

AKO FOUNDATION

England & Wales · Charity number 1151815

Details

Status	Registered
Legal form	Charitable company
Company number	08385711
Registered	2013-04-29
Register	View on the Charity Commission register

Contact

Address	One Newman Street London W1T 1PB
Phone	02070702400
Email	enquiries@akofoundation.org
Website	www.akofoundation.org

Activities

Objects: THE OBJECTS OF THE CHARITY ARE:(A) THE ADVANCEMENT OF EDUCATION; (B) THE ADVANCEMENT OF THE ARTS, CULTURE, HERITAGE AND SCIENCE; AND(C) ALL OTHER CHARITABLE PURPOSES FOR THE BENEFIT OF THE PUBLIC.CHARITABLE PURPOSE HAS THE MEANING PRESCRIBED BY THE CHARITIES ACT.

Activities: The Foundation's main activity is to make grants to UK charities and for charitable purposes elsewhere in the world. The priority areas for its grants are initiatives and projects which improve education, promote the arts and combat the climate emergency. The Foundation does not seek applications for grants and will not make grants in response to unsolicited applications received.

Classification

- **How:** Makes Grants To Organisations
- **What:** General Charitable Purposes, Education/training, Arts/culture/heritage/science
- **Who:** Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- Denmark
- Ethiopia
- Ghana
- India
- Italy
- Liberia
- Netherlands
- Norway
- Sri Lanka
- Ukraine
- United States
- Throughout England

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£119,980,000	£75,743,000	£1,267,236,000	1
2023-12-31	£117,443,000	£46,747,000	£1,178,071,000	1
2022-12-31	£79,111,000	£34,800,000	£1,074,296,000	1
2021-12-31	£268,458,000	£41,123,000	£1,071,662,000	1
2020-12-31	£439,773,000	£23,628,000	£650,635,000	1

Trustees

Name	Role	Appointed
David Matthew Woodburn		2013-03-05
HENRIK PREBEN SYSE		2013-03-05
Sally Morven Procopis		2020-02-28

AKO FOUNDATION

England & Wales - Charity number 1151815

Accounts



AKO Foundation

Report and Financial Statements

31 December 2024



AKO Foundation

AKO Foundation

Report and Financial Statements

31 December 2024

Trustees

The trustees, who were also directors under company law, who served during the year and up to the date of this report were as follows:

S Procopis
H Syse
D Woodburn

Senior Management Personnel

P Lawford; Chief Executive Officer

Auditor

Sayer Vincent LLP
Chartered accountants and statutory auditor
110 Golden Lane
London, EC1Y 0TG

Bankers

Handelsbanken plc
5 Welbeck Street
London, W1G9YQ

Santander UK plc.
Santander Corporate & Commercial Banking
2nd Floor, Santander House
100 Ludgate Hill
London, EC4M 7RE

Registered Office

One Newman Street
London, W1T 1PB

Registered Company No: 08385711
Registered Charity No: 1151815

www.akofoundation.org

About the AKO Foundation

During the year the Foundation continued to make grants to charities and charitable projects within its three priority areas – to improve education and the wellbeing of young people, to promote the arts, and to combat the climate emergency. While continuing to help to start up, or to be the catalyst for, new charitable projects which otherwise might not be realised, the Foundation is also willing, where appropriate, to offer unrestricted support, recognising the need among its beneficiaries for financial flexibility. Mirroring the long-term thinking and investment strategy of AKO Capital, the Foundation aims to be a significant and reliable partner to its beneficiaries, and generally seeks multi-year relationships with them.

The Foundation takes pride in the leanness of its administration, which results in fast decision-making, and in the greatest possible proportion of its resources being available to support beneficiaries. Our vision is to be recognised as a cost-effective and fast-moving organisation that stands out for its responsiveness as well as for the quality of the projects and causes supported.

The Foundation adopts a proactive approach to grant-making; accordingly, it does not seek applications for grants, nor does it make grants in response to unsolicited applications.

The Trustees re-iterate their gratitude for the past generosity of the founder and Settlor of the Foundation, Nicolai Tangen, particularly with regard to the arrangements made following his (and Katja Tangen's) departure from the Board upon Nicolai's appointment as Chief Executive Officer of the Norwegian sovereign wealth fund. This has allowed the Foundation to sustain the significant level of grant-making of the last few years; towards the end of 2024, the Foundation's 12th year of existence, the cumulative amount of new grants approved exceeded £300 million.

The Foundation's work is summarised in the pages that follow. In each of our major grant-making categories, we highlight a small selection of both new and existing beneficiaries. A full list of grants made during the year appears in Note [6] to the Financial Statements.

Education

The Foundation believes that education is the key to a successful future both for individuals and for societies as a whole, and thus supports educational projects in both developing and developed regions of the world.

Developing Countries

The Foundation's approach is not to select specific countries in which to operate; rather, it supports trusted partners in their work, enabling them to use their local knowledge, expertise, and networks to judge where an intervention will have the greatest, or most widespread, impact. A number of large-scale studies have demonstrated the substantial positive social, economic and environmental impacts of giving girls, who would otherwise be disadvantaged or excluded, access to a good education; the Trustees therefore have a particular interest in this area.



Strømme Foundation (*Credit: Gro Robstad*)



Educate Girls

Educate Girls

AKO Foundation support since 2019

Educate Girls works with the government, community and village-based volunteers to ensure that every girl in the remotest parts of India is enrolled in school. Millions of school-age girls in India are denied their right to education – nearly all due to their gender. In response, Educate Girls has adopted a grassroots approach to improve access to and quality of education for almost 2 million children since it was founded. This involves implementing a comprehensive remedial and life skills curriculum to improve learning outcomes and strengthening the school governance system and its infrastructure to ensure the sustainability of improved enrolment figures.

The Foundation has collaborated with other prominent philanthropists in a joint funding initiative which aims to transform the educational landscape for millions of deserving girls in India.

Norwegian Refugee Council

AKO Foundation support new in 2024

The Norwegian Refugee Council (NRC) is an independent humanitarian organisation that supports and protects displaced people. It has long experience in providing access to education for crisis-affected communities, and can also rely on links with state governments, local NGOs and the communities themselves.

In Nigeria, where NRC has been present since 2015, there are estimated to be 20m children and adolescents who are not in any kind of formal education, thereby severely limiting their chances of escaping poverty and securing meaningful employment. In 2024 the AKO Foundation made a grant to support NRC's efforts to address the educational needs of displaced youth in two provinces in northern Nigeria, Borno and Adamawa.

The NRC is targeting young people across a wide age spectrum, school-age children (3-17 years old) and youth (15-24 years old), with the dual aim of increasing their access to education, and the ability of these young people to adapt to climate change. NRC offers technical and vocational education and training (TVET) in addition to digitised learning and climate resilience initiatives. The NRC will also link graduates from its TVET courses with potential employment opportunities, as well as offering business support grants for those students seeking to establish a small business with an environmental focus.

Strømme Foundation

AKO Foundation support since 2013

Strømme Foundation (Strømmestiftelsen) is a Norwegian development organisation that uses education to pursue its mission of creating a world free from poverty. Its approach is holistic; in its support for children, adolescents and their families within selected communities, Strømme invariably works with and through local delivery partners, thereby strengthening sustainability and maximising impact.

The Foundation supports a number of strands of Strømme's work, including:

Educational work in Uganda

Strømme supports self-sustaining Early Childhood Care and Education centres through collaborations with local communities and governments. Another element of Strømme's work in this region is its adolescent empowerment programme, Bonga, which strives to restore self-esteem, dignity and offer a second chance to out-of-school illiterate adolescent girls and boys (13- 19 years) through the teaching of life and vocational skills.

Educational work in Burkina Faso

Burkina Faso faces many developmental challenges, particularly around education where primary school enrolment is one of the lowest in Africa. In Burkina Faso, the Foundation supports Strømme's 'Speed School' which is an accelerated learning programme that provides a second chance education for out-of-school children and youth.

Nepal

In Nepal, access to quality education is closely linked to poverty, gender, ethnicity and caste. Girls in particular are more likely to be out of school, and the gender gap is higher still for girls from poor and disadvantaged castes and ethnic groups. The Foundation supports a number of Strømme's initiatives in Nepal, including those concerned with early childhood development, after-school programmes and work in the area of adolescent empowerment.



Strømme Foundation (Credit: Edward Kiyingi)

The UK and other developed countries

London School of Economics

AKO Foundation support since 2016

The AKO Foundation has helped to establish a programme of scholarships for master's students from under-represented backgrounds in the Department of Psychological and Behavioural Sciences. Over a three-year period, beginning in the 2024/25 academic year, the AKO Masters Scholarship will fund six full scholarships for candidates from the Global South, and 24 scholarships open to all applicants that will cover full tuition fees.

The Department of Psychological and Behavioural Sciences is focused on understanding human behaviour on an individual, group, organisational or national scale, and how using these insights can help to create a stronger, fairer and more sustainable world. The scholarships will be available across all five of the Department's MSc programmes, which provide in-depth training in areas such as how to change human behaviour in corporate and public environments, how performance and well-being can be shaped by the interface between social psychological processes and organisational systems, and how communication can affect the conduct of everyday public and private life.

A key aim of the scholarships is to bring essential and diverse voices, perspectives and experiences to the Department's cohorts of master's students. It will empower changemakers to bring important psychological and behavioural insights – as well as their unique voices and perspectives – to leadership positions around the world, with a view to addressing the imbalance of diversity in leadership that persists across all sectors.

Purposeful Ventures

AKO Foundation support new in 2024

Purposeful Ventures is a UK-based charity that supports not-for-profit initiatives that address education and social issues with the goal of creating a fairer society for young people. Purposeful Ventures funds, develops and grows not-for-profit organisations that have the potential to transform lives. Purposeful Ventures was spun out of Ark (another AKO Foundation grantee) where it had operated as the 'Ark Ventures' division. Through Purposeful Ventures, the Foundation supports a portfolio of underlying entities in the field of early-years education in the UK. Purposeful Ventures provides these organisations with financial support as well as the advice and expertise of its staff who have backgrounds in education, strategy consulting and non-profit leadership.

University of the Arts

AKO Foundation support since 2017

The University of the Arts London (UAL) is Europe's largest specialist arts and design university. It offers courses in arts, design, fashion and communication and is attended by over 19,000 students from more than 130 countries.

In 2020 the Foundation funded the creation of the AKO Storytelling Institute, with the objective of enhancing the art of storytelling, a skill instrumental in helping make sense of complex issues whilst also acting as a catalyst for change. The Storytelling Institute works at the intersection of storytelling and social change with a mission to enable storytellers and campaigners to make greater social impact through their work. The Institute now forms part of UAL's Social Purpose Group and has recently welcomed a second cohort of Storytelling Fellows.



AKO scholars studying MSc programmes within LSE's Department of Psychological and Behavioural Sciences

Arts

The Foundation has a particular interest in the visual arts, reflecting the interest and expertise of its founder, Nicolai Tangen. It seeks to develop close relationships with a limited number of partner institutions, primarily in the UK and Norway.

In particular, the Foundation has been instrumental in the first major public-private partnership in the Norwegian visual art sector, through the establishment of the new Kunstsilo Museum in Kristiansand, southern Norway; it has also financed the 'Tangen Collection' of modern Nordic works of art which is now on indefinite loan to Kunstsilo.

AKO Kunststiftelse

AKO Foundation support since 2016

AKO Kunststiftelse (AKO Art Foundation) is a Norwegian non-profit foundation whose objective is to advance the public's access to Nordic visual arts from 1900 onwards. To achieve this, AKO Kunststiftelse has built an important collection of such art (the 'Tangen Collection') for public exhibition, now on indefinite loan to the Kunstsilo Museum (see below), which has the right to use the collection free of charge.



Kunstsilo (Credit: Alan Williams)



Works of Olaf Hodne on display at the Kunstsilo *(Credit Tor Simen Ulstein)*

Kunstsilo (formerly SKMU Sørlandets Kunstmuseum)

AKO Foundation support since 2015

The SKMU Sørlandets Kunstmuseum was a regional art institution, located in Kristiansand, southern Norway, which, since its formation in 1995, collected and displayed high quality modern and contemporary art and crafts objects from the local region.

Now renamed Kunstsilo, the former SKMU took over the running of the Kunstsilo Museum upon the completion and critically acclaimed opening of the latter in 2024. The Kunstsilo Museum is now the primary venue for display of works in the Tangen Collection; it will also host a broad range of related exhibitions.

Tate

AKO Foundation support since 2015

In 2024 the Foundation made a grant to Tate in order to create an acquisition fund for indigenous art – by the Sámi and Inuit peoples – from Northern Europe. This initiative will enable Tate to dramatically transform how these communities of artists are represented within the global platform of Tate's collection and programme. It will also meaningfully progress Tate's wider institutional commitment to strengthening its representation of First Nations and Indigenous artists from around the world. In addition to the direct purchase costs, this grant may also be used to cover relevant display and conservation expenses.

The Foundation has also agreed to support the 2025 Hyundai Commission at Tate Modern, by the Norwegian Sámi artist Máret Anne Sara.

Climate

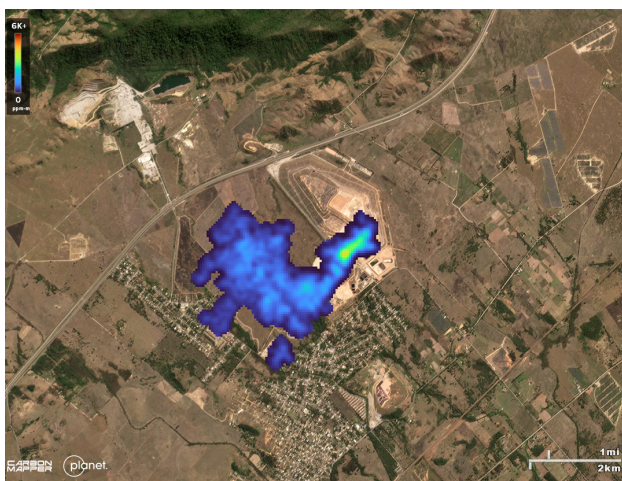
The AKO Foundation Trustees have become increasingly concerned by the effect of the changing climate on current and, especially, future generations, and on global biodiversity. Accordingly, they support charitable entities which they believe will have significant and lasting impact in this field.

Several of the Foundation's beneficiaries within this Climate category are themselves re-granting organisations. The Foundation is thereby able to benefit from their research, scale and networks, which in turn benefit, in many cases, from the experience and expertise of other major funders. The Foundation has also been able to take advantage of the knowledge and advice offered by Climate Lead (formerly the Climate Leadership Initiative).

Having developed a portfolio of beneficiaries within this field, the Trustees now focus their grant-making in three sub-categories: 'coal-to-clean', carbon disclosure, and natural solutions. Although these are widely used terms, this classification is somewhat artificial; in practice, many of these organisations work across more than one of these three sub-categories.



Chairperson for the Northern Rangelands Trust, Kenya



Seropédica landfill in Rio de Janeiro, Brazil

Carbon Mapper

AKO Foundation support new in 2024

Carbon Mapper (CM) uses satellites and related technology to detect, pinpoint, quantify and track global methane and carbon dioxide emissions, subsequently making this data available to the public. Working in partnership with NASA's Jet Propulsion Laboratory and other partners, CM launched its first satellite in August 2024. CM's objective is to provide sustained monitoring of up to 90% of methane and carbon dioxide super-emitters globally.

Studies have shown that a relatively small number of high-emission sources can have a disproportionate impact on regional methane emissions. Carbon Mapper provides more frequent monitoring to identify and address these sources which in turn leads to quicker and more efficient reduction in methane and CO₂ emissions.

European Climate Foundation

AKO Foundation support since 2020

Founded in 2008, the European Climate Foundation (ECF) is a strategic re-granter whose aims are to promote climate and energy policies that will reduce Europe's greenhouse gas emissions, and help Europe play a stronger international leadership role in mitigating climate change. ECF undertakes research, technical analysis and strategic communications, convenes partnerships between policy-makers and other representative groups, and co-ordinates high-level political and diplomatic action. ECF works with over 700 partner organisations to identify and support interventions that aid progress on the climate crisis.

The Foundation provides unrestricted support to ECF; and has also made grants to the Pooled Fund on International Energy (PIE), a re-granting entity within ECF, towards shifting both the power and steel sectors from coal to clean.

The Sunrise Project

AKO Foundation support new in 2024

The Sunrise Project (TSP) is a global network of independent organisations which seek to catalyse systemic change in the financial sector to drive finance out of fossil fuels and into clean energy as quickly as possible. Sitting at the intersection of social movements and philanthropy, TSP has developed a 'directed network' model that supports networks of people and organisations to work together to achieve large-scale change that wouldn't have been possible by individual organisations acting alone.

To achieve this, TSP analyses the economic and social systems that drive the climate crisis, designs strategies to create systemic change, and acts as a re-granter to partner organisations to jointly pursue strategic interventions to hasten the transition from fossil fuels.

Carbon Disclosure

Carbon Disclosure Project

AKO Foundation support since 2019

The Carbon Disclosure Project (CDP) is a global environmental disclosure mechanism. CDP gathers and analyses a comprehensive collection of reported environmental data, with the aim of making environmental reporting and risk management a business norm.

CDP requests information on climate risks and low carbon opportunities from the world's largest companies on behalf of over 700 financial institutions representing a quarter of all global financial assets. It has recently expanded to new areas such as biodiversity, plastics and oceans, recognising the interconnectedness of nature and the earth's systems.

Now, companies representing two-thirds of global market capitalisation – from 130 countries – disclose critical environmental data through CDP. Within two years of an investor request, companies disclosing through CDP reduce their direct emissions by 7-10%.



Duan Huachao/Courtesy TN

Natural Solutions

Conservation International

AKO Foundation support since 2020

Conservation International (CI) seeks to protect the earth's natural assets by promoting sustainable economic growth and climate resilience.

The Foundation funds a project whereby CI works with women in Kenya and South Africa to assist them in the sustainable management of their rangelands. Rangelands (grasslands, savannah and shrub lands) cover nearly half the Earth's land surface and provide livelihoods to 180 million people globally, including more than 20 million pastoralists in Africa. For certain African communities, restoration and sustainable management of this land is essential to lift them out of poverty and to provide them with water, food and jobs. In addition, rangelands play an important role in ecological processes across Africa, forming important water catchment areas in dryland countries.

The Nature Conservancy

AKO Foundation support since 2021

Working in over 80 countries and territories, The Nature Conservancy (TNC) works to protect the land and water that supports life and seeks to combat climate change through using natural resources to reduce, mitigate and offset carbon emissions.

In 2024 the Foundation made a grant towards the 'Natural Climate Solutions' strand of TNC's work. Natural climate solutions offer immediate and cost-effective ways to tackle the climate crisis while also addressing biodiversity loss and supporting human health and livelihoods. Practically, this involves improving forest management to help forest owners increase the carbon stored in their trees; reducing fertiliser use for fewer greenhouse gas emissions, and restoring coastal wetlands to sequester carbon in submerged soil. These natural solutions could contribute up to a third of the emissions reductions needed to avoid the worst impacts of climate change.

Local Projects

The Foundation is a London based charity; its founder previously lived, and the majority of the trustees do live, in north London. The founder, Nicolai Tangen, was born and brought up in Kristiansand, Norway; other Trustees also have connections to Norway.

The Foundation values these links and selectively supports charities and charitable projects in north London and in Norway that may not otherwise fit the categories described above.

Vest Agder Museum

AKO Foundation support new in 2024

The Foundation has agreed to support a capital project to create a new museum in Kristiansand, Norway. The museum will showcase aspects of Kristiansand's and the region's history, including its maritime heritage, and will make extensive use of digital and virtual reality experiences.

This project has received funding commitments from a broad coalition of public and private bodies; it is expected to get underway during 2025, with opening likely in 2028.



Vest-Agder Museum's new exhibition building in the city of Kristiansand, Norway
(Illustration: Helen & Hard Architects)

Other Initiatives

Give Back

The AKO Give Back scheme provides all AKO Capital staff with the opportunity to nominate a charity to receive a grant from the Foundation. As well as nominating charities, the staff collectively determine the recipients of larger grants. A committee of staff members selects a short list of the nominated charities, and all staff then vote on the allocation of a pool that in 2024 amounted to some £900,000.

Two of the largest grants in 2024 were made to the following recipients.

Heart of Kent Hospice

The Heart of Kent Hospice provides free specialist care and support to adults who have a terminal illness as well as to their families, friends and carers. Every year this charity supports thousands of people, not just at the Hospice building in Aylesford, but also in their own homes and residential homes. The Hospice works to help people to live as fully and as well as possible for the rest of their lives, and to ensure that their final days are comfortable and peaceful, wherever they choose to be.

National Deaf Children's Society

The National Deaf Children's Society (NDCS) is a charity dedicated to creating a world without barriers for every deaf child. NDCS provides expert support on childhood deafness, raises awareness, and campaigns for the rights of deaf children, so that they have the same opportunities as everyone else.

Hearing loss is often considered to be an invisible disability, particularly with respect to children. It makes communication more difficult for those who suffer from this disability; educational attainment and confidence often suffer as a consequence. NDCS provides support to children and their parents, offering life-changing advice on schooling, financial support, parenting and deaf-assistive technology.

Matched Funding

Certain charitable donations by members of staff of AKO Capital are matched, on a 1:1 basis, by the Foundation. The Foundation gave matching grants of around £368,000 under this scheme in 2024.

The two categories summarised immediately above – Give Back and Matched Funding – are together described as 'Other' in the following Trustees' report and financial statements.

Report of the
trustees

Independent
auditor's report

Financial Statements

Report of the trustees

The trustees present their report and the audited financial statements for the year ended 31 December 2024.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with the current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice – Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (Charities SORP (FRS 102)).

Structure, governance, management & remuneration

The Foundation is a charitable company limited by guarantee, incorporated on 1 February 2013 and registered as a charity on 29 April 2013. The company was established under a memorandum of association which established the objects and powers of the charitable organisation and is governed under its articles of association.

The Foundation has one wholly owned subsidiary and one associated undertaking. Further details on these entities are included in notes 8 and 9 to the financial statements.

The Foundation is managed by the trustees with decisions taken at the regular trustee meetings. Trustees are given training and advice on their responsibilities when they take on the position. They give their time voluntarily and receive no remuneration or benefits from the Foundation. Any expenses reclaimed from the Foundation are set out in note 3 to the financial statements.

Any future trustee appointments are made by the Members of the Foundation. The Members are David Woodburn and Nicola Staples; David Woodburn is also a trustee of the Foundation.

The Foundation has two employees and its reward and recognition strategy is designed to attract and retain motivated and talented individuals.

Objectives and activities

The objective of the Foundation is to act as a charity for general charitable purposes with a focus on education and the arts, in particular the provision of grants for charitable purposes (as prescribed by the Charities Act 2011).

The Foundation's charitable objectives are:

- The advancement of education;
- The advancement of the arts, culture, heritage and science; and
- All other charitable purposes for the benefit of the public.

The trustees review the aims, objectives and activities of the Foundation each year. In recent years the trustees have become increasingly concerned by the effect of the changing climate on current and future generations and on global biodiversity and in 2019 they initiated a grant making programme in this field. In 2022 the trustees added "Wellbeing of young people" as a separate category of grant making.

This report looks at what the Foundation has achieved and the outcomes of its work in 2024. Details of the grants made in the year are included in the financial statements.

The trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Foundation's aims and objectives and in planning its future activities. In planning the Foundation's activities, the trustees consider how these will contribute to the aims and objectives that have been set.

In undertaking their management of the Foundation, and the making of grants, the trustees have had regard to their obligations under Section 172 (1)(a)-(f) and 172(2) of the Companies Act 2006 to promote the success of the Foundation to achieve its charitable objectives.

Strategic Report

Achievements and performance in the delivery of public benefit

The Foundation's main activity is to make grants to UK charities and for general charitable purposes elsewhere in the world. The primary foci of its grant making activities are initiatives and projects which improve education or the wellbeing of young people, promote the arts, or combat climate change.

During the year to 31 December 2024 the Foundation made grants to a variety of entities involved in these areas. The major grants, considered as being those for an amount of £100,000 or more, are described below, listed in descending size order within the respective categories:

Grants for the advancement of education

- **Strømme Foundation** – to support Strømme's work in the fight against poverty through education in Uganda, Burkina Faso and Nepal.
- **University of the Arts (UAL)** – a continuation of support for the AKO Storytelling Institute in its work to elucidate and clarify contemporary issues.
- **Educate Girls** – towards efforts to mobilise rural Indian communities to improve girls' education by ensuring that girls are enrolled in school and that they remain in formal education.
- **Purposeful Ventures (PV)** – to support PV's work developing and growing not-for-profit initiatives that have the potential to transform the lives of children in early years education.
- **Norwegian Refugee Council** – towards increasing access to education for children and young people in Nigeria.
- **London School of Economics and Political Science** – towards scholarships for masters' students at the European Institute.
- **Lively Minds** – towards the continuing rollout and delivery of the early childhood care and education programme in Ghana.
- **ARK** – to support ARK Start in its efforts to broaden access to high quality and affordable childcare for families.
- **Teach for India** – towards recruitment of young people to teach in underprivileged schools across India.
- **Brilliant Club** – to support Brilliant Club's efforts to help young people from disadvantaged backgrounds in the UK to gain access to competitive universities.
- **Get Further** – towards extra tuition in Further Education to students from disadvantaged backgrounds.
- **Education and Employers** – towards the 'Primary Futures' programme which seeks to broaden the career aspirations of primary-age children.
- **Now Teach** – to address the national shortage of teachers through attracting successful and experienced career changers into the teaching profession.
- **Right to Sight** – to help Right to Sight build and run a Paediatric Eye Care centre in Kenya.
- **World Association of Girl Guides and Girl Scouts** – towards the Girl-Led Action on Climate Change programme (GLACC), which helps girls to understand the causes and consequences of climate change.
- **Little Sun Foundation** – to assist Little Sun's efforts to provide affordable, clean solar energy solutions to communities without access to electricity, particularly in Sub-Saharan Africa.
- **ImpactEd** – towards evaluation of the impact and effectiveness of educational interventions.
- **Aalto University Executive Education** – for the provision of bursaries to participants in the executive programme for 'Leaders in Arts and Culture'.
- **Street League** – a grant towards its work in using sport to help disadvantaged young people to improve their wellbeing and secure employment opportunities.
- **Generating Genius** – to help students from low-income households to enter top universities and apprenticeships for STEM subjects and, ultimately, to find employment that utilises their STEM education.

Strategic Report *(continued)*

- **Christ's Hospital School** – to provide two bursaries for 6th form pupils.
- **Loden Education Trust** – towards bursaries for children from low-income families in Bhutan to pursue opportunities in higher education.
- **University of Agder** – towards the development of an academic course in Nordic Modernism.
- **Nesbru Rotary Club** – towards the construction of three schools in the Idlib province of Syria.
- **Become** – to support Become's work in helping children in care, and those who have recently left care, to have better life chances.
- **Teach First** – for the provision of NPQs (National Professional Qualifications) to teachers.
- **Tate** – towards an acquisition fund for indigenous art from northern Europe, and towards an exhibition of such art in 2025.
- **Wigmore Hall Trust** – towards the discounted ticket scheme for under 35-year-olds.
- **CLAY Museum of Ceramic Art Denmark** – towards the exhibition of works by Lucie Rie.
- **Big Give Trust (Arts for Impact)** – towards the Arts for Impact Fund.
- **Nasjonalmuseet Oslo** – to support the exhibition of works by Else Hagen.

Grants towards the wellbeing of young people

- **Place2Be** – to support Place2Be's work in the area of children's mental health.
- **Kirkens Ungdomsprosjekt (KUP)** – towards KUP's efforts to work with disadvantaged and troubled youth in and around the region of Kristiansand, Norway.
- **Frontline** – towards the recruitment, training and professional development of new social workers to work with vulnerable children, thus elevating the status of this profession.
- **Babyzone** – to support the roll-out of free drop-in centres in Onside Youth Zones for parents and toddlers.

Grants for the advancement of art

- **AKO Kunststiftelse** – towards the acquisition of works of art, the support of Kunstsilo, and AKO Kunststiftelse's general administration. The ultimate purpose of this support is the establishment, now achieved, of a permanent public exhibition of Nordic visual works of art at the Kunstsilo Museum in Kristiansand, Norway.
- **Kunstsilo (formerly SKMU Sørlandets Kunstmuseum)** – towards the Artist Portrait Programme, the reception, conservation and storage of the art collection, and the hosting of exhibitions.
- **Climate Arc** – to support Climate Arc's objective to synthesise and standardise the various data sets that currently exist about emissions, and to make them more transparent and usable, primarily by the financial services sector.
- **Conservation International (CI)** – towards the empowerment of women to lead rangelands conservation in Kenya and South Africa.
- **Client Earth** – towards Client Earth's work in combatting deforestation.
- **Sunrise Project** – towards the Global Finance Programme.

Grants to mitigate the effect of climate change

- **European Climate Foundation (ECF)** – an unrestricted grant towards the promotion of clean power with the aim of eventually phasing out the use of coal, and a separate grant to support ECF's work in decarbonising the steel sector.
- **Carbon Mapper** – towards the use of satellites to detect, quantify, and track methane and carbon dioxide emissions.
- **CDP Worldwide (Carbon Disclosure Project)** – towards the work of CDP to focus investors, companies, cities, and governments on measuring and acting on their environmental impact to build a sustainable economy that works for people and planet.
- **The Nature Conservancy (TNC) UK Foundation** – towards the use natural resources to reduce, mitigate and offset carbon emissions.

Strategic Report *(continued)*

- **Global Greengrants Fund** – towards community-led projects aimed at protecting the environment.
- **Financial Futures Centre** – to assist developing countries in their efforts to become more climate resilient and economically prosperous.
- **RARE** – towards the Fish Forever programme which works to revitalise coastal fisheries.
- **Big Give Trust (Green Match Fund)** – towards Big Give's Green Match Fund.
- **Cool Earth** – towards its work with local communities and indigenous peoples to fund projects that reduce deforestation and protect carbon sinks.
- **Sustainable Finance Institute Asia (SFIA)** – to aid SFIA's efforts to promote sustainable finance in ASEAN countries by providing policy recommendations, building awareness, and coordinating resources.
- **Environmental Funders Network (EFN)** – towards the strengthening of environmental philanthropy in the UK.

Local Projects

- **Vest Agder Museum** – towards the construction and fit-out of a new museum in Kristiansand, Norway.
- **Doorstep Homeless Families Project** – in support of Doorstep's work in assisting homeless families in the London borough of Camden through providing goods and services to make their lives more comfortable.

Other major grants (through the 'Give Back' programme)

- **National Deaf Children's Society (NDCS)** – towards NDCS's work to overcome the social and educational barriers that hold back deaf children.
- **City Harvest** – towards the reduction of food poverty and of food waste.

The Foundation's general grant making policy is for individual trustees or the executive team to identify possible grant recipients, which are then considered by the trustees acting as a body. The Foundation does not seek applications for grants and does not make grants in response to unsolicited applications received.

As a grant making charity the primary key performance indicators for the Foundation are its income and carried forward funds, as these set its ability to make future grants; and the grants made, and cash distributed, in the year. During the year to 31 December 2024 the Foundation had income of £119,980,000 (2023: £117,443,000), made new grants of £75,522,000 (2023: £46,563,000) and carried forward funds of £1,267,236,000 (2023: £1,178,071,000). It distributed cash of £56,176,000 (2023: £34,019,000 cash and a grant of artworks to the value of £9,891,000) to grant recipients. The trustees are satisfied with the performance of the Foundation over the year.

Financial Review

In 2024 the Foundation received its income via Gift Aid donations from AKO Capital Management Limited and from its interest in AKO Capital LLP held via its trading subsidiary AKO Subsidiary 2020 Limited (2023: donations from AKO Capital Management Limited, a donation of artworks from Nicolai Tangen and from its interest in AKO Capital LLP). Total donations of £6,000 (2023: total donations of £9,895,000) were received in the year to 31 December 2024 which includes £Nil receivable at 31 December 2024 (2023: £Nil receivable at 31 December 2023). The income arising from its interest in AKO Capital LLP in 2024 was £116,747,000 of which £59,500,000 was receivable at 31 December 2024 (2023: £105,360,000 of which £48,170,000 was receivable at 31 December 2023).

Reserves Policy

At 31 December 2024 the Foundation had total funds of £1,267,236,000 (2023: £1,178,071,000). The Foundation's reserves policy is to ensure it maintains adequate funds to meet its commitments and to hold reserves while it identifies appropriate projects to fund. It does not currently hold any restricted funds and thus characterises all funds as unrestricted reserves.

Investment Policy

Several venture capital type investments have been donated to the Foundation and the nature of these investments means that the Foundation expects to hold them to their maturity.

With respect to its other assets, the Investment Policy of the Foundation is for these to be held in either equity-based investments or as cash or short-term fixed interest instruments. The equity-based component is held in Management Shares in funds managed by AKO Capital LLP. These shares are non-fee paying and the investment is split between NOK, Euro and US\$ denominated share classes. The funds managed by AKO Capital LLP invest in a diversified range of European and Global equities.

The investment objective of the Foundation is to maintain the real value of its investment portfolio over the longer term and to provide capital growth for the furtherance of the Foundation's objectives. In 2024 the investment return of the Foundation, measured in GBP, was an overall gain of approximately 4%. The trustees remain confident as to the long-term prospects of the Foundation's investments.

In respect of its investments the Foundation seeks an awareness of the social, environmental, or ethical

policies of the relevant fund entities but this is not a primary consideration in determining its investments.

The trustees are mindful of their duty to review and monitor the Foundation's investments and receive regular investment reports in respect of the funds in which they are invested.

Costs

The Foundation seeks to minimise its cost base to maximise the funds available for its charitable purposes. As stated elsewhere in this report, the trustees give their time voluntarily and receive no remuneration or benefits; and the largest component of the Foundation's investments is the Management Shares of funds managed by AKO Capital LLP which are non-fee paying. In 2024 the total costs of the Foundation were £221,000 which represents 0.02% of the Foundation's net assets and 0.3% of the grants payable in the year.

Energy usage

The Foundation did not consume more than 40,000 kWh of energy in its reporting period. It therefore qualifies as a low energy user and is exempt from the reporting otherwise required under the United Kingdom's Streamlined Energy and Carbon Reporting regulations.

Risk Statement and Going Concern

The trustees have reviewed the major risks to which the Foundation is exposed and consider that systems are in place to mitigate exposure to these risks. As a grant making charity the main risk facing the Foundation is that it has inadequate income or existing resources to fund its grant making activity. In 2025 the Foundation's main source of income is expected to remain the profit share from AKO Capital LLP and the main current risk is, therefore, the profitability of AKO Capital LLP. During the year to 31 December 2024 AKO Capital LLP remained profitable. In addition, the Foundation's reserves policy is to ensure it maintains adequate funds to meet its commitments and to allow it to continue as a grant making charity; the Trustees consider that the Foundation's reserves are more than adequate for this purpose. Accordingly, the trustees believe that there is a reasonable expectation that the Foundation will have adequate resources to continue in operational existence for the foreseeable future; they have thus continued to adopt the going concern basis of accounting in preparing the annual financial statements.

Fundraising

The Foundation's main source of future income is expected to remain a profit share from AKO Capital LLP. The Foundation does not engage in public fundraising and does not use professional fundraisers or commercial participators. The Foundation nevertheless observes and complies with the relevant fundraising regulations and codes. During the year there was no non-compliance with these regulations and codes and the Foundation received no complaints relating to its fundraising practice.

Relationship with stakeholders

The Foundation's primary stakeholders are the grant recipients. The Foundation seeks to foster long-term and open relationships with these partners.

Plans for the Future

The Foundation plans to continue as a grant making charity with a focus on education, the wellbeing of young people, the arts and combating climate change.

Statement of responsibilities of the trustees

The trustees (who are also directors of AKO Foundation for the purposes of company law) are responsible for preparing the report of the trustees, including the strategic report and the financial statements, in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;

- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware.
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The total number of such guarantees at 31 December 2024 was 2. One of the trustees is a Member of the charity but this entitles him only to voting rights. The trustees have no beneficial interest in the charity.

Auditor

Sayer Vincent LLP was re-appointed as the Foundation's auditor and has expressed its willingness to continue in that capacity.

The report of the trustees including the strategic report was approved by the trustees on 10 April 2025 and signed on their behalf by

David Woodburn,
Trustee
10 April 2025

Independent auditor's report

to the members of
AKO Foundation

Opinion

We have audited the financial statements of AKO Foundation (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 December 2024 which comprise the consolidated statement of financial activities, the group and parent charitable company balance sheets, the consolidated statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the group's and of the parent charitable company's affairs as at 31 December 2024 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the group financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical

requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on AKO Foundation's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, including the strategic report, other than the group financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the group financial statements does not cover the other information, and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the group financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the group financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' annual report, including the strategic report, for the financial year for which the financial statements are prepared is consistent with the financial statements
- The trustees' annual report, including the strategic report, has been prepared in accordance with applicable legal requirements

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report, including the strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and Charities Act 2011 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- The parent charitable company financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out in the trustees' annual report, the trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under the Companies Act 2006 and section 151 of the Charities Act 2011 and report in accordance with those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, and the board of trustees, which included obtaining and reviewing supporting documentation, concerning the group's policies and procedures relating to:
 - Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
 - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
 - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the group operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the group from our professional and sector experience.
- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.
- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and section 144 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Joanna Pittman (Senior statutory auditor)
Date: 14 April 2025

for and on behalf of Sayer Vincent LLP,
Statutory Auditors
Sayer Vincent LLP, 110 Golden Lane,
London, EC1Y 0TG

Group Statement of Financial Activities

Incorporating an income and expenditure account
For the year ended 31 December 2024

		Year ended 31 December 2024 £'000	Year ended 31 December 2023 £'000
	Notes		
Income			
<i>Incoming resources from generated funds</i>			
Income from interests in associated undertakings		116,747	105,360
Donations		6	9,895
<i>Investment income</i>		3,227	2,188
Total incoming resources		119,980	117,443
Expenditure			
<i>Charitable activities</i>			
Education		17,243	8,938
Wellbeing of young people		1,517	1,821
Art		31,734	18,028
Climate		21,711	15,583
Local projects		2,246	1,227
Other		1,292	1,150
Total resources expended	2	75,743	46,747
Net incoming resources for the year	3	44,237	70,696
Net gains/(loss) on investments		47,826	34,273
Foreign exchange gain/(loss)		(2,898)	(1,194)
Net income for the year and net movement in funds		89,165	103,775
Total funds brought forward		1,178,071	1,074,296
Total funds carried forward	16	1,267,236	1,178,071

All of the above results are derived from continuing activities and are unrestricted. There were no other recognised gains and losses other than those stated above. Movements in funds are disclosed in note 16 to the financial statements.

Group Balance Sheet

Registered Company N° 08385711

as at 31 December 2024

	Notes	2024 £'000	2023 £'000
Fixed assets			
Investments	7	1,156,976	1,030,818
		1,156,976	1,030,818
Current assets			
Debtors	11	59,500	49,067
Cash		97,472	126,983
		156,972	176,050
Current liabilities			
<i>Creditors:</i> amounts falling due within one year	12	32,528	22,323
Net current assets		124,444	153,727
<i>Creditors:</i> amounts falling due in more than one year	13	14,184	6,474
Net assets	15	1,267,236	1,178,071
Funds			
Unrestricted funds – general income funds	16	1,016,695	972,290
Unrestricted funds – fair value reserve	16	250,541	205,781
Total unrestricted funds and total funds		1,267,236	1,178,071

Approved by the trustees on 10 April 2025 and signed on their behalf by

David Woodburn
Trustee

Company Balance Sheet

Registered Company N° 08385711

as at 31 December 2024

	Notes	2024 £'000	2023 £'000
Fixed assets			
Investments	7	1,156,976	1,030,818
		1,156,976	1,030,818
Current assets			
Debtors	11	-	897
Cash		97,158	126,543
		97,158	127,440
Current liabilities			
<i>Creditors:</i> amounts falling due within one year	12	32,523	22,318
Net current assets		64,635	105,122
<i>Creditors:</i> amounts falling due in more than one year	13	14,184	6,474
Net assets		1,207,427	1,129,466
Funds			
Unrestricted funds – general income funds	16	962,839	929,638
Unrestricted funds – fair value reserve	16	244,588	199,828
<i>Total unrestricted funds and total funds</i>		1,207,427	1,129,466

Approved by the trustees on 10 April 2025 and signed on their behalf by:

David Woodburn
Trustee

Group Cash Flow Statement

For the year ended
31 December 2024

	2024 £'000	2023 £'000
Reconciliation of net incoming resources to operating cash flow		
Net incoming/(outgoing) resources for the period	44,237	70,696
Foreign exchange gain/(loss)	(2,898)	(1,194)
Interest receivable	(3,227)	(2,188)
(Increase)/decrease in debtors	(10,433)	(28,819)
Increase/(decrease) in creditors	17,915	2,794
Net cash outflow from operating activities before tax	45,594	41,289
Corporation tax paid	-	-
Net cash outflow from operating activities after tax	45,594	41,289
Return on investments		
Interest received	3,227	2,188
Capital expenditure/receipts		
Additions to investments	(100,450)	(74,523)
Proceeds from sale of investments	22,118	46,834
Increase/(decrease) in cash	(29,511)	15,788
Cash at bank and in hand brought forward	126,983	111,195
Cash at bank and in hand carried forward	97,472	126,983

Notes to the financial statements

For the year ended
31 December 2024

1. Accounting policies

a) AKO Foundation is a charitable company limited by guarantee and is incorporated in England and Wales. The registered office is One Newman Street, London, W1T 1PB.

b) The financial statements have been prepared under the historical cost convention as modified by the revaluation of investments and in accordance with applicable accounting standards and the Companies Act 2006. They follow the recommendations in the "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (Charities SORP FRS 102).

The trustees consider that there are no material uncertainties in respect of the Foundation's ability to continue as a going concern and therefore continue to adopt the going concern basis of accounting in preparing the financial statements.

c) These financial statements consolidate the results of the Foundation and its wholly owned subsidiary AKO Subsidiary 2020 Limited on a line by line basis with subsidiaries included from the date of acquisition or establishment. Transactions and balances between the Foundation and its subsidiaries have been eliminated from the consolidated financial statements. Any balances between the Foundation and its subsidiaries are disclosed in the notes to the Foundation's balance sheet. A separate statement of financial activities, or income and expenditure account, for the Foundation itself is not presented because the Foundation has taken advantage of the exemptions afforded by section 408 of the Companies Act 2006.

Investments in associated undertakings are accounted for under the equity method of accounting such that the investment is initially recognised at cost and is subsequently adjusted to reflect the group's share of the profit or loss of the associate.

d) Donations and other income are recognised when the Foundation has entitlement, any performance conditions attached to the income have been met and it is probable that the income will be received. Donations are measured at fair value unless it is impractical to measure reliably the fair value of the donated item.

e) Resources expended are allocated to the activity where the cost relates directly to that activity. Support costs and Governance costs, which are costs associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities, are re-allocated to each of the activities on the following basis which is an estimate, based on grants payable, of the amount attributable to each activity:

	2024	2023
Education	23%	19%
Wellbeing of young people	2%	4%
Art	42%	38%
Climate	28%	33%
Local projects	3%	3%
Other	2%	3%

1. Accounting policies *(continued)*

- f)** Grants payable are charged to the Statement of Financial Activities in the year in which the offer is conveyed to the recipient except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled.
- g)** Most of the Foundation's financial assets and financial liabilities are of a kind that qualify as basic financial instruments, and these are initially recognised at transaction value. Those parts of the Foundation's investments which do not qualify as basic financial instruments are initially recognised at fair value.
- Within the Foundation itself investments in subsidiaries and associates are accounted for at cost less any impairment. All other investments held as fixed assets are revalued at market value at the balance sheet date with the gain or loss for the year taken to the Statement of Financial Activities. Other basic financial instruments are measured at their settlement value.
- h)** Monetary assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange utilised at the date of transaction. Exchange differences are included in the net movement in funds for the year.
- i)** AKO Foundation meets the definition of a public benefit entity under FRS 102.

2. Total resources expended

2024	Grants Payable (Note 6)	Legal fees	Other Governance and Support Costs	Total	Allocation of Governance and Support Costs	Total 2024
	£'000	£'000	£'000	£'000	£'000	£'000
Education	17,193	-	-	17,193	50	17,243
Wellbeing of young people	1,513	-	-	1,513	4	1,517
Art	31,641	-	-	31,641	93	31,734
Climate	21,648	-	-	21,648	63	21,711
Local Projects	2,239	-	-	2,239	7	2,246
Other	1,288	-	-	1,288	4	1,292
	75,522	-	-	75,522	221	75,743
Governance Costs	-	-	22	22	(22)	-
Support Costs	-	-	199	199	(199)	-
Total resources expended	75,522	-	221	75,743	-	75,743

2. Total resources expended (*continued*)

2023	Grants Payable (Note 6)	Legal fees	Other Governance and Support Costs	Total	Allocation of Governance and Support Costs	Total 2023
	£'000	£'000	£'000	£'000	£'000	£'000
Education	8,903	-	-	8,903	35	8,938
Wellbeing of young people	1,814	-	-	1,814	7	1,821
Art	17,957	-	-	17,957	71	18,028
Climate	15,522	-	-	15,522	61	15,583
Local Projects	1,222	-	-	1,222	5	1,227
Other	1,145	-	-	1,145	5	1,150
	46,563	-	-	46,563	184	46,747
Governance Costs	-	2	17	19	(19)	-
Support Costs	-	-	165	165	(165)	-
Total resources expended	46,563	2	182	46,747	-	46,747

Included in 2023 comparative in the Arts category of Grants payable is an amount of £9,891,000 representing a grant of artworks made to AKO Kunststiftelse. Donations income for 2023 includes an equivalent amount representing the donation of these artworks to AKO Foundation by Nicolai Tangen.

Analysis of Support Costs

	2024 £'000	2023 £'000
Governance Costs		
Legal fees	-	2
Audit & Accountancy	22	17
	22	19
Other Support Costs		
Staff costs	180	146
Bank charges and other costs	19	19
	199	165
Total Governance and Support Costs	221	184

3. Net incoming resources for the year

This is stated after charging

	2024 £'000	2023 £'000
Trustees' remuneration	-	-
Trustees' expenses	5	-
Auditor's remuneration (excluding VAT)		
Audit	15	12
Other	3	3

During 2024 Trustees' expenses of £4,727 (2023: £429) were incurred representing the payment of travel costs, including accommodation, for three trustees (2023; one trustee) relating to project visits.

4. Staff cost

	2024 £'000	2023 £'000
Wages and salaries	155	99
Social security costs	20	10
Other pension costs	5	37
Total staff costs	180	146

The average monthly number of employees was 1 (2023: 1) and the employee benefits detailed above relate to two employees.

The total employee benefits including pension contributions of the key management personnel were £166,000 (2023: £146,000).

