

**The Household
Cavalry
Foundation**
**Annual Report and
Financial statements**

31 March 2023

Charity Registration Number
1151869

Company Registration Number:
08236363 (England and Wales)

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Reference and administrative details

Trustees	Colonel MSP Berry (Chairman) (from 29 July 2022) Colonel CA Lockhart LVO, MBE (until 29 July 2022) Lieutenant Colonel (Retired) JP Eyre (Deputy Chairman) Captain JR Dove EDJ Goodchild, Esq. Lady JM Grosvenor
Director	Lieutenant Colonel (Retired) GGE Stibbe, OBE
Company Secretary and Secretary to the Trustees	Lieutenant Colonel (Retired) RRD Griffin
Principal office	Headquarters Household Cavalry Horse Guards Whitehall London SW1A 2AX
Charity registration number	1151869
Company registration number	08236363 (England and Wales)
Auditor	Buzzacott LLP 130 Wood Street London EC2V 6DL
Accountant	CP Harmsworth FCCA Wick Meadows Wickford Essex SS12 9RP
Bankers	Royal Bank of Scotland plc Holt's Farnborough Branch Lawrie House Victoria Road Farnborough GU14 7NR
Investment managers	Cazenove Capital Management Limited 1 London Wall Place London EC2Y 5AU

Reference and administrative details

	Waverton Investment Management Limited 16 Babmaes Street London SW1Y 6AH
Solicitors	Stone King LLP Boundary House 91 Charterhouse Street London EC1M 6HR

Trustees' report 31 March 2023

The trustees present their statutory report together with the financial statements of the Household Cavalry Foundation ("the charity" or HCF) for the year ended 31 March 2023.

The financial statements have been prepared in accordance with the accounting policies set out on pages 24 to 28 and comply with the charity's Articles of Association and applicable law. The requirements of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) have been followed in the preparation of this report and financial statements.

GOVERNANCE, STRUCTURE AND MANAGEMENT

Governing Documents

The charity constitutes a company, limited by guarantee as defined by Companies Act 2006. The charity is governed by its Articles of Association dated 2 October 2012 (amended by a special resolution dated 16 April 2013 and 3 November 2016) and by a Charity Commission Order dated 2 May 2013.

The Household Cavalry Serving Officers' Trust was transferred to the Household Cavalry Foundation on 21 December 2016 and this transfer was confirmed by Deed of Amendment on 22 December 2016.

Objects

The Household Cavalry Foundation exists to provide charitable and pastoral support to all the members of the Household Cavalry family; whether they are serving Soldiers, Casualties, Veterans or their dependants.

The charity supports the protection and development of the Household Cavalry's history and heritage, and the welfare of retired horses.

The objects for which the charity is established are:

- ◆ the promotion of the military efficiency of the Household Cavalry by any charitable means the trustees may decide, including without limitation by fostering and preserving the traditions of the Household Cavalry and of any component of predecessor regiment or unit;
- ◆ to promote and protect the health of those that have been wounded or injured, whether on active service or otherwise, whilst serving in the Household Cavalry, or at the trustees' discretion;
- ◆ the relief of hardship or distress among members and former members of the Household Cavalry, members of their families and other dependants, including without limitation by providing financial support to families or other dependants of those who have lost their lives on active service;

GOVERNANCE, STRUCTURE AND MANAGEMENT (continued)

Objects (continued)

- ♦ to advance the education of the public and of members and former members of the Household Cavalry in the history, heritage, and traditions of the military accomplishments of the Household Cavalry including without limitation by supporting a museum or museums, archives and collections;
- ♦ to promote humane behaviour towards serving or retired Household Cavalry Horses by providing appropriate care, protection, treatment and security for horses in need of care and attention; and
- ♦ such other exclusively charitable purposes relating to the Household Cavalry as the trustees in their absolute discretion think fit.

The charity's operational stakeholders include the following:

- ♦ Headquarters Household Cavalry;
- ♦ Headquarters Household Division;
- ♦ Unit Welfare Officers;
- ♦ Household Cavalry Museum Trust Limited;
- ♦ The Life Guards' Regimental Association;
- ♦ The Blues & Royals' Regimental Association.

Trustees

The following trustees were in office at the date the financial statements were approved, and served throughout the year, except where shown.

Trustees
Colonel MSP Berry (Chairman) succeeded Colonel CA Lockhart, LVO, MBE on 29 July 2022
Lieutenant Colonel (Retired) JP Eyre (Deputy Chairman)
Captain JR Dove
EDJ Goodchild, Esq.
Lady JM Grosvenor

No trustee received any remuneration for services as a trustee. One trustee was reimbursed travel and subsistence expenses during the year.

GOVERNANCE, STRUCTURE AND MANAGEMENT (continued)

Trustee recruitment and appointment

The charity regularly reviews the skills necessary at board level and identifies where there are gaps. Proposed trustees individually meet all existing trustees in advance and are invited to attend a trustees' meeting before their appointment, so that they may be assessed by the trustees for suitability and, where appropriate, relevant professional qualifications, diversity and experience. New trustees also sign a declaration confirming that they are not ineligible to be charity trustees. The trustees each serve for at least three years and are deliberately chosen to represent all aspects of Household Cavalry life and provide relevant expertise.

The Foundation's Articles of Association dated 3 November 2016 state:

- ◆ "trustees shall always aspire to, but not be obliged to, achieve a majority of serving or retired officers of the Household Cavalry on the board of trustees"; and
- ◆ "No trustee may serve for a period longer than six consecutive years without retiring for at least one complete year. Where a majority of the other trustees agree it would assist with the work of the charity, this rule may be disapplied in respect of a particular trustee".

Trustee induction and training

New trustees receive a comprehensive pack of information including a copy of the charity's governing document. Board members attend training, where possible, to refresh knowledge of board governance matters and charity law.

Trustees' responsibilities statement

The trustees (who are also directors of the Household Cavalry Foundation for the purposes of company law) are responsible for preparing the trustees' report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the charitable company's affairs and of the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- ◆ select suitable accounting policies and then apply them consistently;
- ◆ observe the methods and principles in Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable to the United Kingdom and Republic of Ireland (FRS 102);
- ◆ make judgements and estimates that are reasonable and prudent;

GOVERNANCE, STRUCTURE AND MANAGEMENT (continued)

Trustees' responsibilities statement (continued)

- ◆ state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- ◆ prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006 and the provisions of the charity's Articles of Association. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- ◆ there is no relevant audit information of which the charitable company's auditor is unaware; and
- ◆ the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislations in other jurisdictions.

