

Charity registration number 1153297 (England and Wales)

**STRATFORD-UPON-AVON FOODBANK**  
**ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 NOVEMBER 2025**

# STRATFORD-UPON-AVON FOODBANK

## LEGAL AND ADMINISTRATIVE INFORMATION

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**Trustees**

D Logan  
H M Hedger  
N Hounsell  
M G Langley  
A Turner  
G Dryden  
K Rolfe  
A Cable  
E Greetham  
Y Hunter  
S Smith

**Charity number**

1153297

**Principal address**

Fred Winter Centre  
41 Guild Street  
Stratford-upon-Avon  
Warwickshire  
CV37 6QY

**Independent examiner**

Burgis & Bullock  
23-25 Waterloo Place  
Leamington Spa  
Warwickshire  
CV32 5LA

**Bankers**

HSBC Bank PLC  
13 Chapel St  
Stratford-Upon-Avon  
Warwickshire  
CV37 6ET

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# STRATFORD-UPON-AVON FOODBANK

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# STRATFORD-UPON-AVON FOODBANK

## TRUSTEES' REPORT

**FOR THE YEAR ENDED 30 NOVEMBER 2025**

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The Trustees present their annual report and financial statements for the year ended 30 November 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's constitution, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

### **Objectives and activities**

#### *Public benefit*

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake. The objects of the CIO are the prevention or relief of poverty in Stratford-upon-Avon and surrounding areas in particular but not exclusively by providing emergency food supplies to individuals in need and/or charities, or other organisations working to prevent or relieve poverty.

#### *Activities*

In January 2025, we discussed and confirmed that our Strategic Plan remains aligned with our Charitable Objects.

**Vision:** To provide emergency food and support in Stratford-upon-Avon and surrounding areas for people in need, and to work with partners to prevent and relieve poverty.

### **Our Two Core Strategies:**

- Effective provision of emergency food parcels and support for people in crisis/need
- Work with partners to understand and help alleviate the root causes of poverty

We are now implementing our key plans to deliver these strategies, with details found below.

### **Achievements and performance**

2024/25 has been another busy year with the following key metrics:

- No material change in food parcels distributed, although we fed slightly more children (2023/24 1,882 vs 2024/25 1,907)
- 5,296 parcels were distributed in the year compared to 5,264 in the prior year
- Food Donations received during the year amounted to 42.8 tonnes of stock
- In addition we purchased stock – 14.4t, including 5.1t fresh food



# STRATFORD-UPON-AVON FOODBANK

## TRUSTEES' REPORT (CONTINUED)

**FOR THE YEAR ENDED 30 NOVEMBER 2025**

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Our Activities can be grouped into three areas:

### **1. Food distribution and home deliveries**

As we had been unable to secure new premises during this reporting year, we continued to distribute five weekly sessions at four different locations, namely at The Ken Kennet Centre, two sessions at Escape Arts, Bishopston and Meon Vale.

We have also continued to offer a home delivery service for those clients unable to get to our base or able to carry food parcels back home. In 2024/2025 we made 359 home deliveries, feeding 856 people, compared to 454 deliveries and 1,052 people in the year before - a slight decrease in both the number of deliveries and people fed.

We have continued with our Support Agency Spotlight, where agencies attend some of our distribution sessions to help provide further support to clients attending. This is all meeting our objective to help alleviate some of the root causes of poverty which our clients are experiencing.

### **1. Food Supply and Storage**

Our main warehouse has been very busy throughout the year and, with demands outstripping donations, we have increasingly needed to purchase food. At the end of the financial year, we were holding 8.5t of stock compared to 11.2t at the end of the previous financial year (due partly to less successful supermarket food drives in October and November). As in 2024/25, we carried out two stock checks during the year.

### **3. Projects**

- Money Advice Program (MAP) / Financial Inclusion

Our Financial Inclusion support has continued to be in great demand. This has been provided in partnership with Coventry Independent Advice Service, supported through generous funding from Trussell. Despite facing some operational challenges, we have continued to deliver many positive results for our clients.

- Fresh Food

Our fresh fruit and vegetables provision continues to be popular with most of those receiving a food parcel opting to accept what is offered. During the reporting year, the majority of our parcels included some fruit and vegetables with over 5.1t distributed. With minimal wastage and much positive feedback from clients, we have no plans to stop providing this option.

