

# BETTER COMMUNITY BUSINESS NETWORK LIMITED

England & Wales · Charity number 1151484

## Details

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**Other names** BCBN

**Status** Registered

**Legal form** Charitable company

**Company number** [08142721](#)

**Registered** 2013-04-02

**Register** [View on the Charity Commission register](#)

## Contact

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**Address** 50 Havelock Terrace  
London  
SW8 4AL

**Phone** 02072029129

**Email** [admin@bcbn.org.uk](mailto:admin@bcbn.org.uk)

**Website** [www.bcbn.org.uk](http://www.bcbn.org.uk)

## Activities

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**Objects:** THE CHARITY'S OBJECTS ("OBJECTS") ARE:(I) TO DEVELOP THE CAPACITY AND SKILLS OF THE MEMBERS OF DISADVANTAGED COMMUNITIES IN SUCH A WAY THAT THEY ARE BETTER ABLE TO IDENTIFY, AND HELP MEET, THEIR NEEDS AND TO PARTICIPATE MORE FULLY IN SOCIETY.(II) TO HELP YOUNG PEOPLE ADVANCE IN LIFE;(III) ADVANCING EDUCATION;(IV) ANY OTHER CHARITABLE OBJECT BENEFICIAL TO THE COMMUNITY

**Activities:** BCBN was set up to identify worthwhile community projects and partner with credible charities. BCBN aims to work for the betterment of our society by helping to fulfil the corporate social responsibility of businesses and encouraging positive community participation.

## Classification

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- **How:** Makes Grants To Organisations
- **What:** General Charitable Purposes, Economic/community Development/employment
- **Who:** Children/young People, Elderly/old People, People With Disabilities, Other Charities Or Voluntary Bodies

## Geography

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- Throughout England

## Finances

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Period end	Income	Expenditure	Assets	Employees
2025-07-31	£147,651	£154,148	-	-
2024-07-31	£83,475	£87,087	-	-
2023-07-31	£153,058	£126,743	-	-
2022-07-31	£267,442	£261,515	-	-
2021-07-31	£113,098	£109,644	-	-
2020-07-31	£92,803	£96,904	-	-

## Trustees

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Name	Role	Appointed
Dr Allyah Abbas-Hanif		2022-06-08
KASHIF USMANI		2022-06-08
TARIQ USMANI		2022-06-08

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**

England & Wales - Charity number 1151484

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# Accounts

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Registered number: 08142721  
Charity number: 1151484

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
(A Company Limited by Guarantee)

**UNAUDITED TRUSTEES' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 JULY 2025**

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BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

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BETTER COMMUNITY BUSINESS NETWORK LIMITED (A  
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REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS  
FOR THE YEAR ENDED 31 JULY 2025

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**Trustees & Directors**

Mr T. Usmani

Mr K. Usmani

Mr S. I. Abukalil (Resigned 2 July 2025)

Dr A. Abbas-Hanif

Mr. R. Sawas

Mr N. A. Afzal (Resigned 19 September 2024)

**Company registered number** 08142721

**Charity registered number** 1151484

**Registered office**

50 Havelock Terrace

London

SW8 4AL

**Chief executive officer** Sabah Gilani

**Accountants**

Simmons Gainsford Professional Services Limited

Chartered Accountants

14th Floor

33 Cavendish Square

London

W1G 0PW

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BETTER COMMUNITY BUSINESS NETWORK LIMITED (A  
Company Limited by Guarantee)

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TRUSTEES & DIRECTORS' REPORT FOR THE YEAR  
ENDED 31 JULY 2025

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The Trustees present their annual report together with the financial statements of the Better Community Business Network Limited for the year 1 August 2024 to 31 July 2025. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

### **Objectives and activities**

#### **a. Policies and objectives**

##### **AIMS**

To provide an effective conduit to encourage businesses to actively participate in community projects.

##### **OBJECTIVES**

BCBN seeks to identify worthwhile community projects and partner with credible charities. To raise the necessary funds and awareness to support socially challenging causes.

##### **VALUES**

As a Muslim led organisation, we have a set of shared values that help us make a positive contribution to society: integrity; transparency; and social justice.

