

RED ROSE RECOVERY LANCASHIRE

ANNUAL REPORT & FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

**Company Number: 08302102
Charity Number: 1152474**

RED ROSE RECOVERY LANCASHIRE

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RED ROSE RECOVERY LANCASHIRE

TRUSTEES' REPORT FOR THE YEAR ENDED 31ST MARCH 2025

The Trustees are pleased to present their annual report for the year ended 31st March 2025.

The financial statements have been prepared in accordance with the charity's trust deed, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published (FRS 102) (as amended for accounting periods commencing from 1st January 2019) and the Companies Act 2006.

OBJECTIVES AND ACTIVITIES

The charitable company's objectives are specifically restricted to the following for the community in Lancashire and the North of England:

- To relieve poverty, sickness, and distress amongst offenders and those in recovery from addiction and their families by the provision of advice, information, training and support in accessing employment, enterprise and community-based opportunities including volunteering.
- The advancement of health by the reduction or prevention of addiction and relapse for those in recovery, reduction of harm and offending.
- The advancement of education of the individual, organisations, and the community at large on issues of addiction, supporting sustainable recovery, reduction of harm and offending
- To promote such other charitable purposes as may from time to time be determined.

Red Rose Recovery Lancashire (RRR) provides community-based opportunities for ex-offenders and people in recovery. Our provision recognises and builds on beneficiaries' gifts and skills, creating a positive environment for individuals, often viewed negatively, to move forward. Red Rose Recovery Lancashire can help people take up activities that contribute to their further development and to the life of their local communities – sometimes feeling a sense of worth and achievement for the first time. Red Rose Recovery Lancashire employs a staff team, including some in recovery, based in community settings and hosted within local voluntary groups across Lancashire and the North.

Our core work involves coaching service users in addiction by utilising the skills of individuals with lived experience who deliver therapeutic support. We work in hospitals, in the community, in criminal justice settings and within primary care environments where our work is most effective.

When planning our activities for the year, the trustees have considered the Charity Commission's guidance on public benefit.

ACHIEVEMENTS AND PERFORMANCE FOR THE YEAR

As we reflect on another extraordinary year at Red Rose Recovery Lancashire, we are both proud and humbled by what we have achieved together. Our mission: to create a vibrant, inclusive recovery community built on lived experience, peer support, and purpose, has never felt more urgent, nor more impactful.

In a time of ongoing challenges for individuals, families, and communities affected by addiction, trauma, and social exclusion, Red Rose Recovery has continued to be a source of strength, innovation, and hope.

RED ROSE RECOVERY LANCASHIRE

TRUSTEES' REPORT FOR THE YEAR ENDED 31ST MARCH 2025

This year, we've expanded our reach, deepened our partnerships, and most importantly, continued to place people with lived experience at the heart of everything we do.

From our recovery hubs to our lived experience workforce, and from new social enterprises to the powerful voices shaping system change, our work has grown in both depth and visibility. We've supported thousands of individuals on their recovery journeys, advocated for service transformation across the North of England, and showcased the undeniable value of peer-led, community-based approaches.

None of this would be possible without our dedicated staff, volunteers, trustees, partners, and the many individuals who share their stories and strength with us every day. Your commitment drives the progress we celebrate in this year's review.

As you read through this year's review, we hope you are as inspired as I am by the resilience, creativity, and courage on display. Together, we are not only changing lives, we are also changing systems.

During the year we've

- Engaged 74,441 times with individuals in our community (Year end 2024: 61,703)
- Delivered 3,136 projects and group sessions (Year end 2024: 3,145)
- Facilitated 28,295 attendances at our groups, projects & events (Year end 2024: 23,770)
- Achieved 277,254 Outcomes for the individual working with us (Year end 2024: 182,408)
- Supported 49,671 times with telephone calls, texts to service users (Year end 2024: 37,933)
- Signposted 27,176 times to other services & organisations (Year end 2024: 21,080)

Our amazing volunteers contributed over 4,000 hours of their time, providing peer support, group facilitation, help at community projects, and much more.

Using the minimum wage as baseline, at £11.44 per hour for over 21's during 2024/25, our volunteers contributed over £45,760 into our communities.

We've seen some incredible outcomes from our work this year with individual hitting their 5 ways to wellbeing this many times

- Connect 45,046
- Be Active 39,116
- Take Notice 42,535
- Learn 38,812
- Give 35,838

And thousands of the people we work with achieving Life-changing & meaningful hard outcome such as

- 3,251 reporting stopping, or a reduction in substance intake
- 223 supported with access to housing or independent living

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TRUSTEES' REPORT FOR THE YEAR ENDED 31ST MARCH 2025

- 1,017 reporting improved access to family, such as through social care
- 129 helped into employment or self-employment
- 149 reducing contact and attendance with A&E and emergency services

Our work in engaging and supporting beneficiaries in 2024/2025 has created a total social, health and economic cost saving of **£13 for every £1 invested** into Red Rose Recovery services. This is up from £12 in 2024, equivalent of £45m of benefit from only £3.5m invested into the charity.

Based on research into costings on the public purse by NHS Improvement, the Department of Work & Pensions, Public Health England, the Centre for Mental Health, the Home Office and the Ministry of Justice.