- Christmas Hampers

In December 2024 we delivered 458 hampers (3.1t stock), fulfilling every nomination received. The majority of this was paid for through funding from both Municipal Charities and Heart of England. Preparations were already being made in November 2025 to continue with this much welcomed work for Christmas 2025.

# STRATFORD-UPON-AVON FOODBANK

## TRUSTEES' REPORT (CONTINUED)

**FOR THE YEAR ENDED 30 NOVEMBER 2025**

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- School Holiday Lunchboxes

With the support of a Warwickshire County Council Local Welfare Scheme grant, we continue to distribute lunchbox hampers over the six-week summer holiday period, during the February, May and October half term holidays and the Easter holidays. Over the last year this has benefited 548 children, an increase of 49% on the previous year.

### **Financial review**

This year we have been immensely grateful to Heart of England Community Energy for their support - funding our distribution model and offering much needed monies towards our running costs. Despite this, we needed to draw on our reserves making an overall loss of £39k. The main reasons for this are highlighted below:

- a. We continued to pay higher rents and premises costs while we searched for more suitable premises to meet our future needs.
- b. Overall our financial donations fell by around 8% although we continue to receive regular support from many local churches, schools, businesses, charitable organizations, councils and local people to help us to fund our operating costs.
- c. During the year, we incurred costs on the removal of our previous storage unit which was based at Tesco's.
- d. Our funding from Trussell towards our Foodbank Manager ceased in May (although we have since managed to obtain partial funding from the Stratford Town Trust towards this post)
- e. The need for a Fundraising Officer was recognized early in 2025 and monies were set aside to put in place a fund raising strategy and recruit someone to assist in this vital area for the future. It was recognised that this would result in up front costs, but that this should in the long run improve our financial position. This post was recruited to and commenced in August and we are beginning to see the positive impact of this in the new year.

In spite of the above there are a number of positives. Whilst our food donations fell by 12.6%, numerous organisations and businesses gave monetary support, many highlighting their interest in our fresh food offers. This paid for all our food purchases for the year, including our lunchboxes in the school holidays and Christmas hampers.

Trussell continued as a key provider of grants during this financial year, although our Pathfinder funding for our Foodbank Manager and part-time Development Worker came to an end in September. Furthermore, their support for our Money Advice Project (MAP) will cease in the coming year and we are currently reviewing how best to deliver this service going forwards.

The impact of the above has been a decrease in our overall reserves to £321k. Of this, £28k relates to monies received towards restricted projects and £17k is advance payments towards performance related grants.

# STRATFORD-UPON-AVON FOODBANK

## TRUSTEES' REPORT (CONTINUED)

**FOR THE YEAR ENDED 30 NOVEMBER 2025**

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During 2024/25 the Trustees reviewed our Reserves Strategy taking note of our 3 year strategic plan. In light of our significant reliance on our many supporters to provide food and cash donations at a time of increasing economic pressure, we agreed to set aside £100k to ensure our ability to continue to meet the potential demands upon us. This would effectively cover us for around 6 months giving us time to review our costs/income, taking necessary actions, whilst continuing to deliver our much needed services. More recently we have also agreed to designate funds towards the continuation of MAP until September 2026.

In December 2025, we finally found and signed an agreement on our new premises in Stratford after a long search. This will be a combined warehouse and distribution centre, but involves significant costs to refurbish. Work is underway and we hope to move to our new building by May 2026, when we will finally leave Fred Winter Centre. The financial impact of this move will be substantial and will result in further losses in 2026 as we will be paying for two buildings for some time. Capital expenditure will also be significant, but we are confident this will provide a more inviting environment for our clients, better working conditions for our staff and volunteers and sufficient capacity for the future.

We are fortunate that we have reserves available to enable this move, but we are also indebted to numerous organisations who are supporting us to achieve this change.

### **Structure, governance and management**

The charity is a charitable incorporated organisation established under a constitution signed on 24th July 2013.

