



ANGELICAN ALLIANCE

Development · Relief · Advocacy

Anglican Alliance

(A Charitable Company limited by guarantee)

Report and Financial Statements

for the year to

31st December 2021

Registered Charity No. 1151992

Company No. 08345096

**Anglican Alliance
Report and Financial Statements
for the year to 31st December 2021**

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Anglican Alliance

Reference and administrative details of the charity, its trustees and advisors

Constitution

The Anglican Alliance is a charity registered in England and Wales, registration number 1151992 and a company limited by guarantee, registration number 08345096. It was established by constitution subscribed to on 21 December 2012. The charitable company started its activities on 1 April 2013 upon transfer of the net liabilities from The Anglican Consultative Council (The ACC).

Trustees

Those acting as Trustees during the year to 31 December 2021 and to the date of signing this report were the following:

The Most Revd Albert Chama	(Chair)
The Rt Revd Alastair Redfern	(Vice Chair)
The Rt Revd Andrew Chan	
The Ven Joseph William Kofi Degraft-Johnson	
The Rt Revd Hemen Halder	
Mr Michael Hart	
The Revd Gillian Hoyer	
The Most Revd Dr Josiah Idowu-Fearon	
Ms Bev Jullien	
Canon Andrew Khoo	
Ms Lina Magallanes	
The Most Revd Julio Murray	
Ms Abigail Nelson	
Revd Canon Flora Winfield	

Officers of the Anglican Alliance

Chair	The Most Revd Albert Chama
Vice Chair	The Rt Revd Alastair Redfern
Chair of the Finance and General Purposes Committee	The Rt Revd Alastair Redfern
Treasurer	Mr Michael Hart
Executive Director	The Revd Canon Rachel Carnegie
Registered Office	St Andrew's House 16 Tavistock Crescent Westbourne Park London W11 1AP, UK
Auditors	Mazars LLP Chartered Accountants & Statutory Auditors 6 Sutton Plaza Sutton Court Road Sutton, Surrey, SM1 4FS, UK
Solicitors	Winckworth Sherwood 16 Beaumont Street Oxford OX1 2LX, UK
Bankers	The Royal Bank of Scotland Plc 49 Charing Cross London, SW1A 2DX, UK

Annual Report of the Trustees

The Trustees are pleased to present their Report and Financial Statements for the year to 31 December 2021.

Structure, Governance and Management

The Anglican Alliance is based at St Andrew's House, London. The Executive Director reports on progress to a Board of Trustees (who are also Directors for the purposes of Company Law) that meets at least three times per year. The Board delegates some responsibilities to a Finance and General Purposes Committee that also meets at least three times per year. The Audit and Risk Committee also meets annually. Procedures have been put in place to ensure that the Trustees are made aware of their responsibilities at their first meeting. The Trustees consider the Board of Trustees and the Executive Director comprise the key management personnel of the charity in charge of directing and controlling, running and operating the charity on a day-to-day basis.

Public Benefit

The object of the Charity is to benefit the public by bringing together the development, relief and advocacy work of the Churches of the Anglican Communion worldwide and the agencies associated with them grounded in Christian faith to support the poor and oppressed people of the world.

In preparing this report the Trustees have complied with their duty to have due regard to the public benefit guidance published by the Charity Commission.

Risk Management

During the year the Board of Trustees reviewed the risk register. Procedures have been introduced to manage and reduce the risks identified, and further reviews take place regularly. An Audit and Risk Subcommittee meets once per year and on an ad hoc basis as required.

The charity concluded the 2020 year with a modest surplus in unrestricted funds. The Trustees have continued this focus into 2021, and budgets include plans to further increase the surplus to build a working reserve, with a target of 25% of annual turnover achieved.

The Executive Director and Board continue to focus on establishing a viable set of funding streams through 2022 and beyond. The main exposure relates to foreign exchange movements, as some income and costs, including overseas salaries and activities are denominated in US Dollars. This risk is managed with prudent expenditure plans to allow for currency fluctuations, and regular reviews to ensure action is taken to reduce expenditure in the event of unforeseen cost increases or income reduction. The potential pressures of global and national financial challenges due to the pandemic and current conflict in Europe are being closely monitored, with conservative budgeting moving forward to build financial resilience.

