

# RED DRAGON PRE-SCHOOL

England & Wales · Charity number 1153018

## Details

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Other names	RED DRAGON PARTNERSHIP FOUNDATION STAGE UNIT
Status	Registered
Legal form	CIO
Registered	2013-07-23
Register	<a href="#">View on the Charity Commission register</a>

## Contact

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**Address** St. Blaise C Of E Primary School  
Milton Heights  
Milton  
Abingdon  
Oxfordshire  
OX14 4DR

**Phone** 07554194601

**Email** [info@reddragonpreschool.co.uk](mailto:info@reddragonpreschool.co.uk)

**Website** [www.reddragonpreschool.co.uk](http://www.reddragonpreschool.co.uk)

## Activities

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**Objects:** THE CHARITY WORKS FOR THE PUBLIC BENEFIT HAVING AS ITS OBJECTS THE DEVELOPMENT AND EDUCATION OF CHILDREN AND YOUNG PEOPLE IN PARTICULAR BY:(1) PROMOTING THEIR CARE AND SAFETY;(2) PROMOTING THEIR EDUCATION AND PROMOTING PARENTAL INVOLVEMENT;(3) PROMOTING THEIR HEALTH AND WELLBEING;(4) PROVIDING SERVICES TO SUPPORT THEM AND THEIR FAMILIES AND CARERS;(5) PROVIDING SERVICES TO INDIVIDUALS HOLDING MEMBERSHIP OF THE CIO; AND(6) FURTHERING THE AIMS OF THE PRE-SCHOOL LEARNING ALLIANCE.

**Activities:** Earlys practice from ages 2-5

## Classification

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- **How:** Provides Services
- **What:** Education/training
- **Who:** Children/young People

## Geography

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- Oxfordshire

## Finances

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Period end	Income	Expenditure	Assets	Employees
2025-04-05	£206,261	£186,107	-	-
2024-04-05	£173,160	£141,627	-	-
2023-04-05	£151,694	£128,307	-	-
2022-04-05	£112,792	£99,678	-	-
2021-04-05	£78,414	£66,244	-	-

## Trustees

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Name	Role	Appointed
Arrietty Major		2023-01-01
HELEN DAWSON		2013-07-19
Jenna Day		2024-02-01
Sarah May		2024-05-01

**RED DRAGON PRE-SCHOOL**

England & Wales - Charity number 1153018

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# Accounts

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# **RED DRAGON PRE-SCHOOL**

**Trustees Annual Report and Financial Statements**

**for the year ended 05 April 2025**

Charity No. 1153018  
**RED DRAGON PRE-SCHOOL**

Contents:

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Receipt and Payment Accounts: Section A - Receipts and Payments	7
Receipt and Payment Accounts: Section B - Statement of Assets and Liabilities at the end of the period	8

**RED DRAGON PRE-SCHOOL**Reference and Administration details

Charity name: Red Dragon Pre-School

Other names the charity is known by: Red Dragon Partnership Foundation Stage Unit

Registered charity no: 1153018

Charity's principal address: Red Dragon Pre-School  
c/o St Blaise C of E Primary School  
School Lane  
Milton Heights  
Oxon  
OX14 4DR

Trustees: Jenna Inaya Chairperson  
Helen Dawson Treasurer  
Arrietty Phillips Secretary  
Sarah May Trustee

## Trustees Annual Report for the year ended 05 April 2025

### Structure, Governance and Management

#### Governing document

The Red Dragon Pre-School is a Charitable Incorporated Organisation (CIO) – Association, registered as such on 23 July 2013. It is a body in membership of the Early Years Alliance (formerly Pre-School Learning Alliance). It was established under the Pre-School Learning Alliance Model CIO Constitution for Childcare Providers of 2013 which lays down the objectives and powers of the CIO.

In the event of the CIO being voluntarily wound up or dissolved, the Dissolution Regulations provide for dissolution of the CIO by resolution of its members. If the CIO is to be wound up or dissolved in any other circumstances, the provisions of the Dissolution Regulations must be followed. The CIO must also observe the requirements of the Dissolution Regulations in applying to the Charity Commission for the removal of the CIO from the Register of Charities.

#### Appointment of Trustees

Under the requirements of the Constitution, Trustees are appointed at the AGM to serve for a period of two successive years and shall retire from office with effect from the conclusion of the second AGM following their appointment. One third of the elected charity trustees shall retire from office at each AGM and by rotation dependent on length of office. Any person who retires as a charity trustee at the AGM or by giving notice to the CIO is eligible for reappointment. A charity trustee who has served for five consecutive terms may not be reappointed for a sixth consecutive term but may be reappointed after an interval of at least one year.

At any given time, there must be a minimum of three charity trustees. Should the number of charity trustees fall below this minimum, the remaining trustee(s) may act only to call a meeting of the charity trustees, or to appoint a new charity trustee. The maximum number of charity trustees is 12. This number may not be exceeded under any circumstance.

### Objectives and Activities

#### Objectives

The Red Dragon Pre-School is a small and friendly independent setting for children aged 2-5 years. Established more than 15 years ago, Red Dragon forms an integral part of St. Blaise Church of England Primary School and benefits from access to many of the School's facilities and outside spaces. Small class sizes and a high staff to child ratio allows both the child the opportunity to develop close friendships within the peer group and the staff to ensure that learning is meaningful and to provide the security and confidence of a familiar, trusted and supportive carer.

