANTS FAITH GROUP (Previous name)

EAST NORTHANTS COMMUNITY SERVICES (Previous working name)

**FINANCIAL STATEMENTS AND ANNUAL REPORT**

**FOR THE FINANCIAL YEAR ENDING**

**31 DECEMBER 2021**

<b>INDEX</b>	<b>Page</b>
Legal and Administrative Information	3
Trustees' Report	4-19
Chairman's Report	20-21
Independent Examiner's Report	22
Statement of Financial Activities	23
Statement of Financial Position	24
Accounting Policies	25
Notes to the Accounts	26-32
Statement of Cash flow	33-34

Registered CIO Number: 1154210

Address: 19-21 Church Street  
Rushden  
Northamptonshire  
NN10 9YU

Trustees: Richard Massey (Chairman)  
Andrew Presland (Secretary)  
Amanda Mauro (Treasurer)  
Victoria Barber  
Terry Johnson  
Martin Tanner  
Paul Needle  
David Houghton (resigned 01 January 2022)  
Kathy Franklin (appointed 01 March 2022)  
Nichola Poole (deceased 01 January 2022)

Bankers: Barclays Bank PLC  
8 Market Place  
Kettering  
NN16 0AX  
  
Cooperative Bank PLC  
PO Box 250  
Skelmersdale  
WN8 6WT

Independent examiner: Lorraine Scullion MAAT  
17 Peregrine Place  
East Hunsbury  
Northampton  
NN4 0SL

## Introduction

The Trustees are pleased to present the charity's Financial Statements and Annual Report for the year ending 31 December 2021. The charity has shown resilience and adaptability through the social and economic challenges of the Covid-19 pandemic.

The charity successfully applied to the Charity Commission to change the name of the charity to Encompass, this was subsequently approved and updated in the Register on 03 May 2022. The charity undertook this name change primarily due to changes in local government services and the changes in geographical boundaries. The previous District and Borough Councils and Northamptonshire County Council were all abolished. This led to the creation of two new unitary councils in Northamptonshire.

The North Northamptonshire Unitary Council covers Corby, Kettering, Wellingborough and East Northamptonshire, and West Northamptonshire Unitary Council covers Daventry and District, Northampton and South Northamptonshire. There was significant impact to local services whilst these changes embedded and the new unitary councils started providing services to Northamptonshire's residents and businesses from 01 April 2021.

**Governance, Structure and Management:** Encompass is a Charitable Incorporated Organisation (CIO), the name Encompass will show on the Charity Commissions Register from 03 May 2022. The charity is still managed in accordance with its original Constitution, which was incorporated at the charity's registration date on 15 October 2013. The constitution is shared and signed by any new Trustees and is part of the induction process. Control of the charity remains with the Trustees whose names are listed in this report.

The charity would like to note the sad passing of a fellow Trustee; Nichola Poole passed away from Covid-19 on 01 January of 2022. Nichola joined the charity during the pandemic and contributed valuable legal expertise.

In December 2021, the Board started the process of welcoming a new Trustee, Kathy Franklin. Kathy shadowed the Trustee Meeting in December and subsequently joined the Trustee Board 01 March 2022. Kathy brings with her



a wealth of expertise around safeguarding and experience of working with clients with similar difficulties in her various healthcare roles.

Vacancies for new Trustees are advertised locally and nationally. Potential new Trustees follow a selection process and are interviewed by fellow Trustees. New Trustees will be elected pending the successful selection process and the completion of subsequent documentation such as a DBS check, personal references, a self-disclosure form and a conflict-of-interest form. New Trustees will also be invited to visit the charity's various service provisions and meet with staff and volunteers. The charity's Trustee Handbook describes the role and the duties of a Trustee, personal specifications, the code of conduct for the Trustee and governance policies on conflict of interest, persons with significant control, the recruitment of Trustees and the expenses policy.

The performance of the Trustees is reviewed informally at the end of every Trustee Board Meeting and is also reviewed on an ongoing basis. A formal review and skills audit was started in 2021 to be completed in 2022, any additional identified skills or training required will be addressed upon completion. The Trustee Handbook is updated periodically.

The day to day running of the organisation is delegated to the Operations Manager (now Chief Executive Officer) who reports back to the Trustee Board and meets regularly with the Chairman. The Operations Manager is supported by Project Managers and a Finance Manager. The Trustees meet on a monthly basis to oversee the work of the charity. The Operations Manager attends the monthly meetings of the Board but does not vote on decisions taken by Trustees. The Operations Manager is responsible for implementing the policies and procedures, along with the business plan and budgets that have been approved by the Trustees.

**Policy on Grant Making:** Encompass has not made any grants or donations to other charities or organisations.

**Public Benefit:** Encompass provides a range of services to those in need, primarily those experiencing poverty, homelessness, and addiction, as well as loneliness and marginalisation. In nearly all cases, the secondary impact of these issues goes beyond the individual, with a high proportion of the clients being involved in crime, having reliance on benefits, unemployment, mental



and physical health issues, and negative personal relationships. By addressing the root cause, these secondary issues are both passively and actively addressed by the charity reducing the impact on the wider public.

The Trustees have given regard to the Charity Commission's guidance and their duty in Section 4 of the Charities Act 2006 regarding public benefit and believe the activities and aims of the organisation satisfy the public benefit requirement.

**Aims and Objectives:** The aims and objectives of Encompass are as follows:

- Represent the faith sector in East Northamptonshire and coordinate community impacting activities to serve the wider community – previously undertaken in the name of East Northants Faith Group (ENFG).
- These community impacting activities are provided through various services, projects and initiatives - previously undertaken in the name of East Northants Community Services (ENCS).

**Activities:** The charity was originally set up to represent the faith sector in East Northamptonshire under the previously used name of East Northants Faith Group (ENFG), to identify, coordinate and respond to community projects in the area. Advocating for those who are marginalised and vulnerable in society; those who are experiencing homelessness, suffering from addiction, facing food poverty and those who are isolated and lonely.

Principal activities include:

- Monthly newsletter to faith and community leaders and interested members to share and communicate issues and news.
- Leaders Lunches, which are held 3-4 times a year. They are networking events with a focus on topical themes affecting the local community. Invites are sent to all faith and community leaders but is also publicised more widely and is open to all. The Covid-19 pandemic prevented any Leaders Lunches being held during 2020 and they did not resume until October 2021, and are anticipated to continue in 2022.
- To continue to represent the views of the Faith Group with external agencies, advocating for those who are vulnerable in society. It aims to liaise with local faith groups on issues facing the whole community.

Membership is open to all faiths, affiliated to Faithworks and adheres to the standards set out in the Faithworks Charter.



The charity also previously used the working name of East Northants Community Services (ENCS) to provide support to other disadvantaged individuals and groups within the local community.

**Homelessness:** Encompass runs two homeless accommodations; one is based in Rushden and one in Corby.

- Rushden Homeless Project: has accommodation for 6 beds, all of which are single units with shared facilities. It is staffed by 6 part-time staff and approximately 20 volunteers to provide 24/7 coverage.
- Corby Homeless Project: has accommodation for 9 beds across 3 houses, all on the same site, all are single units with shared facilities. It is staffed by 3 part-time staff and 3 full-time staff to provide 24/7 coverage.