Throughout 2021 the Board reviewed the resilience of the Anglican Alliance operationally and financially in relation to the risks and consequences relating to the Covid-19 pandemic. The most significant risks lay in two areas. The first related to the operational challenges, with lockdowns and travel restrictions making international visits, in-person training and consultations impossible at this time. These challenges were largely mitigated by moving the Alliance's global operations online, which has worked successfully and has indeed added to the global connectedness and operational value of the organisation. The second risk related to potential pressures on income streams from 2022 onwards, with an extended exit from the pandemic, and other unforeseen global pressures, bringing a global recession or financial crisis. This

has been mitigated in part by the reduced costs resulting from the new online operating model, which will remain significantly in place post-pandemic. The COVID-19 pandemic has also demonstrated the added value of the Anglican Alliance and in that context the Executive Director and Trustees are working to secure full funding for the coming years. The Board will continue to review closely the financial projections to make the necessary budgetary provisions for 2023 onwards.

Objectives, Achievements and Activities

The Anglican Alliance brings together the Anglican family of churches and agencies to work for a world free of poverty, inequality and injustice, to raise the voices of the vulnerable, to reconcile those in conflict, and to safeguard the earth. The role of the Anglican Alliance is to connect and share capacity, skills and resources across the worldwide Anglican Communion, present in 165 countries, to support its work in development, relief and advocacy. This global reach gives the Anglican Alliance work significant scale and potential.

In 2021 the income sustained the planned programme of activities and supported the increasing demand for the Anglican Alliance's services due to the ongoing pandemic. The Anglican Alliance is able to leverage outcomes beyond its modest resources as it brings together the human capacities, church assets and financial means of Anglican churches and agencies across the world, sharing resources and expertise in collaborative effort.

In 2021, significant outcomes were achieved across the three pillars of the Alliance's work: relief, development and advocacy. The pandemic required the organisation to reorient its planned activities in early 2020 to focus its resources on supporting the worldwide Anglican Communion's response to Covid-19. This continued throughout much of 2021. Based on the on-going strategic plan, the Alliance developed a response framework for responding to the pandemic, guided by a global Covid-19 Task Force which the Alliance established in March 2020. This continued to meet monthly throughout 2021 and is now reconfigured to focus on recovery.

The report on 2021 activities is structured around the three pillars of the Anglican Alliance's work: Relief & Resilience; Development; and Advocacy. Thematically these three pillars all interconnect.

Relief and Resilience:

The Anglican Alliance adds value by building disaster resilience and coordinating humanitarian support to Anglican provinces and dioceses responding to humanitarian crises. It works closely with a group of agencies and churches to connect for joint support so that the local church can have a simplified process for applications, communications and reporting. In early 2020 the Alliance reoriented its staff, resources and networks to respond to the Covid-19 crisis. With the pandemic continuing throughout 2021 this core focus continued.

Covid-19 Response

- Connecting, equipping and encouraging the Anglican Communion's churches and agencies in their response to the pandemic.
- Forming a global Covid-19 task force meeting at least once per month to provide a global overview of the pandemic, define emerging issues and guide the Alliance's response.
- Liaising with the World Health Organisation, advising on guidance to faith-based organisations and on vaccine hesitancy issues.
- Developing an online [Covid-19 resource hub](#) in four languages with facts on the pandemic and guidance on how the churches can structure their own activities safely, continue caring for the vulnerable and to provide key information to tackle concerns and misinformation about Covid vaccines.
- Convening national conversations with church leadership to build vaccine confidence.
- Supporting national churches in joined-up advocacy for equitable access to Covid vaccines and treatments.

- Convening regular global and regional online consultations to share learning on the pandemic and how the churches are responding, including thematic consultations on issues the economic impact of the pandemic, especially on youth livelihoods fueling migration and human trafficking.
- Continuing support to the Anglican Health and Community Network, to leverage further health expertise in the Communion.

Other areas of activity on Relief and Resilience

- Completing the online Resilience Course in collaboration with Episcopal Relief & Development, supporting churches to develop capacity in disaster preparedness and resilience. The 12-month course had over 140 participants from 42 countries and ran in 6 languages.
- Setting up a network – Partners in Resilience and Response – to provide expertise to local churches at times of humanitarian crisis.
- Convening Communion-wide calls and accompanying churches in Mozambique, South Sudan, DRC, Tonga, Malawi, Madagascar and elsewhere, facing conflict, climate disasters and other crises concurrent with the pandemic. Seeking to broker support and convening roundtables with global partners.

