

**Kader Football Club Limited**  
**(Limited by Guarantee)**

Report of the Trustees and Statement of Accounts  
for the Year Ended 31 August 2020

“Charity Commission copy”

**Kader Football Club Limited**  
**(Limited by Guarantee)**

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**Kader Football Club Limited**  
**(Limited by Guarantee)**

**Company Information**

|                           |   |
|---------------------------|---|
| <b>Trustees/Directors</b> | Mr A Formby-Jackson - Chairman & Treasurer<br>Mr C Hudson<br>Mr M McGovern<br>Mr A Harris<br>Mrs L Harris<br>Mrs P Hudson |
| <b>Secretary:</b>         | Mr C Hudson   |
| <b>Company Number:</b>    | 07710865  |
| <b>Charity Number:</b>    | 1153749   |
| <b>Registered Office:</b> | 21 Heythrop Drive<br>Acklam<br>Middlesbrough<br>TS5 8QA   |
| <b>Bankers:</b>           | Barclays Bank<br>28-32 Albert Road<br>Middlesbrough<br>TS1 1QD  |
| <b>Accountants</b>        | Anderson Barrowcliff LLP<br>3 Kingfisher Court<br>Bowesfield Park<br>Stockton on Tees<br>TS18 3EX                         |

**Kader Football Club Limited**  
**(Limited by Guarantee)**

**Report of the Trustees**

The Trustees present their report together with financial statements for the year ended 31 August 2020.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019.

### **OBJECTIVES, ACTIVITIES AND ACHIEVEMENTS**

Kader Football Club's objectives are to provide as many players on Teesside with an opportunity to develop their football skills in a positive learning environment, aiming to bring players together of a similar ability, whether it is in division one or division eight. We also have senior teams in place and are starting to build for the future by having teams at every stage from U7s to men.

**The 3G pitch continues to be a great asset for the club.** It has been a great success and we regularly receive positive feedback about it. The wider community has kept on coming back to use it, including other local football clubs in the area, which has helped the club's revenue stream.

Our Saturday morning sessions for 4-6-year-olds are thriving and has again helped us create new teams at U7s.

The social media channels continue to grow on Facebook, Twitter and Instagram. These are all great ways to help us promote the club and events. Also, the website is now a great contributor to receiving requests to join the club. There is constant stream of communication coming via it, which is great to see.

Obviously the biggest thing to happen this year was Covid. We closed down for a number of months from March 2020 and this meant we lost significant revenue from the cafe and from subs. We worked hard to get the venue back up and running and ready to open in between the two lockdowns. We invested in a new screen for the cafe to help **keep staff safe and created a one-way system too. We also made some boards for hand sanitisers to be easily used by** visitors around the site. We also provided managers with cleaning products for their equipment to help keep everything safe for the players.

Our annual presentation was cancelled as the season was voided.

We signed a new kit deal with Avec, and they will provide all our kit and training gear for at least two years.

Finally, we had 28 teams operating this year and we continue to try and increase the number of girls' teams within the club through the FA's Wildcats sessions.

### **FINANCIAL REVIEW**

The charity **made a deficit of £36,772 for the year compared to a surplus of £28,485 in the previous period, due largely** to the effects of Covid-19, and this year there was no grant received for the commissioning of the 3G pitch and equipment (2019: £23,646). **Income has fallen just under £65,000 as subscription income decreased by just over** £46,000 and café income decreased by over £11,000. There were additional repairs and renewals of just over £9,000 as a fence was moved in the year. Unrestricted funds at the year-end are £486,799 (2019: £523,571) which includes a designated fund of £30,000 (2019: £20,000).

### **Reserves Policy**

The Trustees have established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets (free reserves) held by the charity should be approximately three months running costs plus redundancy requirements. At the present time the free reserves of £133,595 exceed this requirement but as running costs are expected to increase in the future the Trustees need to build up reserves to cover the increased costs.

**Kader Football Club Limited**  
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**Report of the Trustees**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

The charity is constituted as a Company limited by guarantee, without a share capital, and is therefore governed by a Memorandum and Articles of Association. It was incorporated on 19 July 2011 and became a registered charity on 10 September 2013. The assets from the previous community organisation, Kader Football Club were transferred to the company when it became a charity on 10 September 2013.