These services aim to identify why someone is homeless and to help them overcome any barriers to accessing and sustaining accommodation. The services support is provided in various ways;

- Domestic skills by learning to cook and clean;
- Financial skills such as managing the household budgets, being aware and applying for relevant government benefits;
- Employment skills by accessing relevant training schemes, education schemes, return to work schemes and how to become 'work ready'.
- Signposting other agencies such as health agencies, drug and alcohol addiction agencies and maintain contact with existing support such as the Job Centre.

The charity works closely with the Council to identify those who are homeless and support them through the relevant pathway to access accommodation and prevent a return to homelessness.

In partnership with North Northamptonshire Council, funding was granted through the Rough Sleeper Initiative via MHCLG (now DLUHC). Encompass also hosts an outreach worker post, which aims to support those who are homeless or at risk of homelessness.

*"I arrived in a bit of a mess but now I have got a place to live and am happier." – Jane*



**Addiction:** Encompass runs a rehabilitation programme for those with drug and alcohol addictions, based in Rushden.

- Recovery House: has accommodation for 8 beds and is managed by 5 staff and approximately 30 volunteers to provide 24/7 coverage.

The initial phase of the recovery programme runs for 6 months in the primary facility and follows the Narcotics Anonymous '12 Steps Programme' alongside other recovery techniques, accessed both inside and outside the project. The facility is funded primarily by Housing Benefit which is paid directly to the charity. After the initial phase, the clients access one of two follow-on houses where they have a 3-month aftercare plan to allow a phased transition to living independently. Part of the programme is to ensure that clients commit to engaging in local community work such as; volunteering, education, training, or employment, this helps the final transition into their own accommodation.

The programme addresses the impact addiction has on others and the wider community, such as health and wellbeing, personal relationships, financial challenges, and criminal behaviour. The objective is to return the client to an addiction free life, in permanent accommodation with a positive impact on society.

*"I was unreliable, dishonest, untrustworthy and was slowly killing myself. My confidence and self-worth are growing, and the best thing is I now have my beautiful daughters back in my life." – Tom*

**Food Poverty:** Encompass operates and supports 3 foodbanks; one based in Rushden covering the Rushden and Higham Ferrers, one based in Raunds and one based in Thrapston, each covering the surrounding villages.

The foodbanks receive and distribute food along with other essentials to those in need. Where possible clients are given support and advice on their financial crisis, aiming to identify their core financial issues and provide a pathway to other resources to help overcome this. The Rushden and Higham foodbank is run by one part-time member of staff, and 10 volunteers, with Raunds and Thrapston being entirely run by volunteers.

*"I really appreciate all you ladies do and thank you from the bottom of my heart for your valuable help." – Gregory*



**Socially Marginalised:** Prior to the pandemic, the charity ran a drop in café, open two days a week which provided low-cost breakfasts. It was open to all and was aimed at those who were facing addiction, homelessness, and poverty, but included anyone in the community who felt socially isolated or marginalised. The café has not reopened during 2021 due to relocating this service to new premises. However, there are plans to re-open the café provision and expand the day centre services once the internal renovations of the new premises have completed making it a useable space and fit for purpose.

**Rushden Homeless Project:** Following the closure of the previous 'night shelter' at the start of the pandemic, the charity was able to secure alternative premises with the help and support of North Northamptonshire Council. The new premises significantly improved the service, it not only complied with the correct guidance on shared accommodation, it was also in a suitable and central location. There was an initial delay in completing some building and remediation works by the council but this was soon resolved and the charity took over the premises in February 2021 with the services resuming at the start of April 2021.

The 6-bed project provides short to medium term stays, which could be 3 months to 1 year for individuals who are homeless or at risk of sleeping rough. It is a direct access/self-referral project and individuals must have a local connection to North Northamptonshire.

In the first year, since opening in April 2021, a total of 41 individuals entered the project. Of these:

- 25 successfully moved into accommodation
- 6 were still resident at the end of the year

As well as accessing accommodation, individuals are offered counselling sessions to help them identify and address issues they might be facing. They are supported by staff and volunteers to learn to cook, clean, budget, do paperwork, access other services, and overcome any challenges. The project also supported 17 other homeless individuals who did not reside within the project, with food, advice, clothing, and other goods such as sleeping bags.



**Corby Homeless Project:** This project is now in its second operational year and occupancy has not been able to return to its pre-pandemic occupancy estimations. Mainly due to the revised guidance around shared accommodation facilities which remain in place post the pandemic. The Corby Borough Council (now North Northamptonshire Council) continued to provide support through grants. Without these grants, the project would not be viable.

The 9-bed project provides medium term support, with residents staying anywhere between 6-18 months dependent on their support needs. Referrals come from the Council, primarily the outreach team, and the project is aimed at individuals with low to medium support needs.

During 2021, 19 individuals moved into the houses, with 8 in the project at the beginning of the year. Of these 27 individuals:

- 9 were still resident at the end of the year
- 10 had moved into their own accommodation

As well as moving into accommodation:

- 11 people were supported to obtain a bank account through the partnership with HSBC which helps those without ID and an address to access a bank account
- 12 individuals were helped to obtain their settled status in the UK

The project also works collaboratively with the local community and other agencies to provide support to individuals outside the project.

- 27 homeless individuals who were not resident were supported with food, advice, clothing, and other goods such as sleeping bags
- 673 people in the community were engaged and supported, with food, advice, and support

**Service Performance:** The Covid-19 pandemic prevented some activities with the local faith group, it is anticipated these will continue throughout 2022. The charity will continue to advocate and liaise with local faith groups.

**Outreach Service:** The project was incredibly successful in the first year and this continued into the second year, this is a partnership with North Northants Council. The service works closely with the Council to help individuals access

housing, as well as the homeless services, food bank and the addiction project to overcome any challenges. The outreach work was conducted by 1 full-time and 1 part-time member of staff in 2021.

During 2021, the Outreach Service helped 74 people in total. Of these, 20 were clients who were being supported in 2020, and the other 54 were new referrals. Of these:

- 96% were helped into accommodation, whether that was
- 90% have sustained accommodation
- 54 individuals were provided with advocacy support
- 52 were supported to successfully access other agencies
- 20 were helped longer term to maintain their tenancy or accommodation

At the end of 2021, 22 individuals were still being supported by the project and will continue to be in 2022.

**Recovery House and Aftercare:** In 2021 the charity had building work funded by the Northants Fire, Police and Crime Commissioner, which enabled the service to expand from 6 beds to 8 beds. At the outset of the year the service was initially limited to socially distanced visits and on-line support, however as restrictions eased towards the end of the year, normal service slowly resumed. This includes:

- 5 meetings of Narcotics / Alcohol / Cocaine Anonymous per week
- Reintegration of the volunteer team
- Resumption of family and friend visits
- Morale and confidence building outings and experiences
- Attendance at recovery-based events
- Weekly attendance to a Sunday church service

The project continues to be successful, both in helping individuals to manage their addiction but also in the softer outcomes such as rebuilding relationships; addressing health concerns; reducing crime and entering training or employment.