The Trustees who served during the year and up to the date of signature of the financial statements were:

D Logan	
C Collins	(Resigned 1 June 2025)
H M Hedger	
N Hounsell	
M G Langley	
A Turner	
K Jones	(Resigned 1 March 2025)
G Dryden	
K Rolfe	
I Jutila	(Resigned 17 February 2026)
A Cable	(Appointed 17 February 2026)
E Greetham	(Appointed 17 February 2026)
Y Hunter	(Appointed 17 February 2026)
S Smith	(Appointed 17 February 2026)

# STRATFORD-UPON-AVON FOODBANK

## TRUSTEES' REPORT (CONTINUED)

**FOR THE YEAR ENDED 30 NOVEMBER 2025**

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### *Recruitment and appointment of trustees*

Unfortunately, due to unexpected personal circumstances, two Trustees had to step down during this reporting year. Another Trustee recruitment drive commenced in November 2025 with a view to recruiting sufficient new Trustees to provide the Board with resilience and the skills/experience to continue to lead the Charity.

We have continued to make good progress in our Governance, reviewing and approving the following policies during the year:

- Holiday Policy
- Absence Policy
- Safeguarding Policy (reviewed)
- Serious Incident reporting policy (reviewed)
- Health and Safety Policy (reviewed)

### *Organisational structure*

Kate Morris, our Foodbank Manager left in August 2025 and we would like to recognize her huge resilience, strong leadership, hard work and commitment. We have since been joined by Asher Deakin who started in September 2025 and brings sound relevant experience and a strong skillset to take the Foodbank forward and build upon Kate's work.

Sarah, our part-time Assistant Manager and Operational Lead continues to provide invaluable services despite a very heavy workload this year. We also employ three part-time staff posts: a Distribution Session Lead, and two van drivers to manage our satellite distribution model and parcel collection sessions in local community settings.

As mentioned above we also recruited an Events and Community Fund Raising Officer, who also serves as a key link between the foodbank and our local community.

We have had another very challenging year and are extremely thankful for the hard work and dedication of our staff team, who, without exception, have risen to all the challenges they have faced and continue to deliver our service. They work tirelessly and cheerfully to support people within our community on a daily basis, often in very difficult circumstances.

We are also indebted to our Volunteers. Over the last year we have had over 160 volunteers, contributing over 5,000 hours of unpaid time. 1,800 hours were in our Warehouse, 2,000 hours on front line Distribution, with the remaining 1,200+ hours across food drives, supermarket collections, home deliveries, events and other initiatives. We remain completely in awe of all the time given and the terrific work that our volunteers continue to undertake.

Finally we want to record our grateful thanks to Mercedes and Multibanks (The National Family Centre,Ltd) who provided an electric van for our use in the latter part of the year.

# STRATFORD-UPON-AVON FOODBANK

## TRUSTEES' REPORT (CONTINUED)

*FOR THE YEAR ENDED 30 NOVEMBER 2025*

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The Trustees' report was approved by the Board of Trustees.



D Logan

**Trustee**

24 March 2026

# STRATFORD-UPON-AVON FOODBANK

## INDEPENDENT EXAMINER'S REPORT

### TO THE TRUSTEES OF STRATFORD-UPON-AVON FOODBANK

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I report to the Trustees on my examination of the financial statements of Stratford-upon-Avon Foodbank (the charity) for the year ended 30 November 2025.

#### Responsibilities and basis of report

As the Trustees of the charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011.

I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011. In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the Charities Act 2011.

#### Independent examiner's statement

Since the charity's gross income exceeded £250,000, the independent examiner must be a member of a body listed in section 145 of the Charities Act 2011. I confirm that I am qualified to undertake the examination because I am a member of the Association of Certified Chartered Accountants, which is one of the listed bodies.

Your attention is drawn to the fact that the charity has prepared the financial statements in accordance with the relevant version of the Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn. I understand that this has been done in order for the financial statements to provide a true and fair view in accordance with UK Generally Accepted Accounting Practice.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 130 of the Charities Act 2011.
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the applicable requirements concerning the form and content of financial statements set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the financial statements give a true and fair view, which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

W A Hubbard

.....  
**Wende Hubbard FCCA**

24th March 2026

Date: .....