1. Contracts, Grants and Services

Lancashire County Council Public Health Recovery Infrastructure Organisation (RIO)

Commissioned by Lancashire County Council's Public Health Team to deliver a Recovery Infrastructure Organisation.

For us this means that we:

- Demonstrate visible recovery, and the various routes to this.
- Build and maintain a vibrant recovery community in Lancashire.
- Provide groups, projects, community events and volunteering opportunities for people in recovery to participate in.
- Support the Lancashire User Forum to provide service users in Lancashire a voice and use this to influence service design, to celebrate recovery, to educate the community and to reduce stigma.
- To manage the Building Recovery in Communities (BRiC) fund to enable projects, for and/or supporting those in recovery to bid for public funds to kickstart their business.

Change Grow Live (CGL) New You Service

Working in partnership with CGL to engage individuals with substance misuse issues. Our team has demonstrated excellence in finding unknown substance users, raising awareness of CGL, supporting engagement in services, and working with complex service users who struggle to attend appointments.

National Lottery Reaching Communities

Our final year of Reaching Communities funding which provide vital infrastructure support to the organisation.

Community Mental Health Peer Support Contract

Commissioned by Lancashire and South Cumbria's NHS Integrated Care Board, the service supports local CMHT's across Lancashire and South Cumbria. Providing an integrated lived experience peer support service to beneficiaries struggling with their mental health.

Liaison and Diversion, Guild Lodge and Reconnect

NHS England Commissioned, sub-contracted by and delivered in partnership with Lancashire and South Cumbria NHS Foundation Trust (LSCFT), provides peer support across 9 Lancashire and South Cumbria police stations (Liaison and Diversion), 6 Prisons across the county (Reconnect) and a Secure Medical Unit in Preston (Guild Lodge).

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TRUSTEES' REPORT FOR THE YEAR ENDED 31ST MARCH 2025

RRR staff engage with those in the cells arriving for court, whilst in prison or whilst on inpatient wards and seek to engage and reintegrate them into community activities away from crime.

Long Covid Peer Support Service

Commissioned by LSCFT, our Long Covid service was extended until March 2025, before being decommissioned due to funding changes. During its operation, the team offered personalised, trauma-informed support to those dealing with the long-term effects of Covid-19. Clients were supported with tailored action plans, emotional support, and helped to access benefits, healthcare, and community groups.

Immediate Response Service (IRS)

Commissioned by LSCFT, the IRS contract in East Lancashire provided rapid-response support to individuals experiencing short-term mental health crises. Staff offered practical help with housing, domestic abuse, addiction, and community reintegration.

Lancashire County Council - Supplementary Substance Misuse and Treatment Recovery Grant (SSMTRG)

Funding provided by the Office for Health Improvement and Disparities and managed by LCC Public Health, the grant provides substantial and additional recovery infrastructure to RRR through the funding of new roles in Dual Diagnosis, Harm Reduction, Offending and Training as well as capital investment in the form of our new Preston Hub and community minibus transport.

Changing Futures

Changing Futures is a national initiative led by the Department for Levelling Up, Housing and Communities, created to improve outcomes for adults facing multiple disadvantage, including homelessness, substance misuse, mental ill health, and contact with the criminal justice system. With a £64 million investment over three years, the programme was designed not just to support individuals, but to drive long-term, systemic change across local services.

In Lancashire, Red Rose Recovery plays a pivotal role in this work. Our teams in both Central and East Lancashire are made up of Navigators, Associate Navigators, and Peer Mentors, all of whom bring lived experience to the table. Their job is to walk alongside some of the most marginalised people in our communities, offering not only support but a genuine connection that helps to rebuild trust in services that may have failed them in the past.

Roots Community

Commissioned by Blackburn with Darwen Public Health, and subcontracted by lead providers The Calico Group, we are one of a number of partners represented under the Spark collaborative.

Roots Community is a forum advocating for recovery in the Blackburn-with-Darwen area. By bringing together individuals who have been affected by addiction alongside partner organisations in the recovery sector, the Community seeks to:

- empower and amplify the voices of people accessing services through the maxim *'nothing about us without us'*;
- build recovery capital through the creation of training, development, volunteering and employment opportunities.
- develop positive, practical solutions to the systemic challenges faced by Community members.

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TRUSTEES' REPORT FOR THE YEAR ENDED 31ST MARCH 2025

Roots Community is a sister organisation to the Lancashire User Forum, a pioneering collective which has grown since its inception in 2006 to become one of the largest forums of its kind in the UK.

North Yorkshire Public Health - North Yorkshire Connected Spaces

In partnership with North Yorkshire Public Health Commissioners, North Yorkshire Connective Spaces (NYCS) is Red Rose Recovery's growing recovery initiative in North Yorkshire, designed to connect individuals, build resilience, and make recovery visible in a region where support can often feel fragmented and out of reach.

NYCS provides a collective voice for the recovery community in North Yorkshire, bringing together people and groups from all walks of life to meet shared needs around wellbeing, addiction recovery, mental health and social connection. It reflects a grassroots movement where lived experience leads, relationships matter, and communities are strengthened through mutual support.