- 70% of individuals who came into the project, completed the initial 6-month phase
- Of these, 88% of them completed the programme
- 92% of those who completed aftercare are still managing their addiction



Of those who resided within aftercare in the year (15 people):

- 13 started volunteer work
- 8 gained employment
- 11 began education or training
- 8 moved into their own accommodation

Of the 7 men who had children when they entered the primary facility within the year, 6 did not have contact prior to rehab:

- 1 individual has begun the process to rebuild the relationship
- 4 now have regular contact

**Food Banks:** The Rushden and Higham Ferrers foodbank is operated on a self-referral basis to individuals within the local area. It continued to operate throughout the pandemic and 2021 and with restrictions easing, services have expanded.

Rushden	Raunds	Thrapston
Over 2000 parcels Over 450 people	Over 450 parcels Over 100 people	Over 950 parcels Over 70 people

As well as provision of parcels, the charity is particularly proud of the expansion and improvement of services in the year:

- Access to more fresh produce, primarily from larger supermarkets such as Morrisons and other local distribution centres
- Easily accessible and dedicated storage facility at each foodbank
- Seasonal and festive parcels were distributed to families
- Raunds foodbank continued distributing second-hand school uniforms and coats to families
- The 'Holiday Hunger' initiative continued in Raunds and Thrapston, operating during the school holidays in the absence of free school meals
- Rushden foodbank expanded its benefit and debt management support
- Partnered with the Fuel Bank Foundation to provide vouchers for gas and electricity for those in fuel poverty and required help with prepaid metres

Additional statistics were recorded this year to capture the primary reasons for attendance to the foodbank, this will help to ensure that the charity is focused



to provide the right support to clients facing crisis and to improve the service going forward.

- Loss of work – 11%
- Unexpected bill – 14%
- Benefit delays – 23%
- Illness/unable to work – 15%
- Homelessness – 11%
- Addiction – 3%
- Victim of crime – 2%
- Other – 26%

**Contribution made by Staff and Volunteers:** Encompass has 22 staff, 14 part-time and 8 full-time, with an 18 full-time equivalent.

Encompass also had the valuable contribution of an average of 80 volunteers across the organisation. This represents a minimum value of circa £260,000 per year to the organisation. (Assumes that each of the volunteers contributes 7 hours per week for 52 weeks per year)

Without the input and support of volunteers, many of the services that Encompass operates would not be possible, the charity acknowledges the incredible input that individuals give, both in time and support.

**Fundraising Strategy:** The charity's principal funding sources aside from Housing Benefit, are currently generated through grants and income from East Northants Council and Corby Borough Council, now combined into a unitary authority as North Northamptonshire Council. As a result of increasing constraints on local authority expenditure, the charity has to seek supplementary funding from a much broader group of agencies. Encompass had ambitious fundraising targets in 2021 in order to both continue its operations and expand others. The charity has developed its support base within the community, including support from individuals, companies, and organisations, whether this is a small donation or an in-kind service. This support is imperative for the charity to operate and the clients and everyone involved can be proud of their commitment and the support they generously give. The charity is extremely grateful and would like to formally recognise everyone, unfortunately, not every donation can be listed.

Financial donations and legacies within the year totalled £57,361:

- Albany Singers
- ASDA Foundation
- ASDA Rushden
- Autumn Centre Corby
- Bear Electrical
- Balloons for all Occasions
- Croyland Motors
- Community of Denford
- David Laing Foundation
- Delightful Desserts
- Diamond Runners
- Dotriton
- First Higham Scout Group
- Full Gospel Church, Rushden
- Greencore
- Highfield Community Baptist Church, Rushden
- Hope Methodist Church, Higham Ferrers
- Howdens Joinery
- Inner Wheel of Rushden
- M&S Corby
- Marsh Christian Trust
- Memcom Ltd
- Morrisons
- Nene Valley Probus Club
- Provincial Grant Charity of Northants and Hunts
- RAFA Rushden
- Rapid Relief Team
- Raunds Area Volunteers
- Raunds Cars Ltd
- Raunds United Charities
- Rotary Club of Rushden
- Rotary Club of Rushden Chichele
- RS Components
- Rushden Mission Church
- Rushden Town Band
- Sainsbury's
- Scott Bader
- Shoosmiths
- Simon Munday
- Simpson and Weekley
- St Brendans Primary School
- St Mary's Church, Higham Ferrers
- St Mary's Church, Rushden
- St Peters Catholic Church, Rushden
- St John the Baptist Church, Raunds
- St Wilfrid Lodge, Oundle
- St Vincent de Paul Society – Thrapston Raunds and Oundle
- Tesco
- Thrapston and Raunds Rotary Club
- Thrapston Baptist Church
- Tresham College
- Voluntary Impact and Northants Logistics Forum
- Waitrose, Rushden
- Whitefriars Primary School
- Whitefriars Church, Rushden
- Yelden Village
- Yogi's, Corby
- Local supermarkets and their customers in Corby and Rushden, including Marks and Spencer, Lidl, Aldi, Sainsbury, ASDA, Waitrose, Co-op, Morrisons



Grants received in the year totalled £322,805 which were received from:

- 29th May 1961
- Albert Hunt Trust
- Archer Trust
- Arnold Clark Community Fund
- Assura Fund – Cheshire Community Foundation
- Beatrice Laing Trust
- Benham Charitable Trust
- Blakemore Foundation
- Charity Link
- Constance Travis Endowment Fund
- East Northants Council
- Hobson Charity
- Leeds Building Society Foundation
- Lloyds Bank Foundation
- Longhurst Group
- Margaret Giffen Charitable Trust
- Market Harborough Building Society
- Marsh Charitable Trust
- Maud Elkington Charitable Trust
- National Lottery Community Fund
- Northamptonshire Community Foundation
- North Northamptonshire Council
- RS Brownless Charitable Trust
- Rushden Mayor's Charity Account
- Rushden Town Council
- Sainsbury's via Neighbourly
- Sir Derek Greenaway Foundation
- Sudborough Foundation
- Thrapston Town Council
- Vicar's Relief Fund

**Future Plans:** The primary offices of the charity were moved out of the Full Gospel Church in June 2021, because the premises were no longer fit for purpose and the Church served notice that it wished to use the premises for its own purposes. Alternative premises were located near the High Street and the charity began to run its operations and offices from these premises. The charity has plans to expand its services by incorporating a Day Centre provision in 2022.

Significant fundraising has been undertaken in 2021 with an aim to purchase the new premises by an option to purchase in its lease agreement. A total amount of £220,000 is required to purchase the building. To date an amount of £78,450 has been either donated or pledged, and further support is required to reach the target by July 2023.



The charity recognises that further resources must be dedicated to ensure the sustainability of its funding, a dedicated Trustee must be appointed to take on this responsibility and further administrative support provided to explore all funding avenues. Although the charity continues to engage a fundraising consultant, contracted for two days a month to support fundraising activities, it has been identified there is a requirement for a permanent fundraising member of staff. This will enable the charity to maintain its current operational commitments and will support the business planning growth aspirations for the future.