5. Taxation

The Foundation is generally exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

6. Grants Payable

A list of recipients of the grants made during the years ended 31 December 2024 and 31 December 2023 are shown below.

2024

Recipient

Grants for the advancement of education	£'000
Strømme Foundation	3,434
University of the Arts	2,584
Educate Girls	1,738
Purposeful Ventures	1,300
Norwegian Refugee Council	1,200
London School of Economics and Political Science	1,000
Lively Minds	600
ARK	500
Teach for India	475
Brilliant Club	450
Get Further	450
Education and Employers	400
Now Teach	375
Right to Sight	325
World Association of Girl Guides and Girl Scouts	300
Little Sun Foundation	298
ImpactEd	225
Aalto University Executive Education	205
Street League	200
Generating Genius	180
Christ's Hospital school	140
Loden Education Trust	135
University of Agder	116
Nesbru Rotary Club	115
Become	100
Teach First	100
Peer Productions	90
Wharton Fund	77
Breaking Barriers	75
Real Action	75
MM Foundation	30
Many Hopes UK	25
Education Partnerships Group	(124)
	17,193

Grants towards the wellbeing of young people	£'000
Place2Be	600
Kirkens Ungdomsprosjekt (KUP)	334
Frontline	300
Babyzone	250
Humans for Humans	29
	1,513

6. Grants Payable (*continued*)

Grants for the advancement of art	£'000
AKO Kunststiftelse	25,731
Kunstsilo (formerly SKMU Sørlandets Kunstmuseum)	3,609
Tate Gallery	1,100
Wigmore Hall Trust	500
CLAY Museum of Ceramic Art Denmark	492
Big Give Trust - Arts for Impact	105
Nasjonalmuseet Oslo	104
	31,641
Grants to mitigate the effect of climate change	£'000
European Climate Foundation	5,839
Carbon Mapper	4,600
CDP Worldwide	2,500
TNC UK Foundation	1,770
Climate Arc	1,569
Conservation International	1,386
Client Earth	1,000
Sunrise Project	989
Global Greengrants Fund	600
Financial Futures Centre	464
RARE	232
Big Give Trust - Green Match fund	210
Cool Earth	200
Sustainable Finance Institute Asia	174
Environmental Funders Network	120
Julie's Bicycle	(5)
	21,648
Local projects	£'000
Vest Agder Museum	2,131
Doorstep Homeless Families Project	100
Åkerøya Bedehusforening	8
	2,239
Other	£'000
National Deaf Children's Society	123
City Harvest	103
Heart of Kent Hospice	96
The Wildlife Trusts	91
Inspire	87
Other AKO Give Back donations	420
AKO Matched Funding donations	368
	1,288
	75,522

6. Grants Payable (*continued*)

2023

Recipient

Grants for the advancement of education	£'000
Campaign for Female Education	1,500
London School of Economics and Political Science	1,000
The Hall School Endowment Fund	1,000
World Association of Girl Guides and Girl Scouts	1,000
Global Schools Forum	800
Pratham UK	600
Ark	500
Partnership for Change	457
MM Foundation	422
Little Sun Foundation	308
London Academy of Excellence Stratford	240
London Academy of Excellence Tottenham	240
Royal National Children's Springboard Foundation	200
Social Finance	170
ReachOut Youth	150
Literacy Pirates	120
Lively Minds	120
University of the Arts	60
Sandvika Rotary Club	16
	8,903
Grants towards the wellbeing of young people	£'000
Bite Back 2030	1,000
OnSide Youth Zones	500
Roundhouse	150
Kirkens Ungdomsprosjekt	99
Humans for Humans	65
	1,814
Grants for the advancement of art	£'000
AKO Kunststiftelse	14,007
Kunstsilo (formerly SKMU Sørlandets Kunstmuseum)	2,356
Kilden	518
Hampstead Theatre	500
CLAY Museum of Ceramic Art Denmark together with SKMU Sørlandets Kunstmuseum	265
Arts Emergency	135
Nasjonalmuseet Oslo	110
British Museum	44
Zeitz MOCAA	22
	17,957

6. Grants Payable *(continued)*

Grants to mitigate the effect of climate change	£'000
Global Methane Hub	4,827
European Climate Foundation	2,575
The Energy Foundation China	2,369
Foundation for International Law for the Environment	1,974
Other	1,574
Climate Arc	592
Live Ocean	558
Basecamp Explorer Foundation	494
World Resources Institute	401
The Big Give Trust	158
	15,522
Local projects	£'000
Redningselskapet	1,096
Ibsenstiftelsen	216
Doorstep Homeless Families Project	10
Maytree Respite Services – grant cancelation	(100)
	1,222
Other	£'000
Speech & Language UK	111
Women and Girls Network	101
Age UK	96
Housing for Women	96
Shannon Trust	96
Other AKO Give Back donations	385
AKO Matched Funding donations	260
	1,145
	46,563

7. Investments

	2024	2023
	£'000	£'000
Group and Foundation		
Carrying value at the start of the year	1,030,818	968,856
Additions	100,450	74,523
Disposals	(19,052)	(44,600)
Gain on investments	44,760	32,039
Carrying value at the end of the year	1,156,976	1,030,818
Historic cost at the end of the year - Group	906,435	825,037
Historic cost at the end of the year - Foundation	912,389	830,991
Investments comprise		
	2024	2023
	£'000	£'000
Interests in associated (Group)/subsidiary (Foundation) undertakings	1,303	1,303
Other investments	£'000	£'000
<i>Investment funds</i>		
Investment in AKO Fund	220,641	214,080
Investment in AKO Global Fund	231,211	213,865
Investment in AKO European Long-only Fund	29,659	27,964
Investment in AKO Future Focus Fund	10,809	-
Investment in other investment funds	12,784	13,721
Venture capital type investments	162,347	165,373
Investment in money market and short dated fixed income funds	488,222	394,512
Market value at the end of the year	1,155,673	1,029,515
Total investments	1,156,976	1,030,818

8. Subsidiary Undertakings

The Foundation owns or owned the whole of the issued ordinary share capital of the following subsidiary undertakings:

- AKO Subsidiary 2020 Limited, a company registered in England and Wales with company number 12847959. AKO Subsidiary 2020 Limited was established by the Foundation and holds the investment in AKO Capital LLP which the group acquired on 1 December 2020 (see note 9 below).
- AKO Investment Holdings Limited, a company registered in the British Virgin Island with company number 1814633. AKO Investment Holdings Limited was liquidated effective 10 March 2022.

A summary of the results of the AKO Subsidiary 2020 Limited as included in these consolidated results is shown below:

AKO Subsidiary 2020 Limited	2024	2023
Percentage owned by the Foundation	100%	100%
Financial information	£'000	£'000
Income	116,904	105,443
Expenses	1	3
	-----	-----
Profit/(loss)	116,903	105,440
	=====	=====
Assets and liabilities at 31 December:	£'000	£'000
Assets	61,117	49,913
Liabilities	6	5
	-----	-----
Shareholders' funds	61,111	49,908
	=====	=====

9. Associated Undertaking

On 1 December 2020 an interest in AKO Capital LLP was donated to the Foundation and AKO Capital LLP became an associated undertaking of the Foundation. This interest in AKO Capital LLP is now held via AKO Subsidiary 2020 Limited and is included in the financial information in respect of AKO Subsidiary 2020 Limited set out in the table above.

10. Sensitivity to risks

Market risk

The Group is exposed to market risk through its investments in investment funds and venture capital type investments as the value of those investments is affected by movements in the underlying financial markets. The nature of these investments is such that changes in their value should not be directly related to these market movements. The impact on the statement of financial position of a 5% fall in the value of these investments would be a £33,373,000 fall in the assets of the Group.

Foreign exchange risk

Several of the Foundation's investments and parts of the Foundation's current assets and liabilities are denominated in foreign currencies. At 31 December 2024 the sensitivity of the profit for the financial year to a 2% movement in the exchange rate of the British Pound against the US Dollar, Euro and NOK was, respectively, £7,468,000, £4,726,000 and £4,478,000.

Liquidity risk

The investments in the AKO funds are redeemable at Net Asset Value on their dealing days with between one month's and 90 days' notice. The investments in the money market and short dated fixed income funds have daily liquidity. The investments in the other investment funds and venture capital type investments are generally not redeemable with distributions from these investments being dependent upon the realisation of the underlying assets within these funds and the decisions of their investment managers.

Credit risk

The credit risk relating to investments arises from the default of a counterparty, with a maximum exposure equal to the carrying amount of these investments. The trustees believe the credit risk is mitigated as:

- all AKO funds are invested in liquid investments;
- the money market and short dated fixed income funds utilised seek to maintain AAA ratings, which is the highest fund rating available;
- cash is held with Handelsbanken plc (credit rating AA- (S&P)) or Santander UK plc (credit rating A1 (Moody's) / A (S&P)); and
- there are no amounts due to the Group that are either past due or impaired.

11. Debtors

Group	2024 £'000	2023 £'000
Accrued income	59,500	48,170
Other debtors	-	897
	59,500	49,067
The Foundation	2024 £'000	2023 £'000
Other debtors	-	897

12. Creditors: amounts falling due within one year

Group	2024 £'000	2023 £'000
Accruals	33	28
Grants payable	32,495	22,295
	32,528	22,323
The Foundation	2024 £'000	2023 £'000
Accruals	28	23
Grants payable	32,495	22,295
	32,523	22,318

13. Creditors: amounts falling due in more than one year

Group and the Foundation	2024 £'000	2023 £'000
Grants payable	14,184	6,474

14. Contingent liabilities and commitments

At the year end the Group and Foundation had unfunded commitments under the venture capital type investments and other investment funds of £5,932,000 (2023: £15,475,000). These amounts will be payable when called over the next 7 years and will be funded from unrestricted funds.

As part of the terms of the donation by DSHN Philanthropy LLP of an interest in AKO Capital LLP to the Foundation, as referenced in note 9 above, the Foundation gave DSHN Philanthropy LLP and its individual Members an indemnity in respect of the donation.

15. Analysis of group net assets between funds

2024

	<i>Fair Value Reserve £'000</i>	<i>Income Funds £'000</i>	<i>Total Fund £'000</i>
Investments	250,541	906,435	1,156,976
Net current assets less longer-term creditors	-	110,260	110,260
Net assets at the end of the year	250,541	1,016,695	1,267,236

2023

	<i>Fair Value Reserve £'000</i>	<i>Income Funds £'000</i>	<i>Total Fund £'000</i>
Investments	205,781	825,037	1,030,818
Net current assets less longer-term creditors	-	147,253	147,253
Net assets at the end of the year	205,781	972,290	1,178,071

16. Movements in funds

Group

	2024 £'000	2023 £'000
General funds		
<i>Income funds at start of the year</i>	972,290	900,554
Incoming resources	119,980	117,443
Outgoing resources	(75,743)	(46,747)
Foreign exchange gain/(loss)	(2,898)	(1,194)
Realised gain/(loss) on investments	3,066	2,234
<i>Income funds at the end of the year</i>	1,016,695	972,290
<i>Revaluation reserve at start of year</i>	205,781	173,742
Net unrealised gain/(loss) on investments	44,760	32,039
<i>Revaluation reserve at the end of year</i>	250,541	205,781
Total funds at the end of year	1,267,236	1,178,071

The Foundation

	2024 £'000	2023 £'000
General funds		
<i>Income funds at start of the year</i>	929,638	886,092
Incoming resources	108,776	89,250
Outgoing resources	(75,743)	(46,744)
Foreign exchange gain/(loss)	(2,898)	(1,194)
Realised gain/(loss) on investments	3,066	2,234
<i>Income funds at the end of the year</i>	962,839	929,638
<i>Revaluation reserve at start of year</i>	199,828	167,789
Net unrealised gain/(loss) on investments	44,760	32,039
<i>Revaluation reserve at the end of year</i>	244,588	199,828
Total funds at the end of year	1,207,427	1,129,466

17. Related party transactions

The Foundation has taken advantage of the exemption available under Section 33 of FRS 102 not to disclose transactions with its wholly owned subsidiary undertakings.

David Woodburn, a trustee, is a partner in AKO Capital LLP which is the investment manager of the AKO funds in which assets from the Foundation are invested. The investment by the Foundation is in the Management Shares of these AKO funds and these shares are non-fee paying. Therefore, AKO Capital LLP receives no benefit from these investments by the Foundation.

During 2024 AKO Capital Management Limited, a company which is part of the AKO Capital group, made donations of £6,000 (2023: £4,000) to the Foundation.

In the normal course of its charitable granting there may be instances where the Foundation makes donations to charities with common trustees with the Foundation. Although in these instances the relevant Foundation trustee is part of a collective of non-related trustees and is normally not considered to be in a significant position of influence over those other charities disclosure of such situations is included below:

- No such in 2024 or 2023.

Details of grants made to such entities are included in note 6 and any amounts payable at the year-end are included in the grants payable disclosed in notes 12 and 13.



Kunstsilo (*Credit: Even Askildsen*)

AKO FOUNDATION

England & Wales - Charity number 1151815

Accounts



AKO Foundation

Report and Financial Statements

31 December 2023



AKO Foundation

AKO Foundation

Report and Financial Statements

31 December 2023

Trustees

The trustees, who were also directors under company law, who served during the year and up to the date of this report were as follows:

S Procopis
H Syse
D Woodburn

Senior Management Personnel

P Lawford; Chief Executive Officer

Auditor

Sayer Vincent LLP
Chartered accountants and statutory auditor
110 Golden Lane
London, EC1Y 0TL

Bankers

Svenska Handelsbanken AB
35 Hay's Mews
London, W1J 5PY

Santander UK plc.
Santander Corporate & Commercial Banking
2nd Floor, Santander House
100 Ludgate Hill
London, EC4M 7RE

Registered Office

One Newman Street
London, W1T 1PB

Registered Company No: 8385711
Registered Charity No: 1151815

www.akofoundation.org

About the AKO Foundation

During the year the AKO Foundation continued to make grants to charities and charitable projects within its three priority areas – to improve education and the wellbeing of young people, to promote the arts, and to combat the climate emergency. While continuing to help to start up, or to be the catalyst for, new charitable projects which otherwise might not be realised, the Foundation is also willing, where appropriate, to offer unrestricted support, recognising the need among its beneficiaries for financial flexibility. Mirroring the long-term thinking and investment strategy of AKO Capital, the Foundation aims to be a significant and reliable partner to its beneficiaries, and generally seeks multi-year relationships with them.

The Foundation takes pride in the leanness of its administration, which results in fast decision-making and in the greatest possible proportion of its resources being available to support beneficiaries. Our vision is to be recognised as a cost-effective and fast-moving organisation that stands out for its responsiveness as well as for the quality of the projects and causes supported.

The Foundation adopts a proactive approach to grant-making; accordingly, it does not seek applications for grants, nor does it make grants in response to unsolicited applications.

The Trustees re-iterate their gratitude for the past generosity of the founder and Settlor of the Foundation, Nicolai Tangen, particularly with regard to the arrangements made following his (and Katja Tangen's) departure from the Board upon Nicolai's appointment as Chief Executive Officer of the Norwegian sovereign wealth fund. This has allowed the Foundation to sustain the significant level of grant-making of the last few years.

A selection of the Foundation's work is summarised in the pages that follow. A full list of grants made during the year appears in Note 6 to the Financial Statements.

Education

The Foundation believes that education is the key to a successful future both for individuals and for societies as a whole, and thus supports educational projects in both developing and developed regions of the world.

Developing Countries

The Foundation's approach is not to select specific countries in which to operate; rather, it supports trusted partners in their work, enabling them to use their local knowledge, expertise, and networks to judge where an intervention will have the greatest, or most widespread, impact. A number of large-scale studies have demonstrated the substantial positive social, economic and environmental impacts of giving girls, who would otherwise be disadvantaged or excluded, access to a good education; investing in girls' education is a powerful catalyst for change, with a multiplier effect on 9 of the 17 Sustainable Development Goals, positively impacting issues ranging from child marriage and poverty to health and climate sustainability. The Trustees therefore have a particular interest in this area.



CAMFED

Campaign for Female Education (CAMFED)

AKO Foundation support since 2019

CAMFED tackles poverty and inequality through education, primarily in sub-Saharan Africa. It supports marginalised girls and young women to attend school, to succeed academically, and then, as young women, to realise their potential to be leaders of change. In its 30-year history, CAMFED has helped more than 6.5 million children in Malawi, Ghana, Zambia, Zimbabwe and Tanzania. Furthermore, its alumnae association is the largest and fastest growing network of educated young women in Africa - currently with more than 254,000 members. Each member of the network is, on average and voluntarily, financially supporting another three girls to go to school, thereby changing the future for whole communities.

The Foundation's support has helped pioneer a training programme in sustainable agriculture practices, supporting CAMFED's alumnae to manage the impacts of climate change on their food supplies and businesses. The programme informs CAMFED's work with governments to bring climate education into national school systems. At the same time, the Foundation's unrestricted support builds the pipeline of young women graduating from school determined to build a brighter future for the next generation.

Educate Girls

AKO Foundation support since 2019

Millions of school-age girls in India are denied their right to education – nearly all due to their gender. In response, Educate Girls has adopted a grassroots approach to re-enrol 1.6 million girls by 2025. This involves implementing a comprehensive remedial and life skills curriculum to improve learning outcomes and strengthening the school governance system and its infrastructure to ensure the sustainability of improved enrolment figures.

The Foundation collaborates with other prominent philanthropists in a joint funding initiative to support this project that aims to transform the educational landscape for millions of deserving girls in India.



Educate Girls

Global Schools Forum

AKO Foundation support new in 2023

Global Schools Forum (GSF) is a collaborative community, innovation accelerator, and partnership builder for non-state organisations working to improve education outcomes at scale for underserved children in low- and middle-income countries. The community currently includes 111 organisations across 60 countries in Sub-Saharan Africa, South and East Asia and Latin America that collectively run or support over 230,000 schools and centres providing education to almost 20 million children and youth.

The Foundation is one of a small group of major funders supporting the Impact at Scale Lab programme, GSF's innovation accelerator. The Lab seeks to transform education systems by intensively working alongside local innovators to scale solutions. This is achieved by carefully selecting promising solutions and driving funding and significant, specialised technical support to them. In addition, the Lab programme generates and amplifies evidence and best practice from practitioners on what works effectively to achieve scale.

AKO's support will focus on scaling promising innovations in two critical areas: Foundational Learning and Supporting Adolescent Transitions to Secondary Education. In both areas, there continue to be significant gaps in the provision of quality education across low-and middle-income countries, particularly for underserved children.

Little Sun Foundation

AKO Foundation support since 2018

The Little Sun Foundation is a German non-profit organisation, founded by Danish-Icelandic artist Olafur Eliasson. Little Sun creates solar-powered hand-held lamps, designed by Eliasson himself; they can be charged during the day and allow work to be undertaken during hours of darkness. The solar lamps also provide significant health and economic benefits, as they replace harmful kerosene lamps and expensive torches. The Foundation has supported the provision of lamps to students in several African countries, thus allowing them to undertake homework, and to increase their study time and academic attainment.

Lively Minds

AKO Foundation support since 2017

Lively Minds is a UK charity working to get 3-6 year olds in rural Ghana and Uganda to thrive. It has developed an innovative scalable model that empowers marginalised parents to run free educational Play Schemes for all the young children in their communities, and to provide better childcare at home using their own resources. The programme is delivered by government and so in this way has been able to reach large scale, currently operating in over 2,500 communities and reaching over 250,000 children annually. The Foundation supports Lively Minds' work in both Ghana and Uganda.



Lively Minds

MM Foundation

AKO Foundation support since 2018

The MM (Mosvold-Martinus) Foundation seeks to improve the lives of less privileged young people in Sri Lanka. It promotes self-reliance by providing support to allow such young people to become the agents of their own development and progress. The Foundation has funded the MM Foundation's "AKO Scholarship Program in Sri Lanka", which provides scholarships to allow disadvantaged students to pursue higher education at university or through vocational or skills training.



Little Sun

Partnership for Change

AKO Foundation support since 2018

Partnership for Change is a Norwegian non-profit organisation that works for gender equality and a more inclusive economy by strengthening social infrastructure such as education and childcare. In many developing countries, girls – particularly in rural communities – face obstacles in accessing formal education. To address this inequality and the unmet educational needs of such girls, the Foundation is funding an intensive programme of material and academic support, mentoring, and life skills training in rural Ethiopia. This prevents girls from disadvantaged backgrounds from dropping out of high school, thereby helping them to secure better futures. Partnership for Change and its local partners work with local school authorities to ensure financial sustainability after the project is completed.

Pratham

AKO Foundation support since 2022

Pratham conducts high-quality, low-cost, replicable interventions to address gaps in the education system, most notably through its Teaching at the Right Level (TaRL) programme. This teaches literacy and numeracy at the level appropriate to a child's educational attainment rather than chronological age. The Foundation is supporting Pratham's work in the states of Odisha, on India's east coast, and in Rajasthan in the North West.

TaRL was one of just three interventions classed as 'Great Buys' in the Global Education Evidence Advisory Panel's 2023 report 'Cost-Effective Approaches to Improve Global Learning', the criteria including cost-effectiveness strong evidential support.

Social Finance

AKO Foundation support since 2021

After years of civil war and disease, Liberia faced the twin problems of several cohorts of undereducated young people, and one of the lowest rates of public expenditure per capita on education of any country. Social Finance, a UK non-profit entity, acts as grant administrator for 'LEAP' – the Liberian Education Advancement Programme. This is an innovative programme whereby the Liberian Ministry of Education has brought in non-state education partners to support quality education and safeguarding in nearly 20% of the country's public schools, with a particular focus on historically underserved and rural communities. The programme aims to pioneer developments that could be scaled to other public schools to raise standards nationally. The Foundation is one of a small group of major funders supporting this programme.



Partnership for Change

Strømme Foundation

AKO Foundation support since 2013

Strømme Foundation (Strømmestiftelsen) is a Norwegian development organisation that uses education to pursue its mission of creating a world free from poverty. Its approach is holistic; in its support for children, adolescents and their families within selected communities, Strømme invariably works with and through local delivery partners, thereby strengthening sustainability and maximising impact.

The Foundation supports a number of strands of Strømme's work, including:

Educational work in Uganda

With 1.2 million refugees, Uganda is Africa's largest refugee-hosting country, with recent significant influxes from South Sudan, DRC and Burundi. Among other problems, this creates a large out-of-school population among adolescents, particularly girls, a large proportion of whom have suffered gender-based or sexual violence. Strømme seeks to enrol large numbers of children into formal education.

Educational work in West Africa

School attendance and literacy rates in Burkina Faso and Niger, two of the world's poorest and least developed nations, are low, with female literacy rates less than 20%. Without even a primary education, children lack the skills and knowledge required to improve their situation and are likely to remain impoverished for the remainder of their lives. Strømme's programmes provide out-of-school children, half of whom are girls, with accelerated learning courses designed to get them to the educational level necessary to enrol in formal school.

SAMVAD programme

SAMVAD (meaning 'dialogue' in Sanskrit), is a non-formal, community-based, participatory education system designed especially for adolescent girls at risk of dropping out of school and being trafficked. At SAMVAD centres, the girls follow a course that includes life skills, functional literacy, building self-confidence and vocational skills. The Foundation supports Strømme's existing SAMVAD programme in Nepal and Bangladesh; more recently we enhanced our support for the programme in Nepal, aiming to bring SAMVAD graduates together and to create a long-term, self-sustaining mentoring platform for sharing their knowledge, educating those who are left behind, and supporting livelihood improvement for those in need.

Strømme Foundation



Teach for India

AKO Foundation support since 2022

Teach for India's core activity is not dissimilar to those of Teach First (see below) in the UK or Teach for America: college graduates (and others) do intensive training followed by a commitment to (at least) 2 years of teaching. Currently 1,000 'Fellows' are actively teaching; there are around 4,000 ex-Fellows, three-quarters of whom have remained in the education sector in India. The Foundation has made an unrestricted grant.

World Association of Girl Guides and Girl Scouts

AKO Foundation support since 2020

The World Association of Girl Guides and Girl Scouts (WAGGGS) is the largest voluntary movement dedicated to girls and young women. It brings together 153 national Guiding Associations who represent 8.8 million girls and young women across the world.

For more than 100 years, Girl Guiding and Girl Scouting has helped girls to develop the skills and confidence they need to achieve their fullest potential and to make positive changes to their lives, their communities and countries. This is achieved through non-formal education programmes, leadership development, advocacy and community action.

The Foundation continues to support the Girl Led Action on Climate Change (GLACC) programme; this aims to educate and empower girls and young women to be more resilient to climate change, to lead effective mitigation and adaptation actions at community or national level, and to develop the skills they need to be climate leaders of the future.

In 2023, the Foundation made a further grant to continue to embed the programme in three participating countries in Sub-Saharan Africa, and to launch the programme in India and two further African countries.



World Association of Girl Guides and Girl Scouts

The UK and other developed countries

In the United Kingdom, the Foundation supports a number of charities that, broadly, share a common mission – to support students from less advantaged and under-represented backgrounds to raise both their aspirations and their achievements, frequently – though by no means exclusively – with the goal of assisting them to attain a place at one of the more competitive universities. These charities include:

Brightside

AKO Foundation support since 2021

Provides online mentoring, raising aspirations in school, supporting students in higher education, providing insights into careers, and learning skills for work. Brightside has mentored over 100,000 young people since 2003.

Brilliant Club

AKO Foundation support since 2019

The 'Scholars Programme', now largely delivered online, recruits, trains and places PhD researchers to deliver university-style courses, based on their research, to small groups of pupils aged 9-17. This charity was introduced to the Foundation by an analyst at AKO Capital who served as a trustee of The Brilliant Club.

Generating Genius

AKO Foundation support since 2020

Introduced to the Foundation through the Give Back programme, Generating Genius works with talented and able students, primarily from BAME backgrounds, to enable them to gain a place to study STEM subjects at leading universities, and then to excel in STEM-related careers.

IntoUniversity

AKO Foundation support since 2022

IntoUniversity works with schools, universities and communities to provide local learning centres across England, Wales and Scotland where young people, aged 7 and above, are offered both tuition and also the tailored support and advice regarding educational pathways which is readily available in more affluent homes.

Other charities receiving support include the following.

Ark

AKO Foundation support since 2015

Ark seeks to transform the lives of under-privileged children by providing a great education, with a core focus on the school: it runs around three dozen Academy schools, at both primary and secondary levels, in the UK. Its schools are typically in areas of economic deprivation with a history of educational underachievement, which Ark seeks to change by setting high academic and behavioural expectations, thus providing more time for learning and improving the quality of teaching.

The Foundation has worked with Ark since 2015 and has supported a range of projects. These include Ark Start, which seeks improved ways of delivering pre-primary education; and the 'Pathways and Enrichment' programme, which is the 'added-value' services that Ark seeks to offer to its pupils, over and above the core academic curriculum, to prepare them for life beyond school.

Get Further

AKO Foundation support since 2022

Without a GCSE in Maths or English, a person's life chances are severely impaired, with opportunities in both education and employment heavily restricted. Get Further employs specialist tutors to assist students who have not yet obtained a pass in GCSE Maths and / or English, but who have moved into Further education, to do so.

ImpactEd

AKO Foundation support since 2021

'What works' in education is not an easy question to answer. Using robust research methodologies to make evaluation quicker, easier and more effective, ImpactEd supports schools and education organisations, including some of the charities supported by the Foundation and whose work is summarised in these pages, to evaluate their impact, to learn from it, and to prioritise what works best in improving outcomes for young people. The Foundation has made an unrestricted grant over 3 years.



Ark

London School of Economics

AKO Foundation support since 2016

The AKO Foundation has pledged a £1 million gift to establish a programme of 30 scholarships for master's students from under-represented backgrounds in the Department of Psychological and Behavioural Sciences. Over a three-year period, beginning in the 2024/25 academic year, the AKO Masters Scholarship will fund six full scholarships for candidates from the Global South, and 24 scholarships open to all applicants that will cover full tuition fees.

The Department of Psychological and Behavioural Sciences is focused on understanding human behaviour on an individual, group, organisational or national scale, and how using these insights can help to create a stronger, fairer and more sustainable world. The scholarships will be available across all five of the Department's MSc programmes, which provide in-depth training in areas such as how to change human behaviour in corporate and public environments, how performance and well-being can be shaped by the interface between social psychological processes and organisational systems, and how communication can affect the conduct of everyday public and private life.

A key aim of the scholarships is to bring essential and diverse voices, perspectives and experiences to the Department's cohorts of master's students. It will empower changemakers to bring important psychological and behavioural insights – as well as their unique voices and perspectives – to leadership positions around the world, with a view to addressing the imbalance of diversity in leadership that persists across all sectors.

Now Teach

AKO Foundation support since 2018

Whereas Teach First seeks to address the difficulty of recruiting and retaining excellent teachers by recruiting some of the country's best graduates, Now Teach recruits and supports high calibre, experienced professionals who have already had at least one successful career. Working in challenging schools across the country, they not only increase teaching capacity, but also bring vital life experience, as well as links to employers, universities and other post-school options. The Foundation's grant helps Now Teach to expand its work and reach more disadvantaged areas across the United Kingdom.

Place2Be

AKO Foundation support since 2022

Place2Be is a children's mental health charity with over 25 years' experience working with pupils, families and staff in UK schools. It provides mental health support in schools through one-to-one and group counselling; and offers expert training and professional qualifications.

The Foundation's Trustees are increasingly aware that good mental health is often a prerequisite for successful teaching and learning.

Royal National Children's Springboard Foundation

AKO Foundation support since 2020

The Royal National Children's SpringBoard Foundation identifies, prepares and supports pupils from disadvantaged backgrounds – children and teenagers in or on the edge of care, or growing up in households and communities where opportunities to flourish are limited – to benefit from a boarding school education. It partners with schools across the country and arranges for 110% bursary places (those that cover all fees and extras) to be offered. In addition to lifting individual life chances, its work demonstrates the beneficial role that boarding, whether in the private or state sector, can play in addressing socio-economic mobility.

Teach First

AKO Foundation support since 2014

The Foundation continues to support the following programmes:

Careers Leaders

Teach First's Careers Leader Programme helps schools to develop best practice in careers and employability, by working with middle-senior leaders with responsibility for careers to design and implement a whole-school careers strategy. Focused on schools where a high proportion of pupils live in poverty, the programme is designed to equip careers leaders with both the leadership skills and careers expertise to improve careers at a whole-school level, ultimately enhancing their pupils' employability.

Leading Together

The quality of school leadership has a significant impact on the future performance of a school. Leading Together is a fully funded, two-year programme of support for a school's entire senior leadership team, that builds and sustains strong leadership in the schools facing the toughest challenges. The ultimate objective is to improve pupil attainment by improving teacher retention and the quality of teaching throughout the school.

Work experience

Teach First's work experience programme, a programme instigated in partnership with the AKO Foundation, provides week-long, paid work experience placements for pupils from schools in which Teach First works at a wide range of organisations, including AKO Capital.

University of the Arts

AKO Foundation support since 2017

The University of the Arts London (UAL) is Europe's largest specialist arts and design university. It offers courses in arts, design, fashion and communication and is attended by over 19,000 students from more than 130 countries.

In recent years, UAL has established a new model of academic delivery, *UAL Institutes*, which overlay UAL's six art and design colleges. The Foundation previously provided seed funding for two of these: the Creative Computing Institute, and the Social Design Institute. More recently, UAL established a new Institute, the Storytelling Institute, which it is intended will become an influential academic leader in a wide range of narrative disciplines, while also enhancing UAL's public programme and audience engagement. The Foundation's grant provides the seed funding for the Institute's first few years.

The Foundation also continues to provide bursary support targeted at those students who have come to UAL under its 'Insights' programme, through which UAL seeks to recruit talented students from disadvantaged and otherwise under-represented backgrounds.

The Wharton School of the University of Pennsylvania

AKO Foundation support since 2013

The Foundation has an ongoing relationship with the internationally renowned Wharton School of the University of Pennsylvania. The Foundation, and Nicolai Tangen privately, have endowed undergraduate scholarships to support more than 20 international students at any one time who would otherwise be unable to meet the cost of their education. The scholarships benefit the individual recipients and, due to the recipients' global background and international perspective, enrich the student community. Their education will also benefit the communities and organisations they go on to lead after graduating.

The Foundation previously made a major grant to spearhead construction of a new campus building, Tangen Hall, which opened in 2021. This provides a space dedicated to cross-campus student entrepreneurship at the University of Pennsylvania.

Wellbeing of young people

Within the field of education, the Trustees recognised that certain of the grants that they had made could more accurately be considered as falling within the general heading of young people's wellbeing; and they are increasingly aware that wellbeing generally, and good mental health in particular, is often a prerequisite for successful teaching and learning. Accordingly, Trustees formally created a new grant-making category, Wellbeing of Young People.

Babyzone

AKO Foundation support since 2022

Babyzone was created to give families with very young children opportunities equivalent to those that young people have at their local OnSide Youth Zone (see below). Early years activities and classes are made available at Youth Zones during the school day, when the facilities would otherwise be unused.

Bite Back 2030

AKO Foundation support since 2019

The Foundation and the Jamie Oliver Group together founded Bite Back 2030, with the goal of halving the rate of childhood obesity in the United Kingdom by 2030, while at the same time eliminating the gap in obesity rates between children from more and less affluent backgrounds. Bite Back aims to build a youth movement that will have sufficient authenticity and critical mass so that it can act as a credible advocate to government (national and local), schools, hospitals and other entities delivering food on a large scale to young people, and will make progress towards identifying the creative media through which to engage key audiences. The Foundation continues to provide core support.

Frontline

AKO Foundation support since 2018

Frontline is England's largest children's social work charity, working to make life better for the 700,000 children and young people who need a social worker every year.

Frontline recruits, trains and supports outstanding individuals to become specialist children's social workers, as well as providing leadership development to children's social work managers and supervisors. About 1 in 10 children's social workers have been trained by Frontline, joining a growing Fellowship of over 3,000 social workers at all stages of their careers who use their excellent practice, leadership skills and innovative ideas to drive sector-wide change and build brighter, safer futures for vulnerable children and young people.

The Foundation continues to provide unrestricted support.

Institutt for Spiseforstyrrelser

AKO Foundation support since 2022

The Institutt for Spiseforstyrrelser (Institute for Eating Disorders Foundation) undertakes a number of activities to promote better emotional and mental health related to eating disorders. These include treatment, research, education and teaching delivered to young people, their families, students (future therapists) and health workers, throughout Norway. The Institute does this by advancing, translating, delivering and sharing research and best practice in the field of eating disorders. A national survey (2023), funded by the Foundation, found that 1 in 7 Norwegians struggle with regard to food or weight; however only 1 in 6 of those with any form of experience of eating disorder (including among close relatives) seek help and support.

OnSide Youth Zones

AKO Foundation support since 2017

OnSide provides modern, world class, custom-built youth centres ('Youth Zones') for young people aged 8–19 (up to 25 for those with additional needs). Located in disadvantaged neighbourhoods, the Youth Zones offer a wide range of sport, art and enterprise activities, giving young people somewhere to go, something to do and someone to talk to. An independent study found that anti-social behaviour drops by between 30% and 77% around a Youth Zone.

Having started in northwest England, OnSide subsequently expanded into London and elsewhere in England. The Foundation has maintained its support for two of the London Youth Zones – those in Barnet, and in Barking & Dagenham; and has also made an unrestricted grant towards further development and rollout of the Onside model.



OnSide Youth Zones

Arts

The Foundation has a particular interest in the visual arts, reflecting the interest and expertise of its founder, Nicolai Tangen. It seeks to develop close relationships with a limited number of partner institutions, primarily in the UK and Norway.

AKO Kunststiftelse

AKO Foundation support since 2016

AKO Kunststiftelse is a Norwegian non-profit foundation whose objective is to advance the public's access to Nordic visual arts from 1900 onwards. To achieve this objective AKO Kunststiftelse has built a collection of such art for public exhibition, which it will lend indefinitely to Kunstsilo (see below), which will have the right to use it free of charge. The public exhibition of the collection will be in a new museum, the Kunstsilo Museum, located in Kristiansand, southern Norway; the establishment of this new museum has been undertaken in cooperation with the Kristiansand municipal authorities, the Norwegian government and other Norwegian institutions. The Kunstsilo Museum opens in May 2024.

The Foundation has provided significant levels of support to several aspects of this project since its inception.

To date the main focus of AKO Kunststiftelse has been on building the collection and overseeing the development of the new Museum building, while Kunstsilo (formerly Sørlandets Kunstmuseum - SKMU) has undertaken the building out of the Museum's organisation and artistic vision. The ultimate combined vision is to create a public art collection of international importance housed in an art museum of outstanding architectural quality.



AKO Kunststiftelse – aerial view of the Kunstsilo



HM Queen Margrethe of Denmark and Edmund de Waal inspecting the exhibition “Playing with Fire: Edmund de Waal and Axel Salto” at the CLAY Museum of Ceramic Art

British Museum

AKO Foundation support since 2018

The Foundation has supported a number of exhibitions at the British Museum in recent years. It is currently supporting two other initiatives:

- A strand of what the Museum calls the ‘Rosetta Project’, a comprehensive review of how the permanent collection is displayed, as well as an overhaul of the Museum’s physical infrastructure; and
- Support over 5 years towards the Museum’s collection of Nordic prints and drawings, through funding a dedicated curatorship, facilitating acquisitions, and, in 2025, presentation of a related exhibition.

CLAY Museum of Ceramic Art Denmark

AKO Foundation support new in 2023

Since its opening in 1994, the CLAY Museum of Ceramic Art, located in Middelfart, Denmark, has established a unique collection of Danish and international ceramic art – the only one of its kind in the Nordic region. In collaboration with the Kunstsilo Museum (see below) and supported by the Foundation, CLAY is currently presenting an exhibition (‘Playing with Fire’) of works by the acclaimed Danish ceramicist Axel Salto (1889 – 1961); curated by the renowned British artist Edmund de Waal, the exhibition also includes specially created work by de Waal himself. The exhibition will subsequently be shown in late 2024 at the Kunstsilo, and in 2025 at the Hepworth Wakefield, in West Yorkshire.

The Courtauld Institute of Art

AKO Foundation support since 2014

The Courtauld Institute of Art is an international centre for the study of the history and conservation of art and is also home to one of the finest small art museums in the world. Its Institute of Art, a college of the University of London, is the pre-eminent centre for the study of the history of art in Europe. The Foundation has endowed an academic post for the study of European art of the 20th century, in particular, German Expressionism. The gift was made by the Foundation in honour of the late Dr Shulamith Behr, Honorary Research Fellow at the Courtauld, who taught Nicolai Tangen during his MA studies there.

More recently, the Foundation supported the Courtauld Connects capital project, which successfully refurbished the Courtauld Gallery's Somerset House premises.



Courtauld Institute

Kilden

AKO Foundation support new in 2023

A multi-purpose performing arts venue, which opened in 2012 and is situated adjacent to the Kunstsilo Museum (see below), Kilden sees a number of opportunities for collaboration with Kunstsilo following the opening of the latter in 2024. Among these is the 'Nordic Art Symphony' project, which will present visual art and symphonic music in innovative, immersive ways. The Foundation has contributed towards the cost of the related technical equipment.

Kunstsilo (formerly SKMU Sørlandets Kunstmuseum)

AKO Foundation support since 2015

The SKMU Sørlandets Kunstmuseum was a regional art institution, located in Kristiansand, Norway, which, since its formation in 1995, collected and displayed high quality modern and contemporary art and crafts objects from the local area. The Foundation made a number of grants to SKMU to be used for the acquisition of such objects, and also supported an initiative to cover the cost of transport to bring school children to the museum.

Now renamed Kunstsilo, the former SKMU will take over the Kunstsilo Museum upon the completion and opening of the latter in 2024. (See also AKO Kunststiftelse above.) The Foundation has supported SKMU's extensive preparations for the opening of the Kunstsilo Museum.

Nasjonalmuseet, Oslo

AKO Foundation support since 2022

Following the creation of the National Museum (Nasjonalmuseet) and its relocation to a purpose-built building in Oslo, the Foundation commenced its support for the Museum by acting as principal supporter of a temporary exhibition ('Fitting In and Standing Out') of works by the British artist Grayson Perry. The Foundation will also support a forthcoming exhibition of works by the Norwegian artist Anna-Eva Bergman.

National Portrait Gallery

AKO Foundation support since 2021

The Foundation has agreed to support an exhibition of portraits by Edvard Munch; taking place in 2025, this will be one of the first exhibitions at the National Portrait Gallery following its recent major refurbishment.

Climate

The AKO Foundation Trustees have become increasingly concerned by the effect of the changing climate on current and future generations and on global biodiversity. Accordingly, in 2019 they initiated a third principal strand of grant-making, under the category heading ‘Climate’.

Having developed a portfolio of beneficiaries within this field, the Trustees now focus their grant-making in three sub-categories: ‘coal-to-clean’, carbon disclosure, and natural solutions. Although these are widely used terms, this classification is somewhat artificial; in practice, many of these organisations work across more than one of these three sub-categories.

Several of the Foundation’s beneficiaries are themselves re-granting organisations. The Foundation is thereby able to benefit from their research, scale and networks, which in turn benefit, in many cases, from the experience and expertise of other major funders. The Foundation has also been able to take advantage of the knowledge and advice offered by the Climate Leadership Initiative.



Client Earth (*Getty images*)

Coal to Clean

ClientEarth

AKO Foundation support since 2020

ClientEarth uses the law to make positive changes to the world's energy, food, finance, and transport systems. Operating in over 50 countries, it drafts and implement laws; train lawyers and judges to support the effective use of national environmental laws; and, where necessary, brings strategic litigation to ensure governments and corporates comply with existing laws. ClientEarth works in collaboration with local partners and identifies strategic areas where legal action can have an impact.

The Foundation provides unrestricted support and also contributes specifically towards ClientEarth's work to address deforestation.

Energy Foundation China

AKO Foundation support since 2019

Energy Foundation China (EFC) is the largest climate-related grantmaker operating in China. Dedicated to facilitating China's sustainable energy development and working closely with a wide range of both public and private sector bodies, EFC acts as re-granter, facilitator, and strategic adviser. Its Beijing-based staff support policy research, the development of new standards, capacity building, and dissemination of best practices across multiple sectors of the economy, for example in key areas such as transport electrification, cooling efficiency, power sector reform, and green finance. It makes around 200 grants per annum to research institutes, academies, think tanks, and other NGOs.

European Climate Foundation

AKO Foundation support since 2020

Founded in 2008, the European Climate Foundation (ECF) is a strategic re-granter whose aims are to promote climate and energy policies that will reduce Europe's greenhouse gas emissions, and to help Europe play a stronger international leadership role in mitigating climate change. It undertakes research, technical analysis and strategic communications, convenes partnerships between policy-makers and other representative groups, and co-ordinates high-level political and diplomatic action.

The Foundation provides unrestricted support to ECF; and has also made grants to the Pooled Fund on International Energy (PIE), a re-granting entity within ECF, towards shifting both the power and steel sectors from coal to clean.

Foundation for International Law for the Environment

AKO Foundation support since 2021

Foundation for International Law for the Environment (FILE) was established to accelerate legal action globally to address the crises in climate and biodiversity. Through a combination of grant-making and in-house legal expertise, FILE collaborates with partners in countries around the world that seek to drive legal innovation and to bring high impact legal action and precedent-setting cases. Rather than bringing cases itself, FILE aims to promote successful legal outcomes through access to key research, strategic communications, campaign alignment, and capacity building.

Global Methane Hub

AKO Foundation support new in 2023

Although short-lived (emissions begin to dissipate in a matter of years), methane has an outsized impact on the climate because it has more than 80 times the warming power of carbon dioxide during its lifetime in the atmosphere. Not only is methane responsible for nearly half of the warming experienced today, but emissions continue to trend upwards.

Accordingly, Global Methane Hub was created in 2022 in order to accelerate action by governments, civil society, researchers, investors, and the private sector to reduce methane emissions rapidly and systemically – in particular, in the sectors largely responsible for methane emissions: agriculture, energy, and waste operations. The Foundation has made its largest grant to date in the Climate field in support of this urgent work.

Carbon Disclosure

CDP

AKO Foundation support since 2019

CDP is a global environmental disclosure mechanism. It gathers and analyses a comprehensive collection of reported environmental data, with the aim of making environmental reporting and risk management a business norm. The aim is to underpin and institutionalise efforts across economic actors, public sector, and civil society. In 2022 nearly 20,000 entities (companies, cities, states and regions) disclosed their environmental data through CDP.

CDP's climate change programme aims to reduce companies' greenhouse gas emissions and to mitigate climate change risk. It requests information on climate risks and low carbon opportunities from the world's largest companies on behalf of over 800 institutional investor signatories with a combined US\$ 100 trillion in assets. It has recently expanded to new areas such as biodiversity, plastics and oceans, recognising the interconnectedness of nature and the earth's systems.

Climate Arc

AKO Foundation support since 2022

Climate Arc's ambition is to see global capital flows aligned with global climate goals. Through re-granting, it assists participants in financial markets to incorporate climate science-based data into investment decisions and corporate transition plans; and it supports organisations that produce the raw data and analytics, anchored in climate science.

Natural Solutions

Basecamp Explorer Foundation

AKO Foundation support since 2019

The Basecamp Explorer Foundation (BEF) is the charitable arm of a Norwegian sustainable tourism business which operates in the Arctic and in Kenya.

In Kenya, Basecamp has had a long association with tribal chiefs in the Maasai Mara region; by collaborating with the local communities, BEF seeks to halt the diminution of the region's woodlands and wildlife. The Foundation's support has been used to lease, from local families, corridors of land that are critical for wildlife migrations; it also contributed towards the capital and operating costs of a new educational entity, the Wildlife Tourism College (WTC) of Maasai Mara, which will train local people in the tourism and hospitality industries. The Foundation renewed its support during the year, primarily towards the educational curriculum at WTC, and forest conservation.

Cool Earth

AKO Foundation support since 2020

Introduced to the Foundation through the Give Back programme in 2020, Cool Earth is an environmental charity that works with rainforest communities to halt deforestation and its impact on climate change. Following the expiry of the Give Back grant, made towards Cool Earth's work in Peru, the Foundation renewed its support with an unrestricted grant.

Conservation International

AKO Foundation support since 2020

Conservation International (CI) seeks to protect the earth's natural assets by promoting sustainable economic growth and climate resilience.

Rangelands (grasslands, savannah and shrub lands) cover nearly half the Earth's land surface and provide livelihoods to 180 million people globally, including more than 20 million pastoralists in Africa. For certain African communities, restoration and sustainable management of this land is essential to lift them out of poverty and to provide them with water, food and jobs. In addition, rangelands play an important role in ecological processes across Africa, forming important water catchment areas in dryland countries. The Foundation funds a project whereby CI works with women in Kenya and South Africa to assist them in the sustainable management of their rangelands.

Global Greengrants Fund

AKO Foundation support since 2021

Global Greengrants Fund and its affiliate in the US are re-granting entities, using a widespread network of expert advisers around the world to offer micro-grants to community organisations working in the fields of climate justice, healthy ecosystems and other environmental causes. The Foundation made a 3-year grant to be used towards re-granting in agroecology, a practice and science that uses ecological concepts and principles in the design and management of sustainable agricultural ecosystems, thus empowering local communities to lever traditional knowledge, local seed production, local consumption of food, and crop diversification.