The charity works for the public benefit, having as its objectives the development and education of children, particularly by:

- 1) Promoting their care and safety
- 2) Promoting their education and parental involvement
- 3) Promoting their health and wellbeing
- 4) Providing the necessary services to support the children, their families and carers
- 5) Providing services to individuals holding membership of the CIO, and

## 6) Furthering the aims of the Early Years Alliance

### Activities

The Trustees have referred to the Charity Commission's general guidance on Public Benefit when reviewing their aims and objectives and in planning future activities. The Trustees particularly consider how planned activities will contribute to the aims and objectives they have set.

Red Dragon Pre-School follows the Early Years' Foundation Stage (EYFS) curriculum which sets out the statutory standards to be met by all early years' providers to ensure that children learn and develop well and are kept healthy and safe. It promotes teaching and learning to ensure children's "school readiness" and equips children with the broad range of knowledge and skills necessary for progressing through school and life successfully. Through this framework Red Dragon can provide:

- a quality and consistency that ensures every child makes good progress and that no child is left behind
- a secure foundation through learning and development opportunities which are planned around the needs and interests of each individual child and which are regularly assessed and reviewed. The EYFS specifies that the learning and development requirements cover:
  - a) the areas of learning and development which must shape activities and experiences (educational programmes) for children in all early years' settings
  - b) the early learning goals that providers must help children work towards (the knowledge, skills and understanding children should have at the end of the academic year in which they turn five)
  - c) assessment arrangements for measuring progress (and requirements for reporting to parents and/or carers)
- an environment which fulfils the EYFS safeguarding and welfare requirements of:
  - a) safeguarding the children
  - b) ensuring the suitability of adults who have contact with the children
  - c) promoting good health
  - d) managing child behaviour
  - e) maintaining records, policies and procedures
- partnership working between the School and parents and/or carers
- equality of opportunity and anti-discriminatory practice ensuring that every child is included and supported

### **Achievements and Performance**

The register of children at the setting remains high therefore investment in increases to salaries has continued to be a significant focus, to ensure we are providing high standards to care and education and staff retention. There has also been continued emphasis on training to increase the skills base for our staff.

We have continued to provide a variety of activities to the children, which included the hatching of chicks, zoo animal visits and cycle coaching to encourage learning through experiences.

## **Financial Review**

### Reserves policy

The Charity does not have a reserves policy.

### Funds

#### Income

Income is predominantly received from two sources - from Oxfordshire County Council in the form of Early Years Education Funding (EYEF) and from private fees for sessions not funded by the Early Years' programme or by the EYEF.

Total income saw an increase of 19% on the previous year, with the EYEF element accounting for 77% and private fees 22% respectively. The continued increase in overall income reflects a rise in funded places. Sponsorship and Fundraising accounted for 1%, no change from previous financial period.

#### Expenditure

Expenditure increased by 31% on the previous financial year. Of the outgoing resources, 99% was utilised for the direct charitable objectives of the charity, that is, the provision of childcare services, including its ancillary costs. The remaining 1% was incurred in the governance of the Charity, unchanged from the previous year.

There was an increase in expenditure on staff and Activities, Materials and Equipment which reflects the continued investment in salaries and the children's education. Agency Staff to ensure appropriate coverage for increased children on the register and overall governance costs due to increases in insurance.

#### Surplus/deficit of funds

There was a surplus of funds for the year of £20,154, a reduction of £11,379 on the previous financial year.

The Trustees declare that they have approved the above Trustees Report.

Signed on behalf of the Trustees:



Jenna Day

Chairperson

Red Dragon Pre-School

Date: 27/01/2026

# RED DRAGON PRE-SCHOOL

Charity No. 1153018

Receipts and Payments Accounts  
for the year ended 05 April 2025

SECTION A	Receipts and Payments	
	2025	2024
	<u>Unrestricted</u> <u>funds</u> £	<u>Unrestricted</u> <u>funds</u> £
<b>RECEIPTS</b>		
EYEF income:	158,152	128,960
Private fees:	45,298	41,528
School Meal & Household Support Fund income:	1,740	1,069
Fundraising:	821	1,080
Registration Fees:	250	523
<b>Total receipts:</b>	<b>206,261</b>	<b>173,160</b>
<b>PAYMENTS</b>		
Provision of childcare services:	180,271	129,155
<i>Salaries incl. employers NIC &amp; workplace pensions</i>	<i>133,993</i>	<i>105,285</i>
<i>Agency Staff Cover</i>	<i>14,091</i>	<i>0</i>
<i>Premises</i>	<i>12,814</i>	<i>12,034</i>
<i>Provision of school meals &amp; HSF</i>	<i>6,434</i>	<i>5,079</i>
<i>Activities, materials &amp; equipment</i>	<i>11,747</i>	<i>6,276</i>
<i>Printing &amp; stationary</i>	<i>352</i>	<i>481</i>
<i>Food/petty cash</i>	<i>840</i>	<i>0</i>
Administration:	3,221	3,070
Training:	1,298	1,054
Governance:	1,317	707
Miscellaneous:	0	7,641
<b>Total payments:</b>	<b>186,107</b>	<b>141,627</b>
<b>NET RECEIPTS / (PAYMENTS)</b>	<b>20,154</b>	<b>31,533</b>
<b>Transfers between funds:</b>	<b>0</b>	<b>0</b>
<b>Cash funds last year end:</b>	<b>105,154</b>	<b>73,621</b>
<b>CASH FUNDS THIS YEAR END:</b>	<b>125,308</b>	<b>105,154</b>