**Business Planning:** A significant proportion of the goals have been either realised or are in motion from the existing 3-year Business Plan 2021.

There is a process beginning for the development of a new plan to take the charity forward for the next 3-years and this will need to be completed by the end of 2022. Priorities that have already been identified and are underway include the following:

- To ensure the charity has adequate financial resources and financial stability to operate in a sustainable manner enabling future growth of the organisation.
- To ensure the charity has adequate resources available to support the capital fundraising project to buy the new premises on Church Street, which will provide space for the administration offices, Rushden Food Bank and the new Day Centre Services.
- To further support the fundraising requirements to renovate the building and develop the future Day Centre services. The vision is to create a holistic environment for agencies, professionals, staff and volunteers to build positive working relationships with the clients.
- To support fundraising activities to replace the old minibus, written off in December 2021. The old minibus was purchased at a cost of £26,000 in June 2020, there was a loss on disposal of £1,019.
- To bring to life the charity branding and name change, to make the logo familiar and charity aims easily recognisable within the local community with new signage and local advertising.
- To employ a new fundraising member of staff to support the current consultant resource and identify new ways of reaching potential funders both in terms of grants but also individual donators.
- To produce and agree an annual budget, quarterly forecasts and monthly management accounts of incomes and costs to enable the



Trustees to better oversee and track the charity operations so remediation decisions can be made quickly to mitigate any potential operational or environment risks and reduce impact to the clients.

**Financial Review:** Results for the year end are shown in the detailed financial statements below. These should be read in conjunction with the narrative in the annual report as well as the notes. All the information has been produced in accordance with the Charities Statements of Recommended Practice (SORP).

The Trustees are pleased with the financial outcomes of the year, particularly after the previous year's challenge of the pandemic and other the economic challenges.

The total income represented a 37% increase year-on-year, whilst expenditure represented an 18% increase year-on-year.

The mix of income generated was as follows:

- 48% Housing Benefit (including welfare benefits from residents)
- 42% Grants (councils, trusts and foundations)
- 8% Other Income (individuals, groups, corporations and companies).

The mix of expenses spent was as follows:

- 56% Staffing Costs (including recruitment, training, travel, subsistence)
- 20% Premises Costs (including rent, rates, insurance and utilities)
- 15% Other Operating Costs (including vehicle costs)
- 5% Repairs and Maintenance
- 4% Professional Fees

This increase was mainly due to the expansion of existing services, such as new beds in the Recovery House project, but also the re-establishment of the homeless accommodation provision in Rushden following its closure and re-location during the pandemic.

There was a significant year-on-year increase in the Total Net Movement in Funds of 48%:

- 39% Restricted Funds Movement
- 56% Unrestricted Funds Movement

The General Reserves Fund carried forward balance of £54,559 (part of the Unrestricted Funds Movement above) the year-on-year increase is more aligned with the charity's Reserve Policy.

Some of the Restricted Funds Movement was due to the funds received to purchase the new premises at Church Street. The Church Street lease agreement provides a right to purchase option, which will need to be enacted on or before July 2023. The charity also committed £10,000 deposit towards the purchase option as outlined in the lease agreement, this was paid to the lessor and is currently held as an asset in Debtors in the balance sheet and will be transferred to fixed assets when the building is purchased. However, this is a non-refundable deposit and should the purchase option not be enacted in June 2023 this deposit will need to be written off against General Reserves carried forward.

It is also likely that any restricted funding obtained to purchase Church Street from other third parties will also need to be re-imbursed should the deal not proceed.

The charity will continue to fundraise the remaining balance of the purchase price of £220,000 for Church Street throughout the remaining lease period, with the vision of completing the purchase and to extend the services to include a Day Centre provision.

The charity also had to transfer £12,935 at the end of the year to cover losses at Rushden Homeless Project in Duck Street. The Trustees have assumed that these losses were due to the initiation and re-establishment of this project and that future operational costs will be covered within the revised Housing Benefit secured with the Council and due to become active from April 2022.

The Trustees approved designated funds for the following projects to be utilised during 2022:

- £14,558 Mini Bus (designated for the purchase of a new Mini Bus)
- £21,000 Recovery House (designated for expansion of operational services)
- £56,000 Corby Homeless Project (designated to support the ongoing operational shortfall into the 3<sup>rd</sup> year of operation)
- £2,004 Thrapston Foodbank (designated for operational / storage requirement)



However, any designated reserves not utilised during the year will be assessed again by Trustees at the completion of the statutory financial year end of 2022.

**Reserves Policy:** At the end of the financial year, 31 December 2021, the charity had £259,307 Total Reserves carried forward:

- £110,686 Restricted Balance carried forward
- £148,621 Unrestricted Balance carried forward

The reserves policy aims to hold 6 months reserves and is reviewed annually by the Trustees. This decision was made so that the charity could continue operations long enough with minimal impact on the clients and give notice to the employees. It would allow clients to either finish their programmes and be moved on successfully or to be re-housed within another suitable programme.

As at 31 December 2021 the reserves carried forward represented less than 3 months.

**Investments:** The charity did not undertake any investment as at 31 December 2021.

**Risk Management:** A Risk Register for the charity was produced as part of its Governance and is regularly reviewed. This is reviewed by the Chairman of the Trustees and the Operations Manager quarterly and reported at the Board of Trustees Meeting. It was concluded that all identified risks were being managed as effectively as possible and the day-to-day monitoring is delegated to the Operations Manager who can raise risks either in the Operations Manager's Report or added directly to the Risk Register. The identification of new risks is a permanent Board of Trustees Meeting agenda item and is considered at every monthly meeting. The Trustees confirm that for any ongoing risks, there are mitigation measures in place as well as reporting measures on any outstanding risks.



**Chairman's Report:**

As I reflect on the year 2021, there are mixed emotions of sadness, uncertainty, encouragement and pride.

2021 was a full year of Covid, the first and, I hope only, year totally dominated by the pandemic and it really stretched charities to the extremities of their resources. Staff and volunteers were in and out of social isolation, not knowing where the virus would strike next and who would have to retreat from the outside world. At the same time the clients had to be protected and still catered for – all the projects reflected a '*we will not be beaten by this*' approach and I can only congratulate the staff and volunteers for keeping going and finding innovative ways of manoeuvring their way through the ever-changing rules and guidelines we were presented with, so that the clients were looked after in the best possible way. Our pride in what was achieved in such difficult circumstances is reflected in the wonderful statistics elsewhere in these accounts.

During 2020, we introduced Nichola Poole as our new legal Trustee, and she hit the ground running as we acquired our new premises in Church Street, our new homeless provision in Rushden and concluded the legal documentation for our homeless provision in Corby. Sadly, in November 2021, Nichola was taken into hospital and passed away on New Year's Day, 2022. On behalf of all the Trustees, staff and clients, I would like to pay tribute to a genuine, generous and hardworking lady, who brought so much to the charity in such a short time. We will miss you, Nichola.

2021 also saw the passing of Maria Borg, a long-time and much-loved manager of the original Rushden night shelter and who had retired following the onset of the pandemic. We also witnessed the departure of Diane Robinson, who for many years ran our finance department. I would like to pay tribute to both these employees and recognise all their hard work and dedication.