Live Ocean

AKO Foundation support since 2019

Live Ocean is an NGO based in New Zealand, working to protect and preserve the world's oceans, and in particular the oceans around New Zealand, the country with the 4th largest marine space on the planet. It funds marine research and the transition of research data and conclusions into ocean health action; and it uses sailing events globally to promote ocean-friendly behaviour. During the year, the Foundation renewed its unrestricted match-funding support.

The Nature Conservancy

AKO Foundation support since 2021

The Nature Conservancy promotes the conservation, protection and improvement of the physical and natural environment; biodiversity; sustainable development; and the education of the public regarding environmental and conservation issues.

The Foundation's grant supports The Nature Conservancy's work in 'Natural Climate Solutions' – the protection, restoration and sustainable management of forests, farms, wetlands and grasslands as a way both of reducing emissions, and also of enhancing mechanisms of carbon capture and storage.

World Resources Institute (WRI)

AKO Foundation support since 2022

Last year the Foundation supported the African Forest Landscape Restoration Initiative (AFR100), a pan-African platform for advancing forest landscape restoration during this current critical decade. Endorsed by the African Union in 2015, AFR100 comprises 31 African governments committed to begin restoring at least 100 million hectares by 2030. The project works through local entrepreneurs and social enterprises, who may derive a commercial as well as ecological benefit from tree-planting and reforestation.

A broadly similar project in India – the Landscape Restoration Fund for India – has also been launched by WRI India, in collaboration with Sidhi District Administration, the Government of Madhya Pradesh, and an Indian NGO, Action for Social Advancement (ASA). This will support local organisations in protecting and restoring landscapes that can mitigate the impacts of climate change, strengthen biodiversity, improve rural livelihoods, improve soil health, and enhance food and nutritional security in India. As with AFR100, the Foundation has provided seed funding for this project.



The Nature Conservancy
(Alfan Subekti, YKAN)

Local Projects

The Foundation is a London-based charity; its founder previously lived, and the majority of the trustees do live, in north London. The founder, Nicolai Tangen, was born and brought up in Kristiansand, Norway; other Trustees also have connections to Norway. The Foundation values these links and has supported the following projects in north London and in Norway:

London

Doorstep Homeless Families Project

AKO Foundation support since 2017

The Foundation supports Doorstep in its mission to provide homeless families (frequently recent arrivals to the UK) living in temporary accommodation in north London with access to services, so that they can enjoy a better quality of life.

Hampstead Theatre

AKO Foundation support since 2014

Based in north London, Hampstead Theatre has as its mission the creation of original theatre without creative restriction. The Foundation has been an important partner over several years, including in the creation of 'The Next Decade' initiative – the commissioning of new plays from leading playwrights – for which the Foundation matched the funding raised by Hampstead Theatre.

Roundhouse

AKO Foundation support since 2022

In addition to being a well-known performance venue, the Roundhouse is a creative youth centre in north London where young people – artists, creatives, performers and creative entrepreneurs – are given the space and facilities to develop their talents.

Norway

Fontenehuset Arendal

AKO Foundation support since 2021

The Clubhouse model of psychosocial rehabilitation is an international community mental health service model that helps people with a history of mental illness or vulnerability to re-join society and to maintain their place in it. A new Clubhouse recently opened in the southern Norwegian town of Arendal; the Foundation will contribute towards operating expenses during the first three years.

Fontenehus Norge

AKO Foundation support since 2022

Fontenehus Norge is the umbrella body of Clubhouses in Norway. The Foundation's grant will enable Fontenehus Norge to employ two members of staff dedicated to working with Clubhouse members across Norway to assist them back into employment.

Ibsenstiftelsen

AKO Foundation support new in 2023

The Foundation has agreed to support performances over the three years 2023 – 2025 by the Norwegian Ibsen Company, led by the actor Kåre Conradi, at the open-air theatre Fjæreheia, in southern Norway.

Redningsselskapet

AKO Foundation support new in 2023

The full name of Redningsselskapet can be translated as 'The Norwegian Society for the Rescue of Shipwrecked People': its mission is to protect those who travel on or by the sea; to make sea travel and recreation safe for all; and to save and protect valuables on and by the sea. The Foundation has agreed to fund the acquisition of an offshore rescue boat, to be deployed in southern Norway.

Røde Kors Kristiansand

AKO Foundation support since 2021

The branch of the Red Cross based in Kristiansand has constructed a new, purpose-built base for its search and rescue activities in Hovden, a popular centre for winter sports in southern Norway. The Foundation provided the majority of the financial support for the construction of the new building, which opened in 2023.

Other Initiatives

Give Back

The AKO Give Back scheme provides all AKO Capital staff with the opportunity to nominate a charity to receive a grant from the Foundation. As well as nominating charities, the staff collectively determine the recipients of the larger grants. A committee of staff members selects a short list of the nominated charities, and all staff then vote on the allocation of a pool that in 2023 amounted to some £885,000.

In 2023 the largest grants were to the following recipients:

- **Speech & Language** (brand name of **I CAN Charity**): Provides specialist therapy and education for children with speech and language difficulties; resources to parents; and courses, conferences, training, and seminars to professionals.
- **Women and Girls Network**: A counselling and healing centre for women and girls overcoming experiences of physical, sexual or emotional violence; and provides training that promotes good practice within this field.
- **Shannon Trust**: Supports people who can read to teach those who can't, both in prisons and in the community.
- **Age UK**: Towards the Silver Line Helpline, the UK's only free, confidential helpline providing friendship to older people – 24 hours a day, 365 days a year.
- **Housing for Women**: Provides and promotes affordable homes for women and gender-specific support services.

The trustees are pleased that certain charities introduced to the Foundation through the Give Back programme have subsequently developed deeper, multi-year relationships with the Foundation. Cool Earth, Generating Genius, Lively Minds, and OnSide Youth Zones, all covered in the sections above, are examples of such relationships.

In addition to the annual opportunity to recommend purely financial support, AKO Capital staff are also encouraged to give their time and expertise to those charities that the Foundation supports, for example by serving as charity trustee, school governor or mentor to young people.

Matched Funding

Certain charitable donations by members of staff of AKO Capital are matched, on a 1:1 basis, by the Foundation. The Foundation gave matching grants of around £260,000 under this scheme in 2023.

The two categories summarised immediately above – Give Back, and Matched Funding – are together described as 'Other' in the following Trustees' report and financial statements.

Report of the
trustees

Independent
auditor's report

Financial Statements

Report of the trustees

The trustees present their report and the audited financial statements for the year ended 31 December 2023.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with the current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice – Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (Charities SORP (FRS 102)).

Structure, governance, management & remuneration

The Foundation is a charitable company limited by guarantee, incorporated on 1 February 2013 and registered as a charity on 29 April 2013. The company was established under a memorandum of association which established the objects and powers of the charitable organisation and is governed under its articles of association.

The Foundation had two wholly owned subsidiaries one of which was dissolved in the year to 31 December 2022. It also has one associated undertaking. Further details on these entities are included in notes 8 and 9 to the financial statements.

The Foundation is managed by the trustees with decisions taken at the regular trustee meetings. Trustees are given training and advice on their responsibilities when they take on the position. They give their time voluntarily and receive no remuneration or benefits from the Foundation. Any expenses reclaimed from the Foundation are set out in note 3 to the financial statements.

Any future trustee appointments are made by the Members of the Foundation. The Members are David Woodburn and Nicola Staples; David Woodburn is also a trustee of the Foundation.

The Foundation has a single employee and its reward and recognition strategy is designed to attract and retain motivated and talented individuals.

Objectives and activities

The objective of the Foundation is to act as a charity for general charitable purposes with a focus on education and the arts, in particular the provision of grants for charitable purposes (as prescribed by the Charities Act 2011).

The Foundation's charitable objectives are:

- The advancement of education;
- The advancement of the arts, culture, heritage and science; and
- All other charitable purposes for the benefit of the public.

The trustees review the aims, objectives and activities of the Foundation each year. In recent years the trustees have become increasingly concerned by the effect of the changing climate on current and future generations and on global biodiversity and in 2019 they initiated a grant making programme in this field. In 2022 the trustees added "Wellbeing of young people" as a separate category of grant making.

This report looks at what the Foundation has achieved and the outcomes of its work in 2023. Details of the grants made in the year are included in the financial statements.

The trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Foundation's aims and objectives and in planning its future activities. In planning the Foundation's activities, the trustees consider how these will contribute to the aims and objectives that have been set.

In undertaking their management of the Foundation, and the making of grants, the trustees have had regard to their obligations under Section 172 (1)(a)-(f) and 172(2) of the Companies Act 2006 to promote the success of the Foundation to achieve its charitable objectives.

Strategic Report

Achievements and performance in the delivery of public benefit

The Foundation's main activity is to make grants to UK charities and for general charitable purposes elsewhere in the world. The primary foci of its grant making activities are initiatives and projects which improve education or the wellbeing of young people, promote the arts, or combat climate change.

During the year to 31 December 2023 the Foundation made grants to a variety of entities involved in these areas. The major grants, considered as being those for an amount of £100,000 or more, are described below, listed in descending size order within the respective categories:

Grants for the advancement of education

- **Campaign for Female Education (CAMFED)** – unrestricted support for CAMFED's work in promoting the education of girls and young women in African countries.
- **London School of Economics and Political Science (LSE)** – scholarships within the Department of Psychological and Behavioural Science.
- **The Hall School Endowment Fund** – to support the Senior School Development Project.
- **World Association of Girl Guides and Girl Scouts ("WAGGGS")** – to support the "Girl Led Action on Climate Change" initiative.
- **Global Schools Forum** – towards the "Impact at Scale Labs 3" initiative which aims to advance foundational learning and secondary education transitions in Sub-Saharan Africa and South Asia.
- **Pratham UK** – to support the education of young children in Odisha, India.
- **Ark** – to support Ark in developing a digital culture across its schools network.
- **Partnership for Change ("PfC")** – to support PfC's work in Ethiopia helping disadvantaged girls to obtain a high-quality education.
- **MM Foundation** – to support the MM Foundation's work in enhancing the employment prospects of vulnerable youth through education and vocational training in Sri Lanka.

- **Little Sun Foundation** – towards provision of solar lamps to students in Burkina Faso and Tanzania.
- **London Academy of Excellence ("LAE") (Stratford and Tottenham)** – towards the provision of co-curricular activities and providing access to LAE's programmes to disadvantaged students in other areas of England.
- **Royal National Children's Springboard Foundation** – towards the provision of bursaries for disadvantaged young people to attend boarding school.
- **Social Finance** – towards the Liberia Education Advancement Program (LEAP) to improve learning outcomes in primary schools in Liberia.
- **ReachOut Youth** – to support its work mentoring children in disadvantaged communities.
- **Literacy Pirates** – to support its work in providing literacy support to 9-12 year-olds in the London boroughs of Hackney and Haringey.
- **Lively Minds** – towards establishment of informal play schemes for pre-school children in rural villages in Uganda.

Grants towards the wellbeing of young people

- **Bite Back 2030** – to support its work towards halving the rate of childhood obesity in the United Kingdom by 2030.
- **OnSide Youth Zones** – to support the operations of the Barking & Dagenham, Barnet and Croydon Youth Zones.
- **Roundhouse Trust** – towards the youth programme at the Roundhouse, London.

Grants for the advancement of arts

- **AKO Kunststiftelse** – to support AKO Kunststiftelse's acquisition of Nordic visual works of art, and towards the support of Kunstsilo (formerly SKMU Sørlandets Kunstmuseum) and AKO Kunststiftelse's general administration. The ultimate purpose of this support is the establishment of a permanent public exhibition of Nordic visual works of art in Kristiansand, Norway.

Strategic Report (*continued*)

- **Kunstsilo (formerly SKMU Sørlandets Kunstmuseum)** – towards their Artist Portrait Programme, the reception, conservation and storage of their art collection and preparation for the opening of the Kunstsilo Museum.
- **Kilden** – towards the Nordic Art Symphony project at the Kilden Performing Arts Centre, Kristiansand, Norway.
- **Hampstead Theatre** – unrestricted support for the Hampstead Theatre.
- **CLAY Museum of Ceramic Art Denmark together and SKMU Sørlandets Kunstmuseum** – towards the exhibition *Playing with Fire: Edmund de Waal in dialogue with Axel Salto*.
- **Arts Emergency** – unrestricted support for Arts Emergency's work in providing creative opportunities for marginalised youth.
- **Nasjonalmuseet Oslo** – to support the proposed exhibition *Becoming Anna-Eva Bergman*.

Grants to mitigate the effect of climate change

- **Global Methane Hub** – to support its work towards rapid and systemic reductions in methane emissions.
- **European Climate Foundation ("ECF")** – unrestricted support for ECF's work in combating climate change.
- **The Energy Foundation China** – towards achieving climate objectives and emission reduction in China.
- **The Foundation for International Law for the Environment ("FILE")** – unrestricted support for the work of FILE to accelerate legal action globally to address the climate and nature crises.
- **Climate Arc** – unrestricted support for the work of Climate Arc in catalysing the corporate climate transition using the power of finance.
- **Live Ocean** – unrestricted support for the work of Live Ocean in the preservation and enhancement of ocean health.
- **Basecamp Explorer Foundation ("Basecamp")** – support for Basecamp's conservation education and other work to address threats to the Maasai Mara ecosystem.

- **World Resources Institute** – support for land restoration and sustainable reforestation in India.
- **The Big Give Trust** – provision of match-funding for the Green Match Fund 2023.

Local Projects

- **Redningsselskapet** – towards the funding for a rescue vessel of the Simrad class which will operate from southern Norway.
- **Ibsenstiftelsen** – support for the Norwegian Ibsen Company's theatre productions at Fjaereheia (Grimstad).

Other major grants (through the 'Give Back' programme)

- **Speech & Language UK** – towards their work in the provision of specialist therapy and education and other support for children with speech and language difficulties.
- **Women and Girls Network ("WGN")** – unrestricted support for WGN's work with women and girls overcoming experiences of physical, sexual or emotional violence.

The Foundation's general grant making policy is for individual trustees or the Chief Executive to identify possible grant recipients, which are then considered by the trustees acting as a body. The Foundation does not seek applications for grants and does not make grants in response to unsolicited applications received.

As a grant making charity the primary key performance indicators for the Foundation are its income and carried forward funds, as these set its ability to make future grants; and the grants made, and cash distributed, in the year. During the year to 31 December 2023 the Foundation had income of £117,443,000 (2022: £79,111,000), made new grants of £46,563,000 (2022: £34,598,000) and carried forward funds of £1,178,071,000 (2022: £1,074,296,000). It distributed cash of £34,019,000 (2022: £37,083,000) to grant recipients and also made a grant of artworks to the value of £9,891,000 (2022: £Nil). The trustees are satisfied with the performance of the Foundation over the year.

Financial Review

In 2023 the Foundation received its income via Gift Aid donations from AKO Capital Management Limited, donations of artworks from Nicolai Tangen and from its interest in AKO Capital LLP held via its trading subsidiary AKO Subsidiary 2020 Limited (2022: donations from AKO Capital Management Limited and from its interest in AKO Capital LLP). Total donations of £9,895,000 (2022: total donations of £4,000) were received in the year to 31 December 2023 which includes £Nil receivable at 31 December 2023 (2022: £Nil receivable at 31 December 2022). The income arising from its interest in AKO Capital LLP in 2023 was £105,360,000 of which £48,170,000 was receivable at 31 December 2023 (2022: £78,695,000 of which £20,248,000 was receivable at 31 December 2022).

Reserves Policy

At 31 December 2023 the Foundation had total funds of £1,178,071,000 (2022: £1,074,296,000). The Foundation's reserves policy is to ensure it maintains adequate funds to meet its commitments and to hold reserves while it identifies appropriate projects to fund. It does not currently hold any restricted funds and thus characterises all funds as unrestricted reserves.

Investment Policy

Several venture capital type investments have been donated to the Foundation and the nature of these investments means that the Foundation expects to hold them to their maturity.

With respect to its other assets, the Investment Policy of the Foundation is for these to be held in either equity-based investments or as cash or short-term fixed interest instruments. The equity-based component is held in Management Shares in funds managed by AKO Capital LLP. These shares are non-fee paying and the investment is split between NOK, Euro and US\$ denominated share classes. The funds managed by AKO Capital LLP invest in a diversified range of European and Global equities.

The investment objective of the Foundation is to maintain the real value of its investment portfolio over the longer term and to provide capital growth for the furtherance of the Foundation's objectives. In 2023 the investment return of the Foundation, measured in GBP, was an overall gain of approximately 4%. The trustees remain confident as to the long-term prospects of the Foundation's investments.

In respect of its investments the Foundation seeks an awareness of the social, environmental, or

ethical policies of the relevant fund entities but this is not a primary consideration in determining its investments.

The trustees are mindful of their duty to review and monitor the Foundation's investments and receive regular investment reports in respect of the funds in which they are invested.

Costs

The Foundation seeks to minimise its cost base to maximise the funds available for its charitable purposes. As stated elsewhere in this report, the trustees give their time voluntarily and receive no remuneration or benefits; and the largest component of the Foundation's investments is the Management Shares of funds managed by AKO Capital LLP which are non-fee paying. In 2023 the total costs of the Foundation were £184,000 which represents 0.02% of the Foundation's net assets and 0.4% of the grants payable in the year.

Energy usage

The Foundation did not consume more than 40,000 kWh of energy in its reporting period. It therefore qualifies as a low energy user and is exempt from the reporting otherwise required under the United Kingdom's Streamlined Energy and Carbon Reporting regulations.

Risk Statement and Going Concern

The trustees have reviewed the major risks to which the Foundation is exposed and consider that systems are in place to mitigate exposure to these risks. As a grant making charity the main risk facing the Foundation is that it has inadequate income or existing resources to fund its grant making activity. In 2024 the Foundation's main source of income is expected be a profit share from AKO Capital LLP and the main current risk is, therefore, the profitability of AKO Capital LLP. During the year to 31 December 2023 AKO Capital LLP remained profitable. In addition, the Foundation's reserves policy is to ensure it maintains adequate funds to meet its commitments and to allow it to continue as a grant making charity; the Trustees consider that the Foundation's reserves are more than adequate for this purpose. Accordingly, the trustees believe that there is a reasonable expectation that the Foundation will have adequate resources to continue in operational existence for the foreseeable future; they have thus continued to adopt the going concern basis of accounting in preparing the annual financial statements.

Fundraising

The Foundation's main source of future income is expected to be a profit share from AKO Capital LLP. The Foundation does not engage in public fundraising and does not use professional fundraisers or commercial participators. The Foundation nevertheless observes and complies with the relevant fundraising regulations and codes. During the year there was no non-compliance of these regulations and codes and the Foundation received no complaints relating to its fundraising practice.

Relationship with stakeholders

The Foundation's primary stakeholders are the grant recipients. The Foundation seeks to foster long-term and open relationships with these partners.

Plans for the Future

The Foundation plans to continue as a grant making charity with a focus on education, the wellbeing of young people, the arts and combating climate change.

Statement of responsibilities of the trustees

The trustees (who are also directors of AKO Foundation for the purposes of company law) are responsible for preparing the report of the trustees, including the strategic report and the financial statements, in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;

- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware.
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The total number of such guarantees at 31 December 2023 was 2. One of the trustees is a Member of the charity but this entitles him only to voting rights. The trustees have no beneficial interest in the charity.

Auditor

Sayer Vincent LLP was re-appointed as the Foundation's auditor and has expressed its willingness to continue in that capacity.

The report of the trustees including the strategic report was approved by the trustees on 24 April 2024 and signed on their behalf by

David Woodburn,
Trustee
24 April 2024

Independent auditor's report

to the members of
AKO Foundation

Opinion

We have audited the financial statements of AKO Foundation (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 December 2023 which comprise the consolidated statement of financial activities, the group and parent charitable company balance sheets, the consolidated statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the group's and of the parent charitable company's affairs as at 31 December 2023 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the group financial statements section of our report. We are independent of the group and parent

charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on AKO Foundation's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, including the strategic report, other than the group financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the group financial statements does not cover the other information, and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the group financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the group financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' annual report, including the strategic report, for the financial year for which the financial statements are prepared is consistent with the financial statements
- The trustees' annual report, including the strategic report, has been prepared in accordance with applicable legal requirements

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report, including the strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and Charities Act 2011 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- The parent charitable company financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out in the trustees' annual report, the trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under the Companies Act 2006 and section 151 of the Charities Act 2011 and report in accordance with those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, and the board of trustees, which included obtaining and reviewing supporting documentation, concerning the group's policies and procedures relating to:
 - Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
 - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
 - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the group operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the group from our professional and sector experience.
- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.
- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and section 144 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Joanna Pittman (Senior statutory auditor)
Date: 25 April 2024

for and on behalf of Sayer Vincent LLP, Statutory Auditors
Sayer Vincent LLP, 110 Golden Lane, London, EC1Y 0TL

Group Statement of Financial Activities

Incorporating an income and expenditure account For the year ended 31 December 2023

		Year ended 31 December 2023 £'000	Year ended 31 December 2022 £'000
	Notes		
Income			
<i>Incoming resources from generated funds</i>			
Income from interests in associated undertakings		105,360	78,695
Donations		9,895	4
<i>Investment income</i>		2,188	4121
Total incoming resources		117,443	79,111
Expenditure			
<i>Charitable activities</i>			
Education		8,938	7,637
Wellbeing of young people		1,821	1,926
Art		18,028	13,026
Climate		15,583	10,060
Local projects		1,227	807
Other		1,150	1,344
Total resources expended	2	46,747	34,800
Net incoming resources for the year	3	70,696	44,311
Net gains/(loss) on investments		34,273	(41,443)
Foreign exchange gain/(loss)		(1,194)	(234)
Net income for the year and net movement in funds		103,775	2,634
Total funds brought forward		1,074,296	1,071,662
Total funds carried forward	16	1,178,071	1,074,296

All of the above results are derived from continuing activities and are unrestricted. There were no other recognised gains and losses other than those stated above. Movements in funds are disclosed in note 16 to the financial statements.

Group Balance Sheet

Registered Company N° 08385711

as at 31 December 2023

	Notes	2023 £'000	2022 £'000
Fixed assets			
Investments	7	1,030,818	968,856
		1,030,818	968,856
Current assets			
Debtors	11	49,067	20,248
Cash		126,983	111,195
		176,050	131,443
Current liabilities			
<i>Creditors:</i> amounts falling due within one year	12	22,323	17,917
Net current assets		153,727	113,526
<i>Creditors:</i> amounts falling due in more than one year	13	6,474	8,086
Net assets	15	1,178,071	1,074,296
Funds			
Unrestricted funds – general income funds	16	972,290	900,554
Unrestricted funds – fair value reserve	16	205,781	173,742
Total unrestricted funds and total funds		1,178,071	1,074,296

Approved by the trustees on 24 April 2024 and signed on their behalf by:

David Woodburn
Trustee

Company Balance Sheet

Registered Company N° 08385711

as at 31 December 2023

	Notes	2023 £'000	2022 £'000
Fixed assets			
Investments	7	1,030,818	968,856
		1,030,818	968,856
Current assets			
Debtors	11	897	-
Cash		126,543	111,022
		127,440	111,022
Current liabilities			
<i>Creditors:</i> amounts falling due within one year	12	22,318	17,911
Net current assets		105,122	93,111
<i>Creditors:</i> amounts falling due in more than one year	13	6,474	8,086
Net assets		1,129,466	1,053,881
Funds			
Unrestricted funds – general income funds	16	929,638	886,092
Unrestricted funds – fair value reserve	16	199,828	167,789
<i>Total unrestricted funds and total funds</i>		1,129,466	1,053,881

Approved by the trustees on 24 April 2024 and signed on their behalf by:

David Woodburn
Trustee

Group Cash Flow Statement

For the year ended
31 December 2023

	2023 £'000	2022 £'000
Reconciliation of net incoming resources to operating cash flow		
Net incoming/(outgoing) resources for the period	70,696	44,311
Foreign exchange gain/(loss)	(1,194)	(234)
Interest receivable	(2,188)	(412)
(Increase)/decrease in debtors	(28,819)	162,923
Increase/(decrease) in creditors	2,794	(1,401)
Net cash outflow from operating activities before tax	41,289	205,187
Corporation tax paid	-	-
Net cash outflow from operating activities after tax	41,289	205,187
Return on investments		
Interest received	2,188	412
Capital expenditure/receipts		
Additions to investments	(74,523)	(152,105)
Proceeds from sale of investments	46,834	16,230
Increase/(decrease) in cash	15,788	69,724
Cash at bank and in hand brought forward	111,195	41,471
Cash at bank and in hand carried forward	126,983	111,195

Notes to the financial statements

For the year ended
31 December 2023

1. Accounting policies

a) AKO Foundation is a charitable company limited by guarantee and is incorporated in England and Wales. The registered office is One Newman Street, London, W1T 1PB.

b) The financial statements have been prepared under the historical cost convention as modified by the revaluation of investments and in accordance with applicable accounting standards and the Companies Act 2006. They follow the recommendations in the "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (Charities SORP FRS 102).

The trustees consider that there are no material uncertainties in respect of the Foundation's ability to continue as a going concern and therefore continue to adopt the going concern basis of accounting in preparing the financial statements.

c) These financial statements consolidate the results of the Foundation and its wholly owned subsidiary AKO Subsidiary 2020 Limited on a line by line basis with subsidiaries included from the date of acquisition or establishment. Transactions and balances between the Foundation and its subsidiaries have been eliminated from the consolidated financial statements. Any balances between the Foundation and its subsidiaries are disclosed in the notes to the Foundation's balance sheet. A separate statement of financial activities, or income and expenditure account, for the Foundation itself is not presented because the Foundation has taken advantage of the exemptions afforded by section 408 of the Companies Act 2006.

Investments in associated undertakings are accounted for under the equity method of accounting such that the investment is initially recognised at cost and is subsequently adjusted to reflect the group's share of the profit or loss of the associate.

d) Donations and other income are recognised when the Foundation has entitlement, any performance conditions attached to the income have been met and it is probable that the income will be received. Donations are measured at fair value unless it is impractical to measure reliably the fair value of the donated item.

e) Resources expended are allocated to the activity where the cost relates directly to that activity. Support costs and Governance costs, which are costs associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities, are re-allocated to each of the activities on the following basis which is an estimate, based on grants payable, of the amount attributable to each activity:

	2023	2022
Education	19%	22%
Wellbeing of young people	4%	5%
Art	38%	38%
Climate	33%	29%
Local projects	3%	2%
Other	3%	4%

1. Accounting policies (*continued*)

- f) Grants payable are charged to the Statement of Financial Activities in the year in which the offer is conveyed to the recipient except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled.
- g) Most of the Foundation's financial assets and financial liabilities are of a kind that qualify as basic financial instruments, and these are initially recognised at transaction value. Those parts of the Foundation's investments which do not qualify as basic financial instruments are initially recognised at fair value.
- Within the Foundation itself investments in subsidiaries and associates are accounted for at cost less any impairment. All other investments held as fixed assets are revalued at market value at the balance sheet date with the gain or loss for the year taken to the Statement of Financial Activities. Other basic financial instruments are measured at their settlement value.
- h) Monetary assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange utilised at the date of transaction. Exchange differences are included in the net movement in funds for the year.
- i) AKO Foundation meets the definition of a public benefit entity under FRS 102.

2. Total resources expended

2023	Grants Payable (Note 6)	Legal fees	Other Governance and Support Costs	Total	Allocation of Governance and Support Costs	Total 2023
	£'000	£'000	£'000	£'000	£'000	£'000
Education	8,903	-	-	8,903	35	8,938
Wellbeing of young people	1,814	-	-	1,814	7	1,821
Art	17,957	-	-	17,957	71	18,028
Climate	15,522	-	-	15,522	61	15,583
Local Projects	1,222	-	-	1,222	5	1,227
Other	1,145	-	-	1,145	5	1,150
	46,563	-	-	46,563	184	46,747
Governance Costs	-	2	17	19	(19)	-
Support Costs	-	-	165	165	(165)	-
Total resources expended	46,563	2	182	46,747	-	46,747

Included in the Arts category of Grants payable is an amount of £9,891,000 representing a grant of artworks made to AKO Kunststiftelse. Donations income includes an equivalent amount representing the donation of these artworks to AKO Foundation by Nicolai Tangen.

2. Total resources expended (*continued*)

2022	Grants Payable (Note 6)	Legal fees	Other Governance and Support Costs	Total	Allocation of Governance and Support Costs	Total 2022
	£'000	£'000	£'000	£'000	£'000	£'000
Education	7,593	-	-	7,593	44	7,637
Wellbeing of young people	1,915	-	-	1,915	11	1,926
Arts & Culture	12,950	-	-	12,950	76	13,026
Climate	10,002	-	-	10,002	58	10,060
Local Projects	802	-	-	802	5	807
Other	1,336	-	-	1,336	8	1,344
	34,598	-	-	34,598	202	34,800
Governance Costs	-	35	17	52	(52)	-
Support Costs	-	-	150	150	(150)	-
Total resources expended	34,598	15	167	34,800	-	34,800

Analysis of Support Costs

	2023 £'000	2022 £'000
Governance Costs		
Legal fees	2	35
Audit & Accountancy	17	17
	19	52
Other Support Costs		
Staff costs	146	138
Bank charges and other costs	19	12
	165	150
Total Governance and Support Costs	184	202

3. Net incoming resources for the year

This is stated after charging

	2023	2022
	£'000	£'000
Trustees' remuneration	-	-
Trustees' expenses	-	-
Auditor's remuneration (excluding VAT)		
Audit	12	11
Other	3	4
	<u> </u>	<u> </u>

During 2023 Trustees' expenses of £429 (2022: £300) were incurred representing the payment of travel costs for one trustee relating to project visits.

4. Staff cost

	2023	2022
	£'000	£'000
Wages and salaries	99	120
Social security costs	10	15
Other pension costs	37	4
	<u> </u>	<u> </u>
Total staff costs	146	139
	<u> </u>	<u> </u>

The average monthly number of employees was 1 (2022: 1) and the employee benefits detailed above relate to a single employee.

The total employee benefits including pension contributions of the key management personnel were £146,000 (2022: £139,000).

5. Taxation

The Foundation is generally exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

6. Grants Payable

A list of recipients of the grants made during the years ended 31 December 2023 and 31 December 2022 are shown below.

2023

Recipient

Grants for the advancement of education	£'000
Campaign for Female Education	1,500
London School of Economics and Political Science	1,000
The Hall School Endowment Fund	1,000
World Association of Girl Guides and Girl Scouts	1,000
Global Schools Forum	800
Pratham UK	600
Ark	500
Partnership for Change	457
MM Foundation	422
Little Sun Foundation	308
London Academy of Excellence Stratford	240
London Academy of Excellence Tottenham	240
Royal National Children's Springboard Foundation	200
Social Finance	170
ReachOut Youth	150
Literacy Pirates	120
Lively Minds	120
University of the Arts	60
Sandvika Rotary Club	16
	8,903

Grants towards the wellbeing of young people	£'000
Bite Back 2030	1,000
OnSide Youth Zones	500
Roundhouse	150
Kirkens Ungdomsprosjekt	99
Humans for Humans	65
	1,814

Grants for the advancement of art	£'000
AKO Kunststiftelse	14,007
Kunstsilo (formerly SKMU Sørlandets Kunstmuseum)	2,356
Kilden	518
Hampstead Theatre	500
CLAY Museum of Ceramic Art Denmark together with SKMU Sørlandets Kunstmuseum	265
Arts Emergency	135
Nasjonalmuseet Oslo	110
British Museum	44
Zeitz MOCAA	22
	17,957

6. Grants Payable (*continued*)

Grants to mitigate the effect of climate change	£'000
Global Methane Hub	4,827
European Climate Foundation	2,575
The Energy Foundation China	2,369
Foundation for International Law for the Environment	1,974
Other	1,574
Climate Arc	592
Live Ocean	558
Basecamp Explorer Foundation	494
World Resources Institute	401
The Big Give Trust	158
	15,522
Local projects	£'000
Redningselskapet	1,096
Ibsenstiftelsen	216
Doorstep Homeless Families Project	10
Maytree Respite Services – grant cancelation	(100)
	1,222
Other	£'000
Speech & Language UK	111
Women and Girls Network	101
Age UK	96
Housing for Women	96
Shannon Trust	96
Other AKO Give Back donations	385
AKO Matched Funding donations	260
	1,145
	46,563

6. Grants Payable (*continued*)

2022

Recipient

Grants for the advancement of education	£'000
Teach First	1,500
Campaign for Female Education	1,212
Ark	500
Get Further	500
Place2Be	500
Social Finance	422
Strømme Foundation	430
Now Teach	375
IntoUniversity	300
Pratham UK	300
Teach for India	285
Education and Employers	200
Lively Minds	200
Street League	150
Sandvika Rotary Club	119
Christ's Hospital	100
Generating Genius	100
Royal National Children's Springboard Foundation	100
Partnership for Change	91
MM Foundation	81
University of the Arts	70
World Association of Girl Guides and Girl Scouts	38
	7,593

Grants towards the wellbeing of young people	£'000
Institutt for Spiseforstyrrelser	807
OnSide Youth Zones	600
Frontline	250
Babyzone	200
NSPCC	50
Good Kitchen	8
	1,915

6. Grants Payable (*continued*)

Grants for the advancement of art	£'000
AKO Kunststiftelse	10,607
CLAY Museum of Ceramic Art Denmark together with SKMU Sørlandets Kunstmuseum	910
SKMU Sørlandets Kunstmuseum	775
Camden Arts Centre	300
Hampstead Theatre	125
Nasjonalmuseet Oslo	123
Roundhouse	50
City & Guilds of London Art School	50
Kettle's Yard	10

	12,950

Grants to mitigate the effect of climate change	£'000
CDP Worldwide	3,750
ClientEarth	2,500
European Climate Foundation	2,394
Climate Arc	476
World Resources Institute	369
TNC UK Foundation	258
The Big Give Trust	105
Cool Earth	100
Science Museum	50

	10,002

Local projects	£'000
Fontenehus Norge	580
Maytree Respite Services	150
Røde Kors Kristiansand	68
Vennesla Rotary Club	4

	802

Other	£'000
Pets as Therapy	128
Campaign Against Living Miserably	101
Breaking Barriers	97
FoodCycle	97
The Access Project	77
AKO Matched Funding donations	451
Other AKO Give Back donations	385

	1,336

	34,598

7. Investments

	2023	2022
	£'000	£'000
Group and Foundation		
Carrying value at the start of the year	968,856	874,424
Additions	74,523	298,870
Disposals	(44,600)	(106,037)
Gain on investments	32,039	(98,401)
Carrying value at the end of the year	1,030,818	968,856
Historic cost at the end of the year - Group	825,037	795,114
Historic cost at the end of the year - Foundation	830,991	801,068
Investments comprise	2023	2022
	£'000	£'000
Interests in associated (Group)/subsidiary (Foundation) undertakings	1,303	1,303
Other investments	£'000	£'000
<i>Investment funds</i>		
Investment in AKO Fund	214,080	193,043
Investment in AKO Global Fund	213,865	179,678
Investment in AKO European Long-only Fund	27,964	23,812
Investment in other investment funds	13,721	13,877
Venture capital type investments	165,373	200,921
Investment in money market and short dated fixed income funds	394,512	356,222
Market value at the end of the year	1,029,515	967,553
Total investments	1,030,818	968,856

8. Subsidiary Undertakings

The Foundation owns or owned the whole of the issued ordinary share capital of the following subsidiary undertakings:

- AKO Subsidiary 2020 Limited, a company registered in England and Wales with company number 12847959. AKO Subsidiary 2020 Limited was established by the Foundation and holds the investment in AKO Capital LLP which the group acquired on 1 December 2020 (see note 9 below).
- AKO Investment Holdings Limited, a company registered in the British Virgin Island with company number 1814633. AKO Investment Holdings Limited was liquidated effective 10 March 2022.

A summary of the results of the AKO Subsidiary 2020 Limited as included in these consolidated results is shown below:

AKO Subsidiary 2020 Limited	2023	2022
Percentage owned by the Foundation	100%	100%
Financial information	£'000	£'000
Income	105,443	78,719
Expenses	3	4
	-----	-----
Profit/(loss)	105,440	78,715
	=====	=====
Assets and liabilities at 31 December:	£'000	£'000
Assets	49,913	21,724
Liabilities	5	6
	-----	-----
Shareholders' funds	49,908	21,718
	=====	=====

9. Associated Undertaking

On 1 December 2020 an interest in AKO Capital LLP was donated to the Foundation and AKO Capital LLP became an associated undertaking of the Foundation. This interest in AKO Capital LLP is now held via AKO Subsidiary 2020 Limited and is included in the financial information in respect of AKO Subsidiary 2020 Limited set out in the table above.

10. Sensitivity to risks

Market risk

The Group is exposed to market risk through its investments in investment funds and venture capital type investments as the value of those investments is affected by movements in the underlying financial markets. The nature of these investments is such that changes in their value should not be directly related to these market movements. The impact on the statement of financial position of a 5% fall in the value of these investments would be a £31,750,000 fall in the assets of the Group.

Foreign exchange risk

Several of the Foundation's investments and parts of the Foundation's current assets and liabilities are denominated in foreign currencies. At 31 December 2023 the sensitivity of the profit for the financial year to a 2% movement in the exchange rate of the British Pound against the US Dollar, Euro and NOK was, respectively, £6,786,000, £4,000,000 and £4,416,000.

Liquidity risk

The investments in the AKO funds are redeemable at Net Asset Value on their dealing days with between one month's and 90 days' notice. The investments in the money market and short dated fixed income funds have daily liquidity. The investments in the other investment funds and venture capital type investments are generally not redeemable with distributions from these investments being dependent upon the realisation of the underlying assets within these funds and the decisions of their investment managers.

Credit risk

The credit risk relating to investments arises from the default of a counterparty, with a maximum exposure equal to the carrying amount of these investments. The trustees believe the credit risk is mitigated as:

- all AKO funds are invested in liquid investments;
- the money market and short dated fixed income funds utilised seek to maintain AAA ratings, which is the highest fund rating available;
- cash is held with Handelsbanken plc (credit rating AA- (S&P)) or Santander UK plc (credit rating A1 (Moody's) / A (S&P)); and
- there are no amounts due to the Group that are either past due or impaired.

11. Debtors

Group	2023 £'000	2022 £'000
Accrued income	48,170	20,248
Other debtors	897	-
	49,067	20,248
The Foundation	2023 £'000	2022 £'000
Other debtors	897	-

12. Creditors: amounts falling due within one year

Group	2023 £'000	2022 £'000
Accruals	28	27
Grants payable	22,295	17,890
	22,323	17,917
The Foundation	2023 £'000	2022 £'000
Accruals	23	21
Grants payable	22,295	17,890
	22,318	17,911

13. Creditors: amounts falling due in more than one year

Group and the Foundation	2023 £'000	2022 £'000
Grants payable	6,474	8,086

14. Contingent liabilities and commitments

At 31 December 2022 the Group and Foundation had contingent grant liabilities of NOK 7,000,000 (approximately £591,000) where grant agreements had been entered into, but the ultimate liability was dependent upon future conditions being met. These amounts were recognised as creditors in 2023 and therefore as of 31 December 2023 contingent grant liabilities were £Nil.

At the year end the Group and Foundation had unfunded commitments under the venture capital type investments and other investment funds of £15,475,000 (2022: £22,598,000). These amounts will be payable when called over the next 8 years and will be funded from unrestricted funds.

As part of the terms of the donation by DSHN Philanthropy LLP of an interest in AKO Capital LLP to the Foundation, as referenced in note 9 above, the Foundation gave DSHN Philanthropy LLP and its individual Members an indemnity in respect of the donation.

15. Analysis of group net assets between funds

2023

	<i>Fair Value Reserve £'000</i>	<i>Income Funds £'000</i>	<i>Total Fund £'000</i>
Investments	205,781	825,037	1,030,818
Net current assets less longer-term creditors	-	147,253	147,253
Net assets at the end of the year	205,781	972,290	1,178,071

2022

	<i>Fair Value Reserve £'000</i>	<i>Income Funds £'000</i>	<i>Total Fund £'000</i>
Investments	173,742	795,114	968,856
Net current assets less longer-term creditors	-	105,440	105,440
Net assets at the end of the year	173,742	900,554	1,074,296

16. Movements in funds

Group

	2023 £'000	2022 £'000
General funds		
<i>Income funds at start of the year</i>	900,554	799,519
Incoming resources	117,443	79,111
Outgoing resources	(46,747)	(34,800)
Foreign exchange gain/(loss)	(1,194)	(234)
Realised gain/(loss) on investments	2,234	56,958
Tax payable	-	-
<i>Income funds at the end of the year</i>	972,290	900,554
<i>Revaluation reserve at start of year</i>	173,742	272,143
Net unrealised gain/(loss) on investments	32,039	(98,401)
<i>Revaluation reserve at the end of year</i>	205,781	173,742
Total funds at the end of year	1,178,071	1,074,296

The Foundation

	2023 £'000	2022 £'000
General funds		
<i>Income funds at start of the year</i>	886,092	622,164
Incoming resources	89,250	241,999
Outgoing resources	(46,744)	(34,795)
Foreign exchange gain/(loss)	(1,194)	(234)
Realised gain/(loss) on investments	2,234	56,958
Tax payable	-	-
<i>Income funds at the end of the year</i>	929,638	886,092
<i>Revaluation reserve at start of year</i>	167,789	266,189
Net unrealised gain/(loss) on investments	32,039	(98,400)
<i>Revaluation reserve at the end of year</i>	199,828	167,789
Total funds at the end of year	1,129,466	1,053,881

17. Related party transactions

The Foundation has taken advantage of the exemption available under Section 33 of FRS 102 not to disclose transactions with its wholly owned subsidiary undertakings.

David Woodburn, a trustee, is a partner in AKO Capital LLP which is the investment manager of the AKO funds in which assets from the Foundation are invested. The investment by the Foundation is in the Management Shares of these AKO funds and these shares are non-fee paying. Therefore, AKO Capital LLP receives no benefit from these investments by the Foundation.

During 2023 AKO Capital Management Limited, a company which is part of the AKO Capital group, made donations of £4,000 (2022: £4,000) to the Foundation.

In the normal course of its charitable granting there may be instances where the Foundation makes donations to charities with common trustees with the Foundation. Although in these instances the relevant Foundation trustee is part of a collective of non-related trustees and is normally not considered to be in a significant position of influence over those other charities disclosure of such situations is included below:

- No such in 2023 or 2022.

Details of grants made to such entities are included in note 6 and any amounts payable at the year-end are included in the grants payable disclosed in notes 12 and 13.





AKO Kunststiftelse – aerial view of the Kunstsilo

AKO FOUNDATION

England & Wales - Charity number 1151815

Accounts



AKO Foundation

Report and Financial Statements

31 December 2022



AKO Foundation

Trustees

The trustees, who were also directors under company law, who served during the year and up to the date of this report were as follows:

S Procopis
H Syse
D Woodburn

Senior Management Personnel

P Lawford; Chief Executive Officer

Auditor

Sayer Vincent LLP
Chartered accountants and statutory auditor
Invicta House
108-114 Golden Lane
London, EC1Y 0TL

Bankers

Svenska Handelsbanken AB
35 Hay's Mews
London, W1J 5PY

Santander UK plc.
Santander Corporate & Commercial Banking
2nd Floor, Santander House
100 Ludgate Hill
London, EC4M 7RE

Registered Office

One Newman Street
London, W1T 1PB

Registered Company No: 8385711
Registered Charity No: 1151815

www.akofoundation.org

About the AKO Foundation

During the year the Foundation continued to make grants to charities and charitable projects within its three priority areas – to improve education, to promote the arts, and to combat the climate emergency. While continuing to help to start up, or to be the catalyst for, new charitable projects which otherwise might not be realised, the Foundation is also willing, where appropriate, to offer unrestricted support, recognising the need among its beneficiaries for financial flexibility. Mirroring the long-term thinking and investment strategy of AKO Capital, the Foundation aims to be a significant and reliable partner to its beneficiaries, and generally seeks multi-year relationships with them.

Within the field of education, the Trustees recognised that a proportion of the grants that they had made could more accurately be considered as falling within the general heading of young people's wellbeing, including mental health. Accordingly, Trustees formally created a new grant-making category, Wellbeing of Young People.

The Foundation takes pride in the leanness of its administration, which results in fast decision-making, and in the greatest possible proportion of its resources being available to support beneficiaries. Our vision is to be recognised as a cost-effective and fast-moving organisation that stands out for its responsiveness and speed of decision-making.

The Foundation adopts a proactive approach to grant-making; accordingly, it does not seek applications for grants, nor does it make grants in response to unsolicited applications.

The Trustees re-iterate their gratitude for the past generosity of the founder and Settlor of the Foundation, Nicolai Tangen, particularly with regard to the arrangements made following his (and Katja Tangen's) departure from the Board upon Nicolai's appointment as Chief Executive Officer of the Norwegian sovereign wealth fund. This has allowed the Foundation to sustain the significant level of grant-making of the last few years.

A selection of the Foundation's work is summarised in the pages that follow. A full list of grants made during the year appears in Note 6 to the Financial Statements.

Education

The Foundation believes that education is the key to a successful future both for individuals and for societies as a whole, and thus supports educational projects in both developing and developed regions of the world.

Developing countries

The Foundation's approach is not to select specific countries in which to operate; rather, it supports trusted partners in their work, enabling them to use their local knowledge, expertise, and networks to judge where an intervention will have the greatest, or most widespread, impact. A number of large-scale studies have demonstrated the substantial positive social, economic and environmental impacts of giving girls, who would otherwise be disadvantaged or excluded, access to a good education; the Trustees therefore have a particular interest in this area.



CAMFED

Campaign for Female Education (CAMFED)

AKO Foundation support since 2019

CAMFED is a UK charity that tackles poverty and inequality through education, primarily in sub-Saharan Africa. It supports marginalised girls to attend school, to succeed academically, and then, as young women, to realise their potential to be leaders of change. In its 25 years of existence, CAMFED has helped more than 3 million children to attend school, and has recruited nearly 140,000 educated young women into the CAMFED Association (CAMA), where they are able to leverage investment in girls' education by supporting even more girls to stay in school, and to thrive as young adults. The Foundation initially supported CAMA in pioneering ways to combat the effects of climate change on health, welfare and education, through direct support to vulnerable children, alongside strategies to reduce vulnerability in the longer term; it is hoped that this approach will in due course prove to be replicable in other countries. This was followed by a second, unrestricted grant.

Educate Girls

AKO Foundation support since 2019

More than 4 million school-age girls in India regularly fail to attend the school where they belong – one of the largest such populations, out of a global total of around 130 million. Yet a World Bank report has shown that girls' education, especially at secondary level, can be transformative in key areas, including earnings and standards of living; child marriage and early childbearing; health, nutrition and well-being; and agency and decision-making.