Key management personnel

The key management personnel of the charity in charge of directing and controlling, running and operating the charity on a day-to-day basis are considered to be the trustees of the charity and the Director. All strategic and other key decisions are made by them. None of the trustees are remunerated for their role as trustees nor in their role as a member of the key management team. The Director's salary is set by the trustees and is reviewed annually with consideration given to charity sector salaries and pay indices. Details of key management personnel's pay are set out in note 7.

Organisational structure and management reporting

The trustees are ultimately responsible for the charity and meet at least twice a year, in spring and autumn.

Day-to-day functions are delegated to the Director. The appointment of the Director is undertaken by the trustees. The trustees are responsible for agreeing objectives for the Director and monitoring these on a regular basis. The Director reports to the trustees on a regular basis, both formally and informally.

GOVERNANCE, STRUCTURE AND MANAGEMENT (continued)

Organisational structure and management reporting (continued)

The Director provides the operational delivery of transparent and accurate administration, implementation of procedures and controls, along with regular reporting. This enables the trustees to take reasonable and informed steps to detect or prevent any irregularities including misappropriation of funds or fraud.

Risk management

The charity, like any organisation, is exposed to several risks. Some of these are particular to the charity and its work; many are generic. It is the responsibility of the trustees to anticipate these risks and to ensure that procedures are in place to mitigate them.

The charity has implemented efficient systems, including operational and financial controls, to mitigate risk and enable the trustees, on a regular basis, to review any major risks with regard to operational areas, finances and reserve levels.

There were three generic risks throughout this financial year. Russia's invasion of Ukraine on 24 February 2022 exacerbated economic problems caused by the Coronavirus (Covid-19) pandemic. Both had an unprecedented social and economic effect across the world on a scale not seen for at least 75 years. A third factor – the Truss government's budget last autumn – caused more problems. So, at the time of writing this Report, the Consumers' Prices' Index inflation rate including housing is 6.7%. Increased inflation could mean a reduction in donation income for the Foundation. The Foundation continues to face three perennial challenges and risks:

- ◆ **Latent Staff resilience.** There is inherent strength-in-depth despite the fact that there is only one full-time employee, the Director, with a primary financial budgetary and fundraising role. The Chairman of the trustees is the alternate director. Formal authorisation for invoice payment is electronic. The management accounts are formally checked on a monthly basis by representatives of the trustees. The transparency of these documents facilitates review and oversight of the Director's role by any of the trustees.

Lack of investment income. In 2021, the charity undertook a Periodic Review of Fund Managers. This resulted in 40% of the capital value of the charity's portfolio with Cazenove Capital Management's Charity Multi-Asset Fund being transferred in two 20% tranches to Waverton Investment Management's Charity Growth and Income Fund. These two 20% transfers were in March 2021 and December 2021. The balance remains in Cazenove Capital Management's Charity Multi-Asset Fund. The result of this Periodic Review of Fund Managers was considered a risk-reducing measure. Stakes held in both funds remain proportionate to original and subsequent investments. All Household Cavalry charitable investment portfolios are now divided between Cazenove Capital Management and Waverton Investment Management.

As a result of this Periodic Review the trustees are content that they have a resilient management strategy in respect to the charity's investments, and that they monitor the performance of the current fund managers regularly especially in these unprecedented times which are inherently dynamic.

GOVERNANCE, STRUCTURE AND MANAGEMENT (continued)

Risk management (continued)

- ♦ **Lack of income from donors.** Possible donor fatigue, which is exacerbated by an unpredictable economy, is mitigated by the trustees' focus on building enduring relationships with regular donors, who, so far, have proved to be less affected by the prevailing economic situation. State ceremonial duties, especially in the year that saw a Platinum Jubilee and a State Funeral, keep the Household Cavalry in the "public eye"; and organised visits to both our regiments (operational and ceremonial) ensure that our donors can meet our soldiers. This is a proven and effective strategy because extant and potential donors meet soldiers who deploy on both war-fighting operations and ceremonial duties thus demonstrating the versatility of Household Cavalry soldiers.

The trustees aim always to match demand for assistance from the charity with their ability to raise follow-on funding to meet other priority needs that arise. This prioritisation underpins the support for all members of the Household Cavalry "family" that the charity offers to our operational casualties, our serving soldiers, our veterans and their dependents but also, when applicable, to our heritage and the welfare of our retired horses.

Our risk management framework encourages smaller targeted fundraising events which do not involve significant up-front capital outlay or any extra work for our already busy soldiers.

ACTIVITIES AND PUBLIC BENEFIT

The charity provides public benefit by the provision of welfare grants and donations that help Regimental personnel both past and present, as well as their dependants, who are in need, hardship or distress.

In addition, the charity enables Regimental personnel to perform their roles more effectively as members of the Armed Forces of The Crown. It does this by supporting educational, sporting and adventure training activities.

This assistance enables Regimental personnel to develop and maintain teamwork, skills, fitness, confidence, character and morale. This is especially important after operational tours as some of them confront the consequences of their military service; for example, Post-Traumatic Stress Disorder (PTSD).

The charity promotes the efficiency of the Armed Forces of The Crown by enhancing the British Army's capability to undertake the roles demanded of it, including the defence of the United Kingdom and its international interests.

The funds to support the above activities are generated in part from investments, by encouraging donations to the charity, and also from events.

In formulating the aims of the charity and in planning its activities, the trustees have regard to the Charity Commission's general guidance on public benefit, ensuring that the work undertaken by the charity is in line with its charitable objects and aims.

ACHIEVEMENTS FOR THE YEAR

Direction

During this economically volatile financial year, affected by both global health and political factors, trustees' direction remained the established successful focus on selecting donors and targeted events that minimise any extra work for already busy serving soldiers.

Fundraising

Stalwart loyalty has been shown in the "mission critical" financial support given by extant donors despite continuing challenges unprecedented for eight decades. The Foundation's donation, legacy and events' income this year was £435,354 (2022: £274,152), the increase in income was driven by a strong year for fundraising enhanced by a small number of signature events.