The nature of the work we do always reflects an element of uncertainty, but 2021 brought its previously unknown challenges and now, as I look forward into 2022, I can see price rises everywhere we turn. Huge increases in transport fuel and energy costs impact on the charity itself through its various projects, the majority of which are residential, and also, very worryingly, on the clients of our foodbanks and outreach services. As



I write this report, there is the increasing need for support for Ukrainian refugees, displaced from their own country, who seek refuge in our area. However, we move forward knowing that our determination to help people improve their situation in life will overcome the sometimes seemingly overwhelming obstacles which they face.

We look forward to the opening of our new Day Centre facility in Rushden, where we will be able to offer a variety of support opportunities for people who need assistance in improving their life situation. We are encouraged by the various agencies who have said they will work with us in so many ways and are excited to see this new project in action.

In summary, therefore, 2021 has been traumatic for us all, it has brought both sadness and uncertainty in so many ways, but I am able to take great pride in the achievements of our volunteers and staff across all the projects, with positive outcomes for so many of our clients. Looking forward, we can only be encouraged that if we can survive the pandemic with so many positives, then 2022 will be the year when we build on what we have and open more doors for those who seek our help.

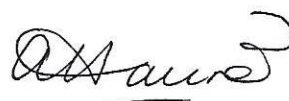
Finally, a huge thank you to all our staff, volunteers and my fellow Trustees for all their enthusiasm and hard work, and to all who have helped us in whatever way.

Presented and approved at a meeting of the Board of Trustees held on the 20 September 2022.



---

Richard Massey – Chairman



---

Amanda Mauro – Treasurer

**Charitable Incorporated Organisation Number: 1154210**

I report on the accounts of the CIO for the year ended 31<sup>st</sup> December 2021, which are set out on the attached pages 23 to 34

**Respective responsibilities of trustees and examiner**

The trustees are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144 (2) of the Charities Act 2011 and that an independent examination is needed.

It is my responsibility to:

- Examine the accounts under section 145 of the Charities Act 2011 and section 4(1)(c) of the Charities Act
- Follow the procedures laid down in the general Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act.
- State whether particular matters have come to my attention.

**Basis of independent examiner's statement**

My examination was carried out in accordance with general directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures of the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a "true and fair view" and the report is limited to those matters set out in the statement below.

**Independent Examiner's Statement**

In connection with my examination, no matter has come to my attention:

1. Which gives me reasonable cause to believe that in any material respect, the requirements:
  - To keep accounting records in accordance with section 130 of the 2011 Act: and
  - To prepare accounts which accord with the accounting records and comply with the accounting requirements of the 2011 Act, with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charitieshave not been met; or
2. To which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

*L Scullion*

Lorraine Scullion MAAT  
22<sup>nd</sup> September 2022



	Note	Unrestricted Funds £	Restricted Funds £	2021 £	Unrestricted Funds £	Restricted Funds £	2020 £
<b>Income from:</b>							
Donation & legacies	1	26,797	30,564	57,361	33,915	34,704	68,619
Charitable activities	2	387,868	305,205	693,073	272,407	204,719	477,126
Investment Income		-	-	-	96	-	96
Other Income		-	-	-	-	-	-
<b>Total Income</b>		<b>414,665</b>	<b>335,769</b>	<b>750,434</b>	<b>306,418</b>	<b>239,423</b>	<b>545,841</b>
<b>Expenditure on:</b>							
Raising funds		-	-	-	-	-	-
Charitable Activities	3	368,388	256,388	624,776	280,009	251,941	531,950
<b>Total expenditure</b>		<b>368,388</b>	<b>256,388</b>	<b>624,776</b>	<b>280,009</b>	<b>251,941</b>	<b>531,950</b>
Net gains/losses on investments		-	-	-	-	-	-
<b>Net income/(expenditure)</b>		<b>46,277</b>	<b>79,381</b>	<b>125,658</b>	<b>26,409</b>	<b>(12,518)</b>	<b>13,891</b>
<b>Transfer between funds</b>		<b>36,630</b>	<b>(36,630)</b>	<b>-</b>	<b>(33,718)</b>	<b>33,718</b>	<b>-</b>
<b>Net movements in funds</b>		<b>82,907</b>	<b>42,751</b>	<b>125,658</b>	<b>(7,309)</b>	<b>21,200</b>	<b>13,891</b>
<b>Reconciliation of funds:</b>							
Total funds brought forward		65,714	67,935	133,649	73,023	46,735	119,758
<b>Total funds carried forward</b>		<b>148,621</b>	<b>110,686</b>	<b>259,307</b>	<b>65,714</b>	<b>67,935</b>	<b>133,649</b>


All income and expenditure derive from continuing activities.

The statement of financial activities is incorporating the income and expenditure accounts and includes all gains and losses recognised during the year

## STATEMENT OF FINANCIAL POSITION AS AT 31ST DECEMBER 2021


	Note	Unrestricted Funds £	Restricted Funds £	Total 2021 £	Total 2020 £
<b>Fixed Assets</b>	<b>5</b>	-	-	-	20,869
		-	-	-	20,869
<b>Current Assets</b>					
Debtors	<b>6</b>	33,519	10,952	44,471	5,503
Cash at Bank and in Hand		130,864	100,553	231,417	117,668
		164,383	111,505	275,888	123,171
<b>Creditors - Amounts falling due within one year</b>	<b>7</b>	(15,762)	(819)	(16,581)	(10,391)
<b>Net current assets/(liabilities)</b>		148,621	110,686	259,307	112,780
<b>Net assets/(liabilities)</b>		<b>148,621</b>	<b>110,686</b>	<b>259,307</b>	<b>133,649</b>
<b>Charity Funds:</b>					
Unrestricted/ designated reserves	<b>8</b>	148,621	-	148,621	65,714
Restricted Funds	<b>9</b>	-	110,686	110,686	67,935
		<b>148,621</b>	<b>110,686</b>	<b>259,307</b>	<b>133,649</b>

The financial statements were approved by the Executive Committee on 20th September 2022 and signed on their behalf by:



Richard Massey

Chairman



Amanda Mauro

Treasurer

The notes on page 19 to page 27 form part of these financial statements.



**FOR THE YEAR ENDED 31st DECEMBER 2021**

---

**Accounting Policies**

The financial statements of the Charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities' Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019)

The financial statements have been prepared under the historical cost convention.

**Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated funds is set out in the notes to the financial statements. Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donors or which have been raised by the charity for particular purposes.

**Incoming resources**

All incoming resources are included in the SOFA when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. Grants are brought into account on a receivable basis.

Deferred income represents amounts received for future periods and is released to incoming resources in the period for which it has been received.

**Resources expended**

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is stated inclusive of value added tax.

- Cost of Generating Funds are those costs incurred in attracting voluntary income.
- Charitable Activities include expenditure associated with direct services and membership support.
- Governance Costs include those incurred in the governance of the Charity and its assets.