Development:

Here the Anglican Alliance adds value by connecting and equipping churches and agencies across the Communion for sharing learning and skills and building joint strategic initiatives. The Anglican Alliance does not fund projects, but works to link, leverage joint assets and build coalitions. Highlights in 2021 included:

Environmental and Climate Justice

- Major communication activities, with in-depth website [reflections](#) and development of our online [resource hub](#). Supporting wider engagement with the theological and environmental work of Indigenous Anglicans, through to COP26 and beyond towards the Lambeth Conference 2022.

Safe Migration and Human Trafficking

- Maintaining online meetings of the regional communities of practice in Asia, the Middle East and Africa, with a special focus on the situation of human trafficking during the pandemic. Joint planning and collaborative work with churches in Africa and the Middle East to develop strategies on promoting safe migration and preventing human trafficking.
- Support to the Communion online learning group on migration issues, expanding to focus on the context of Central America. Working with churches to highlight the particular vulnerability of migrants, especially undocumented migrants, in the pandemic. Supporting planning towards the Lambeth Conference to equip the Communion leadership on issues of migration and human trafficking.

Asset-Based Church and Community Transformation

- Gathering case studies and sharing learning on an asset-based approach to the pandemic response, to help churches to build on existing strengths, skills and networks.
- Convening regular online trainings with the Asia Community of Practice. Supporting adaptation of the approach into the Middle East context. Integrating asset-based principles into all areas of the Anglican Alliance's work.
- Finalising a resource on Contextual Bible Studies, reflecting on the Anglican Marks of Mission and the UN 2030 Sustainable Development Goals, for launching at the Lambeth Conference in 2022.

Advocacy:

Here the Anglican Alliance adds value by helping to equip, connect and catalyse advocacy initiatives in the Communion, supporting Anglican leaders to speak out alongside people from affected communities. It also helps to broker and build coalitions with ecumenical and other partners for joint advocacy at global levels. Highlights in 2021 included:

Covid-19

- Significant research and collaboration with national church government relations offices and the Anglican Health & Community Network on advocacy for vaccine equity. Producing a paper for joint advocacy prior to the G7 Conference in June 2021 and a further paper in September 2021 to challenge vaccine hoarding.
- Working with WHO and the Anglican Health & Community Network to brief Anglican leadership on vaccine issues to enable them to speak into and out from the Church.

Environmental justice

- Running a series of webinars prior to and following COP26 in late 2021 to equip Anglican leaders on climate issues, and specifically in issues of climate finance.
- Researching and producing the Communion policy statement to support the Anglican delegation at COP26, in collaboration with the Anglican UN Office.

Current situation of the Alliance

The Anglican Alliance has now been operating for over eleven years. During this time, it has established a strong reputation for connecting and equipping the worldwide churches and agencies to bring about transformational change in the lives of the poor and vulnerable. It also has an important convening function within the Anglican Communion.

The experienced Executive Director has been in post since 2014 leading a small secretariat in the UK and a team of regional facilitators around the world, with a Senior Adviser based in Africa. Since the start of the pandemic, staff have been working from home, but have remained closely connected online, potentially enabling even more effective global teamwork. The staff numbers are small, but the range of active participants in the Anglican Alliance's activities, from churches and agencies around the worldwide Communion, is significant and ever growing. Its regional facilitators play a key role, along with the UK-based Secretariat, in gathering forums to guide and support collaborative learning and action.

The Charity has been able to conclude the 2021 financial year with a further small surplus in unrestricted funds as it continues to build up modest reserves.

Having been born out of the Lambeth Conference 2008, the Anglican Alliance's mandate will be reviewed and refreshed through the Lambeth Conference in 2022 and the next Anglican Consultative Council in 2023.

As a platform for the development, relief and advocacy initiatives of the worldwide Anglican Communion, the Anglican Alliance serves to connect this work at a global level with a range of external partners, including other faith based agencies and UN bodies. This adds value by building relationships and trust which help to broker partnerships for churches at the country level.

Donations in Kind

Reference has been made in this report to contributions from various quarters to the work of the Anglican Alliance. Some contributions have been financial, others in the form of the provision of personnel or facilities, as Anglican churches, charities and agencies around the world participate in Anglican Alliance activities. Among these donations in kind is office space for the Anglican Alliance at

the Anglican Communion Office, and donated staff time from employees of the Anglican Consultative Council.

Grant-making Policies

The Anglican Alliance administers grants in accordance with the restricted purposes for which the funds were originally donated. Grants are paid as soon as the applications have been received and approved. However, the Anglican Alliance is not primarily a grant-making body and makes very few grants.