By hosting regular events and activities, NYCS creates opportunities for people to meet up, socialise, support one another, share ideas, and exchange resources. Whether through group sessions, one-to-one peer support or local partnerships, the project helps people build recovery capital; the social, emotional and practical foundations that help recovery thrive.

Project Free

Project Free is a lived experience recovery initiative working across Greater Manchester, supporting adults with substance-related offending behaviour to rebuild their lives. The project empowers individuals to break free from addiction and criminality, using the strength of peer support and credible role models to create lasting change.

At its core, Project Free offers more than just support, it provides connection, purpose and belief. Led by a team of individuals with personal experience of both recovery and rehabilitation, the service delivers honest, empathetic support that resonates deeply with those it reaches. Through one-to-one guidance and community-based activity, the project helps people address not only substance use, but also the underlying trauma, social barriers and life circumstances that often drive offending behaviour.

Bury Voluntary Community Faith & Alliance – Standing Together Grant

This grant aims to enable Bury based voluntary, community, faith and social enterprise sector groups to deliver grassroots activities and projects that tackle community safety issues across the borough and raise awareness of hate crime and how to report it

Camurus Grant

Camurus kindly granted RRR funds to cover the costs associated with our annual Drink and Drug News Conference trip, at which we take over 50 service users on an overnight trip to the conference.

Community CVS

Also contributed to the associated costs of the above DDN trip, specifically for our Blackburn with Darwen service users engaged through our Roots service.

Sport England Movement Fund – Active Recovery Grant

Funding provided to support the delivery of physical activity groups across Lancashire.

Greater Manchester Combined Authority - Victims Capability and Capacity Fund

Funding to support our Project Free service is working with victims of offenders.

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TRUSTEES' REPORT FOR THE YEAR ENDED 31ST MARCH 2025

Lancaster Community Fund – Connection Lounge Grant

Funding to support the creation and delivery of a 'connection lounge' out of our Lancaster Hub, with a focus of improving social connection and bringing the local community together,

South Ribble Borough Council

Funds to deliver community-based recovery groups across areas of South Ribble.

FINANCIAL REVIEW

Total income in the year was £3,750,520 (2024: £3,287,290) of which £652,683 (2024: £512,736) related to funding for projects upon which restrictions are placed.

Total expenditure in the year was £3,484,307 (2024: £2,938,902), leaving a surplus for the year of £266,213 (2024: surplus £348,388).

At 31st March 2025 the charitable company's reserves stood at £1,721,044 (2024: £1,454,831) of which £32,713 (2024: £36,950) represented restricted funds.

RISK ASSESSMENT

The major risks faced by Red Rose Recovery are identified on a risk register which is periodically reviewed by the board of trustees. We believe that maintaining reserves at current levels, combined with an annual review of the controls over key financial systems, will provide sufficient funds in the event of adverse conditions. The trustees have also examined other operational risks faced by the charity, and we confirm that we have established systems to optimise, where possible, any significant risks.

RESERVES POLICY

It is the policy of the charitable company to maintain unrestricted funds, which are free reserves at a level to cover redundancy provision and six months' running costs should no further funding be secured. Any surplus over this minimum is used to fund new ventures and to cover other contingencies that may emerge.

As at the end of the financial year the unrestricted funds totalled £1,688,331 (£1,670,303 net of tangible fixed assets). The charitable company requires £109,788 for redundancy provision and £1,391,164 for six months' running costs, a total £1,500,952 (2024: £1,268,244).

The trustees plans to use the balance of the unrestricted reserves to increase its capacity in delivering to and supporting vulnerable people and marginalised groups.

PLANS FOR FUTURE

The charitable company's strategic three year forward view, taking into account its track record over the past three to five years has placed it in a strong position, such that it continues to look at accessing future contract opportunities and longer-term projects to increase its capacity in delivering to and supporting vulnerable people and marginalised groups.

We are currently reviewing or submitting proposals for the following:

1. Blackburn with Darwen Borough Council Mental Health Peer Support Service – Providing 1-2-1, group and network Peer support to males across BwD.
2. Liaison and Diversion Extension – Awaiting outcome of recommissioning for a one year's extension till March 2026.

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TRUSTEES' REPORT FOR THE YEAR ENDED 31ST MARCH 2025

3. Change Grow Live New You Extension - Awaiting outcome of recommissioning for a multi-year extension of contact until at least 2029.

4. Supporting the development of new Service User Voice and LERO growth across North Yorkshire, Greater Manchester and Cumbria.

5. Growth into Housing – In conversations with Calico Homes, in developing a formal partnership that will see RRR provide housing support in partnership with Calico Homes as the registered Housing Provider.

If successful, the collective total fund of the above work is significant and will provide significant growth opportunities into 2025/26. Scoping further opportunities and submitting further proposals during the year is ongoing work and remains a strategic priority.

Opportunities to further develop partnerships continue in order to support collaborative bids as these emerge. Examples include our work with Lancashire and South Cumbria Integrated Care System, Lancashire and South Cumbria Foundation Trust, the Calico Group, CGL, Lancashire Constabulary and the National Probation Services.