**Tangible fixed assets and depreciation**

Depreciation is calculated to write down the cost of all tangible fixed assets by instalments over the expected useful lives. The periods and rates generally applicable are:

Fixtures and fittings	25% reducing balance basis
Short Life Assets - over 2 years	
Motor Vehicles - over 5 years	

**Intangible income**

Intangible income, in the form of donated facilities etc., is not included in the financial statements since it is not considered practicable to quantify such income.

**Reserves**

The current reserve policy is to maintain sufficient cash flow for known commitments, and the replacement of certain assets. Not all grants are received at the beginning of the financial year others are received in arrears.

**Risk**

The trustees do not believe the organisation is subject to any substantial risk beyond those disclosed in the Annual Report and Accounts.

The organisation has employer and public liability insurance to protect it in the case of a claim.

## NOTES TO THE FINANCIAL STATEMENTS

## 1 Income from donations and legacies:

	Unrestricted Funds £	Restricted Funds £	Total 2021 £	Total 2020 £
Donations, legacies & similar incoming resources	26,797	30,564	57,361	68,619
	<b>26,797</b>	<b>30,564</b>	<b>57,361</b>	<b>68,619</b>

## 2 Charitable activities:

	Unrestricted Funds £	Restricted Funds £	Total 2021 £	Total 2020 £
<b>Grants</b>				
North Northants Council - Homeless Prevention	5,000	5,000	10,000	10,000
East Northants Council - (SWEP)	-	-	-	500
Souter Charitable Trust	-	-	-	2,000
All Churches Trust	-	-	-	1,800
Lloyds TSB Foundation	-	21,969	21,969	23,877
Gordon Trust	-	-	-	1,535
Hobson Charity	-	2,000	2,000	-
Ministry of Housing - ENC - Rough Sleepers Initiative	-	-	-	24,522
NNC - Corby Homeless Project (RSIF)	-	148,370	148,370	73,000
Edward Gostling Foundation	-	-	-	6,188
NCF - COVID 19 Response & Recovery	-	-	-	5,728
Crisis UK	-	-	-	3,995
Charities Aid Foundation - COVID 19	-	-	-	7,500
Lloyds TSB Foundation - COVID 19	-	-	-	5,510
Margaret Giffen Trust	5,000	-	5,000	-
Albert Hunt Trust	5,000	-	5,000	4,000
NCF - Margaret Giffen Community Fund	-	2,865	2,865	5,000
King Boudouin Foundation	-	-	-	4,286
NCF- COVID 19	-	-	-	2,550
Thomas Brighton Foundation	-	-	-	6,000
East Northants Council (ENC)- COVID Relief	-	-	-	10,000
Rank Foundation	-	-	-	1,000
Screwfix Foundation	-	-	-	4,262
Police & Crime Commission N'ptonshire	-	-	-	4,605
Thrapston Town Council	-	1,000	1,000	2,000
DEFRA - COVID 19	-	-	-	4,966
Scott Bader	-	-	-	4,000
Help the Homeless	-	-	-	3,000
Other	-	-	-	1,500
Vicars Relief Fund	-	1,760	1,760	-
Sudborough Foundation	-	1,500	1,500	-
Leeds Building Society	-	800	800	-
Maud Elkington Charitable Trust	-	500	500	-
Rushden Mayors Charity	-	2,000	2,000	-
Rushden Town Council	-	3,625	3,625	-
29th May 1961 Charitable Trust	-	5,000	5,000	-
Longhurst Community Fund	-	4,874	4,874	-
	<b>15,000</b>	<b>201,263</b>	<b>216,263</b>	<b>223,324</b>



## NOTES TO THE FINANCIAL STATEMENTS (continued)

**2 Grant: Cont't**

Constance Travis Trust Endowment Fund	-	2,917	2,917	-
NNC - Rushden Homeless Project - set up costs	-	20,000	20,000	-
DLUHC - RSI - Outreach Worker	-	53,496	53,496	-
Lottery Community Fund	-	9,779	9,779	-
Benham Charitable Trust	-	2,000	2,000	-
Beatrice Laing Trust	-	5,000	5,000	-
Marsh Christian Trust	-	500	500	-
Cheshire Community Foundation	-	5,000	5,000	-
Charity Link	-	200	200	-
Market Harborough Building Society	-	2,000	2,000	-
Sir Derek Greenaway Foundation	-	250	250	-
Blakemore Foundation	-	100	100	-
Neighbourly	400	2,500	2,900	-
RS Brownless Charitable Trust	-	200	200	-
Arnold Clark Community Fund	1,000	-	1,000	-
Archer Trust	1,200	-	1,200	-

**Charitable activities cont'd:**

Employment Support Allowance	7,655	-	7,655	3,072
Residents Service Charge	16,695	-	16,695	10,172
Rent	-	-	-	800
Housing Benefit	309,427	-	309,427	194,960
Job Seekers Allowance/Universal Credit	28,017	-	28,017	20,721
Community Cafés/Food Bank	-	-	-	790
HMRC - Furlough Scheme	4,172	-	4,172	17,707
Leaders Lunch	-	-	-	160
Mini Bus Fund	4,198	-	4,198	4,620
Fundraising	104	-	104	109
Other	-	-	-	691
	<b>387,868</b>	<b>305,205</b>	<b>693,073</b>	<b>477,126</b>

**3 Expenditure on charitable activities:**

		Unrestricted Funds £	Restricted Funds £	Total 2021 £	Total 2020 £
Employment Costs	4	179,895	161,770	341,665	319,440
Recruitment		79	850	929	315
Training and Development		1,199	3,278	4,477	1,582
Staff Travel & Subsistence		1,448	2,357	3,805	2,669
Rent and rates		81,200	3,699	84,899	71,455
Insurance		4,070	760	4,830	5,072
Utilities		23,042	9,528	32,570	17,581
Repairs and Maintenance		1,416	4,785	6,201	14,305
Telephone		3,776	1,486	5,262	5,105
Office Costs/Admin		7,237	1,725	8,962	6,104
Health & Safety		1,906	7,476	9,382	-
Vehicle Expenses		3,044	444	3,488	-

**NOTES TO THE FINANCIAL STATEMENTS (continued)****Expenditure on charitable activities: Cont'd**

Equipment Repair & Maintenance	2,536	21,857	24,393	17,524
Subscriptions	951	352	1,303	2,070
Counsellor Service	120	4,230	4,350	3,290
DBS Checks	202	161	363	658
Other Expenses	-	-	-	720
Volunteer Expenses	573	307	880	1,104
Residents and Project Food and Supplies	10,915	5,254	16,169	15,056
Leaders Lunch	-	-	-	87
Mini Bus Fund	-	-	-	1,920
Residents Activities	811	2,527	3,338	2,278
Cornerfield Café	-	-	-	739
Raunds Café/Food Bank	-	-	-	1,193
Residents Therapeutic Equipment	195	24	219	2,087
Cleaning	2,794	2,060	4,854	4,617
Professional Fees	22,448	4,320	26,768	14,090
Bank Charges	641	6	647	624
RSI Funded Client Essentials/Expenses	44	17,132	17,176	3,072
Residents Spending Money	7,825	-	7,825	7,088
Depreciation	5,217	-	5,217	5,217
Independent Examination	2,608	-	2,608	1,474
Trustee Expenses	-	-	-	-
Payroll/Pension Charges	2,196	-	2,196	3,414
	<b>368,388</b>	<b>256,388</b>	<b>624,776</b>	<b>531,950</b>

**4 Trustees and Employees:**

	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Wages and salaries	320,973	298,768
Employer NI	15,536	15,680
Employer Pension	5,156	4,992
	<b>341,665</b>	<b>319,440</b>

The average number of employees by head count 23 (2020:19).