Financial Report for the year to 31 December 2021

The activities of the Anglican Alliance began as a restricted fund of The Anglican Consultative Council (charity number 1137273) in 2011. The Anglican Alliance was incorporated as a company limited by guarantee on 2 January 2013 and registered as a charity on 10 May 2013. The first Report and Financial Statements of the new charitable company were for the period ended 31 January 2014. This, the eighth Report and Financial Statements are for the year ended 31 December 2021.

The financial statements comply with the Charities Act 2011 the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard (FRS102) (effective 1 January 2019).

The *Balance Sheet* sets out the overall financial position of the Anglican Alliance at 31 December 2021. It should be noted that each fund category is dealt with in a separate column, which is referenced to notes in the accounts. The total fund balances at the end of 2021 (Reserves) were £225,749 (2020: £190,158).

Cash balances were £236,232 (2020: £194,980) as set out in the *Statement of Cash Flows* which accompanies these financial statements (Note 9). This reflected the fact that income exceeded expenditure during the year.

The main summary of financial transactions through the year is the *Statement of Financial Activities* or SOFA. This statement includes income and expenditure, transfers between the different funds and gains or losses on the values of investments. Separate supporting statements, set out in the same SOFA format, show in more detail General Fund transactions.

The General Fund generated net income of £30,586, and had a balance at 31 December 2021 of £102,148 (2020: £71,562).

The Restricted Fund Balance at 31 December 2021 was £123,601 (2020: £118,596) of which the major constituents were the Covid-19 response, Human Trafficking, and Church and Communities Transformation.

Reserves Policy and Going Concern

At the end of December 2021, the balance on General Fund was £102,148 (2020: £71,562) and the balance on Restricted Reserves was £123,601 (2020: £118,596). The balance of free reserves as at 31 December 2021 were £100,805 (2020: £69,427).

The Trustees are pleased to report a continued net surplus following careful cost control and negotiation with donors to permit restricted grants to contribute towards core costs. The Board is confident that the Anglican Alliance is a going concern in view of these facts.

Core budget costs (including any staff costs which are paid from Restricted Funds) are of the order of £300,000 per year and over 90% of these costs are associated with employment of staff. The Trustees' policy is to establish unrestricted reserves sufficient to cover three months of operating costs of around £75,000, as it is risky for Trustees and staff to enter into obligations and contracts where the obligations are not currently covered by free reserves.

Trustees' Responsibilities in relation to the Financial Statements

The law applicable to charities in England and Wales requires the Trustees to prepare the annual report and financial statements for each financial year which give a true and fair view of the charity's financial activities during the year and of its financial position at the end of the year. In preparing financial statements giving a true and fair view, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping accounting records which disclose with reasonable accuracy the financial position of the charity, and which enable them to ascertain the financial position of the charity and ensure that the financial statements comply with the Companies Act 2006. The Trustees are responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are not aware of any relevant audit information that has not been disclosed to the charity's auditors. The Trustees have taken all the steps that ought to have been taken in order to make themselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

These financial statements have been prepared in accordance with the provisions applicable to companies' subject to the small companies' regime.

Auditors

The Auditors, Mazars LLP, have signified their willingness to continue in office.

Approved by the Trustees and signed on their behalf by:

Alastair Redfern

The Rt Revd Alastair Redfern
Vice Chair

Date: 8/20/2022

Independent auditor's report to the members of Anglican Alliance

Opinion

We have audited the financial statements of Anglican Alliance (the 'charity') for the year ended 31 December 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2021 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report of the trustees, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report of the trustees. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the annual report of the trustees which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the annual report of the trustees has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors report included within the annual report of the trustees.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption in preparing the annual report of the trustees and from the requirement to prepare a strategic report.

Responsibilities of the Trustees

As explained more fully in the trustees' responsibilities statement on page 8, the trustees (who are also the directors of the charitable company for the purposes of company laws) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

Based on our understanding of the charity and its industry, we considered that non-compliance with the following laws and regulations might have a material effect on the financial statements: employment regulation, health and safety regulation, anti-money laundering regulation, non-compliance with implementation of government support schemes relating to COVID-19.

To help us identify instances of non-compliance with these laws and regulations, and in identifying and assessing the risks of material misstatement in respect to non-compliance, our procedures included, but were not limited to:

- Inquiring of management and, where appropriate, those charged with governance, as to whether the charity is in compliance with laws and regulations, and discussing their policies and procedures regarding compliance with laws and regulations;
- Inspecting correspondence, if any, with relevant licensing or regulatory authorities;
- Communicating identified laws and regulations to the engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the charity which were contrary to applicable laws and regulations, including fraud.