We also continue to develop opportunities outside of our main commissioned geographical area and trading opportunities outside of recovery.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The organisation is a charitable company limited by guarantee, incorporated on 21st November 2012 (company number 08302102) and registered as a charity (charity number 1152474) on 18th June 2013.

The Governing Instruments under which the charitable company operates comprise the Memorandum and Articles of Association dated 21st November 2012. Anyone over the age of 18 can become a member. The charitable company's Board of Trustees are also its directors.

Members are elected at the Annual General Meetings of the members of the charitable company, with casual vacancies being filled as required by the Board of Trustees in accordance with the Charity's Articles of Association. The Board meets regularly throughout the year and attends to all strategic and operational matters.

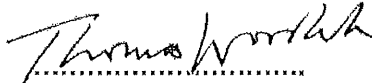
REFERENCE AND ADMINISTRATIVE DETAILS

Name	Red Rose Recovery Lancashire	
Company Number	08302102	
Charity Number	1152474	
Registered Office	St Wilfrids Building, Fox Street, Preston, England, PR1 2AB	
Trustees	Steven Brown Jennifer C Ellison (Resigned 20 th August 2024) Kaitlyn L Galbraith (Appointed 12 th August 2024) Robert M Head John Richmond (Treasurer) Neil Smith (Resigned 20 th August 2024) Sarah Walsh Amanda Webster (Vice Chair) Thomas Woodcock (Chair)	

RED ROSE RECOVERY LANCASHIRE
TRUSTEES' REPORT FOR THE YEAR ENDED 31ST MARCH 2025

Secretary	Michael Wearden
Managing Director	Michael Wearden
Auditors	Tony Stanley ACA Mitchell Charlesworth (Audit) Ltd Suites C, D, E & F, 14 th Floor The Plaza 100 Old Hall Street, Liverpool, L3 9QL
Accountants	Liverpool Charity and Voluntary Services (LCVS) 151 Dale Street, Liverpool, L2 2AH
Bankers	Lloyds Bank PLC Westminster House Swansea OSC Epona House Phoenix Way Swansea, SA7 9HG

Signed on behalf of the Board of Trustees



Thomas Woodcock
Trustee and Chair

Date: 12th December 2025

RED ROSE RECOVERY LANCASHIRE
STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31ST MARCH 2025

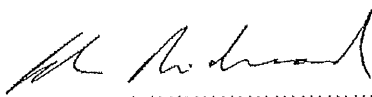
Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the financial year. In preparing those financial statements, the Trustees should follow best practice and:

1. select suitable accounting policies and then apply them consistently;
2. observe the methods and principle in the Charities SORP;
3. make judgements and estimates that are reasonable and prudent;
4. prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue as a going concern;
5. state whether applicable accounting standards have been followed, subject to any material departure disclosed and explained in the financial statements.

The Trustees are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The financial statements have been prepared in accordance with the charity's trust deed, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published (FRS 102) effective 1st January 2019 Companies Act 2006.

By Order of the Board


.....

John Richmond
Trustee and Treasurer

St Wilfrids Building,
Fox Street,
Preston,
England,
PR1 2AB

Date: 12th December 2025

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF RED ROSE RECOVERY LANCASHIRE

Opinion

We have audited the financial statements of Red Rose Recovery Lancashire (the 'charity') for the year ended 31st March 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31st March 2025 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF RED ROSE RECOVERY LANCASHIRE

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations.

We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF RED ROSE RECOVERY LANCASHIRE

The extent to which the audit was considered capable of detecting irregularities, including fraud.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation and data protection, anti-bribery, employment and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and
- enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance.

Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF RED ROSE RECOVERY LANCASHIRE

A further description of our responsibilities is available on the Financial Reporting Council's website at: [https:// www.frc.org.uk/auditorsresponsibilities](https://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

22 December 2025

Mitchell Charlesworth (Audit) Limited

.....
Tony Stanley ACA (Senior Statutory Auditor)
for and on behalf of Mitchell Charlesworth (Audit) Ltd

Suites C, D, E & F, 14th Floor The Plaza
100 Old Hall Street,
Liverpool, L3 9QL

RED ROSE RECOVERY LANCASHIRE
STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME & EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31ST MARCH 2025

	Notes	Unrestricted Funds 2025	Restricted Funds 2025	Total Funds 2025	Total Funds 2024
Income and endowments from:		£	£	£	£
Donations and legacies	3a	192	-	192	26,404
Charitable activities	3b	3,095,123	652,683	3,747,806	3,245,839
Other trading activities	3c	2,189	-	2,189	12,847
Investments	3d	333	-	333	-
Other income	3e	-	-	-	2,200
Total income		3,097,837	652,683	3,750,520	3,287,290
Expenditure on:					
Raising funds		-	-	-	1,000
Charitable activities	4	2,827,387	656,920	3,484,307	2,937,902
Total expenditure		2,827,387	656,920	3,484,307	2,938,902
Net income/(expenditure), Net Movement in funds		270,450	(4,237)	266,213	348,388
Total funds brought forward	12,13	1,417,881	36,950	1,454,831	1,106,443
Total funds carried forward	11-13	1,688,331	32,713	1,721,044	1,454,831

The notes on pages 18 to 31 form part of these accounts.