**RED DRAGON PRE-SCHOOL**  
Charity No. 1153018

Receipts and Payments Accounts  
for the year ended 05 April 2025

**SECTION B** Statement of Assets and Liabilities at the end of the period

	2025		2024	
	Unrestricted funds £		Unrestricted funds £	
	Cost	Current value	Cost	Current value
	Fund to which asset belongs	Details	Fund to which asset belongs	Details
	Amount due	Due date	Amount due	Due date
	liability belongs	liability belongs	liability belongs	liability belongs
Total cash funds:		125,305		105,154
Other monetary assets:		0		0
Investment assets:				
Assets retained for the charity's own use:				
Liabilities:				

Signed on behalf of the Trustees:



Jenna Day  
Chairperson  
Red Dragon Pre-School

Date: 27/01/2026

**RED DRAGON PRE-SCHOOL**

England & Wales - Charity number 1153018

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# Accounts

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# **RED DRAGON PRE-SCHOOL**

**Trustees Annual Report and Financial Statements**

**for the year ended 05 April 2024**

Charity No. 1153018  
**RED DRAGON PRE-SCHOOL**

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Other names the charity is known by: Red Dragon Partnership Foundation Stage Unit

Registered charity no: 1153018

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School Lane  
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Trustees: Jenna Inaya Chairperson  
Helen Dawson Treasurer  
Arrietty Phillips Secretary  
Sarah May Trustee

## Trustees Annual Report for the year ended 05 April 2024

### Structure, Governance and Management

#### Governing document

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#### Appointment of Trustees

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At any given time, there must be a minimum of three charity trustees. Should the number of charity trustees fall below this minimum, the remaining trustee(s) may act only to call a meeting of the charity trustees, or to appoint a new charity trustee. The maximum number of charity trustees is 12. This number may not be exceeded under any circumstance.

### Objectives and Activities

#### Objectives

The Red Dragon Pre-School is a small and friendly independent setting for children aged 2-5 years. Established more than 15 years ago, Red Dragon forms an integral part of St. Blaise Church of England Primary School and benefits from access to many of the School's facilities and outside spaces. Small class sizes and a high staff to child ratio allows both the child the opportunity to develop close friendships within the peer group and the staff to ensure that learning is meaningful and to provide the security and confidence of a familiar, trusted and supportive carer.

The charity works for the public benefit, having as its objectives the development and education of children, particularly by:

- 1) Promoting their care and safety
- 2) Promoting their education and parental involvement
- 3) Promoting their health and wellbeing
- 4) Providing the necessary services to support the children, their families and carers
- 5) Providing services to individuals holding membership of the CIO, and

## 6) Furthering the aims of the Early Years Alliance

### Activities

The Trustees have referred to the Charity Commission's general guidance on Public Benefit when reviewing their aims and objectives and in planning future activities. The Trustees particularly consider how planned activities will contribute to the aims and objectives they have set.

Red Dragon Pre-School follows the Early Years' Foundation Stage (EYFS) curriculum which sets out the statutory standards to be met by all early years' providers to ensure that children learn and develop well and are kept healthy and safe. It promotes teaching and learning to ensure children's "school readiness" and equips children with the broad range of knowledge and skills necessary for progressing through school and life successfully. Through this framework Red Dragon can provide:

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  - a) the areas of learning and development which must shape activities and experiences (educational programmes) for children in all early years' settings
  - b) the early learning goals that providers must help children work towards (the knowledge, skills and understanding children should have at the end of the academic year in which they turn five)
  - c) assessment arrangements for measuring progress (and requirements for reporting to parents and/or carers)
- an environment which fulfils the EYFS safeguarding and welfare requirements of:
  - a) safeguarding the children
  - b) ensuring the suitability of adults who have contact with the children
  - c) promoting good health
  - d) managing child behaviour
  - e) maintaining records, policies and procedures
- partnership working between the School and parents and/or carers
- equality of opportunity and anti-discriminatory practice ensuring that every child is included and supported

### **Achievements and Performance**

We continue to see an increase in the children on our register therefore investment in additional staff and increases to salaries has continued to be a significant focus, to ensure we are providing high standards to care and education. There has also been additional emphasis on training to increase the skills base for our staff.

In addition to continuing a variety of activities for the children we have also focused on investing in new equipment and toys to replace aging items.

## **Financial Review**

### Reserves policy

The Charity does not have a reserves policy.

### Funds

#### Income

Income is predominantly received from two sources - from Oxfordshire County Council in the form of Early Years Education Funding (EYEF) and from private fees for sessions not funded by the Early Years' programme or by the EYEF.

Total income saw an increase of 14% on the previous year, with the EYEF element accounting for 74% and private fees 24% respectively. The continued increase in overall income reflects the change in capacity in the new room, with a notable uptake of privately funded session. Sponsorship and Fundraising accounted for 1%, a reduction in comparison to 2% in the previous financial period.

#### Expenditure

Expenditure increased by 10% on the previous financial year. Of the outgoing resources, 99% was utilised for the direct charitable objectives of the charity, that is, the provision of childcare services, including its ancillary costs. The remaining 1% was incurred in the governance of the Charity, unchanged from the previous year.

There was an increase in expenditure on staff, premises and administration which reflects the change in rental and utilities with the move to the new room. Additional staff to cater for increased children on the register and overall administration costs of our software and payroll services.