**Burgis & Bullock**  
23-25 Waterloo Place  
Leamington Spa  
Warwickshire  
CV32 5LA

# STRATFORD-UPON-AVON FOODBANK

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

**FOR THE YEAR ENDED 30 NOVEMBER 2025**

Current financial year		Unrestricted funds general 2025 £	Unrestricted funds designated 2025 £	Restricted funds 2025 £	Total 2025 £	Total 2024 £
	Notes					
<b>Income from:</b>						
Donations and legacies	2	210,918	-	-	210,918	216,680
Charitable activities	3	6,664	-	151,987	158,651	217,209
Investments	4	8,887	-	-	8,887	-
<b>Total income</b>		226,469	-	151,987	378,456	433,889
<b>Expenditure on:</b>						
Charitable activities	5	237,802	-	179,740	417,542	399,766
<b>Total expenditure</b>		237,802	-	179,740	417,542	399,766
<b>Net income/(expenditure)</b>		(11,333)	-	(27,753)	(39,086)	34,123
Transfers between funds		(6,664)	16,973	(10,309)	-	-
<b>Net movement in funds</b>		(17,997)	16,973	(38,062)	(39,086)	34,123
<b>Reconciliation of funds:</b>						
Fund balances at 1 December 2024		194,369	100,000	65,696	360,065	325,942
<b>Fund balances at 30 November 2025</b>		176,372	116,973	27,634	320,979	360,065

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

# STRATFORD-UPON-AVON FOODBANK

## STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

*FOR THE YEAR ENDED 30 NOVEMBER 2025*

Prior financial year		Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Restricted funds 2024 £	Total 2024 £
	Notes				
<b>Income from:</b>					
Donations and legacies	2	216,680	-	-	216,680
Charitable activities	3	11,363	-	205,846	217,209
<b>Total income</b>		228,043	-	205,846	433,889
<b>Expenditure on:</b>					
Charitable activities	5	230,653	-	169,113	399,766
<b>Total expenditure</b>		230,653	-	169,113	399,766
<b>Net income/(expenditure)</b>		(2,610)	-	36,733	34,123
Transfers between funds		(55,000)	55,000	-	-
<b>Net movement in funds</b>		(57,610)	55,000	36,733	34,123
<b>Reconciliation of funds:</b>					
Fund balances at 1 December 2023		251,979	45,000	28,963	325,942
<b>Fund balances at 30 November 2024</b>		194,369	100,000	65,696	360,065



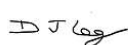
# STRATFORD-UPON-AVON FOODBANK

## BALANCE SHEET

AS AT 30 NOVEMBER 2025

		2025		2024	
	Notes	£	£	£	£
<b>Fixed assets</b>					
Tangible assets	10		5,411		13,212
<b>Current assets</b>					
Stocks	11	23,527		26,549	
Debtors	12	6,737		7,020	
Cash at bank and in hand		310,240		377,748	
		<u>340,504</u>		<u>411,317</u>	
<b>Creditors: amounts falling due within one year</b>	13	<u>(24,936)</u>		<u>(64,464)</u>	
<b>Net current assets</b>			315,568		346,853
<b>Total assets less current liabilities</b>			<u>320,979</u>		<u>360,065</u>
<b>The funds of the charity</b>					
Restricted income funds	16		27,634		65,696
Unrestricted funds - general			176,372		194,369
Unrestricted funds - designated	17		116,973		100,000
			<u>320,979</u>		<u>360,065</u>

The financial statements were approved by the Trustees on 24 March 2026



D Logan  
Trustee

# STRATFORD-UPON-AVON FOODBANK

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 NOVEMBER 2025

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### 1 Accounting policies

#### Charity information

Stratford-upon-Avon Foodbank is a charitable incorporated organisation, based in England and Wales, established by a constitution on 24th July 2013. The charity's principal address is Fred Winter Centre, 41 Guild Street, Stratford-upon-Avon, CV37 6QY.

#### 1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's constitution, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

The charity is a Public Benefit Entity as defined by FRS 102.

The charity has taken advantage of the provisions in the SORP for charities not to prepare a Statement of Cash Flows.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Designated funds comprise funds which have been set aside at the discretion of the Trustees for specific purposes. The purposes and uses of the designated funds are set out in the notes to the financial statements.

# STRATFORD-UPON-AVON FOODBANK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

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### 1 Accounting policies

(Continued)

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

#### 1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Gifts in kind donated for distribution are included at valuation, using the price per kilogram recommended by Trussell and are recognised as income on receipt of the goods. During this year the price per kilogram was £2.77 (2024- £2.37).