All the above amounts relate to continuing activities of the charitable company.

RED ROSE RECOVERY LANCASHIRE
BALANCE SHEET AS AT 31ST MARCH 2025

Company Number 08302102

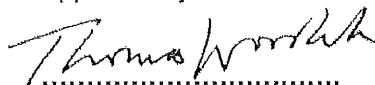
	Notes	31 st March 2025		31 st March 2024	
		£	£	£	£
Fixed assets					
Tangible fixed assets	5		45,741		63,154
Current assets					
Debtors	6	1,053,565		498,317	
Debtors due more than one year	7	13,500		13,500	
Cash at bank and in hand		724,607		1,181,750	
		1,791,672		1,693,567	
Current liabilities					
Creditors: amounts falling due within one year	8	(116,369)		(301,890)	
Net current assets			1,675,303		1,391,677
Total assets less current liabilities			1,721,044		1,454,831
			=====		=====
Funds:					
Unrestricted funds	11, 12		1,688,331		1,417,881
Restricted funds	11, 13		32,713		36,950
			1,721,044		1,454,831
			=====		=====

These financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102).

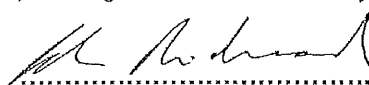
These accounts have been prepared in accordance with the provisions applicable to small companies subject to the small companies' regime and in accordance with FRS102 SORP.

The Trustees, who are the Directors of the company, acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

Approved by the Board on ...12th December 2025, and signed on their behalf by:



Thomas Woodcock
Director and Chair



John Richmond
Director and Treasurer

RED ROSE RECOVERY LANCASHIRE
STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31ST MARCH 2025

	Notes	31 st March 2025	31 st March 2024
		£	£
Cash flows from operating activities			
Cash (used)/generated from operations	18	(456,594)	109,657
Investing activities			
Purchase of tangible fixed assets		(549)	(5,824)
Sale proceeds of disposal of fixed assets		-	2,200
Net cash (used) in investing activities		(549)	(3,624)
Net cash generated from financing activities		-	-
Net increase in cash and cash equivalents		(457,143)	106,033
Cash and cash equivalents at beginning of year		1,181,750	1,075,717
Cash and cash equivalents at end of year		724,607	1,181,750
Represented by:			
		31 st March 2025	31 st March 2024
		£	£
Cash at bank and in hand		724,607	1,181,750

RED ROSE RECOVERY LANCASHIRE
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

1. Limited Liability

The charity is a company limited by guarantee. Each member's liability is limited to £5.

2. Accounting Policies

Basis of accounting

The accounts have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts.

The financial statements have been prepared in accordance with the charity's trust deed, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published (FRS 102) as amended for accounting periods commencing from 1st January 2019 and Charities Act 2011 and the Companies Act 2006.

The accounts are prepared in sterling, which is the functional currency of the charitable company. Monetary amounts in these financial statements are rounded to the nearest £.

Going concern

At the time of approving the accounts, the Trustees have a reasonable expectation that the charitable company has adequate reserves to continue in operational existence for the foreseeable future. The Trustees are confident that the levels of liquidity and free reserves will not affect the charity's operations. Thus, the Trustees continue to adopt the going concern basis of accounting in preparing the accounts.

Fund accounting

Unrestricted general funds are the charitable company's free reserves available for the Trustees to apply in accordance with the charitable company's charitable objectives. Funds are designated where they are held for specific purposes.

Restricted funds are subject to specific restrictive conditions imposed by the donor. All restricted funds are accounted for as restricted income and expenditure for the purposes is charged to the fund.

Income recognition

All income is recognised once the charitable company has entitlement to the income, there is sufficient certainty of receipt and so it is probable that the income will be received, and the amount of income receivable can be measured reliably.

Donations and legacies comprise of donations, and which are recognised in the accounts when received, with the exception of known legacies which are accounted for when their receipt is certain.

Income from charitable activities is recognised on an accrual's basis except for grants receivable, which are recognised on the date on which their unconditional payment is confirmed by the donor.

Other trading activities relates to all fundraising events and is recognised when the amounts are certain.

RED ROSE RECOVERY LANCASHIRE

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

Expenditure recognition

Liabilities are recognised as soon as there is a legal or constructive obligation committing the charitable company to that expenditure, it is probable that settlement will be required, and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accrual's basis. All expenses, including support costs and governance costs, are allocated or apportioned to the applicable expenditure headings in the Statement of Financial Activities. Support and governance costs are applied to unrestricted funds unless specifically included in the restrictions, as specified by the donor.

Expenditure on charitable activities relate to the operation of the charitable company comprising of direct charitable expenditure to meet the objectives of the charitable company. Support and governance costs relate to the management and operation of the organisation and also compliance with constitutional and statutory requirements in producing the annual report. These are dealt with in the Statement of Financial Activities when payment has been approved by the charitable company.

Raising funds costs relate to expenses incurred during fundraising.

