

STRATFORD UPON AVON FOODBANK

England & Wales · Charity number 1153297

Details

Status Registered

Legal form CIO

Registered 2013-08-08

Register [View on the Charity Commission register](#)

Contact

Address Masons Road Hub
Precision Business Centre
100 Masons Road
Stratford-upon-Avon
CV37 9NU

Phone 07736 929025

Email info@stratforduponavon.foodbank.org.uk

Website <http://stratforduponavon.foodbank.org.uk>

Activities

Objects: THE OBJECTS OF THE CIO ARE THE PREVENTION OR RELIEF OF POVERTY IN STRATFORD UPON AVON AND THE SURROUNDING AREAS IN PARTICULAR BUT NOT EXCLUSIVELY BY PROVIDING EMERGENCY FOOD SUPPLIES TO INDIVIDUALS IN NEED AND/OR OTHER CHARITIES, OR OTHER ORGANISATIONS WORKING TO PREVENT OR RELIEVE POVERTY.

Activities: The objects of the Stratford upon Avon Foodbank are the prevention or relief of poverty in Stratford-upon-Avon and surrounding areas in particular but not exclusively by providing emergency food supplies to individuals in need and/or charities, or other organisations working to prevent or relieve poverty.

Classification

- **How:** Provides Services, Provides Advocacy/advice/information, Other Charitable Activities
- **What:** The Prevention Or Relief Of Poverty
- **Who:** Children/young People, Elderly/old People, People With Disabilities, Other Charities Or Voluntary Bodies

Geography

- Warwickshire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-11-30	£378,456	£417,542	-	-
2024-11-30	£433,889	£399,766	-	-
2023-11-30	£372,133	£309,277	-	-
2022-11-30	£191,256	£100,681	-	-
2021-11-30	£211,339	£167,166	-	-
2020-11-30	£230,000	£118,150	-	-

Trustees

Name	Role	Appointed
Davina Logan	Chair	2022-11-01
Alan Geoffrey Cable		2026-02-17
Anne Turner		2023-10-25
Gerry Dryden		2024-11-11
Hannah Margaret Hedger		2022-03-17
Kate Rolfe		2024-11-11
Mark Gerard Langley		2022-01-28
Neal Hounsell		2023-10-25
Simon William Smith		2026-02-17
YVONNE HUNTER		2026-02-17

STRATFORD UPON AVON FOODBANK

England & Wales - Charity number 1153297

Accounts

Charity registration number 1153297 (England and Wales)

STRATFORD-UPON-AVON FOODBANK
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 NOVEMBER 2025

STRATFORD-UPON-AVON FOODBANK

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	D Logan H M Hedger N Hounsell M G Langley A Turner G Dryden K Rolfe A Cable E Greetham Y Hunter S Smith
Charity number	1153297
Principal address	Fred Winter Centre 41 Guild Street Stratford-upon-Avon Warwickshire CV37 6QY
Independent examiner	Burgis & Bullock 23-25 Waterloo Place Leamington Spa Warwickshire CV32 5LA
Bankers	HSBC Bank PLC 13 Chapel St Stratford-Upon-Avon Warwickshire CV37 6ET

STRATFORD-UPON-AVON FOODBANK

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STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT

FOR THE YEAR ENDED 30 NOVEMBER 2025

The Trustees present their annual report and financial statements for the year ended 30 November 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's constitution, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

Public benefit

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake. The objects of the CIO are the prevention or relief of poverty in Stratford-upon-Avon and surrounding areas in particular but not exclusively by providing emergency food supplies to individuals in need and/or charities, or other organisations working to prevent or relieve poverty.

Activities

In January 2025, we discussed and confirmed that our Strategic Plan remains aligned with our Charitable Objects.

Vision: To provide emergency food and support in Stratford-upon-Avon and surrounding areas for people in need, and to work with partners to prevent and relieve poverty.

Our Two Core Strategies:

- Effective provision of emergency food parcels and support for people in crisis/need
- Work with partners to understand and help alleviate the root causes of poverty

We are now implementing our key plans to deliver these strategies, with details found below.

Achievements and performance

2024/25 has been another busy year with the following key metrics:

- No material change in food parcels distributed, although we fed slightly more children (2023/24 1,882 vs 2024/25 1,907)
- 5,296 parcels were distributed in the year compared to 5,264 in the prior year
- Food Donations received during the year amounted to 42.8 tonnes of stock
- In addition we purchased stock – 14.4t, including 5.1t fresh food

STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

Our Activities can be grouped into three areas:

1. Food distribution and home deliveries

As we had been unable to secure new premises during this reporting year, we continued to distribute five weekly sessions at four different locations, namely at The Ken Kennet Centre, two sessions at Escape Arts, Bishopston and Meon Vale.

We have also continued to offer a home delivery service for those clients unable to get to our base or able to carry food parcels back home. In 2024/2025 we made 359 home deliveries, feeding 856 people, compared to 454 deliveries and 1,052 people in the year before - a slight decrease in both the number of deliveries and people fed.

We have continued with our Support Agency Spotlight, where agencies attend some of our distribution sessions to help provide further support to clients attending. This is all meeting our objective to help alleviate some of the root causes of poverty which our clients are experiencing.

1. Food Supply and Storage

Our main warehouse has been very busy throughout the year and, with demands outstripping donations, we have increasingly needed to purchase food. At the end of the financial year, we were holding 8.5t of stock compared to 11.2t at the end of the previous financial year (due partly to less successful supermarket food drives in October and November). As in 2024/25, we carried out two stock checks during the year.

3. Projects

- Money Advice Program (MAP) / Financial Inclusion

Our Financial Inclusion support has continued to be in great demand. This has been provided in partnership with Coventry Independent Advice Service, supported through generous funding from Trussell. Despite facing some operational challenges, we have continued to deliver many positive results for our clients.

- Fresh Food

Our fresh fruit and vegetables provision continues to be popular with most of those receiving a food parcel opting to accept what is offered. During the reporting year, the majority of our parcels included some fruit and vegetables with over 5.1t distributed. With minimal wastage and much positive feedback from clients, we have no plans to stop providing this option.

- Christmas Hampers

In December 2024 we delivered 458 hampers (3.1t stock), fulfilling every nomination received. The majority of this was paid for through funding from both Municipal Charities and Heart of England. Preparations were already being made in November 2025 to continue with this much welcomed work for Christmas 2025.

STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

- School Holiday Lunchboxes

With the support of a Warwickshire County Council Local Welfare Scheme grant, we continue to distribute lunchbox hampers over the six-week summer holiday period, during the February, May and October half term holidays and the Easter holidays. Over the last year this has benefited 548 children, an increase of 49% on the previous year.

Financial review

This year we have been immensely grateful to Heart of England Community Energy for their support - funding our distribution model and offering much needed monies towards our running costs. Despite this, we needed to draw on our reserves making an overall loss of £39k. The main reasons for this are highlighted below:

- a. We continued to pay higher rents and premises costs while we searched for more suitable premises to meet our future needs.
- b. Overall our financial donations fell by around 8% although we continue to receive regular support from many local churches, schools, businesses, charitable organizations, councils and local people to help us to fund our operating costs.
- c. During the year, we incurred costs on the removal of our previous storage unit which was based at Tesco's.
- d. Our funding from Trussell towards our Foodbank Manager ceased in May (although we have since managed to obtain partial funding from the Stratford Town Trust towards this post)
- e. The need for a Fundraising Officer was recognized early in 2025 and monies were set aside to put in place a fund raising strategy and recruit someone to assist in this vital area for the future. It was recognised that this would result in up front costs, but that this should in the long run improve our financial position. This post was recruited to and commenced in August and we are beginning to see the positive impact of this in the new year.

In spite of the above there are a number of positives. Whilst our food donations fell by 12.6%, numerous organisations and businesses gave monetary support, many highlighting their interest in our fresh food offers. This paid for all our food purchases for the year, including our lunchboxes in the school holidays and Christmas hampers.

Trussell continued as a key provider of grants during this financial year, although our Pathfinder funding for our Foodbank Manager and part-time Development Worker came to an end in September. Furthermore, their support for our Money Advice Project (MAP) will cease in the coming year and we are currently reviewing how best to deliver this service going forwards.

The impact of the above has been a decrease in our overall reserves to £321k. Of this, £28k relates to monies received towards restricted projects and £17k is advance payments towards performance related grants.

STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

During 2024/25 the Trustees reviewed our Reserves Strategy taking note of our 3 year strategic plan. In light of our significant reliance on our many supporters to provide food and cash donations at a time of increasing economic pressure, we agreed to set aside £100k to ensure our ability to continue to meet the potential demands upon us. This would effectively cover us for around 6 months giving us time to review our costs/income, taking necessary actions, whilst continuing to deliver our much needed services. More recently we have also agreed to designate funds towards the continuation of MAP until September 2026.

In December 2025, we finally found and signed an agreement on our new premises in Stratford after a long search. This will be a combined warehouse and distribution centre, but involves significant costs to refurbish. Work is underway and we hope to move to our new building by May 2026, when we will finally leave Fred Winter Centre. The financial impact of this move will be substantial and will result in further losses in 2026 as we will be paying for two buildings for some time. Capital expenditure will also be significant, but we are confident this will provide a more inviting environment for our clients, better working conditions for our staff and volunteers and sufficient capacity for the future.

We are fortunate that we have reserves available to enable this move, but we are also indebted to numerous organisations who are supporting us to achieve this change.

Structure, governance and management

The charity is a charitable incorporated organisation established under a constitution signed on 24th July 2013.

The Trustees who served during the year and up to the date of signature of the financial statements were:

D Logan	
C Collins	(Resigned 1 June 2025)
H M Hedger	
N Hounsell	
M G Langley	
A Turner	
K Jones	(Resigned 1 March 2025)
G Dryden	
K Rolfe	
I Jutila	(Resigned 17 February 2026)
A Cable	(Appointed 17 February 2026)
E Greetham	(Appointed 17 February 2026)
Y Hunter	(Appointed 17 February 2026)
S Smith	(Appointed 17 February 2026)

STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

Recruitment and appointment of trustees

Unfortunately, due to unexpected personal circumstances, two Trustees had to step down during this reporting year. Another Trustee recruitment drive commenced in November 2025 with a view to recruiting sufficient new Trustees to provide the Board with resilience and the skills/experience to continue to lead the Charity.

We have continued to make good progress in our Governance, reviewing and approving the following policies during the year:

- Holiday Policy
- Absence Policy
- Safeguarding Policy (reviewed)
- Serious Incident reporting policy (reviewed)
- Health and Safety Policy (reviewed)

Organisational structure

Kate Morris, our Foodbank Manager left in August 2025 and we would like to recognize her huge resilience, strong leadership, hard work and commitment. We have since been joined by Asher Deakin who started in September 2025 and brings sound relevant experience and a strong skillset to take the Foodbank forward and build upon Kate's work.

Sarah, our part-time Assistant Manager and Operational Lead continues to provide invaluable services despite a very heavy workload this year. We also employ three part-time staff posts: a Distribution Session Lead, and two van drivers to manage our satellite distribution model and parcel collection sessions in local community settings.

As mentioned above we also recruited an Events and Community Fund Raising Officer, who also serves as a key link between the foodbank and our local community.

We have had another very challenging year and are extremely thankful for the hard work and dedication of our staff team, who, without exception, have risen to all the challenges they have faced and continue to deliver our service. They work tirelessly and cheerfully to support people within our community on a daily basis, often in very difficult circumstances.

We are also indebted to our Volunteers. Over the last year we have had over 160 volunteers, contributing over 5,000 hours of unpaid time. 1,800 hours were in our Warehouse, 2,000 hours on front line Distribution, with the remaining 1,200+ hours across food drives, supermarket collections, home deliveries, events and other initiatives. We remain completely in awe of all the time given and the terrific work that our volunteers continue to undertake.

Finally we want to record our grateful thanks to Mercedes and Multibanks (The National Family Centre,Ltd) who provided an electric van for our use in the latter part of the year.

STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

The Trustees' report was approved by the Board of Trustees.



D Logan

Trustee

24 March 2026

STRATFORD-UPON-AVON FOODBANK

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF STRATFORD-UPON-AVON FOODBANK

I report to the Trustees on my examination of the financial statements of Stratford-upon-Avon Foodbank (the charity) for the year ended 30 November 2025.

Responsibilities and basis of report

As the Trustees of the charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011.

I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011. In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the Charities Act 2011.

Independent examiner's statement

Since the charity's gross income exceeded £250,000, the independent examiner must be a member of a body listed in section 145 of the Charities Act 2011. I confirm that I am qualified to undertake the examination because I am a member of the Association of Certified Chartered Accountants, which is one of the listed bodies.

Your attention is drawn to the fact that the charity has prepared the financial statements in accordance with the relevant version of the Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn. I understand that this has been done in order for the financial statements to provide a true and fair view in accordance with UK Generally Accepted Accounting Practice.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 130 of the Charities Act 2011.
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the applicable requirements concerning the form and content of financial statements set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the financial statements give a true and fair view, which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

W A Hubbard

.....
Wende Hubbard FCCA

24th March 2026

Date:

Burgis & Bullock
23-25 Waterloo Place
Leamington Spa
Warwickshire
CV32 5LA

STRATFORD-UPON-AVON FOODBANK

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 NOVEMBER 2025

Current financial year		Unrestricted funds general 2025 £	Unrestricted funds designated 2025 £	Restricted funds 2025 £	Total 2025 £	Total 2024 £
	Notes					
Income from:						
Donations and legacies	2	210,918	-	-	210,918	216,680
Charitable activities	3	6,664	-	151,987	158,651	217,209
Investments	4	8,887	-	-	8,887	-
Total income		226,469	-	151,987	378,456	433,889
Expenditure on:						
Charitable activities	5	237,802	-	179,740	417,542	399,766
Total expenditure		237,802	-	179,740	417,542	399,766
Net income/(expenditure)		(11,333)	-	(27,753)	(39,086)	34,123
Transfers between funds		(6,664)	16,973	(10,309)	-	-
Net movement in funds		(17,997)	16,973	(38,062)	(39,086)	34,123
Reconciliation of funds:						
Fund balances at 1 December 2024		194,369	100,000	65,696	360,065	325,942
Fund balances at 30 November 2025		176,372	116,973	27,634	320,979	360,065

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

STRATFORD-UPON-AVON FOODBANK

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 NOVEMBER 2025

Prior financial year		Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Restricted funds 2024 £	Total 2024 £
	Notes				
Income from:					
Donations and legacies	2	216,680	-	-	216,680
Charitable activities	3	11,363	-	205,846	217,209
Total income		228,043	-	205,846	433,889
Expenditure on:					
Charitable activities	5	230,653	-	169,113	399,766
Total expenditure		230,653	-	169,113	399,766
Net income/(expenditure)		(2,610)	-	36,733	34,123
Transfers between funds		(55,000)	55,000	-	-
Net movement in funds		(57,610)	55,000	36,733	34,123
Reconciliation of funds:					
Fund balances at 1 December 2023		251,979	45,000	28,963	325,942
Fund balances at 30 November 2024		194,369	100,000	65,696	360,065

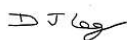
STRATFORD-UPON-AVON FOODBANK

BALANCE SHEET

AS AT 30 NOVEMBER 2025

		2025		2024	
	Notes	£	£	£	£
Fixed assets					
Tangible assets	10		5,411		13,212
Current assets					
Stocks	11	23,527		26,549	
Debtors	12	6,737		7,020	
Cash at bank and in hand		310,240		377,748	
		<u>340,504</u>		<u>411,317</u>	
Creditors: amounts falling due within one year	13	<u>(24,936)</u>		<u>(64,464)</u>	
Net current assets			<u>315,568</u>		<u>346,853</u>
Total assets less current liabilities			<u>320,979</u>		<u>360,065</u>
The funds of the charity					
Restricted income funds	16		27,634		65,696
Unrestricted funds - general			176,372		194,369
Unrestricted funds - designated	17		116,973		100,000
			<u>320,979</u>		<u>360,065</u>

The financial statements were approved by the Trustees on 24 March 2026



D Logan
Trustee

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 NOVEMBER 2025

1 Accounting policies

Charity information

Stratford-upon-Avon Foodbank is a charitable incorporated organisation, based in England and Wales, established by a constitution on 24th July 2013. The charity's principal address is Fred Winter Centre, 41 Guild Street, Stratford-upon-Avon, CV37 6QY.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's constitution, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

The charity is a Public Benefit Entity as defined by FRS 102.

The charity has taken advantage of the provisions in the SORP for charities not to prepare a Statement of Cash Flows.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Designated funds comprise funds which have been set aside at the discretion of the Trustees for specific purposes. The purposes and uses of the designated funds are set out in the notes to the financial statements.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

1 Accounting policies (Continued)

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Gifts in kind donated for distribution are included at valuation, using the price per kilogram recommended by Trussell and are recognised as income on receipt of the goods. During this year the price per kilogram was £2.77 (2024- £2.37).

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	25% straight line
Motor vehicles	33% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

1 Accounting policies (Continued)

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Food stock

Stocks are valued using the price per kilogram recommended by Trussell Trust. During this year the price per kilogram was £2.77 (2024-£2.37).

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, fixed term deposits of twelve months and under, other short-term liquid investments with original maturities of three months or less, and bank overdrafts.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Donations and legacies

	Unrestricted funds general 2025 £	Unrestricted funds general 2024 £
Donations and gifts	92,413	99,843
Donated food stock	118,505	116,837
	<hr/>	<hr/>
	210,918	216,680
	<hr/> <hr/>	<hr/> <hr/>

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

3 Income from charitable activities

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Project work						
Services provided under contract	6,664	87,368	94,032	11,363	124,654	136,017
For provision of goods						
Grants	-	64,619	64,619	-	81,192	81,192
	<u>6,664</u>	<u>151,987</u>	<u>158,651</u>	<u>11,363</u>	<u>205,846</u>	<u>217,209</u>

Charitable trading income

Government grants totalling £12,259 (2024:£15,614) were received in the year.

4 Income from investments

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Interest receivable	<u>8,887</u>	<u>-</u>

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

5 Expenditure on charitable activities

	Project work	For provision of goods	Total	Project work	For provision of goods	Total
	2025	2025	2025	2024	2024	2024
	£	£	£	£	£	£
Direct costs						
Staff costs	31,369	100,838	132,207	54,573	47,850	102,423
Depreciation	-	7,801	7,801	-	9,261	9,261
Fees and subscriptions	-	15,942	15,942	-	6,892	6,892
Rent and services	-	31,251	31,251	-	23,061	23,061
Advice services	39,733	-	39,733	80,743	-	80,743
Purchase of goods	-	30,111	30,111	-	30,879	30,879
Office costs	70	6,759	6,829	-	5,284	5,284
Motor and travel costs	95	4,101	4,196	1,837	3,298	5,135
Miscellaneous	124	17,797	17,921	3,811	10,371	14,182
Donated food	-	125,983	125,983	-	114,943	114,943
	<u>71,391</u>	<u>340,583</u>	<u>411,974</u>	<u>140,964</u>	<u>251,839</u>	<u>392,803</u>
Share of support and governance costs (see note 6)						
Governance	2,784	2,784	5,568	3,816	3,147	6,963
	<u>74,175</u>	<u>343,367</u>	<u>417,542</u>	<u>144,780</u>	<u>254,986</u>	<u>399,766</u>
Analysis by fund						
Unrestricted funds - general	2,784	235,018	237,802	17,723	212,930	230,653
Restricted funds	71,391	108,349	179,740	127,057	42,056	169,113
	<u>74,175</u>	<u>343,367</u>	<u>417,542</u>	<u>144,780</u>	<u>254,986</u>	<u>399,766</u>

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

6 Support costs

	Support costs	Governance costs	2025	2024
	£	£	£	£
Independent examiner's fees	-	2,783	2,783	2,010
Legal and professional	-	2,785	2,785	4,953
	-	5,568	5,568	6,963
Analysed between				
Charitable activities	-	5,568	5,568	6,963

7 Trustees

None of the Trustees (or any persons connected with them) received any remuneration during the year, and none were reimbursed expenses (2024- none).

8 Employees

The average headcount during the year was:

	2025	2024
	Number	Number
	7	4
	7	4
Employment costs	2025	2024
	£	£
Wages and salaries	128,448	97,248
Social security costs	2,008	3,393
Other pension costs	1,751	1,782
	132,207	102,423

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

8 Employees (Continued)

There were no employees whose annual remuneration was more than £60,000.

Remuneration of key management personnel

The remuneration of key management personnel was as follows:

Aggregate compensation	50,375	51,073
	<u> </u>	<u> </u>

9 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

10 Tangible fixed assets

	Fixtures and fittings	Motor vehicles	Total
	£	£	£
Cost			
At 1 December 2024	7,460	23,640	31,100
Disposals	(1,620)	-	(1,620)
	<u> </u>	<u> </u>	<u> </u>
At 30 November 2025	5,840	23,640	29,480
	<u> </u>	<u> </u>	<u> </u>
Depreciation and impairment			
At 1 December 2024	7,460	10,428	17,888
Depreciation charged in the year	-	7,801	7,801
Eliminated in respect of disposals	(1,620)	-	(1,620)
	<u> </u>	<u> </u>	<u> </u>
At 30 November 2025	5,840	18,229	24,069
	<u> </u>	<u> </u>	<u> </u>
Carrying amount			
At 30 November 2025	-	5,411	5,411
	<u> </u>	<u> </u>	<u> </u>
At 30 November 2024	-	13,212	13,212
	<u> </u>	<u> </u>	<u> </u>

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

		2025	2024
		£	£
11	Stocks		
		23,527	26,549
		<u>23,527</u>	<u>26,549</u>
12	Debtors		
	Amounts falling due within one year:	6,737	7,020
		<u>6,737</u>	<u>7,020</u>
13	Creditors: amounts falling due within one year		
		1,715	2,393
		17,490	57,090
		5,731	4,981
		<u>24,936</u>	<u>64,464</u>

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

14 Deferred income

	2025	2024
	£	£
Other deferred income	17,490	57,090

Deferred income is included in the financial statements as follows:

	2025	2024
	£	£
Deferred income is included within:		
Current liabilities	17,490	57,090
Movements in the year:		
Deferred income at 1 December 2024	57,090	92,128
Released from previous periods	(57,090)	(89,989)
Resources deferred in the year	17,490	54,951
Deferred income at 30 November 2025	17,490	57,090

Deferred income relates to performance related grants where income is received before terms and conditions can be met.

15 Retirement benefit schemes

	2025	2024
	£	£
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	1,751	1,782

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

16 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 December 2024 £	Incoming resources £	Resources expended £	Transfers £	At 30 November 2025 £
Trussell MAP/pathfinder project	-	82,513	(72,204)	(10,309)	-
Trussell - Sustainability Grant	35,000	(25,000)	-	-	10,000
National Lottery	14,472	-	(8,822)	(5,650)	-
Heart of England Foundation	-	4,854	(4,854)	-	-
Heart of England Community Energy (HECE) - distribution support	-	62,549	(62,549)	-	-
HECE - Christmas Hampers	4,059	-	(3,102)	-	957
Municipal Charities - Christmas Hampers	898	-	(898)	-	-
Stratford Town Trust	-	7,359	(7,359)	-	-
Other restricted funds	11,267	19,712	(19,952)	5,650	16,677
	<u>65,696</u>	<u>151,987</u>	<u>(179,740)</u>	<u>(10,309)</u>	<u>27,634</u>

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

16 Restricted funds (Continued)

Previous year:	At 1 December 2023 £	Incoming resources £	Resources expended £	Transfers £	At 30 November 2024 £
Trussell MAP project	7,886	50,625	(58,511)	-	-
Trussell - Sustainability Grant	-	35,000	-	-	35,000
National Lottery	-	19,993	(5,521)	-	14,472
Heart of England Foundation	-	7,446	(7,446)	-	-
HECE - Christmas Hampers	6,000	-	(1,941)	-	4,059
Municipals Charities - Christmas Hampers	5,880	-	(4,982)	-	898
Trussell Pathfinder grant	-	55,122	(55,122)	-	-
Stratford Town Trust - MAP shortfall	-	11,313	(11,313)	-	-
Other restricted funds	9,197	26,347	(24,277)	-	11,267
	<u>28,963</u>	<u>205,846</u>	<u>(169,113)</u>	<u>-</u>	<u>65,696</u>

Trussell Money Advice Project (MAP) - funds our work with an external advice provider (CASW & latterly CIAS) to provide income maximisation advice and guidance to foodbank clients, to help them reduce their reliance on foodbanks and help maximise their income to ultimately help address their underlying causes of poverty.