Over the course of five years, involving an extensive 'boots on the ground' approach, Educate Girls aims to enrol 1.6 million girls back into school; improve learning outcomes within the school system by implementing a remedial and life-skills curriculum that will supplement the state curriculum; and strengthen the school governance system and its infrastructure so that the improved enrolment figures, once achieved, are sustained. The Foundation has joined a collaborative funding initiative, together with a group of other prominent philanthropists, to support this project.

Educate Girls



Education Partnerships Group

AKO Foundation support since 2021

Education Partnerships Group (EPG) is an affiliate of Ark (see below). EPG is a non-profit consultancy that supports governments in low- and middle-income countries to shape and strengthen their education systems. In 2021 the Foundation made a grant to support EPG's work in Côte d'Ivoire (Ivory Coast), where EPG is advising the government with regard to the funding of the secondary schooling sector, with a view to achieving both equitable access and greater financial viability.

Little Sun Foundation

AKO Foundation support since 2018

The Little Sun Foundation is a German non-profit organisation, founded by Danish-Icelandic artist Olafur Eliasson. Little Sun creates solar-powered hand-held lamps, designed by Eliasson himself; they can be charged during the day and allow work to be undertaken during hours of darkness. The solar lamps also provide significant health and economic benefits, as they replace harmful kerosene lamps and expensive torches. The Foundation has made grants to enable Little Sun to provide solar lamps to students in several African countries, to allow them to undertake homework, and thus to increase their study time and academic attainment.



Little Sun

Lively Minds

AKO Foundation support since 2017

Lively Minds, a UK charity, works in remote rural villages in Africa and trains ‘Volunteer Mothers’ to run free and informal play schemes for all pre-school children in their villages. The Volunteer Mothers are also given monthly parenting workshops to help them provide better care at home. The Foundation supports Lively Minds’ work in both Ghana and Uganda.



Lively Minds

Partnership for Change

AKO Foundation support since 2018

Partnership for Change is a Norwegian non-profit organisation that works for the economic independence of women in Myanmar and Ethiopia. As in many developing countries, girls – particularly in rural communities – face obstacles in accessing formal education. To address this inequality and the unmet educational needs of such girls, the Foundation is funding an intensive programme of financial support and academic and life skills training in rural Ethiopia to prevent girls from deprived backgrounds from dropping out of high school.

Prattham

AKO Foundation support new in 2022

Pratham, one of two NGOs working in India for which the Foundation initiated support during 2022, conducts high-quality, low-cost, replicable interventions to address gaps in the education system, most notably through its Teaching at the Right Level programme. This teaches literacy and numeracy at the level appropriate to a child’s educational attainment, rather than chronological age. The Foundation is supporting Pratham’s work in the state of Odisha, on India’s east coast.

Social Finance

AKO Foundation support since 2021

After years of civil war and disease, Liberia faced the twin problems of several cohorts of under-educated young people, and one of the lowest rates of public expenditure per capita on education of any country. Social Finance, a UK non-profit entity, acts as project manager for ‘LEAP’ – Liberian Education Advancement Programme. This is an innovative programme whereby the Liberian Ministry of Education has outsourced the management of a significant proportion of the country’s schools to third-party operators, with a view to identifying a replicable model or models, and to raising standards nationally. The Foundation is one of a small group of major funders supporting this programme.



Partnership for Change

Strømme Foundation

AKO Foundation support since 2013

Strømme Foundation (Strømmestiftelsen) is a Norwegian development organisation that uses education to pursue its mission of creating a world free from poverty. Its approach is holistic; in its support for children, adolescents and their families within selected communities, Strømme invariably works with and through local delivery partners, thereby strengthening sustainability and maximising impact.

The Foundation supports a number of strands of Strømme's work, including:

Educational work in Uganda: RISING and PACES projects

With 1.2 million refugees, Uganda is Africa's largest refugee-hosting country, with recent significant influxes from South Sudan, DRC and Burundi. Among other problems, this creates a large out-of-school population among adolescents, particularly girls, a large proportion of whom have suffered gender-based or sexual violence. Both the RISING and PACES projects seek to enrol large numbers of children into formal education.

Educational work in West Africa

School attendance and literacy rates in Burkina Faso and Niger, two of the world's poorest and least developed nations, are low, with female literacy rates less than 20%. Without even a primary education, children lack the skills and knowledge required to improve their situation and are likely to remain impoverished for the remainder of their lives. Strømme's programmes provide out-of-school children, half of whom are girls, with accelerated learning courses designed to get them to the educational level necessary to enrol in formal school.

SAMVAD programme

SAMVAD (meaning 'dialogue' in Sanskrit), is a non-formal, community-based, participatory education system designed especially for adolescent girls at risk of dropping out of school and being trafficked. At SAMVAD centres, the girls follow a course that includes life skills, functional literacy, building self-confidence and vocational skills. The Foundation supports Strømme's existing SAMVAD programme in Nepal and Bangladesh. During 2021 we enhanced our support for the programme in Nepal, aiming to bring SAMVAD graduates together and to create a long-term platform for sharing their knowledge, educating those who are left behind, and supporting livelihood improvement for those in need.

Teach for India

AKO Foundation support new in 2022

Teach for India's core activity is not dissimilar to those of Teach First (see below) in the UK or Teach for America: college graduates (and others) do intensive training followed by a commitment to (at least) 2 years of teaching. Currently 1,000 'Fellows' are actively teaching; there are around 4,000 ex-Fellows, three-quarters of whom have remained in the education sector in India. The Foundation has made an unrestricted grant.

World Association of Girl Guides and Girl Scouts

AKO Foundation support since 2020

The World Association of Girl Guides and Girl Scouts (WAGGGS) is the world's largest voluntary movement dedicated to girls and young women. Now over 100 years old, the Girl Guiding and Girl Scouting Movement represents ten million girls and young women from 150 countries, helping them through non-formal education programmes, leadership development, advocacy and community action, thereby empowering them to develop the skills and confidence needed to make positive changes in their lives, their communities and countries.

The Foundation is supporting a new programme designed by WAGGGS, being implemented in partnership with member organisations (i.e. local Guiding Associations), initially in three countries in sub-Saharan Africa. It aims to increase awareness of climate related issues, to support direct adaptation and mitigation action at community or national level, and to increase the future capacity for women to take leadership roles in climate change response. The initial success of the programme has recently allowed it to be replicated in other countries.

In early 2022 the Foundation made a further grant to WAGGGS, towards the work of member organisations in Eastern Europe that are responding directly to the Ukrainian refugee crisis.



World Association of Girl Guides and Girl Scouts: Advocacy champion speaking at COP27 in Sharm-El Sheikh

Strømme Foundation



The UK and other developed countries

In the United Kingdom, the Foundation supports a number of charities that, broadly, share a common mission – to support students from less advantaged and under-represented backgrounds to raise both their aspirations and their achievements, frequently – though by no means exclusively – with the goal of assisting them to attain a place at one of the more competitive universities. These charities include:

Brightside

AKO Foundation support since 2021

Provides online mentoring, raising aspirations in school, supporting students in higher education, providing insights into careers, and learning skills for work. Brightside has mentored over 100,000 young people since 2003.

Brilliant Club

AKO Foundation support since 2019

The 'Scholars Programme', now largely delivered online, recruits, trains and places PhD researchers to deliver university-style courses, based on their research, to small groups of pupils aged 9-17. This charity was introduced to the Foundation by an analyst at AKO Capital who served as a trustee of The Brilliant Club.

Generating Genius

AKO Foundation support since 2020

Introduced to the Foundation through the Give Back programme, Generating Genius works with talented and able students, primarily from BAME backgrounds, to enable them to gain a place to study STEM subjects at leading universities, and then to excel in STEM-related careers.

IntoUniversity

AKO Foundation support new in 2022

IntoUniversity works with schools, universities and communities to provide local learning centres across England, Wales and Scotland where young people, aged 7 and above, are offered both tuition and also the tailored support and advice regarding educational pathways which is readily available in more affluent homes.

Other charities receiving support include the following.

Ark

AKO Foundation support since 2015

Ark seeks to transform the lives of under-privileged children by providing a great education, with a core focus on the school: it runs around three dozen Academy schools, at both primary and secondary levels, in the UK. Its schools are typically in areas of economic deprivation with a history of educational underachievement, which Ark seeks to change by setting high academic and behavioural expectations, thus providing more time for learning and improving the quality of teaching.

The Foundation has worked with Ark since 2015 and has supported a range of projects. These include Ark Start, which seeks improved ways of delivering pre-primary education; and the 'Pathways and Enrichment' programme, which is the 'added-value' services that Ark seeks to offer to its pupils, over and above the core academic curriculum, to prepare them for life beyond school.

See also Education Partnerships Group above.

Get Further

AKO Foundation support new in 2022

Without a GCSE in Maths or English, a person's life chances are severely impaired, with opportunities in both education and employment heavily restricted. Get Further employs specialist tutors to assist students who have not yet obtained a pass in GCSE Maths and / or English, but who have moved into Further education, to do so.

ImpactEd

AKO Foundation support since 2021

'What works' in education is not an easy question to answer. Using robust research methodologies to make evaluation quicker, easier and more effective, ImpactEd supports schools and education organisations, including some of the charities supported by the Foundation and whose work is summarised in these pages, to evaluate their impact, to learn from it, and to prioritise what works best in improving outcomes for young people. The Foundation has made an unrestricted grant over 3 years.



Ark

Now Teach



Now Teach

AKO Foundation support since 2018

Whereas Teach First seeks to address the difficulty of recruiting and retaining excellent teachers by recruiting some of the country's best graduates, Now Teach recruits and supports high calibre, experienced professionals who have already had at least one successful career. Working in challenging schools across the country, they not only increase teaching capacity, but also bring vital links to employers, universities and other post-school options. The Foundation's grant will help Now Teach to expand its work and reach more disadvantaged areas across the United Kingdom.

Place2Be

AKO Foundation support new in 2022

Place2Be is a children's mental health charity with over 25 years' experience working with pupils, families and staff in UK schools. It provides mental health support in schools through one-to-one and group counselling; and offers expert training and professional qualifications.

The Foundation's Trustees are increasingly aware that good mental health is often a prerequisite for successful teaching and learning.

Stiftelsen Fullriggeren Sørlandet

AKO Foundation support since 2020

Stiftelsen Fullriggeren Sørlandet is a Norwegian educational non-profit foundation which owns, maintains, and preserves the Tall Ship *Sørlandet*. This vessel had been more or less continually in use as an educational facility for 100 years; it recently required significant upgrading to meet modern safety, environmental and conservation standards. Meanwhile, the cancellation of a school year because of the Covid-19 pandemic also allowed the foundation to refresh the curriculum, and to seek ways to broaden the diversity of students attending the on-board Academy, particularly those from countries other than Norway.

The Foundation's grant funded the re-design of the curriculum, and also provides bursary funding for international students who would not otherwise be able to attend.

Teach First

AKO Foundation support since 2014

The Foundation continues to support the following programmes:

Careers Leaders

Teach First's Careers and Employability Programme provides a comprehensive programme of training for teachers that combines careers expertise and leadership development. Focused on schools where a high proportion of pupils live in poverty, the programme aims to advance the quality of careers education, enabling schools to design and implement a high-quality, whole school programme that ultimately increases their pupils' employability.

Leading Together

The quality of school leadership has a significant impact on the future performance of a school. Leading Together is a two-year programme of support for a school's entire senior leadership team, helping schools to build and sustain strong and effective leadership. The ultimate objective is to improve pupil attainment by improving teacher retention and the quality of teaching throughout the school.

Work experience

Teach First's work experience programme, a programme instigated in partnership with the AKO Foundation, provides week-long, paid work experience placements for pupils from schools in which Teach First works at a wide range of organisations, including AKO Capital.

University of the Arts

AKO Foundation support since 2017

The University of the Arts London (UAL) is Europe's largest specialist arts and design university. It offers courses in arts, design, fashion and communication and is attended by over 19,000 students from more than 130 countries.

In recent years, UAL has established a new model of academic delivery, *UAL Institutes*, which overlay UAL's six art and design colleges. The Foundation previously provided seed funding for two of these: the Creative Computing Institute, and the Social Design Institute. UAL has now established a new Institute, the Storytelling Institute, which it is intended will become an influential academic leader in a wide range of narrative disciplines, while also enhancing UAL's public programme and audience engagement. The Foundation's grant provides the seed funding for the Institute's first few years.

The Foundation also continues to provide bursary support targeted at those students who have come to UAL under its 'Insights' programme, through which UAL seeks to recruit talented students from disadvantaged and otherwise under-represented backgrounds.

The Wharton School of the University of Pennsylvania

AKO Foundation support since 2013

The Foundation has an ongoing relationship with the internationally renowned Wharton School of the University of Pennsylvania. The Foundation, and Nicolai Tangen privately, have endowed undergraduate scholarships to support more than 20 international students at any one time who would otherwise be unable to meet the cost of their education. The scholarships benefit the individual recipients and, due to the recipients' global background and international perspective, enrich the student community. Their education will also benefit the communities and organisations they go on to lead after graduating.

The Foundation previously made a major grant to spearhead construction of a new campus building, Tangen Hall, which opened in 2021. This provides a space dedicated to cross-campus student entrepreneurship at the University of Pennsylvania.

Wellbeing of young people

Within the field of education, the Trustees recognised that certain of the grants that they had made could more accurately be considered as falling within the general heading of young people's wellbeing; and they are increasingly aware that wellbeing generally, and good mental health in particular, is often a prerequisite for successful teaching and learning. Accordingly, Trustees formally created a new grant-making category, Wellbeing of Young People.

Babyzone

AKO Foundation support new in 2022

Babyzone was recently created to give families with very young children opportunities equivalent to those that young people have at their local OnSide Youth Zone (see below). Early years activities and classes are made available at Youth Zones during the school day, when the facilities would otherwise be unused.

Bite Back 2030

AKO Foundation support since 2019

The Foundation and the Jamie Oliver Group together founded Bite Back 2030, with the goal of halving the rate of childhood obesity in the United Kingdom by 2030, while at the same time eliminating the gap in obesity rates between children from more and less affluent backgrounds. Bite Back aims to build a youth movement that will have sufficient authenticity and critical mass so that it can act as a credible advocate to government (national and local), schools, hospitals and other entities delivering food on a large scale to young people, and will make progress towards identifying the creative media through which to engage key audiences. The Foundation continues to provide core support.



Bite Back

Frontline

AKO Foundation support since 2018

Frontline recruits, trains and supports outstanding individuals to become social workers through a 2-year programme which gives an opportunity for high-potential graduates and career changers to make a difference to the lives of some of the most vulnerable children in England.

The Foundation continues to provide unrestricted support.

Institutt for Spiseforstyrrelser

AKO Foundation support new in 2022

The Institutt for Spiseforstyrrelser (Institute for Eating Disorders Foundation) undertakes a number of related activities: treatment, research, teaching and education. It offers psychotherapy treatment programmes tailored to people with eating disorders, and to the wishes and needs of their relatives.

OnSide Youth Zones

AKO Foundation support since 2017

OnSide provides modern, world class, custom-built youth centres ('Youth Zones') for young people aged 8-19 (up to 25 for those with additional needs). Located in disadvantaged neighbourhoods, the Youth Zones offer a wide range of sport, art and enterprise activities, giving young people somewhere to go, something to do and someone to talk to. An independent study found that anti-social behaviour drops by between 30% and 77% around a Youth Zone.

Having started in northwest England, OnSide subsequently expanded into London and elsewhere in England. The Foundation has renewed its support for two of the London Youth Zones – those in Barnet and in Barking & Dagenham; and has also made an unrestricted grant towards further development and rollout of the OnSide model.

Arts

The Foundation has a particular interest in the visual arts, reflecting the interest and expertise of its founder, Nicolai Tangen. It seeks to develop close relationships with a limited number of partner institutions, primarily in the UK and Norway.

AKO Kunststiftelse

AKO Foundation support since 2016

AKO Kunststiftelse is a Norwegian non-profit foundation whose objective is to advance the public's access to Nordic visual arts from 1900 onwards. To achieve this objective AKO Kunststiftelse is building a collection of such art for public exhibition; it is intended that SKMU (see below) will have the right to use this collection free of charge and on a perpetual basis, and that the public exhibition of the collection will be in a new museum, the Kunstsilo Museum, in Kristiansand. The establishment of this new museum is being undertaken by SKMU in cooperation with the Kristiansand municipal authorities, the Norwegian government and other Norwegian institutions; it is expected to open in 2024.

The Foundation has provided significant levels of support to most aspects of this project since its inception.

To date the main focus of AKO Kunststiftelse has been on building the collection and overseeing the development of the new Museum building, while SKMU has undertaken the building out of the Museum's organisation and artistic vision. The ultimate combined vision is to create a public art collection of international importance housed in an art museum of outstanding architectural quality.

British Museum

AKO Foundation support since 2018

The Foundation has supported a number of exhibitions at the British Museum in recent years. More recently, it has also agreed to support two other initiatives:

- A strand of what the Museum calls the 'Rosetta Project', a comprehensive review of how the permanent collection is displayed, as well as an overhaul of the Museum's physical infrastructure; and
- Support over 5 years towards the Museum's collection of Nordic prints and drawings, through funding a dedicated curatorship, and facilitating acquisitions.



Painting workshop at stART at SKMU Sørlandets Kunstmuseum

The Courtauld Institute of Art

AKO Foundation support since 2014

The Courtauld Institute of Art is an international centre for the study of the history and conservation of art and is also home to one of the finest small art museums in the world. Its Institute of Art, a college of the University of London, is the pre-eminent centre for the study of the history of art in Europe. The Foundation has endowed an academic post for the study of European art of the 20th century, in particular, German Expressionism. The gift was made by the Foundation in honour of the late Dr Shulamith Behr, Honorary Research Fellow at the Courtauld, who taught Nicolai Tangen during his MA studies there. More recently, the Foundation has presented an annual AKO Curatorial Prize, open to graduates of the Courtauld's MA programme. The AKO Curatorial Prize is the only such prize available to MA graduates in the UK.

During 2022 the Foundation supported the exhibition at the Courtauld of works by Edvard Munch, which were lent by the KODE Museums of Bergen.

National Museum, Oslo

AKO Foundation support new in 2022

Following the creation of the National Museum (Nasjonalmuseet) and its relocation to a purpose-built building in Oslo, the Foundation commenced its support for the Museum by acting as principal supporter of a temporary exhibition ('Fitting In and Standing Out') of works by the British artist Grayson Perry.

National Portrait Gallery

AKO Foundation support since 2021

The Foundation has agreed to support an exhibition of portraits by Edvard Munch; this will be one of the first exhibitions at the National Portrait Gallery following its re-opening, after a major refurbishment project, most likely taking place in 2025.

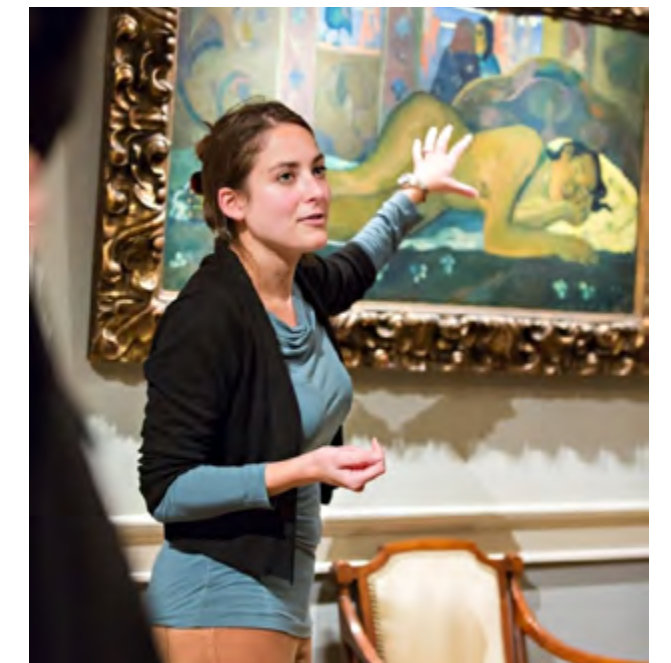
SKMU Sørlandets Kunstmuseum

AKO Foundation support since 2015

The SKMU Sørlandets Kunstmuseum is a regional art institution, located in Kristiansand, Norway, which, since its formation in 1995, has collected high quality modern and contemporary art and crafts objects from the local area. The Foundation has made a number of grants to SKMU to be used for the acquisition of such objects. It has also supported an initiative by SKMU to cover the cost of transport to bring school children to the museum.

SKMU will take over the Kunstsilo Museum upon the expected completion of the latter in 2024. (See AKO Kunststiftelse above.) The Foundation has also supported SKMU's preparations for the opening of the Kunstsilo Museum.

During the year, the Foundation agreed to support an exhibition of works by Axel Salto and Edmund de Waal, to be shown at the CLAY Museum in Denmark, and at the Kunstsilo Museum in Kristiansand.



Courtauld Institute of Art

Climate

The AKO Foundation Trustees have become increasingly concerned by the effect of the changing climate on current and future generations and on global biodiversity. While acknowledging that they might have done so earlier, in 2019 they initiated a third principal strand of grant-making, under the category heading ‘Climate’

By flying, driving and so on the Trustees do not live a carbon-neutral life, and would not wish to imply that they do. Nevertheless, they believe it is better to do something than nothing. Accordingly, they seek to support charitable entities which they believe will have significant and lasting impact.

Several of the Foundation’s beneficiaries within this Climate category are themselves re-granting organisations. The Foundation is thereby able to benefit from their research, scale and networks, which in turn benefit, in many cases, from the experience and expertise of other major funders. The Foundation has also been able to take advantage of the knowledge and advice offered by the Climate Leadership Initiative.

Having developed a portfolio of beneficiaries within this field, the Trustees now focus their grant-making in three sub-categories: ‘coal-to-clean’, carbon disclosure, and natural solutions. Although these are widely used terms, this classification is somewhat artificial; in practice, many of these organisations work across more than one of these three sub-categories.



Client Earth (*Getty images*)

Coal-to-Clean

Client Earth

AKO Foundation support since 2020

Client Earth is a UK charity that uses legal advocacy, advice and, where necessary, litigation in order to ensure that government policies and corporate investment behaviours comply with existing environmental, energy markets and state aid legislation in countries around the world. The Foundation provides unrestricted support; and in 2021 also made a grant specifically towards Client Earth’s work in the area of deforestation.

Energy Foundation China

AKO Foundation support since 2019

Energy Foundation China (EFC) is the largest climate-related grantmaker operating in China. Dedicated to facilitating China’s sustainable energy development, and working closely with a wide range of both public and private sector bodies, EFC acts as regrantor, facilitator, and strategic adviser. Its Beijing-based staff support policy research, the development of new standards, capacity building, and dissemination of best practices across multiple sectors of the economy, for example in key areas such as transport electrification, cooling efficiency, power sector reform, and green finance. It makes around 200 grants per annum to research institutes, academies, think tanks, and other NGOs.

European Climate Foundation

AKO Foundation support since 2020

Founded in 2008, the European Climate Foundation (ECF) is a strategic re-granter whose aims are to promote climate and energy policies that will reduce Europe’s greenhouse gas emissions, and to help Europe play a stronger international leadership role in mitigating climate change. It undertakes research and technical analysis and strategic communications, convenes partnerships between policy-makers and other representative groups, and co-ordinates high-level political and diplomatic action.

The Foundation provides unrestricted support to ECF; and has also made grants to the Pooled Fund on International Energy (PIE), a re-granting entity within ECF, towards shifting both the power and steel sectors from coal to clean.

Foundation for International Law for the Environment

AKO Foundation support since 2021

Foundation for International Law for the Environment (FILE) was established to accelerate legal action globally to address the crises in climate and biodiversity. Through a combination of grant-making and in-house legal expertise, FILE collaborates with partners in countries around the world that seek to drive legal innovation and to bring high impact legal action and precedent-setting cases. Rather than bringing cases itself, FILE aims to promote successful legal outcomes through access to key research, strategic communications, campaign alignment, and capacity building.

Carbon Disclosure

CDP

AKO Foundation support since 2019

CDP (formerly the Carbon Disclosure Project) draws on the power and influence of investors and buyers to motivate companies, cities, regions and states to disclose and manage their environmental impacts. It plays an important role as the leading disclosure platform covering more than 7,000 companies and 600 cities globally, on the premise that what cannot be measured, cannot be managed.

Climate Arc

AKO Foundation support new in 2022

Climate Arc’s ambition is to see global capital flows aligned with global climate goals. Through regranting, it assists participants in financial markets to incorporate climate science-based data into investment decisions and corporate transition plans; and it supports organisations that produce the raw data and analytics, anchored in climate science.

The Foundation has made an initial one-off grant to Climate Arc.

Natural Solutions

Basecamp Explorer Foundation

AKO Foundation support since 2019

The Basecamp Explorer Foundation (BEF) is the charitable arm of a Norwegian sustainable tourism business, which operates in the Arctic and in Kenya.

In Kenya, Basecamp has had a long association with tribal chiefs in the Maasai Mara region; by collaborating with the local communities, BEF seeks to halt the diminution of the region's wildlife. The Foundation's support has been used to lease, from local families, corridors of land that are critical for wildlife migrations; and also to contribute towards the capital cost of a new educational entity, the Wildlife Tourism College of Maasai Mara, which will train local people in the tourism and hospitality industries.

Cool Earth

AKO Foundation support since 2020

Introduced to the Foundation through the Give Back programme in 2020, Cool Earth is an environmental charity that works with rainforest communities to halt deforestation and its impact on climate change. Following the expiry of the Give Back grant, made towards Cool Earth's work in Peru, the Foundation renewed its support with an unrestricted grant.

Conservation International

AKO Foundation support since 2020

Conservation International (CI) seeks to protect the earth's natural assets by promoting sustainable economic growth and climate resilience.

Rangelands (grasslands, savannah and shrub lands) cover nearly half the Earth's land surface and provide livelihoods to 180 million people globally, including more than 20 million pastoralists in Africa. For certain African communities, restoration and sustainable management of this land is essential to lift them out of poverty and to provide them with water, food and jobs. In addition, rangelands play an important role in ecological processes across Africa, forming important water catchment areas in dryland countries. The Foundation has agreed to fund a project whereby CI works with women in Kenya and South Africa to assist them in the sustainable management of their rangelands.



Global Greengrants Fund (Wambui Gichobi | Survival Media Agency)

Global Greengrants Fund

AKO Foundation support since 2021

Global Greengrants Fund and its affiliate in the US are re-granting entities, using a widespread network of expert advisers around the world to offer micro-grants to community organisations working in the fields of climate justice, healthy ecosystems and other environmental causes. The Foundation made a 3-year grant to be used towards re-granting in agroecology, a practice and science that uses ecological concepts and principles in the design and management of sustainable agricultural ecosystems, thus empowering local communities to lever traditional knowledge, local seed production, local consumption of food, and crop diversification.

Live Ocean

AKO Foundation support since 2019

Live Ocean is an NGO based in New Zealand, working to protect and preserve the world's oceans, and in particular the oceans around New Zealand. It funds marine research and the transition of research data and conclusions into ocean health action; and it uses sailing events globally to promote ocean-friendly behaviour. The Foundation has made an unrestricted match-funding grant.

The Nature Conservancy

AKO Foundation support since 2021

The Nature Conservancy promotes the conservation, protection and improvement of the physical and natural environment; biodiversity; sustainable development; and the education of the public regarding environmental and conservation issues.

The Foundation's grant supports The Nature Conservancy's work in 'Natural Climate Solutions' – the protection, restoration and sustainable management of forests, farms, wetlands and grasslands as a way both of reducing emissions, and also of enhancing mechanisms of carbon capture and storage.

World Resources Institute (WRI)

AKO Foundation support new in 2022

WRI has convened a group of donors, including the Foundation, to launch the African Forest Landscape Restoration Initiative (AFR100), a pan-African platform for advancing forest landscape restoration during this current critical decade. Endorsed by the African Union in 2015, AFR100 comprises 31 African governments committed to begin restoring at least 100 million hectares by 2030. The project works through local entrepreneurs and social enterprises, who may derive a commercial as well as ecological benefit from tree-planting and reforestation.



The Nature Conservancy (Alfan Subekti, YKAN)



World Resources Institute / Blessed Action for Africa

Local Projects

The Foundation is a London based charity; its founder previously lived, and the majority of the trustees do live, in north London. The founder, Nicolai Tangen, was born and brought up in Kristiansand, Norway; other Trustees also have connections to Norway. The Foundation values these links and has supported the following projects in north London and in Norway.

London

Doorstep Homeless Families Project

AKO Foundation support since 2017

The Foundation supports Doorstep in its mission to provide homeless families living in temporary accommodation in north London with access to services, so that they can enjoy a better quality of life.

Hampstead Theatre

AKO Foundation support since 2014

Based in north London, Hampstead Theatre has as its mission the creation of original theatre without creative restriction. The Foundation has been an important partner over several years, including in the creation of 'The Next Decade' initiative – the commissioning of new plays from leading playwrights – for which the Foundation matched the funding raised by Hampstead Theatre.

Maytree

AKO Foundation support since 2016

Maytree supports people facing a suicidal crisis, in a non-medical setting. The Maytree Suicide Respite

Centre, located in north London, is the only place of its kind in the UK and fills a gap in services between the medical support of the National Health Service and the helplines and drop-in centres of the voluntary sector. Specifically, it provides such individuals with a free five-day stay and the opportunity to be befriended and to speak in complete confidence. The Foundation has contributed to Maytree's core costs over several years.

Roundhouse

AKO Foundation support new in 2022

In addition to being a well-known performance venue, the Roundhouse is a creative youth centre in north London where young people – artists, creatives, performers and creative entrepreneurs – are given the space and facilities to develop their talents.

Norway

Fontenehuset Arendal

AKO Foundation support new in 2021

The Clubhouse model of psychosocial rehabilitation is an international community mental health service model that helps people with a history of mental illness or vulnerability to rejoin society and to maintain their place in it. A new Clubhouse recently opened in the southern Norwegian town of Arendal; the Foundation will contribute towards operating expenses during the first three years.

Fontenehus Norge

AKO Foundation support new in 2022

Fontenehus Norge is the umbrella body of Clubhouses in Norway. The Foundation's grant will enable Fontenehus Norge to employ two members of staff dedicated to working with Clubhouse members across Norway to assist them back into employment.

Røde Kors Kristiansand

AKO Foundation support since 2021

The branch of the Red Cross based in Kristiansand plans a new, purpose-built base for its search and rescue activities in Hovden, a popular centre for winter sports in southern Norway. The Foundation has agreed to provide the majority of the financial support that will be required for the construction of the new building.

Other initiatives

The AKO Give Back Initiative

The AKO Give Back Initiative provides all AKO Capital staff with the opportunity to nominate a charity to receive a grant from the Foundation. As well as nominating charities, the staff collectively determine the recipients of the larger grants. A committee of staff members selects a short list of charitable projects, and all staff then vote on the allocation of a pool that in 2022 amounted to some £880,000.

In 2022 the largest grants were to the following recipients:

- **Breaking Barriers:** Works with refugees to assist them to obtain meaningful employment.
- **Campaign Against Living Miserably (CALM):** Assists those suffering from suicidal feelings.
- **FoodCycle:** Supports communities across the country by providing nutritious hot dinners to anyone who may be hungry or lonely.
- **Pets as Therapy:** Enhances health and wellbeing of thousands of people, regardless of circumstances, through the companionship of an animal.
- **The Access Project:** Works to widen access to top universities for people from disadvantaged and under-represented backgrounds.

The trustees are pleased that certain charities introduced to the Foundation through the Give Back programme have subsequently developed deeper, multi-year relationships with the Foundation. Cool Earth, Generating Genius, Lively Minds, and OnSide Youth Zones, all covered in the sections above, are examples of such relationships.

In addition to the annual opportunity to recommend purely financial support, AKO Capital staff are also encouraged to give their time and expertise to those charities that the Foundation supports, for example by serving as charity trustee, school governor or mentor to young people.

Matched Funding

During 2021 the Foundation initiated a new scheme, whereby certain charitable donations by members of staff of AKO Capital are matched, on a 1:1 basis, by the Foundation. The Foundation gave matching grants of around £450,000 under this scheme in 2022.

The two categories summarised immediately above – Give Back, and Matched Funding – are together described as 'Other' in the following Trustees' report and financial statements.

Report of the Trustees

Independent auditor's report

Financial Statements

Report of the Trustees

The trustees present their report and the audited financial statements for the year ended 31 December 2022.

Reference and administrative information set out on page 2 forms part of this report. The financial statements comply with the current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice – Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (Charities SORP (FRS 102)).

Structure, governance, management & remuneration

The Foundation is a charitable company limited by guarantee, incorporated on 1 February 2013 and registered as a charity on 29 April 2013. The company was established under a memorandum of association which established the objects and powers of the charitable organisation and is governed under its articles of association.

The Foundation had two wholly owned subsidiaries one of which was dissolved in the year to 31 December 2022. It also has one associated undertaking. Further details on these entities are included in notes 8 and 9 to the financial statements.

The Foundation is managed by the trustees with decisions taken at the regular trustee meetings. Trustees are given training and advice on their responsibilities when they take on the position. They give their time voluntarily and receive no remuneration or benefits from the Foundation. Any expenses reclaimed from the Foundation are set out in note 3 to the financial statements.

Any future trustee appointments are made by the Members of the Foundation. The Members are David Woodburn and Nicola Staples; David Woodburn is also a trustee of the Foundation.

The Foundation has a single employee and its reward and recognition strategy is designed to attract and retain motivated and talented individuals.

Objectives and activities

The objective of the Foundation is to act as a charity for general charitable purposes with a focus on education and the arts, in particular the provision of grants for charitable purposes (as prescribed by the Charities Act 2011).

The Foundation's charitable objectives are:

- The advancement of education;
- The advancement of the arts, culture, heritage and science; and
- All other charitable purposes for the benefit of the public.

The trustees review the aims, objectives and activities of the Foundation each year. In recent years the trustees have become increasingly concerned by the effect of the changing climate on current and future generations and on global biodiversity and in 2019 they initiated a grant making programme in this field. In 2022 the trustees added "Wellbeing of young people" as a separate category of grant making.

This report looks at what the Foundation has achieved and the outcomes of its work in 2022. Details of the grants made in the year are included in the financial statements.

The trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Foundation's aims and objectives and in planning its future activities. In planning the Foundation's activities, the trustees consider how these will contribute to the aims and objectives that have been set.

In undertaking their management of the Foundation, and the making of grants, the trustees have had regard to their obligations under Section 172 (1)(a)-(f) and 172(2) of the Companies Act 2006 to promote the success of the Foundation to achieve its charitable objectives.

Achievements and performance in the delivery of public benefit

The Foundation's main activity is to make grants to UK charities and for general charitable purposes elsewhere in the world. The primary foci of its grant making activities are initiatives and projects which improve education or the wellbeing of young people, promote the arts, or combat climate change.

During the year to 31 December 2022 the Foundation made grants to a variety of entities involved in these areas. The major grants, considered as being those for an amount of £100,000 or more, are described below, listed in descending size order within the respective categories:

Grants for the advancement of education

- **Teach First** – to build and sustain strong and effective senior leadership teams at schools in areas of greatest need and to develop a programme of work experience placements.
- **Campaign for Female Education (CAMFED)** – to assist in expanding knowledge of climate-smart practices through school and community programmes that bring improved productivity and sustainability to rural ecosystems.
- **Ark** – to develop Ark's affiliate venture programme.
- **Get Further** – to support students in further education in their study towards GCSE English and Maths.
- **Place2Be** – to provide school-based emotional and therapeutic support to improve the emotional wellbeing of children, young people, parents and teachers.
- **Social Finance** – towards the Liberia Education Advancement Program (LEAP) to improve learning outcomes in primary schools in Liberia.
- **Strømme Foundation** – to support Strømme's Nepal Alumni Programme.
- **Now Teach** – to support Now Teach in recruiting and supporting experienced people to re-train as teachers.
- **IntoUniversity** – to provide local learning centres where young people from disadvantaged backgrounds are inspired to achieve their full potential.

- **Pratham UK** – to support the education of young children in Odisha, India.
- **Teach for India** – to support the recruitment of India's best graduates to serve as teachers in India's most under-resourced schools.
- **Education and Employers** – to expand their programme of visits from local employers into primary schools.
- **Lively Minds** – to support informal play schemes for pre-school children in villages in rural Ghana.
- **Street League** – to engage disadvantaged young people in structured football, fitness or dance fitness and education programmes with a view to getting them into work, mainstream education or training.
- **Sandvika Rotary Club** – to support the rebuilding and restoring of bombed schools in Idlib Province, Syria.
- **Christ's Hospital** – scholarships for two A level students from north London.
- **Generating Genius** – helping talented and able students from disadvantaged backgrounds to excel in STEM careers.
- **Royal National Children's Springboard Foundation** – towards the provision of bursaries for disadvantaged young people to attend boarding school.

Grants towards the wellbeing of young people

- **Institutt for Spiseforstyrrelser** – to support their work in addressing eating disorders in young people.
- **OnSide Youth Zones** – towards the work of OnSide Youth Zones in transforming youth provision across the UK.
- **Frontline** – to support Frontline's work in developing excellence in children's social work practice and leadership.
- **Babyzone** – towards the work of Babyzone in transforming the lives of struggling families of babies and toddlers.

Grants for the advancement of art

- **AKO Kunststiftelse** – to support AKO Kunststiftelse's acquisition of Nordic visual works of art, and towards the support of SKMU Sørlandets Kunstmuseum and AKO Kunststiftelse's general administration. The ultimate purpose of this support is the establishment of a permanent public exhibition of Nordic visual works of art in Kristiansand, Norway.
- **CLAY Museum of Ceramic Art Denmark together with SKMU Sørlandets Kunstmuseum** – towards the proposed exhibition *Edmund de Waal in dialogue with Axel Salto*.
- **SKMU Sørlandets Kunstmuseum** – towards the preparation for the opening of the Kunstsilo Museum, and the establishment of a Research Centre for Nordic Modernism.
- **Camden Art Centre** – towards the work of Camden Art Centre in advancing the public's understanding and appreciation of the visual arts.
- **Hampstead Theatre** – furthering the work of Hampstead Downstairs, the studio space at Hampstead Theatre.
- **Nasjonalmuseet Oslo** – to support the exhibition *Grayson Perry: Fitting In and Standing Out*.

Grants to mitigate the effect of climate change

- **CDP Worldwide** – to support CDP's work in accelerating emissions disclosure and other climate action.
- **ClientEarth** – to support the work of ClientEarth in using the law to secure and defend environmental rights for people and the planet, focusing on climate change and biodiversity.
- **European Climate Foundation (ECF)** – general support for ECF's work in helping Europe to develop a low-carbon society and to play an international leadership role in combating climate change; and specific support for the work of the Pooled Fund on International Energy to advance the decarbonisation of the global steel industry.
- **World Resources Institute** – support for the AFR 100 project which promotes sustainable reforestation across Africa.

- **The Nature Conservancy** – to support the 'Natural Climate Solutions' programme of The Nature Conservancy.
- **The Big Give Trust** – provision of match-funding for the Green Match Fund 2022.
- **Cool Earth** – towards the work of Cool Earth in protecting rainforests and combatting climate change.

Local Projects

- **Fontenehus Norge** – towards work of the Fontenehus Norge in supporting people living with mental illness.
- **Maytree Respite Services** – to support the work of Maytree in providing a safe, confidential, and non-medical environment for those facing a suicidal crisis.

Other major grants (through the 'Give Back' programme)

- **Pets as Therapy** – towards the work of Pets as Therapy in arranging visits of volunteers and their temperament-assessed pets to establishments such as care homes, hospitals, hospices, schools and prisons.
- **Campaign Against Living Miserably ("CALM")** – to support the work of CALM in preventing suicide and supporting those impacted by the loss of loved ones.

The Foundation's general grant making policy is for individual trustees or the Chief Executive to identify possible grant recipients, which are then considered by the trustees acting as a body. The Foundation does not seek applications for grants and does not make grants in response to unsolicited applications received.

As a grant making charity the primary key performance indicators for the Foundation are its income and carried forward funds, as these set its ability to make future grants; and the grants made, and cash distributed, in the year. During the year to 31 December 2022 the Foundation had income of £79,111,000 (2021: £268,458,000), made new grants of £34,598,000 (2021: £40,888,000) and carried forward funds of £1,074,296,000 (2021: £1,071,662,000). It distributed cash of £37,083,000 (2021: £29,965,000) to grant recipients. The trustees are satisfied with the performance of the Foundation over the year.

Financial Review

In 2022 the Foundation received its income via Gift Aid donations from AKO Capital Management Limited, and from its interest in AKO Capital LLP held via its trading subsidiary AKO Subsidiary 2020 Limited (2021: donations from Nicolai Tangen, via DSHN Philanthropy LLP and directly, Gift Aid donations from AKO Investment Holdings Limited and AKO Capital Management Limited, and from its interest in AKO Capital LLP). Total donations of £4,000 (2021: total donations of £27,359,000) were received in the year to 31 December 2022 which includes £Nil receivable at 31 December 2022 (2021: £Nil receivable at 31 December 2021). The income arising from its interest in AKO Capital LLP in 2022 was £78,695,000 of which £20,248,000 was receivable at 31 December 2022 (2021: £241,088,000 of which £183,171,000 was receivable at 31 December 2021).

Reserves Policy

At 31 December 2022 the Foundation had total funds of £1,074,296,000 (2021: £1,071,662,000). The Foundation's reserves policy is to ensure it maintains adequate funds to meet its commitments and to hold reserves while it identifies appropriate projects to fund. It does not currently hold any restricted funds and thus characterises all funds as unrestricted reserves.

Investment Policy

Several venture capital type investments have been donated to the Foundation and the nature of these investments means that the Foundation expects to hold them to their maturity.

With respect to its other assets, the Investment Policy of the Foundation is for these to be held in either equity-based investments or as cash or short-term fixed interest instruments. The equity-based component is held in Management Shares in funds managed by AKO Capital LLP. These shares are non-fee paying and the investment is split between NOK, Euro and US\$ denominated share classes. The funds managed by AKO Capital LLP invest in a diversified range of European and Global equities.

The investment objective of the Foundation is to maintain the real value of its investment portfolio over the longer term and to provide capital growth for the furtherance of the Foundation's objectives. In 2022 the investment return of the Foundation, measured in GBP, was disappointing at an overall loss of approximately 4%. However, the trustees remain confident as to the long-term prospects of the Foundation's investments.

In respect of its investments the Foundation seeks an awareness of the social, environmental, or ethical policies of the relevant fund entities but this is not a primary consideration in determining its investments.

The trustees are mindful of their duty to review and monitor the Foundation's investments and receive regular investment reports in respect of the funds in which they are invested.

Costs

The Foundation seeks to minimise its cost base to maximise the funds available for its charitable purposes. As stated elsewhere in this report, the trustees give their time voluntarily and receive no remuneration or benefits; and the largest component of the Foundation's investments is the Management Shares of funds managed by AKO Capital LLP which are non-fee paying. In 2022 the total costs of the Foundation were £202,000 which represents 0.02% of the Foundation's net assets and 0.6% of the grants payable in the year.

Energy usage

The Foundation did not consume more than 40,000 kWh of energy in its reporting period. It therefore qualifies as a low energy user and is exempt from the reporting otherwise required under the United Kingdom's Streamlined Energy and Carbon Reporting regulations.

Risk Statement and Going Concern

The trustees have reviewed the major risks to which the Foundation is exposed and consider that systems are in place to mitigate exposure to these risks. As a grant making charity the main risk facing the Foundation is that it has inadequate income or existing resources to fund its grant making activity. In 2023 the Foundation's main source of income is expected be a profit share from AKO Capital LLP and the main current risk is, therefore, the profitability of AKO Capital LLP. During the year to 31 December 2022 AKO Capital LLP remained profitable. In addition, the Foundation's reserves policy is to ensure it maintains adequate funds to meet its commitments and to allow it to continue as a grant making charity; the Trustees consider that the Foundation's reserves are more than adequate for this purpose. Accordingly, the trustees believe that there is a reasonable expectation that the Foundation will have adequate resources to continue in operational existence for the foreseeable future; they have thus continued to adopt the going concern basis of accounting in preparing the annual financial statements.

Fundraising

The Foundation's main source of future income is expected be a profit share from AKO Capital LLP. The Foundation does not engage in public fundraising and does not use professional fundraisers or commercial participators. The Foundation nevertheless observes and complies with the relevant fundraising regulations and codes. During the year there was no non-compliance of these regulations and codes and the Foundation received no complaints relating to its fundraising practice.

Relationship with stakeholders

The Foundation's primary stakeholders are the grant recipients. The Foundation seeks to foster long term and open relationships with these partners.

Plans for the Future

The Foundation plans to continue as a grant making charity with a focus on education, the wellbeing of young people, the arts and combating climate change.

Statement of responsibilities of the trustees

The trustees (who are also directors of AKO Foundation for the purposes of company law) are responsible for preparing the report of the trustees, including the strategic report and the financial statements, in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;

- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware.
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The total number of such guarantees at 31 December 2022 was 2. One of the trustees is a Member of the charity but this entitles him only to voting rights. The trustees have no beneficial interest in the charity.

Auditor

Sayer Vincent LLP was re-appointed as the Foundation's auditor and has expressed its willingness to continue in that capacity.

The report of the trustees including the strategic report was approved by the trustees on 13 April 2023 and signed on their behalf by

David Woodburn,
Trustee
13 April 2023

Independent auditor's report

to the members of
AKO Foundation

Opinion

We have audited the financial statements of AKO Foundation (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 December 2022 which comprise the consolidated statement of financial activities, the group and parent charitable company balance sheets, the consolidated statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the group's and of the parent charitable company's affairs as at 31 December 2022 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the group financial statements section of our report. We are independent of the group and parent

charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on AKO Foundation's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, including the strategic report, other than the group financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the group financial statements does not cover the other information, and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the group financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the group financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' annual report, including the strategic report, for the financial year for which the financial statements are prepared is consistent with the financial statements
- The trustees' annual report, including the strategic report, has been prepared in accordance with applicable legal requirements

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report, including the strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and Charities Act 2011 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- The parent charitable company financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out in the trustees' annual report, the trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under the Companies Act 2006 and section 151 of the Charities Act 2011 and report in accordance with those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, and the board of trustees, which included obtaining and reviewing supporting documentation, concerning the group’s policies and procedures relating to:
 - Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
 - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
- The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the group operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the group from our professional and sector experience.
- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.
- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council’s website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor’s report.

Use of our report

This report is made solely to the charitable company’s members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and section 144 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charitable company’s members those matters we are required to state to them in an auditor’s report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company’s members as a body, for our audit work, for this report, or for the opinions we have formed.