#### Surplus/deficit of funds

There was a surplus of funds for the year of £31,533, an increase of £8,146 on the previous financial year.

The Trustees declare that they have approved the above Trustees Report.

Signed on behalf of the Trustees:



Jenna Inaya  
Chairperson  
Red Dragon Pre-School

Date: 31/01/2025

# RED DRAGON PRE-SCHOOL

Charity No. 1153018

## Receipts and Payments Accounts for the year ended 05 April 2024

SECTION A	Receipts and Payments	
	2024	2023
	<u>Unrestricted funds</u>	<u>Unrestricted funds</u>
	£	£
<b>RECEIPTS</b>		
EYEF income:	128,960	124,677
Private fees:	41,528	19,935
School Meal & Household Support Fund income:	1,069	2,924
Fundraising:	1,080	3,773
Registration Fees:	523	385
<b>Total receipts:</b>	<b>173,160</b>	<b>151,694</b>
<b>PAYMENTS</b>		
Provision of childcare services:	129,155	118,061
<i>Salaries incl. employers NIC &amp; workplace pensions</i>	105,285	93,243
<i>Agency Staff Cover</i>	0	0
<i>Premises</i>	12,034	9,959
<i>Provision of school meals &amp; HSF</i>	5,079	5,929
<i>Activities, materials &amp; equipment</i>	6,276	7,577
<i>Printing &amp; stationary</i>	481	503
<i>Food/petty cash</i>	0	850
Administration:	3,070	1,782
Training:	1,054	305
Governance:	707	642
Miscellaneous:	7,641	7,517
<b>Total payments:</b>	<b>141,627</b>	<b>128,307</b>
<b>NET RECEIPTS / (PAYMENTS)</b>	<b>31,533</b>	<b>23,387</b>
<b>Transfers between funds:</b>	<b>0</b>	<b>0</b>
<b>Cash funds last year end:</b>	<b>73,621</b>	<b>50,234</b>
<b>CASH FUNDS THIS YEAR END:</b>	<b>105,154</b>	<b>73,621</b>

# RED DRAGON PRE-SCHOOL

Charity No. 1153018

Receipts and Payments Accounts  
for the year ended 05 April 2024

## SECTION B Statement of Assets and Liabilities at the end of the period

	2,024		2,023	
	Unrestricted funds	£	Unrestricted funds	£
Total cash funds:	105,154		73,621	
Other monetary assets:	0		0	
Investment assets:				
Assets retained for the charity's own use:				
Liabilities:				

	Details	Fund to which asset belongs	Cost	Current value	Details	Fund to which asset belongs	Cost	Current value
Investment assets:	-	-	-	-	-	-	-	-
Assets retained for the charity's own use:	-	-	-	-	-	-	-	-

	Details	Fund to which liability belongs	Amount due	Due date	Details	Fund to which liability belongs	Amount due	Due date
Liabilities:	-	-	-	-	-	-	-	-

Signed on behalf of the Trustees:



Jenna Inaya  
Chairperson  
Red Dragon Pre-School

Date: 31/01/2025

**RED DRAGON PRE-SCHOOL**

England & Wales - Charity number 1153018

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# Accounts

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# **RED DRAGON PRE-SCHOOL**

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**for the year ended 05 April 2023**

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Trustees: Lisa Crawley-Heredge Chairperson  
Helen Dawson Treasurer  
Arrietty Phillips Secretary  
Tim McGrath Trustee

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- a quality and consistency that ensures every child makes good progress and that no child is left behind
- a secure foundation through learning and development opportunities which are planned around the needs and interests of each individual child and which are regularly assessed and reviewed. The EYFS specifies that the learning and development requirements cover:
  - a) the areas of learning and development which must shape activities and experiences (educational programmes) for children in all early years' settings
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  - a) safeguarding the children
  - b) ensuring the suitability of adults who have contact with the children
  - c) promoting good health
  - d) managing child behaviour
  - e) maintaining records, policies and procedures
- partnership working between the School and parents and/or carers
- equality of opportunity and anti-discriminatory practice ensuring that every child is included and supported

### **Achievements and Performance**

The move into the new room has seen a substantial increase in children on our register, which also resulted in significant rise in the NEF funding. Investment in staff has been a major focus, concentrating on increases to salaries to better reflect the additional workload our staff are now responsible for.

The increase in children has also brought investment in other areas, notably activities and materials to ensure our children receive a wide range of learning and play. Activities for the children are varied, ranging from sports and cycling, to animal handling workshops and ready to hatch eggs in the Spring.

## **Financial Review**

### Reserves policy

The Charity does not have a reserves policy.

### Funds

#### Income

Income is predominantly received from two sources - from Oxfordshire County Council in the form of Early Years Education Funding (EYEF) and from private fees for sessions not funded by the Early Years' programme or by the EYEF.

Total income saw an increase of 34% on the previous year, with the EYEF element accounting for 82% and private fees 13% respectively. The continued increase in overall income reflects the change in capacity in the new room, though the uptake of privately funded sessions has levelled out, there has been a notable increase in funded spaces. Sponsorship and Fundraising accounted for 2%, a reduction in comparison to 8% in the previous financial period.

#### Expenditure

Expenditure increased by 29% on the previous financial year. Of the outgoing resources, 99% was utilised for the direct charitable objectives of the charity, that is, the provision of childcare services, including its ancillary costs. The remaining 1% was incurred in the governance of the Charity, unchanged from the previous year.