Stratford Town Trust - partial grant funding towards the cost of the food bank manager.

Trussell - Sustainability Grant - funding towards the rental costs of moving to new premises in Stratford, better suited to our and our customers needs.

National Lottery- Meon Valley - funding until May 2025 for our parcel collection service at Meon Vale, several miles outside Stratford.

Heart of England Community Energy (HECE)– is providing 3 years support towards the costs of our distribution services, covering salaries, transport and premises.

Heart of England Foundation – their Inclusive Communities Grant partly funded a post to help us recruit, develop and train a volunteer workforce to better support our service until April 2025.

Trussell - Pathfinder - a two-year Trussell project running across the UK, to test initiatives and capture outcomes of these to see how best to help people address the root causes of crisis and poverty. This project ceased in October 2025.

Stratford Town Trust - MAP shortfall - gap funding to help us support the above project as our costs to deliver the service are greater than the Trussell grant.

Other restricted funds - this represents the total of a number of smaller funds received by the Charity for various restricted purposes.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

17 Unrestricted funds - designated

These are unrestricted funds which are material to the charity's activities.

	At 1 December 2024 £	Transfers £	At 30 November 2025 £
Designated funds	100,000	-	100,000
Money Advice Project/ MAP	-	16,973	16,973
	<u>100,000</u>	<u>16,973</u>	<u>116,973</u>
Previous year:			
	At 1 December 2023 £	Transfers £	At 30 November 2024 £
Designated funds	45,000	55,000	100,000
	<u>45,000</u>	<u>55,000</u>	<u>100,000</u>

The trustees have designated these funds at a level equivalent to 12 months expenditure. This will ensure in the event of a significant drop in funding, they will be able to continue the charity's activities while consideration is given to ways in which additional funds maybe raised.

During the year £16,973 was transferred to designated funds to ringfence these funds to enable the continuance of the MAP project after April 2026. Of this amount, £10,309 was transferred from restricted. This is partly due to underspends that were then sanctioned by the original donor for this use and partly due to the restriction of funds that should have been unrestricted in prior years.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2025

18 Analysis of net assets between funds

	Unrestricted funds general 2025 £	Unrestricted funds designated 2025 £	Restricted funds 2025 £	Total 2025 £
Fund balances at 30 November 2025 are represented by:				
Tangible assets	5,411	-	-	5,411
Current assets/(liabilities)	170,961	116,973	27,634	315,568
	<u>176,372</u>	<u>116,973</u>	<u>27,634</u>	<u>320,979</u>

	Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Restricted funds 2024 £	Total 2024 £
Fund balances at 30 November 2024 are represented by:				
Tangible assets	13,212	-	-	13,212
Current assets/(liabilities)	181,157	100,000	65,696	346,853
	<u>194,369</u>	<u>100,000</u>	<u>65,696</u>	<u>360,065</u>

19 Operating lease commitments

Lessee

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating rental leases, which fall due as follows:

	2025 £	2024 £
Within one year	-	2,539
	<u>-</u>	<u>2,539</u>

20 Related party transactions

There were no disclosable related party transactions during the year (2024 - none).

STRATFORD UPON AVON FOODBANK

England & Wales - Charity number 1153297

Accounts

Charity registration number 1153297 (England and Wales)

STRATFORD-UPON-AVON FOODBANK
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 NOVEMBER 2024

STRATFORD-UPON-AVON FOODBANK

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	D Logan C Collins H M Hedger N Hounsell M G Langley A Turner K Jones G Dryden K Rolfe I Jutila
Charity number	1153297
Principal address	Fred Winter Centre 41 Guild Street Stratford-upon-Avon Warwickshire CV37 6QY
Independent examiner	Burgis & Bullock 23-25 Waterloo Place Leamington Spa Warwickshire CV32 5LA
Bankers	HSBC Bank PLC 13 Chapel St Stratford-Upon-Avon Warwickshire CV37 6ET

STRATFORD-UPON-AVON FOODBANK

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STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT

FOR THE YEAR ENDED 30 NOVEMBER 2024

The Trustees present their annual report and financial statements for the year ended 30 November 2024.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's constitution, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

Public benefit

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake. The objects of the CIO are the prevention or relief of poverty in Stratford-upon-Avon and surrounding areas in particular but not exclusively by providing emergency food supplies to individuals in need and/or charities, or other organisations working to prevent or relieve poverty.

Activities

In January 2024, we discussed and confirmed that our Strategic Plan remains aligned with our Charitable Objects.

Vision: To provide emergency food and support in Stratford-upon-Avon and surrounding areas for people in need, and to work with partners to prevent and relieve poverty.

Our Two Core Strategies:

- Effective provision of emergency food parcels and support for people in crisis/need
- Work with partners to understand and help alleviate the root causes of poverty

We are now implementing our key plans to deliver these strategies, with details found below.

Achievements and performance

2023/2024 has been another busy year with the following key metrics:

- No material change in food parcels distributed, although we fed slightly less children (22/23 1927 children vs 23/24 1882 children / -2%)
- 5,264 parcels were distributed in the year compared to 5,244 in the prior year
- Donations received during the year amounted to 50.5 tonnes of stock
- In addition we purchased stock – 15.3t, including 4.7t fresh food

Our Activities can be grouped into three areas:

1) Food distribution and home deliveries

Until the end of August 2024 the majority of our food was distributed from our base at the Fred Winter Centre. On 23 August 2024 we stopped distributing from the Fred Winter Centre and added two additional pop-up distribution locations at The Ken Kennet Centre and Escape Arts. Together with our weekly pop-up sessions at Bishopton, an outer district of the town, and Meon Vale, a rural area some 7 miles outside of town, this meant we were distributing from five weekly sessions at four different locations.

STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2024

1) Food distribution and home deliveries (continued)

We have continued to offer a home delivery service for those clients unable to get to our base or able to carry food parcels back home. In 2023/2024 we made 454 home deliveries, feeding 1,052 people, compared to 487 deliveries and 1,229 people in the year before - a slight decrease in both the number of deliveries and people fed. We have continued with our Support Agency Spotlight, where agencies attend some of our distribution sessions to help provide further support to clients attending. This is all meeting our objective to help alleviate some of the root causes of poverty which our clients are experiencing.

2) Food Supply and Storage

Our main warehouse has been very busy throughout the year, and with the higher demands (which have outstripped donations), we have increasingly needed to purchase food. At the end of the financial year, we were holding 11.2t of stock compared to 9.2t at the end of the previous financial year (due to successful supermarket food drives in late November). We have undertaken two stock checks during the year, the most recent taking place immediately prior to us moving our distribution of food parcels from the Fred Winter Centre.

3) Key Projects

During the year we continued to provide the following:

a. Money Advice Program (MAP) / Financial Inclusion

Our Financial Inclusion support has continued to be in great demand. This was run in partnership with Citizens Advice South Warwickshire for the period to 30 September 2024, and subsequently from 25 November 2024 with Coventry Independent Advice Service. Both projects have been funded through the generous funding of the Trussell Trust and despite facing some operational challenges, we have continued to deliver positive results for our clients.

a. Fresh Food

Our fresh fruit and vegetables provision continues to be popular with most of those receiving a food parcel opting to accept what is offered. During the reporting year, the majority of our parcels included some fruit and vegetables with over 4.7t distributed. With minimal wastage and much positive feedback from clients, we have no plans to stop providing this option.

a. Christmas Hampers

This year we delivered 458 hampers (3.1t stock), fulfilling every nomination received. These included book tokens as a Christmas gift for all children which was very well received. We had carried forward funding from both Municipal Charities and Heart of England Community Energy from Christmas 2023, which supported us for Christmas 2024.

a. School Holiday Lunchboxes

With the support of a Warwickshire County Council Local Welfare Scheme grant, we distributed lunchbox hampers over the six-week summer holiday period, during the February, May and October half term holidays and the Easter holidays, benefiting 368 children.

STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2024

Financial review

Reserves policy

This year has seen a number of changes with our move to a revised distribution model and our search for more suitable premises to meet our future needs. This coupled with a drop in food donations and the subsequent need to buy more food has meant increased costs and reduced income. Despite this, we made a surplus for the year of £34k and the following outlines some of the key points of note:

a. Food Supply:

Whilst our food donations fell by around 10%, numerous organisations and businesses gave monetary support, many highlighting their interest in our fresh food offers. This enabled us to fund all our food purchases for the year, including our lunchboxes in the school holidays and Christmas hampers.

b. Unrestricted Donations:

We are incredibly grateful for the support of local churches, schools, businesses, charitable organizations, councils and local people to help us to fund our operating costs which in 2023/24 amounted to £100k.

b. Restricted Grants:

Trussell has remained a key provider of grants during this financial year, however we know that some of this will cease during 2025 with our Pathfinder funding for our Foodbank Manager and part-time Development Worker coming to an end. Our funding from the Heart of England Community Foundation – Inclusive Communities Fund has part-financed our Volunteer Manager post for one year and the National Lottery – Awards for All funding, financed our food parcel collection point at Meon Vale. Our year ended with securing three-year core cost funding from Heart of England Community Energy for our Distribution operation including salary costs for the part-time posts of Assistant Manager/Operational Lead, Distribution Session Lead, two Van Drivers and, when secured, a new Distribution Centre.

b. Running Costs:

We have continued to manage costs carefully with the most marked increases in staff costs linked to our satellite distribution sessions previously mentioned. This has resulted in increased salaries, premises (when secured) and transport costs which will now be met by our Heart of England Community Energy funding.

The impact of the above has been an increase in our overall reserves to £360k. Of this, £66k relates to monies received towards restricted projects and £57k is advance payments towards performance related grants. During the year the Trustees reviewed our Reserves Strategy taking note of our 3 year strategic plan and in light of our significant reliance on our many supporters to provide food and cash donations at a time of increasing economic pressure. We agreed to set aside £100k to ensure our ability to continue to meet the potential demands on us, for at least a year. This would give us time to review our costs/income, taking necessary actions, whilst continuing to deliver our much needed services should the need arise.

STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2024

Structure, governance and management

The charity is a charitable incorporated organisation established under a constitution signed on 24th July 2013.

The Trustees who served during the year and up to the date of signature of the financial statements were:

P Dickinson	(Resigned 21 June 2024)
D Logan	
C Collins	
L Davies	(Resigned 9 April 2024)
H M Hedger	
N Hounsell	
M G Langley	
A Turner	
K Jones	(Appointed 11 November 2024)
G Dryden	(Appointed 11 November 2024)
K Rolfe	(Appointed 11 November 2024)
I Jutila	(Appointed 11 November 2024)

Recruitment and appointment of trustees

Four new Trustees were appointed during the year following a recruitment process (supported by Trussell) including local advertising, initial screening and interviews. Appointment was then determined by unanimous approval of the existing Trustees.

During the year we have seen a number of other changes to our Trustees. In June 2024 Phil Dickinson, Chair of Trustees advised of his intention to stand down and Davina Logan was elected as Chair, taking over in June 2024, and continuing as Secretary. Neal Hounsell was elected as Vice-Chair.