We also considered those laws and regulations that have a direct effect on the preparation of the financial statements, such as tax legislation, pension legislation, the Companies Act 2006 and the Charities Statement of Recommended Practice.

In addition, we evaluated the trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements, including the risk of management override of controls, and determined that the principal risks related to income recognition and significant one-off or unusual transactions.

Our audit procedures in relation to fraud included but were not limited to:

- Making enquiries of the trustees and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of the audit report

This report is made solely to the charity's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body for our audit work, for this report, or for the opinions we have formed.

Signed: NJ Wakefield
Nicola Wakefield (Sep 20, 2022 17:55 GMT+1)

Name:

Nicola Wakefield (Senior Statutory Auditor) for and on behalf of Mazars LLP
Chartered Accountants and Statutory Auditor
2nd Floor, 6 Sutton Plaza, Sutton Court Road, Sutton, Surrey, SM1 4FS
Date 20-Sep-2022

Anglican Alliance

Statement of Financial Activities for the year ended 31 December 2021

	Notes	Unrestricted £	Restricted £	Total 2021 £	Unrestricted £	Restricted £	Total 2020 £
Income							
<i>Donations</i>							
Anglican Agencies & Charities		111,492	176,242	287,734	155,356	113,051	268,407
Anglican Consultative Council		58,762	-	58,762	58,536		58,536
Compass Rose Society*		-	35,192	35,192	-	33,284	33,284
Donations		-	-	-	714	-	714
Total Income		170,254	211,434	381,688	214,606	146,335	360,941
Expenditure							
<i>Expenditure on charitable activities</i>							
Development		39,443	1,374	40,817	54,823	10,918	65,741
Relief		52,592	97,439	150,031	73,101	56,284	129,385
Advocacy		13,148	47,123	60,271	18,274	46,475	64,749
Capacity building		27,466	64,010	91,476	36,932	55,570	92,502
Regional meetings		3,502	-	3,502	1,890	-	1,890
Total Expenditure	3	136,151	209,946	346,097	185,020	169,247	354,267
Net Income/(expenditure)		34,103	1,488	35,591	29,586	(22,912)	6,674
Transfers between funds		(3,517)	3,517	-	-	-	-
Net movement in funds for the year	10	30,586	5,005	35,591	29,586	(22,912)	6,674
Reconciliation of funds							
Total funds brought forward		71,562	118,596	190,158	41,976	141,508	183,484
Total funds carried forward		102,148	123,601	225,749	71,562	118,596	190,158

The Statement of Financial Activities also complied with the requirements for an income and expenditure account under the Companies Act 2006.

All activities relate to ongoing operations.

The charity has no recognised gains or losses other than the net movement in funds for the year shown above.

* Donations from Compass Rose were granted to the Anglican Consultative Council by the Canadian Compass Rose Society as restricted funds for the benefit of the Anglican Alliance. The amounts were then granted to the Anglican Alliance by the Anglican Consultative Council in accordance with the restriction.

Anglican Alliance (Company No. 08345096)
Balance Sheet as at 31 December 2021

	Notes	Unrestricted £	Restricted £	Total 2021 £	Unrestricted £	Restricted £	Total 2020 £
Fixed Assets							
Office equipment	6	1,343	-	1,343	2,135	-	2,135
Current Assets							
Debtors	7	3,894	20,000	23,894	15,800	8,561	24,361
Cash at bank and in hand		130,766	105,466	236,232	83,496	111,484	194,980
Total Current Assets		134,660	125,466	260,126	99,296	120,045	219,341
Current Liabilities							
Creditors amounts falling due within one year	8	33,855	1,865	35,720	29,869	1,449	31,318
Net Current Assets		100,805	123,601	224,406	69,427	118,596	188,023
Total Assets less Current Liabilities		102,148	123,601	225,749	71,562	118,596	190,158
Net Assets		102,148	123,601	225,749	71,562	118,596	190,158
Funds of the Charity	10	102,148	123,601	225,749	71,562	118,596	190,158

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

Approved by the Trustees and signed on their behalf by;

Alastair Redfern

The Rt Revd Alastair Redfern
Vice Chair

Date: 8/20/2022

Anglican Alliance
Notes to the Financial Statements
for the year 31 December 2021

Note 1 Accounting Policies

Accounting Conventions

- (a) The financial statements are prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. The charity is a public benefit entity as defined by FRS 102 (PBE 3.3a)
- (b) The financial statements have been prepared under the historic cost convention.
- (c) **Income** The Anglican Alliance is funded substantially through grants from other Anglican Agencies and Charities and the Anglican Consultative Council. Income is accounted for on a cash received basis except that an accrual is made where certain substantial donations are received after year end but are supporting expenditure for the prior year.
- (d) **Expenditure** All expenditure is accounted for on an accruals basis and has been listed under the headings that aggregate all the costs related to that activity. Where costs cannot be directly attributed, they have been allocated to activities on a basis consistent with the use of the resources.