#### 1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	25% straight line
Motor vehicles	33% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

# STRATFORD-UPON-AVON FOODBANK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

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### 1 Accounting policies

(Continued)

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.8 Food stock

Stocks are valued using the price per kilogram recommended by Trussell Trust. During this year the price per kilogram was £2.77 (2024-£2.37).

#### 1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, fixed term deposits of twelve months and under, other short-term liquid investments with original maturities of three months or less, and bank overdrafts.

#### 1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method.

# STRATFORD-UPON-AVON FOODBANK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

### 1 Accounting policies

(Continued)

#### ***Basic financial liabilities***

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### ***Derecognition of financial liabilities***

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### **1.11 Retirement benefits**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

### 2 Donations and legacies

	Unrestricted funds general 2025 £	Unrestricted funds general 2024 £
Donations and gifts	92,413	99,843
Donated food stock	118,505	116,837
	<hr/>	<hr/>
	210,918	216,680
	<hr/>	<hr/>

# STRATFORD-UPON-AVON FOODBANK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

### 3 Income from charitable activities

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
<b>Project work</b>						
Services provided under contract	6,664	87,368	94,032	11,363	124,654	136,017
<b>For provision of goods</b>						
Grants	-	64,619	64,619	-	81,192	81,192
	<u>6,664</u>	<u>151,987</u>	<u>158,651</u>	<u>11,363</u>	<u>205,846</u>	<u>217,209</u>

#### Charitable trading income

Government grants totalling £12,259 (2024:£15,614) were received in the year.

### 4 Income from investments

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Interest receivable	<u>8,887</u>	<u>-</u>

# STRATFORD-UPON-AVON FOODBANK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

### 5 Expenditure on charitable activities

	Project work	For provision of goods	Total	Project work	For provision of goods	Total
	2025	2025	2025	2024	2024	2024
	£	£	£	£	£	£
<b>Direct costs</b>						
Staff costs	31,369	100,838	132,207	54,573	47,850	102,423
Depreciation	-	7,801	7,801	-	9,261	9,261
Fees and subscriptions	-	15,942	15,942	-	6,892	6,892
Rent and services	-	31,251	31,251	-	23,061	23,061
Advice services	39,733	-	39,733	80,743	-	80,743
Purchase of goods	-	30,111	30,111	-	30,879	30,879
Office costs	70	6,759	6,829	-	5,284	5,284
Motor and travel costs	95	4,101	4,196	1,837	3,298	5,135
Miscellaneous	124	17,797	17,921	3,811	10,371	14,182
Donated food	-	125,983	125,983	-	114,943	114,943
	<u>71,391</u>	<u>340,583</u>	<u>411,974</u>	<u>140,964</u>	<u>251,839</u>	<u>392,803</u>
<b>Share of support and governance costs (see note 6)</b>						
Governance	2,784	2,784	5,568	3,816	3,147	6,963
	<u>74,175</u>	<u>343,367</u>	<u>417,542</u>	<u>144,780</u>	<u>254,986</u>	<u>399,766</u>
<b>Analysis by fund</b>						
Unrestricted funds - general	2,784	235,018	237,802	17,723	212,930	230,653
Restricted funds	71,391	108,349	179,740	127,057	42,056	169,113
	<u>74,175</u>	<u>343,367</u>	<u>417,542</u>	<u>144,780</u>	<u>254,986</u>	<u>399,766</u>

# STRATFORD-UPON-AVON FOODBANK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

### 6 Support costs

	Support costs	Governance costs	2025	2024
	£	£	£	£
Independent examiner's fees	-	2,783	2,783	2,010
Legal and professional	-	2,785	2,785	4,953
	<u>-</u>	<u>5,568</u>	<u>5,568</u>	<u>6,963</u>
Analysed between				
Charitable activities	-	5,568	5,568	6,963
	<u>-</u>	<u>5,568</u>	<u>5,568</u>	<u>6,963</u>

### 7 Trustees

None of the Trustees (or any persons connected with them) received any remuneration during the year, and none were reimbursed expenses (2024- none).

### 8 Employees

The average headcount during the year was:

	2025	2024
	Number	Number
	7	4
	<u>7</u>	<u>4</u>
<b>Employment costs</b>	<b>2025</b>	<b>2024</b>
	£	£
Wages and salaries	128,448	97,248
Social security costs	2,008	3,393
Other pension costs	1,751	1,782
	<u>132,207</u>	<u>102,423</u>



# STRATFORD-UPON-AVON FOODBANK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

### 8 Employees

(Continued)

There were no employees whose annual remuneration was more than £60,000.