##### **POLICIES AND OBJECTIVES**

- a) To promote cooperation, consensus and unity within the Muslim community.
- b) To support charities and organisations, which provide services that, benefit the community as a whole.
- c) To establish a position for the Muslim community within the UK that is fair and based on due rights.
- d) To foster better community relations and work for the good of society as a whole.
- e) To present Muslims in a positive light.

##### **POLICIES**

As a founding principle, the charity's ongoing running costs are funded by the Trustees, and all other monies collected net of the specific event costs are distributed to the charitable causes supported.

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BETTER COMMUNITY BUSINESS NETWORK LIMITED (A  
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TRUSTEES & DIRECTORS' REPORT (CONTINUED) FOR  
THE YEAR ENDED 31 JULY 2025

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**b. Activities undertaken to achieve objectives**

BCBN has been running its grant initiative, small grant awards since 2013 and was able to distribute funding to small community groups due to funding received from MC Fund Grant Initiative in January 2025 allowing us to distribute a grant of up to £3,000 per month across 2025.

Muslim Mind Collaborative, provides culturally competent mental health support, training, advocacy, and community engagement to improve mental health outcomes for Muslim communities across the UK. In 2025 we received funding from Islamic Relief (£6,000 on 16.4.25) to create 'Muslim Women Talk Ramadan' season 2 podcast. MMC also received funding from Muslim Aid to deliver 2 school wellbeing programmes. 'Resilient minds' phase 1 funding received on 20.02.25 (£26,250) enabled us to work with the Chiltern Learning Trust in Luton to understand the mental health needs of students and help shape/ inform the programme delivery. The second programme commissioned by Muslim Aid is 'value every mind' (£9,101.25 on 12.06.25) to deliver creative wellbeing workshops to schools in Manchester.

**c. Main activities undertaken to further the charity's purposes for the public benefit**

BCBN's Grant Initiative aims to provide small third-sector grant awards to empower charities and local community projects. This Initiative distributes a one-off grant award of up to £3,000 per charity or to small but credible community projects, which are able to demonstrate their positive impact on the communities they aim to serve. We have in place strict vetting procedures and criteria for successful applications. We take a responsible attitude to the funds provided by our donors. The Initiative runs throughout the year, alongside BCBN's more headline efforts. Our list of selection criteria, activities excluded and the assessment process is noted on the website: <http://bcbn.org.uk/grant-initiative/> A full list of all our beneficiaries through BCBN's Grant Initiative are listed on <http://bcbn.org.uk/beneficiaries/>.

The Muslim Mind Collaborative (MMC) has been formed as a result of ground breaking research conducted into the Mental Health and Wellbeing of British Muslims and drawing on academia, statutory services, community practitioners, faith leaders and faith-led psychotherapy services. Our aim is to widen the parameters of the agenda on Mental Health to consider the needs of faith communities and service users of Muslim background. Our findings can be found on the BCBN website. MMC's vision is to embark on a journey with our partners to ensure access to appropriate mental health and wellbeing support for Muslim communities across the UK. To build a world where everyone has a quality of life and pathways to health.

*Muslim Women Talk Ramadan* podcast provides a dedicated platform amplifying the voices of Muslim women, reflecting BCBN's commitment to supporting marginalised communities. As the leading wellness and lifestyle podcast on Ramadan, created and hosted by experts, it engages an untapped audience through storytelling, education, and representation. By fostering community cohesion and empowerment, it contributes to broader social impact and inclusion.

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TRUSTEES & DIRECTORS' REPORT (CONTINUED) FOR  
THE YEAR ENDED 31 JULY 2025

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The Trustees consider that they have complied with the duty in section 4 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission.

## **Achievements and performance**

### **a. Main achievements of the charity**

In 2021 BCBN launched 'Muslim Mind Collaborative' and continued in this financial year, building upon its recommendations in the Hidden Survivors report. The Collaborative attracted over 50 (non-fee) member organisations and services to engage with others in the sector to further MMC objectives and share learning. MMC also built upon its expertise since 2019 'Resilient Me' programme by creating 'Value Every Mind' educational toolkits as self-help guide for schools – staff, parents and students. The resource provides a faith and culture sensitive approach to mental wellbeing and resilience in schools. Furthermore, MMC has helped shape, design and deliver school well-being programmes across the UK helping to equip young people on mental health, reducing stress and anxiety.