There was a decrease in expenditure on furniture, with the move to the new room complete, however investment has continued on activities and materials to fill and utilise our new space. The substantial increase in salaries was necessary to better reflect the responsibilities our staff have accommodating the rise in children on our register.

#### Surplus/deficit of funds

There was a surplus of funds for the year of £23,387, an increase of £10,723 on the previous financial year.

The Trustees declare that they have approved the above Trustees Report.

Signed on behalf of the Trustees:

A handwritten signature in black ink, reading "Lisa Crawley-Heredge". The signature is written in a cursive style with a large initial 'L' and a period at the end.

Lisa Crawley-Heredge  
Chairperson  
Red Dragon Pre-School  
Date: 31/12/23

# RED DRAGON PRE-SCHOOL

Charity No. 1153018

Receipts and Payments Accounts  
for the year ended 05 April 2023

SECTION A		Receipts and Payments	
	<u>2023</u>	<u>2022</u>	
	<u>Unrestricted</u>	<u>Unrestricted</u>	
	<u>funds</u>	<u>funds</u>	
	<u>£</u>	<u>£</u>	
<b>RECEIPTS</b>			
EYEF income:	124,677	81,919	
Private fees:	19,935	19,426	
School Meal & Household Support Fund income:	2,924	1,905	
Fundraising:	3,773	9,122	
Registration Fees:	385	420	
<b>Total receipts:</b>	<b>151,694</b>	<b>112,792</b>	
<b>PAYMENTS</b>			
Provision of childcare services:	118,061	88,862	
<i>Salaries incl. employers NIC &amp; workplace pensions</i>	93,243	64,966	
<i>Agency Staff Cover</i>	0	0	
<i>Premises</i>	9,959	9,141	
<i>Provision of school meals &amp; HSF</i>	5,929	2,495	
<i>Activities, materials &amp; equipment</i>	7,577	11,244	
<i>Printing &amp; stationary</i>	503	466	
<i>Food/petty cash</i>	850	550	
Administration:	1,782	2,798	
Training:	305	761	
Governance:	642	659	
Miscellaneous:	7,517	6,598	
<b>Total payments:</b>	<b>128,307</b>	<b>99,678</b>	
<b>NET RECEIPTS / (PAYMENTS)</b>	<b>23,387</b>	<b>13,114</b>	
<b>Transfers between funds:</b>	<b>0</b>	<b>0</b>	
<b>Cash funds last year end:</b>	<b>50,234</b>	<b>37,120</b>	
<b>CASH FUNDS THIS YEAR END:</b>	<b>73,621</b>	<b>50,234</b>	

**RED DRAGON PRE-SCHOOL**  
Charity No. 1153018

Receipts and Payments Accounts  
for the year ended 05 April 2023

SECTION B	Statement of Assets and Liabilities at the end of the period																																																	
	2023	2022																																																
Total cash funds:	Unrestricted funds £ 73,621	Unrestricted funds £ 50,234																																																
Other monetary assets:	0	0																																																
Investment assets:																																																		
Assets retained for the charity's own use:																																																		
Liabilities:																																																		
	<table border="1"> <thead> <tr> <th>Details</th> <th>Fund to which asset belongs</th> <th>Cost</th> <th>Current value</th> <th>Details</th> <th>Fund to which asset belongs</th> <th>Cost</th> <th>Current value</th> </tr> </thead> <tbody> <tr> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> </tr> <tr> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> </tr> </tbody> </table>	Details	Fund to which asset belongs	Cost	Current value	Details	Fund to which asset belongs	Cost	Current value	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	<table border="1"> <thead> <tr> <th>Details</th> <th>Fund to which liability belongs</th> <th>Amount due</th> <th>Due date</th> <th>Details</th> <th>Fund to which liability belongs</th> <th>Amount due</th> <th>Due date</th> </tr> </thead> <tbody> <tr> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> </tr> <tr> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> </tr> </tbody> </table>	Details	Fund to which liability belongs	Amount due	Due date	Details	Fund to which liability belongs	Amount due	Due date	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Details	Fund to which asset belongs	Cost	Current value	Details	Fund to which asset belongs	Cost	Current value																																											
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Signed on behalf of the Trustees:

*L. Crawley-Heredge*  
Lisa Crawley Heredge  
Chairperson  
Red Dragon Pre-School

Date: 31/12/23

**RED DRAGON PRE-SCHOOL**

England & Wales - Charity number 1153018

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# Accounts

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# **RED DRAGON PRE-SCHOOL**

**Trustees Annual Report and Financial Statements**

**for the year ended 05 April 2022**

Charity No. 1153018  
**RED DRAGON PRE-SCHOOL**

Contents:

	<u>Pages</u>
Charity References and Administration:	3
Trustees Annual Report:	4 - 7
Receipt and Payment Accounts: Section A - Receipts and Payments	8
Receipt and Payment Accounts: Section B - Statement of Assets and Liabilities at the end of the period	9

**RED DRAGON PRE-SCHOOL**Reference and Administration details

Charity name: Red Dragon Pre-School

Other names the charity is known by: Red Dragon Partnership Foundation Stage Unit

Registered charity no: 1153018

Charity's principal address: Red Dragon Pre-School  
c/o St Blaise C of E Primary School  
School Lane  
Milton Heights  
Oxon  
OX14 4DR

Trustees: Lisa Crawley-Heredge Chairperson  
Helen Dawson Treasurer  
Arrietty Phillips Secretary  
Tim McGrath Trustee

## Trustees Annual Report for the year ended 05 April 2022

### Structure, Governance and Management

#### Governing document

The Red Dragon Pre-School is a Charitable Incorporated Organisation (CIO) – Association, registered as such on 23 July 2013. It is a body in membership of the Early Years Alliance (formerly Pre-School Learning Alliance). It was established under the Pre-School Learning Alliance Model CIO Constitution for Childcare Providers of 2013 which lays down the objectives and powers of the CIO.