One key result is this generosity has continued to honour a pledge to our globally unique "Jewel in our Crown" Household Cavalry Museum where visitor numbers were reduced by the impact of the pandemic.

Our Band played two "Through Music We Care" concerts for the Foundation that proved the quality of the British Army's senior and largest State Band with its unique mounted ceremonial role:

-22 October 2022: a repeat of 2017 in The Guards' Chapel with Rick Wakeman, the famous keyboard player both as a member of "Yes" and as a solo artist, who has since asked to join them for a third concert. The London-based Orion Youth Orchestra, who are useful for recruiting, again accompanied our Band.

-2 February 2023: a gala evening at the Leonardo Royal Hotel near St Paul's in The City featuring their versatility. This is now immortalised in their new recording to celebrate Her late Majesty The Queen's Platinum Jubilee year. This recording was made in St George's Chapel, Windsor outside which The Band paraded before The late Queen's Christmas broadcast in 2020.

James Blount's support was, as ever, superb with prize access at his concerts and generous donations from biopics and the Royal Albert Hall musical icons' gallery.

Other fundraising events included:

-St George's Day Roast Beef lunch at Hurlingham. Shared with The Queen's Royal Hussars, this lunch was our most successful event to date.

-A Guards' Polo Club All Rank' midsummer clay pigeon shoot featured Serving and Veteran teams.

-The Foundation was Land Rover Burghley Horse Trials' charity commemorating Gold Stick Blues & Royals' victory there with Doublet in 1971, and featured a Household Cavalry Jackboot as a cross-country fence.

ACHIEVEMENTS FOR THE YEAR (continued)

Fundraising (continued)

-Dinner in September at Buck's Club.

Events are selected because this is less financially risky than organising events, which pre-2016, while sometimes popular, never guaranteed income. Pre-2016 events also often unacceptably increased the workload of already busy Household Cavalry soldiers.

Individual fundraising also continued relentlessly despite the pandemic's challenges. For example, the annual London Marathon, and the "Head-Up" run around the United Kingdom's coastline.

Welfare

The Foundation and The Life Guards' and The Blues & Royals' Regimental Associations all pay similar annual amounts on welfare. The Operational Casualties' and Children's Funds are the Foundation's specific responsibilities. Although the Life Guards' Regimental Association remains outside the Foundation's overall investment portfolio, it is included in all relevant welfare case considerations.

Global Support links via postcode-based volunteers to Regimental Welfare Officers and Home Headquarters Household Cavalry continue to prove genuinely viable as described in the Household Cavalry Welfare Guide.

The camaraderie and feedback exemplified by our successful Regional Dinners is also extremely helpful.

One important result is emergency cases are resolved fast.

To ensure it remains current and user-friendly the Household Cavalry Welfare Guide (two pages with a flow chart) is reviewed annually for our global Household Cavalry "Family" of about 10,000 All Ranks: 1,000 Serving Soldiers and 9,000 Veterans, and their Dependents.

Our two key welfare priorities remain:

1. To prepare for the gradual emergence of latent Post-Traumatic Stress Disorder (PTSD). Research by King's College, London University claims 88/1,000 (9%) deployed will suffer future PTSD. PTSD cases did not increase after the withdrawal from Afghanistan.
2. To ensure the continual quality of prosthetics for our wounded soldiers, injured and long-term sick (WIS) personnel.

Another bonus is Household Cavalrymen working in the Ministry of Defence's Recovery Capability (DRC)'s nationwide network of Personnel Recovery Centres (PRC) that are funded by key partners: The Royal British Legion and Help for Heroes.

ACHIEVEMENTS FOR THE YEAR (continued)

Welfare (continued)

There serving and veteran wounded, injured and long-term sick (WIS) service personnel mentor each other and boost mutual morale as they face the challenges posed by the transition from military to civilian life. For example, charitable initiatives such as "Head Up".

Two payments from our Children's Fund were made during this reporting period to recipients who have lost their fathers during operation deployments since 2003.

Our two Operational Casualties, who are also Ascot War Horse Memorial Scholars, enjoyed successful years: Corie Mapp ended the 2021-22 Para Bobsleigh season ranked 3rd globally, and he was selected to join a re-established Sitting Volleyball Team GB to train for and compete in the next Paralympics in 2024. To date, the team has competed in the European 'B' Championships in which it was placed 4th.

Clifford O'Farrell won silver medals in the men's 50m freestyle swim and water polo Veterans' Games and met the Minister for Defence People and Veterans. His polo victories have raised over £1M for charity over 12 years. Clifford has also returned to Combermere Barracks as a Life Guard Army Cadet Force Instructor.

"Walk and Talk": this successful initiative by Captain (retired) Robin Bourne-Taylor CGC, started this year. It has a user-friendly Military App, and has obvious links to more robust adventurous training exemplified by:

The Guards Mountaineering and Climbing Club for both Serving and Veteran soldiers. This was founded by a Household Cavalryman. Continuing annual help from the Foundation is matched by support from the Foot Guards and Headquarters Household Division.

Serving soldiers

Both our Regiments and our Band again received annual funding on a per capita basis to enhance their soldiers and dependants' quality of life, with positive results that aid recruiting and retention. For the past two National Hunt racing seasons Troopers have been supported with jockey kit.

These payments are now made in full at the start of each financial year, and quarterly audit returns are made based on Ministry of Defence accounting practice. Our Band is also eligible for Royal Corps of Army Music support.

Heritage

2022 marked the 40th anniversary of the Hyde Park Bombing. Its memorial and other Household Cavalry monuments are maintained by the Foundation and both Regimental Associations.

ACHIEVEMENTS FOR THE YEAR (continued)

Heritage (continued)

"Best of both Worlds: Operational and Ceremonial", a photographic project by Ripley neared completion; these photographs will be sold to support the Household Cavalry Foundation.

"The Household Cavalry At War. The Story of The Second Household Cavalry Regiment in World War 2" by Roden Orde was re-published by Pen & Sword before Christmas 2022. This project was entirely funded by the generosity of serving and retired Household Cavalrymen. A linked Battlefield Tour map-pack is being prepared.