#### Remuneration of key management personnel

The remuneration of key management personnel was as follows:

Aggregate compensation	50,375	51,073
	<u>          </u>	<u>          </u>

### 9 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

### 10 Tangible fixed assets

	Fixtures and fittings	Motor vehicles	Total
	£	£	£
<b>Cost</b>			
At 1 December 2024	7,460	23,640	31,100
Disposals	(1,620)	-	(1,620)
	<u>          </u>	<u>          </u>	<u>          </u>
At 30 November 2025	5,840	23,640	29,480
	<u>          </u>	<u>          </u>	<u>          </u>
<b>Depreciation and impairment</b>			
At 1 December 2024	7,460	10,428	17,888
Depreciation charged in the year	-	7,801	7,801
Eliminated in respect of disposals	(1,620)	-	(1,620)
	<u>          </u>	<u>          </u>	<u>          </u>
At 30 November 2025	5,840	18,229	24,069
	<u>          </u>	<u>          </u>	<u>          </u>
<b>Carrying amount</b>			
At 30 November 2025	-	5,411	5,411
	<u>          </u>	<u>          </u>	<u>          </u>
At 30 November 2024	-	13,212	13,212
	<u>          </u>	<u>          </u>	<u>          </u>

# STRATFORD-UPON-AVON FOODBANK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

### 11 Stocks

	2025	2024
	£	£
Donated foods held for distribution	23,527	26,549
	<u>          </u>	<u>          </u>

### 12 Debtors

	2025	2024
	£	£
Amounts falling due within one year:		
Prepayments and accrued income	6,737	7,020
	<u>          </u>	<u>          </u>

### 13 Creditors: amounts falling due within one year

	Notes	2025	2024
		£	£
Other taxation and social security		1,715	2,393
Deferred income	14	17,490	57,090
Accruals		5,731	4,981
		<u>          </u>	<u>          </u>
		24,936	64,464
		<u>          </u>	<u>          </u>

# STRATFORD-UPON-AVON FOODBANK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

### 14 Deferred income

	2025	2024
	£	£
Other deferred income	17,490	57,090

Deferred income is included in the financial statements as follows:

	2025	2024
	£	£
Deferred income is included within:		
Current liabilities	17,490	57,090
Movements in the year:		
Deferred income at 1 December 2024	57,090	92,128
Released from previous periods	(57,090)	(89,989)
Resources deferred in the year	17,490	54,951
Deferred income at 30 November 2025	17,490	57,090

Deferred income relates to performance related grants where income is received before terms and conditions can be met.

### 15 Retirement benefit schemes

	2025	2024
Defined contribution schemes	£	£
Charge to profit or loss in respect of defined contribution schemes	1,751	1,782

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

# STRATFORD-UPON-AVON FOODBANK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 30 NOVEMBER 2025

#### 16 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 December 2024	Incoming resources	Resources expended	Transfers	At 30 November 2025
	£	£	£	£	£
Trussell MAP/pathfinder project	-	82,513	(72,204)	(10,309)	-
Trussell - Sustainability Grant	35,000	(25,000)	-	-	10,000
National Lottery	14,472	-	(8,822)	(5,650)	-
Heart of England Foundation	-	4,854	(4,854)	-	-
Heart of England Community Energy (HECE) - distribution support	-	62,549	(62,549)	-	-
HECE - Christmas Hampers	4,059	-	(3,102)	-	957
Municipal Charities - Christmas Hampers	898	-	(898)	-	-
Stratford Town Trust	-	7,359	(7,359)	-	-
Other restricted funds	11,267	19,712	(19,952)	5,650	16,677
	<u>65,696</u>	<u>151,987</u>	<u>(179,740)</u>	<u>(10,309)</u>	<u>27,634</u>

# STRATFORD-UPON-AVON FOODBANK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

### 16 Restricted funds

(Continued)