In the event of the CIO being voluntarily wound up or dissolved, the Dissolution Regulations provide for dissolution of the CIO by resolution of its members. If the CIO is to be wound up or dissolved in any other circumstances, the provisions of the Dissolution Regulations must be followed. The CIO must also observe the requirements of the Dissolution Regulations in applying to the Charity Commission for the removal of the CIO from the Register of Charities.

#### Appointment of Trustees

Under the requirements of the Constitution, Trustees are appointed at the AGM to serve for a period of two successive years and shall retire from office with effect from the conclusion of the second AGM following their appointment. One third of the elected charity trustees shall retire from office at each AGM and by rotation dependent on length of office. Any person who retires as a charity trustee at the AGM or by giving notice to the CIO is eligible for reappointment. A charity trustee who has served for five consecutive terms may not be reappointed for a sixth consecutive term but may be reappointed after an interval of at least one year.

At any given time, there must be a minimum of three charity trustees. Should the number of charity trustees fall below this minimum, the remaining trustee(s) may act only to call a meeting of the charity trustees, or to appoint a new charity trustee. The maximum number of charity trustees is 12. This number may not be exceeded under any circumstance.

### Objectives and Activities

#### Objectives

The Red Dragon Pre-School is a small and friendly independent setting for children aged 2-5 years. Established more than 15 years ago, Red Dragon forms an integral part of St. Blaise Church of England Primary School and benefits from access to many of the School's facilities and outside spaces. Small class sizes and a high staff to child ratio allows both the child the opportunity to develop close friendships within the peer group and the staff to ensure that learning is meaningful and to provide the security and confidence of a familiar, trusted and supportive carer.

The charity works for the public benefit, having as its objectives the development and education of children, particularly by:

- 1) Promoting their care and safety
- 2) Promoting their education and parental involvement
- 3) Promoting their health and wellbeing
- 4) Providing the necessary services to support the children, their families and carers
- 5) Providing services to individuals holding membership of the CIO, and

## 6) Furthering the aims of the Early Years Alliance

### Activities

The Trustees have referred to the Charity Commission's general guidance on Public Benefit when reviewing their aims and objectives and in planning future activities. The Trustees particularly consider how planned activities will contribute to the aims and objectives they have set.

Red Dragon Pre-School follows the Early Years' Foundation Stage (EYFS) curriculum which sets out the statutory standards to be met by all early years' providers to ensure that children learn and develop well and are kept healthy and safe. It promotes teaching and learning to ensure children's "school readiness" and equips children with the broad range of knowledge and skills necessary for progressing through school and life successfully. Through this framework Red Dragon can provide:

- a quality and consistency that ensures every child makes good progress and that no child is left behind
- a secure foundation through learning and development opportunities which are planned around the needs and interests of each individual child and which are regularly assessed and reviewed. The EYFS specifies that the learning and development requirements cover:
  - a) the areas of learning and development which must shape activities and experiences (educational programmes) for children in all early years' settings
  - b) the early learning goals that providers must help children work towards (the knowledge, skills and understanding children should have at the end of the academic year in which they turn five)
  - c) assessment arrangements for measuring progress (and requirements for reporting to parents and/or carers)
- an environment which fulfils the EYFS safeguarding and welfare requirements of:
  - a) safeguarding the children
  - b) ensuring the suitability of adults who have contact with the children
  - c) promoting good health
  - d) managing child behaviour
  - e) maintaining records, policies and procedures
- partnership working between the School and parents and/or carers
- equality of opportunity and anti-discriminatory practice ensuring that every child is included and supported

### **Achievements and Performance**

The new build was completed in September 2021 with Red Dragon moving into their new room for the start of the new school year. This has been provided to Red Dragon by Oxfordshire County Council as part of a joint effort to increase school place availability for both St Blaise Primary School and Red Dragon.

The new room provides the children with more modern facilities and substantially more space for play and learning. The new space allowed for an increase from 16 children to 26 children per day. An incredible effort from staff and the committee to raise funds from local businesses and sponsored events allowed for the provision of new furniture, play equipment for indoors and outdoors, and an opportunity to invest in software to support planning, invoicing and record keeping.

## **Financial Review**

### Reserves policy

The Charity does not have a reserves policy.

### Funds

#### Income

Income is predominantly received from two sources - from Oxfordshire County Council in the form of Early Years Education Funding (EYEF) and from private fees for sessions not funded by the Early Years' programme or by the EYEF.

Total income saw an increase of 44% on the previous year, with the EYEF element accounting for 73% and private fees 17% respectively. The increase in overall income reflects the change in capacity in the new room, and the overall availability of more sessions saw a rise in the uptake of privately funded sessions. Sponsorship and Fundraising accounted for 8% in preparation for the new room, in comparison to 1% in the previous financial period.

#### Expenditure

Expenditure increased by 50% on the previous financial year. Of the outgoing resources, 99% was utilised for the direct charitable objectives of the charity, that is, the provision of childcare services, including its ancillary costs. The remaining 1% was incurred in the governance of the Charity.