The Serving Officers' Trust (part of the Foundation since 2016) has begun to rationalise and preserve its pictures, silver and albums, and is grateful for support from retired officers and their families. Christie's catalogue of 2010 is being updated. The Foundation has offered similar property conservation support to both Warrant Officers and Non-Commissioned Officers' Messes.

The Household Cavalry Foundation bought a painting of the most recent Birthday Parade at Windsor Castle by Rob Pointon who was our Museum's Artist-in-Residence 2020-2022.

The Foundation has one of five annual £5,000 payments to make to The Guards' Chapel Organ Restoration Fund. These annual payments match those paid by all the five Foot Guard regiments. Equal repayments to regiments will be made if this Restoration Fund exceeds its target.

Horses

This year's fund was given to our Mounted Regiment for equipment not provided by the Ministry of Defence. Key links remain with the Defence Animal Centre, World Horse Welfare, the Stirling Trust, the Horse Trust and Raystede Horse Sanctuary.

Finance and administration

- ◆ The charity's two staff remain one full-time Director, and one part-time Finance Administrator.
- ◆ Annual reviews ensure the Foundation's audit, banking and insurance costs remain competitive.
- ◆ Gift Aid is applied whenever possible.
- ◆ The majority of The One Day's Pay Scheme (paid voluntarily by serving officers and soldiers) is paid to The Life Guards' and The Blues & Royals' Regimental Associations.
- ◆ The fundraising process for the charity and both Regimental Associations remains user-friendly and easy: entry fees and kit are subsidised. Serving soldiers apply via their Chain-of-Command, and Veterans either directly or via the Home HQ of their Regimental Associations.

ACHIEVEMENTS FOR THE YEAR (continued)

Finance and administration (continued)

- ◆ All retail activities remain coordinated by the Household Cavalry Museum's shop. The only exceptions are some specific uniform items supplied by Quartermasters, and cards and diaries marketed by Home Headquarters Household Cavalry.
- ◆ Only The Life Guards' Regimental Association remains outside the charity's investment portfolio, but it is included in all relevant welfare case considerations.
- ◆ The Household Cavalry Foundation as well as The Life Guards' and The Blues & Royals' Regimental Associations all pay similar annual amounts on welfare.

FINANCIAL REVIEW

Results for the year and financial position

Total income for the year amounted to £580,604 (2022 – £433,152). The increase was largely driven by a strong year for fundraising, enhanced by a small number of signature events. Expenditure totalled £513,730 (2022 – £439,114), due to increased grants awarded during the year of £225,689 (2022 – £216,989) and an increase in expenditure on raising funds £140,047 (2022 – £84,423), £19,268 (2022 – £20,483) being in respect to investment manager's fees and the balance generating donations of £183,062 (2022 – £190,591) and income from events of £209,385 (2022 – £42,819). Net realised and unrealised investment losses for the year totalled £253,483 (2022 – gains £190,815).

Therefore, the net movement in funds for the year was a decrease of £186,609 (2022 – increase £184,853).

Total funds at 31 March 2023 amounted to £4,248,176 (2022 – £4,434,785) of which £2,188,255 were restricted (2022 – £2,322,223) and £2,059,921 were unrestricted or general funds (2022 – £2,112,562). Included within unrestricted funds is a designated fund of £180,000 (2022 – £150,000) which has been set aside to help towards the cost of the next Standards Parade where the Monarch, as Colonel in Chief of the Household Cavalry, will present new Standards. The Parade is anticipated to take place in 2024. Free reserves at 31 March 2023 therefore amounted to £1,879,921 (2022 – £1,962,562).

Investment policy

The portfolio has benefited from the recovery of global stock markets following the onset of the pandemic. The charity's investments are managed by professional investment managers who were reviewed formally during the year. There are no restrictions on the charity's power to invest.

The investment strategy is set by the trustees with advice from their investment managers. The strategy takes into account the charity's income requirements for the year, the appropriate risk profile and the investment managers' view of the market prospects in the medium term.

FINANCIAL REVIEW (continued)

Investment policy (continued)

The policy is to maximise total return through a diversified portfolio whilst providing a level of income as advised by the trustees from time to time. The performance of the portfolios and the charity's investment strategy are reviewed by the trustees whose representatives meet with the investment managers every six months.

Included within investments are monies advanced to the charity by the Household Cavalry and its associated funds. Income and gains (or losses) accruing from these monies are added (or deducted) from these funds and the balances due are reflected within the creditor figures in the attached financial statements.

Reserves policy

It is the trustees' intention to build up sufficient reserves within the charity, through fundraising initiatives and returns on investments, in order to meet liabilities as they fall due and to enable the continued development of the charity's objectives to support the Household Cavalry.

The charity generates income largely through fundraising and investments and, therefore, it is subject to fluctuation from year to year. As a result, the Foundation has a Reserves' policy that no less than six months of costs are typically to be held as a cash reserve, to provide protection against such fluctuations and enable it to continue operating in all circumstances and following all eventualities, including any significant unexpected fall in income. At times it may hold significantly more cash if there are known future commitments and if there is a wider concern about prevailing market conditions. It is to be noted that the cash reserve is also influenced by the special costs of the future Standards' Parade.

The reserves policy is, and will continue to be, reviewed annually by the trustees. The total value of free reserves at 31 March 2023 of £1,879,921 (2022 – £1,962,562) is in excess of this policy at the current time. The trustees are conscious of the fact that income generation in the current climate is difficult, yet the need for the charity's support remains as high as ever. Therefore, for the time being the trustees consider the charity's free reserves to be adequate but not excessive and at a level appropriate to cover the charity's commitments and guard against any reasonably foreseeable downturn in income.

FUNDRAISING POLICY

The charity is committed to following the Code of Fundraising Practice and the fundraising promise as administered by the Fundraising Regulator. HCF raises funds in four main ways:

- ◆ From its investment portfolio, as administered by professional investment managers;
- ◆ Donations from individuals;
- ◆ Holding occasional fundraising events; and
- ◆ Through applications to grant-giving trusts.

FUNDRAISING POLICY (continued)

The charity does not routinely make direct approaches to the general public for fundraising purposes. Contact with individual donors is usually at their instigation but occasionally the charity does approach those already engaged with the charity.

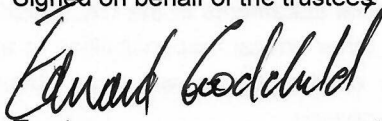
The charity occasionally engages third party fund raisers to approach individuals on its behalf. Where this occurs, contracts are drawn up with a clear and specific remit and the charity closely monitors any fundraising activity undertaken on its behalf.