Previous year:	At 1 December 2023	Incoming resources	Resources expended	Transfers	At 30 November 2024
	£	£	£	£	£
Trussell MAP project	7,886	50,625	(58,511)	-	-
Trussell - Sustainability Grant	-	35,000	-	-	35,000
National Lottery	-	19,993	(5,521)	-	14,472
Heart of England Foundation	-	7,446	(7,446)	-	-
HECE - Christmas Hampers	6,000	-	(1,941)	-	4,059
Municipals Charities - Christmas Hampers	5,880	-	(4,982)	-	898
Trussell Pathfinder grant	-	55,122	(55,122)	-	-
Stratford Town Trust - MAP shortfall	-	11,313	(11,313)	-	-
Other restricted funds	9,197	26,347	(24,277)	-	11,267
	<u>28,963</u>	<u>205,846</u>	<u>(169,113)</u>	<u>-</u>	<u>65,696</u>

**Trussell Money Advice Project (MAP)** - funds our work with an external advice provider (CASW & latterly CIAS) to provide income maximisation advice and guidance to foodbank clients, to help them reduce their reliance on foodbanks and help maximise their income to ultimately help address their underlying causes of poverty.

**Stratford Town Trust** - partial grant funding towards the cost of the food bank manager.

**Trussell - Sustainability Grant** - funding towards the rental costs of moving to new premises in Stratford, better suited to our and our customers needs.

**National Lottery- Meon Valley** - funding until May 2025 for our parcel collection service at Meon Vale, several miles outside Stratford.

**Heart of England Community Energy (HECE)**– is providing 3 years support towards the costs of our distribution services, covering salaries, transport and premises.

**Heart of England Foundation** – their Inclusive Communities Grant partly funded a post to help us recruit, develop and train a volunteer workforce to better support our service until April 2025.

**Trussell - Pathfinder** - a two-year Trussell project running across the UK, to test initiatives and capture outcomes of these to see how best to help people address the root causes of crisis and poverty. This project ceased in October 2025.

**Stratford Town Trust - MAP shortfall** - gap funding to help us support the above project as our costs to deliver the service are greater than the Trussell grant.

**Other restricted funds** - this represents the total of a number of smaller funds received by the Charity for various restricted purposes.

# STRATFORD-UPON-AVON FOODBANK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

### 17 Unrestricted funds - designated

These are unrestricted funds which are material to the charity's activities.

	At 1 December 2024 £	Transfers £	At 30 November 2025 £
Designated funds	100,000	-	100,000
Money Advice Project/ MAP	-	16,973	16,973
	<u>100,000</u>	<u>16,973</u>	<u>116,973</u>
<b>Previous year:</b>	<b>At 1 December 2023 £</b>	<b>Transfers £</b>	<b>At 30 November 2024 £</b>
Designated funds	45,000	55,000	100,000
	<u>45,000</u>	<u>55,000</u>	<u>100,000</u>

The trustees have designated these funds at a level equivalent to 12 months expenditure. This will ensure in the event of a significant drop in funding, they will be able to continue the charity's activities while consideration is given to ways in which additional funds maybe raised.

During the year £16,973 was transferred to designated funds to ringfence these funds to enable the continuance of the MAP project after April 2026. Of this amount, £10,309 was transferred from restricted. This is partly due to underspends that were then sanctioned by the original donor for this use and partly due to the restriction of funds that should have been unrestricted in prior years.

# STRATFORD-UPON-AVON FOODBANK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

### 18 Analysis of net assets between funds

	Unrestricted funds general 2025 £	Unrestricted funds designated 2025 £	Restricted funds 2025 £	Total 2025 £
<b>Fund balances at 30 November 2025 are represented by:</b>				
Tangible assets	5,411	-	-	5,411
Current assets/(liabilities)	170,961	116,973	27,634	315,568
	<u>176,372</u>	<u>116,973</u>	<u>27,634</u>	<u>320,979</u>

	Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Restricted funds 2024 £	Total 2024 £
<b>Fund balances at 30 November 2024 are represented by:</b>				
Tangible assets	13,212	-	-	13,212
Current assets/(liabilities)	181,157	100,000	65,696	346,853
	<u>194,369</u>	<u>100,000</u>	<u>65,696</u>	<u>360,065</u>

### 19 Operating lease commitments

#### Lessee

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating rental leases, which fall due as follows:

	2025 £	2024 £
Within one year	-	2,539

### 20 Related party transactions

There were no disclosable related party transactions during the year (2024 - none).