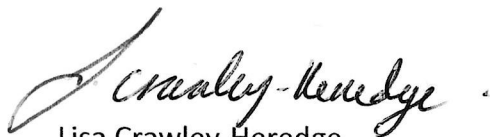
The increase in activities, materials & equipment is attributable to the purchase of new furniture for our room, new play equipment for indoors and outdoors spaces and a new sign and notice board. Further investments were made in hardware and software to support session planning and budget monitoring. The increase in salaries include a new member of staff to accommodate the rise in children on our register.

#### Surplus/deficit of funds

There was a surplus of funds for the year of £13,114, an increase of £944 on the previous financial year.

The Trustees declare that they have approved the above Trustees Report.

Signed on behalf of the Trustees:

A handwritten signature in black ink, reading "Lisa Crawley-Heredge". The signature is written in a cursive style with a large initial 'L'.

Lisa Crawley-Heredge  
Chairperson  
Red Dragon Pre-School  
Date:

# RED DRAGON PRE-SCHOOL

Charity No. 1153018

Receipts and Payments Accounts  
for the year ended 05 April 2022

SECTION A	Receipts and Payments	
	2022	2021
	<u>Unrestricted</u> <u>funds</u> £	<u>Unrestricted</u> <u>funds</u> £
<b>RECEIPTS</b>		
EYEF income:	81,919	72,091
Private fees:	19,426	5,385
School Meal & Household Support Fund income:	1,905	242
Fundraising:	9,122	516
Registration Fees:	420	180
<b>Total receipts:</b>	<b>112,792</b>	<b>78,414</b>
<b>PAYMENTS</b>		
Provision of childcare services:	88,862	63,950
<i>Salaries incl. employers NIC &amp; workplace pensions</i>	<i>64,966</i>	<i>52,970</i>
<i>Agency Staff Cover</i>	<i>0</i>	<i>0</i>
<i>Premises</i>	<i>9,141</i>	<i>8,266</i>
<i>Provision of school meals &amp; HSF</i>	<i>2,495</i>	<i>620</i>
<i>Activities, materials &amp; equipment</i>	<i>11,244</i>	<i>1,086</i>
<i>Printing &amp; stationary</i>	<i>466</i>	<i>408</i>
<i>Food/petty cash</i>	<i>550</i>	<i>600</i>
Administration:	2,798	982
Training:	761	525
Governance:	659	647
Miscellaneous:	6,598	140
<b>Total payments:</b>	<b>99,678</b>	<b>66,244</b>
<b>NET RECEIPTS / (PAYMENTS)</b>	<b>13,114</b>	<b>12,170</b>
<b>Transfers between funds:</b>	<b>0</b>	<b>0</b>
<b>Cash funds last year end:</b>	<b>37,120</b>	<b>24,950</b>
<b>CASH FUNDS THIS YEAR END:</b>	<b>50,234</b>	<b>37,120</b>

# RED DRAGON PRE-SCHOOL

Charity No. 1153018

Receipts and Payments Accounts  
for the year ended 05 April 2022

## SECTION B Statement of Assets and Liabilities at the end of the period

	2022		2021		
	Unrestricted funds	£	Unrestricted funds	£	
Total cash funds:	50,234		37,120		
Other monetary assets:	0		0		
Investment assets:					
Assets retained for the charity's own use:					
Liabilities:					
	Details	Fund to which asset belongs	Cost	Current value	Due date
	Details	Fund to which liability belongs	Amount due	Amount due	Due date

Signed on behalf of the Trustees:

*Lisa Crawley Heredge*

Lisa Crawley Heredge  
Chairperson  
Red Dragon Pre-School

Date: 4/2/23

**RED DRAGON PRE-SCHOOL**

England & Wales - Charity number 1153018

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# Accounts

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# **RED DRAGON PRE-SCHOOL**

**Trustees Annual Report and Financial Statements**

**for the year ended 05 April 2021**

Charity No. 1153018  
**RED DRAGON PRE-SCHOOL**

Contents:

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## RED DRAGON PRE-SCHOOL

### Reference and Administration details

Charity name:	Red Dragon Pre-School	
Other names the charity is known by:	Red Dragon Partnership Foundation Stage Unit	
Registered charity no:	1153018	
Charity's principal address:	Red Dragon Pre-School c/o St Blaise C of E Primary School School Lane Milton Heights Oxon OX14 4DR	
Trustees:	Lisa Crawley-Heredge Helen Dawson Gemma Lewis Kerryanne Hook Claire O'Conner	Chairperson Treasurer Secretary Trustee Trustee

## Trustees Annual Report for the year ended 05 April 2021

### Structure, Governance and Management

#### Governing document

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#### Appointment of Trustees

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The charity works for the public benefit, having as its objectives the development and education of children, particularly by:

- 1) Promoting their care and safety
- 2) Promoting their education and parental involvement
- 3) Promoting their health and wellbeing
- 4) Providing the necessary services to support the children, their families and carers
- 5) Providing services to individuals holding membership of the CIO, and

## 6) Furthering the aims of the Early Years Alliance

### Activities

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- a quality and consistency that ensures every child makes good progress and that no child is left behind
- a secure foundation through learning and development opportunities which are planned around the needs and interests of each individual child and which are regularly assessed and reviewed. The EYFS specifies that the learning and development requirements cover:
  - a) the areas of learning and development which must shape activities and experiences (educational programmes) for children in all early years' settings
  - b) the early learning goals that providers must help children work towards (the knowledge, skills and understanding children should have at the end of the academic year in which they turn five)
  - c) assessment arrangements for measuring progress (and requirements for reporting to parents and/or carers)
- an environment which fulfils the EYFS safeguarding and welfare requirements of:
  - a) safeguarding the children
  - b) ensuring the suitability of adults who have contact with the children
  - c) promoting good health
  - d) managing child behaviour
  - e) maintaining records, policies and procedures
- partnership working between the School and parents and/or carers
- equality of opportunity and anti-discriminatory practice ensuring that every child is included and supported

### **Achievements and Performance**

The expectation of a new building in May 2021 has been further delayed and is now anticipated for September 2021. This is being provided to Red Dragon by Oxfordshire County Council as part of a joint effort to increase school place availability for both St Blaise Primary School and Red Dragon.