Fixed assets

Capital expenditure of £500 and above is stated in the balance sheet at cost less accumulated depreciation. Depreciation is provided to write off the cost of each asset over its expected useful life as below:

Computer	20% per annum straight line basis
Motor Vehicle	20% per annum straight line basis
Fixture & Fittings	25% per annum straight line basis
Office Equipment	30% per annum straight line basis

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts.

Financial instruments

The charitable company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charitable company's balance sheet when the charitable company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction,

RED ROSE RECOVERY LANCASHIRE

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charitable company's contractual obligations expire or are discharged or cancelled.

Taxation

Income and gains are exempt from taxation as they are received and applied for charitable purposes only. The charitable company benefits from various exemptions from taxation afforded by tax legislation and is not liable to corporation tax on income or gains falling within those exemptions.

Pension

The charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charity in independently administered funds. Contribution payments are charged to the charitable company Statement of Financial Activities (SOFA). Any amounts not paid are shown in accruals as a liability in the balance sheet.

Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when there is a clear decision or commitment to terminate the employment or provide such termination benefits.

Leases

Payments made under operating leases, including any lease incentives received, are charges to profit or loss on a straight-line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the lease's asset are consumed

Critical accounting estimates and judgements

In the application of the charitable company's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

RED ROSE RECOVERY LANCASHIRE
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

3. Income and endowments

	Unrestricted Funds 2025 £	Restricted Funds 2025 £	Total Funds 2025 £	Total Funds 2024 £
a. Donations and Legacies				
Donations	192	-	192	5,664
General grants	-	-	-	20,740
	<u>192</u>	<u>-</u>	<u>192</u>	<u>26,404</u>

Income from donations and legacies for 2024 related wholly to unrestricted funds.

	£	£	£	£
b. Charitable activities				
Bury voluntary Community Faith & Alliance	-	2,461	2,461	-
Camurus	-	5,000	5,000	-
Community CVS	-	2,000	2,000	-
Contract and sales income	3,045,165	-	3,045,165	2,667,917
English Sports Council	-	15,000	15,000	-
Greater Manchester Combined Authority	-	5,000	5,000	-
Lancashire and South Cumbria Integrated Care Board	-	24,750	24,750	2,250
Lancashire County Council – Substance Misuse Treatment	-	433,511	433,511	347,597
Lancaster Community Fund	-	999	999	-
National Lottery Community Fund	-	19,932	19,932	29,383
National Lottery Community Fund - Reaching Communities	-	133,506	133,506	133,506
North Yorkshire Council	-	300	300	-
South Ribble Borough Council	-	10,224	10,224	-
Training and consultancy	49,958	-	49,958	65,186
	<u>3,095,123</u>	<u>652,683</u>	<u>3,747,806</u>	<u>3,245,839</u>

Income from charitable activities in 2024 comprised £2,733,103 for unrestricted funds and £512,736 related to restricted funds.

	£	£	£	£
c. Other trading activities				
Fundraising	2,189	-	2,189	12,847

Income from other trading activities for 2024 related wholly to unrestricted funds.

	£	£	£	£
d. Investments				
Bank interest	333	-	333	-

RED ROSE RECOVERY LANCASHIRE
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

	Unrestricted Funds 2025 £	Restricted Funds 2025 £	Total Funds 2025 £	Total Funds 2024 £
e. Other income				
Gain on disposal of fixed assets	-	-	-	2,200
	=====	=====	=====	=====

Income from other income for 2024 related wholly to unrestricted funds.

4. Expenditure on Charitable Activities

	Direct Charitable Expenditure £	Support & Governance Costs £	Total 2025 £	Total 2024 £
To provide advice, information, training, and support to offenders and those in recovery from addiction and their families	2,667,500	816,807	3,484,307	2,937,902
	=====	=====	=====	=====

a. Analysed as follows:

	2025 £	2024 £
<i>Direct charitable expenditure:</i>		
Staff salaries costs	2,350,814	1,863,810
Pension	73,349	57,003
Project and events expenses	211,557	163,633
Sessional fees	1,901	-
Consultancy and HR fees	20,671	17,068
Volunteer expenses	9,198	8,446
Books	10	-
	-----	-----
	2,667,500	2,109,960
	-----	-----

RED ROSE RECOVERY LANCASHIRE
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

	2025	2024
	£	£
<i>Support & Governance costs:</i>		
Staff salaries costs	332,872	384,064
Pension	10,418	11,416
Recruitment expenses	9,103	9,423
Travel and subsistence	7,200	3,659
Health plan	19,787	20,960
Staff expenses	136,656	113,813
Printing, stationery, and postage	5,658	5,940
Utilities	16,360	17,145
Telephones and internet	72,234	62,798
Computer support and software costs	42,017	36,801
Rent	62,616	35,900
Repairs and premises expenses	29,513	24,223
Staff clothing	2,395	4,750
Insurance	17,822	48,547
Subscriptions and membership fees	797	1,098
Staff training and development	11,936	4,011
Equipment hire	2,312	1,561
Advertising and marketing	1,081	6,062
Professional fees	1,288	1,267
Sundry expenses	1,971	3,509
Donations	495	-
Legal fees	-	27
Trustees' expenses	49	94
Bank charges	1,793	227
HMRC interest	72	67
Loss on disposal of fixed assets	-	2,720
Accountancy fees	4,000	3,500
Audit fees	8,400	6,036
Depreciation	17,962	18,324
	816,807	827,942
Total expenditure on charitable activities	3,484,307	2,937,902