Direct costs including directly attributable salaries are allocated on an actual basis to the key strategic areas of activity.

Support staff costs are allocated on the basis of time spent.

Governance costs are included in Support costs; they include audit and professional fees and trustees' expenses in attending meetings.

- (e) **Donations in Kind** Staff costs and offsetting donations in kind income represents staff time donated by employees of the Anglican Consultative Council to the Anglican Alliance. This has been calculated based on the estimated staff time used, and the gross cost of those staff.
- (f) **Restricted funds** are funds subject to specific restrictions imposed by donors or funds provided from external sources for specific projects. The purposes of Restricted Funds are set out in note 10.
- (g) **Fixed Assets** The historic cost convention applies to the treatment of Tangible Fixed Assets. Expenditure above £800 is capitalised. Tangible fixed assets are depreciated on a straight-line basis over their estimated useful life. The period used for Information Technology Equipment is 4 years.
- (h) **Going concern** In the trustees' report there is a review of financial performance and of the charity's reserves position. At the end of December 2021, the balance on General Fund was £ 102,148 surplus (2020: £71,562 surplus) and the balance on Restricted Reserves was £123,601 (2020: £118,596). Performance against budget during 2021 was satisfactory and income in 2021 has exceeded costs. There was continued increase in surplus in general funds moving towards the target level. The Trustees believe the charity is well placed to manage business risks and it is a reasonable expectation that there are adequate resources to continue in operational existence for the foreseeable future. There are no known material uncertainties that call into doubt the charity's ability to continue. The accounts have therefore been prepared on the basis that the charity is a going concern.

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Note 2 Constitution

The Anglican Alliance is established by constitution subscribed to by its members, the Trustees of The Anglican Consultative Council, a charity registered in England and Wales. The Anglican Consultative Council is the parent charity of the Anglican Alliance.

The Anglican Consultative Council is a charity registered in England and Wales, registration number 1137273 and a company limited by guarantee, registration number 7311767. It was established by constitution subscribed to by the member churches of the Anglican Communion on 12 July 2010. Its principal address is St Andrew's House, 16 Tavistock Crescent, Westbourne Park, London W11 1AP.

Note 3 Analysis of Expenditure

Unrestricted Funds (General)	Staff Costs £	Other Direct Costs £	Support Costs £	Total 2021 £	Total 2020 £
<i>Charitable Activities</i>					
Development	34,084	443	4,916	39,443	54,823
Relief	45,446	590	6,556	52,592	73,101
Advocacy	11,361	148	1,639	13,148	18,274
Capacity Building	22,723	1,466	3,277	27,466	36,932
Regional Meetings	-	3,502	-	3,502	1,890
Total Unrestricted Expenditure	113,614	6,149	16,388	136,151	185,020
Restricted Funds					
<i>Charitable Activities</i>					
Development	-	974	400	1,374	10,918
Relief	96,388	765	286	97,439	56,284
Advocacy	32,837	14,286	-	47,123	46,475
Capacity Building	49,000	14,044	966	64,010	55,570
Regional Meetings	-	-	-	-	-
Total Restricted Expenditure	178,225	30,069	1,652	209,946	169,247
Total Expenditure	291,839	36,218	18,040	346,097	354,267

Analysis of Support Costs	Development £	Relief £	Advocacy £	Capacity Building £	Regional Meetings £	Total 2021 £	Total 2020 £
Office Expenses	2,921	3,942	974	2,740	-	10,577	6,515
Governance	1,918	2,557	639	1,279	-	6,393	5,334
Website	-	-	-	-	-	-	694
Publicity	477	343	26	224	-	1,070	2,645
	5,316	6,842	1,639	4,243	-	18,040	15,188

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Note 4 Net Movement in Funds is after charging:

	Total 2021	Total 2020
	£	£
Audit Fees	5,700	4,560
Audit Fees- Previous year	342	102
Accountancy & Advisory Fees	1,954	2,031
Depreciation	792	703