MMC podcast 'Muslim Women Talk' series in its second season gained 12,000 listeners during this financial year. The podcast attracted high-profile guests and helped promote the MMC ethos through its key messaging.

BCBN is diversifying grant initiative donor base and strengthening its grant-making framework to support disadvantaged communities across the UK. In doing so we are able to continue our efforts in supporting grass-root initiatives and building social-cohesion.

### **b. Plans for future periods**

We welcome broader support and recognition of our efforts in community grant-making and strategic partnerships while exploring sustainable and impactful funding models for BCBN's Grant Initiative.

BCBN will continue to seek ways in which it can engage with the business community to continue supporting charitable causes. It will look at how it engages with businesses and charities for future events and partnerships.

Muslim Mind Collaborative has been growing in its membership of mental health and wellbeing organisations, professionals and practitioners. We hope to create a children and young people task force, taking forward our project and learning in schools and in youth mental health. MMC will continue to partner with organisations and facilitators to deliver and oversee school wellbeing programmes.

## **Financial review**

### **a. Going concern**

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for 12 months from the signature of the balance sheet. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

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BETTER COMMUNITY BUSINESS NETWORK LIMITED (A  
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TRUSTEES & DIRECTORS' REPORT (CONTINUED) FOR  
THE YEAR ENDED 31 JULY 2025

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**b. Reserves policy**

As a founding principle, the charity's ongoing running costs are funded by the Trustees, and all other monies collected net of the specific event costs are distributed to charitable causes supported.

**c. Financial position**

At the year end the charity had unrestricted reserves of £24,567 (2024: £32,681). The restricted reserves at the year end were £1,617 (2024: £nil).

**Structure, governance and management**

**a. Constitution**

The entity is constituted as a company limited by guarantee, company registration number 08142721, and is governed by the Memorandum and Articles of Association dated 13 July 2012. It is a registered charity, registration number 1151484. Its registered office is 50 Havelock Terrace, London, SW8 4AL and the charity's website is <http://bcbn.org.uk/>.

The trustees who served in the period are listed on the 'Reference and administrative details of the charity, its trustees and advisers' page.

**b. Methods of appointment or election of Trustees**

The management of the charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Memorandum of Association.

**c. Organisational structure and decision-making policies**

All trustees provide strategic governance and advice to the organisation. Trustees make key decisions around budget, events and activities, supported projects and causes. The charity employees and volunteers present charity partners and projects to the board of trustees for decisions to be made on the programmes the charity supports and funds.

**d. Trustees**

The trustees who served in the period are:

Mr T Usmani  
Mr K Usmani  
Mr S I Abukalil (Resigned 2 July 2025)  
Mr R Sawas  
Dr A Abbas-Hanif  
Mr N A Afzal (Resigned 19 September 2024)

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BETTER COMMUNITY BUSINESS NETWORK LIMITED (A  
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TRUSTEES & DIRECTORS' REPORT (CONTINUED) FOR  
THE YEAR ENDED 31 JULY 2025

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**Statement of Trustees' responsibilities**

The Trustees (who are also the directors of the charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

Approved by order of the members of the board of Trustees on

and signed on their behalf by:

  
.....

Mr T. Usmani  
Trustee

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BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

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INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 31 JULY 2025

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**Independent Examiner's Report to the Trustees of Better Community Business Network Limited ('the charity')**

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 July 2025.

**Responsibilities and Basis of Report**

As the Trustees of the charity (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

**Independent Examiner's Statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the charity's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's Trustees as a body, for my work or for this report.

Signed:

Date:

Abdultaiyab Pisavadi Bsc FCA

Simmons Gainsford Professional Services Limited  
Chartered Accountants  
14th Floor  
33 Cavendish Square  
London  
W1G 0PW

BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 JULY 2025

	Note	Unrestricted funds 2025 £	Restricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
<b>Income from:</b>					
Donations and legacies	3	106,300	41,351	147,651	83,475
<b>Expenditure on:</b>					
Charitable activities	5	114,414	39,734	154,148	87,087
<b>Net movement in funds</b>		<b>(8,114)</b>	<b>1,617</b>	<b>(6,497)</b>	<b>(3,612)</b>
<b>Reconciliation of funds:</b>					
Total funds brought forward		32,681	-	32,681	36,293
Net movement in funds		(8,114)	1,617	(6,497)	(3,612)
<b>Total funds carried forward</b>		<b>24,567</b>	<b>1,617</b>	<b>26,184</b>	<b>32,681</b>

The Statement of Financial Activities includes all gains and losses recognised in the year.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

All activities are classified as continuing.