From time-to-time, individuals may independently undertake to raise funds on our behalf, for example sponsored sports activities. Such activities are undertaken independently of the HCF. The charity has not received any complaints about its fundraising activity during the year.

FUTURE PLANS


The charity is planning a period of consolidation and re-invigoration post-Pandemic and after withdrawal from Afghanistan, especially given the long-identified risk of a possible increase in latent PTSD. It will focus on adapting a proven fundraising process of carefully targeted events and new and extant donors. This will exploit suitably innovative opportunities such as more cooperation with similar mutually supporting charities as exemplified by annual support for our operational casualty and world Para Bobsleigh champion Corie Mapp who has been selected to join a re-established Sitting Volleyball Team GB to compete in the next Paralympics in 2024.

Signed on behalf of the trustees


Trustee

EDJ Goodchild, Esq.

Approved on:


14 December 2023

Independent auditor's report to the members of the Household Cavalry Foundation

Opinion

We have audited the financial statements of the Household Cavalry Foundation (the 'charitable company') for the year ended 31 March 2023 which comprise the statement of financial activities, the balance sheet, and statement of cash flows, the principal accounting policies and the notes to the financial statements. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- ◆ give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its income and expenditure for the year then ended;
- ◆ have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- ◆ have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report and financial statements, other than the financial statements and our auditor's report thereon.

Other information (continued)

The trustees are responsible for the other information contained within the annual report and financial statements.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- ◆ the information given in the trustees' report, which is also the directors' report for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- ◆ the trustees' report, which is also the directors' report for the purposes of company law, has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- ◆ adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- ◆ the financial statements are not in agreement with the accounting records and returns; or
- ◆ certain disclosures of trustees' remuneration specified by law are not made; or
- ◆ we have not received all the information and explanations we require for our audit; or
- ◆ the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing risks the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- ◆ the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations; and
- ◆ we obtained an understanding of the legal and regulatory frameworks that are applicable to the charity and determined that the most significant frameworks which are directly relevant to specific assertions in the financial statements are those that relate to the reporting framework (Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and the Companies Act 2006) and those that relate to the Code of Fundraising Practice issued by the Fundraising Regulator.

Independent auditor's report 31 March 2023

Auditor's responsibilities for the audit of the financial statements (continued)

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- ◆ making enquiries of management as to their knowledge of actual, suspected and alleged fraud; and
- ◆ considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- ◆ performed analytical procedures to identify any unusual or unexpected relationships;
- ◆ performed substantive testing of expenditure including the authorisation thereof;
- ◆ tested journals to identify unusual transactions; and
- ◆ assessed whether the judgements and the assumptions made in determining the probability of the receipt of legacy income and the value of the listed investments payable to other organisations on demand were indicative of potential bias

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- ◆ review of the minutes of meetings of those charged with governance; and
- ◆ enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the trustees and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Independent auditor's report 31 March 2023

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Shachi Blakemore (Senior Statutory Auditor)
For and on behalf of Buzzacott LLP, Statutory Auditor
130 Wood Street
London
EC2V 6DL
Date: 15 December 2023

Statement of financial activities Year to 31 March 2023
(Including an income and expenditure account)

	Notes	Un- restricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Un- restricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Income and expenditure							
Income from:							
Donations and legacies	1	393,382	41,972	435,354	203,163	70,989	274,152
Investments and interest receivable	2	76,919	68,331	145,250	82,455	76,545	159,000
Total income		470,301	110,303	580,604	285,618	147,534	433,152
Expenditure on:							
Raising funds	3	130,768	9,279	140,047	74,541	9,882	84,423
Charitable activities							
. Assisting service personnel and dependants	4	258,108	115,575	373,683	281,995	72,696	354,691
Total expenditure		388,876	124,854	513,730	356,536	82,578	439,114
Net income (expenditure) before investment gains (losses)		81,425	(14,551)	66,874	(70,918)	64,956	(5,962)
Net (losses) gains on investments		(132,066)	(121,417)	(253,483)	100,209	90,606	190,815
Net (expenditure) income for the year		(50,641)	(135,968)	(186,609)	29,291	155,562	184,853
Transfers between funds	13	(2,000)	2,000	-	(2,000)	2,000	—
Net movement in funds		(52,641)	(133,968)	(186,609)	27,291	157,562	184,853
Fund balances at 1 April		2,112,562	2,322,223	4,434,785	2,085,271	2,164,661	4,249,932
Fund balances at 31 March		2,059,921	2,188,255	4,248,176	2,112,562	2,322,223	4,434,785

The charity has no recognised gains or losses other than those shown above. All the above results were derived from continuing operations.

Balance sheet 31 March 2023

		2023 £	2023 £	2022 £	2022 £
Fixed assets					
Investments	10		6,730,140		7,060,899
Current assets					
Debtors	11	103,474		54,883	
Cash at bank and in hand		<u>458,646</u>		<u>467,223</u>	
		562,120		522,106	
Liabilities					
Creditors: amounts falling due within one year	12	<u>(3,044,084)</u>		<u>(3,148,220)</u>	
Net current liabilities			<u>(2,472,664)</u>		<u>(2,626,114)</u>
Total assets less current liabilities			<u>4,248,176</u>		<u>4,434,785</u>
Total net assets			<u>4,248,176</u>		<u>4,434,785</u>
Represented by:					
The funds of the charity:					
Restricted funds	13		2,188,255		2,322,223
Unrestricted funds					
- General funds			1,879,921		1,962,562
- Designated funds	14		<u>180,000</u>		<u>150,000</u>
			<u>4,248,176</u>		<u>4,434,785</u>

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and with the Financial Reporting Standard 102.

Approved by the trustees
and signed on their behalf by:



Trustee

EDJ Goodchild, Esq.