Note 5 Trustees & Employee Information

	Total 2021	Total 2020
Average monthly head count	9	9
Average number of full-time equivalent staff (including part-time staff)		
Based in London	3	3
Based overseas	3	3
Total	6	6
	£	£
Salaries	230,576	241,067
Social Security Costs	14,299	13,497
Pension Contributions	13,010	12,384
Donation in Kind staff time received	33,954	39,676
	291,839	306,624
Number of employees whose emoluments were in excess of £60,000	Nil	Nil
Expenses reimbursed to 0 (2020: 1) trustees as meeting expenses:	£	£
	-	598

No remuneration was paid to Trustees during the year (2020: Nil)

The key management personnel of the Anglican Alliance comprise the trustees and the executive director. The total employee benefits of the key management personnel of the Anglican Alliance were £72,871 (2020: £65,830).

The donation in kind staff time cost represents staff time donated by employees of the Anglican Consultative Council to the Anglican Alliance. The value is recognised as income, and as an offsetting cost. Donated staff time includes support in the areas of accountancy and governance.

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Note 6 Fixed Assets

Fixed Assets	Information Technology Equipment	2021
	£	£
Cost		
At 1 Jan 2021	3,166	3,166
Additions	-	-
At 31 December 2021	<u>3,166</u>	<u>3,166</u>
Accumulated Depreciation		
At 1 Jan 2021	1,031	1,031
Charge for period	792	792
At 31 December 2021	<u>1,823</u>	<u>1,823</u>
Net Book Value		
At 31 December 2021	<u>1,343</u>	<u>1,343</u>
At 31 December 2020	<u>2,135</u>	<u>2,135</u>

Note 7 Debtors

	2021	2020
	£	£
Grant Receivable	20,000	-
Anglican Consultative Council (see note 14)	-	800
Prepayments	3,407	510
Other Amounts Receivable	487	23,051
	<u>23,894</u>	<u>24,361</u>

Note 8 Creditors amounts falling due within one year

	2021	2020
	£	£
Taxation & Social Security	3,246	3,191
Accrued Expenses	7,425	19,264
Anglican Consultative Council	852	-
Other Creditors	19,519	5,933
Pension Contributions Payable	4,678	2,930
	<u>35,720</u>	<u>31,318</u>

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Note 9 Statement of Cash Flows

Reconciliation of net income to net cash flow from Operating Activities

	General £	Restricted £	Total 2021 £	Total 2020 £
Changes in resources before revaluations and transfers	34,103	1,488	35,591	6,674
Transfers between funds	(3,517)	3,517	-	-
Depreciation	792	-	792	703
Increase in Creditors	3,986	416	4,402	9,941
Increase / (Decrease) in Debtors	11,906	(11,439)	467	(8,240)
Net cash provided by Operating Activities	47,270	(6,018)	41,252	9,078
Investing Activities				
Purchase of Fixed Assets	-	-	-	(1,416)
Net outflow from Investing Activities	-	-	-	(1,416)
Increase / (Decrease) in cash and cash equivalents	47,270	(6,018)	41,252	7,662
Cash and cash equivalents at 1 January 2021	83,496	111,484	194,980	187,318
Total cash and cash equivalents at 31 December 2021	130,766	105,466	236,232	194,980

Note 10 Total Funds Movement

	Opening Balance £	Income £	Expenditure £	Transfers £	Closing Balances £
Unrestricted Funds – General	71,562	170,254	136,151	(3,517)	102,148
Restricted Funds					
Covid 19 Response Compass Rose	-	35,192	30,509	-	4,683
Covid 19 Response Comm of St Andrews	-	20,000	20,000	-	-
Human Trafficking	65,793	50,000	47,121	-	68,672
Church and Community Transformation	41,595	40,000	49,826	-	31,769
Resilience Course	4,855	6,333	13,923	2,735	-
Agents of Change	4,364	-	264	-	4,100
Trinity Wall Street	-	54,409	41,929	-	12,480
Other restricted funds	1,989	5,500	6,374	782	1,897
Total Restricted Funds	118,596	211,434	209,946	3,517	123,601
Total Funds	190,158	381,688	346,097	-	225,749

Anglican Alliance
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Note 10 Total Funds Movement (continued)

Restricted Funds are described below:

Human Trafficking – a project that responds to the issues of modern slavery and human trafficking by bringing together international, interfaith and ecumenical actors to recommend national and international strategies and provides a platform for initiatives from the local to the global to share experiences and best practices.

Church and Community Transformation - A project that addresses the challenges of poverty and inequality in local communities by bringing together practitioners and beginners to provide a platform for sharing experiences, best practices and strategies for effective church and community transformation that is based on the assets (the resources, skills and experiences) already present in the community.