The notes on pages 12 to 21 form part of these financial statements.

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BETTER COMMUNITY BUSINESS NETWORK LIMITED

(A Company Limited by Guarantee)

REGISTERED NUMBER: 08142721

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BALANCE SHEET  
AS AT 31 JULY 2025

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	Note	2025 £	2024 £
<b>Current assets</b>			
Cash at bank and in hand		30,053	36,163
Creditors: amounts falling due within one year	9	(3,869)	(3,482)
<b>Net current assets</b>		<u>26,184</u>	<u>32,681</u>
<b>Total net assets</b>		<u>26,184</u>	<u>32,681</u>
<b>Charity funds</b>			
Restricted funds		1,617	-
Unrestricted funds		24,567	32,681
<b>Total funds</b>		<u>26,184</u>	<u>32,681</u>

The charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on \_\_\_\_\_ and signed on their behalf by:



.....  
Mr T. Usmani

Trustee

The notes on pages 12 to 21 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2025

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**1. General information**

The charity is a company limited by guarantee and registered in England and Wales. The members of the company are the Trustees named on page 3. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £10 in total.

**2. Accounting policies**

**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Section 1A of Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 S1A) (effective 1 January 2019), and the Companies Act 2006.

Better Community Business Network Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

**2.2 Going Concern**

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for 12 months from the signature of the balance sheet. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

**2.3 Income**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Donated services or facilities are recognised when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Friends is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the charity which is the amount it would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2025

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**2. Accounting policies (continued)**

**2.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

Grants payables are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment but not accrued as expenditure.

All expenditure is inclusive of irrecoverable VAT.

**2.5 Government grants**

Government grants relating to tangible fixed assets are treated as deferred income and released to the Statement of financial activities over the expected useful lives of the assets concerned. Other grants are credited to the Statement of financial activities as the related expenditure is incurred.

**2.6 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**2.7 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2025

**2. Accounting policies (continued)**

**2.8 Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**2.9 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes. Restricted funds represent donations and grants received by the charity that are subject to specific conditions imposed by donors. These funds may only be used for the particular purposes specified and are released from restriction when those conditions are met. Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

**2.10 Cash flow statement**

In accordance with the Charities SORP (FRS 102) the Charity is claiming exemption from the requirement to prepare a cash flow statement on account of it being a small Charity.

**3. Income from donations and legacies**

	Unrestricted Total	Restricted Total	Total
	2025	2025	2025
	£	£	£
Donations	70,300	-	70,300
Grants	36,000	41,351	77,351
	106,300	41,351	147,651

	Unrestricted funds	Total funds
	2024	2024
	£	£
Donations	64,600	64,600
Grants	18,875	18,875
	83,475	83,475

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BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

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NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2025

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4. Analysis of grants

	Grants to Institutions 2025 £	Total funds 2025 £
Grants, BCBN Grant Initiative	33,413	33,413

	Grants to Institutions 2024 £	Total funds 2024 £
Grants, BCBN Grant Initiative	17,480	17,480

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2025

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**4. Analysis of grants**

The charity has made the following material grants to institutions during the year:

	2025	2024
Name of institution	£	£
Muslimah Sports Association	-	2,500
Kent enterprise trust	-	3,000
Cycle Sisters	-	2,996
Community Development Link (CODEL)	-	2,999
Sound Waves	-	3,000
MAGPAS Air Ambulance	-	2,985
Health Bus Trust	3,000	-
Mustafia Sharif	3,000	-
Arundel Museum Society	3,150	-
Rammy Men CIC	3,000	-
Goodwill Caravan	3,000	-
Special Needs & PA	1,312	-
Time Banks	2,850	-
The University Women's Club	2,101	-
Evelina Children Heart Organisation	3,000	-
Sal's Shoes Warehouse Hub	3,000	-
The Royal National College for the Blind	3,000	-
Thurrock Christian Fellowship	3,000	-
	<u>33,413</u>	<u>17,480</u>