Approved on: 14 December 2023

The Household Cavalry Foundation:

Charity Registration Number 1151869, Company Registration Number 08236363 (England and Wales)

Statement of cash flows Year to 31 March 2023

	Notes	2023 £	2022 £
Cash flows from operating activities:			
Net cash (used in) operating activities	A	(685)	(75,600)
Cash flows from investing activities:			
Investment income and interest received		145,250	159,000
Proceeds from the disposal of investments		29,876	2,105,413
Purchase of investments		(302,557)	(1,971,074)
Net cash (used in) provided by investing activities		(127,431)	293,339
Change in cash and cash equivalents in the year		(128,116)	217,739
Cash and cash equivalents at 1 April	B	641,538	423,799
Cash and cash equivalents at 31 March	B	513,422	641,538

Notes to the statement of cash flows for the year to 31 March

A Reconciliation of net movement in funds to net cash provided by (used in) operating activities

	2023 £	2022 £
Net movement in funds (as per the statement of financial activities)	(186,609)	184,853
Adjustments for:		
Losses (gains) on investments	483,901	(306,865)
Investment income and interest receivable	(145,250)	(159,000)
(Increase) decrease in debtors	(48,591)	5,605
(Decrease) increase in creditors	(104,136)	199,807
Net cash (used in) operating activities	(685)	(75,600)

B Analysis of changes in net debt

	2022 £	Cash flows £	2023 £
Cash at bank and in hand	467,223	(8,577)	458,646
Cash held by investment managers	174,315	(119,539)	54,776
Total cash and cash equivalents	641,538	(128,116)	513,422

Principal accounting policies 31 March 2023

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are laid out below.

Basis of preparation

These financial statements have been prepared for the year to 31 March 2023 with comparative information provided in respect to the year to 31 March 2022.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policies below or the notes to these financial statements.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The charity constitutes a public benefit entity as defined by FRS 102.

The financial statements are presented in sterling and are rounded to the nearest pound.

Critical accounting estimates and areas of judgement

Preparation of the financial statements requires the trustees to make significant judgements and estimates.

The principal areas in the financial statements where these judgements and estimates have been made relate to:

- ◆ the allocation of support costs between expenditure headings;
- ◆ determining the value of listed investments held on behalf of associated Household Cavalry organisations;
- ◆ assessing the probability of the receipt of legacy income; and
- ◆ estimating future income and expenditure flows for the purpose of assessing going concern.

Assessment of going concern

The trustees have assessed whether the use of the going concern assumption is appropriate in preparing these financial statements. The trustees have made this assessment in respect to a period of one year from the date of approval of these financial statements.

Assessment of going concern (continued)

The trustees of the charity have concluded that there are no material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees are of the opinion that the charity will have sufficient resources to meet its liabilities as they fall due. The key areas of judgement that affect items in the financial statements are detailed above. With regard to the next accounting period, the year ending 31 March 2024, the most significant areas that affect the carrying value of the assets held by the charity are the level of investment return and the performance of the investment markets (please see the investment policy and the risk management sections of the trustees' report for more information).

Income recognition

Income is recognised in the period in which the charity has entitlement to the income, the amount of income can be measured reliably and it is probable that the income will be received.

Income comprises transfers from other registered charities, donations and legacies, income from fundraising events and investment income and interest receivable.

Donations and transfers from other registered charities amounting to donations are recognised when the charity has confirmation of both the amount and settlement date. In the event of donations pledged but not received, the amount is accrued for where the receipt is considered probable. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity, and it is probable that those conditions will be fulfilled in the reporting period.

In accordance with the Charities SORP FRS 102 volunteer time is not recognised.

Legacies are included in the statement of financial activities when the charity is entitled to the legacy, the executors have established that there are sufficient surplus assets in the estate to pay the legacy, and any conditions attached to the legacy are within the control of the charity.

Entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, but the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material. In the event that the gift is in the form of an asset other than cash or a financial asset traded on a recognised stock exchange, recognition is subject to the value of the gift being reliably measurable with a degree of reasonable accuracy and the title of the asset having being transferred to the charity.

Income recognition (continued)

Income from fundraising events is measured at fair value and accounted for on an accruals basis.

Investment income comprising dividends and similar income from listed investments is recognised once the dividend has been declared and notification has been received of the dividend due.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Expenditure recognition

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis and comprises:

- ◆ Expenditure on raising funds, including all expenditure associated with raising funds for the charity by way of donations or fundraising events together with investment management fees.
- ◆ Expenditure on charitable activities including all direct and indirect costs in relation to assisting service personnel and their dependants. Such expenditure includes the provision of donations and grants to service personnel and/or their dependants. These grants and donations are made where the trustees consider there is real need following a review of the details of each particular case and comprise single year payments rather than multi-year grants. Grants payable are included in the statement of financial activities when approved and when the intended recipient has either received the funds or been informed of the decision to make the grant and has satisfied all performance conditions. Grants approved but not paid at the end of the financial year are accrued. Grants where the beneficiary has not been informed or has to fulfil performance conditions before the grant is released are not accrued for but are disclosed as financial commitments in the notes to the financial statements.

All expenditure is stated inclusive of irrecoverable VAT.

Allocation of support and governance costs

Support costs represent indirect charitable expenditure. In order to carry out the primary purposes of the charity it is necessary to provide support in the form of financial procedures, provision of office services and equipment, and general administration.

Governance costs comprise the costs involving the public accountability of the charity (including audit costs) and costs in respect to its compliance with regulation and good practice. Governance costs are included as a specific category within support costs.

Allocation of support and governance costs (continued)

Both support and governance costs are allocated to the cost of assisting service personnel and their dependants.

Heritage assets

Certain assets owned by the charity meet the definition of heritage assets in the Charities SORP FRS 102 and are not valued for the purposes of these financial statements. Further details are provided in note 9 to these financial statements.

Investments

Listed investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price.

The charity does not acquire put options, derivatives or other complex financial instruments.

As noted above the main form of financial risk faced by the charity is that of volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or sub sectors.

Realised gains (or losses) on investment assets are calculated as the difference between disposal proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value at that date.

Included within investments are monies advanced to the charity by the Household Cavalry and its associated funds which are repayable on demand. Income and gains (or losses) accruing from these monies are added (or deducted) from these funds and the balances due are reflected within the creditors figures in note 12 to these financial statements.

All other realised and unrealised investment gains (or losses) are combined in the statement of financial activities and are credited (or debited) in the year in which they arise.

Debtors

Debtors are recognised at their settlement amount, less any provision for non-recoverability. Prepayments are valued at the amount prepaid. They have been discounted to the present value of the future cash receipt where such discounting is material.