The charity is organised so that the Board of Trustees meet regularly to manage the affairs of the charity.

The Secretary is in charge of the day to day running of the charity.

A management team consisting of the Chair, Secretary, Treasurer, Welfare Officer and 7 and 11-a-side co-ordinators, meet monthly to make decisions on the day to day matters and any important decisions that need to be ratified.

**Appointment of Trustees**

As set out in the Articles of Association, membership of the Company is unlimited with the Board of Trustees being recruited from the membership.

All members are circulated with an invitation to nominate trustees prior to the AGM, advising them of the retiring trustee(s) and requesting nominations for the AGM. When considering co-optees, knowledge and expertise which will benefit the charity is taken into consideration.

**Trustee Induction and Training**

New trustees are inducted by the Company Secretary who briefs them on their legal obligations with regard to company and charity law. They are also given an introduction to the building, the staff and other trustees and are instructed in the Health & Safety and security requirements of the charity.


External training events which will facilitate the undertaking of their role are provided as and when appropriate.

**Trustee Statement**

In setting our objectives and planning our activities the trustees have given careful consideration to the Charity Commission guidance on public benefit.

This report has been prepared in accordance with the special provisions of part 15 of the Companies Act 2006 relating to small companies.

BY ORDER OF THE TRUSTEES



Mr A Formby-Jackson  
Trustee

Date

24/6/21

**Kader Football Club Limited**  
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**Statement of Financial Activities**  
**(Including Income and Expenditure Account)**  
**for the Year Ended 31 August 2020**

|  | Notes | Unrestricted<br>Funds | Restricted<br>Funds<br>2020 | Total           | 2019<br>Total  |
|--|-------|-----------------------|-----------------------------|-----------------|----------------|
|  |       | £                     | £                           | £               | £              |
| <b>Income and Endowment from:</b>                                  |       |                       |                             |                 |                |
| Donations and legacies   | 2     | -                     | 7,900                       | 7,900           | 25,346         |
| Charitable activities  | 3     | 88,009                | -                           | 88,009          | 129,324        |
| Other trading activities   | 4     | 23,947                | -                           | 23,947          | 30,159         |
| <b>Total Income</b>  |       | <b>111,956</b>        | <b>7,900</b>                | <b>119,856</b>  | <b>184,829</b> |
| <b>Expenditure on:</b>   |       |                       |                             |                 |                |
| Raising funds – café costs   |       | 10,311                | -                           | 10,311          | 12,367         |
| Charitable activities  | 5     | 138,417               | 7,900                       | 146,317         | 143,977        |
| <b>Total Expenditure</b>   |       | <b>148,728</b>        | <b>7,900</b>                | <b>156,628</b>  | <b>156,344</b> |
| <b>Net income/(expenditure) for the year/net movement in funds</b> |       | <b>(36,772)</b>       | <b>-</b>                    | <b>(36,772)</b> | <b>28,485</b>  |
| <b>Reconciliation of Funds</b>                                     |       |                       |                             |                 |                |
| Fund balance brought forward                                       |       | 523,571               | -                           | 523,571         | 495,086        |
| Fund balance carried forward                                       | 11    | 486,799               | -                           | 486,799         | 523,571        |

The accompanying notes form part of these financial statements

**Kader Football Club Limited**  
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**Balance Sheet as at 31 August 2020**


|   | Notes | £       | 2020    | £       | 2019    | £ |
|---|-------|---------|---------|---------|---------|---|
| <b>Fixed Assets</b>                                   |       |         |         |         |         |   |
| Tangible assets                                       | 8     |         | 353,204 |         | 415,212 |   |
| <b>Current Assets</b>                                 |       |         |         |         |         |   |
| Cash at bank and in hand                              |       | 133,097 |         | 109,553 |         |   |
| Debtors   | 9     | 2,887   |         | 720     |         |   |
| <b>Creditors: Amounts falling due within one year</b> | 10    | (2,389) |         | (1,914) |         |   |
| <b>Net Current Assets</b>                             |       |         | 133,595 |         | 108,359 |   |
| <b>Net Assets</b>                                     |       |         | 486,799 |         | 523,571 |   |
| <b>Funds</b>  |       |         |         |         |         |   |
| Unrestricted - designated                             |       | 30,000  |         | 20,000  |         |   |
| - general   |       | 456,799 |         | 503,571 |         |   |
|   | 11    |         | 486,799 |         | 523,571 |   |

For the year ended 31 August 2020 the Company was entitled to exemption from audit under Section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.