Agents of Change - A programme developed by the Anglican Alliance to help Anglicans anywhere in the world tackle poverty and bring about transformation in their local communities, comprising an 8-module course delivered in different ways, including face-to-face delivery - in part or whole - and distance-learning.

Resilience Course – An online Resilience Course was launched in collaboration with Episcopal Relief and Development supporting churches to develop capacity in disaster preparedness and resilience.

Covid-19 Response Funds - A project to help connect, equip and encourage the Anglican Communion's churches and agencies in their response to the pandemic including the formation of a global Covid-19 task force and developing an online resource hub.

Health and Community Network – The network will provide a coordinated Anglican voice on key health issues and bring together practitioners, church leaders and academics from across the Communion to inform practice and advocacy.

Trinity Wall Street – Phase 2 of the Anglican Alliance Covid-19 pandemic response: including supporting vaccine roll out and equity issues, vaccine confidence education, and on-going support across the global Communion to strengthen church and community resilience through this crisis.

Note 11 Taxation

The Anglican Alliance is a registered charity and is obliged to comply with the HM Revenue & Customs Self-Assessment rules. However, its charitable activities are exempt from United Kingdom direct taxation.

Note 12 Capital Commitments

There were no outstanding capital commitments at the year end.

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Note 13 Pension Commitments

The Anglican Alliance participates in the Pension Builder Scheme section of the Church Workers Pension Fund (CWPF) for lay staff. CWPF is administered by the Church of England Pensions Board, which holds the CWPF assets separately from those of the Employer and the other participating employers.

CWPF has two sections:

1. the Defined Benefits Scheme
2. the Pension Builder Scheme, which has two subsections;
 - a. a deferred annuity section known as Pension Builder Classic, and,
 - b. a cash balance section known as Pension Builder 2014.

Pension Builder Scheme

Both sections of the Pension Builder Scheme are classed as defined benefit schemes.

Pension Builder Classic provides a pension, accumulated from contributions paid and converted into a deferred annuity during employment based on terms set and reviewed by the Church of England Pensions Board from time to time. Discretionary increases may also be added, depending on investment returns and other factors.

Pension Builder 2014 is a cash balance scheme that provides a lump sum which members use to provide benefits at retirement. Pension contributions are recorded in an account for each member. Discretionary bonuses may be added before retirement, depending on investment returns and other factors. The account, plus any bonuses declared is payable, unreduced, from age 65.

There is no sub-division of assets between employers in each section of the Pension Builder Scheme.

The scheme is considered to be a multi-employer scheme as described in Section 28 of FRS 102. This is because it is not possible to attribute the Pension Builder Scheme's assets and liabilities to specific employers and means that contributions are accounted for as if the Scheme were a defined contribution scheme. The pensions costs charged to the SoFA in the year are the contributions payable of £13,010 (2020: £12,384), of which a total of £4,678 (2020: £2,930) was outstanding at year end.

A valuation of the Pension Builder Scheme is carried out once every three years. The most recent valuation was carried out as at 31 December 2019. The next valuation is due as at 31 December 2022.

For the Pension Builder Classic section, the valuation revealed a deficit of £4.8m on the ongoing assumptions used. At the most recent annual review, the Board chose to grant a discretionary bonus of 3% following improvements in the funding position over 2021. There is no requirement for deficit payments at the current time.

For the Pension Builder 2014 section, the valuation revealed a surplus of £5.5m on the ongoing assumptions used. There is no requirement for deficit payments at the current time.

The legal structure of the scheme is such that if another employer fails, the Anglican Alliance could become responsible for paying a share of the failed employer's pension liabilities.

Note 14 Summary of transactions between the Anglican Alliance and the Anglican Consultative Council

	2021	2020
	£	£
Opening balance – owed (by) / to ACC	(800)	1,417
Expenses paid by ACC on behalf of Anglican Alliance	7,450	23
Grant made by ACC to Anglican Alliance	(58,762)	(58,536)
Grants made to Anglican Alliance but paid to ACC	(35,192)	(33,284)
Donation in Kind staff costs included in grant	33,954	31,820
Grants made to ACC but paid to Anglican Alliance	-	10,000
Cash transfer	54,202	47,760
Ending balance – owed to / (by) ACC	<u>852</u>	<u>(800)</u>

Grants made to Anglican Alliance but paid to ACC includes a £35,192 grant from the Canadian Compass Rose Society.