During the year the trustees received no remuneration £nil (2020: £nil). The total expenditure reimbursed to the trustees amounted to £nil (2020:£nil).

No employee earned in excess of £60,000 during the year.

Remuneration paid to Key Management Personnel in the year £27,608

The Charity operates and contributes to a pension scheme in line with current legislation.



## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 5 Tangible Fixed assets

	Motor Vehicles £	Fixtures and Fittings £	Total 2020 £	Total 2020 £
<b>Cost or Valuation</b>				
Balance at 1 January 2021	-	-	-	-
Additions during the year	26,086	-	26,086	26,086
Disposals	(15,652)	-	(15,652)	-
<b>At 31st December 2021</b>	<b>10,434</b>	<b>-</b>	<b>10,434</b>	<b>26,086</b>
<b>Depreciation</b>				
Balance at 1 January 2021	5,217	-	5,217	5,217
Charge in the year	5,217	-	5,217	-
<b>At 31st December 2021</b>	<b>10,434</b>	<b>-</b>	<b>10,434</b>	<b>5,217</b>
<b>Net book value</b>				
At 1st December 2021	-	-	-	-
At 31st December 2020				<b>20,869</b>

## 6 Debtors:

	Unrestricted £	Restricted £	Total 2021 £	Total 2020 £
Trade debtors	21,458	10,927	32,385	4,561
Prepayments	2,061	25	2,086	942
Non Refundable Lease option to purchase	10,000	-	10,000	-
	<b>33,519</b>	<b>10,952</b>	<b>44,471</b>	<b>5,503</b>

## 7 Creditors: Amounts falling due within one year

	Unrestricted £	Restricted £	2021 £	2020 £
Trade Creditors	-	-	-	-
Accruals	(15,762)	(819)	(16,581)	(10,391)
Other Creditors	-	-	-	-
	<b>(15,762)</b>	<b>(819)</b>	<b>(16,581)</b>	<b>(10,391)</b>

## 8 Unrestricted/ Designated Funds:

	At 01.01.21 £	Incoming Resources £	Outgoing Resources £	Transfers £	At 31.12.21 £
General Fund	29,918	8,223	(76,075)	92,493	54,559
Designated funds:					
Mini Bus Fund	18,752	4,198	(5,217)	(3,175)	14,558
Rushden Food Bank	-	-	-	-	-
Raunds Food Bank	-	-	-	-	-
Rushden Homeless Project	-	96,135	(87,386)	(8,749)	-
Queen Street (Formerly Pathways)	-	31,014	(22,389)	(8,625)	-
Recovery House	5,108	165,308	(115,309)	(34,107)	21,000
The Forge	8,273	45,148	(29,536)	(23,885)	-
Corby Night Shelter	-	64,639	(31,417)	23,278	56,500
Thrapston Foodbank	3,663	-	(1,059)	(600)	2,004
	<b>65,714</b>	<b>414,665</b>	<b>(368,388)</b>	<b>36,630</b>	<b>148,621</b>

## NOTES TO THE FINANCIAL STATEMENTS (continued)

**Unrestricted/ Designated Funds: Con't**

Mini Bus Fund - Towards cost of running the Mini Bus

Rushden Homeless Project - Supported accommodation for rough sleepers short to medium term

Queen Street (formerly Pathways) - Follow on aftercare from Recovery House

Recovery House - Rehabilitation facility for those suffering from addiction

The Forge - Follow on aftercare from Recovery House

Corby Homeless Project - Supported accommodation for rough sleepers short to medium term

Thrapston Foodbank - To provide food and provisions for those in need.

**9 Restricted Funds:**

	At 01.01.21	Incoming Resources in year	Outgoing Resources in year	Transfers	At 31.12.21
	£	£	£	£	£
Ministry of Housing - Cold Weather Fund (ENC)	3,230	53,495	(51,266)	(3,600)	1,859
Raunds Food Bank & Community Café	9,581	8,136	(2,484)	(600)	14,633
Thrapston Food Bank	-	8,233	-	-	8,233
Counsellor Service - NNC - Homeless Prevention	1,603	5,000	(3,630)	-	2,973
Recovery House - Lloyds TSB Foundation	8,018	21,970	(26,392)	(3,596)	-
Rushden & Higham Food Bank	20,381	10,138	(11,726)	(1,200)	17,593
NNC - Corby Homeless Project	-	148,370	(98,239)	(27,631)	22,500
Constance Travis Endowment Fund	-	2,917	(2,917)	-	-
Screwfix Foundation	4,262	-	-	-	4,262
Hobson Charity	-	2,000	(2,000)	-	-
Vicars Relief Fund	-	1,760	(1,760)	-	-
Sudborough Foundation	-	1,500	(1,500)	-	-
Leeds Building Society	-	800	(800)	-	-
Rotary Club of Rushden	-	400	(400)	-	-
Thrapston Storage Unit	-	1,500	(994)	-	506
Gordon Trust	1,535	-	(1,177)	-	358
All Churches Trust	1,800	-	(1,800)	-	-
Scott Bader	4,000	-	(4,000)	-	-
Neighbourly - Sainsburys	-	2,500	-	-	2,500
NCF - Margaret Giffen Community Fund	-	2,865	-	-	2,865
Maud Elkington Charitable Trust	-	500	-	-	500
Rushden Mayors Charity	-	2,000	(2,000)	-	-
Rushden Town Council	-	3,625	(3,360)	-	265
DEFRA - COVID Funding	4,966	-	(4,966)	-	-
NCF - COVID Response & Recovery	2,731	-	(2,731)	-	-
Help the Homeless	7	-	-	(7)	-
29th May 1961 Charitable Trust	-	5,000	-	-	5,000
King Baudouin Foundation	4,286	-	-	-	4,286
Thrapston Town Council	1,535	1,000	(2,539)	4	-
Longhurst Community Fund	-	4,874	(4,290)	-	584
Raunds Fruit & Veg	-	540	(80)	-	460



## NOTES TO THE FINANCIAL STATEMENTS (continued)

**Restricted Funds: con't**

NNC-Rushden Homeless Project Set Up Costs	-	20,000	(20,000)	-	-
Lottery Community Fund	-	9,779	-	-	9,779
Benham Charitable Trust	-	2,000	-	-	2,000
Beatrice Laing Charitable Trust	-	5,000	-	-	5,000
Marsh Christian Trust	-	500	-	-	500
Cheshire Community Foundation	-	5,000	(5,000)	-	-
Charity Link	-	200	-	-	200
Market Harborough Building Society	-	2,000	-	-	2,000
Sir Derek Greenaway Foundation	-	250	-	-	250
Blakemore Foundation	-	100	-	-	100
Brownless Trust	-	200	-	-	200
Parachute Jump	-	1,617	(337)	-	1,280
	<b>67,935</b>	<b>335,769</b>	<b>(256,388)</b>	<b>(36,630)</b>	<b>110,686</b>

Ministry of Housing - Rough Sleeper Initiative (ENC) - Towards funding a Outreach Worker and providing addition accomodation provision to clients.