Mr A Formby-Jackson  
Trustee

The accounts were approved by the Board of Trustees on

24/6/21

The accompanying notes form part of these financial statements.

**Kader Football Club Limited**  
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**Notes to the Financial Statements for the Year Ended 31 August 2020**

**I ACCOUNTING POLICIES**

**(a) General information and basis of preparation**

Kader Football Club is a private company limited by guarantee in England. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £10 per member of the charity. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations are given in the Trustees Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice Standard applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention. The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £1.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

**(b) Fund accounting**

Unrestricted income funds are general funds which are available for use at the trustees' discretion in furtherance of the objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of the designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors. The aim and use of each restricted fund is set out in the notes to the financial statements.

**(c) Income recognition**

Items of income are recognised and included in the accounts when all the following criteria are met:

- The charity has entitlement to the funds.
- Any performance conditions attached to the item(s) of income have been met or are fully within the control of the charity.
- There is sufficient certainty that receipt of the income is considered probable; and
- The amount can be measured reliably.

Donations are recognised on receipt of funds. Donations received for the purchase of fixed assets are included in the SOFA as restricted funds and transferred to unrestricted funds as the assets have been purchased.

Income from trading activities includes café income which is received in exchange for supplying goods in order to raise funds. There is no netting off within the accounts.

**(d) Expenditure**

Expenditure is recognised as soon as there is a legal or constructive obligation committing the charity to the expenditure, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. It includes attributable VAT which cannot be recovered.

Charitable expenditure comprises those costs incurred by the company in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.



**Kader Football Club Limited**  
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**Notes to the Financial Statements for the Year Ended 31 August 2020**

**ACCOUNTING POLICIES (continued)**

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office and governance costs.

Governance costs include those incurred in the governance of the charity which are associated with the constitutional and statutory requirements.

**(e) Tangible fixed assets**

Fixed assets are stated at cost less accumulated depreciation. Assets are capitalised if they cost more than £500 and are expected to last more than one year.

Depreciation is provided on tangible assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

|                       |   |                           |
|-----------------------|---|---------------------------|
| Fixtures and fittings | - | 10% & 33.3% straight line |
| Short leasehold       | - | 10% straight line         |
| Plant and Machinery   | - | 20% straight line         |
| Motor Vehicles        | - | 25% straight line         |

**(f) Cash at bank**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**(g) Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

**(h) Tax**

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

**(i) Going concern**

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure are sufficient with the level of reserves for the charity to be able to continue as a going concern.

**2 DONATION AND LEGACIES**

|                     | 2020<br>£    | 2019<br>£     |
|---------------------|--------------|---------------|
| Football Foundation | 7,900        | 25,346        |
|                     | <u>7,900</u> | <u>25,346</u> |

In 2019 £23,646 of donations related to restricted funds and £1,700 related to unrestricted funds.

**Kader Football Club Limited**  
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**Notes to the Financial Statements for the Year Ended 31 August 2020**

**3 CHARITABLE ACTIVITIES**

|                  | 2020          | 2019           |
|------------------|---------------|----------------|
|                  | £             | £              |
| Subscriptions    | 57,555        | 103,943        |
| Pitch fees       | 27,694        | 22,574         |
| Sponsorship      | 2,760         | 2,102          |
| Presentation Day | -             | 705            |
|                  | <u>88,009</u> | <u>129,324</u> |

In 2019 all of the charitable activities' income relate to unrestricted funds.