Joanna Pittman (Senior statutory auditor)

Date: 17 April 2023
for and on behalf of Sayer Vincent LLP, Statutory Auditors

Sayer Vincent LLP, Invicta House, 108-114 Golden Lane, London, EC1Y 0TL

Group Statement of Financial Activities

Incorporating an income and expenditure account
For the year ended 31 December 2022

		Year ended 31 December 2022 £'000	Year ended 31 December 2021 £'000
Notes			
Income			
Incoming resources from generated funds			
Income from interests in associated undertakings		78,695	241,088
Donations		4	27,359
Investment income		412	11
Total incoming resources		79,111	268,458
Expenditure			
Charitable activities			
Education		7,637	9,685
Wellbeing of young people		1,926	-
Art		13,026	18,101
Climate		10,060	11,549
Local projects		807	886
Other		1,344	902
Total resources expended	2	34,800	41,123
Net incoming resources for the year	3	44,311	227,335
Net gains/(loss) on investments		(41,443)	194,748
Foreign exchange gain/(loss)		(234)	(1,012)
Net income for the year before tax		2,634	421,071
Tax payable		-	(44)
Net income for the year and net movement in funds		2,634	421,027
Total funds brought forward		1,071,662	650,635
Total funds carried forward	16	1,074,296	1,071,662

All of the above results are derived from continuing activities and are unrestricted. There were no other recognised gains and losses other than those stated above. Movements in funds are disclosed in note 16 to the financial statements.

Group Balance Sheet

Registered Company N° 08385711

as at 31 December 2022

	Notes	2022 £'000	2021 £'000
Fixed assets			
Investments	7	968,856	874,424
		968,856	874,424
Current assets			
Debtors	11	20,248	183,171
Cash		111,195	41,471
		131,443	224,642
Current liabilities			
<i>Creditors:</i> amounts falling due within one year	12	17,917	22,046
Net current assets		113,526	202,596
<i>Creditors:</i> amounts falling due in more than one year	13	8,086	5,358
Net assets	15	1,074,296	1,071,662
Funds			
Unrestricted funds – general income funds	16	900,554	799,519
Unrestricted funds – fair value reserve	16	173,742	272,143
Total unrestricted funds and total funds		1,074,296	1,071,662

Approved by the trustees on 13 April 2023 and signed on their behalf by:

David Woodburn
Trustee

Company Balance Sheet

Registered Company N° 08385711

as at 31 December 2022

	Notes	2022 £'000	2021 £'000
Fixed assets			
Investments	7	968,856	874,424
		968,856	874,424
Current assets			
Debtorsh		-	-
Cash		111,022	41,315
		111,022	41,315
Current liabilities			
<i>Creditors:</i> amounts falling due within one year	12	17,911	22,027
Net current assets		93,111	19,288
<i>Creditors:</i> amounts falling due in more than one year	13	8,086	5,358
Net assets		1,053,881	888,354
Funds			
Unrestricted funds – general income funds	16	886,092	622,165
Unrestricted funds – fair value reserve	16	167,789	266,189
Total unrestricted funds and total funds		1,053,881	888,354

Approved by the trustees on 13 April 2023 and signed on their behalf by:

David Woodburn
Trustee

Group Cash Flow Statement

For the year ended
31 December 2022

	2022 £'000	2021 £'000
Reconciliation of net incoming resources to operating cash flow		
Net incoming/(outgoing) resources for the period	44,311	227,335
Foreign exchange gain/(loss)	(234)	(1,012)
Interest receivable	(412)	(11)
Donation of investments	-	(27,278)
(Increase)/decrease in debtors	162,923	(45,794)
Increase/(decrease) in creditors	(1,401)	10,492
Net cash outflow from operating activities before tax	205,187	163,732
Corporation tax paid	-	(44)
Net cash outflow from operating activities after tax	205,187	163,688
Return on investments		
Interest received	412	11
Capital expenditure/receipts		
Additions to investments	(152,105)	(250,431)
Proceeds from sale of investments	16,230	36,892
Increase/(decrease) in cash	69,724	(49,840)
Cash at bank and in hand brought forward	41,471	91,311
Cash at bank and in hand carried forward	111,195	41,471

Notes to the Financial Statements

For the year ended
31 December 2022

1. Accounting policies

- a) AKO Foundation is a charitable company limited by guarantee and is incorporated in England and Wales. The registered office is One Newman Street, London, W1T 1PB.
- b) The financial statements have been prepared under the historical cost convention as modified by the revaluation of investments and in accordance with applicable accounting standards and the Companies Act 2006. They follow the recommendations in the "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (Charities SORP FRS 102).
- The trustees consider that there are no material uncertainties in respect of the Foundation's ability to continue as a going concern and therefore continue to adopt the going concern basis of accounting in preparing the financial statements.
- c) These financial statements consolidate the results of the Foundation and its wholly owned subsidiaries AKO Subsidiary 2020 Limited and AKO Investment Holdings Limited on a line by line basis with the subsidiaries included from the date of acquisition or establishment. Transactions and balances between the Foundation and its subsidiaries have been eliminated from the consolidated financial statements. Any balances between the Foundation and its subsidiaries are disclosed in the notes to the Foundation's balance sheet. A separate statement of financial activities, or income and expenditure account, for the Foundation itself is not presented because the Foundation has taken advantage of the exemptions afforded by section 408 of the Companies Act 2006.
- Investments in associated undertakings are accounted for under the equity method of accounting such that the investment is initially recognised at cost and is subsequently adjusted to reflect the group's share of the profit or loss of the associate.
- d) Donations and other income are recognised when the Foundation has entitlement, any performance conditions attached to the income have been met and it is probable that the income will be received. Donations are measured at fair value unless it is impractical to measure reliably the fair value of the donated item.
- e) Resources expended are allocated to the activity where the cost relates directly to that activity. Support costs and Governance costs, which are costs associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities, are re-allocated to each of the activities on the following basis which is an estimate, based on grants payable, of the amount attributable to each activity:

	2022	2021
Education	22%	24%
Wellbeing of young people	5%	0%
Arts & culture	38%	44%
Climate	29%	28%
Local projects	2%	2%
Other	4%	2%

1. Accounting policies *(continued)*

f) Grants payable are charged to the Statement of Financial Activities in the year in which the offer is conveyed to the recipient except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled.

g) Most of the Foundation's financial assets and financial liabilities are of a kind that qualify as basic financial instruments, and these are initially recognised at transaction value. Those parts of the Foundation's investments which do not qualify as basic financial instruments are initially recognised at fair value.

Within the Foundation itself investments in subsidiaries and associates are accounted for at cost less any impairment. All other investments held as fixed assets are revalued at market value at the balance sheet date with the gain or loss for the year taken to the Statement of Financial Activities. Other basic financial instruments are measured at their settlement value.

h) Monetary assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange utilised at the date of transaction. Exchange differences are included in the net movement in funds for the year.

i) AKO Foundation meets the definition of a public benefit entity under FRS 102.

2. Total resources expended

2022	Grants Payable (Note 6)	Legal fees	Other Governance and Support Costs	Total	Allocation of Governance and Support Costs	Total 2022
	£'000	£'000	£'000	£'000	£'000	£'000
Education	7,593	-	-	7,593	44	7,637
Arts & Culture	1,915	-	-	1,915	11	1,926
Arts & Culture	12,950	-	-	12,950	76	13,026
Climate	10,002	-	-	10,002	58	10,060
Local Projects	802	-	-	802	5	807
Other	1,336	-	-	1,336	8	1,344
	34,598	-	-	34,598	202	34,800
Governance Costs	-	35	17	52	(52)	-
Support Costs	-	-	150	150	(150)	-
Total resources expended	34,598	15	167	34,800	-	34,800

2. Total resources expended *(continued)*

2021	Grants Payable (Note 6)	Legal fees	Other Governance and Support Costs	Total	Allocation of Governance and Support Costs	Total 2021
	£'000	£'000	£'000	£'000	£'000	£'000
Education	9,628	2	-	9,630	55	9,685
Arts & Culture	17,998	-	-	17,998	103	18,101
Climate	11,484	-	-	11,485	65	11,549
Local Projects	881	-	-	881	5	886
Other	897	-	-	897	5	902
	40,888	2	-	40,890	233	41,123
Governance Costs	-	13	24	37	(37)	-
Support Costs	-	-	196	196	(196)	-
Total resources expended	40,888	15	220	41,123	-	41,123

Analysis of Support Costs

Governance Costs

	2022 £'000	2022 £'000
Legal fees	35	13
Audit & Accountancy	17	24
	52	37

Other Support Costs

	2022 £'000	2022 £'000
Staff costs	138	130
Bank charges and other costs	12	66
	150	196

Total Governance and Support Costs

2022 £'000	2022 £'000
202	233

3. Net incoming resources for the year

This is stated after charging

	2022 £'000	2021 £'000
Trustees' remuneration	-	-
Trustees' expenses	-	-
Auditor's remuneration		
Audit	11	11
Other	4	9
	-----	-----

During 2022 Trustees' expenses of approximately £300 were incurred representing the payment of travel and subsistence costs for one trustee relating to project visits.

4. Staff cost

	2022 £'000	2021 £'000
Wages and salaries	120	114
Social security costs	15	13
Other pension costs	4	3
	-----	-----
Total staff costs	139	130
	-----	-----

The average monthly number of employees was 1 (2021: 1) and the employee benefits detailed above relate to a single employee.

The total employee benefits including pension contributions of the key management personnel were £139,000 (2021: £130,000).

5. Taxation

The Foundation paid corporation tax of £nil (2021: £44,000 in respect of a profit share it received directly from AKO Capital LLP in 2020). The Foundation is generally exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

6. Grants Payable

A list of recipients of the grants made during the years ended 31 December 2022 and 31 December 2021 are shown below.

2022	
Recipient	£'000
Grants for the advancement of education	
Teach First	1,500
Campaign for Female Education	1,212
Ark	500
Get Further	500
Place2Be	500
Social Finance	422
Strømme Foundation	430
Now Teach	375
IntoUniversity	300
Pratham UK	300
Teach for India	285
Education and Employers	200
Lively Minds	200
Street League	150
Sandvika Rotary Club	119
Christ's Hospital	100
Generating Genius	100
Royal National Children's Springboard Foundation	100
Partnership for Change	91
MM Foundation	81
University of the Arts	70
World Association of Girl Guides and Girl Scouts	38

	7,593

Grants towards the wellbeing of young people	£'000
Institutt for Spiseforstyrrelser	807
OnSide Youth Zones	600
Frontline	250
Babyzone	200
NSPCC	50
Good Kitchen	8

	1,915

6. Grants Payable *(continued)*

Grants for the advancement of art	£'000
AKO Kunststiftelse	10,607
CLAY Museum of Ceramic Art Denmark together with SKMU Sørlandets Kunstmuseum	910
SKMU Sørlandets Kunstmuseum	775
Camden Arts Centre	300
Hampstead Theatre	125
Nasjonalmuseet Oslo	123
Roundhouse	50
City & Guilds of London Art School	50
Kettle's Yard	10

	12,950

 Grants to mitigate the effect of climate change	£'000
CDP Worldwide	3,750
ClientEarth	2,500
European Climate Foundation	2,394
Climate Arc	476
World Resources Institute	369
TNC UK Foundation	258
The Big Give Trust	105
Cool Earth	100
Science Museum	50

	10,002

 Local projects	£'000
Fontenehus Norge	580
Maytree Respite Services	150
Røde Kors Kristiansand	68
Vennesla Rotary Club	4

	802

 Other	£'000
Pets as Therapy	128
Campaign Against Living Miserably	101
Breaking Barriers	97
FoodCycle	97
The Access Project	77
AKO Matched Funding donations	451
Other AKO Give Back donations	385

	1,336

	34,598
	=====

6. Grants Payable *(continued)*

2021	
Recipient	£'000
Grants for the advancement of education	
University of Pennsylvania (USA) Foundation Ltd	3,665
Bite Back 2030	1,000
Ark	975
Strømme Foundation	951
Social Finance	721
OnSide Youth Zones	400
The Brightside Trust	300
Brilliant Club	300
Little Sun Foundation	300
Aalto University	180
Right to Sight	147
Lively Minds	100
ReachOut Youth	100
Real Action	100
Literacy Pirates	95
Become	75
ImpactEd	75
Peer Productions	72
Education and Employers	50
Coretta & Martin Luther King Institute for Peace	22

	9,628

 Grants for the advancement of art	£'000
AKO Kunststiftelse	15,887
SKMU Sørlandets Kunstmuseum	1,259
National Portrait Gallery	350
The Courtauld Institute	255
Whitechapel Gallery	75
Albright-Knox Art Gallery	73
British Museum	50
Zeitz MOCAA	21
Kettle's Yard	20
Asbjorn Bjornes	8

	17,998

6. Grants Payable *(continued)*

Grants to mitigate the effect of climate change	£'000
European Climate Foundation	3,843
The Energy Foundation China	1,877
Foundation for International Law for the Environment	1,725
Stichting SED Fund	1,070
ClientEarth	750
TNC UK Foundation Limited	722
Basecamp Explorer Foundation	570
Live Ocean	472
Global Greengrants Fund UK	450
Julie's Bicycle	5

	11,484

Local projects	£'000
Røde Kors Kristiansand	442
Fontenehuset Arendal	259
Doorstep Homeless Families Project	85
Burgh House	60
Jackson's Lane	35

	881

Other	£'000
Feeding Britain	116
Brain and Spine Foundation	115
CoreArts	95
Rewilding Britain	95
United Borders	54
Chance UK	25
Other AKO Give Back donations	85
AKO Matched Funding donations	312

	897

	40,888

7. Investments

	2022	2021
	£'000	£'000
Group and Foundation		
Carrying value at the start of the year	874,424	438,859
Additions	298,870	324,960
Disposals	(106,037)	(59,384)
Gain on investments	(98,401)	169,989
	-----	-----
Carrying value at the end of the year	968,856	874,424
	-----	-----
Historic cost at the end of the year - Group	795,114	602,281
	-----	-----
Historic cost at the end of the year - Foundation	801,068	608,235
	-----	-----
Investments comprise	2022	2021
	£'000	£'000
Group		
Interests in associated (Group)/subsidiary (Foundation) undertakings	1,303	1,303
	-----	-----
Other investments	£'000	£'000
<i>Investment funds</i>		
Investment in AKO Fund	193,043	251,113
Investment in AKO Global Fund	179,678	180,085
Investment in AKO European Long-only Fund	23,812	3,364
Investment in other investment funds	13,877	11,978
Venture capital type investments	200,921	226,463
Investment in money market and short dated fixed income funds	356,222	200,118
	-----	-----
Market value at the end of the year	967,553	873,121
	-----	-----
Total investments	968,856	874,424
	-----	-----

8. Subsidiary Undertakings

The Foundation owns or owned the whole of the issued ordinary share capital of the following subsidiary undertakings:

- AKO Subsidiary 2020 Limited, a company registered in England and Wales with company number 12847959. AKO Subsidiary 2020 Limited was established by the Foundation and holds the investment in AKO Capital LLP which the group acquired on 1 December 2020 (see note 9 below).
- AKO Investment Holdings Limited, a company registered in the British Virgin Island with company number 1814633. AKO Investment Holdings Limited was liquidated effective 10 March 2022.

A summary of the results of the subsidiary undertakings as included in these consolidated results is shown below:

AKO Subsidiary2020 Limited	2022	2021
Percentage owned by the Foundation	100%	100%
Financial information	£'000	£'000
Income	78,719	241,098
Expenses	4	6
	-----	-----
Profit	78,715	241,092
	=====	=====
Assets and liabilities at 31 December:	£'000	£'000
Assets	21,724	184,609
Liabilities	6	6
	-----	-----
	21,718	184,603
	=====	=====
AKO Investment Holdings Limited	2022	2021
Percentage owned by the Foundation	100%	100%
Financial information	£'000	£'000
Income	-	-
Expenses	-	1,229
	-----	-----
Profit	-	(1,229)
	=====	=====
Assets and liabilities at 31 December:	£'000	£'000
Assets	-	20
Liabilities	-	13
	-----	-----
	-	7
	=====	=====

9. Associated Undertaking

On 1 December 2020 an interest in AKO Capital LLP was donated to the Foundation and AKO Capital LLP became an associated undertaking of the Foundation. This interest in AKO Capital LLP is now held via AKO Subsidiary 2020 Limited and is included in the financial information in respect of AKO Subsidiary 2020 Limited set out in the table above.

10. Sensitivity to risks

Market risk

The Group is exposed to market risk through its investments in investment funds and venture capital type investments as the value of those investments is affected by movements in the underlying financial markets. The nature of these investments is such that changes in their value should not be directly related to these market movements. The impact on the statement of financial position of a 5% fall in the value of these investments would be a £48,378,000 reduction in the assets of the Group.

Foreign exchange risk

Several of the Foundation's investments and parts of the Foundation's current assets and liabilities are denominated in foreign currencies. At 31 December 2022 the sensitivity of the profit for the financial year to a 2% movement in the exchange rate of the British Pound against the US Dollar, Euro and NOK was, respectively, £6,298,000, £3,747,000 and £3,947,000.

Liquidity risk

The investments in the AKO funds are redeemable at Net Asset Value on their dealing days with between one month's and 90 days' notice. The investments in the money market and short dated fixed income funds have daily liquidity. The investments in the other investment funds and venture capital type investments are generally not redeemable with distributions from these investments being dependent upon the realisation of the underlying assets within these funds and the decisions of their investment managers.

Credit risk

The credit risk relating to investments arises from the default of a counterparty, with a maximum exposure equal to the carrying amount of these investments. The trustees believe the credit risk is mitigated as:

- all AKO funds are invested in liquid investments;
- the money market and short dated fixed income funds utilised seek to maintain AAA ratings, which is the highest fund rating available;
- cash is held with Handelsbanken plc (credit rating AA- (S&P)) or Santander UK plc (credit rating A1 (Moody's) / A (S&P)); and
- there are no amounts due to the Group that are either past due or impaired.

11. Debtors

Group	2022	2021
	£'000	£'000
Accrued income	20,248	183,171

12. Creditors: amounts falling due within one year

Group	2022	2021
	£'000	£'000
Accruals	27	38
Grants payable	17,890	22,008
	17,917	22,046

The Foundation	2022	2021
	£'000	£'000
Accruals	21	19
Grants payable	17,890	22,008
	17,911	22,027

13. Creditors: amounts falling due in more than one year

Group and the Foundation	2022	2021
	£'000	£'000
Grants payable	8,086	5,358

14. Contingent liabilities and commitments

In addition to the grants payable at the year end the Group and Foundation had contingent grant liabilities of NOK 7,000,000 (approximately £591,000 (2021: NOK 32,000,000, approximately £2,683,000)) where grant agreements have been entered into, but the ultimate liability is dependent upon future conditions being met.

At the year end the Group and Foundation had unfunded commitments under the venture capital type investments and other investment funds of £22,598,000 (2021: £32,476,000). These amounts will be payable when called over the next 9 years and will be funded from unrestricted funds.

As part of the terms of the donation by DSHN Philanthropy LLP of an interest in AKO Capital LLP to the Foundation, as described in note 9 above, the Foundation gave DSHN Philanthropy LLP and its individual Members an indemnity in respect of the donation.

15. Analysis of group net assets between funds

2022	<i>Fair Value Reserve £'000</i>	<i>Income Funds £'000</i>	<i>Total Fund £'000</i>
Investments	173,742	795,114	968,856
Net current assets less longer-term creditors	-	105,440	105,440
Net assets at the end of the year	173,742	900,554	1,074,296
2021	<i>Fair Value Reserve £'000</i>	<i>Income Funds £'000</i>	<i>Total Fund £'000</i>
Investments	272,143	602,281	874,424
Net current assets less longer-term creditors	-	197,238	197,238
Net assets at the end of the year	272,143	799,519	1,071,662

16. Movements in funds

Group	2022	2021
	£'000	£'000
General funds		
<i>Income funds at start of the year</i>	799,519	548,481
Incoming resources	79,111	268,458
Outgoing resources	(34,800)	(41,123)
Foreign exchange gain/(loss)	(234)	(1,012)
Realised gain/(loss) on investments	56,958	24,759
Tax payable	-	(44)
	900,554	799,519
<i>Income funds at the end of the year</i>		
<i>Revaluation reserve at start of year</i>	272,143	102,154
Net unrealised gain/(loss) on investments	(98,401)	169,989
	173,742	272,143
<i>Revaluation reserve at the end of year</i>		
Total funds at the end of year	1,074,296	1,071,662
The Foundation		
	2022	2021
	£'000	£'000
General funds		
<i>Income funds at start of the year</i>	622,164	382,288
Incoming resources	241,999	256,176
Outgoing resources	(34,795)	(41,501)
Foreign exchange gain/(loss)	(234)	486
Realised gain/(loss) on investments	56,958	24,760
Tax payable	-	(44)
	886,092	622,165
<i>Income funds at the end of the year</i>		
<i>Revaluation reserve at start of year</i>	266,189	96,201
Net unrealised gain/(loss) on investments	(98,400)	169,988
	167,789	266,189
<i>Revaluation reserve at the end of year</i>		
Total funds at the end of year	1,053,881	888,354

17. Related party transactions

The Foundation has taken advantage of the exemption available under Section 33 of FRS 102 not to disclose transactions with its wholly owned subsidiary undertakings.

David Woodburn, a trustee, is a partner in AKO Capital LLP which is the investment manager of the AKO funds in which assets from the Foundation are invested. The investment by the Foundation is in the Management Shares of these AKO funds and these shares are non-fee paying. Therefore, AKO Capital LLP receives no benefit from these investments by the Foundation.

On 1 March 2021 DSHN Philanthropy LLP, a limited liability partnership in which David Woodburn is a partner, donated EUR Management Shares in AKO Global Fund Limited of a value £27,185,000 to the Foundation.

During 2022 AKO Capital Management Limited, a company which is part of the AKO Capital group, made donations of £4,000 (2021; £7,000) to the Foundation.

In the normal course of its charitable granting there are instances where the Foundation makes donations to charities with common trustees with the Foundation. Although in these instances the relevant Foundation trustee is part of a collective of non-related trustees and is not considered to be in a significant position of influence over those other charities disclosure of such situations is included below:

- Henrik Syse is a trustee, or trustee equivalent, of the King Institute which received grants from the Foundation in 2021.

Details of grants made to those entities are included in note 6 and any amounts payable at the year-end are included in the grants payable disclosed in notes 12 and 13.



AKO Kunststiftelse – aerial view of the Kunstsilo

Accounts



AKO Foundation

Report and Financial Statements

31 December 2021



AKO Foundation



Trustees

The trustees, who were also directors under company law, who served during the year and up to the date of this report were as follows:

S Procopis
H Syse
D Woodburn

Senior Management Personnel

P Lawford; Chief Executive Officer

Auditor

Sayer Vincent LLP
Chartered accountants and statutory auditor
Invicta House
108-114 Golden Lane
London EC1Y 0TL

Bankers

Svenska Handelsbanken AB
35 Hay's Mews
London W1J 5PY

Santander UK plc.
Santander Corporate & Commercial Banking
2nd Floor, Santander House
100 Ludgate Hill
London EC4M 7RE

Registered Office

61 Conduit Street
London W1S 2GB

Registered Company No: 8385711
Registered Charity No: 1151815

www.akofoundation.org

About the AKO Foundation

During the year the Foundation continued to make grants to charities and charitable projects within its three priority areas – to improve education, to promote the arts, and to combat the climate emergency. While continuing to help to start up, or to be the catalyst for, new charitable projects which otherwise might not be realised, the Foundation is also willing, where appropriate, to offer unrestricted support, recognising the need among its beneficiaries for financial flexibility. Mirroring the long-term thinking and investment strategy of AKO Capital, the Foundation aims to be a significant and reliable partner to its beneficiaries, and generally seeks multi-year relationships with them.

2021 was marked by a continuation of the global COVID-19 pandemic. Wherever possible, the Foundation has responded to beneficiaries' requests for flexibility in the timing or use of grants, in light of the difficult and unprecedented conditions in which many of them found themselves. The Trustees again wish to pay tribute to all their beneficiaries for continuing to provide, and in many cases to enhance, the services they provide in these most challenging circumstances.

The Foundation takes pride in the leanness of its administration, which results in fast decision-making, and in the greatest possible proportion of its resources being available to support beneficiaries. Our vision is to be recognised as a cost-effective and fast-moving organisation that stands out for its speed of decision-making. At the same time, the Foundation continues to apply analytical rigour to ensuring that the impact of its grant-making is maximised.

The Foundation adopts a proactive approach to grant-making; accordingly, it does not seek applications for grants, nor does it make grants in response to unsolicited applications.

At this time last year, the Trustees paid tribute to the founder and Settlor of the Foundation, Nicolai Tangen, following his (and Katja Tangen's) departure from the Board upon Nicolai's appointment as Chief Executive Officer of the Norwegian sovereign wealth fund. The substantial growth in the Foundation's net assets, and hence in its grant-making capacity, that occurred in 2021 is a consequence of Nicolai's past generosity, and the Trustees wish to re-iterate their gratitude to Nicolai and Katja for their great munificence.

A selection of the Foundation's work is summarised in the pages that follow. A full list of grants made during the year appears in Note 6 to the Financial Statements.

Education

The Foundation believes that education is the key to a successful future both for individuals and for societies as a whole, and thus supports educational projects in both developing and developed regions of the world.

Developing countries

The Foundation's approach is not to select specific countries in which to operate; rather, it supports trusted partners in their work, enabling them to use their local knowledge, expertise, and networks to judge where an intervention will have the greatest, or most widespread, impact. A number of large-scale studies have demonstrated the substantial positive social, economic and environmental impacts of giving girls, who would otherwise be disadvantaged or excluded, access to a good education; the Trustees therefore have a particular interest in this area.



CAMFED

Educate Girls



Campaign for Female Education (CAMFED)

AKO Foundation support since 2019

CAMFED is a UK charity that tackles poverty and inequality through education, primarily in sub-Saharan Africa. It supports marginalised girls to attend school, to succeed academically, and then, as young women, to realise their potential to be leaders of change. In its 25 years of existence, CAMFED has helped more than 3 million children to attend school, and has recruited nearly 140,000 educated young women into the CAMFED Association (CAMA), where they are able to leverage investment in girls' education by supporting even more girls to stay in school, and to thrive as young adults. The Foundation initially supported CAMA in pioneering ways to combat the effects of climate change on health, welfare and education, through direct support to vulnerable children, alongside strategies to reduce vulnerability in the longer term; it is hoped that this approach will in due course prove to be replicable in other countries. This was followed by a second, unrestricted grant.

Educate Girls

AKO Foundation support since 2019

More than 4 million school-age girls in India regularly fail to attend the school where they belong – one of the largest such populations, out of a global total of around 130 million. Yet a World Bank report has shown that girls' education, especially at secondary level, can be transformative in key areas, including earnings and standards of living; child marriage and early childbearing; health, nutrition and well-being; and agency and decision-making.

Over the course of five years, involving an extensive 'boots on the ground' approach, Educate Girls aims to enrol 1.6 million girls back into school; improve learning outcomes within the school system by implementing a remedial and life-skills curriculum that will supplement the state curriculum; and strengthen the school governance system and its infrastructure so that the improved enrolment figures, once achieved, are sustained. The Foundation has joined a collaborative funding initiative, together with a group of other prominent philanthropists, to support this project.

Education Partnerships Group

AKO Foundation support new in 2021

Education Partnerships Group (EPG) is an affiliate of Ark (see below). EPG is a non-profit consultancy that supports governments in low- and middle-income countries to shape and strengthen their education systems. In 2021 the Foundation made a grant to support EPG's work in Côte d'Ivoire (Ivory Coast), where EPG is advising the government with regard to the funding of the secondary schooling sector, with a view to achieving both equitable access and greater financial viability.

Little Sun Foundation

AKO Foundation support since 2018

The Little Sun Foundation is a German non-profit organisation, founded by Danish-Icelandic artist Olafur Eliasson. Little Sun creates solar-powered hand-held lamps, designed by Eliasson himself; they can be charged during the day and allow

work to be undertaken during hours of darkness. The solar lamps also provide significant health and economic benefits, as they replace harmful kerosene lamps and expensive torches. The Foundation has made grants to enable Little Sun to provide solar lamps to students in several African countries, to allow them to undertake homework, and thus to increase their study time and academic attainment.

Lively Minds

AKO Foundation support since 2017

Lively Minds, a UK charity, works in remote rural villages in Africa and trains 'Volunteer Mothers' to run free and informal play schemes for all pre-school children in their villages. The Volunteer Mothers are also given monthly parenting workshops to help them provide better care at home. The Foundation supports Lively Minds' work in both Ghana and Uganda.



Lively Minds

Partnership for Change

AKO Foundation support since 2018

Partnership for Change is a Norwegian non-profit organisation that works for the economic independence of women in Myanmar and Ethiopia. As in many developing countries, girls – particularly in rural communities – face obstacles in accessing formal education. To address this inequality and the unmet educational needs of such girls, the Foundation is funding an intensive programme of financial support and academic and life skills training in rural Ethiopia to prevent girls from deprived backgrounds from dropping out of high school.

Social Finance

AKO Foundation support new in 2021

After years of civil war and disease, Liberia faced the twin problems of several cohorts of under-educated young people, and one of the lowest rates of public expenditure per capita on education of any country. Social Finance, a UK non-profit entity, acts as project manager for 'LEAP' – Liberian Education Advancement Programme. This is an innovative programme whereby the Liberian Ministry of Education has outsourced the management of a significant proportion of the country's schools to third-party operators, with a view to identifying a replicable model or models. The Foundation has joined a small group of major funders in supporting this programme.



Partnership for Change



Strømme Foundation

AKO Foundation support since 2013

Strømme Foundation (Strømmestiftelsen) is a Norwegian development organisation that uses education to pursue its mission of creating a world free from poverty. Its approach is holistic; in its support for children, adolescents and their families within selected communities, Strømme invariably works with and through local delivery partners, thereby strengthening sustainability and maximising impact.

The principal strands of Strømme's work currently being supported by the Foundation are summarised below.

Educational work in Uganda: RISING and PACES projects

With 1.2 million refugees, Uganda is Africa's largest refugee-hosting country, with recent significant influxes from South Sudan, DRC and Burundi. Among other problems, this creates a large out-of-school population among adolescents, particularly among girls, a large proportion of whom have suffered gender-based or sexual violence. Both the RISING and PACES projects seek to enrol large numbers of children into formal education.

Educational work in West Africa

The Foundation continues to support Strømme's work in Burkina Faso and Niger, two of the world's poorest and least developed nations. School attendance and literacy rates in these countries are low and female literacy rates are less than 20%. Without even a primary education, children lack the skills and knowledge required to improve their situation and are likely to remain impoverished for the remainder of their lives.

The programmes implemented by Strømme with funding from the Foundation and other donors provide out of school children, half of whom are girls, with accelerated learning courses designed to get them to the educational level necessary to enrol in formal school. It also includes the "A Saving for Change" programme which targets the mothers of these children and gives them the opportunity to save and obtain loans that may be used for educational expenses, to generate income, for health care and to enhance food security.

SAMVAD programme

SAMVAD (meaning 'dialogue' in Sanskrit), is a non-formal, community-based, participatory education system designed especially for adolescent girls at risk of dropping out of school and being trafficked. At SAMVAD centres, the girls follow a course that includes life skills, functional literacy, building self-confidence and vocational skills. The Foundation is supporting Strømme's existing SAMVAD programme in Nepal and Bangladesh. During 2021 we enhanced our support for the programme in Nepal, aiming to bring SAMVAD graduates together and to create a long-term platform for sharing their knowledge, educating those who are left behind, and supporting livelihood improvement for those in need.

World Association of Girl Guides and Girl Scouts *AKO Foundation support since 2020*

The World Association of Girl Guides and Girl Scouts (WAGGGS) is the world's largest voluntary movement dedicated to girls and young women. Now over 100 years old, the Girl Guiding and Girl Scouting Movement represents ten million girls and young women from 150 countries, helping them through non-formal education programmes, leadership development, advocacy and community action, thereby empowering them to develop the skills and confidence needed to make positive changes in their lives, their communities and countries.

The Foundation is supporting a new programme designed by WAGGGS, being implemented in partnership with member organisations (i.e. local Guiding Associations), initially in three countries in sub-Saharan Africa. It aims to increase awareness of climate related issues, to support direct adaptation and mitigation action at community or national level, and to increase the future capacity for women to take leadership roles in climate change response. The initial success of the programme has recently allowed it to be replicated in other countries.

In early 2022 the Foundation made a further grant to WAGGGS, towards the work of member organisations in Eastern Europe that are responding directly to the Ukrainian refugee crisis.



World Association of Girl Guides and Girl Scouts

The UK and other developed countries

Ark

AKO Foundation support since 2015

Ark seeks to transform the lives of under-privileged children by providing a great education, with a core focus on the school: it runs around three dozen Academy schools, at both primary and secondary levels, in the UK. Its schools are typically in areas of economic deprivation with a history of educational underachievement, which Ark seeks to change by setting high academic and behavioural expectations, thus providing more time for learning and improving the quality of teaching.

The Foundation has worked with Ark since 2015 and has supported a range of projects. These currently include Ark Start, which seeks improved ways of delivering pre-primary education; and the 'Pathways and Enrichment' programme, which is the 'added-value' services that Ark seeks to offer to its pupils, over and above the core academic curriculum, to prepare them for life beyond school.

See also Education Partnerships Group above.



Ark

Bite Back 2030

AKO Foundation support since 2019

The Foundation and the Jamie Oliver Group together founded Bite Back 2030, with the goal of halving the rate of childhood obesity in the United Kingdom by 2030, while at the same time eliminating the gap in obesity rates between children from more and less affluent backgrounds. Bite Back aims to build a youth movement that will have sufficient authenticity and critical mass so that it can act as a credible advocate to government (national and local), schools, hospitals and other entities delivering food on a large scale to young people, and will make progress towards identifying the creative media through which to engage key audiences. The Foundation continues to provide core support.

Brightside

AKO Foundation support new in 2021

Brightside provides online mentoring in order to assist young people in a range of ways, including raising aspirations in school, supporting students in higher education, providing insights into careers, and learning skills for work. Brightside works in every region of England and has mentored over 100,000 young people since 2003. The Foundation has made an unrestricted grant.

Brilliant Club

AKO Foundation support since 2019

Founded in 2011 by alumni of Teach First, The Brilliant Club works with over 700 schools helping high-potential students from under-represented backgrounds to attain places at top UK universities. The 'Scholars Programme', now largely delivered online, recruits, trains and places PhD researchers to deliver university-style courses, based on their research, to small groups of pupils aged 9-17. The pupils also visit two highly selective universities, and write a final assignment of 1,000-2,500 words, depending on their age group.

This charity was introduced to the Foundation by an analyst at AKO Capital who serves as a trustee of The Brilliant Club.



Brilliant Club

ImpactEd

AKO Foundation support new in 2021

'What works' in education is not an easy question to answer. Using robust research methodologies to make evaluation quicker, easier and more effective, ImpactEd supports schools and education organisations, including some of the charities supported by the Foundation and whose work is summarised in these pages, to evaluate their impact, to learn from it, and to prioritise what works best in improving outcomes for young people. The Foundation has made an unrestricted grant over 3 years.

Now Teach

AKO Foundation support since 2018

Whereas Teach First seeks to address the difficulty of recruiting and retaining excellent teachers by recruiting some of the country's best graduates, Now Teach recruits and supports high calibre, experienced professionals who have already had one successful career. Working in challenging schools across the country, they not only increase teaching capacity, but also bring vital links to employers, universities and other post-school options. The Foundation has made a grant to help Now Teach expand its work and reach more disadvantaged areas across the United Kingdom.

OnSide Youth Zones

AKO Foundation support since 2017

OnSide provides modern, world class, custom-built youth centres ('Youth Zones') for young people aged 8-19 (up to 25 for those with additional needs). Located in disadvantaged neighbourhoods, the Youth Zones offer a wide range of sport, art and enterprise activities, giving young people somewhere to go, something to do and someone to talk to. An independent study found that anti-social behaviour drops by between 30% and 77% around a Youth Zone.

Having started in northwest England, OnSide subsequently expanded into London and elsewhere in England. The Foundation has renewed its support for two of the London Youth Zones – those in Barnet and in Barking & Dagenham; and has also made an unrestricted grant towards further development and rollout of the OnSide model.

OnSide was introduced to the Foundation, through the Give Back scheme, by an AKO Capital portfolio manager, who has subsequently become a trustee of *Future*, the Barking & Dagenham Youth Zone.

Stiftelsen Fullriggeren Sørlandet

AKO Foundation support since 2014

Stiftelsen Fullriggeren Sørlandet is a Norwegian educational non-profit foundation which owns, maintains, and preserves the Tall Ship *Sørlandet*. This vessel had been more or less continually in use as an educational facility for 100 years; it recently required significant upgrading to meet modern safety, environmental and conservation standards. Meanwhile, the cancellation of a school year because of the Covid-19 pandemic also allowed the foundation to refresh the curriculum, and to seek ways to broaden the diversity of students attending the on-board Academy, particularly those from countries other than Norway.

The Foundation's grant is funding the re-design of the curriculum, and also provides bursary funding for international students who would not otherwise be able to attend.

Teach First

AKO Foundation support since 2014

The Foundation continues to support the following programmes:

Careers Leaders

Teach First's Careers and Employability Programme provides a comprehensive programme of training for teachers that combines careers expertise and leadership development. Focused on schools where a high proportion of pupils live in poverty, the programme aims to advance the quality of careers education, enabling schools to design and implement a high-quality, whole school programme that ultimately increases their pupils' employability.

Leading Together

The quality of school leadership has a significant impact on the future performance of a school. Leading Together is a two-year programme of support, helping schools to build and sustain strong and effective senior leadership teams. It is unique in its bespoke support for a school's entire senior leadership team over a sustained period. The ultimate objective is to improve pupil attainment by improving teacher retention, often a significant problem, and the quality of teaching throughout the school.

Work experience

Teach First's work experience programme, a programme instigated by the AKO Foundation, provides week-long, paid work experience placements for pupils from schools in which Teach First works at a wide range of organisations, including AKO Capital. The programme has of course been disrupted by the pandemic, but it is hoped that it will resume fully during the course of 2022.

University of the Arts

AKO Foundation support since 2017

The University of the Arts London (UAL) is Europe's largest specialist arts and design university. It offers courses in arts, design, fashion and communication and is attended by over 19,000 students from more than 130 countries.

In recent years, UAL has established a new model of academic delivery, *UAL Institutes*, which overlay UAL's six art and design colleges. The Foundation previously provided seed funding for two of these: the Creative Computing Institute, and the Social Design Institute.

UAL is now in the process of establishing a new Institute, provisionally called the Storytelling Institute. It is intended that this will become an influential academic leader in a wide range of narrative disciplines, while also enhancing UAL's public programme and audience engagement, ultimately leading to rigorous research approaches to a range of vital and topical subjects, such as the public and policy narratives around climate change, the refugee crisis or pandemics, and matters such as misinformation, fake news and information overload. The Foundation's grant provides the seed funding for the Institute's first few years.

The Foundation also provides bursary support targeted at those students who have come to UAL under its 'Insights' programme, through which UAL seeks to recruit talented students from disadvantaged and otherwise under-represented backgrounds.

The Wharton School of the University of Pennsylvania

AKO Foundation support since 2013

The Foundation has an ongoing relationship with the internationally renowned Wharton School of the University of Pennsylvania. The Foundation, and Nicolai Tangen privately, have endowed undergraduate scholarships to support more than 20 international students at any one time who would otherwise be unable to meet the cost of their education. The scholarships benefit the individual recipients and, due to the recipients' global background and international perspective, enrich the student community. Their education will also benefit the communities and organisations they go on to lead after graduating.

The Foundation previously made a major grant to spearhead construction of a new campus building, Tangen Hall, which opened in 2021. This provides a space dedicated to cross-campus student entrepreneurship at the University of Pennsylvania.

Arts

The Foundation has a particular interest in the visual arts, reflecting the interest and expertise of its founder, Nicolai Tangen. It also seeks to develop close relationships with a limited number of partner institutions, primarily in the UK and Norway, with which projects are jointly envisaged and realised.

AKO Caine Prize

AKO Foundation support since 2019

The Caine Prize for African Writing was launched in 2000 by Africa 95, a UK charity, with the aim of encouraging and highlighting the rich diversity of African writing. Now renamed the AKO Caine Prize for African Writing, this is the premier African literature prize and is awarded each year to an African writer of a short story published in English. In addition to administering the prize, Africa 95 works to connect readers with African writers through a series of public events, and helps emerging writers in Africa to enter the world of mainstream publishing through the annual Caine Prize writers' workshop which takes place in a different African country each year. The Foundation has been the sole sponsor of the AKO Caine Prize for the three years 2020 to 2022.



Painting workshop stART at SKMU Sørlandets Kunstmuseum

AKO Kunststiftelse

AKO Foundation support since 2016

AKO Kunststiftelse is a Norwegian non-profit foundation whose objective is to advance the public's access to Nordic visual arts from 1900 onwards. To achieve this objective AKO Kunststiftelse is building a collection of such art for public exhibition; it is intended that SKMU (see below) will have the right to use this collection free of charge and on a perpetual basis, and that the public exhibition of the collection will be in a new museum, the Kunstsilo Museum, in Kristiansand. The establishment of this new museum is being undertaken by SKMU in cooperation with the Kristiansand municipal authorities, the Norwegian government and other Norwegian institutions; it is expected to open in 2024.

The Foundation has provided significant levels of support to most aspects of this project since its inception including, in 2021, towards the costs of construction of the Kunstsilo Museum.

To date the main focus of AKO Kunststiftelse has been on building the collection and overseeing the development of the new Museum building, while SKMU has undertaken the recruitment of the director of this new museum, and the building out

of the Museum's organisation and artistic vision. The ultimate combined vision is to create a public art collection of international importance housed in an art museum of outstanding architectural quality.

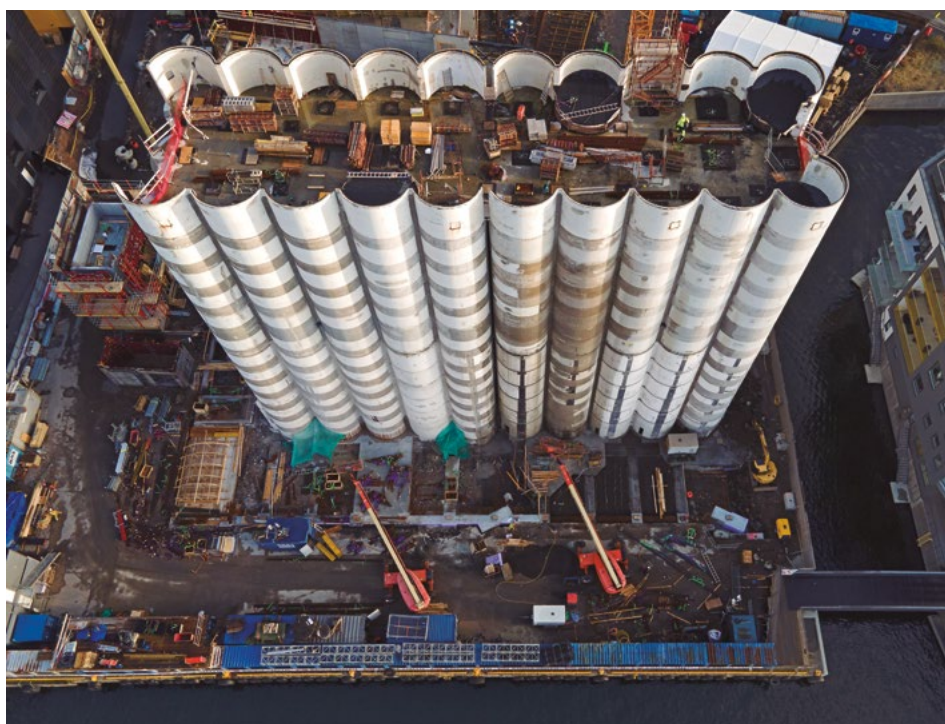
The Foundation is also supporting research into certain aspects of the collection by a doctoral candidate at the University of Agder, Norway.

British Museum

AKO Foundation support since 2018

The Foundation has supported a number of exhibitions at the British Museum in recent years. More recently, it has also agreed to support two other initiatives:

- A strand of what the Museum calls the 'Rosetta Project', a comprehensive review of how the permanent collection is displayed, as well as an overhaul of the Museum's physical infrastructure; and
- Support over 5 years towards the Museum's collection of Nordic prints and drawings, through funding a dedicated curatorship, and facilitating acquisitions.



AKO Kunststiftelse / Sørlandets Kunstmuseum:
aerial view of the Kunstsilo

The Courtauld Institute of Art *AKO Foundation support since 2014*

The Courtauld Institute of Art is an international centre for the study of the history and conservation of art and is also home to one of the finest small art museums in the world.

Its Institute of Art, a college of the University of London, is the pre-eminent centre for the study of the history of art in Europe. The Foundation has endowed an academic post for the study of European art of the 20th century, in particular, German Expressionism. The gift was made by the Foundation in honour of Dr Shulamith Behr, Honorary Research Fellow at the Courtauld, who taught Nicolai Tangen during his MA studies there.

Courtauld Connects is a major capital project to redevelop the Courtauld's physical premises in Somerset House, London. The objectives of Courtauld Connects are to increase access to the Courtauld and improve users' experiences, to create the best teaching, conservation and research environment, and to preserve and reveal the Courtauld's heritage building and collections. The Foundation provided a major grant towards the first phase of this project, which was completed in late 2021.

In recent years, the Foundation has presented an annual AKO Curatorial Prize, open to graduates of the Courtauld's MA programme. The AKO Curatorial Prize is the only such prize available to MA graduates in the UK.

During the year the Foundation also agreed to support an exhibition at the Courtauld, to take place during 2022, of works by Edvard Munch, which will be lent by the KODE Museums of Bergen.



Courtauld Institute of Art

National Portrait Gallery

AKO Foundation support new in 2021

The Foundation has agreed to support an exhibition of portraits by Edvard Munch; this will be one of the first exhibitions at the National Portrait Gallery following its re-opening, after a major refurbishment project, most likely taking place in 2025.

SKMU Sørlandets Kunstmuseum

AKO Foundation support since 2015

The SKMU Sørlandets Kunstmuseum is a regional art institution, located in Kristiansand, Norway, which, since its formation in 1995, has collected high quality modern and contemporary art and crafts objects from the local area. The Foundation has made a number of grants to SKMU to be used for the acquisition of such objects. It has also supported an initiative by SKMU to cover the cost of transport to bring school children to the museum.

SKMU will take over the Kunstsilo Museum upon the expected completion of the latter in 2024. (See AKO Kunststiftelse above.) The Foundation has also supported SKMU's preparations for the opening of the Kunstsilo Museum.

Tate

AKO Foundation support since 2019

Having supported the staging by Turner Contemporary of the Turner Prize in 2019, the Foundation was the principal supporter of the 2021 Turner Prize, held at the Herbert Art Gallery & Museum, Coventry. The Foundation also supported the exhibition 'Surrealism Beyond Borders', being shown at Tate Modern in 2022; and 'Power to Change', a programme of workshops and public events focusing on the role and responsibilities of art, artists and museums in the climate emergency.