Raunds Food Bank & Community Cafe - To provide support to those in need and food poverty in Raunds and the surrounding area

Thrapston Food Bank - To provide food parcels, support and assistance to those in need in Thrapston and the surrounding area

Counsellor Service - NNC - Homeless Prevention - Counselling Service for clients

Recovery House - Lloyds TSB Foundation - Towards funding a full time Project Manager.

Rushden & Higham Food Bank- To provide food parcels, support and assistance to those in Raunds, Higham Ferrers and surrounding areas.

NNC - Corby Homeless Project - To provide short to medium term accommodation to those who are homeless in North Northants.

Constance Travis Endowment Fund - Towards Staffing Costs at Corby Homeless Project

Screwfix Foundation - Towards kitchen for day centre at new premises

Hobson Charity - Towards set up costs for new Rushden Homeless Project expenses

Vicars Relief Fund - Small fund rapid response grant for client expenses

Sudborough Foundation - Towards theraputic activities and outings for Recovery House

Leeds Building Society - Purchase of new sofas at Recovery House

Rotary Club of Rushden - Purchase of storage crates for new foodbank warehouse

Thrapston Storgae Unit - Funding for storage facility at Thrapston Foodbank

Gordon Trust - Towards refurbishing the family/therapeutic room in Recovery House

All Churches Trust - Towards Rushden Homesless Project refurbishment & equipment

Scott Bader - Towards equipment set up costs at Rushden Homeless Project

Neighbourly - Sainsburys - Funding for warehouse storage and core costs

NCF Margaret Giffen Community Fund - Towards equipment for new building and day centre

Maud Elkington Charitable Trust - Toward purchase of Church Street building

Rushden Mayors Charity - Towards purchase of equipment for new building and day centre

Rushden Town Council - Towards purchase of equipment for new building and day centre

DEFRA - COVID Funding - Towards food supplies & equipment for the Foodbank

Greggs Foundation - Towards equipment for Corby Homeless Project

NCF COVID Response & Recovery - Towards support for the Corby Homeless Project during the COVID crisis

Help the Homeless - Towards the purchase of white goods for Corby Homeless Project

29th May 1961 Charitable Trust - Towards purchase of new building

King Baudouin Foundation - Toward Corby Night Shelter Garden Project

Thrapston Town Council - Towards equipment & food for the Thrapston Foodbank

Longhurst Community Fund - Towards running costs of Corby Homeless Project



**NOTES TO THE FINANCIAL STATEMENTS (continued)****Restricted Funds: con't**

Raunds Fruit & Veg - Funding for provision of fresh fruit and veg for Raunds Foodbank  
 NNC - Rushden Homeless Project - Funding for setup costs of new Rushden Homeless Project  
 Lottery Community Fund - Towards purchase of equipment for new building and day centre  
 Benham Charitable Trust - towards purchase of equipment for new building and day centre  
 Beatrice Laing Charitable Trust - Towards purchase, setup or refurbishment of new building and day centre.  
 Marsh Christian Trust - Towards purchase of equipment for new building and day centre  
 Cheshire Community Foundation - Operational costs of Corby Homeless Project  
 Charity Link - Purchase of chest freezer at new day centre  
 Market Harborough Building Society - Purchase of commercial oven at new day centre  
 Sir Derek Greenaway Foundation - Towards purchase of equipment for new building and day centre  
 Blakemore Foundation - Purchase of tumble dryer for Recovery House  
 Brownless Trust - Towards purchase of equipment for new building and day centre  
 Parachute Jump - Towards outing costs for Recovery house and aftercare residents

**NB:** The funds raised for the purchase, refurbishment and subsequent equipping of new premises are being held in the anticipation of the purchase of the building. This purchase is being fundraised for with an option to buy within the existing lease, anytime prior to July 2023

**10 Operating Lease Commitments**

The Organisation occupies eight properties, the term of the lease for the first property The Forge is for 5 years from March 2022 to March 2027.

The annual rent is £15,600 per annum.

The term of the lease for the second property Queen Street is 6 years from 19th September 2015 the annual rent is £9,879 per annum

The term of the lease for the third property Co-operative Row is 3 years from June 2021 to June 2024 The annual rent is £30,000 per annum

The term of the lease for the fourth property Church Street is 2years 3months from 2nd July 2021 to 31st July 2023 the annual rent is £12,000.

There has been a non refundable deposit of £10,000 paid to purchase the build by 31st July 2023 when the lease agreement ends

The term of the lease for the fifth property Duck Street is for 18 months from March 2021 to September 2022. The annual rent is £16,299 per annum

The term of the lease for the sixth property a warehouse - Skinners Hill Rushden is for a year from 12.01.21 to 11.01.22 with a peppercorn rent agreement.

The term of the lease for the seventh property 82,98 and 100 Dorking Walk which all come under the same lease is for 3 years from 31st October 2019. The annual rent is £1 per annum.

The term of the lease for the eighth property Unit 11 Brick Kiln Farm Ind Est is for 3 years from 7th May 2021. There is no annual rent charge.

**11 Ultimate Controlling Party:**

The company is under the ultimate control of its Executive Committee, the members of which are shown at the front of these financial statements.

**12 Related Party Disclosures**

There were no related party transactions



**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 DECEMBER 2021**

		<b>2021</b>	<b>2020</b>
	<b>Notes</b>	<b>£</b>	<b>£</b>
<b>Cash flows from operating activities</b>			
Cash generated from operations	<b>1</b>	113,749	(7,587)
Interest paid		-	-
Net cash (used in)/provided by operating activities		<u>113,749</u>	<u>(7,587)</u>
<b>Change in cash and cash equivalents</b>			
<b>in the reporting period</b>		113,749	(7,587)
<b>Cash and cash equivalents at the</b>			
<b>beginning of the reporting period</b>		<u>117,668</u>	<u>125,255</u>
<b>Cash and cash equivalents at the end</b>			
<b>of the reporting period</b>		<u><u>231,417</u></u>	<u><u>117,668</u></u>

**NOTES TO THE STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 DECEMBER 2021**

1

RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES		
	2021	2020
	£	£
Net (expenditure)/Income for the reporting period as per the Statement of Financial Activities)	125,658	13,891
Adjustments for:		
Sale/purchase of Fixed Assets	20,869	(20,869)
Decrease/(Increase in debtors)	(38,968)	(738)
(Decrease)/Increase in creditors)	6,190	129
Net Cash (used in) provided by operations	113,749	(7,587)

2

	At 01/01/21	Cash flow	At 31/12/21
	£	£	£
Net cash			
Cash at bank and in hand	117,668	113,749	231,417
Total	117,668	113,749	231,417