**4 OTHER TRADING ACTIVITIES**

|                   | 2020          | 2019          |
|-------------------|---------------|---------------|
|                   | £             | £             |
| Café income       | 17,383        | 28,961        |
| Room hire         | 6,564         | -             |
| Other fundraising | -             | 1,198         |
|                   | <u>23,947</u> | <u>30,159</u> |

All of the other trading activities income in 2019 related to unrestricted funds.

**Kader Football Club Limited**  
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**Notes to the Financial Statements for the Year Ended 31 August 2020**

**5 CHARITABLE ACTIVITIES**

|  | 2020                  | 2019                  |
|--|-----------------------|-----------------------|
|  | £                     | £                     |
| <b>Costs directly allocated to activities:</b> |                       |                       |
| Football Association fees & fines              | 4,323                 | 6,218                 |
| Referee fees                                   | 3,210                 | 3,895                 |
| Kit & equipment                                | 9,631                 | 13,271                |
| Trophies                                       | 3,179                 | 1,287                 |
| Coaching courses & fees                        | 778                   | 2,024                 |
| Repairs & maintenance                          | 12,822                | 3,614                 |
| Pitch maintenance                              | 7,787                 | 8,387                 |
| Football trips                                 | -                     | 4,705                 |
| Depreciation                                   | 56,604                | 54,687                |
|  | <u>98,334</u>         | <u>98,538</u>         |
| <b>Support Costs allocated to activities</b>   |                       |                       |
| Salaries                                       | 26,685                | 24,644                |
| Heat & Light                                   | 3,773                 | 4,792                 |
| Rates & Water                                  | 2,795                 | 2,529                 |
| Printing, postage, stationery & advertising    | 488                   | 1,663                 |
| Sundries                                       | 1,413                 | 979                   |
| Telephone                                      | 572                   | 231                   |
| Computer costs                                 | 1,457                 | 1,183                 |
| Room Hire                                      | 750                   | 250                   |
| Insurance                                      | 962                   | 607                   |
| Motor Expenses                                 | 260                   | 552                   |
| Bank Charges                                   | 460                   | 12                    |
| Depreciation                                   | 6,508                 | 6,317                 |
| <b>Governance costs</b>                        |                       |                       |
| Accountancy – independent examination          | 1,440                 | 1,680                 |
| Accountancy – Other                            | 420                   | -                     |
|  | <u>47,983</u>         | <u>45,439</u>         |
| <b>Total</b>                                   | <u><u>146,317</u></u> | <u><u>143,977</u></u> |

All of the expenditure in 2019 related to unrestricted funds.

**6 STAFF COSTS**

Staff costs were as follows: -

|                                       | 2020          | 2019          |
|---------------------------------------|---------------|---------------|
|                                       | £             | £             |
| Wages and salaries                    | 26,685        | 24,644        |
|                                       | <u>26,685</u> | <u>24,644</u> |
| No employee earned more than £60,000. |               |               |
| The average number of employees were  | <u>2</u>      | <u>2</u>      |

**Kader Football Club Limited**  
**(Limited by Guarantee)**

**Notes to the Financial Statements for the Year Ended 31 August 2020**

**7 TRUSTEE REMUNERATION AND EXPENSES**

Trustees received money for work done for the charity as follows: -

|                     | 2020<br>£     | 2019<br>£     |
|---------------------|---------------|---------------|
| Mr C Hudson         | 23,045        | 19,944        |
| Mr A Formby-Jackson | 3,640         | 4,700         |
|                     | <u>26,685</u> | <u>24,644</u> |

This is permitted in the Articles of Association.

Expenses for telephone costs were paid to Mr C Hudson totalling £572 (2019: £231).