We have continued to make good progress in our Governance, reviewing and approving in the year the following policies:

- Whistleblowing Policy
- Computer/Email/Internet and Social Media Policy
- Financial Controls
- Data Retention and Disposal Policy
- Privacy Policy
- Fundraising Policy
- Acceptance and Refusal of Donations Policy

None of the Trustees has any beneficial interest in the company. All of the Trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2024

Organisational structure

Kate Morris, our Foodbank Manager has continued to work tirelessly to strengthen our operation and progress our Pathfinder project. There have been multiple challenges throughout this reporting year which Kate has tackled, demonstrating huge resilience and strong leadership. We are very appreciative of her hard work and commitment.

In March 2023 we appointed an Assistant Manager and Operational Lead on a part-time basis (4 days/week), and then in October 2023 we appointed a Pathfinder Development Officer on a part-time basis (3 days/week), enabled by funding by Trussell on our Pathfinder project.

To enable us to launch and run our satellite distribution model, we recruited three new part-time staff posts: a Distribution Session Lead, and two van drivers who joined us in August 2024 ready for the launch of our new parcel collection sessions in local community settings from 27 August 2024.

In July 2024 with the support of the Heart of England Community Foundation – Inclusive Communities grant we recruited a Volunteer Manager on a part-time basis (3 days/week) on a one-year fixed term contract. That role has been to support the recruitment, training and well-being of our volunteers.

We have had a very challenging year and are completely indebted to the hard work and dedication of our staff team, who, without exception, have risen to all the challenges they have faced and continue to deliver our service. They work tirelessly and cheerfully to support people within our community on a daily basis, often in very difficult circumstances.

Over the last year we have had **170 volunteers**, contributing over 6,000 hours of unpaid time. 1,900 hours in our Warehouse, 1,800 hours on front line Distribution, with the remaining 2,300+ hours across food drives, supermarket collections, home deliveries, events and other initiatives. We remain completely in awe of all the time given and the terrific work that our volunteers continue to undertake.

The Trustees' report was approved by the Board of Trustees.



D Logan
Trustee

Date: 18/3/25

STRATFORD-UPON-AVON FOODBANK

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF STRATFORD-UPON-AVON FOODBANK

I report to the Trustees on my examination of the financial statements of Stratford-upon-Avon Foodbank (the charity) for the year ended 30 November 2024.

Responsibilities and basis of report

As the Trustees of the charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011.

I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011. In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the Charities Act 2011.

Independent examiner's statement

Since the charity's gross income exceeded £250,000, the independent examiner must be a member of a body listed in section 145 of the Charities Act 2011. I confirm that I am qualified to undertake the examination because I am a member of the Association of Certified Chartered Accountants, which is one of the listed bodies.

Your attention is drawn to the fact that the charity has prepared the financial statements in accordance with the relevant version of the Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn. I understand that this has been done in order for the financial statements to provide a true and fair view in accordance with UK Generally Accepted Accounting Practice.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 130 of the Charities Act 2011.
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the applicable requirements concerning the form and content of financial statements set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the financial statements give a true and fair view, which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



Wende Hubbard FCCA

Burgis & Bullock

23-25 Waterloo Place

Leamington Spa

Warwickshire

CV32 5LA

Date: 18 March 2025

STRATFORD-UPON-AVON FOODBANK

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 NOVEMBER 2024

Current financial year		Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Restricted funds 2024 £	Total 2024 £	Total 2023 £
	Notes					
Income from:						
Donations and legacies	2	216,680	-	-	216,680	253,711
Charitable activities	3	11,363	-	205,846	217,209	118,422
Total income		228,043	-	205,846	433,889	372,133
Expenditure on:						
Charitable activities	4	230,653	-	169,113	399,766	309,277
Total expenditure		230,653	-	169,113	399,766	309,277
Net income/(expenditure)		(2,610)	-	36,733	34,123	62,856
Transfers between funds		(55,000)	55,000	-	-	-
Net movement in funds		(57,610)	55,000	36,733	34,123	62,856
Reconciliation of funds:						
Fund balances at 1 December 2023		251,979	45,000	28,963	325,942	263,086
Fund balances at 30 November 2024		194,369	100,000	65,696	360,065	325,942

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

STRATFORD-UPON-AVON FOODBANK

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 NOVEMBER 2024

Prior financial year		Unrestricted funds general 2023 £	Unrestricted funds designated 2023 £	Restricted funds 2023 £	Total 2023 £
	Notes				
Income from:					
Donations and legacies	2	253,711	-	-	253,711
Charitable activities	3	13,326	-	105,096	118,422
Total income		<u>267,037</u>	-	<u>105,096</u>	<u>372,133</u>
Expenditure on:					
Charitable activities	4	223,317	-	85,960	309,277
Total expenditure		<u>223,317</u>	-	<u>85,960</u>	<u>309,277</u>
Net income and movement in funds		43,720	-	19,136	62,856
Reconciliation of funds:					
Fund balances at 1 December 2022		<u>208,259</u>	<u>45,000</u>	<u>9,827</u>	<u>263,086</u>
Fund balances at 30 November 2023		<u><u>251,979</u></u>	<u><u>45,000</u></u>	<u><u>28,963</u></u>	<u><u>325,942</u></u>

STRATFORD-UPON-AVON FOODBANK

BALANCE SHEET

AS AT 30 NOVEMBER 2024

		2024		2023	
	Notes	£	£	£	£
Fixed assets					
Tangible assets	9		13,212		22,473
Current assets					
Stocks	10	26,549		21,790	
Debtors	11	7,020		25,423	
Cash at bank and in hand		377,748		353,883	
		411,317		401,096	
Creditors: amounts falling due within one year	12	(64,464)		(97,627)	
Net current assets			346,853		303,469
Total assets less current liabilities			360,065		325,942
The funds of the charity					
Restricted income funds	16	65,696		28,963	
Unrestricted funds - general		194,369		251,979	
Unrestricted funds - designated	15	100,000		45,000	
		360,065		325,942	

The financial statements were approved by the Trustees on 18/3/25



D Logan
Trustee

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 NOVEMBER 2024

1 Accounting policies

Charity information

Stratford-upon-Avon Foodbank is a charitable incorporated organisation, based in England and Wales, established by a constitution on 24th July 2013. The charity's principal address is Fred Winter Centre, 41 Guild Street, Stratford, CV37 6QY.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's constitution, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

The charity is a Public Benefit Entity as defined by FRS 102.

The charity has taken advantage of the provisions in the SORP for charities not to prepare a Statement of Cash Flows.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Designated funds comprise funds which have been set aside at the discretion of the Trustees for specific purposes. The purposes and uses of the designated funds are set out in the notes to the financial statements.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2024

1 Accounting policies

(Continued)

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Gifts in kind donated for distribution are included at valuation, using the price per kilogram recommended by Trussell Trust and are recognised as income on receipt of the goods. During this year the price per kilogram was £2.37 (2023- £2.37).

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	25% straight line
Motor vehicles	33% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2024

1 Accounting policies (Continued)

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Food stock

Stocks are valued using the price per kilogram recommended by Trussell Trust. During this year the price per kilogram was £2.37 (2023-£2.37).

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, fixed term deposits of twelve months and under, other short-term liquid investments with original maturities of three months or less, and bank overdrafts.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2024

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Donations and legacies

	Unrestricted funds general 2024 £	Unrestricted funds general 2023 £
Donations and gifts	99,843	123,923
Donated food stock	116,837	129,788
	<hr/>	<hr/>
	216,680	253,711
	<hr/>	<hr/>
For the year ended 30 November 2023	253,711	
	<hr/>	

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2024

3 Income from charitable activities

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
Project work						
Services provided under contract	11,363	124,654	136,017	13,326	73,947	87,273
For provision of goods						
Performance related grants	-	81,192	81,192	-	31,149	31,149
	11,363	205,846	217,209	13,326	105,096	118,422
	11,363	205,846	217,209	13,326	105,096	118,422

Charitable trading income

Government grants totalling £15,614 (2023:£15,320) were received in the year.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2024

4 Expenditure on charitable activities

	Project work provision of goods 2024 £	For provision of goods 2024 £	Total 2024 £	Project work provision of goods 2023 £	For provision of goods 2023 £	Total 2023 £
Direct costs						
Staff costs	54,573	47,850	102,423	24,585	41,174	65,759
Depreciation and impairment	-	9,261	9,261	-	4,492	4,492
Fees and subscriptions	-	6,892	6,892	-	5,384	5,384
Rent and services	-	23,061	23,061	-	21,003	21,003
Citizens Advice contract	80,743	-	80,743	41,946	-	41,946
Purchase of goods	-	30,879	30,879	-	13,942	13,942
Office costs	-	5,284	5,284	-	6,950	6,950
Repairs and maintenance	-	-	-	487	6,996	7,483
Motor and travel costs	1,837	3,298	5,135	-	3,168	3,168
Miscellaneous	3,811	10,371	14,182	-	5,961	5,961
Donated food and household goods	-	114,943	114,943	-	128,989	128,989
	<u>140,964</u>	<u>251,839</u>	<u>392,803</u>	<u>67,018</u>	<u>238,059</u>	<u>305,077</u>
Share of support and governance costs (see note 5)						
Governance	3,816	3,147	6,963	4,200	-	4,200
	<u>144,780</u>	<u>254,986</u>	<u>399,766</u>	<u>71,218</u>	<u>238,059</u>	<u>309,277</u>
Analysis by fund						
Unrestricted funds - general	17,723	212,930	230,653	4,200	219,117	223,317
Restricted funds	127,057	42,056	169,113	67,018	18,942	85,960
	<u>144,780</u>	<u>254,986</u>	<u>399,766</u>	<u>71,218</u>	<u>238,059</u>	<u>309,277</u>

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2024

5 Support costs

	Support costs	Governance costs	2024	2023
	£	£	£	£
Independent examiner's fees	-	2,010	2,010	4,200
Legal and professional	-	4,953	4,953	-
	-	6,963	6,963	4,200
Analysed between				
Charitable activities	-	6,963	6,963	4,200

6 Trustees

None of the Trustees (or any persons connected with them) received any remuneration during the year, and none were reimbursed travelling expenses (2023- one reimbursed £142).

7 Employees

The average monthly number of employees during the year was:

	2024	2023
	Number	Number
	4	2
	4	2

Employment costs

	2024	2023
	£	£
Wages and salaries	97,248	64,524
Social security costs	3,393	-
Other pension costs	1,782	1,235
	102,423	65,759

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2024

7 Employees (Continued)

There were no employees whose annual remuneration was more than £60,000.

Remuneration of key management personnel

The remuneration of key management personnel was as follows:

Aggregate compensation	51,073	45,277
	<u> </u>	<u> </u>

8 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

9 Tangible fixed assets

	Fixtures and fittings	Motor vehicles	Total
	£	£	£
Cost			
At 1 December 2023	7,460	23,640	31,100
	<u> </u>	<u> </u>	<u> </u>
At 30 November 2024	7,460	23,640	31,100
	<u> </u>	<u> </u>	<u> </u>
Depreciation and impairment			
At 1 December 2023	6,000	2,627	8,627
Depreciation charged in the year	1,460	7,801	9,261
	<u> </u>	<u> </u>	<u> </u>
At 30 November 2024	7,460	10,428	17,888
	<u> </u>	<u> </u>	<u> </u>
Carrying amount			
At 30 November 2024	-	13,212	13,212
	<u> </u>	<u> </u>	<u> </u>
At 30 November 2023	1,460	21,013	22,473
	<u> </u>	<u> </u>	<u> </u>

10 Stocks

	2024	2023
	£	£
Donated foods held for distribution	26,549	21,790
	<u> </u>	<u> </u>

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2024

11 Debtors		2024	2023
		£	£
Amounts falling due within one year:			
Prepayments and accrued income		7,020	25,423
		<u>7,020</u>	<u>25,423</u>
12 Creditors: amounts falling due within one year		2024	2023
	Notes	£	£
Other taxation and social security		2,393	1,299
Deferred income	13	57,090	92,128
Accruals		4,981	4,200
		<u>64,464</u>	<u>97,627</u>
13 Deferred income		2024	2023
		£	£
Other deferred income		57,090	92,128
		<u>57,090</u>	<u>92,128</u>
Deferred income is included in the financial statements as follows:			
		2024	2023
		£	£
Deferred income is included within:			
Current liabilities		57,090	92,128
		<u>57,090</u>	<u>92,128</u>
Movements in the year:			
Deferred income at 1 December 2023		92,128	46,500
Released from previous periods		(89,989)	(46,500)
Resources deferred in the year		54,951	92,128
		<u>57,090</u>	<u>92,128</u>
Deferred income at 30 November 2024		<u>57,090</u>	<u>92,128</u>

Deferred income relates to performance related grants where income is received before terms and conditions can be met.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2024

14 Retirement benefit schemes

	2024	2023
Defined contribution schemes	£	£
Charge to profit or loss in respect of defined contribution schemes	1,782	1,235
	<u> </u>	<u> </u>

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

15 Unrestricted funds - designated

These are unrestricted funds which are material to the charity's activities.