Cash at bank and in hand

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition. Deposits for more than three months but less than one year have been disclosed as short term deposits.

Creditors and provisions

Creditors and provisions are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Creditors and provisions are recognised at the amount the charity anticipates it will pay to settle the debt. They have been discounted to the present value of the future cash payment where such discounting is material.

Fund accounting

The restricted funds are monies raised for, and their use restricted to, a specific purpose, or donations subject to donor imposed conditions.

Designated funds comprise monies set aside out of unrestricted general funds for specific future purposes or projects.

General funds represent monies which are freely available for application towards achieving any charitable purpose that falls within the charity's charitable objects.

1 Income from: Donations and legacies

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2021 2£
Donations	141,090	41,972	183,062	116,502	70,989	187,491
Legacies	—	—	—	3,100	—	3,100
Income from events	208,885	—	208,885	42,819	—	42,819
The Day's Pay Scheme	43,407	—	43,407	40,742	—	40,742
Total funds	393,382	41,972	435,354	203,163	70,989	274,152

The income from events represents donations received at events that were organised by third parties and held on behalf of the Household Cavalry Foundation.

The Day's Pay Scheme is a voluntary payroll giving scheme where participating members of the Household Cavalry Regiments contribute one day's pay per month to the charity.

2 Income from: Investment income and interest receivable

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Investment income	74,586	68,241	142,827	82,413	76,543	158,956
Interest receivable	2,333	90	2,423	42	2	44
Total funds	76,919	68,331	145,250	82,455	76,545	159,000

3 Expenditure on: Raising funds

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Staff costs	24,201	—	24,201	23,371	—	23,371
Events and fundraising costs	71,998	—	71,998	26,704	—	26,704
Website costs	1,532	—	1,532	781	—	781
Investment management fees	9,989	9,279	19,268	10,601	9,882	20,483
UK entertainment	23,048	—	23,048	13,084	—	13,084
Total funds	130,768	9,279	140,047	74,541	9,882	84,423

4 Expenditure on: Assisting service personnel and their dependants

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Grants and donations	121,226	104,463	225,689	154,731	62,258	216,989
Staff costs and honoraria	71,058	—	71,058	67,417	—	67,417
Promotion of military efficiency	12,920	—	12,920	12,484	—	12,484
Accountancy	10,004	—	10,004	10,533	—	10,533
Publishing costs – The Household Cavalry Journal	19,060	—	19,060	18,639	—	18,639
Website development	1,532	—	1,532	781	—	781
Professional fees	106	—	106	1,916	—	1,916
Office and administration costs	1,711	—	1,711	1,689	—	1,689
Insurance	—	11,112	11,112	—	10,438	10,438
Governance costs: auditor's remuneration	11,994	—	11,994	8,628	—	8,628
Other costs	8,497	—	8,497	5,177	—	5,177
Total funds	258,108	115,575	373,683	281,995	72,696	354,691

5 Net movement in funds

This is stated after charging

	2023 £	2022 £
Staff costs, excluding honoraria (note 6)	72,604	70,113
Auditor's remuneration		
· Current year	11,580	7,092
· Non-audit services	600	1,536

6 Staff costs

Staff costs, excluding honoraria, are as follows:

	Total funds 2023 £	Total funds 2022 £
Wages and salaries	56,440	54,060
Social security costs	1,392	1,794
Employer's pension contribution	1,852	1,775
	59,684	57,629
Contribution in respect to Regimental Adjutant	12,920	12,484
	72,604	70,113

The average number of employees during the year was:

	2023 No.	2022 No.
	2	2

6 Staff costs (continued)

No employee earned more than £60,000 per annum during the year, including taxable benefits but excluding pension contributions (2022 – none).

7 Trustees' expenses and remuneration and transactions with trustees

The key management personnel of the charity in charge of directing and controlling, running and operating the charity on a day to day basis comprise the trustees and the Director.

The total cost to the charity of employing key management was £56,024 (2022 – £53,290).

One trustee was reimbursed travel and subsistence expenses during the year (2022 – none).

8 Taxation

Household Cavalry Foundation is a registered charity and, therefore, is not liable to income tax or corporation tax on income or gains derived from its charitable activities, as they fall within the various exemptions available to registered charities.

9 Heritage assets

The charity has title to a number of unique artefacts including silverware and paintings which form part of the heritage of the Household Cavalry and the nation generally and which the charity intends to preserve for the enjoyment of future generations.

One of the principal objectives of the charity is *"to advance the education of the public and of members and former members of the Household Cavalry in the history, heritage, traditions of the military accomplishments of the Household Cavalry including without limitation by supporting a museum or museums, archives and collections"*. As such, the assets meet the definition of heritage assets in the Charities SORP FRS 102 and are not valued for the purposes of these financial statements. It is not possible to place any meaningful valuation on the collection for the purposes of these financial statements and details of specific items are not given for security reasons.

10 Investments

	Total funds 2023 £	Total funds 2022 £
Listed investments		
Market value as at 1 April	6,886,584	6,714,058
Additions at cost	302,557	1,971,074
Disposals at opening market value (proceeds £29,876; gains £2,850)	(27,026)	(2,095,726)
Net unrealised investment (losses) gains	(486,751)	297,178
Market value as at 31 March	6,675,364	6,886,584
Cash held for reinvestment	54,776	174,315
	6,730,140	7,060,899
Historical cost of listed investments as at 31 March	6,852,622	6,582,055

10 Investments (continued)

At 31 March 2023 listed investments comprised the following:

	Total funds 2023 £	Total funds 2022 £
Diversified Investment funds	2,462,037	2,427,200
Unitised funds	4,127,941	4,361,960
Alternatives	85,386	97,424
Total	6,675,364	6,886,584

All listed investments were dealt in on a recognised stock exchange.

At 31 March 2023, listed investments included investments with a market value of £2,947,154 (2022 – £3,018,323) representing amounts due to the Household Cavalry regiments and associated funds (note 12). Included within these investments are total net unrealised losses of £486,751 and realised gains of £2,850 which arose during the year ended 31 March 2023. Those losses and gains which relate to the investments which represent part of the amount due to the Household Cavalry regiments and associated funds are not reflected through the statement of financial activities.