Climate

The AKO Foundation Trustees have become increasingly concerned by the effect of the changing climate on current and future generations and on global biodiversity. While acknowledging that they might have done so earlier, in 2019 they initiated what is becoming a third principal strand of grant-making, under the category heading ‘Climate’.

By flying, driving and so on the Trustees do not live a carbon-neutral life, and would not wish to imply that they do. Nevertheless, they believe it is better to do something than nothing. Accordingly, they seek to support a portfolio of beneficiaries who they believe will have significant and lasting impact.

It will be noted that many of the Foundation’s beneficiaries within this Climate category are themselves re-granting organisations. The Foundation is thereby able to benefit from their research, scale and networks, which in turn benefit, in many cases, from the experience and expertise of other major funders. While acquiring experience in this field, the Foundation is also able to take advantage of the knowledge and advice offered by the Climate Leadership Initiative.

Basecamp Explorer Foundation *AKO Foundation support since 2019*

The Basecamp Explorer Foundation (BEF) is the charitable arm of a Norwegian sustainable tourism business, which operates in the Arctic and in Kenya. In Kenya, Basecamp has had a long association with tribal chiefs in the Maasai Mara region; by collaborating with the local communities, BEF seeks to halt the diminution of the region’s wildlife.



Basecamp Explorer Foundation

BEF's approach is based on a close partnership with those who own and inhabit the land. The Foundation's support will be used to lease, from local families, corridors of land that are critical for wildlife migrations; and also to contribute towards the capital cost of a new educational entity, the Wildlife Tourism College of Maasai Mara, which will train local people in the tourism and hospitality industries.

CDP

AKO Foundation support since 2019

CDP (formerly the Carbon Disclosure Project) draws on the power and influence of investors and buyers to motivate companies, cities, regions and states to disclose and manage their environmental impacts. It plays an important role as the leading disclosure platform covering more than 7,000 companies and 600 cities globally, on the premise that what cannot be measured, cannot be managed. CDP is a founding member of the We Mean Business Coalition.

Client Earth

AKO Foundation support since 2020

Client Earth is a UK charity that uses legal advocacy, advice and, where necessary, litigation in order to ensure that government policies and corporate investment behaviours comply with existing environmental, energy markets and state aid legislation in countries around the world. The Foundation provides unrestricted support; and in 2021 also made a grant specifically towards Client Earth's work in the area of deforestation.

Conservation International

AKO Foundation support since 2020

Conservation International (CI) seeks to protect the earth's natural assets by promoting sustainable economic growth and climate resilience.

Rangelands (grasslands, savannah and shrub lands) cover 47% of the Earth's land surface and provide livelihoods to 180 million people globally, including more than 20 million pastoralists in Africa. For certain African communities, restoration and sustainable management of this land is essential to lift them out of poverty and to provide them with water, food and jobs. In addition, rangelands play an important role in ecological processes across Africa, forming important water catchment areas in dryland countries. The Foundation has agreed to fund a project whereby CI will work with women in Kenya and South Africa to assist them in the sustainable management of their rangelands.

Energy Foundation China

AKO Foundation support since 2019

Energy Foundation China (EFC) is the largest climate-related grantmaker operating in China. Dedicated to facilitating China's sustainable energy development, and working closely with a wide range of both public and private sector bodies, EFC acts as regrantor, facilitator, and strategic adviser. Its Beijing-based staff support policy research, the development of new standards, capacity building, and dissemination of best practices across multiple sectors of the economy, for example in key areas such as transport electrification, cooling efficiency, power sector reform, and green finance. It makes around 200 grants per annum to research institutes, academies, think tanks, and other NGOs.

European Climate Foundation

AKO Foundation support since 2020

Founded in 2008 and registered in the Netherlands as an international non-profit organisation, the European Climate Foundation is a strategic re-granter whose aims are to promote climate and energy policies that will reduce Europe's greenhouse gas emissions, and to help Europe play a stronger international leadership role in mitigating climate change. It undertakes research and technical analysis and strategic communications, convenes partnerships between policy-makers and other representative groups, and co-ordinates high-level political and diplomatic action.

The Foundation provides unrestricted support to ECF; and has also made a grant to the Pooled Fund on International Energy (PIE), a re-granting entity that works to build a broad-based field of partners, grantees, and other actors to shift the power sector from coal to clean.

Foundation for International Law for the Environment

AKO Foundation support new in 2021

Foundation for International Law for the Environment (FILE) was established to accelerate legal action globally to address the crises in climate and biodiversity. Through a combination of grant-making and in-house legal expertise, FILE collaborates with partners in countries around the world that seek to drive legal innovation and to bring high impact legal action and precedent-setting cases. Rather than bringing cases itself, FILE aims to promote successful legal outcomes through access to key research, strategic communications, campaign alignment, and capacity building.

During 2021 the Foundation made an initial, unrestricted, grant.

Global Greengrants Fund

AKO Foundation support new in 2021

Global Greengrants Fund and its affiliate in the US are re-granting entities, using a widespread network of expert advisers around the world to offer micro-grants to community organisations working in the fields of climate justice, healthy ecosystems and other environmental causes. The Foundation made a 3-year grant to be used towards re-granting in agroecology, a practice and science that uses ecological concepts and principles in the design and management of sustainable agricultural ecosystems, thus empowering local communities to lever traditional knowledge, local seed production, local consumption of food, and crop diversification.

Live Ocean

AKO Foundation support since 2019

Live Ocean is an NGO based in New Zealand, working to protect and preserve the world's oceans, and in particular the oceans around New Zealand, the country with the 4th largest marine space on the planet. It funds marine research and the transition of research data and conclusions into ocean health action; and it uses sailing events globally to promote ocean-friendly behaviour. The Foundation has made an unrestricted match-funding grant.



Global Greengrants Fund

The Nature Conservancy

AKO Foundation support new in 2021

The Nature Conservancy promotes the conservation, protection and improvement of the physical and natural environment; biodiversity; sustainable development; and the education of the public regarding environmental and conservation issues.

The Foundation makes grants to its UK charitable entity, TNC UK Foundation Limited, to support the Nature Conservancy's work in 'Natural Climate Solutions' – the protection, restoration and sustainable management of forests, farms, wetlands and grasslands as a way both of reducing emissions, and also of enhancing mechanisms of carbon capture and storage.

SED Fund

AKO Foundation support new in 2021

SED Fund, a Dutch foundation, is another re-granting organisation. It supports programmes that reduce emissions and mitigate the worst impacts of climate change, primarily in India. This is done through a venture philanthropy model that provides seed funding to early-stage organisations or programmes, and continues to support them in their growth and scale-up journey. Since many of the ultimate grantees are new organisations, the SED team invests time and effort in mentoring and capacity-building; organisational development support is also provided in areas such as strategy, fundraising, systems and processes.

During 2021 the Foundation made an initial, unrestricted, grant.



The Nature Conservancy



SED Fund

Local Projects

The Foundation is a London based charity; its founder previously lived, and the majority of the trustees do live, in north London. The founder, Nicolai Tangen, was born and brought up in Kristiansand, Norway; other Trustees also have connections to Norway. The Foundation values these links and has supported the following projects in north London and Norway:

London

Doorstep Homeless Families Project

AKO Foundation support since 2017

The Foundation supports Doorstep in its mission to provide homeless families living in temporary accommodation in north London with access to services, so that they can enjoy a better quality of life.

Hampstead Theatre

AKO Foundation support since 2014

Based in north London, Hampstead Theatre has as its mission the creation of original theatre without creative restriction. The Foundation has been an important partner over several years, including in the creation of 'The Next Decade' initiative – the commissioning of new plays from leading playwrights – for which the Foundation matched the funding raised by Hampstead Theatre.

Maytree

AKO Foundation support since 2016

Maytree supports people facing a suicidal crisis, in a non-medical setting. The Maytree Suicide Respite Centre, located in north London, is the only place of its kind in the UK and fills a gap in services between the medical support of the National Health Service and the helplines and drop-in centres of the voluntary sector. Specifically, it provides such individuals with a free five-day stay and the opportunity to be befriended and to speak in complete confidence. The Foundation has contributed to Maytree's core costs over several years.

Norway

Fontenehuset Arendal

AKO Foundation support new in 2021

The Clubhouse model of psychosocial rehabilitation is an international community mental health service model that helps people with a history of mental illness or vulnerability to rejoin society and to maintain their place in it. A new Clubhouse recently opened in the southern Norwegian town of Arendal; the Foundation will contribute towards operating expenses during the first three years.

Røde Kors Kristiansand

AKO Foundation support new in 2021

The branch of the Red Cross based in Kristiansand plans a new, purpose-built base for its search and rescue activities in Hovden, a popular centre for winter sports in southern Norway. The Foundation has agreed to provide the majority of the financial support that will be required for the construction of the new building.



Røde Kors Kristiansand

Other initiatives

The AKO Give Back Initiative

The AKO Give Back Initiative provides all AKO Capital staff with the opportunity to nominate a charity to receive a grant from the Foundation. As well as nominating charities, the staff collectively determine the recipients of the larger grants. A committee of staff members selects a short list of charitable projects, and all staff then vote on the allocation of a pool that in 2021 amounted to some £590,000.

In 2021 the largest grants were to the following recipients:

- **United Borders:** Uses music and other creative activities to alleviate gang-based violence in northwest London.
- **CoreArts:** A London-based charity; uses creative activities to assist some of the most excluded members of society.
- **Rewilding Britain:** Works to restore native habitats and to alleviate the species extinction crisis in Britain.



Rewilding Britain

- **Brain and Spine Foundation:** Offers support to those suffering from a neurological condition and to their families and carers.
- **Feeding Britain:** Works to enable people in need to access and afford food, and to alleviate hunger caused by the lack of opportunities and resources.

The trustees are pleased that certain charities introduced to the Foundation through this initiative have subsequently developed deeper, multi-year relationships with the Foundation. Lively Minds and OnSide Youth Zones, both covered in the Education section above, are examples of such relationships.

In addition to the annual opportunity to recommend purely financial support, AKO Capital staff are also encouraged to give their time and expertise to those charities that the Foundation supports, for example by serving as charity trustee, school governor or mentor to young people.

Matched Funding

During 2021 the Foundation initiated a new scheme, whereby certain charitable donations by members of staff of AKO Capital are matched, on a 1:1 basis, by the Foundation. The Foundation gave matching grants of around £310,000 under this scheme in 2021.

The two categories summarised immediately above – Give Back, and Matched Funding – are together described as ‘Other’ in the following Trustees’ report and financial statements.

Report of the
Trustees

Independent
auditor's report

Financial Statements

Report of the Trustees

The trustees present their report and the audited financial statements for the year ended 31 December 2021.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with the current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice – Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (Charities SORP (FRS 102)).

Structure, governance, management & remuneration

The Foundation is a charitable company limited by guarantee, incorporated on 1 February 2013 and registered as a charity on 29 April 2013. The company was established under a memorandum of association which established the objects and powers of the charitable organisation and is governed under its articles of association.

The Foundation has two subsidiaries both of which are wholly owned. It also has one associated undertaking. Further details on these entities are included in notes 8 and 9 to the financial statements.

The Foundation is managed by the trustees with decisions taken at the regular trustee meetings. Trustees are given training and advice on their responsibilities when they take on the position. They give their time voluntarily and receive no remuneration or benefits from the Foundation. Any expenses reclaimed from the Foundation are set out in note 3 to the financial statements.

Any future trustee appointments are made by the Members of the Foundation. The Members are David Woodburn and Nicola Staples; David Woodburn is also a trustee of the Foundation.

The Foundation has a single employee and its reward and recognition strategy is designed to attract and retain motivated and talented individuals.

Objectives and activities

The objective of the Foundation is to act as a charity for general charitable purposes with a focus on education and the arts, in particular the provision of grants for charitable purposes (as prescribed by the Charities Act 2011).

The Foundation's charitable objectives are:

- The advancement of education;
- The advancement of the arts, culture, heritage and science; and
- All other charitable purposes for the benefit of the public.

The trustees review the aims, objectives and activities of the Foundation each year. In recent years the trustees have become increasingly concerned by the effect of the changing climate on current and future generations and on global biodiversity and in 2019 they initiated a grant making programme in this field.

This report looks at what the Foundation has achieved and the outcomes of its work in 2021. Details of the grants made in the year are included in the financial statements.

The trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Foundation's aims and objectives and in planning its future activities. In planning the Foundation's activities, the trustees consider how these will contribute to the aims and objectives that have been set.

In undertaking their management of the Foundation, and the making of grants, the trustees have had regard to their obligations under Section 172 (1)(a)-(f) and 172(2) of the Companies Act 2006 to promote the success of the Foundation to achieve its charitable objectives.

Strategic Report

Achievements and performance in the delivery of public benefit

The Foundation's main activity is to make grants to UK charities and for general charitable purposes elsewhere in the world. The primary foci of its grant making activities are initiatives and projects which improve education, promote the arts, or combat climate change.

During the year to 31 December 2021 the Foundation made grants to a variety of entities involved in education, the arts and combating climate change. The major grants, considered as being those for an amount of £100,000 or more, are described below, listed in descending size order within the relevant categories:

Grants for the advancement of education

- **University of Pennsylvania (USA) Foundation Ltd** – to endow a scholarship fund for international students at the Wharton School.
- **Bite Back 2030** – to support its work towards the objective of halving the rate of childhood obesity in the United Kingdom by 2030.
- **Ark** – towards the work of the affiliated entity, Education Partnerships Group, to strengthen the Secondary School Subsidy Scheme in the Ivory Coast; and to help the students at the Ark Schools prepare for a life beyond school.
- **Strømme Foundation** – towards its educational work with poor or marginalised communities in Uganda.
- **Social Finance** – towards the continuation of the Liberia Education Advancement Program (LEAP) to improve learning outcomes in primary schools in Liberia.
- **OnSide Youth Zones** – to support the operations of the Barking & Dagenham and Barnet Youth Zones.
- **The Brightside Trust** – towards the rollout of the Brightside Schools Network.
- **The Brilliant Club** – towards expansion of its educational programmes to help high potential but less advantaged students attain places at top UK universities.

- **Little Sun Foundation** – towards provision of solar lamps to students in Ethiopia and Burkina Faso, thus allowing them to increase their study time and academic attainment.
- **Aalto University Executive Education** – towards scholarships and bursaries for participants from not-for-profit arts and cultural organisation on an executive education programme.
- **Right to Sight** – to support its work in Kenya for the early detection of cataract and refractive error in young children.
- **Lively Minds** – towards establishment of informal play schemes for pre-school children in rural villages in Uganda.
- **ReachOut Youth** – to support its work mentoring children in disadvantaged communities.
- **Real Action** – towards its Butterfly Reading and Writing Course and English Express literacy programmes

Grants for the advancement of art

- **AKO Kunststiftelse** – towards AKO Kunststiftelse's acquisition of Nordic visual works of art; towards the design and building of the Kunstsilo Museum to house and exhibit these works; and to support AKO Kunststiftelse's general administration. The ultimate purpose of this support is the establishment of a permanent public exhibition of Nordic visual works of art in Kristiansand, Norway.
- **SKMU Sørlandets Kunstmuseum** – towards the preparation for the opening of the Kunstsilo Museum, and a grant to be used for the purchase of pan-Nordic modern craft items for public display.
- **National Portrait Gallery** – towards a planned exhibition of portraits by Edvard Munch.
- **The Courtauld Institute of Art** – towards a planned exhibition of works by Edvard Munch which are being lent by the KODE Art Museums of Bergen, Norway.

Strategic Report *(continued)*

Grants to mitigate the effect of climate change

- **European Climate Foundation ("ECF")** – an unrestricted grant in support of ECF's work in helping Europe develop a low-carbon society and play an international leadership role in combating climate change; and a grant towards the work of the Pooled Fund on International Energy, an international platform hosted at ECF, towards eliminating the use of coal and thereby accelerating the transition to clean energy supply.
- **Energy Foundation China** – towards achieving climate objectives and emission reduction in China.
- **The Foundation for International Law for the Environment ("FILE")** – an unrestricted grant to support the work of FILE to accelerate legal action globally to address the climate and nature crises.
- **Stichting SED Fund** – unrestricted support towards the work of the SED Fund, primarily in India, for an equitable energy transition and climate action.
- **ClientEarth** – towards the ClientEarth Forest Conservation Legal Defence Fund.
- **Nature Conservancy** – towards the work of the TNC UK Foundation in support of the 'Natural Climate Solutions' programme of The Nature Conservancy.
- **Basecamp Explorer Foundation** – grants towards the construction of the Wildlife Tourism College of Maasai Mara, and to support the area's wildlife.
- **Live Ocean** – unrestricted support for the work of Live Ocean in the preservation and enhancement of ocean health.
- **Global Greengrants Fund** – towards its work in the field of Agrecology.

Local Projects

- **Røde Kors Kristiansand** – a grant to support the construction of a new Mountain Rescue Centre in Hovden, Norway by the Kristiansand Red Cross.
- **Fontenehuset Arendal** – a grant to support work of the Fontenehuset Arendal in supporting people living with mental illness.

Other major grants

- **Feeding Britain** – towards Feeding Britain's Healthy Holidays programme, which provides children with nutritious meals and enriching activities during the school holidays.
- **Brain and Spine Foundation ("BFS")** – an unrestricted grant to support BFS's work in providing information and support for those suffering from neurological disorders.

The Foundation's general grant making policy is for individual trustees to identify possible grant recipients, which are then considered by the trustees acting as a body. The Foundation does not seek applications for grants and does not make grants in response to unsolicited applications received.

As a grant making charity the primary key performance indicators for the Foundation are its income and carried forward funds, as these set its ability to make future grants, and the grants made, and cash distributed, in the year. During the year to 31 December 2021 the Foundation had income of £268,458,000 (2020: £439,773,000), made new grants of £40,888,000 (2020: £23,294,000) and carried forward funds of £1,071,662,000 (2020: £650,635,000). It distributed cash of £29,965,000 (2020: £23,815,000) to grant recipients. The trustees are satisfied with the performance of the Foundation over the year.

Financial Review

In 2021 the Foundation received its income through donations from Nicolai Tangen, via DSHN Philanthropy LLP, Gift Aid donations from AKO Investment Holdings Limited and AKO Capital Management Limited, and from its interest in AKO Capital LLP held via its trading subsidiary AKO Subsidiary 2020 Limited (2020: donations from Nicolai Tangen, via DSHN Philanthropy LLP and directly, Gift Aid donations from AKO Investment Holdings Limited and AKO Capital Management Limited, and from its interest in AKO Capital LLP held via its trading subsidiary AKO Subsidiary 2020 Limited). Total donations of £27,359,000 (2020: total donations of £302,394,000) were received in the year to 31 December 2021 which includes £Nil receivable at 31 December 2021 (2020: £Nil receivable at 31 December 2020). The income arising from its interest in AKO Capital LLP in 2021 was £241,088,000 of which £183,171,000 was receivable at 31 December 2021 (2020: £137,377,000 all of which was receivable at 31 December 2020).

Reserves Policy

At 31 December 2021 the Foundation had total funds of £1,071,662,000 (2020: £650,635,000). The Foundation's reserves policy is to ensure it maintains adequate funds to meet its commitments and to hold reserves while it identifies appropriate projects to fund. It does not currently hold any restricted funds and thus characterises all funds as unrestricted reserves.

Investment Policy

During 2020 several venture capital type investments were donated to the Foundation and the nature of these investments means that the Foundation expects to hold them to their maturity.

With respect to its other assets, the Investment Policy of the Foundation is for these to be held in either equity-based investments or as cash or short-term fixed interest instruments. The equity-based component is held in Management Shares in funds managed by AKO Capital LLP. These shares are non-fee paying and the investment is split between NOK, Euro and US\$ denominated share classes. The funds managed by AKO Capital LLP invest in a diversified range of European and Global equities.

The investment objective of the Foundation is to maintain the real value of its investment portfolio over the longer term and to provide capital growth for the furtherance of the Foundation's objectives. In 2021 the investment return of the Foundation, measured in GBP, was approximately 28%. The trustees remain confident as to the long-term prospects of the Foundation's investments.

In respect of its investments the Foundation seeks an awareness of the social, environmental, or ethical policies of the relevant fund entities but this is not a primary consideration in determining its investments.

The trustees are mindful of their duty to review and monitor the Foundation's investments and receive regular investment reports in respect of the funds in which they are invested.

Costs

The Foundation seeks to minimise its cost base to maximise the funds available for its charitable purposes. As stated elsewhere in this report, the trustees give their time voluntarily and receive no remuneration or benefits; and the largest component of the Foundation's investments is the Management Shares of funds managed by AKO Capital LLP which are non-fee paying. In 2021 the total costs of the Foundation were £235,000 which represents 0.02% of the Foundation's net assets and 0.6% of the grants payable in the year.

Energy usage

The Foundation did not consume more than 40,000 kWh of energy in its reporting period. It therefore qualifies as a low energy user and is exempt from the reporting otherwise required under the United Kingdom's Streamlined Energy and Carbon Reporting regulations.

Risk Statement and Going Concern

The trustees have reviewed the major risks to which the Foundation is exposed and consider that systems are in place to mitigate exposure to these risks. As a grant making charity the main risk facing the Foundation is that it has inadequate income or existing resources to fund its grant making activity. In 2022 the Foundation's main source of income is expected be a profit share from AKO Capital LLP and the main current risk is, therefore, the profitability of AKO Capital LLP. During the year to 31 December 2021 AKO Capital LLP remained very profitable. In addition, the Foundation's reserves policy is to ensure it maintains adequate funds to meet its commitments and to allow it to continue as a grant making charity and it has substantial reserves. Accordingly, the trustees believe that there is a reasonable expectation that the Foundation will have adequate resources to continue in operational existence for the foreseeable future and thus have continued to adopt the going concern basis of accounting in preparing the annual financial statements.

Fundraising

The Foundation's main source of future income is expected to be a profit share from AKO Capital LLP. The Foundation does not engage in public fundraising and does not use professional fundraisers or commercial participators. The Foundation nevertheless observes and complies with the relevant fundraising regulations and codes. During the year there was no non-compliance of these regulations and codes and the Foundation received no complaints relating to its fundraising practice.

Relationship with stakeholders

The Foundation's primary stakeholders are the grant recipients. The Foundation seeks to foster long term and open relationships with these partners.

Plans for the Future

The Foundation plans to continue as a grant making charity with a focus on education, the arts and combating climate change.

Statement of responsibilities of the trustees

The trustees (who are also directors of AKO Foundation for the purposes of company law) are responsible for preparing the report of the trustees, including the strategic report and the financial statements, in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;

- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware.
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The total number of such guarantees at 31 December 2021 was 2. One of the trustees is a Member of the charity but this entitles him only to voting rights. The trustees have no beneficial interest in the charity.

Auditor

Sayer Vincent LLP was re-appointed as the Foundation's auditor and has expressed its willingness to continue in that capacity.

The report of the trustees including the strategic report was approved by the trustees on 21 April 2022 and signed on their behalf by

David Woodburn,
Trustee
21 April 2022

Independent auditor's report

to the members of AKO Foundation

Opinion

We have audited the financial statements of AKO Foundation (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 December 2021 which comprise the consolidated statement of financial activities, the group and parent charitable company balance sheets, the consolidated statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the group's and of the parent charitable company's affairs as at 31 December 2021 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the group financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical

requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on AKO Foundation's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, including the strategic report, other than the group financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the group financial statements does not cover the other information, and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the group financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the group financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' annual report, including the strategic report, for the financial year for which the financial statements are prepared is consistent with the financial statements
- The trustees' annual report, including the strategic report, has been prepared in accordance with applicable legal requirements

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report, including the strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and Charities Act 2011 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- The parent charitable company financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out in the trustees' annual report, the trustees (who are also the directors of

the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under the Companies Act 2006 and section 151 of the Charities Act 2011 and report in accordance with those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, and the board of trustees, which included obtaining and reviewing supporting documentation, concerning the group's policies and procedures relating to:
 - Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
 - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
 - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the group operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the group from our professional and sector experience.
- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.
- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and section 144 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Joanna Pittman (Senior statutory auditor)

Date: 22 April 2022
for and on behalf of Sayer Vincent LLP, Statutory Auditors

Sayer Vincent LLP, Invicta House, 108-114 Golden Lane, London, EC1Y 0TL

Group Statement of Financial Activities

Incorporating an income and expenditure account For the year ended 31 December 2021

	Notes	Year ended 31 December 2021 £'000	Year ended 31 December 2020 £'000
Income			
<i>Incoming resources from generated funds</i>			
Income from interests in associated undertakings		241,088	137,377
Donations		27,359	302,394
<i>Investment income</i>		11	2
Total incoming resources		268,458	439,773
Expenditure			
<i>Charitable activities</i>			
Education		9,685	8,617
Art		18,101	9,512
Climate		11,549	4,885
Local projects		886	-
Other		902	614
Total resources expended	2	41,123	23,628
Net incoming resources for the year	3	227,335	416,145
Net gains on investments		194,748	114,801
Foreign exchange gain/(loss)		(1,012)	(821)
Net income for the year before tax		421,071	530,125
Tax payable		(44)	-
Net income for the year and net movement in funds		421,027	530,125
Total funds brought forward		650,635	120,510
Total funds carried forward	16	1,071,662	650,635

All of the above results are derived from continuing activities and are unrestricted. There were no other recognised gains and losses other than those stated above. Movements in funds are disclosed in note 16 to the financial statements.

Group Balance Sheet

Registered Company N° 08385711

as at 31 December 2021

	Notes	2021 £'000	2020 £'000
Fixed assets			
Investments	7	874,424	438,859
		874,424	438,859
Current assets			
Debtors	11	183,171	137,377
Cash		41,471	91,311
		224,642	228,688
Current liabilities			
Creditors: amounts falling due within one year	12	22,046	11,428
Net current assets		202,596	217,260
Creditors: amounts falling due in more than one year	13	5,358	5,484
Net assets	15	1,071,662	650,635
Funds			
Unrestricted funds – general income funds	16	799,519	548,481
Unrestricted funds – fair value reserve	16	272,143	102,154
Total unrestricted funds and total funds		1,071,662	650,635

Approved by the trustees on 21 April 2022 and signed on their behalf by:

David Woodburn
Trustee

Company Balance Sheet

Registered Company N° 08385711

as at 31 December 2021

	Notes	2021 £'000	2020 £'000
Fixed assets			
Investments	7	874,424	438,859
		874,424	438,859
Current assets			
Debtors	11	-	233
Cash		41,315	56,285
		41,315	56,518
Current liabilities			
Creditors: amounts falling due within one year	12	22,027	11,404
Net current assets		19,288	45,114
Creditors: amounts falling due in more than one year	13	5,358	5,484
Net assets		888,354	478,489
Funds			
Unrestricted funds – general income funds	16	622,165	382,288
Unrestricted funds – fair value reserve	16	266,189	96,201
<i>Total unrestricted funds and total funds</i>		888,354	478,489

Approved by the trustees on 21 April 2022 and signed on their behalf by:

David Woodburn
Trustee

Group Cash Flow Statement

For the year ended
31 December 2021

	2021 £'000	2020 £'000
Reconciliation of net incoming resources to operating cash flow		
Net incoming/(outgoing) resources for the period	227,335	416,145
Foreign exchange gain/(loss)	(1,012)	(821)
Interest receivable	(11)	(2)
Donation of investments	(27,278)	(284,863)
(Increase)/decrease in debtors	(45,794)	(137,377)
Increase/(decrease) in creditors	10,492	(409)
	-----	-----
Net cash outflow from operating activities before tax	163,732	(7,327)
	-----	-----
Corporation tax paid	(44)	-
	-----	-----
Net cash outflow from operating activities after tax	163,688	(7,327)
	-----	-----
Return on investments		
Interest received	11	2
Capital expenditure/receipts		
Additions to investments	(250,431)	(4,701)
Proceeds from sale of investments	36,892	88,417
	-----	-----
Increase/(decrease) in cash	(49,840)	76,391
Cash at bank and in hand brought forward	91,311	14,920
	-----	-----
Cash at bank and in hand carried forward	41,471	91,311
	=====	=====

Notes to the Financial Statements

For the year ended
31 December 2021

1. Accounting policies

a) AKO Foundation is a charitable company limited by guarantee and is incorporated in England and Wales. The registered office is 61 Conduit Street, London, W1S 2GB.

b) The financial statements have been prepared under the historical cost convention as modified by the revaluation of investments and in accordance with applicable accounting standards and the Companies Act 2006. They follow the recommendations in the "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (Charities SORP FRS 102).

The trustees consider that there are no material uncertainties in respect of the Foundation's ability to continue as a going concern and therefore continue to adopt the going concern basis of accounting in preparing the financial statements.

c) These financial statements consolidate the results of the Foundation and its wholly owned subsidiaries AKO Subsidiary 2020 Limited and AKO Investment Holdings Limited on a line by line basis with the subsidiaries included from the date of acquisition or establishment. Transactions and balances between the Foundation and its subsidiaries have been eliminated from the consolidated financial statements. Any balances between the Foundation and its subsidiaries are disclosed in the notes of the Foundation's balance sheet. A separate statement of financial activities, or income and expenditure account, for the Foundation itself is not presented because the Foundation has taken advantage of the exemptions afforded by section 408 of the Companies Act 2006.

Investments in associated undertakings are accounted for under the equity method of accounting such that the investment is initially recognised at cost and is subsequently adjusted to reflect the group's share of the profit or loss of the associate.

d) Donations and other income are recognised when the Foundation has entitlement, any performance conditions attached to the income have been met and it is probable that the income will be received. Donations are measured at fair value unless it is impractical to measure reliably the fair value of the donated item.

e) Resources expended are allocated to the activity where the cost relates directly to that activity. Support costs and Governance costs, which are costs associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities, are re-allocated to each of the activities on the following basis which is an estimate, based on grants payable, of the amount attributable to each activity:

	2021	2020
Education	24%	36%
Art	44%	40%
Climate	28%	21%
Local projects	2%	-
Other	2%	3%

1. Accounting policies (continued)

- f)** Grants payable are charged to the Statement of Financial Activities in the year in which the offer is conveyed to the recipient except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled.
- g)** Most of the Foundation's financial assets and financial liabilities are of a kind that qualify as basic financial instruments, and these are initially recognised at transaction value. The part of the Foundation's investments which do not qualify as basic financial instruments are initially recognised at fair value.
- Within the Foundation itself investments in subsidiaries and associates are accounted for at cost less any impairment. All other investments held as fixed assets are revalued at market value at the balance sheet date with the gain or loss for the year taken to the Statement of Financial Activities. Other basic financial instruments are measured at their settlement value.
- h)** Monetary assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange utilised at the date of transaction. Exchange differences are included in the net movement in funds for the year..
- i)** AKO Foundation meets the definition of a public benefit entity under FRS 102.

2. Total resources expended

2021	Grants Payable (Note 6)	Legal fees	Other Governance and Support Costs	Total	Allocation of Governance and Support Costs	Total 2021
	£'000	£'000	£'000	£'000	£'000	£'000
Education	9,628	2	-	9,630	55	9,685
Art	17,998	-	-	17,998	103	18,101
Climate	11,484	-	-	11,484	65	11,549
Local Projects	881	-	-	881	5	886
AKO Give Back Initiative	897	-	-	897	5	902
	40,888	2	-	40,890	233	41,123
Governance Costs	-	13	24	37	(37)	-
Support Costs	-	-	196	196	(196)	-
Total resources expended	40,888	15	220	41,123	-	41,123

2. Total resources expended (*continued*)

2020	Grants Payable (Note 6)	Legal fees	Other Governance and Support Costs	Total	Allocation of Governance and Support Costs	Total 2020
	£'000	£'000	£'000	£'000	£'000	£'000
Education	8,495	-	-	8,495	122	8,617
Art	9,378	-	-	9,378	134	9,512
Climate	4,816	-	-	4,816	69	4,885
Local Projects	-	-	-	-	-	-
AKO Give Back Initiative	605	-	-	605	9	614
	23,294	-	-	23,294	334	23,628
Governance Costs	-	101	15	116	(116)	-
Support Costs	-	-	218	218	(218)	-
Total resources expended	23,294	101	233	23,628	-	23,628

Analysis of Support Costs

	2021 £'000	2020 £'000
Governance Costs		
Legal fees	13	101
Audit & Accountancy	24	15
	37	116
Other Support Costs		
Staff costs	130	125
Bank charges and other costs	66	93
	196	218
Total Governance and Support Costs	233	334

3. Net incoming resources for the year

This is stated after charging

	2021 £'000	2020 £'000
Trustees' remuneration	-	-
Trustees' expenses	-	-
Auditor's remuneration		
Audit	11	10
Other	9	2

4. Staff costs

	2021 £'000	2020 £'000
Wages and salaries	114	110
Social security costs	13	12
Other pension costs	3	3
Total staff costs	130	125

The average monthly number of employees was 1 (2020: 1) and the employee benefits detailed above relate to a single employee.

The total employee benefits including pension contributions of the key management personnel were £130,000 (2020: £125,000).

5. Taxation

The Foundation paid corporation tax of £44,000 in respect of a profit share it received directly from AKO Capital LLP in 2020. Otherwise, the Foundation is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

6. Grants Payable

A list of recipients of the grants made during the years ended 31 December 2021 and 31 December 2020 is shown below.

2021

Recipient

Grants for the advancement of education	£'000
University of Pennsylvania (USA) Foundation Ltd	3,665
Bite Back 2030	1,000
Ark	975
Strømme Foundation	951
Social Finance	721
OnSide Youth Zones	400
The Brightside Trust	300
Brilliant Club	300
Little Sun Foundation	300
Aalto University	180
Right to Sight	147
Lively Minds	100
ReachOut Youth	100
Real Action	100
Literacy Pirates	95
Become	75
ImpactEd	75
Peer Productions	72
Education and Employers	50
Coretta & Martin Luther King Institute for Peace	22
	9,628

Grants for the advancement of art	£'000
AKO Kunststiftelse	15,887
SKMU Sørlandets Kunstmuseum	1,259
National Portrait Gallery	350
The Courtauld Institute	255
Whitechapel Gallery	75
Albright-Knox Art Gallery	73
British Museum	50
Zeitz MOCAA	21
Kettle's Yard	20
Asbjorn Bjornes	8
	17,998

6. Grants Payable (*continued*)

Grants to mitigate the effect of climate change	£'000
European Climate Foundation	3,843
The Energy Foundation China	1,877
Foundation for International Law for the Environment	1,725
Stichting SED Fund	1,070
ClientEarth	750
TNC UK Foundation Limited	722
Basecamp Explorer Foundation	570
Live Ocean	472
Global Greengrants Fund UK	450
Julie's Bicycle	5

	11,484

Local projects	£'000
Røde Kors Kristiansand	442
Fontenehuset Arendal	259
Doorstep Homeless Families Project	85
Burgh House	60
Jackson's Lane	35

	881

Other	£'000
Feeding Britain	116
Brain and Spine Foundation	115
CoreArts	95
Rewilding Britain	95
United Borders	54
Chance UK	25
Other AKO Give Back initiative donations	85
AKO Matched Funding initiative donations	312

	897

	40,888
	=====

6. Grants Payable (*continued*)

2020

Recipient

Grants for the advancement of education	£'000
Campaign for Female Education	1,500
University of the Arts	1,500
University College School	881
World Association of Girl Guides and Girl Scouts	750
Stiftelsen Fullriggeren Sørlandet	590
Bite Back 2030	500
Ark	424
Partnership for Change	336
Business for Peace	294
London Academy of Excellence Stratford	215
Little Sun Foundation	204
Frontline	200
London Academy of Excellence Tottenham	180
University of Agder	170
University of Pennsylvania (USA) Foundation Ltd	161
MM Foundation	151
Christ's Hospital school	100
NSPCC	83
Sandvika Rotary Club	67
King Institute	64
Royal National Children's SpringBoard Foundation	50
Brilliant Club	30
Teach First	18
Lively Minds	17
South Hampstead High School	10
	8,495

Grants for the advancement of art	£'000
AKO Kunststiftelse	5,906
British Museum	1,950
Tate	715
ARoS Aarhus Art Museum	240
Wigmore Hall	200
SKMU Sørlandets Kunstmuseum	154
Arts Emergency	75
Whitechapel Gallery	50
Kettle's Yard	45
Statens Museum for Kunst	30
Julie's Bicycle	10
The Courtauld Institute	3
	9,378

6. Grants Payable (*continued*)

Grants to mitigate the effect of climate change	£'000
CDP Worldwide	1,500
ClientEarth	1,500
European Climate Foundation	910
Conservation International	778
Live Ocean	78
Science Museum	50
	4,816
Other	£'000
PACT	102
Generating Genius	95
Little Village	84
Cool Earth	83
Loss Foundation	81
Haringey Sports Development	55
Other AKO Give Back Initiative donations	105
	605
	23,294

7. Investments

	2021 £'000	2020 £'000
Group		
Carrying value at the start of the year	438,859	122,911
Additions	324,960	356,928
Disposals	(59,384)	(115,174)
Gain on investments	169,989	74,194
Carrying value at the end of the year	874,424	438,859
Historic cost at the end of the year	602,281	336,705
	2021 £'000	2020 £'000
The Foundation		
Carrying value at the start of the year	438,859	122,911
Additions	324,960	343,945
Disposals	(59,384)	(96,239)
Gain on investments	169,989	68,242
Carrying value at the end of the year	874,424	438,859
Historic cost at the end of the year	608,235	342,659

7. Investments (*continued*)

Investments comprise

Group

Interests in associated undertakings

2021

£'000

1,303

2020

£'000

1,303

Other investments

£'000

£'000

Investment funds

Investment in AKO Fund Ltd

251,113

221,628

Investment in AKO Global Fund Ltd

180,085

95,103

Investment in AKO European Long-only Fund Ltd

3,364

2,649

Investment in other investment funds

11,978

10,799

Venture capital type investments

226,463

107,377

Investment in money market and short dated fixed income funds

200,118

-

Market value at the end of the year

873,121

437,556

Total investments

874,424

438,859

Investments comprise

The Foundation

Shares in subsidiary undertakings

2021

£'000

1,303

2020

£'000

1,303

Other investments

£'000

£'000

Investment funds

Investment in AKO Fund Ltd

251,113

221,628

Investment in AKO Global Fund Ltd

180,085

95,103

Investment in AKO European Long-only Fund Ltd

3,364

2,649

Investment in other investment funds

11,978

10,799

Venture capital type investments

226,463

107,377

Investment in money market and short dated fixed income funds

200,118

-

Market value at the end of the year

873,121

437,556

Total investments

874,424

438,859

8. Subsidiary Undertakings

The Foundation owns the whole of the issued ordinary share capital of the following subsidiary undertakings:

- AKO Subsidiary 2020 Limited, a company registered in England and Wales with company number 12847959. AKO Subsidiary 2020 Limited was established by the Foundation and holds the investment in AKO Capital LLP which the group acquired on 1 December 2020 (see note 9 below).
- AKO Investment Holdings Limited, a company registered in the British Virgin Island with company number 1814633. From 7 July 2020 until 12 November 2021 AKO Investment Holdings Limited was registered with Companies House as an overseas company with a UK establishment under reference FC037506. AKO Investment Holdings Limited is currently being shut down.

A summary of the results of the subsidiary undertakings as included in these consolidated results is shown below:

AKO Subsidiary 2020 Limited	2021	2020
Percentage owned by the Foundation	100%	100%
Financial information	£'000	£'000
Income	241,098	137,144
Expenses	6	-
Profit	241,092	137,144
Assets and liabilities at 31 December:	£'000	£'000
Assets	184,609	138,447
Liabilities	6	-
	184,603	138,447
AKO Investment Holdings Limited	2021	2020
Percentage owned by the Foundation	100%	100%
Financial information	£'000	£'000
Income	-	5,600
Expenses	1,229	796
Profit	(1,229)	4,804
Assets and liabilities at 31 December:	£'000	£'000
Assets	20	35,025
Liabilities	13	24
	7	35,001

9. Associated Undertaking

On 1 December 2020 an interest in AKO Capital LLP was donated to the Foundation and AKO Capital LLP became an associated undertaking of the Foundation. This interest in AKO Capital LLP is now held via AKO Subsidiary 2020 Limited and is included in the financial information in respect of AKO Subsidiary 2020 Limited set out in the table above.

10. Sensitivity to risks

Market risk

The Group is exposed to market risk through its investments in investment funds and venture capital type investments as the value of those investments is inherently affected by movements in the underlying financial markets. The nature of these investments is such that changes in their value should not be directly related to these market movements. The impact on the statement of financial position of a 5% fall in the value of these investments would be a £43,656,000 fall in the assets of the Group.

Foreign exchange risk

Several of the Foundation's investments and parts of the Foundation's current assets and liabilities are denominated in foreign currencies. At 31 December 2021 the sensitivity of the profit for the financial year to a 2% movement in the exchange rate of the British Pound against the US Dollar, Euro and NOK was, respectively, £5,429,000, £6,288,000 and £1,597,000.

Liquidity risk

The investments in the AKO funds are redeemable at Net Asset Value on their dealing days with between one month's and 90 days' notice. The investments in the money market and short dated fixed income funds have daily liquidity. The investments in the other investment funds and venture capital type investments are generally not redeemable with distributions from these investments being dependent upon the realisation of the underlying assets within these funds and the decisions of their investment managers.

Credit risk

The credit risk relating to investments arises from the default of a counterparty, with a maximum exposure equal to the carrying amount of these investments. The trustees believe the credit risk is mitigated as:

- all AKO funds are invested in liquid investments;
- there are no amounts due to the Group that are either past due or impaired; and
- cash is held with Handelsbanken plc (credit rating AA- (S&P)) or Santander UK plc (credit rating A1 (Moody's) / A (S&P)).

11. Debtors

Group	2021 £'000	2020 £'000
Accrued income	183,171	137,377
The Foundation	2021 £'000	2019 £'000
Accrued income	-	233

12. Creditors: amounts falling due within one year

Group	2021 £'000	2020 £'000
Accruals	38	43
Grants payable	22,008	11,385
	22,046	11,428
The Foundation	2020 £'000	2019 £'000
Accruals	19	19
Grants payable	22,008	11,385
	22,027	11,404

13. Creditors: amounts falling due in more than one year

Group and the Foundation	2021 £'000	2020 £'000
Grants payable	5,358	5,484

14. Contingent liabilities and commitments

In addition to the grants payable at the year end the Group and Foundation had contingent grant liabilities of NOK 32,000,000 (approximately £2,683,000) (2020: NOK 32,000,000, approximately £2,700,000) where grant agreements have been entered into, but the ultimate liability is dependent upon future conditions being met.

At the year end the Group and Foundation had unfunded commitments under the venture capital type investments and other investment funds of £32,476,000 (2020; £55,939,000). These amounts will be payable when called over the next 10 years and will be funded from unrestricted funds.

As part of the terms of the donation by DSHN Philanthropy LLP of an interest in AKO Capital LLP to the Foundation, as described in note 9 above, the Foundation gave DSHN Philanthropy LLP and its individual Members an indemnity in respect of the donation.

15. Analysis of group net assets between funds

2021

	<i>Fair Value Reserve £'000</i>	<i>Income Funds £'000</i>	<i>Total Funds £'000</i>
Investments	272,143	602,281	874,424
Net current assets less longer term creditors	-	197,238	197,238
Net assets at the end of the year	272,143	799,519	1,071,662

2020

	<i>Fair Value Reserve £'000</i>	<i>Income Funds £'000</i>	<i>Total Funds £'000</i>
Investments	102,154	336,705	438,859
Net current assets less longer term creditors	-	211,776	211,776
Net assets at the end of the year	102,154	548,481	650,635

16. Movements in funds

Group

	2021 £'000	2020 £'000
General funds		
<i>Income funds at start of the year</i>	548,481	92,551
Incoming resources	268,458	439,773
Outgoing resources	(41,123)	(23,628)
Foreign exchange gain/(loss)	(1,012)	(821)
Realised gain on investments	24,759	40,606
Tax payable	(44)	-
<i>Income funds at the end of the year</i>	799,519	548,481
<i>Revaluation reserve at start of year</i>	102,154	27,959
Net unrealised gains on investments	169,989	74,195
<i>Revaluation reserve at the end of year</i>	272,143	102,154
Total funds at the end of year	1,071,662	650,635

The Foundation

	2021 £'000	2020 £'000
General funds		
<i>Income funds at start of the year</i>	382,288	92,551
Incoming resources	256,176	272,431
Outgoing resources	(41,501)	(23,496)
Foreign exchange gain/(loss)	486	(157)
Realised gain on investments	24,760	40,959
Tax payable	(44)	-
<i>Income funds at the end of the year</i>	622,165	382,288
<i>Revaluation reserve at start of year</i>	96,201	27,959
Net unrealised gains on investments	169,988	68,242
<i>Revaluation reserve at the end of year</i>	266,189	96,201
Total funds at the end of year	888,354	478,489

17. Related party transactions

The Foundation has taken advantage of the exemption available under Section 33 of FRS 102 not to disclose transactions with its wholly owned subsidiary undertakings.

Mr. David Woodburn, a trustee, is a partner in AKO Capital LLP which is the investment manager of the AKO funds in which assets from the Foundation are invested. The investment by the Foundation is in the Management Shares of these AKO funds and these shares are non-fee paying. Therefore, AKO Capital LLP receives no benefit from these investments by the Foundation.

On 1 March 2021 DSHN Philanthropy LLP, a limited liability partnership in which David Woodburn is a partner, donated EUR Management Shares in AKO Global Fund Limited of a value of £27,185,000 (2020; £13,871,000) to the Foundation. On 1 December 2020 DSHN Philanthropy LLP donated an interest in AKO Capital LLP to the Foundation such that AKO Capital LLP became an associated undertaking.

During 2021 AKO Capital Management Limited, a company which is part of the AKO Capital group, made donations of £7,000 (2020; £5,000) to the Foundation.

Mr. Henrik Syse, a trustee, was, until 18 June 2020, a Director of the AKO funds in which the Foundation is invested.

In the normal course of its charitable granting there are instances where the Foundation makes donations to charities with common trustees with the Foundation. Although in these instances the relevant Foundation trustee is part of a collective of non-related trustees and is not considered to be in a significant position of influence over those other charities disclosure of such situations is included below:

- Henrik Syse is a trustee, or trustee equivalent, of the King Institute which received grants from the Foundation in 2020 and 2021.