£656,920 (2024: £521,974) of the above expenditure relates to restricted funding.

b. Staff Costs	2025	2024
	£	£
Gross salaries and wages	2,484,289	2,091,137
Social security costs	199,397	156,737
Pension costs	83,767	68,419
	2,767,453	2,316,293

RED ROSE RECOVERY LANCASHIRE
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

c. Particulars of employees:

The average staff employed in the year was 118.75 (2024: 113.60) and equivalent on the basis of full-time as follows:

	2025	2024
Charitable activities	93.7	94.7
	=====	=====

One employee received emoluments of between £70,000 to £80,000 during the year (2024: 1 employee). No other employees received emoluments greater than £60,000

The Trustees, being also the Directors of the charitable company, are not remunerated for their services and are not included in the above number of employees. (2024: nil)

There were £49 out-of-pocket expenses reimbursed to Trustees in the year (2024: £94).

5. Tangible fixed assets

	Computer	Motor Vehicle	Fixture & Fittings	Office Equipment	Total
Cost	£	£	£	£	£
At 1 st April 2024	26,237	46,188	7,472	5,120	85,017
Additions	549	-	-	-	549
	-----	-----	-----	-----	-----
Balance at 31 st March 2025	26,786	46,188	7,472	5,120	85,566
	-----	-----	-----	-----	-----
Accumulated Depreciation					
At 1 st April 2024	7,481	9,238	2,824	2,320	21,863
Charge for the year	5,320	9,238	1,868	1,536	17,962
	-----	-----	-----	-----	-----
Balance at 31 st March 2025	12,801	18,476	4,692	3,856	39,825
	-----	-----	-----	-----	-----
Net book value at 31st March 2025	13,985	27,712	2,780	1,264	45,741
	=====	=====	=====	=====	=====
Net book value at 31st March 2024	18,756	36,950	4,648	2,800	63,154
	=====	=====	=====	=====	=====

6. Debtors

	2025	2024
	£	£
Trade debtors	1,029,019	484,840
Prepayments	24,546	12,868
Other debtors	-	609
	-----	-----
	1,053,565	498,317
	=====	=====

RED ROSE RECOVERY LANCASHIRE
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

7. Debtors due more than one year

	2025	2024
	£	£
Other debtors	13,500	13,500
	=====	=====

Other debtors consist of lease deposits of £13,500.

8. Creditors: amounts falling due within one year

	2025	2024
	£	£
Trade creditors	13,694	46,105
Accruals	101,252	53,438
Other creditors	-	51,583
Tax & Social Security	1,366	32,714
Pension	57	10,540
Deferred Income (note 9)	-	107,510
	116,369	301,890
	=====	=====

9. Deferred income

	2025	2024
	£	£
Balance at 1 st April 2024	107,510	226,442
Amount deferred in the year	-	47,613
Amount released to incoming resources	(107,510)	(166,545)
	-----	-----
Balance at 31st March 2025	-	107,510
	=====	=====

10. Financial Instruments

	2025	2024
	£	£
Carrying amount of financial assets:		
Debt instruments measured at costs	1,767,125	1,693,567
	=====	=====
Carrying amount of financial liabilities:		
Measured at cost	116,369	161,666
	=====	=====

RED ROSE RECOVERY LANCASHIRE
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

11. Analysis of Net Assets between Funds

2025	Tangible Fixed Assets	Net current assets	Total
	£	£	£
Unrestricted Funds			
General Fund	17,804	1,670,303	1,688,107
Blackburn with Darwen charging futures	224	-	224
	18,028	1,670,303	1,688,331
Restricted Funds			
Greater Manchester Combined Authority	-	5,000	5,000
Lancashire County Council – Substance Misuse Treatment	27,713	-	27,713
	27,713	5,000	32,713
Total Funds	45,741	1,675,303	1,721,044
	=====	=====	=====
2024	Tangible Fixed Assets	Net current assets	Total
	£	£	£
Unrestricted Funds			
General Fund	25,869	1,391,677	1,417,546
Blackburn with Darwen charging futures	335	-	335
	26,204	1,391,677	1,417,881
Restricted Funds			
Lancashire County Council – Substance Misuse Treatment	36,950	-	36,950
	36,950	-	36,950
Total Funds	63,154	1,391,677	1,454,831
	=====	=====	=====

12. Unrestricted Funds

General Fund is used to finance the charitable company's general activities as outlined in the Trustees' Report. Lancashire County Council BRIC Funds are held specifically to be applied against future projects.