March 2020 saw the beginning of the COVID-19 pandemic. April through to July saw the closure of Red Dragon to all but vulnerable children, though the Early Years Education Funding (EYEF) remained in place for any child on the register. A grant of £2,165 was approved by Oxfordshire County Council to cover the loss of Private Fees income over this period.

## **Financial Review**

### Reserves policy

The Charity does not have a reserves policy.

### Funds

#### Income

Income is predominantly received from two sources - from Oxfordshire County Council in the form of Early Years Education Funding (EYEF) and from private fees for sessions not funded by the Early Years' programme or by the EYEF.

Total income saw an increase of 18% on the previous year, with the EYEF element accounting for 91% and private fees 7% respectively. The increase in EYEF is due to an increase in the hourly rate from Oxfordshire County Council, high numbers on the register and additional funded due to COVID-19. Fundraising was minimal due to restrictions because of the pandemic.

#### Expenditure

Expenditure fell by 4% on the previous financial year. Of the outgoing resources, 99% was utilised for the direct charitable objectives of the charity, that is, the provision of childcare services, including its ancillary costs. The remaining 1% was incurred in the governance of the Charity.

The decrease in activities, materials & equipment is attributable to COVID-19 restrictions. The pandemic resulted in the absence of Tatty Bumpkins and Boogie Beats, regular weekly activities provided by an external source, and a reduced need for materials due to the closure for a full term.

#### Surplus/deficit of funds

There was a surplus of funds for the year of £12,170, an increase of £14,556 on the previous financial year.

The Trustees declare that they have approved the above Trustees Report.

Signed on behalf of the Trustees:



Lisa Crawley-Heredge  
Chairperson  
Red Dragon Pre-School  
Date: 24/1/22

# RED DRAGON PRE-SCHOOL

Charity No. 1153018

Receipts and Payments Accounts  
for the year ended 05 April 2021

<b>SECTION A</b>		<b>Receipts and Payments</b>	
	<u>2021</u>	<u>2020</u>	
	<u>Unrestricted</u>	<u>Unrestricted</u>	
	<u>funds</u>	<u>funds</u>	
	<u>£</u>	<u>£</u>	
<b>RECEIPTS</b>			
EYEF income:	72,091	55,324	
Private fees:	5,385	9,217	
School Meal income:	242	835	
Fundraising:	516	684	
Registration Fees:	180	440	
<b>Total receipts:</b>	<b>78,414</b>	<b>66,500</b>	
<b>PAYMENTS</b>			
Provision of childcare services:	63,950	66,255	
<i>Salaries incl. employers NIC &amp; workplace pensions</i>	<i>52,970</i>	<i>52,883</i>	
<i>Agency Staff Cover</i>	<i>0</i>	<i>330</i>	
<i>Premises</i>	<i>8,266</i>	<i>8,239</i>	
<i>Provision of school meals</i>	<i>620</i>	<i>742</i>	
<i>Activities, materials &amp; equipment</i>	<i>1,086</i>	<i>3,753</i>	
<i>Printing &amp; stationary</i>	<i>408</i>	<i>308</i>	
<i>Food/petty cash</i>	<i>600</i>	<i>0</i>	
Administration:	982	1,236	
Training:	525	755	
Governance:	647	640	
Miscellaneous:	140	0	
<b>Total payments:</b>	<b>66,244</b>	<b>68,886</b>	
<b>NET RECEIPTS / (PAYMENTS)</b>	<b>12,170</b>	<b>-2,386</b>	
<b>Transfers between funds:</b>	<b>0</b>	<b>0</b>	
<b>Cash funds last year end:</b>	<b>24,950</b>	<b>27,336</b>	
<b>CASH FUNDS THIS YEAR END:</b>	<b>37,120</b>	<b>24,950</b>	

**RED DRAGON PRE-SCHOOL**  
Charity No. 1153018

Receipts and Payments Accounts  
for the year ended 05 April 2020

**SECTION B** **Statement of Assets and Liabilities at the end of the period**

	2020		2019		Unrestricted funds £			
	Details	Fund to which asset belongs	Cost	Current value	Details	Fund to which asset belongs	Cost	Current value
	Details	Fund to which liability belongs	Amount due	Due date	Details	Fund to which liability belongs	Amount due	Due date
Total cash funds:			37,120					24,950
Other monetary assets:			0					0
Investment assets:	-		-		-		-	
Assets retained for the charity's own use:	-		-		-		-	
Liabilities:	-		-		-		-	

Signed on behalf of the Trustees:

*L. Crawley-Herdge*  
Lisa Crawley Herdage  
Chairperson  
Red Dragon Pre-School

Date: 24/1/22