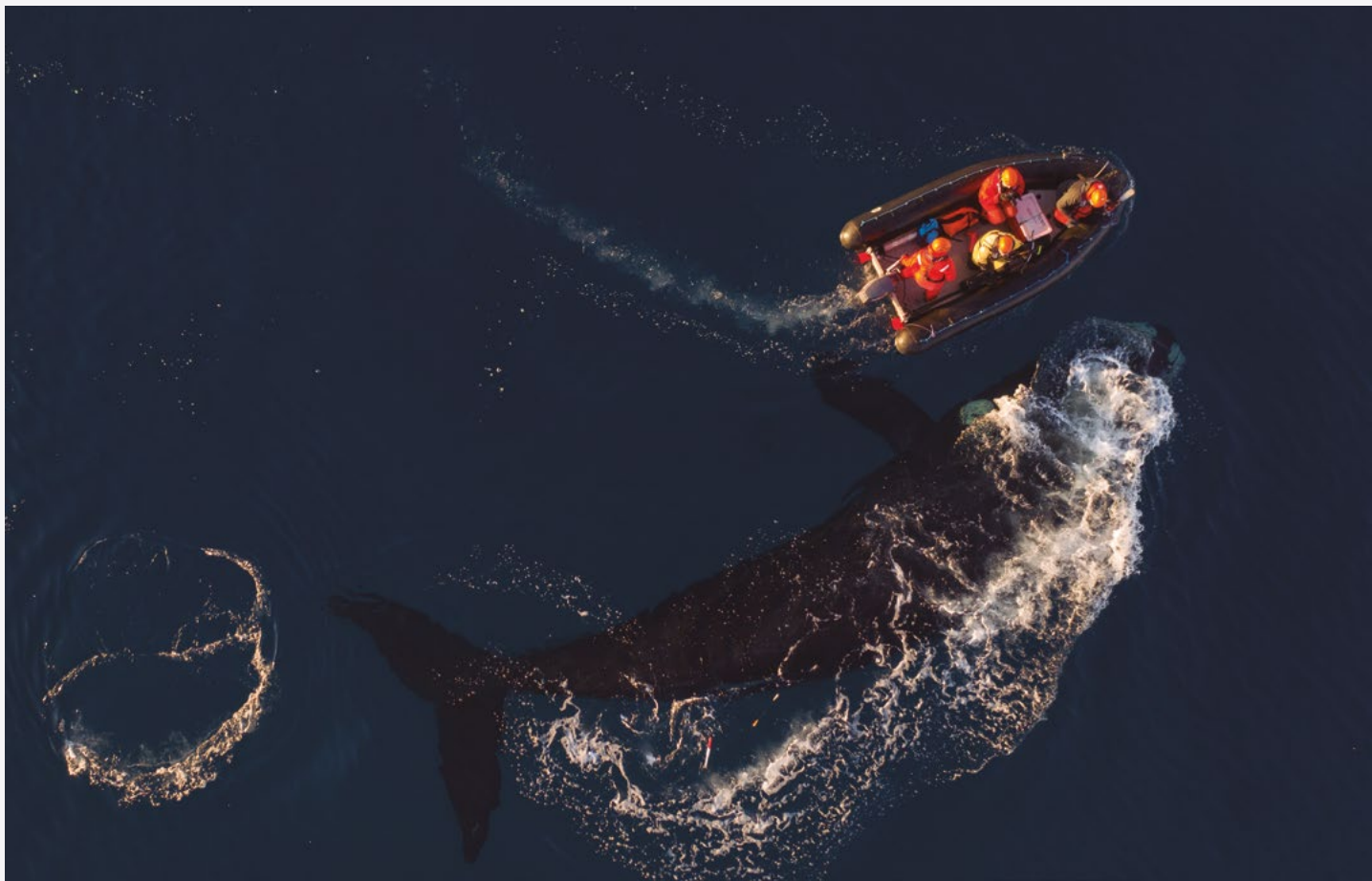
Details of grants made to those entities are included in note 6 and any amounts payable at the year-end are included in the grants payable disclosed in notes 12 and 13.

Nicolai Tangen and Katja Tangen resigned as trustees on 1 July 2020 and therefore are no longer related parties of the Foundation. The transactions of the Foundation in 2020 to which they were related parties were as follows:

- Until 1 July 2020 Mr. Nicolai Tangen, was the Chief Executive Officer of, and a partner in, AKO Capital LLP which is the investment manager of the AKO funds in which assets of the Foundation are invested. Mr. Nicolai Tangen was until that time also a director of these AKO funds. As stated above the investment by the Foundation is in the Management Shares of these AKO funds and these shares are non-fee paying. Therefore, AKO Capital LLP receives no benefit from these investments by the Foundation.
- On 2 January 2020, Mr. Nicolai Tangen donated USD, EUR and NOK Management Shares in AKO Fund Limited with a total combined value of £150,000,000 to the Foundation.
- On 1 July 2020 Mr. Nicolai Tangen donated venture capital type investments with a total combined value of £8,918,000 to the Foundation.
- On 3 July 2020 AKO Trust, a trust of which Nicolai Tangen was the settlor and a beneficiary, donated AKO Investment Holdings Limited to the Foundation.
- Mr Nicolai Tangen was a partner in DSHN Philanthropy LLP.
- Nicolai Tangen was a trustee, or trustee equivalent, of the following entities that received grants from the Foundation in 2020: University of the Arts London, Bite Back 2030 and SKMU Sørlandets Kunstmuseum. He was also a member of the Member of Board of Overseers of The Wharton School at the University of Pennsylvania.
- Katja Tangen was a trustee, or trustee equivalent, of the following entities that received grants from the Foundation in 2020: Hampstead Theatre.



Partnership for Change



Dr Emma Carroll from the University of Auckland on a voyage to New Zealand's subantarctic to study how southern right whales are adapting to the changing ocean. Photograph by Richard Robinson/New Zealand Geographic. Photo taken under New Zealand Department of Conservation permit

Live Ocean

AKO FOUNDATION

England & Wales - Charity number 1151815

Accounts



AKO Foundation

Report and Financial Statements

31 December 2020



Trustees

The trustees, who were also directors under company law, who served during the year and up to the date of this report were as follows:

S Procopis (appointed 28 February 2020)

H Syse

D Woodburn

M Byman (resigned 28 February 2020)

K Tangen (resigned 1 July 2020)

N Tangen (resigned 1 July 2020)

Senior Management Personnel

Philip Lawford; Chief Executive Officer

Auditor

Sayer Vincent LLP

Chartered accountants and statutory auditor

Invicta House

108-114 Golden Lane

London

EC1Y 0TL

Bankers

Svenska Handelsbanken AB

35 Hay's Mews

London

W1J 5PY

Registered Office

61 Conduit Street

London

W1S 2GB

Registered Company No: 8385711

Registered Charity No: 1151815

www.akofoundation.org

About the AKO Foundation

Nicolai Tangen

2020 proved to be a watershed year in the development of the AKO Foundation, as it marked the departure from the board of our founder, Nicolai Tangen, upon his appointment as Chief Executive Officer of Norges Bank Investment Management. In this role Nicolai is responsible for the management of the 'Government Pension Fund Global', more usually known as the Norwegian sovereign wealth fund, and widely considered to be among the world's largest investment funds.

The Trustees warmly congratulate Nicolai upon his appointment, but at the same time regret the departure of both Nicolai and Katja Tangen from the board: Nicolai's and Katja's generosity, ambition and vision had provided the driving force for the Foundation since its inception in 2013.

The arrangements connected with Nicolai's assumption of his new role required the divestment both of his majority ownership interest in AKO Capital, and of a number of his other investment assets. Substantially all of these have been gifted by Nicolai to the Foundation (or to its wholly-owned subsidiary), resulting in the very substantial increase in the Foundation's net assets, as shown in these accounts. The Trustees wish to place on public record their enormous gratitude and appreciation for this act of great generosity.

Education, Arts, Climate

The Foundation continued to make grants towards charities and charitable projects within its three priority areas – to improve education, to promote the arts, and to combat the climate emergency. While continuing to help to start up, or to be the catalyst for, new charitable projects which otherwise might not have been realised, the Foundation is also willing, where appropriate, to offer unrestricted support. Mirroring the long-term thinking and investment strategy of AKO Capital,

the Foundation aims to be a significant and reliable partner to its beneficiaries, and generally seeks multi-year relationships with them.

The Foundation seeks to add value to its partners in ways beyond the purely financial. For example, wherever appropriate it seeks to introduce grant recipients that have complementary interests to each other, for their mutual benefit; and AKO Capital staff are encouraged to volunteer their time and expertise with the Foundation's beneficiaries. Some instances of 'Connecting the Dots' appear in the following pages.

2020 was also marked by the global COVID -19 pandemic. Wherever possible, the Foundation has responded to beneficiaries' requests for flexibility in the timing or use of grants, in light of the difficult and unprecedented conditions in which many of them found themselves. The Trustees wish to pay tribute to all our beneficiaries for continuing to provide, and in many cases to enhance, the services they provide in these most challenging circumstances.

The Foundation takes pride in the leanness of its administration, which results in fast decision-making, and in the greatest possible proportion of its resources being available to support beneficiaries. Our vision is to be recognised as a cost-effective and fast-moving organisation that stands out for its speed of decision-making. At the same time, the Foundation continues to apply analytical rigour to ensuring that the impact of its grant-making is maximised.

The Foundation adopts a proactive approach to grant-making; accordingly, it does not seek applications for grants, and does not make grants in response to unsolicited applications.

A summary of the Foundation's major projects, since its inception in 2013 to the date of this report, is set out below.

Education

The Foundation believes that education is the key to a successful future both for individuals and for societies as a whole, and thus supports educational projects in both developing and developed regions of the world.

Developing countries

The Foundation's approach is not to select specific countries in which to operate; rather, it supports trusted partners in their work, enabling them to use their local knowledge, expertise, and networks to judge where an intervention will have the greatest, or most widespread, impact. A number of large-scale studies have demonstrated the substantial economic and environmental positive impacts of giving girls, who would otherwise be disadvantaged or excluded, access to a good education; the Trustees therefore have a particular interest in this area.



Educate Girls

CAMFED



Educate Girls

More than 4 million school-age girls in India alone regularly fail to attend the school where they belong – one of the largest such populations, out of a global total of around 130 million. Yet a recent World Bank report showed that girls' education, especially at secondary level, can be transformative in key areas, including earnings and standards of living; child marriage and early childbearing; health, nutrition and well-being; and agency and decision-making.

Over the course of five years, involving an extensive 'boots on the ground' approach, Educate Girls aims to enrol 1.6 million girls back into school; improve learning outcomes within the school system by implementing a remedial and life-skills curriculum that will supplement the state curriculum; and strengthen the school governance system and its infrastructure so that the improved enrolment figures, once achieved, are sustained. The Foundation has joined a collaborative funding initiative, together with a group of other prominent philanthropists, to support this project.

Campaign for Female Education (CAMFED)

CAMFED is a UK charity that tackles poverty and inequality through education, primarily in sub-Saharan Africa. It supports marginalised girls to attend school, to succeed academically, and then, as young women, to realise their potential to be leaders of change. In its 25 years of existence, CAMFED has helped more than 3 million children to attend school, and has recruited nearly 140,000 educated young women into the CAMFED Association (CAMA), where they are able to leverage investment in girls' education by supporting even more girls to stay in school, and to thrive as young adults. The Foundation made a grant over 3 years to enable CAMA to pioneer ways to combat the effects of climate change on health, welfare and education, through direct support to vulnerable children, alongside strategies to reduce vulnerability in the longer term; it is hoped that this approach will in due course prove to be replicable in other countries. We subsequently made a second, unrestricted grant.

Strømme Foundation

Strømme Foundation is a Norwegian development organisation that uses education to pursue its mission of creating a world free from poverty. Its approach is holistic, working with children, adolescents and their families within selected communities, thereby strengthening sustainability and maximising impact. The Foundation has supported Strømme since 2014.

The principal strands of Strømme's work being supported by the Foundation are summarised below.

Educational work in Uganda: RISING project

With 1.2 million refugees, Uganda is Africa's largest refugee-hosting country, with recent significant influxes from South Sudan, DRC and Burundi. Among other problems, this creates a large out-of-school population among adolescents, particularly among girls, a large proportion of whom have suffered gender-based or sexual violence. The RISING project seeks to enrol 100,000 children into formal education over 4 years.

Educational work in West Africa

The Foundation continues to support Strømme's work in Burkina Faso and Niger, two of the world's poorest and least developed nations. School attendance and literacy rates in these countries are low and female literacy rates are less than 20%. Without even a primary education, children lack the skills and knowledge required to improve their situation and are likely to remain impoverished for the remainder of their lives.

The programmes implemented by Strømme with funding from the Foundation and other donors provide out of school children, half of whom are girls, with accelerated learning courses designed to get them to the educational level necessary to enrol in formal school. It also includes the "A Saving for Change" programme which targets the mothers of these children and gives them the opportunity to save and obtain loans that may be used for educational expenses, to generate income, for health care and to enhance food security.

SAMVAD programme

SAMVAD means 'dialogue' (in Sanskrit) and is a non-formal, community based, participatory education system designed especially for adolescent girls at risk of dropping out of school and being trafficked. At SAMVAD centres, the girls follow a course that includes life skills, functional literacy, building self-confidence and vocational skills. The Foundation is supporting Strømme's existing SAMVAD programme in Nepal and Bangladesh. It is also supporting the development of this programme in West Africa, where there are countries with some of the highest rates of child marriage in the world.

Myanmar

Strømme's DREAM (Development and Rehabilitation of the Economy of the Poor through Alternative Means) project continues to work with 3,000 of the poorest families in the Ayeyarwaddy district, including the tribal Karen community.

A new programme, SEEDS (Socio Economic Empowerment with Dignity and Sustainability), in the same region of Myanmar, will use a broadly similar approach, working with around 1,000 families, many of which are likely to be landless and / or headed by a female family member, in order to bring them out of extreme poverty into a sustainable socio-economic future.



Strømme Foundation

The Mosvold-Martinus Trust

The Mosvold-Martinus Trust is a charitable establishment created by the Mosvold Group with the objective of improving the lives of underprivileged young people in Sri Lanka. The Trust promotes self-reliance by providing initiatives and support to allow young people to become the agents of their own development and progress. The Foundation has funded the MM Trust's "AKO Scholarship Program in Sri Lanka", which provides scholarships to allow disadvantaged students to pursue higher education at university or through vocational or skills training.

Partnership for Change

Partnership for Change is a Norwegian non-profit organisation that works for the economic independence of women in Myanmar and Ethiopia. Although, in theory, Ethiopia's educational policy gives boys and girls equal access to education, in practice – and particularly in rural communities – boys are given priority. To address this inequality and the unmet educational needs of such girls, the Foundation is funding an intensive programme of financial support and academic and life skills training in rural Ethiopia to prevent girls from deprived backgrounds from dropping out of high school.

Lively Minds

Lively Minds, a UK charity, works in remote rural villages in Africa and trains 'Volunteer Mothers' to run free and informal play schemes for all pre-school children in their villages. The Volunteer Mothers are also given monthly parenting workshops to help them provide better care at home. A recent evaluation of their work by the Centre for the Evaluation of Development Policy at the Institute for Fiscal Studies (IFS) reported that "overall, the findings suggest that the Lively Minds program is an effective and potentially scalable way to improve children's cognitive and socio-emotional development, health, and school readiness". The Foundation supports Lively Minds' work in both Ghana and Uganda.



Partnership for Change

Little Sun Foundation

The Little Sun Foundation is a German non-profit organisation, founded by Danish-Icelandic artist Olafur Eliasson. Little Sun creates solar-powered hand-held lamps, designed by Eliasson himself; they can be charged during the day and allow work to be undertaken during hours of darkness. The solar lamps also provide significant health and economic benefits, as they replace harmful kerosene lamps and expensive torches.

The Foundation has made grants to enable Little Sun to provide solar lamps to students in several African countries, to allow them to undertake homework, and thus to increase their study time and academic attainment.

World Association of Girl Guides and Girl Scouts

The World Association of Girl Guides and Girl Scouts (WAGGGS) is the world's largest voluntary Movement dedicated to girls and young women. For more than 100 years Girl Guiding and Girl Scouting has transformed the lives of girls and young women, supporting and empowering them to achieve their fullest potential and to become responsible citizens of the world. The Movement now represents ten million girls and young women from 150 countries, helping them through innovative non-formal education programmes, leadership development, advocacy and community action, thereby empowering girls and young women to develop the skills and confidence needed to make positive changes in their lives, their communities and countries.

The Foundation is supporting a new programme designed by WAGGGS, which will be implemented in partnership with local Guiding Associations, initially in three countries in sub-Saharan Africa. It aims to increase awareness of climate related issues, to support direct adaptation and mitigation action at community or national level, and to increase the future capacity for women to take leadership roles in climate change response.



World Association of Girl Guides and Girl Scouts

The UK and other developed countries

Stiftelsen Fullriggeren Sørlandet

Stiftelsen Fullriggeren Sørlandet is a Norwegian educational non-profit foundation which owns, maintains, and preserves the Tall Ship *Sørlandet*. This vessel has been more or less continually in use as an educational facility for 100 years; it now requires to be upgraded to meet modern safety, environmental and conservation standards. Meanwhile, the cancellation of a school year because of the COVID-19 pandemic has also allowed the foundation to refresh the curriculum, and to seek ways to broaden the diversity of students attending the on-board Academy, particularly those from countries other than Norway.

The Foundation's grant will fund the re-design of the curriculum, and will also provide bursary funding for international students who would not otherwise be able to attend.



The tall ship Sørlandet

Teach First

Teach First is a UK charity whose mission is to end educational inequality. Teach First believes that changing the life of a child often starts with the dedication and leadership of a great teacher who inspires the child to work towards the future he or she wants. Accordingly, a fundamental part of its work is the recruitment, training and support of new teachers to work in schools serving low-income communities across England and Wales. Its success in inspiring some of the country's best graduates to choose to work in these schools has been remarkable; Teach First is now one of the largest graduate recruiters in the United Kingdom.

The Foundation has worked with Teach First since 2014, and continues to support the following programmes:

Careers Leaders

Teach First's Careers and Employability Programme provides a comprehensive programme of training for teachers that combines careers expertise and leadership development, and which participants can immediately apply within a school setting. The programme is focused on schools where a high proportion of pupils live in poverty and aims to advance the quality of careers education, enabling schools to design and implement a high-quality, whole school programme that ultimately increases their pupils' employability.

Work experience

A study published in the *Journal of Education and Work* showed that a young adult who has four or more contacts with employers could be expected to earn £3,600 p.a. more than his or her peers who had no such contacts. Teach First's work experience programme, an idea instigated by the AKO Foundation, provides a programme of week-long, paid work experience placements for pupils from schools in which Teach First works at a wide range of organisations, including AKO Capital. The programme has of course been disrupted by the pandemic, but it is hoped that it will resume during the course of 2021.

Leading Together

It is generally acknowledged that the quality of school leadership has a very significant impact on the future performance of a school. Leading Together is a two-year programme of support for schools in areas of greatest need to build and sustain strong and effective senior leadership teams. It is unique in its bespoke support for a school's entire senior leadership team over a sustained period. The ultimate objective is to improve pupil attainment by improving teacher retention, often a significant problem, and the quality of teaching throughout the school.



Teach First

Now Teach

Now Teach shares Teach First's objective of reducing educational inequality. One of the biggest problems facing secondary schools is a shortage of maths, science and language teachers. Whereas Teach First seeks to address this need by recruiting some of the country's best graduates, Now Teach recruits and supports high calibre, experienced professionals, who have already had one successful career, as teachers in these and other shortage subjects. Working in challenging schools across the country, they not only increase teaching capacity, but also bring vital links to employers, universities and other post-school options. The Foundation has made a grant to help Now Teach expand its work and reach more disadvantaged areas across the United Kingdom.

Ark

Ark also seeks to transform the lives of under-privileged children by providing a great education. While Teach First and Now Teach focus on the teacher, Ark's focus is on the school: it runs 37 Academy schools, at both primary and secondary levels, in the UK. Its schools are in areas of economic deprivation with a history of educational underachievement, which Ark seeks to change by setting high academic and behavioural expectations, thus providing more time for learning and improving the quality of teaching.

The Foundation has worked with Ark since 2015 and is currently funding the Music and Drama studio to be located in the redeveloped Ark Swift Primary Academy in White City, London. The studio will provide pupils and staff at the school with a dedicated performing arts space. The rebuilding of Ark Swift is part of a wider development, EdCity. This is a capital project led by Ark, which will create a new education-focused campus, incorporating an expanded nursery school; the redeveloped Ark Swift Primary; an OnSide Youth Zone (see below); an adult education learning centre; residential units, the majority of which will be affordable; and an office building to house social enterprises and charities with shared missions.

The Foundation also provides funding for Ark's Pathways & Enrichment project which supports and encourages students at Ark schools to aim for and reach the university or career of their choice. A number of AKO Capital partners and staff have volunteered their time and experience to help with different strands of this initiative, or to act as a governor of an Ark school.



Ark

Brilliant Club

Founded in 2011 by alumni of Teach First, The Brilliant Club works with over 700 schools helping high-potential students from under-represented backgrounds to attain places at top UK universities. The 'Scholars Programme' recruits, trains and places PhD researchers to deliver university-style courses, based on their research, to small groups of pupils aged 9-17. The pupils also visit two highly selective universities, and write a final assignment of 1,000-2,500 words, depending on their age group. A study undertaken by UCAS showed that pupils who successfully complete the Scholars Programme are nearly twice as likely to progress to a highly selective university as a control group based on GCSE attainment and socio-demographics.

The Foundation is supporting the Brilliant Club's work in schools in East Anglia, a region that it had identified as a specific area of need as part of its commitment to working with schools in rural and coastal communities.

This charity was introduced to the Foundation by an analyst at AKO Capital who serves as a trustee of The Brilliant Club.



Brilliant Club

OnSide

OnSide provides modern, world class, custom-built youth centres ('Youth Zones') for young people aged 8–19 (up to 25 for those with additional needs). Located in disadvantaged neighbourhoods, the Youth Zones offer a wide range of sport, art and enterprise activities, giving young people somewhere to go, something to do and someone to talk to. An independent study found that anti-social behaviour drops by between 30% and 77% around a Youth Zone.

Having started in North West England, OnSide has lately expanded into London. The Foundation made a grant to help establish the Youth Zones in Barnet, and in Barking & Dagenham. Both opened in mid-2019 and, having initially met expectations in terms of the numbers of young people using the facilities, had to adjust rapidly during 2020 in order to offer distanced and remote provision. Elsewhere in London, OnSide has also recently opened a Youth Zone in Croydon, and is developing one in White City, as part of the EdCity development (as referred to above).

Education and Employers

Education and Employers provides young people with the inspiration and motivation that they need in order to achieve their potential. By connecting schools and colleges with employers, it alerts young people to possible career paths of which they may not otherwise be aware, and demonstrates the link between academic studies and the skills and qualifications required for employment. The Foundation supports 'Primary Futures', which takes the charity's work into primary schools.

Bite Back 2030

The Foundation previously made grants to support several Jamie Oliver Food Foundation initiatives, including the Kitchen Garden Project, Food Revolution Day, the Jamie Oliver Food Foundation Global Ambassador Programme, Workplace and University Cooking Programmes, and The Food Education Learning Landscape.

Latterly, the Foundation and the Jamie Oliver Group together founded the 2030 Youth Obesity Alliance, otherwise known as Bite Back 2030, with the goal of halving the rate of childhood obesity in the United Kingdom by 2030, while at the same time eliminating the gap in obesity rates between children from more and less affluent backgrounds.

Bite Back aims to build a youth movement that will have sufficient authenticity and critical mass so that it can act as a credible advocate to government (national and local), schools, hospitals and other entities delivering food on a large scale to young people, and will make progress towards identifying the creative medium or media through which to engage key audiences. The Foundation continues to provide core support.

Frontline

Frontline recruits, trains and supports outstanding individuals to become social workers through a 2-year programme which gives an opportunity for high-potential graduates and career changers to make a difference to the lives of some of the most vulnerable children in England. Frontline has trained more than 1,000 social workers since its inception in 2013.

The Foundation provides unrestricted support.



Frontline

The Wharton School of the University of Pennsylvania

The Foundation has an ongoing relationship with the internationally renowned Wharton School of the University of Pennsylvania. The Foundation and Nicolai Tangen privately have to date endowed undergraduate scholarships to support 22 international students who would otherwise be unable to meet the cost of their education. The scholarships benefit the individual recipients and, due to the recipients' global background and international perspective, enrich the student community. Their education will also benefit the communities and organisations they go on to lead after graduating.

The Foundation has made a major grant to spearhead construction of a new campus building, Tangen Hall, which when opened in 2021 will provide the first ever space dedicated to cross-campus student entrepreneurship at the University of Pennsylvania. Tangen Hall will provide a facility where a diverse group of problem solvers are brought together to implement efficient, sustainable and actionable solutions to the challenges facing societies around the world.

The Foundation has also:

- Supported a series of Wharton School reports which examine business ethics, advocating ethical best practice and tools to make ethical business practice possible. These reports are distributed by the School's online business journal, Knowledge@Wharton, and are freely available to all interested parties;
- Provided financial support for the 'Wharton People Analytics' and 'Behavior Change for Good' initiatives which are designed to advance the practice of evidence-based management and decision making and address the question of how changes in behaviour can be made to stick; and
- Made annual grants to the Wharton Fund to help the School provide opportunities to its faculty, students and alumni.

The Foundation's support of the Wharton School is effected via grants to the University of Pennsylvania (USA) Foundation Ltd, a UK charity.

London Academy of Excellence

The Foundation now supports the London Academy of Excellence in both Stratford and Tottenham; sixth form colleges which primarily serve those with high academic potential from disadvantaged and under-represented backgrounds. The Foundation's grants enable both Academies to offer some of the extra-curricular activities and benefits enjoyed by pupils at some more established schools.

University College School, Hampstead

University College School, Hampstead was founded to promote the Benthamite principles of liberal scholarship. The Foundation previously supported the redevelopment of UCS' library: this has created a flexible and multifunctional library space able to support both individual study and collaborative work, while also providing an important resource for UCS' partner schools, including the London Academy of Excellence, UCL Academy and Westminster Academy. The Foundation has more recently supported the redevelopment of UCS' sixth form centre.

Royal Springboard Foundation

The Royal Springboard Foundation identifies, prepares and supports pupils from disadvantaged backgrounds – children and teenagers in or on the edge of care, or growing up in households and communities where opportunities to flourish are limited – to benefit from a boarding school education. It partners with schools across the country and arranges for 110% bursary places (those that cover all fees and extras) to be offered. In addition to lifting individual life chances, its work demonstrates the beneficial role that boarding, whether in the private or state sector, can play in addressing socio-economic mobility.

The Foundation made its first grant to Royal Springboard during the year.

University of the Arts

UAL has been a long-standing partner of the Foundation, as described below under 'Arts',

In recent years, UAL has established a new model of academic delivery, *UAL Institutes*, which overlay UAL's six acclaimed art and design colleges. UAL is now in the process of establishing a new Institute - *Storytelling*. It is intended that this will become an influential academic leader in a wide range of narrative disciplines, while also enhancing UAL's public programme and audience engagement, ultimately leading to rigorous research approaches to a range of vital and topical subjects, such as the public and policy narratives around climate change, the refugee crisis or pandemics, and matters such as misinformation, fake news and information overload.

The Foundation's grant will provide the seed funding for the Institute's first few years.

Arts

The Foundation has a particular interest in the visual arts, reflecting the interest and expertise of its founder, Nicolai Tangen. It also seeks to develop close relationships with a limited number of partner institutions, primarily in the UK and Norway, with which projects are jointly envisaged and realised.

SKMU Sørlandets Kunstmuseum

The SKMU Sørlandets Kunstmuseum is a regional art institution, located in Kristiansand, Norway, which has collected high quality arts and crafts objects from its local area since its formation in 1995. SKMU has developed a wide range of educational activities including the establishment of a successful museum for children, The Children's Art Museum, within its premises.

The Foundation has made a number of grants to SKMU to be used for the purchase of Norwegian glass, ceramics and similar art works, dating from 1930 onwards, for public display. It has also supported an initiative by SKMU to cover the cost of transport to bring school children to the museum.



Painting workshop stART at SKMU Sørlandets Kunstmuseum

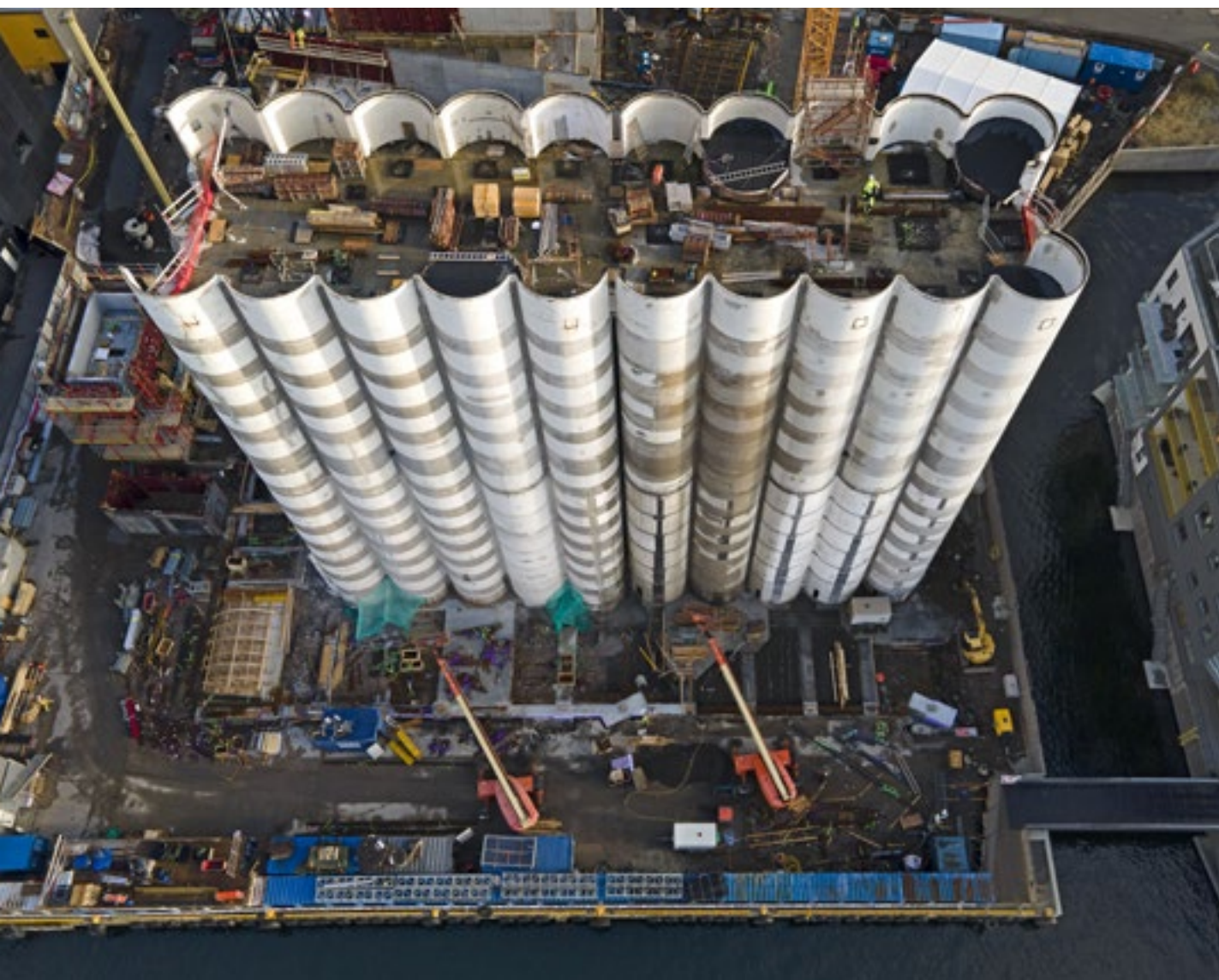
AKO Kunststiftelse

The Foundation is undertaking a major programme of support for AKO Kunststiftelse, a Norwegian non-profit foundation whose objective is to advance the public's access to Nordic visual arts from 1900 onwards. To achieve this objective AKO Kunststiftelse is building a collection of such art for public exhibition and it is intended that SKMU will have the right to use this collection free of charge and on a perpetual basis.

It is planned that the public exhibition of the collection will be in a new museum, the Kunstsilo Museum, in Kristiansand. The establishment of this new museum is being undertaken by SKMU in cooperation with the Kristiansand municipal authorities, the Norwegian government and other Norwegian institutions; it is expected to open in late 2022.

To date the main focus of AKO Kunststiftelse has been on building the collection while SKMU has undertaken the identification of the building to house and exhibit the collection, the recruitment of the director of this new museum, and the building out of the Museum's organisation. The ultimate combined vision is to create a public art collection of international importance housed in an art museum of outstanding architectural quality.

The Foundation is also supporting research into certain aspects of the collection by a doctoral candidate at the University of Agder, Norway.



AKO Kunststiftelse: aerial view of the Kunstsilo

The Courtauld Institute of Art

The Courtauld Institute of Art is an international centre for the study of the history and conservation of art and is also home to one of the finest small art museums in the world.

Its Institute of Art, a college of the University of London, is the pre-eminent centre for the study of the history of art in Europe. The Foundation has endowed an academic post for the study of European art of the 20th century, in particular, German Expressionism. The gift was made by the Foundation in honour of Dr Shulamith Behr, Honorary Research Fellow at the Courtauld, who taught Nicolai Tangen during his MA studies there. Dr. Robin Schuldenfrei, a distinguished art history scholar specialising in the history and theory of European and American modern architecture and design, is the first appointee to this endowed post. She has made several important contributions to teaching and research at the Courtauld including launching a new MA degree, 'Experiencing Modernism: Utopia, Politics, and Times of Turmoil'. The course is consistently popular and oversubscribed.

Courtauld Connects is a major capital project to redevelop the Courtauld's physical premises in Somerset House, London. The objectives of Courtauld Connects are to increase access to the Courtauld and improve users' experiences, to create the best teaching, conservation and research environment, and to preserve and reveal the Courtauld's heritage building and collections. The Foundation has provided a major grant towards this project.

In recent years, the Foundation has presented an annual AKO Curatorial Prize, open to graduates of the Courtauld's MA programme. The AKO Curatorial Prize is the only such prize available to MA graduates in the UK.



The Courtauld Institute of Art

Tate

The Foundation was the principal supporter of the exhibition *Olafur Eliasson: In real life* which was on display at Tate Modern during the second half of 2019. The Foundation's connections with Eliasson's work also include support for the charity Little Sun (see above).

During its 6-month run, *Olafur Eliasson: In real life* welcomed 546,431 visitors - nearly 200,000 more than had been anticipated. It was the second most attended exhibition in Tate's history, and just the third to exceed the 500,000 visitors mark. Tate Collective (a bespoke membership programme for 16- to 25-year olds) accounted for 58,855 visits over the course of the exhibition run, the most popular show with Tate Collective members to date. Throughout the exhibition's run, the exhibition webpage received nearly 1.5 million page views.

During 2020 the Foundation's relationship with Tate deepened in several ways. Following on from the sustainability theme of the *Olafur Eliasson:*

In real life exhibition, Tate had planned, with the Foundation's support, a programme of events to be titled *Power to Change*: this would focus on the responsibility and role of artists, art and museums in the climate emergency. Regrettably, this had to be postponed because of the COVID-19 pandemic.

Having supported the staging by Turner Contemporary of the Turner Prize in 2019 (see below), the Foundation agreed to support the 2020 Turner Prize, to have been held at Tate Britain. In the event the 2020 Turner Prize did not take place, thus the Foundation's support will be rolled forward towards the 2021 Turner Prize at the Herbert Art Gallery & Museum, Coventry.

Finally, Tate Modern and the Metropolitan Museum of Art, New York, are jointly planning an exhibition, details of which will be announced by both institutions in due course. The Foundation will be a primary supporter of the exhibition while it is on display in London.



Olafur Eliasson: In real life at Tate Modern

Turner Contemporary

The world's best-known and most prestigious contemporary art prize, the annual Turner Prize, alternates between Tate Britain and a regional museum or gallery. In 2019 Turner Contemporary, located in Margate, on the Kent coast, was selected to host the Turner Prize. The Foundation's support enabled Turner Contemporary to host the event, to deliver an education programme, and to use the high profile created by the Prize to commission new works.

University of the Arts

The University of the Arts London (UAL) is Europe's largest specialist arts and design university. It offers courses in arts, design, fashion and communication and is attended by over 19,000 students from more than 130 countries. The Foundation has made the following grants to UAL:

- A grant to facilitate the launch of UAL's Creative Computing Institute. This is a UAL-wide centre of expertise in digital and computing matters which will both have an input into art and design courses across UAL, all of which require ever-increasing use of digital and computing elements, and also generate new areas of study and practical outputs with real world applications.
- A grant to support the launch of a second new UAL institute, the Social Design Institute. This institute will apply design solutions to some of the world's biggest social and environmental challenges to produce solutions that are actionable and deliverable.
- Continuing support for student bursaries. The Foundation's bursary support is now targeted at those students who have come to UAL under its 'Insights' programme, through which UAL seeks to recruit talented students from disadvantaged and otherwise under-represented backgrounds. This group of students will therefore include many who would expect to experience financial hardship in the absence of bursary support.

British Museum

The Foundation has supported the following exhibitions at the British Museum during the last 2 years:

- *Edvard Munch: love and angst*, which was on display at the Museum in 2019. The exhibition, a collaboration with the Munch Museum of Oslo, Norway, included 83 works, of which nearly 50 were prints borrowed from the Munch Museum, one of the most extensive loans of prints ever made by that Museum. Visitor numbers exceeded 100,000, requiring late-night opening on the final weekend to accommodate demand; 18% of those attending were first-time visitors to the Museum, in excess of the usual figure for a paid exhibition.
- *Library of Exile*, an installation by Edmund de Waal during 2020 and early 2021, in which he reflects on the idea of language as migration. A temporary white pavilion containing four vitrines of porcelain vessels, one of which has been bought by the AKO Kunststiftelse, alongside more than 2,000 books by writers from Ovid to the present day, de Waal has described it as 'the most significant sculpture of my life'. The library of books, all written by émigrés, has been donated to the public library in Mosul, Iraq.
- *The Arctic: culture and climate*, which was open (subject to lockdown restrictions) during the second half of 2020. This exhibition sought to further public understanding of the mutual relationships that unite people, their environment and the planet, at a time when the indigenous peoples of the Arctic are facing the very real possibility that the sea ice, and their world, will change dramatically, if not disappear.

The Foundation has also agreed to support other initiatives at the British Museum, including a planned 5-year programme of support for the Museum's collection of Nordic prints and drawings, to include acquisitions and a dedicated curatorship.



British Museum: Edmund de Waal in the Library of Exile



The Arctic, culture and climate at The British Museum

Camden Arts Centre

The Camden Arts Centre is a medium-sized gallery in north London that has an established reputation for showing work by both nationally and internationally significant contemporary artists. Founded by a group of artists in 1965, the changing programme includes temporary exhibitions, artists' residencies, and educational and family courses and other activities. The Foundation has made an unrestricted grant over 3 years.

ARoS Aarhus Art Museum

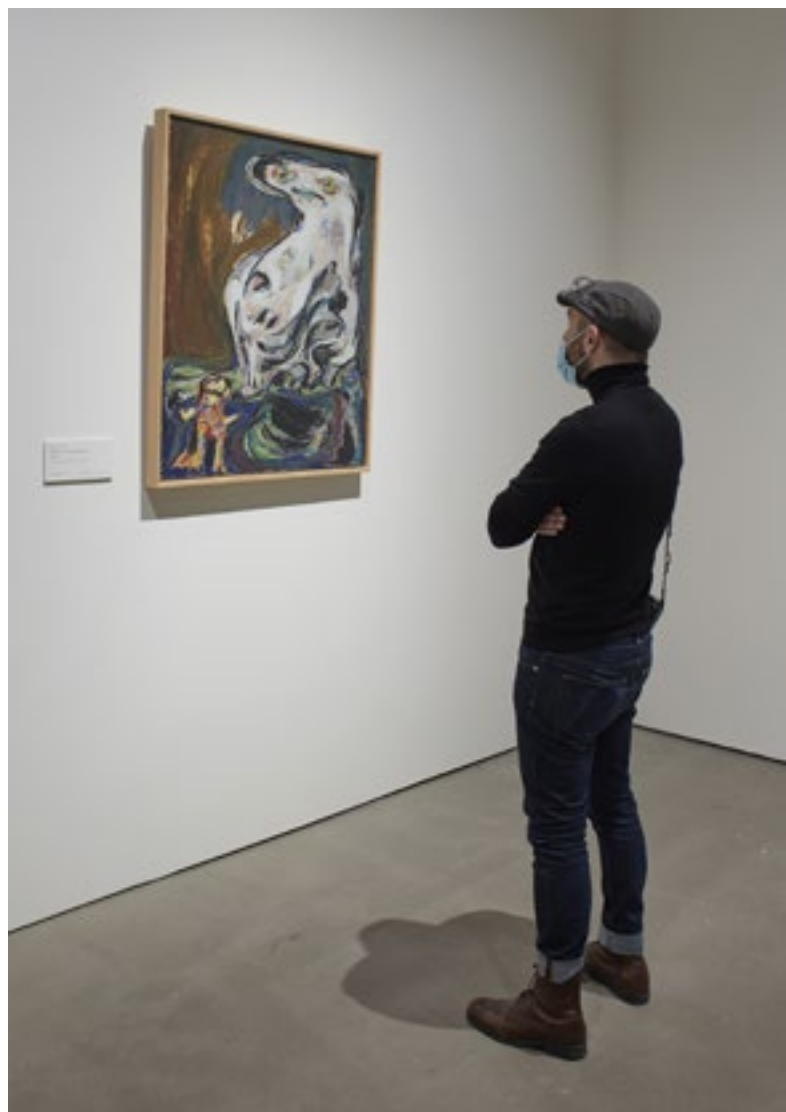
ARoS, located in Aarhus, Denmark's second city, is the oldest public art museum in Denmark outside Copenhagen, and is one of the largest art museums in Northern Europe. The Foundation has agreed to support two exhibitions: a joint retrospective of the Danish artists Asger Jorn and Per Kirkeby, which opened in late 2020; and a forthcoming exhibition of contemporary African art, currently scheduled to open in late 2021.

Wigmore Hall

The second grant made by the Foundation, shortly after its establishment in 2013, was to the Wigmore Hall. The relationship was renewed in 2020, when the Foundation agreed to underpin the series of concerts planned for the spring season in 2021. In the event the public was not able to attend these concerts in person and a revised programme of live streamed concerts had to be put in place.

AKO Caine Prize

The Caine Prize for African Writing was launched in 2000 by Africa 95, a UK charity, with the aim of encouraging and highlighting the rich diversity of African writing. Now renamed the AKO Caine Prize for African Writing, this is the premier African literature prize and is awarded each year to an African writer of a short story published in English. In addition to administering the prize, Africa 95 works to connect readers with African writers through a series of public events, and helps emerging writers in Africa to enter the world of mainstream publishing through the annual Caine Prize writers' workshop which takes place in a different African country each year. The Foundation has agreed to be the sole sponsor of the AKO Caine Prize for the three years 2020 – 2022.



Jorn / Kirkeby at ARoS Aarhus Art Museum'

Climate

The AKO Foundation Trustees have become increasingly concerned by the effect of the changing climate on current and future generations and on global biodiversity. While acknowledging that they might have done so earlier, in 2019 they initiated what is becoming a third principal strand of grant-making, under the category heading ‘Climate’.

By flying, driving and so on, the Trustees do not live a carbon-neutral life, and would not wish to imply that they do. Nevertheless, they believe it is better to do something than nothing. Accordingly, they seek to support a portfolio of beneficiaries who they believe will have significant and lasting impact.

While acquiring experience in this field, the Foundation is taking advantage of the knowledge and advice offered by the Climate Leadership Initiative and other expert bodies.

CDP

CDP (formerly the Carbon Disclosure Project) draws on the power and influence of investors and buyers to motivate companies, cities, regions and states to disclose and manage their environmental impacts. It plays an essential role as the leading disclosure platform covering more than 7,000 companies and 600 cities globally. Over the past 18 years, CDP has built the most comprehensive collection of self-reported environmental data in the world, on the premise that what cannot be measured, cannot be managed. CDP is a founding member of the We Mean Business Coalition.

In 2020 the Foundation added an unrestricted grant to its existing support to CDP.

Energy Foundation China

Energy Foundation China (EFC) is the largest climate-related grantmaker operating in China. Dedicated to facilitating China’s sustainable energy development, and working closely with a wide range of both public and private sector bodies, EFC acts as regrantor, facilitator, and strategic adviser. Its Beijing-based staff support policy research, the development of new standards, capacity building, and dissemination of best practices across multiple sectors of the economy, for example in key areas such as transport electrification, cooling efficiency, power sector reform, and green finance. It makes around 200 grants per annum to research institutes, academies, think tanks, and other NGOs. The Foundation has made a grant over 2 years towards EFC’s core activities in China.

ClientEarth

ClientEarth is a UK charity that employs the power of the law to protect the planet. It uses legal advocacy, advice and, where necessary, litigation in order to ensure that government policies and corporate investment behaviours comply with existing environmental, energy markets and state aid legislation in countries around the world. The Foundation made a substantial grant to ClientEarth in early 2020.

European Climate Foundation

Founded in 2008 and registered in the Netherlands as an international non-profit organisation, the European Climate Foundation is a strategic regrantor whose aims are to promote climate and energy policies that will reduce Europe's greenhouse gas emissions, and to help Europe play a stronger international leadership role in mitigating climate change. It undertakes research and technical analysis and strategic communications, convenes partnerships between policy-makers and other representative groups, and co-ordinates high-level political and diplomatic action.

The Foundation made its first grant to ECF during the year.

Conservation International

Conservation International seeks to protect the earth's natural assets by promoting sustainable economic growth and climate resilience. Building upon a strong foundation of science, partnership and field demonstration, Conservation International empowers societies to responsibly and sustainably care for nature, global biodiversity, and the ultimate well-being of humanity.

Rangelands (grasslands, savannah and shrub lands) cover 47% of the Earth's land surface and provide livelihoods to 180 million people globally, including more than 20 million pastoralists in Africa. For certain African communities, restoring and sustainably managing this land is essential to lift them out of poverty and to provide them with water, food and jobs. In addition, rangelands play an important role in ecological processes across Africa, forming important water catchment areas in dryland countries. The condition of rangelands determines the ability of surrounding ecosystems to absorb and store water and carbon, and degraded rangelands contribute directly to the loss of soil carbon into the atmosphere, soil erosion into water courses and wetlands, and the dominance of bare ground in these ecosystems (contributing directly to heat and water stress for both people and nature).

The Foundation has agreed to fund a project whereby CI will work with women in Kenya and South Africa to assist them in the sustainable management of rangelands.



Live Ocean

Live Ocean is an NGO based in New Zealand, working to protect and preserve the world's oceans, and in particular the oceans around New Zealand, the country with the 4th largest marine space on the planet. It funds marine research and the transition of research data and conclusions into ocean health action; and it uses sailing events globally to promote ocean-friendly behaviour. The Foundation made a match-funding grant towards Live Ocean's core costs.

Basecamp Explorer Foundation

The Basecamp Explorer Foundation (BEF) is the charitable arm of a Norwegian sustainable tourism business, which operates in the Arctic and in Kenya. In Kenya, BEF has had a long association with tribal chiefs in the Maasai Mara region; by collaborating with the local communities, BEF seeks to halt the extinction of the region's wildlife.