RED ROSE RECOVERY LANCASHIRE
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

13. Restricted Funds

2025	Reserves at start of the year £	Movement in the year		Reserves at year end £
		Income £	Expenditure £	
Bury voluntary Community Faith & Alliance	-	2,461	(2,461)	-
Camurus	-	5,000	(5,000)	-
Community CVS	-	2,000	(2,000)	-
English Sports Council	-	15,000	(15,000)	-
Greater Manchester Combined Authority	-	5,000	(-)	5,000
Lancashire and South Cumbria Integrated Care Board	-	24,750	(24,750)	-
Lancashire County Council – Substance Misuse Treatment	36,950	433,511	(442,748)	27,713
Lancaster Community Fund	-	999	(999)	-
National Lottery Community Fund	-	19,932	(19,932)	-
National Lottery Community Fund - Reaching Communities	-	133,506	(133,506)	-
North Yorkshire Council	-	300	(300)	-
South Ribble Borough Council	-	10,224	(10,224)	-
	36,950	652,683	(656,920)	32,713

2024	Reserves at start of the year £	Movement in the year		Reserves at year end £
		Income £	Expenditure £	
Lancashire and South Cumbria Integrated Care Board	-	2,250	(2,250)	-
Lancashire County Council – Substance Misuse Treatment	46,188	347,597	(356,835)	36,950
National Lottery Community Fund	-	29,383	(29,383)	-
National Lottery Community Fund - Reaching Communities	-	133,506	(133,506)	-
	46,188	512,736	(521,974)	36,950

These are monies given to the charitable company to be spent for specific charitable purposes.

Bury voluntary Community Faith & Alliance - to deliver grassroots activities and projects that tackle community safety issues across the borough and raise awareness of hate crime and how to report it.

RED ROSE RECOVERY LANCASHIRE

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

Camurus - to cover the costs associated with our annual Drink and Drug News Conference trip, at which we take over 50 service users on an overnight trip to the conference.

Community CVS - contributed to the associated costs of the above DDN trip, specifically for our Blackburn with Darwen service users engaged through our Roots service.

English Sports Council - to support the delivery of physical activity groups across Lancashire.

Greater Manchester Combined Authority - to support our Project Free service is working with victims of offenders.

Lancashire and South Cumbria Integrated Care Board – Contribution towards the 'Community Mental Health Transformation' project

Lancashire County Council – Substance Misuse Treatment – Contribution toward peer-based support.

Lancaster Community Fund - to support the creation and delivery of a 'connection lounge' out of our Lancaster Hub, with a focus of improving social connection and bringing the local community together.

National Lottery Community Fund - Contribution towards 'Lancashire Recovery spaces' project.

National Lottery Community Fund (Leaders with lived experience) – to contribute to staff costs, some overheads and equipment on the Lancashire Recovery Support and Community Development project.

National Lottery Community Fund – Reaching Communities – to contribute to staff costs, some overheads and equipment on the Lancashire Recovery Support and Community Development project.

North Yorkshire Council – contribution towards growing recovery initiative in North Yorkshire, designed to connect individuals, build resilience, and make recovery visible in a region where support can often feel fragmented and out of reach.

South Ribble Borough Council - Funds to deliver community-based recovery groups across areas of South Ribble.

14. Operating Lease Commitments

Financial commitments under non-cancellable operating leases relating to a photocopier lease and property leases as follow:

Hyndburn Voluntary and Community Resource Centre, licence agreement to hire one room, 2 months' notice lease payments, expires in 31st May 2027 and will be reviewed annually.

33 Lune Street Preston PR1 2NN, lease agreement for 10 years, expire in July 2032

Darwen Street Blackburn BB2 2BY, lease agreement for 3 years, expire in August 2025

58 Penny Street, Lancaster lease agreement signed for 5 years, expire in October 2027

RED ROSE RECOVERY LANCASHIRE
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

This will result in the following financial commitments:

	2025	2024
	£	£
Land & Building		
Operating leases which expire:		
Due within 1 year	32,075	39,775
Due in 1 to 2 years	30,500	30,800
Due in 2 to 5 years	38,250	51,250
Due more than 5 years	48,125	65,625
	<u>148,950</u>	<u>187,450</u>
Photocopier		
Operating leases which expire:		
Due within 1 year	2,332	1,106
Due in 1 to 2 years	1,826	1,106
Due in 2 to 5 years	2,987	1,030
	<u>7,145</u>	<u>3,242</u>
	<u><u>151,095</u></u>	<u><u>190,692</u></u>

15. Remuneration of key management personnel

The remuneration paid to three members of the senior management team, who are considered to be the key management personnel was: £188,500 (2024: three members of the senior management team £170,161)

16. Related Party Transactions

There were no reportable related party transactions other than those already disclosed in notes 4c and 15.

17. Contingent Liabilities

The charitable company did not have any contingent liabilities at 31st March 2025 (2024: none).

RED ROSE RECOVERY LANCASHIRE
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

18. Cash Generated from operations.

	2025	2024
	£	£
Surplus for the year	266,213	348,388
Non cash adjustments for:		
Depreciation	17,962	18,324
Loss on disposal of fixed asset	-	2,721
Gain on disposal of fixed asset	(-)	(2,200)
Movements in working capital:		
(Increase)/Decrease in debtors	(555,248)	(244,157)
Increase/(Decrease) in creditors	(185,521)	(13,419)
Cash (used)/generated from operations	(456,594)	109,657
	=====	=====

19. Guarantees

As at 31st March 2025, 9 members had given a guarantee of £5 each in the event of the charitable company winding-up; total: £45 (2024: 9 members £45).