The following individual investment holdings as at 31 March were deemed material in the context of the market value of the portfolio as at that date:

Holding	2023 Market Value £	2023 Percentage %
Cazenove Charity Multi-Asset Fund	4,127,941	61.8%
Waverton Charity Growth and Income Fund	2,462,037	36.9%

Holding	2022 Market Value £	2022 Percentage %
Cazenove Charity Multi-Asset Fund	4,361,960	63.3%
Waverton Charity Growth and Income Fund	2,427,200	35.2%

11 Debtors

	Total funds 2023 £	Total funds 2022 £
Other debtors	20,990	4,850
Accrued investment income	57,103	49,422
Other accrued income	24,751	—
Prepayments	630	611
	103,474	54,883

12 Creditors: amounts falling due within one year

	Total funds 2023 £	Total funds 2022 £
Amounts due to the Household Cavalry Regiments and associated funds (see below)		
. Listed investments	2,947,154	3,018,323
. Investment income payable	6,266	47,858
Grants payable	5,000	5,000
Accruals	57,664	58,516
Social security and other taxes	10,000	—
Deferred income	18,000	18,523
	3,044,084	3,148,220

Included above are monies advanced to the charity by the Household Cavalry Regiments and associated funds. Income and gains (or losses) accruing from these monies are added (or deducted) from these funds and the balances due are reflected in the creditors figures above. At 31 March, the amounts owed were as follows:

	2023 £	2022 £
Listed investments		
The Blues and Royals Association	1,388,738	1,413,377
Oliver Montague Fund	1,286,909	1,309,741
Household Cavalry Regiment (Bulford Camp, Salisbury Plain)	138,497	153,047
Household Cavalry Mounted Regiment (Knightsbridge)	133,010	142,158
	2,947,154	3,018,323
Investment income payable		
The Blues and Royals Association	3,252	24,840
Oliver Montague Fund	3,014	23,018
	6,266	47,858

12 Creditors: amounts falling due within one year (continued)

Deferred income primarily relates to monies received in advance of an event taking place following the year end:

	2023 £	2022 £
At 1 April	18,523	17,000
Amount released to income from charitable activities	(18,523)	(17,000)
Amount deferred in year	18,000	18,523
At 31 March	18,000	18,523

13 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trusts to be applied for specific purpose.

	Operational Casualties Fund 2023 £	Children's Fund 2023 £	Serving Officers Trust Fund 2023 £	Total 2023 £
Year ended 31 March 2023				
At 1 April 2022	1,765,583	122,623	434,017	2,322,223
Income	87,494	3,964	18,845	110,303
Expenditure	(72,781)	(26,468)	(25,605)	(124,854)
Net investment losses	(101,419)	(3,487)	(16,511)	(121,417)
Transfer from unrestricted funds	-	2,000	-	2,000
At 31 March 2023	1,678,877	98,632	410,746	2,188,255

	Operational Casualties Fund 2022 £	Children's Fund 2022 £	Serving Officers Trust Fund 2022 £	Total 2022 £
Year ended 31 March 2022				
At 1 April 2021	1,634,876	114,138	415,647	2,164,661
Income	105,035	4,190	38,309	147,534
Expenditure	(49,278)	(282)	(33,018)	(82,578)
Net investment gains	74,950	2,577	13,079	90,606
Transfer from unrestricted funds	—	2,000	—	2,000
At 31 March 2022	1,765,583	122,623	434,017	2,322,223

Operational Casualties Fund

The Operational Casualties Fund is used to alleviate hardship of injured Household Cavalry service personnel and their families.

13 Restricted funds (continued)

Children's Fund

The Children's Fund is used to provide money to children of deceased Household Cavalry personnel who have died during conflict. Donations are made each year by each of the Regimental Associations and an amount equal to those donations is transferred from unrestricted to restricted funds by the charity.

Serving Officers Trust Fund

The Serving Officers Trust Fund is used to promote the efficiency of the Household Cavalry by fostering and preserving traditions and increasing the efficiency of its serving officers by making provision for participation in a wide range of sports, purchasing learned periodicals, paying educational fees, assisting with purchase of items of uniform and paying for refurbishment, acquisition and insurance of regimental property.

14 Designated funds

The trustees have set aside or designated certain monies for specific purposes as follows.

	1 April 2022 £	New design- ations £	Utilised £	31 March 2023 £
Standards Parade Fund	150,000	30,000	—	180,000

	1 April 2021 £	New design- ations £	Utilised £	31 March 2022 £
Standards Parade Fund	120,000	30,000	—	150,000

The Standards' Parade Fund comprises monies set aside to help towards the cost of the next Standards' Parade where the Monarch, as Colonel in Chief of the Household Cavalry, will present new Standards. The Parade is anticipated to take place in 2024.

15 Analysis of net assets between funds

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total Funds 2023 £	Unrestricted funds 2022 £	Restricted funds 2022 £	Total Funds 2022 £
Fund balances at 31 March 2023 are represented by:						
Investments	4,906,642	1,823,498	6,730,140	5,111,175	1,949,724	7,060,899
Net current (liabilities) assets	(2,846,721)	364,757	(2,481,964)	(2,998,613)	372,499	(2,626,114)
Total net assets	2,059,921	2,188,255	4,248,176	2,112,562	2,322,223	4,434,785

	Total 2023 £	Total 2022 £
Unrealised gains included above		
On investment assets	(177,257)	304,531
Reconciliation of movements in unrealised (losses) gains:		
Total unrealised gains at 1 April	304,531	128,603
Movement in respect of disposals in the year	4,963	(121,250)
Net (losses) gains arising on revaluations in the year	(486,751)	297,178
Total unrealised (losses) gains at 31 March	(177,257)	304,531

The total unrealised gains as at 31 March 2023 constitute movements on the revaluation of listed investments.

16 Related parties

Two trustees are serving Household Cavalryman (2022 – one trustee was a serving member) and so may have benefitted indirectly from grants made during both 2023 and 2022.

One trustee was reimbursed minor travel and subsistence expenses totalling £334 (2022 – no trustees).

The trustees who are serving members of the Household Cavalry contributed to the Day's Pay Scheme, which made payments to the charity during the year.

Four trustees (2022 – one trustee) contributed donations to the Household Cavalry Serving Officers' Trust fund during the year amounting to £200 (2022 – £50).