	At 1 December 2023 £	Transfers £	At 30 November 2024 £
Designated funds	45,000	55,000	100,000
	<u> </u>	<u> </u>	<u> </u>
Previous year:	At 1 December 2022 £	Transfers £	At 30 November 2023 £
Designated funds	45,000	-	45,000
	<u> </u>	<u> </u>	<u> </u>

The trustees have designated these funds at a level equivalent to 12 months expenditure. This will ensure in the event of a significant drop in funding, they will be able to continue the charity's activities while consideration is given to ways in which additional funds maybe raised.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2024

16 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 December 2023	Incoming resources	Resources expended	At 30 November 2024
	£	£	£	£
Trussell Trust (MAP) project	7,886	50,625	(58,511)	-
Trussell Trust - Sustainability Grant	-	35,000	-	35,000
National Lottery- Meon Valley	-	19,993	(5,521)	14,472
Heart of England - Volunteer manager	-	7,446	(7,446)	-
Heart of England (Christmas Food Hampers)	6,000	-	(1,941)	4,059
Municipals Charities (Christmas Hampers)	5,880	-	(4,982)	898
Trussell Trust Pathfinder grant	-	55,122	(55,122)	-
Stratford Town Trust - MAP shortfall	-	11,313	(11,313)	-
Other restricted funds	9,197	26,347	(24,277)	11,267
	<u>28,963</u>	<u>205,846</u>	<u>(169,113)</u>	<u>65,696</u>
	<u><u>28,963</u></u>	<u><u>205,846</u></u>	<u><u>(169,113)</u></u>	<u><u>65,696</u></u>
Previous year:	At 1	Incoming	Resources	At 30
	December	resources	expended	November
	2022			2023
	£	£	£	£
Trussell Trust (MAP) project	958	48,875	(41,947)	7,886
Trussel Trust - Pathfinder Grant	-	25,072	(25,072)	-
Heart of England (Christmas Food Hampers)	-	6,000	-	6,000
Municipals Charities (Christmas Hampers)	-	6,529	(649)	5,880
Other restricted funds	8,869	18,620	(18,292)	9,197
	<u>9,827</u>	<u>105,096</u>	<u>(85,960)</u>	<u>28,963</u>
	<u><u>9,827</u></u>	<u><u>105,096</u></u>	<u><u>(85,960)</u></u>	<u><u>28,963</u></u>

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2024

16 Restricted funds

(Continued)

Trussell Trust Money Advice Project (MAP) - to fund our work with an external advice provider (CASW & latterly CIAS) to provide income maximisation advice and guidance to foodbank clients, to help them reduce their reliance on foodbanks and help maximise their income to ultimately help address their underlying causes of poverty.

Stratford Town Trust - MAP shortfall - gap funding to help us support the above project as our costs to deliver the service are greater than the Trussell grant.

Trussell Trust - Sustainability Grant - funding towards the rental costs of moving to new premises in Stratford, better suited to our and our customers needs .

National Lottery- Meon Valley - funding for our new project to have a parcel collection service at Meon Vale, several miles outside Stratford.

Heart of England - Volunteer manager - partly funds a post to help us recruit, develop and train a volunteer workforce to better support our service.

Trussell Trust - Pathfinder - a two-year Trussell project running across the UK, to test initiatives and capture outcomes of these to see how best to help people address the root causes of crisis and poverty.

Other restricted funds - this represents the total of a number of smaller funds received by the Charity for various restricted purposes.

17 Analysis of net assets between funds

	Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Restricted funds 2024 £	Total 2024 £
Fund balances at 30 November 2024 are represented by:				
Tangible assets	13,212	-	-	13,212
Current assets/(liabilities)	181,157	100,000	65,696	346,853
	194,369	100,000	65,696	360,065
	194,369	100,000	65,696	360,065

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2024

17 Analysis of net assets between funds (Continued)

	Unrestricted funds general 2023 £	Unrestricted funds designated 2023 £	Restricted funds 2023 £	Total 2023 £
Fund balances at 30 November 2023 are represented by:				
Tangible assets	22,473	-	-	22,473
Current assets/(liabilities)	229,506	45,000	28,963	303,469
	251,979	45,000	28,963	325,942
	251,979	45,000	28,963	325,942

18 Operating lease commitments

Lessee

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating rental leases, which fall due as follows:

	2024 £	2023 £
Within one year	2,539	15,233
Between two and five years	-	2,539
	2,539	17,772
	2,539	17,772

19 Related party transactions

There were no disclosable related party transactions during the year (2023 - none).

STRATFORD UPON AVON FOODBANK

England & Wales - Charity number 1153297

Accounts

Charity registration number 1153297

STRATFORD-UPON-AVON FOODBANK
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 NOVEMBER 2023

STRATFORD-UPON-AVON FOODBANK

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees

P Dickinson
D Logan
C Collins
L Davies
H M Hedger
N Hounsell
M G Langley
A Turner

Charity number 1153297

Principal address

Fred Winter Centre
41 Guild Street
Stratford-upon-Avon
Warwickshire
CV37 6QY

Bankers

HSBC Bank PLC
13 Chapel St
Stratford-Upon-Avon
Warwickshire
CV37 6ET

STRATFORD-UPON-AVON FOODBANK

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STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT

FOR THE YEAR ENDED 30 NOVEMBER 2023

The Trustees present their annual report and financial statements for the year ended 30 November 2023.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's constitution, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

Public benefit

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

The objects of the CIO are the prevention or relief of poverty in Stratford-upon-Avon and surrounding areas in particular but not exclusively by providing emergency food supplies to individuals in need and/or charities, or other organisations working to prevent or relieve poverty.

Activities

In the Spring of 2023, we confirmed our Strategic Plan which is aligned with the above charitable objects and agreed as follows.

Vision: To provide emergency food and support in Stratford-upon-Avon and surrounding areas for people in need, and to work with partners to prevent and relieve poverty.

Our Two Core Strategies:

- Effective provision of emergency food parcels and support for people in crisis/need
- Work with partners to understand and help alleviate the root causes of poverty

We are now implementing our key plans against these strategies.

Achievements and performance

Significant activities and achievements against objectives

2022/2023 has been a very busy year, and our key metrics are as follows:

- A 41% increase in people fed, with increasingly more families (children fed +61%)
- 5,244 parcels were distributed in the year compared to 3,713 in the prior year
- Donations through the year of 54.8 tonnes of stock, of which Food Drives contributed 6.2t
- We purchased 8.2t of stock for the first time - including 2.6t for our fresh food project

STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

Our Activities can be grouped into 3 key areas:

1 Food distribution and home deliveries

The majority of our food has been distributed from our base at the Fred Winter Centre. In October we started to operate a weekly pop-up distribution in Bishopton, an outer district of the Town, utilizing the van we purchased in July. In November 2023, we also started distributing from Meon Vale, a rural area some 10 miles outside of town, and in time we hope to be able to create a 'sub-hub' in the community centre there. We have continued to offer a home delivery service for those clients unable to get to our base, or carry food parcels back home. In 2022/2023 we made 487 home deliveries, feeding 1,229 people, compared to 234 deliveries and 543 people in the year before. We also started a Support Agency Spotlight, to help provide further support to clients who come to us, where support agencies attend some of our distribution sessions. This is all part of our objective to help alleviate some of the root causes of food poverty.

2 Food Supply and Storage

The main warehouse has been very busy through the year, and with the higher demands (which have outstripped donations), we have increasingly needed to purchase food. We also continue to hold excess stock on some limited lines in our cabins at Tesco. At the end of the financial year we were holding 9.2t of stock compared to 10.9t at the end of the previous financial year. During the year we have had challenges reconciling our stock levels, and have undertaken a number of stock checks and subsequent changes in processes and equipment, in order to improve the accuracy of our stock level reporting.

3) Key Projects

a. Money Advice Programme (MAP) / Financial Inclusion

In a partnership run with Citizens Advice South Warwickshire (CASW), and through the generous funding of the Trussell Trust, our Financial Inclusion support has continued to be in great demand. Although we have faced some operational challenges, we have delivered the following results:

- 278 clients have been referred into the project
- Total financial gains for those clients is just over £638k
- We have helped manage £154k of debt
- 135 clients no longer need to use the Foodbank

b. Fresh Food

After a challenging start in July with no refrigeration facilities, our 28 week fresh fruit and vegetables pilot became an established part of our parcel offering. Over that period 2,835 parcels (91% of all parcels) included some fruit and vegetables with over 2.6t distributed. With minimal wastage and much positive feedback from clients, we have since agreed to continue with fresh food as part of our regular distributions.

STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

3) Key Projects continued

c. Christmas Hampers

Together with corporate volunteer support from Pure Ideas Ltd and Coventry Building Society, we created 407 hampers (2.8t stock), fulfilling every nomination received. Municipal Charities and Heart of England Community Energy both gave us funding for the rural and town elements of the project .

d. School Holiday Lunchboxes

With the support of a Warwickshire County Council grant, we distributed 132 lunchbox hampers over the six week summer holiday period, benefiting 313 children. Their generous support also enabled us to run the project again in the October half-term.

Financial review

Reserves policy

We continue to maintain a robust financial position despite the challenges of inflation, increased Foodbank usage and the economic pressures which many of our donors and funders are facing. This year our accounts show a significant difference in our income and expenditure compared to previous reports, as we now include a figure for all food donations received and distributed - this is based on a value per kilogram (£2.37) suggested by the Trussell Trust.

Overall, this year our income exceeded our expenditure by £62k increasing our reserves to £325k compared to £263k in December 2022. There are four areas of note:

a. Food supply

Our food donations have fallen by around 20% resulting in a significant reduction in the food we could share with other Foodbanks. This, coupled with a continuing increase in the parcels we have distributed, meant we had to purchase food on a regular basis for the first time.

b. Unrestricted donations

We are incredibly grateful for the support of local churches, schools, businesses, charitable organizations and local people, both in time and financial donations. In 2022/2023 these increased to £124k compared to £115k in the prior year helping us to fund our operating costs.

c. Restricted Grants

We have also been fortunate in the year to have received £105k in restricted grants that are detailed in note 15 (£55k in 2022). Particular thanks go to The Trussell Trust who continued to fund our MAP/ Financial Inclusion project with CASW as well as our Pathfinder project which enabled us to recruit a part-time Development Worker and partly fund our Foodbank Manager/Pathfinder Leader. Our expenditure against grant funding has therefore also increased significantly as we progress these projects to help alleviate the root causes of food poverty.

d. Costs

We have continued to manage costs tightly with the most marked increases in staff costs linked to our Project work and food purchases. Necessary repair costs to our storage cabin were met by a generous donation from The Trussell Trust. During the year we also invested funds in a van which has helped with our satellite distribution, home deliveries and transporting food donations.

STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

Structure, governance and management

The charity is a charitable incorporated organisation established under a constitution signed on 24th July 2013

The Trustees who served during the year and up to the date of signature of the financial statements were:

P Dickinson	
D Logan	
N Barter	(Resigned May 2023)
C Collins	(Appointed October 2023)
L Davies	(Appointed October 2023)
J Dodge	(Resigned October 2023)
H M Hedger	
N Hounsell	(Appointed October 2023)
M G Langley	
P Page	(Resigned April 2023)
A Turner	(Appointed October 2023)

Recruitment and appointment of trustees

Four new Trustees were appointed during the year following a recruitment process supported by the Trussell Trust, including national and local advertising, initial screening and interviews. Selection was then determined by unanimous approval of the existing Trustees.

During the year we saw a number of other changes to our Trustees. In April 2023 Nick Barter, Chair of Trustees advised of his intention to stand down and Philip Dickinson was elected as Chair, taking over on 1st June 2023. Davina Logan was elected as Vice-Chair and also continues as Secretary. We have made good progress in our Governance, reviewing, updating and approving a number of new policies in 2023:

- Stratford Upon Avon Foodbank (SUAF) Conflicts of Interest Policy
- SUAF Safeguarding Policy
- SUAF Serious Incident Reporting Policy
- SUAF Expenses Policy (Volunteers/Staff)
- SUAF Data Protection Policy
- SUAF Health & Safety Policy
- SUAF Complaints Policy
- SUAF HR Policy
- SUAF Anti Bribery, Fraud and Theft Policy

None of the Trustees has any beneficial interest in the company. All of the Trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

STRATFORD-UPON-AVON FOODBANK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

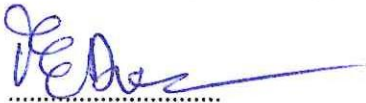
Organisational structure

In December 2022 we appointed Kate Morris as our Foodbank Manager and Pathfinder Lead. Kate's dedication to our cause has been fantastic, and in particular she has helped strengthen our operation, progress our Pathfinder project, manage multiple challenges and be a fantastic ambassador for the Foodbank.

In March 2023 we appointed an Assistant Manager and Operations Lead on a part time basis, and then in October 2023 we appointed a part-time Development Officer enabled by funding from The Trussell Trust on our Pathfinder Project.

Over the last year we have seen 146 volunteers, contributing over 5,000 hours of unpaid time (1,900 in our Warehouse, 1,800 front line Distribution, and the remaining 1,300+ across food drives, home deliveries and other initiatives). We remain indebted to the terrific work that our volunteers continue to do for us.

The Trustees' report was approved by the Board of Trustees.



P Dickinson

Trustee

Date: 22nd March 2024,...

STRATFORD-UPON-AVON FOODBANK

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF STRATFORD-UPON-AVON FOODBANK

I report to the Trustees on my examination of the financial statements of Stratford-upon-Avon Foodbank (the charity) for the year ended 30 November 2023.

Responsibilities and basis of report

As the Trustees of the charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011 (the 2011 Act).

I report in respect of my examination of the charity's financial statements carried out under section 145 of the 2011 Act. In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Certified Chartered Accountants, which is one of the listed bodies.

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

I understand that this has been done in order for financial statements to provide a true and fair view in accordance with Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

W A Hubbard

Wende Hubbard

23 25 Waterloo Place

Leamington Spa

CV32 5LA

Dated: ...22nd March 2024.....

STRATFORD-UPON-AVON FOODBANK

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 NOVEMBER 2023

Current financial year						
		Unrestricted funds general 2023	Unrestricted funds Designated 2023	Restricted funds 2023	Total 2023	Total 2022
	Notes	£	£	£	£	£
<u>Income from:</u>						
Donations and legacies	2	253,711	-	-	253,711	279,079
Charitable activities	3	13,326	-	105,096	118,422	61,800
Total income		<u>267,037</u>	<u>-</u>	<u>105,096</u>	<u>372,133</u>	<u>340,879</u>
<u>Expenditure on:</u>						
Charitable activities	4	223,317	-	85,960	309,277	277,682
Net income for the year/ Net movement in funds		43,720	-	19,136	62,856	63,197
Fund balances at 1 December 2022		<u>208,259</u>	<u>45,000</u>	<u>9,827</u>	<u>263,086</u>	<u>199,889</u>
Fund balances at 30 November 2023		<u><u>251,979</u></u>	<u><u>45,000</u></u>	<u><u>28,963</u></u>	<u><u>325,942</u></u>	<u><u>263,086</u></u>

The statement of financial activities includes all gains and losses recognised in the year.

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

STRATFORD-UPON-AVON FOODBANK

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 NOVEMBER 2023

Prior financial year

	Notes	Unrestricted funds general 2022 £	Unrestricted funds designated 2022 £	Restricted funds 2022 £	Total 2022 £
<u>Income from:</u>					
Donations and legacies	2	279,079	-	-	279,079
Charitable activities	3	6,675	-	55,125	61,800
Total income		285,754	-	55,125	340,879
<u>Expenditure on:</u>					
Charitable activities	4	232,259	-	45,423	277,682
Net income for the year/ Net movement in funds		53,495	-	9,702	63,197
Fund balances at 1 December 2021		154,764	45,000	125	199,889
Fund balances at 30 November 2022		208,259	45,000	9,827	263,086


STRATFORD-UPON-AVON FOODBANK

BALANCE SHEET

AS AT 30 NOVEMBER 2023

		2023		2022	
	Notes	£	£	£	£
Fixed assets					
Tangible assets	9		22,473		3,325
Current assets					
Stocks	10	21,790		21,069	
Debtors	11	25,423		9,651	
Cash at bank and in hand		353,883		276,451	
		401,096		307,171	
Creditors: amounts falling due within one year	12				
		97,627		47,410	
Net current assets			303,469		259,761
Total assets less current liabilities			325,942		263,086
The funds of the charity					
Restricted income funds	15		28,963		9,827
Unrestricted funds - general			251,979		208,259
Unrestricted funds - designated	14		45,000		45,000
			325,942		263,086
			325,942		263,086

The financial statements were approved by the Trustees on 22nd March 2024



Trustee

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 NOVEMBER 2023

1 Accounting policies

Charity information

Stratford-upon-Avon Foodbank is a charitable incorporated organisation, based in England and Wales, established by a constitution on 24th July 2013. The charity's principal address is Fred Winter Centre, 41 Guild Street, Stratford, CV37 6QY.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's constitution, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

The basis of accounts preparation has changed from receipts and payments to accruals accounting for the year ended 30 November 2023. The comparative figures have also been restated and prepared under accruals accounting.

The charity is a Public Benefit Entity as defined by FRS 102.

The charity has taken advantage of the provisions in the SORP for charities not to prepare a Statement of Cash Flows.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

1 Accounting policies

(Continued)

Designated funds comprise funds which have been set aside at the discretion of the Trustees for specific purposes. The purposes and uses of the designated funds are set out in the notes to the financial statements.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Gifts in kind donated for distribution are included at valuation, using the price per kilogram recommended by Trussell Trust and are recognised as income on receipt of the goods. During this year and the prior year the price per kilogram was £2.37.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	25% straight line
Motor vehicles	33% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

1 Accounting policies

(Continued)

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Food stock

Stocks are valued using the price per kilogram recommended by Trussell Trust. During this year and the prior year the price per kilogram was £2.37.

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

1 Accounting policies

(Continued)

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

1.12 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Donations and legacies

	Unrestricted funds general 2023 £	Unrestricted funds general 2022 £
Donations and gifts	123,923	114,839
Donated food stock	129,788	164,240
	<hr/>	<hr/>
	253,711	279,079
	<hr/>	<hr/>
For the year ended 30 November 2022	279,079	
	<hr/>	

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

3 Income from charitable activities

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £
Project work						
Service contracts	13,326	73,947	87,273	6,675	33,375	40,050
For provision of goods						
Grants	-	31,149	31,149	-	21,750	21,750
	<u>13,326</u>	<u>105,096</u>	<u>118,422</u>	<u>6,675</u>	<u>55,125</u>	<u>61,800</u>

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

4 Expenditure on charitable activities

	Project work provision of goods 2023 £	For provision of goods 2023 £	Total 2023 £	Project work provision of goods 2022 £	For provision of goods 2022 £	Total 2022 £
Direct costs						
Staff costs	24,585	41,174	65,759	-	46,819	46,819
Depreciation and impairment	-	4,492	4,492	-	1,865	1,865
IT and communications	-	-	-	-	2,644	2,644
Fees and subscriptions	-	5,384	5,384	-	3,091	3,091
Rent and services	-	21,003	21,003	-	19,086	19,086
Citizen advice contract	41,946	-	41,946	34,183	-	34,183
Purchase of goods	-	13,942	13,942	-	3,921	3,921
Office costs	-	6,950	6,950	-	7,377	7,377
Repairs and maintenance	487	6,996	7,483	-	-	-
Motor and travel costs	-	3,168	3,168	-	2,754	2,754
Miscellaneous	-	5,961	5,961	-	1,925	1,925
Donated food and household goods	-	128,989	128,989	-	154,017	154,017
	<u>67,018</u>	<u>238,059</u>	<u>305,077</u>	<u>34,183</u>	<u>243,499</u>	<u>277,682</u>
Share of support and governance costs (see note 5)						
Governance	4,200	-	4,200	-	-	-
	<u>71,218</u>	<u>238,059</u>	<u>309,277</u>	<u>34,183</u>	<u>243,499</u>	<u>277,682</u>
Analysis by fund						
Unrestricted funds - general	4,200	219,117	223,317	-	232,259	232,259
Restricted funds	67,018	18,942	85,960	34,183	11,240	45,423
	<u>71,218</u>	<u>238,059</u>	<u>309,277</u>	<u>34,183</u>	<u>243,499</u>	<u>277,682</u>

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

5 Support costs

	Support costs £	Governance costs £	2023 £
Independent examiner's fees	-	4,200	4,200
	<u> </u>	<u> </u>	<u> </u>
	-	4,200	4,200
	<u> </u>	<u> </u>	<u> </u>
Analysed between Charitable activities	-	4,200	4,200
	<u> </u>	<u> </u>	<u> </u>

6 Trustees

None of the Trustees (or any persons connected with them) received any remuneration during the year, but 1 of them was reimbursed a total of £142 travelling expenses (2022- £nil).

7 Employees

The average monthly number of employees during the year was:

	2023 Number	2022 Number
	2	2
	<u> </u>	<u> </u>
	2	2
	<u> </u>	<u> </u>
Employment costs	2023	2022
	£	£
Wages and salaries	64,524	46,312
Other pension costs	1,235	507
	<u> </u>	<u> </u>
	65,759	46,819
	<u> </u>	<u> </u>

There were no employees whose annual remuneration was more than £60,000.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

7 Employees **(Continued)**

Remuneration of key management personnel

The remuneration of key management personnel is as follows.

Aggregate compensation	41,012	24,149
	<u> </u>	<u> </u>

8 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

9 Tangible fixed assets

	Fixtures and fittings	Motor vehicles	Total
	£	£	£
Cost			
At 1 December 2022	7,460	-	7,460
Additions	-	23,640	23,640
	<u> </u>	<u> </u>	<u> </u>
At 30 November 2023	7,460	23,640	31,100
	<u> </u>	<u> </u>	<u> </u>
Depreciation and impairment			
At 1 December 2022	4,135	-	4,135
Depreciation charged in the year	1,865	2,627	4,492
	<u> </u>	<u> </u>	<u> </u>
At 30 November 2023	6,000	2,627	8,627
	<u> </u>	<u> </u>	<u> </u>
Carrying amount			
At 30 November 2023	1,460	21,013	22,473
	<u> </u>	<u> </u>	<u> </u>
At 30 November 2022	3,325	-	3,325
	<u> </u>	<u> </u>	<u> </u>

10 Stocks

	2023	2022
	£	£
Donated foods held for distribution	21,790	21,069
	<u> </u>	<u> </u>

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

11 Debtors		2023	2022
Amounts falling due within one year:		£	£
Prepayments and accrued income		25,423	9,651
		<u>25,423</u>	<u>9,651</u>
12 Creditors: amounts falling due within one year		2023	2022
	Notes	£	£
Other taxation and social security		1,299	763
Deferred income	13	92,128	46,500
Other creditors		-	147
Accruals and deferred income		4,200	-
		<u>97,627</u>	<u>47,410</u>
13 Deferred income		2023	2022
		£	£
Other deferred income		92,128	46,500
		<u>92,128</u>	<u>46,500</u>
Deferred income is included in the financial statements as follows:			
		2023	2022
		£	£
Deferred income is included within:			
Current liabilities		92,128	46,500
		<u>92,128</u>	<u>46,500</u>
Movements in the year:			
Deferred income at 1 December 2022		46,500	-
Released from previous periods		(46,500)	-
Resources deferred in the year		92,128	46,500
		<u>92,128</u>	<u>46,500</u>
Deferred income at 30 November 2023		92,128	46,500
		<u>92,128</u>	<u>46,500</u>

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

14 Unrestricted funds - designated

These are unrestricted funds which are material to the charity's activities.