BEF's approach is based on a close partnership with those who own and inhabit the land. The Foundation's grant, over 3 years, will be used to lease, from local families, corridors of land that are critical for wildlife migrations; and to fund the operating expenses of a new educational entity, the Wildlife Tourism College of Maasai Mara, which will train local people in the tourism and hospitality industries.

Science Museum

The Foundation made a grant towards the planned exhibition *Our Future Planet* which it is hoped will open in 2021.



Live Ocean

Local Projects

The Foundation is a London based charity; its founder previously lived, and the majority of the trustees do live, in north London. The founder, Nicolai Tangen, was born and brought up in Kristiansand, Norway; other Trustees also have connections to Norway. The Foundation values these links and has supported the following projects in north London and Norway:

London

Hampstead Theatre

Based in north London, Hampstead Theatre has as its mission the creation of original theatre without creative restriction. The Foundation has been an important partner over several years, including in the creation of 'The Next Decade' initiative – the commissioning of new plays from leading playwrights – for which the Foundation matched the funding raised by Hampstead Theatre.

The Foundation agreed a new grant in 2019, again on a match-funding basis, to support the Theatre's objective of strengthening its financial reserves. This proved helpful in helping the Theatre to navigate through the very difficult conditions of 2020.

Maytree

Maytree supports people facing a suicidal crisis, in a non-medical setting. The Maytree Suicide Respite Centre, located in north London, is the only place of its kind in the UK and fills a gap in services between the medical support of the National Health Service and the helplines and drop-in centres of the voluntary sector. Specifically, it provides such individuals with a free five-day stay and the opportunity to be befriended and to speak in complete confidence. The Foundation has contributed to Maytree's core costs over several years.

Doorstep Homeless Families Project

The Foundation has made two grants to support Doorstep in its mission to provide homeless families living in temporary accommodation in north London with access to services, so that they can enjoy a better quality of life.

Freud Museum

The first ever grant made by the Foundation was in 2013 to this north London museum, situated in what was formerly Sigmund Freud's family home during his exile in London, towards the conservation of the couch used during his psychoanalysis sessions with his patients.

Norway

Den Norske Turistforening

Den Norske Turistforening is Norway's largest outdoor life organisation with more than 310,000 members. DNT aims to promote active and environmentally friendly outdoor activities, such as trekking and ski trekking, and to preserve the natural and cultural landscape. In particular, DNT's local associations maintain walking routes and ski tracks, and operate 550 refuge cabins across Norway. The Foundation proposes to make a grant to allow DNT to build a new cabin in the Setesdal Vesthei mountain area in Norway, which will serve as a starting point for treks and will also provide information about the natural and cultural heritage of Setesdal Vesthei including the area's herds of wild reindeer.

Business for Peace Foundation

The Business for Peace Foundation, a Norwegian foundation, believes that business can create positive change in society by acting ethically and responsibly and with the objective of creating value for society as well as economic value. In support of this, the Business for Peace Foundation names Honourees who have demonstrated that it is possible to combine solid business performance with these higher purposes. The Foundation has supported the Business for Peace annual summits since 2016.

In addition, in 2020 the Foundation agreed a one-off grant towards the launch of a new initiative 'Future of Business', which seeks to encourage investors and business leaders in selected countries in Africa to conform to the UN's Sustainable Development Goals.

Den Norske Turistforening



Other initiatives

The AKO Give Back Initiative

The AKO Give Back Initiative provides all AKO Capital staff with the opportunity to nominate a charity to receive a grant from the Foundation. As well as nominating charities, the staff collectively determine the recipients of the larger grants. A committee of staff members selects a shortlist of charitable projects, and all staff then vote on the allocation of a pool that in 2020 amounted to some £600,000.

The objective of the AKO Give Back Initiative is to encourage philanthropic involvement by all staff at AKO Capital, as well as to develop leadership skills within the organisation. "How you give back to society" is also an important question in the AKO Capital partners' year-end review process.

In 2020 the largest grants were to the following recipients:

- **Cool Earth:** Cool Earth is an environmental charity that works with rainforest communities to halt deforestation and its impact on climate change.



Cool Earth



Generating Genius

- **Generating Genius:** Generating Genius works with talented and able students from BAME backgrounds to enable them to excel in STEM careers and higher education.
- **Haringey Sports Development:** A north London charity offering a wide range of physical recreation and sport programmes and facilities.
- **Little Village:** Little Village operates across London in the manner of a food bank, but for clothes, toys and equipment for babies and children up to the age of 5.
- **Loss Foundation:** The Loss Foundation is the only UK charity dedicated solely to providing bereavement support following the loss of a loved one to cancer or, latterly, to COVID -19.
- **PACT (Parents and Children Together):** PACT supports families throughout the process of adoption.

The trustees are delighted that certain charities introduced to the Foundation through this initiative have subsequently developed deeper, multi-year relationships with the Foundation. Lively Minds and OnSide, both covered in the Education section above, are examples of such relationships.

In addition to the annual opportunity to recommend purely financial support, AKO Capital staff are also encouraged to give their time and expertise to those charities that the Foundation supports, for example by serving as charity trustee, school governor or mentor to young people.

Report of the
Trustees

Independent
auditor's report

Financial Statements

Report of the Trustees

The trustees present their report and the audited financial statements for the year ended 31 December 2020.

Reference and administrative information set out above forms part of this report. The financial statements comply with the current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice – Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (Charities SORP (FRS 102)).

Structure, governance, management & remuneration

The Foundation is a charitable company limited by guarantee, incorporated on 1 February 2013 and registered as a charity on 29 April 2013. The company was established under a memorandum of association which established the objects and powers of the charitable organisation and is governed under its articles of association.

The Foundation has two subsidiaries both of which are wholly owned. It also has one associated undertaking. Further details on these entities are included in notes 8 and 9 to the financial statements.

The Foundation is managed by the trustees with decisions taken at the regular trustee meetings. Trustees are given training and advice on their responsibilities when they take on the position. They give their time voluntarily and receive no remuneration or benefits from the charity. Any expenses reclaimed from the charity are set out in note 3 to the financial statements.

Any future trustee appointments are made by election of the Members of the Foundation.

The Foundation has a single employee and its reward and recognition strategy is designed to attract and retain motivated and talented individuals.

Objectives and activities

The objective of the Foundation is to act as a charity for general charitable purposes with a focus on education and the arts, in particular the provision of grants for charitable purposes (as prescribed by the Charities Act 2011).

The Foundation's charitable objectives are:

- The advancement of education;
- The advancement of the arts, culture, heritage and science; and
- All other charitable purposes for the benefit of the public.

The trustees review the aims, objectives and activities of the Foundation each year. In recent years the trustees have become increasingly concerned by the effect of the changing climate on current and future generations and on global biodiversity and in 2019 they initiated a grant making programme in this field.

This report looks at what the Foundation has achieved and the outcomes of its work in 2020. Details of the grants made in the year are included in the financial statements.

The trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Foundation's aims and objectives and in planning its future activities. In planning the Foundation's activities, the trustees consider how these will contribute to the aims and objectives that have been set.

In undertaking their management of the Foundation, and the making of grants, the trustees have had regard to their obligations under Section 172 (1)(a)-(f) and 172(2) of the Companies Act 2006 to promote the success of the Foundation to achieve its charitable objectives.

Strategic Report

Achievements and performance in the delivery of public benefit

The Foundation's main activity is to make grants to UK charities and for general charitable purposes elsewhere in the world. The primary foci of its grant making activities are initiatives and projects which improve education, promote the arts, or combat climate change.

During the year to 31 December 2020 the Foundation made grants to a variety of entities involved in education, the arts and combating climate change. The major grants, considered as being those for an amount of £100,000 or more, are described below, listed in date order within the relevant categories:

Grants for the advancement of education

- **Little Sun Foundation** – grants to enable Little Sun to provide solar lamps to students in Ethiopia and Burkina Faso, to allow them to undertake homework, and thus to increase their study time and academic attainment.
- **London Academy of Excellence (Stratford and Tottenham)** – grants towards the provision of co-curricular activities and, in the context of the lockdown of schools in 2020, for the acquisition of computers and other IT equipment for pupils who do not have access to adequate equipment.
- **Bite Back 2030** – a grant to support their work towards the objective of halving the rate of childhood obesity in the United Kingdom by 2030.
- **University College School, Hampstead** – a grant for the redevelopment of the Sixth Form Centre.
- **World Association of Girl Guides and Girl Scouts ("WAGGGS")** – a grant to support WAGGGS in its "Girl Led Action on Climate Change" initiative which aims to increase awareness of climate related issues and facilitate women in taking leadership roles in the climate change response.
- **University of Agder, Norway** – a further grant to support research by a doctoral candidate in their Arts in Context specialisation.

- **Ark** – grants towards "Ark Start", an early education programme serving 0–5 year olds and their families, and to the Ark Schools Coronavirus Appeal.
- **Frontline** – a grant to support Frontline's work in creating social change for children who do not have a safe or stable home, by developing excellent social work practice and leadership.
- **University of the Arts ("UAL")** – a grant to support the launch of UAL's new Storytelling Institute.
- **Christ's Hospital school** – a grant for scholarships for two A level students from north London.
- **CAMFED** – an unrestricted grant in support of CAMFED's work in promoting the education of girls and young women in Africa.
- **MM Foundation** – a grant to support the MM Foundation's work in enhancing the employment prospects of vulnerable youth through education and vocational training in Sri Lanka.
- **Partnership for Change ("PfC")** – a grant to support PfC's work in Ethiopia helping disadvantaged girls to obtain a high-quality education.
- **Business for Peace** – a grant to support the launch of their "The Future of Business" programme in selected pilot countries in Africa.
- **Stiftelsen Fullriggeren Sørlandet** – a grant to provide scholarships to, and the development of, their A+ World Academy, a school where the academic programme is undertaken while sailing on the Tall Ship Sørlandet.

Grants for the advancement of art

- **AKO Kunststiftelse** – grants towards AKO Kunststiftelse's acquisition of Nordic visual works of art, to support projects undertaken by AKO Kunststiftelse and SKMU Sørlandets Kunstmuseum, and to support AKO Kunststiftelse's general administration. The ultimate purpose of this support is the establishment of a permanent public exhibition of Nordic visual works of art in Kristiansand, Norway.

Strategic Report *(continued)*

- **British Museum** – grants towards projects including the development of the Museum’s collection of post-war and contemporary Nordic prints and drawings.
- **Tate** – grants to support a programme of events (“Power to Change”) at the Tate in response to the global climate emergency, to enable the Tate to defray costs of the Turner Prize for visual art, and to support a proposed exhibition jointly planned the Metropolitan Museum of Art, New York, details of which will be announced by both institutions in due course.
- **SKMU Sørlandets Kunstmuseum** – a grant to be used for the purchase of Norwegian glass, ceramics and similar art works from the period 1930 onwards for public display.
- **ARoS Aarhus Art Museum** – a grant to support two exhibitions at the Museum; an exhibition featuring works by Asger Jorn and Per Kirkeby, and the exhibition entitled “This is not Africa” which features art works and performances by different contemporary artists from the African continent.
- **Wigmore Hall** – a grant to support performances and other activity in the Wigmore Hall in early 2021.

Grants to mitigate the effect of climate change

- **ClientEarth** – an unrestricted grant to support the work of ClientEarth in using the law to secure and defend environmental rights for people and the planet, focusing on climate change and biodiversity.
- **Conservation International** – a grant to empower women to take a leading role in rangeland restoration and livelihood support for pastoralists in Kenya and South Africa.
- **European Climate Foundation (“ECF”)** – an unrestricted grant in support of ECF’s work in helping Europe develop a low-carbon society and play an international leadership role in combating climate change.
- **CDP** – an unrestricted grant in support of CDP’s work in accelerating emissions disclosure and other climate action.

Other major grants

- **Parents and Children Together (“PACT”)** – a grant to support PACT in its work as an adoption charity and family support provider.

The Foundation’s general grant making policy is for individual trustees to identify possible grant recipients, which are then considered by the trustees acting as a body. The Foundation does not seek applications for grants and does not make grants in response to unsolicited applications received.

As a grant making charity the primary key performance indicators for the Foundation are its income and carried forward funds, as these set its ability to make future grants, and the grants made and cash distributed in the year. During the year to 31 December 2020 the Foundation had income of £439,773,000 (2019: £49,975,000), made new grants of £23,294,000 (2019: £26,998,000) and carried forward funds of £650,635,000 (2019: £120,510,000). It distributed cash of £23,815,000 to grant recipients. The trustees are satisfied with the performance of the Foundation over the year.

Financial Review

In 2020 the Foundation received its income through donations from Nicolai Tangen, both directly and via DSHN Philanthropy LLP, Gift Aid donations from AKO Investment Holdings Limited and AKO Capital Management Limited, and from its interest in AKO Capital LLP held via its trading subsidiary AKO Subsidiary 2020 Limited (2019: donations from Nicolai Tangen and Gift Aid donations from AKO Capital Management Limited). Total donations of £302,394,000 (2019: total donations of £49,970,000) were received in the year to 31 December 2020 which includes £Nil receivable at 31 December 2020 (2019: £Nil receivable at 31 December 2019). The income arising from its interest in AKO Capital LLP in 2020 was £137,377,000 all of which was receivable at 31 December 2020 (2019: £Nil).

Reserves Policy

At 31 December 2020 the Foundation had total funds of £650,635,000 (2019: £120,510,000). The Foundation's reserves policy is to ensure it maintains adequate funds to meet its commitments and to hold reserves while it identifies appropriate projects to fund, such that the impact of its grants is to achieve its charitable aims. It does not currently hold any restricted funds and thus characterises all funds as unrestricted reserves.

Investment Policy

During the year a number of venture capital type investments were donated to the Foundation and the nature of these investments means that the Foundation will hold them to their maturity.

With respect to its other assets, the Investment Policy of the Foundation is for the majority of the excess of assets over future grant commitments to be held in equity-based investments with the remainder of assets being held as cash or short term fixed interest instruments. The equity-based component is held in Management Shares in funds managed by AKO Capital LLP. These shares are non-fee paying and the investment is split between NOK, Euro and US\$ denominated share classes. The funds managed by AKO Capital LLP invest in a diversified range of European and Global equities.

The investment objective of the Foundation is to maintain the real value of its investment portfolio over the longer term and to provide capital growth for the furtherance of the Foundation's objectives. In 2020 the investment return of the Foundation, measured in GBP, was approximately 28%. The trustees remain confident as to the long-term prospects of the Foundation's investments.

In respect of its investments the Foundation seeks to have an awareness of the social, environmental or ethical policies of the relevant fund entities but this is not a primary consideration in determining its investments.

The trustees are mindful of their duty to review and monitor the Foundation's investments and receive regular investment reports in respect of the funds in which they are invested.

Costs

The Foundation seeks to minimise its cost base to maximise the funds available for its charitable purposes. As stated elsewhere in this report, the trustees give their time voluntarily and receive no remuneration or benefits and most of the Foundation's surplus funds are invested in the Management Shares of funds managed by AKO Capital LLP which are non-fee paying. In 2020 the total costs of the Foundation were £334,000 which represents 0.05% of the Foundation's net assets and 1.4% of the grants payable in the year.

Energy usage

The Foundation did not consume more than 40,000 kWh of energy in its reporting period. It therefore qualifies as a low energy user and is exempt from the reporting otherwise required under the United Kingdom's Streamlined Energy and Carbon Reporting regulations.

Risk Statement and Going Concern

The trustees have reviewed the major risks to which the Foundation is exposed and consider that systems are in place to mitigate exposure to these risks. As a grant making charity the main risk facing the Foundation is that it has inadequate income or existing resources to fund its grant making activity. In 2021 the Foundation's main source of income is expected be a profit share from AKO Capital LLP and the main current risk is, therefore, the profitability of AKO Capital LLP. During the year to 31 December 2020 AKO Capital LLP remained very profitable. Accordingly, the trustees believe that there is a reasonable expectation that the Foundation will have adequate resources to continue in operational existence for the foreseeable future and thus have continued to adopt the going concern basis of accounting in preparing the annual financial statements. In addition, the Foundation's reserves policy is to ensure it maintains adequate funds to meet its commitments and to allow it to continue as a grant making charity.

Fundraising

As stated above the Foundation's main source of future income is expected to be a profit share from AKO Capital LLP. The Foundation does not engage in public fundraising and does not use professional fundraisers or commercial participators. The Foundation nevertheless observes and complies with the relevant fundraising regulations and codes. During the year there was no non-compliance of these regulations and codes and the Foundation received no complaints relating to its fundraising practice.

Relationship with stakeholders

The Foundation's primary stakeholders are the grant recipients. The Foundation seeks to foster long term and open relationships with these partners.

Plans for the Future

The Foundation plans to continue as a grant making charity with a focus on education, the arts and combating climate change.

Statement of responsibilities of the trustees

The trustees (who are also directors of AKO Foundation for the purposes of company law) are responsible for preparing the report of the trustees, including the strategic report and the financial statements, in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards and statements of recommended

practice have been followed, subject to any material departures disclosed and explained in the financial statements; and

- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware.
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The total number of such guarantees at 31 December 2020 was 2. One of the trustees is a Member of the charity but this entitles him only to voting rights. The trustees have no beneficial interest in the charity.

Auditor

Sayer Vincent LLP was re-appointed as the Foundation's auditor and has expressed its willingness to continue in that capacity.

The report of the trustees including the strategic report was approved by the trustees on 10 May 2021 and signed on their behalf by

David Woodburn,
Trustee

10 May 2021

Independent auditor's report

to the members of
AKO Foundation

Opinion

We have audited the financial statements of AKO Foundation (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 December 2020 which comprise the consolidated statement of financial activities, the group and parent charitable company balance sheets, the consolidated statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the group's and of the parent charitable company's affairs as at 31 December 2020 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the group financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical

requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on AKO Foundation's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, including the strategic report, other than the group financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the group financial statements does not cover the other information, and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the group financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the group financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' annual report, including the strategic report, for the financial year for which the financial statements are prepared is consistent with the financial statements
- The trustees' annual report, including the strategic report, has been prepared in accordance with applicable legal requirements

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report, including the strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and Charities Act 2011 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- The parent charitable company financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out in the trustees' annual report, the trustees (who are also the directors of the parent charitable company for the purposes of

company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under the Companies Act 2006 and section 151 of the Charities Act 2011 and report in accordance with those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, and the board of trustees, which included obtaining and reviewing supporting documentation, concerning the group's policies and procedures relating to:
 - Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
 - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
 - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the group operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the group from our professional and sector experience.
- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.
- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and section 144 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Joanna Pittman (Senior statutory auditor)
Date: 11 May 2021

for and on behalf of Sayer Vincent LLP, Statutory Auditors

Sayer Vincent LLP,
Invicta House,
108-114 Golden Lane,
London,
EC1Y 0TL

Group Statement of Financial Activities

Incorporating an income and expenditure account
For the year ended 31 December 2020

		Year ended 31 December 2020 £'000	Year ended 31 December 2019 £'000
	Notes		
Income			
<i>Incoming resources from generated funds</i>			
Income from interests in associated undertakings		137,377	-
Donations		302,394	49,970
<i>Investment income</i>		2	5
Total incoming resources		439,773	49,975
Expenditure			
<i>Charitable activities</i>			
Education		8,617	10,063
Arts and Culture		9,512	13,099
Climate		4,885	3,222
Local projects		-	313
AKO Give Back Initiative		614	340
Total resources expended	2	23,628	27,037
Net incoming resources for the year	3	416,145	22,938
Net gains on investments		114,801	22,884
Foreign exchange gain/(loss)		(821)	585
Net income for the year and net movement in funds		530,125	46,407
Total funds brought forward		120,510	74,103
Total funds carried forward	16	650,635	120,510

All of the above results are derived from continuing activities and are unrestricted. There were no other recognised gains and losses other than those stated above. Movements in funds are disclosed in note 16 to the financial statements.

Group Balance Sheet

Registered Company N° 8385711

as at 31 December 2020

	Notes	2020 £'000	2019 £'000
Fixed assets			
Investments	7	438,859	122,911
		438,859	122,911
Current assets			
Debtors	11	137,377	-
Cash		91,311	14,920
		228,688	14,920
Current liabilities			
<i>Creditors:</i> amounts falling due within one year	12	11,428	11,749
Net current assets		217,260	3,171
<i>Creditors:</i> amounts falling due in more than one year	13	5,484	5,572
Net assets	15	650,635	120,510
Funds			
Unrestricted funds – general income funds	16	548,481	92,551
Unrestricted funds – fair value reserve	16	102,154	27,959
Total unrestricted funds and total funds		650,635	120,510

Approved by the trustees on 10 May 2021 and signed on their behalf by:

David Woodburn
Trustee

Company Balance Sheet

Registered Company N° 8385711

as at 31 December 2020

	Notes	2020 £'000	2019 £'000
Fixed assets			
Investments	7	438,859	122,911
		438,859	122,911
Current assets			
Debtors	11	233	-
Cash		56,285	14,920
		56,518	14,920
Current liabilities			
<i>Creditors:</i> amounts falling due within one year	12	11,404	11,749
Net current assets		45,114	3,171
<i>Creditors:</i> amounts falling due in more than one year	13	5,484	5,572
Net assets		478,489	120,510
Funds			
Unrestricted funds – general income funds	16	382,288	92,551
Unrestricted funds – fair value reserve	16	96,201	27,959
<i>Total unrestricted funds and total funds</i>		478,489	120,510

Approved by the trustees on 10 May 2021 and signed on their behalf by:

David Woodburn
Trustee

Group Cash Flow Statement

For the year ended
31 December 2020

	2020 £'000	2019 £'000
Reconciliation of net incoming resources to operating cash flow		
Net incoming/(outgoing) resources for the period	416,145	22,938
Foreign exchange gain/(loss)	(821)	585
Interest receivable	(2)	(5)
Donation of investments	(284,863)	(49,966)
(Increase)/decrease in debtors	(137,377)	-
Increase/(decrease) in creditors	(409)	(203)
	-----	-----
Net cash outflow from operating activities	(7,327)	(26,651)
	-----	-----
Return on investments		
Interest received	2	5
Capital expenditure/receipts		
Additions to investments	(4,701)	-
Proceeds from sale of investments	88,417	20,052
	-----	-----
Increase/(decrease) in cash	76,391	(6,594)
Cash at bank and in hand brought forward	14,920	21,514
	-----	-----
Cash at bank and in hand carried forward	91,311	14,920
	=====	=====

Notes to the Financial Statements

For the year ended
31 December 2020

1. Accounting policies

a) AKO Foundation is a charitable company limited by guarantee and is incorporated in England and Wales. The registered office is 61 Conduit Street, London, W1S 2GB.

b) The financial statements have been prepared under the historical cost convention as modified by the revaluation of investments and in accordance with applicable accounting standards and the Companies Act 2006. They follow the recommendations in the "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (Charities SORP FRS 102).

The trustees consider that there are no material uncertainties in respect of the Foundation's ability to continue as a going concern and therefore continue to adopt the going concern basis of accounting in preparing the financial statements.

c) These financial statements consolidate the results of the Foundation and its wholly owned subsidiaries AKO Subsidiary 2020 Limited and AKO Investment Holdings Limited on a line by line basis with the subsidiaries included from the date of acquisition or establishment. Transactions and balances between the Foundation and its subsidiaries have been eliminated from the consolidated financial statements. Any balances between the Foundation and its subsidiaries are disclosed in the notes of the Foundation's balance sheet. A separate statement of financial activities, or income and expenditure account, for the Foundation itself is not presented because the Foundation has taken advantage of the exemptions afforded by section 408 of the Companies Act 2006.

Investments in associated undertakings are accounted for under the equity method of accounting such that the investment is initially recognised at cost and is subsequently adjusted to reflect the group's share of the profit or loss of the associate.

d) Donations and other income are recognised when the Foundation has entitlement, any performance conditions attached to the income have been met and it is probable that the income will be received. Donations are measured at fair value unless it is impractical to measure reliably the fair value of donated item.

e) Resources expended are allocated to the particular activity where the cost relates directly to that activity. Support costs and Governance costs, which are costs associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities, are re-allocated to each of the activities on the following basis which is an estimate, based on grants payable, of the amount attributable to each activity:

	2020	2019
Education	36%	37%
Arts & culture	40%	49%
Climate	21%	12%
Local projects	-	1%
AKO Give Back initiative	3%	1%

1. Accounting policies (continued)

- f)** Grants payable are charged to the Statement of Financial Activities in the year in which the offer is conveyed to the recipient except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled.
- g)** Most the Foundation's financial assets and financial liabilities are of a kind that qualify as basic financial instruments and these are initially recognised at transaction value. The part of the Foundation's Investment which do not qualify as basic financial instruments are initially recognised at fair value.
- Within the Foundation itself investments in subsidiaries and associates are accounted for at cost less any impairment. All other investments held as fixed assets are revalued at market value at the balance sheet date with the gain or loss for the year is taken to the Statement of Financial Activities. Other basic financial instruments are measured at their settlement value.
- h)** Monetary assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange utilised at the date of transaction. Exchange differences are taken into account in arriving at the net movement in funds for the year.
- i)** AKO Foundation meets the definition of a public benefit entity under FRS 102.

2. Total resources expended

2020	Grants Payable (Note 6)	Legal fees	Governance and Other Support Costs	Total	Allocation of Governance and Support Costs	Total 2020
	£'000	£'000	£'000	£'000	£'000	£'000
Education	8,495	-	-	8,495	122	8,617
Arts & Culture	9,378	-	-	9,378	134	9,512
Climate	4,816	-	-	4,816	69	4,885
Local Projects	-	-	-	-	-	-
AKO Give Back Initiative	605	-	-	605	9	614
	23,294	-	-	23,294	334	23,628
Governance Costs	-	101	15	116	(116)	-
Support Costs	-	-	218	218	(218)	-
Total resources expended	23,294	101	233	23,628	-	23,628

2. Total resources expended (*continued*)

2019	Grants Payable (Note 6)	Legal fees	Other Governance and Support Costs	Total	Allocation of Governance and Support Costs	Total 2020
	£'000	£'000	£'000	£'000	£'000	£'000
Education	10,052	-	-	10,052	11	10,063
Arts & Culture	13,077	7	-	13,084	15	13,099
Climate	3,216	2	-	3,218	4	3,222
Local Projects	313	-	-	313	-	313
AKO Give Back Initiative	340	-	-	340	-	340
	26,998	9	-	27,007	30	27,037
Governance Costs	-	-	11	11	(11)	-
Support Costs	-	-	19	19	(19)	-
Total resources expended	26,998	9	30	27,037	-	27,037

Analysis of Support Costs

	2020 £'000	2019 £'000
Governance Costs		
Legal fees	101	-
Audit & Accountancy	15	11
	116	11
Other Support Costs		
Staff costs	126	15
Bank charges and other costs	93	4
	218	19
Total Governance and Support Costs	334	30

3. Net incoming resources for the year

This is stated after charging

	2020 £'000	2019 £'000
Trustees' remuneration	-	-
Trustees' expenses	-	2
Auditor's remuneration		
Audit	10	7
Other	2	-
	<u> </u>	<u> </u>

Trustees' expenses in 2019 represent the payment of travel and subsistence costs totalling £2,000 by 2 trustees relating to project visits.

4. Staff cost

	2020 £'000	2019 £'000
Wages and salaries	110	14
Social security costs	12	2
Other pension costs	3	-
	<u> </u>	<u> </u>
Total staff costs	125	16
	<u> </u>	<u> </u>

The average monthly number of employees was 1 (2019: 0.2) with the Foundation's first employee joining in November 2019. The employee benefits detailed above relate to a single employee.

The total employee benefits including pension contributions of the key management personnel were £125,000 (2019: £15,000).

5. Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

6. Grants Payable

A list of recipients of the grants made during the years ended 31 December 2020 and 31 December 2019 are shown below.

2020

Recipient

Grants for the advancement of education	£'000
Campaign for Female Education	1,500
University of the Arts	1,500
University College School	881
World Association of Girl Guides and Girl Scouts	750
Stiftelsen Fullriggeren Sørlandet	590
Bite Back 2030	500
Ark	424
Partnership for Change	336
Business for Peace	294
London Academy of Excellence Stratford	215
Little Sun Foundation	204
Frontline	200
London Academy of Excellence Tottenham	180
University of Agder	170
University of Pennsylvania (USA) Foundation Ltd	161
MM Foundation	151
Christ's Hospital school	100
NSPCC	83
Sandvika Rotary Club	67
King Institute	64
Royal Springboard	50
Brilliant Club	30
Teach First	18
Lively Minds	17
South Hampstead High School	10
	8,495

Grants for the advancement of art	£'000
AKO Kunststiftelse	5,906
British Museum	1,950
Tate	715
ARoS Aarhus Art Museum	240
Wigmore Hall	200
SKMU Sørlandets Kunstmuseum	154
Arts Emergency	75
Whitechapel Gallery	50
Kettle's Yard	45
Statens Museum for Kunst	30
Julie's Bicycle	10
The Courtauld Institute	3
	9,378

6. Grants Payable (*continued*)

Grants to mitigate the effect of climate change	£'000
CDP Worldwide	1,500
ClientEarth	1,500
European Climate Foundation	910
Conservation International	778
Live Ocean	78
Science Museum	50
	4,816

AKO Give Back Initiative	£'000
PACT	102
Generating Genius	95
Little Village	84
Cool Earth	83
Loss Foundation	81
Haringey Sports Development	55
Other AKO Give Back Initiative donations	105
	605
	23,294

2019

Recipient

Grants for the advancement of education	£'000
Strømme Foundation	3,140
Foundation to Educate Girls Globally	2,360
Campaign for Female Education	1,000
University College School	900
University of Pennsylvania (USA) Foundation Ltd	797
Bite Back 2030	500
Africa 95 - Caine Prize	450
Now Teach	250
Education and Employers	150
The Loden Education Trust	105
Lively Minds	100
University of Agder	85
Brilliant Club	75
The Mosvold-Martinus Trust	70
PeopleUKnow	40
Little Sun Foundation	30
	10,052

6. Grants Payable (*continued*)

Grants for the advancement of art	£'000
AKO Kunststiftelse	11,085
The Courtauld Institute	1,000
British Museum	410
University of the Arts	175
Camden Arts Centre	150
Tate	100
SKMU Sørlandets Kunstmuseum	90
Turner Contemporary	50
The Museum of Contemporary Art Kiasma	9
Moderna Museet	8
	13,077
Grants to mitigate the effect of climate change	£'000
Energy Foundation China	1,525
CDP	1,500
Live Ocean	77
Basecamp Explorer Foundation	76
Zeitz Foundation	38
	3,216
Local projects	£'000
Hampstead Theatre	304
The Åkerøya Chapel Association	9
	313
AKO Give Back Initiative	£'000
Teens Unite	85
FareShare	80
Beat	55
Born Free	45
Kids Run Free	35
Other AKO Give Back Initiative donations of £1,000 each	40
	340
	26,998

7. Investments

	2020	2019
Group	£'000	£'000
Carrying value at the start of the year	122,911	70,113
Additions	356,928	67,942
Disposals	(115,174)	(38,028)
Gain on investments	74,194	22,884
	438,859	122,911
Carrying value at the end of the year		
Historic cost at the end of the year	336,705	94,952

	2020	2019
The Foundation	£'000	£'000
Carrying value at the start of the year	122,911	70,113
Additions	343,945	67,942
Disposals	(96,239)	(38,028)
Gain on investments	68,242	22,884
	438,859	122,911
Carrying value at the end of the year		
Historic cost at the end of the year	342,659	94,952

Investments comprise	2020	2019
Group	£'000	£'000
Interests in associated undertakings	1,303	-
	£'000	£'000
Other investments		
<i>Investment funds</i>		
Investment in AKO Fund Ltd	221,628	80,191
Investment in AKO Global Fund Ltd	95,103	42,720
Investment in AKO European Long-only Fund Ltd	2,649	-
Investment in other investment funds	10,799	-
<i>Venture capital type investments</i>	107,377	-
	437,556	122,911
Market value at the end of the year		
Total investments	438,859	122,911

7. Investments *(continued)*

Investments comprise	2020	2019
The Foundation	£'000	£'000
Shares in subsidiary undertakings	1,303	-
Other investments	£'000	£'000
<i>Investment funds</i>		
Investment in AKO Fund Ltd	221,628	80,191
Investment in AKO Global Fund Ltd	95,103	42,720
Investment in AKO European Long-only Fund Ltd	2,649	-
Investment in other investment funds	10,799	-
<i>Venture capital type investments</i>	107,377	-
Market value at the end of the year	437,556	122,911
Total investments	438,859	122,911

8. Subsidiary Undertakings

The Foundation owns the whole of the issued ordinary share capital of the following subsidiary undertakings:

- AKO Subsidiary 2020 Limited, a company registered in England and Wales with company number 12847959. AKO Subsidiary 2020 Limited was established by the Foundation and holds the investment in AKO Capital LLP which the group acquired on 1 December 2020 (see note 9 below).
- AKO Investment Holdings Limited, a company registered in the British Virgin Island with company number 1814633. Since 7 July 2020 AKO Investment Holdings Limited has been registered with Companies House as an overseas company with a UK establishment under reference FC037506. AKO Investment Holdings Limited was donated to the Foundation on 3 July 2020 for nil consideration and at the time of acquisition held investments with a value of £111,789,000 and cash of £17,553,000.

A summary of the results of the subsidiary undertakings as included in these consolidated results is shown below:

	AKO Subsidiary 2020 Limited	AKO Investment Holdings Limited
Percentage owned by the Foundation	100%	100%
Financial information	£'000	£'000
Income	137,144	5,600
Expenses	-	796
Profit	137,144	4,804
Assets and liabilities at 31 December 2020:	£'000	£'000
Assets	138,447	35,025
Liabilities	-	24
	138,447	35,001

9. Associated Undertaking

On 1 December 2020 an interest in AKO Capital LLP was donated to the Foundation and AKO Capital LLP became an associated undertaking of the Foundation. This interest in AKO Capital LLP is now held via AKO Subsidiary 2020 Limited and is included in the financial information in respect of AKO Subsidiary 2020 Limited set out in the table above.

10. Sensitivity to risks

Market risk

The Group is exposed to market risk through its investments in investment funds and venture capital type investments as the value of those investments is inherently affected by movements in the underlying financial markets. The nature of these investments is such that changes in their value should not be directly related to these market movements. The impact on the statement of financial position of a 5% fall in the value of these investments would be a £21,878,000 fall in the assets of the Group.

Foreign exchange risk

A number of the Foundation's investments and parts of the Foundation's current assets and liabilities are denominated in foreign currencies. At 31 December 2020 the sensitivity of the profit for the financial year to a 2% movement in the exchange rate of the British Pound against the US Dollar, Euro and NOK was, respectively, £3,455,000, £4,766,000, and £1,448,000.

Liquidity risk

The investments in the AKO funds are redeemable at Net Asset Value on their dealing days with between one month's and 90 days' notice. The investments in the other investment funds and venture capital type investments are generally not redeemable with distributions from these investments being dependent upon the realisation of the underlying assets within these funds and the decisions of their investment managers.

Credit risk

The credit risk relating to investments arises from the default of a counterparty, with a maximum exposure equal to the carrying amount of these investments. The trustees believe the credit risk is mitigated as:

- all AKO funds are invested in liquid investments;
- there are no amounts due to the Group that are either past due or impaired; and
- cash is held with Svenska Handelsbanken AB (credit rating is Aa2 (Moody's) / AA- (S&P)) or Santander UK plc (credit rating is Aa3 (Moody's) / A (S&P)).

11. Debtors

Group	2020 £'000	2019 £'000
Accrued income	137,377	-
The Foundation	2020 £'000	2019 £'000
Accrued income	233	-

12. Creditors: amounts falling due within one year

Group	2020 £'000	2019 £'000
Accruals	43	23
Grants payable	11,385	11,726
	11,428	11,749
The Foundation	2020 £'000	2019 £'000
Accruals	19	23
Grants payable	11,385	11,726
	11,404	11,749

13. Creditors: amounts falling due in more than one year

Group and the Foundation	2020 £'000	2019 £'000
Grants payable	5,484	5,572

14. Contingent liabilities and commitments

In addition to the grants payable at the year end the Group and Foundation had contingent grant liabilities of NOK 32,000,000 (approximately £2,700,000) (2019: NOK 132,000,000, approximately £11,300,000) where grant agreements have been entered into, but the ultimate liability is dependent upon future conditions being met.

At the year end the Group and Foundation had unfunded commitments under the venture capital type investments and other investment funds of £55,939,000 (2019: £Nil). These amounts will be payable when called over the next 11 years and will be funded from unrestricted funds.

As part of the terms of the donation by DSHN Philanthropy LLP of an interest in AKO Capital LLP to the Foundation, as described in note 9 above, the Foundation gave DSHN Philanthropy LLP and its individual Members an indemnity in respect of the donation.

15. Analysis of group net assets between funds

2020

	<i>Fair Value Reserve £'000</i>	<i>Income Funds £'000</i>	<i>Total Fund £'000</i>
Investments	102,154	336,705	438,859
Net current assets less longer term creditors	-	211,776	211,776
Net assets at the end of the year	102,154	548,481	650,635

2019

	<i>Fair Value Reserve £</i>	<i>Income funds £</i>	<i>Total funds £</i>
Investments	27,959	94,952	122,911
Net current assets less longer term creditors	-	(2,401)	(2,401)
Net assets at the end of the year	27,959	92,551	120,510

16. Movements in funds

Group

	2020 £'000	2019 £'000
General funds		
<i>Income funds at start of the year</i>	92,551	60,397
Incoming resources	439,773	49,975
Outgoing resources	(23,628)	(27,037)
Foreign exchange gain/(loss)	(821)	585
Realised gain on investments	40,606	8,631
	548,481	92,551
<i>Income funds at the end of the year</i>		
<i>Revaluation reserve at start of year</i>	27,959	13,706
Net unrealised gains on investments	74,195	14,253
	102,154	27,959
<i>Revaluation reserve at the end of year</i>		
Total funds at the end of year	650,635	120,510

The Foundation

	2020 £'000	2019 £'000
General funds		
<i>Income funds at start of the year</i>	92,551	60,397
Incoming resources	272,431	49,975
Outgoing resources	(23,496)	(27,037)
Foreign exchange gain/(loss)	(157)	585
Realised gain on investments	40,959	8,631
	382,288	92,551
<i>Income funds at the end of the year</i>		
<i>Revaluation reserve at start of year</i>	27,959	13,706
Net unrealised gains on investments	68,242	14,253
	96,201	27,959
<i>Revaluation reserve at the end of year</i>		
Total funds at the end of year	478,489	120,510

17. Related party transactions

The Foundation has taken advantage of the exemption available under Section 33 of FRS 102 not to disclose transactions with its wholly owned subsidiary undertakings.

Mr. Nicolai Tangen, who resigned as a trustee on 1 July 2020 was, prior to that date, the Chief Executive Officer of, and a partner in, AKO Capital LLP which is the investment manager of the AKO funds in which assets of the Foundation are invested. Mr. Nicolai Tangen was until that time also a director of these AKO funds. The investment by the Foundation is in the Management Shares of these AKO funds and these shares are non-fee paying. Therefore, AKO Capital LLP receives no benefit from these investments by the Foundation.

On 2 January 2020, Mr. Nicolai Tangen donated USD, EUR and NOK Management Shares in AKO Fund Limited with a total combined value of £150,000,000 to the Foundation.

On 1 July 2020 Mr. Nicolai Tangen donated venture capital type investments with a total combined value of £8,918,000 to the Foundation.

As described in note 8 above, on 3 July 2020 AKO Trust, a trust of which Nicolai Tangen was the settlor and a beneficiary, donated AKO Investment Holdings Limited to the Foundation.

On 1 December 2020 DSHN Philanthropy LLP, a limited liability partnership in which David Woodburn and Nicolai Tangen are partners, donated EUR Management Shares in AKO Global Fund Limited of a value of £13,871,000 to the Foundation. After the year end, on 3 March 2021, DSHN Philanthropy LLP donated further EUR Management Shares in AKO Global Fund Limited of a value of £27,185,000 to the Foundation.

As described in note 9 above, on 1 December 2020 DSHN Philanthropy LLP donated an interest in AKO Capital LLP to the Foundation such that AKO Capital LLP became an associated undertaking.

During 2020 AKO Capital Management Limited, a company which is part of the AKO Capital group and of which Nicolai Tangen was a related party, made donations of £5,000 to the Foundation.

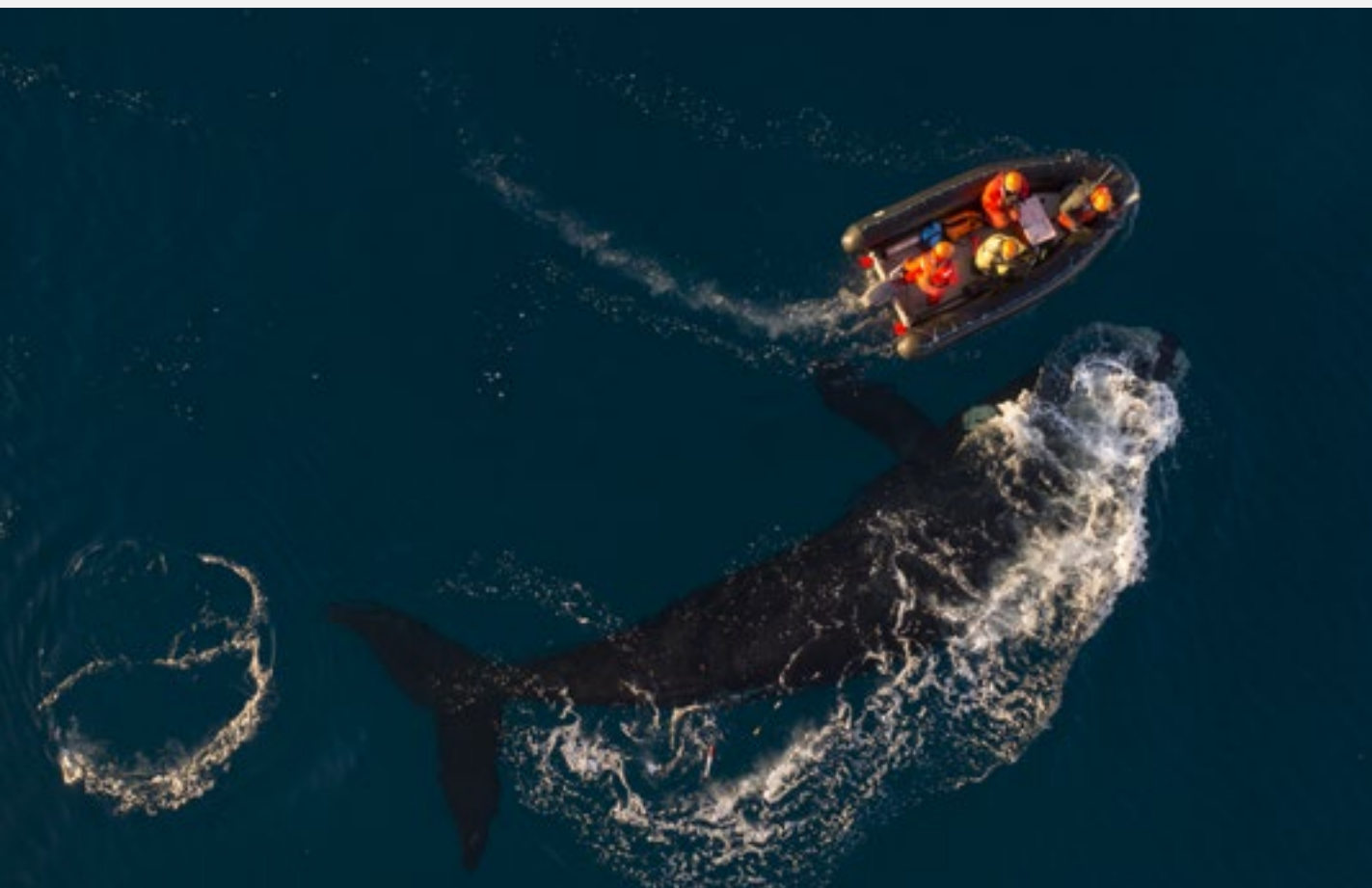
Mr. David Woodburn, a trustee, is a partner in AKO Capital LLP.

Mr. Henrik Syse, a trustee, was, until 18 June 2020, a Director of the AKO funds in which the Foundation is invested.

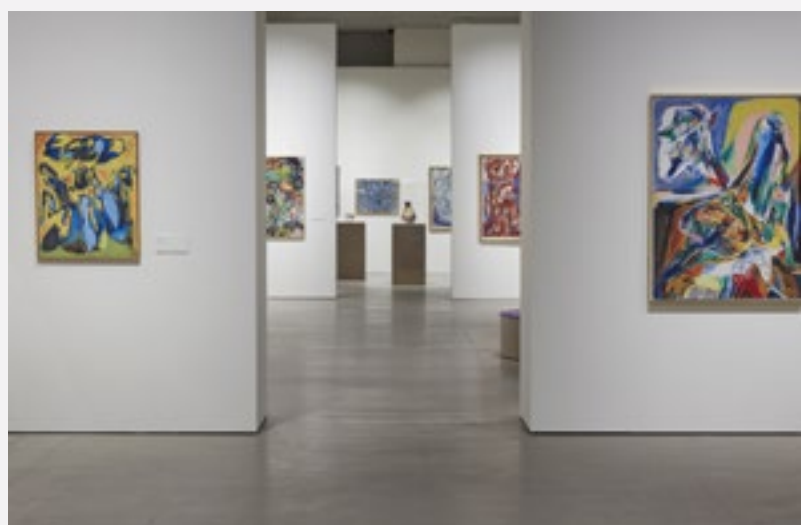
In the normal course of its charitable granting there are instances where the Foundation makes donations to charities with common trustees with the Foundation. Although in these instances the relevant Foundation trustee is part of a collective of non-related trustees and is not considered to be in a significant position of influence over those other charities disclosure of such situations is included below:

- Nicolai Tangen was a trustee, or trustee equivalent, of the following entities that have received grants from the Foundation: University of the Arts London, Bite Back 2030 and SKMU Sørlandets Kunstmuseum. He was also a member of the Member of Board of Overseers of The Wharton School at the University of Pennsylvania. Nicolai Tangen resigned as a trustee effective 1 July 2020.
- Katja Tangen, who resigned as a trustee effective 1 July 2020, is a trustee of the Hampstead Theatre.
- Henrik Syse is a trustee, or trustee equivalent, of the King Institute which received a grant from the Foundation in 2020.

Details of grants made to those entities are included in note 6 and any amounts payable at the year end is included in the grants payable disclosed in notes 12 and 13.



Dr Emma Carroll from the University of Auckland on a voyage to New Zealand's subantarctic to study how southern right whales are adapting to the changing ocean.
 Photograph by Richard Robinson/New Zealand Geographic. Photo taken under New Zealand Department of Conservation permit



Jorn / Kirkeby at ARoS Aarhus Art Museum