**8 TANGIBLE FIXED ASSETS**

|                          | Short<br>leasehold<br>£ | Plant &<br>machinery<br>£ | Fixtures &<br>fittings<br>£ | Motor<br>Vehicles | Total<br>£     |
|--------------------------|-------------------------|---------------------------|-----------------------------|-------------------|----------------|
| <b>Cost</b>              |                         |                           |                             |                   |                |
| 1 September 2019         | 359,286                 | 90,628                    | 59,863                      | 10,200            | 519,977        |
| Additions                | -                       | -                         | 1,104                       | -                 | 1,104          |
| <b>At 31 August 2020</b> | <u>359,286</u>          | <u>90,628</u>             | <u>60,967</u>               | <u>10,200</u>     | <u>521,081</u> |
| <b>Depreciation</b>      |                         |                           |                             |                   |                |
| At 1 September 2019      | 54,408                  | 28,654                    | 19,789                      | 1,914             | 104,765        |
| Charge for year          | 35,928                  | 18,126                    | 6,508                       | 2,550             | 63,112         |
| <b>At 31 August 2020</b> | <u>90,336</u>           | <u>46,780</u>             | <u>26,297</u>               | <u>4,464</u>      | <u>167,877</u> |
| <b>Net Book Value</b>    |                         |                           |                             |                   |                |
| 31 August 2020           | <u>268,950</u>          | <u>43,848</u>             | <u>34,670</u>               | <u>5,736</u>      | <u>353,204</u> |
| 31 August 2019           | <u>304,878</u>          | <u>61,974</u>             | <u>40,074</u>               | <u>8,286</u>      | <u>415,212</u> |

**9 DEBTORS**

|               | 2020<br>£    | 2019<br>£  |
|---------------|--------------|------------|
| Prepayments   | 1,082        | 720        |
| Other Debtors | 1,805        | -          |
|               | <u>2,887</u> | <u>720</u> |

**10 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

|          | 2020<br>£    | 2019<br>£    |
|----------|--------------|--------------|
| Accruals | 2,389        | 1,914        |
|          | <u>2,389</u> | <u>1,914</u> |

**Kader Football Club Limited**  
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**Notes to the Financial Statements for the Year Ended 31 August 2020**

**11 ANALYSIS OF CHARITABLE FUNDS**

|                            | Balance<br>01.09.19<br>£ | Incoming<br>resources<br>£ | Resources<br>Expended<br>£ | Transfers<br>£ | Balance<br>31.08.20<br>£ |
|----------------------------|--------------------------|----------------------------|----------------------------|----------------|--------------------------|
| <b>Unrestricted funds</b>  |                          |                            |                            |                |                          |
| Designated funds           | 20,000                   | -                          | -                          | 10,000         | 30,000                   |
| General unrestricted funds | 503,571                  | 111,956                    | (148,728)                  | (10,000)       | 456,799                  |
|                            | 523,571                  | 111,956                    | (148,728)                  | -              | 486,799                  |
| <b>Restricted funds</b>    |                          |                            |                            |                |                          |
| Football Foundation        | -                        | 7,900                      | (7,900)                    | -              | -                        |
|                            | 523,571                  | 119,856                    | (156,628)                  | -              | 486,799                  |

The money from the Football Foundation was received to purchase new kit & equipment for the teams which was all spent in the year.

The designated fund is to replace the 3G pitch. The trustees have agreed that £10,000 per annum needs to be set aside, so a transfer to designated funds will be made each year

**12 RELATED PARTY DISCLOSURES**

As disclosed in note 7, two trustees were paid £26,685 (2019: £24,644) for work done for the charity during the year.

**Kader Football Club Limited**  
**(Limited by Guarantee)**

**Independent Examiner's Report to the Trustees of Kader Football Club Limited**

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 August 2020.

**Responsibilities and basis of report**

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

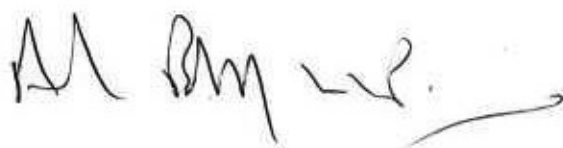
Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2016 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination I have followed the directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe: -

- 1 accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2 the accounts do not accord with those records; or
- 3 the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a "true and fair view which is not a matter considered as part of an independent examination; or
- 4 the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)]

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Mr David Robertson FCA  
Partner  
Anderson Barrowcliff LLP  
Chartered Accountants  
3 Kingfisher Way  
Bowesfield Park  
Stockton on Tees  
TS18 3EX

Date 24 June 2021