	At 1 December 2022 £	At 30 November 2023 £
Designated funds	45,000 <u> </u>	45,000 <u> </u>
Previous year:	At 1 December 2021 £	At 30 November 2022 £
Designated funds	45,000 <u> </u>	45,000 <u> </u>

The trustees have designated these funds at a level equivalent to 3 to 6 months expenditure . This will ensure in the event of a significant drop in funding, they will be able to continue the charity's activities while consideration is given to ways in which additional funds maybe raised.

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

15 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	Movement in funds						Balance at 30 November 2023
	Balance at 1 December 2022	Incoming resources	Resources expended	Transfers	Gains and losses	Balance at 30 November 2023	
	£	£	£	£	£	£	
Trussell Trust (MAP) project	958	48,875	(41,947)	-	-	7,886	
L & Q Place Makers Grant	760	-	(760)	-	-	-	
Municipals Charities - Food	2,109	-	-	-	-	2,109	
Trussell Trust Winter support grant	5,000	-	(5,000)	-	-	-	
Coventry Building Col Fund- Food	1,000	-	(1,000)	-	-	-	
Warwickshire CC County Fund - Food	-	6,000	(2,849)	-	-	3,151	
Trussell Trust - Pathfinder Grant	-	25,072	(25,072)	-	-	-	
Stratford on Avon District Council - Food	-	5,000	(5,000)	-	-	-	
Street Arts Project - Food	-	600	-	-	-	600	
WLWS Household - Lunch boxes	-	4,320	(3,183)	-	-	1,137	
LIDL/Neighbourly - Fresh food	-	500	(500)	-	-	-	
The Mid Counties (Co-op) - Fresh food	-	500	-	-	-	500	
Heart of England (Christmas Food Hampers)	-	6,000	-	-	-	6,000	
St Peters Housing Association (Fresh food)	-	200	-	-	-	200	
Consilium G Limited - Food	-	1,500	-	-	-	1,500	
Municipals Charities (Christmas Hampers)	-	6,529	(649)	-	-	5,880	
	9,827	105,096	(85,960)	-	-	28,963	

STRATFORD-UPON-AVON FOODBANK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2023

16 Analysis of net assets between funds

	Unrestricted funds general 2023 £	Unrestricted funds designated 2023 £	Restricted funds 2023 £	Total 2023 £
Fund balances at 30 November 2023 are represented by:				
Tangible assets	22,473	-	-	22,473
Current assets/(liabilities)	229,506	45,000	28,963	303,469
	251,979	45,000	28,963	325,942
	251,979	45,000	28,963	325,942

	Unrestricted funds general 2022 £	Unrestricted funds designated 2022 £	Restricted funds 2022 £	Total 2022 £
Fund balances at 30 November 2022 are represented by:				
Tangible assets	3,325	-	-	3,325
Current assets/(liabilities)	204,934	45,000	9,827	259,761
	208,259	45,000	9,827	263,086
	208,259	45,000	9,827	263,086

17 Operating lease commitments

Lessee

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating rental leases, which fall due as follows:

	2023 £	2022 £
Within one year	15,233	15,233
Between two and five years	2,539	17,772
	17,772	33,005
	17,772	33,005

STRATFORD UPON AVON FOODBANK

England & Wales - Charity number 1153297

Accounts

Stratford-upon-Avon Foodbank
Registered charity number 1153297

Report by Chairman of Trustees April
2023

Charity Commission Report

This report is for our financial year ending 30 November 2022

Following the reduction of the major restrictions of the COVID Pandemic we started this year back in our original cabins in the Tesco car park. This was a difficult situation at the then current levels of food distribution, but necessary as we were not able to move to our planned facility at the Fred Winter Centre until February of 2022. In the interim we were able to rent an additional building to help with space. We had been able to plan the detail of the layout at the Fred Winter Centre, and having finally moved there, the superior facilities have been appreciated by all - our volunteers in particular.

We started the year with the planned two part time managers working in parallel. However, part way through the year one of managers resigned (having taken another job), and at the end of the year we appointed Kate Morris as the full time Foodbank Manager, with a plan to appoint an assistant manager reporting to her. We thank and congratulate Kate for taking up this position. Major thanks are also due to our willing cohort of volunteers whose support is central to the effective running of the Foodbank.

This year we provided a total of 3713 food parcels. This was a higher figure than last year (3301), influenced by the complex arrangements then prevailing. We also collated and distributed a total of 404 Christmas Hampers, benefiting 1109 individual recipients (548 adults and 561 children). Our Money Advice programme, funded by the Trussell Trust, continued during the year with increasing

numbers of clients taking advantage. This project is delivered in partnership with Citizens Advice South Warwickshire.

This year four trustees resigned – Peter Jones, Julian Franey, Lavinia Derrick and Caroline Sampson. Four new trustees were appointed – Philip Dickinson, Mark Langley, Maggie Hedger and Davina Logan. The total trustee number was then seven – Nick Barter, Patty Page, John Dodge, Philip Dickinson, Mark Langley, Maggie Hedger and Davina Logan.

We ended our financial year in November 2022 in a healthy financial position with £276,451 of funds. This number being slightly exaggerated by funds received but not yet spent on the Money Advice project. Our thanks are due for grants and help from The Town Trust, The Trussell Trust, L&Q Foundation, Municipal Charities, Roscon Foundation, Ladders Charitable Foundation, Stratford Rotary Club, Coventry Building Society and generous donations from individuals and other local companies. Donations from individuals and companies continued to be higher than in previous years, and now represents a key part of our funding. We thank these individuals and companies for their crucial support.

Nick Barter
April 2023

Note A

RESTRICTED FUNDS

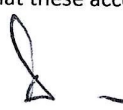
	Note	Opening balance	Income	Expenditure	Closing balance
		2021	2022	2022	2022
		£	£	£	£
1. Trussell Trust (MAP project) - Year 1					
a. Caseworker Training Costs		500			500
b. Publicity Costs		250			250
2. STTCA [Town Trust] Grant [Salaries]	1		7,500	7,500	0
3. L & Q Place Makers Grant [FWC set-up]	2		4,500	3,740	760
4. Municipal Charities (MAP Project)	3		3,750	1,642	2,108
5. Trussell Trust Winter Support Grant			5,000		5,000
6. Trussell Trust (MAP Project) - Year 2					
a. Caseworker Employment Costs	4		42,750	11,313	31,438
b. Caseworker Travel & Equipment Costs			2,500		2,500
a. Caseworker Training Costs			750		750
b. Publicity Costs			500		500
7. Coventry Building Col Fund			1,000		1,000
		750	68,250	24,194	44,806

Notes

1. £7,500 used to pay Manager Salaries in April, May and part of June.
2. Recorded as all Fred Winter Centre [FWC] costs (£2,967) plus some items in Office & Admin costs.
3. Second MAP caseworker only worked one month in advance of TT Map Project Year 2 funding
4. Payments to Citizens Advice will be quarterly in TT MAP Project Year 2.

I hereby certify that these accounts are a true & correct statement of the books and records as presented to me.

Signed
David Dumper
Date


6 Feb 2023

99 Shottery Road
Stratford upon Avon
CV37 9QB

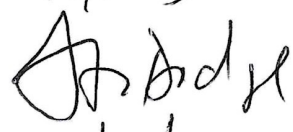
Approvals : These accounts were approved by the Trustees of the Stratford upon Avon Foodbank on :-

and signed on their behalf by

Nick Barter
Chairman
Date


22/3/2023

John Dodge
Treasurer
Date


22/3/2023

INCOME

	Notes	Unrestricted £	Restricted £	Capital £	2022 £	2021 £
Grants		9,300		60,750	70,050	102,325
Town Trust Grant				7,500	7,500	7,500
Individuals		74,725			74,725	56,372
Churches, charities & companies		38,981			38,981	45,142
	A	<u>123,006</u>	<u>68,250</u>	<u>0</u>	<u>191,256</u>	<u>211,339</u>

EXPENDITURE

		£	£	£	2022 £	2021 £
Managers remuneration		39,221		7,500	46,721	47,560
Managers expenses		1,223			1,223	1,590
Project Assistant		0			0	12,700
Office & admin costs		6,604		773	7,377	9,484
COVID 19		0			0	1,526
Rent & services		18,905			18,905	9,500
Fred Winter Centre (FWC)				2,967	2,967	9,441
Mobile/IT equipment & services		2,644			2,644	2,013
Marketing		193			193	1,439
Training		409			409	2,140
Other mileage & parking		1,919			1,919	5,586
Tangible Assets					0	5,840
Fees & subscriptions		3,091			3,091	1,475
Contracts				12,954	12,954	54,254
Emergency food		954			954	753
Sundries		1,324			1,324	
	A	<u>76,487</u>	<u>24,194</u>	<u>0</u>	<u>100,681</u>	<u>165,301</u>

Surplus for the year		46,519	44,056		90,575	46,038
Funds brought forward		140,126	750		140,876	104,838
Reserve		45,000			45,000	35,000
Funds c/fwd		231,645	44,806	0	276,451	185,876

BALANCE SHEET

		£	£	£	2022	2021
		Cost	*Depreciation	Net		Net
Tangible Assets						
* 25% straight line						
	Container		1,620	1,215	405	810
	Red racking FWC		5,840	2,920	2,920	4,380
			7,460	4,135	3,325	5,190
Current Assets	Cash at bank				276,451	185,876
	Total Assets				279,776	191,066
					2022	2021
Represented by	Unrestricted funds				£ 189,970	£ 145,316
	Restricted funds				44,806	750
	Reserve Fund				45,000	45,000
	Total				279,776	191,066

Note A

RESTRICTED FUNDS

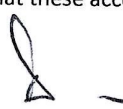
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4. Municipal Charities (MAP Project)	3		3,750	1,642	2,108
5. Trussell Trust Winter Support Grant			5,000		5,000
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a. Caseworker Employment Costs	4		42,750	11,313	31,438
b. Caseworker Travel & Equipment Costs			2,500		2,500
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7. Coventry Building Col Fund			1,000		1,000
		750	68,250	24,194	44,806

Notes

1. £7,500 used to pay Manager Salaries in April, May and part of June.
2. Recorded as all Fred Winter Centre [FWC] costs (£2,967) plus some items in Office & Admin costs.
3. Second MAP caseworker only worked one month in advance of TT Map Project Year 2 funding
4. Payments to Citizens Advice will be quarterly in TT MAP Project Year 2.

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Signed
David Dumper
Date


6 Feb 2023

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Stratford upon Avon
CV37 9QB

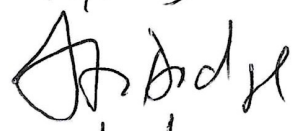
Approvals : These accounts were approved by the Trustees of the Stratford upon Avon Foodbank on :-

and signed on their behalf by

Nick Barter
Chairman
Date


22/3/2023

John Dodge
Treasurer
Date


22/3/2023

INCOME

	Notes	Unrestricted £	Restricted £	Capital £	2022 £	2021 £
Grants		9,300		60,750	70,050	102,325
Town Trust Grant				7,500	7,500	7,500
Individuals		74,725			74,725	56,372
Churches, charities & companies		38,981			38,981	45,142
	A	<u>123,006</u>	<u>68,250</u>	<u>0</u>	<u>191,256</u>	<u>211,339</u>

EXPENDITURE

		£	£	£	2022 £	2021 £
Managers remuneration		39,221		7,500	46,721	47,560
Managers expenses		1,223			1,223	1,590
Project Assistant		0			0	12,700
Office & admin costs		6,604		773	7,377	9,484
COVID 19		0			0	1,526
Rent & services		18,905			18,905	9,500
Fred Winter Centre (FWC)				2,967	2,967	9,441
Mobile/IT equipment & services		2,644			2,644	2,013
Marketing		193			193	1,439
Training		409			409	2,140
Other mileage & parking		1,919			1,919	5,586
Tangible Assets					0	5,840
Fees & subscriptions		3,091			3,091	1,475
Contracts				12,954	12,954	54,254
Emergency food		954			954	753
Sundries		1,324			1,324	
	A	<u>76,487</u>	<u>24,194</u>	<u>0</u>	<u>100,681</u>	<u>165,301</u>

Surplus for the year		46,519	44,056		90,575	46,038
Funds brought forward		140,126	750		140,876	104,838
Reserve		45,000			45,000	35,000
Funds c/fwd		231,645	44,806	0	276,451	185,876

BALANCE SHEET

		£	£	£	2022	2021
		Cost	*Depreciation	Net		Net
Tangible Assets						
* 25% straight line						
	Container		1,620	1,215	405	810
	Red racking FWC		5,840	2,920	2,920	4,380
			7,460	4,135	3,325	5,190
Current Assets	Cash at bank				276,451	185,876
	Total Assets				279,776	191,066
					2022	2021
Represented by	Unrestricted funds				189,970	145,316
	Restricted funds				44,806	750
	Reserve Fund				45,000	45,000
	Total				279,776	191,066

STRATFORD UPON AVON FOODBANK

England & Wales - Charity number 1153297

Accounts

Stratford-upon-Avon Foodbank
Registered charity number 1153297

Report by Chairman of Trustees April 2022

Charity Commission Report

This report is for our financial year ending 30 November 2021.

This has again been a complicated year dominated by the ongoing COVID pandemic. We were grateful to the Methodist Church for the continued use of their facilities until September. At that time, they required to return to the use of their building, and we moved the Foodbank operations back to our cabins in the Tesco car park. This was a temporary situation as our new facilities in the Fred Winter Centre had not been completed this year. A further complication was the movement and storage of food – we were indebted to Sitel for their continued help in this, but also had to pay for some professional services for both movement of food and additional storage.

Another difficulty during the year was that our full -time manager had a period of time off due to illness. This highlighted the risk involved in having only a single point of control, and we decided to restructure with two part time managers. Our original manager took voluntary redundancy in August, and we were able to take on two new managers in September. The new structure with a manager for operations and the other for projects (with scope for overlap and mutual back up) proved successful and we thank the new managers for their hard work in implementing this. Major thanks are also due to our willing cohort of volunteers whose support is central to the effective running of the Foodbank.

This year we provided a total of 3301 food parcels. This was a lower figure than last year (4515), almost certainly due to the complex arrangement prevailing. It was greater than the last “more normal” year in 2019 (3159). In addition to this we were able complete the delivery of fresh food parcels to more than 90 families each Monday – this enabled by funding from Warwickshire County Council. We also commenced our Money Advice programme funded by the Trussell Trust ASDA fund.

This year one trustee resigned – Julie Crawshaw. One new trustee was appointed – John Dodge. The total trustee number was then seven – Nick Barter, Caroline Sampson, Patty Page, Peter Jones, Julian Franey, Lavinia Derrick and John Dodge

We ended our financial year in November 2021 in a good financial position with £185,226 of funds. This number being slightly exaggerated by funds received but not yet spent on the Money Advice project. Our thanks are due for grants and help from The Town Trust, The Trussell Trust ASDA fund, Orbit Housing, L&Q Foundation, EH Smith Charitable Trust, Toyota Charitable, National Grid, Roscon Foundation, Loddors Charitable Foundation, Alcester and Stratford Round Table, Stratford Rotary Club and generous donations from individuals and other local companies. Donations from individuals and companies continued to be higher than in previous years, and now represents a key part of our funding. We thank these individuals and companies for their crucial support.

Nick Barter
April 2022.

**STRATFORD UPON AVON FOODBANK
ACCOUNTS AS AT 30 NOVEMBER 2021**

INCOME

	Notes	Unrestricted £	Restricted £	Capital £	2021 £	2020 £
Grants		40,075	62,250	-	102,325	107,891
Town Trust Grant		-	7,500	-	7,500	30,000
Individuals		56,372	-	-	56,372	66,158
Churches, charities & companies		45,142	-	-	45,142	25,952
	1	<u>141,589</u>	<u>69,750</u>	-	<u>211,339</u>	<u>230,001</u>

EXPENDITURE

		£	£	£	2021 £	2020 £
Managers remuneration		30,560	17,000	-	47,560	33,914
Managers expenses		1,590	-	-	1,590	2,424
Project Assistant		12,700	-	-	12,700	-
Office & admin costs		9,484	-	-	9,484	4,766
COVID 19		1,526	-	-	1,526	8,253
Rent & services		500	9,000	-	9,500	2,250
Fred Winter Centre (FWC)		4,941	4,500	-	9,441	-
Mobile/IT equipment & services		2,013	-	-	2,013	1,908
Marketing		378	1,061	-	1,439	4,142
Training		-	2,140	-	2,140	1,400
Other mileage & parking		2,086	3,500	-	5,586	466
Tangible Assets		-	-	5,840	5,840	1,620
Depreciation		1,865	-	-	1,865	405
Fees & subscriptions		1,475	-	-	1,475	1,537
Contracts	2	854	53,400	-	54,254	53,650
Emergency food		753	-	-	753	1,358
Sundries		-	-	-	-	60
	1	<u>70,725</u>	<u>90,601</u>	<u>5,840</u>	<u>167,166</u>	<u>118,153</u>
Surplus for the year		70,864	-20,851	-5,840	44,173	111,848
Funds brought forward		82,832	23,221	-	106,053	12,585
Reserve		35,000	-	-	35,000	15,000
Funds c/fwd		<u>188,696</u>	<u>2,370</u>	<u>-5,840</u>	<u>185,226</u>	<u>139,433</u>

BALANCE SHEET

	£	£	2021 £	2020 £
	Cost	*Depreciation	Net	Net
Tangible Assets				
* 25% straight line				
Container	1,620	810	810	1,215
Red racking FWC	5,840	1,460	4,380	
	<u>7,460</u>	<u>2,270</u>	<u>5,190</u>	<u>1,215</u>

Current Assets

	£	2021 £	2020 £
Cash at bank	185,876		139,818
Petty cash	0		20
		<u>185,876</u>	
Total Assets		<u>191,066</u>	<u>141,053</u>

Represented by

	2021 £	2020 £
Unrestricted funds	143,696	82,832
Restricted funds	2,370	23,221
Reserve Fund	45,000	35,000
Total	<u>191,066</u>	<u>141,053</u>

Note 1

RESTRICTED FUNDS

	Opening balance 2020 £	Income 2021 £	Expenditure 2021 £	Closing balance 2021 £
ASDA - Manager remuneration	-	9,500	9,500	-
WCC - Marketing & comms	1,061	-	1,061	-
Trussell Trust (MAP project)	-	30,750	30,000	750
WCC - Fresh Food	18,400	-	18,400	-
ASDA - Training & volunteer development	2,140	-	2,140	-
Orbit - Fresh Food	-	8500	8500	-
Orbit - Rent	-	9,000	9,000	-
L&Q	-	4,500	4,500	-
SUA Town Trust	-	7,500	7,500	-
	<u>21,601</u>	<u>69,750</u>	<u>90,601</u>	<u>750</u>

Note 2

CONTRACTS

Money Advice Project - Citizens Advice
 Fresh Food project - Hunscombe Farm
 Avon Pest Control
 VASA

	£
Restricted	30,000
Restricted	23,400
	354
	500
	<u>54,254</u>

I hereby certify that these accounts are a true & correct statement of the books and records as presented to me.

Signed

David Dumper

Date


 4 Feb 2022

99 Shottery Road
 Stratford upon Avon
 CV37 9QB


Approvals : These accounts were approved by the Trustees of the Stratford upon Avon Foodbank on :-

and signed on their behalf by

Nick Barter

Chairman


Date


 15/2/2022

John Dodge

Treasurer

Date


 18/2/2022

**STRATFORD UPON AVON FOODBANK
ACCOUNTS AS AT 30 NOVEMBER 2021**

INCOME

	Notes	Unrestricted £	Restricted £	Capital £	2021 £	2020 £
Grants		40,075	62,250	-	102,325	107,891
Town Trust Grant		-	7,500	-	7,500	30,000
Individuals		56,372	-	-	56,372	66,158
Churches, charities & companies		45,142	-	-	45,142	25,952
	1	<u>141,589</u>	<u>69,750</u>	-	<u>211,339</u>	<u>230,001</u>

EXPENDITURE

		£	£	£	2021 £	2020 £
Managers remuneration		30,560	17,000	-	47,560	33,914
Managers expenses		1,590	-	-	1,590	2,424
Project Assistant		12,700	-	-	12,700	-
Office & admin costs		9,484	-	-	9,484	4,766
COVID 19		1,526	-	-	1,526	8,253
Rent & services		500	9,000	-	9,500	2,250
Fred Winter Centre (FWC)		4,941	4,500	-	9,441	-
Mobile/IT equipment & services		2,013	-	-	2,013	1,908
Marketing		378	1,061	-	1,439	4,142
Training		-	2,140	-	2,140	1,400
Other mileage & parking		2,086	3,500	-	5,586	466
Tangible Assets		-	-	5,840	5,840	1,620
Depreciation		1,865	-	-	1,865	405
Fees & subscriptions		1,475	-	-	1,475	1,537
Contracts	2	854	53,400	-	54,254	53,650
Emergency food		753	-	-	753	1,358
Sundries		-	-	-	-	60
	1	<u>70,725</u>	<u>90,601</u>	<u>5,840</u>	<u>167,166</u>	<u>118,153</u>
Surplus for the year		70,864	-20,851	-5,840	44,173	111,848
Funds brought forward		82,832	23,221	-	106,053	12,585
Reserve		35,000	-	-	35,000	15,000
Funds c/fwd		<u>188,696</u>	<u>2,370</u>	<u>-5,840</u>	<u>185,226</u>	<u>139,433</u>

BALANCE SHEET

	£	£	2021 £	2020 £
	Cost	*Depreciation	Net	Net
Tangible Assets				
* 25% straight line				
Container	1,620	810	810	1,215
Red racking FWC	5,840	1,460	4,380	
	<u>7,460</u>	<u>2,270</u>	<u>5,190</u>	<u>1,215</u>

Current Assets

	£	2021 £	2020 £
Cash at bank	185,876		139,818
Petty cash	0		20
		<u>185,876</u>	
Total Assets		<u>191,066</u>	<u>141,053</u>

Represented by

	2021 £	2020 £
Unrestricted funds	143,696	82,832
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ASDA - Training & volunteer development	2,140	-	2,140	-
Orbit - Fresh Food	-	8500	8500	-
Orbit - Rent	-	9,000	9,000	-
L&Q	-	4,500	4,500	-
SUA Town Trust	-	7,500	7,500	-
	<u>21,601</u>	<u>69,750</u>	<u>90,601</u>	<u>750</u>

Note 2

CONTRACTS

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 Fresh Food project - Hunscombe Farm
 Avon Pest Control
 VASA

	£
Restricted	30,000
Restricted	23,400
	354
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	<u>54,254</u>

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Signed

David Dumper

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and signed on their behalf by

Nick Barter
 Chairman
 Date


 15/2/2022

John Dodge
 Treasurer
 Date


 18/2/2022