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2025

5. Analysis of expenditure by activities

	Grant funding of activities 2025 £	Support costs 2025 £	Total funds 2025 £
BCBN Grant Initiative	33,413	120,735	154,148
	<u>33,413</u>	<u>120,735</u>	<u>154,148</u>

	Grant funding of activities 2024 £	Support costs 2024 £	Total funds 2024 £
BCBN Grant Initiative	17,480	69,607	87,087
	<u>17,480</u>	<u>69,607</u>	<u>87,087</u>

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2025

5. Analysis of expenditure by activities (continued)

Analysis of support costs

	BCBN Grant Initiative 2025 £	Restricted funds 2025 £	Other Charitable 2025 £	Total funds 2025 £
Salary and wages	65,149	-	-	65,149
Pension	1,321	-	-	1,321
Publicity and marketing	2,288	9,018	-	11,306
Education and Training	-	27,196	-	27,196
Education Project Management	9,382	3,520	-	12,902
Bank charges	9	-	-	9
Sundry expenses	495	-	-	495
Accountancy fee	1,800	-	-	1,800
Insurance	557	-	-	557
	<u>81,001</u>	<u>39,734</u>	<u>-</u>	<u>120,735</u>

	BCBN Grant Initiative 2024 £	Annual Gala 2024 £	Other Charitable 2024 £	Total funds 2024 £
Salary and wages	64,749	-	-	64,749
Pension	1,321	-	-	1,321
Publicity and marketing	12,517	-	-	12,517
Event hire and Audio/visual	(12,467)	-	-	(12,467)
Bank charges	112	-	-	112
Sundry expenses	595	-	-	595
Accountancy fee	1,800	-	-	1,800
Support costs	980	-	-	980
	<u>69,607</u>	<u>-</u>	<u>-</u>	<u>69,607</u>

6. Independent examiner's remuneration

The independent examiner's remuneration amounts to an independent examiner fee of £1,800 (2024: £1,800).

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2025

**7. Staff costs**

	2025 £	2024 £
Wages and salaries	58,000	58,000
Social security costs	7,149	6,749
Contribution to defined contribution pension schemes	1,321	1,321
	<u>66,470</u>	<u>66,070</u>

The average number of persons employed by the charity during the year was as follows:

	2025 No.	2024 No.
Employees	1	1

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charity comprise the Chief Executive Officer. The total remuneration of key management personnel during the year was £58,000 (2024: £58,000).

**8. Trustees' remuneration and expenses**

During the year, no Trustees received any remuneration or other benefits (2024 - £NIL).

During the year ended 31 July 2025, no Trustee expenses have been incurred (2024 - £NIL).

**9. Creditors: Amounts falling due within one year**

	2025 £	2024 £
Other taxation and social security	1,812	1,712
Other creditors	257	257
Accruals and deferred income	<u>1,800</u>	<u>1,513</u>
	<u>3,869</u>	<u>3,482</u>

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2025

**10. Summary of funds**

	Balance at 1 August 2024	Income	Expenditure	Balance at 31 July 2025
	£	£	£	£
Designated funds	10,979	-	-	10,979
General funds	21,702	106,300	(114,414)	13,588
Restricted Funds	-	41,351	(39,734)	1,617
	<u>32,681</u>	<u>147,651</u>	<u>(154,148)</u>	<u>26,184</u>

	Balance at 1 August 2023	Income	Expenditure	Balance at 31 July 2024 £
	£	£	£	£
Designated funds	10,979	-	-	10,979
General funds	25,314	83,475	(87,087)	21,702
	<u>36,293</u>	<u>83,475</u>	<u>(87,087)</u>	<u>32,681</u>

**11. Designated funds**

The designated fund represents money designated by the Trustees to be paid out to the charitable cause(s) supported by the annual fundraising event.

**12. Restricted funds**

Restricted funds represent donations and grants received by the charity that are subject to specific conditions imposed by donors.

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2025

**13. Analysis of net assets between funds**

Analysis of net assets between funds - current year

	Unrestricted Total	Restricted Total	Total
	2025	2025	2025
	£	£	£
Current assets	28,436	1,617	30,053
Creditors due within one year	(3,869)	-	(3,869)
Total	<u>24,567</u>	<u>1,617</u>	<u>26,184</u>

Analysis of net assets between funds - prior year

	Unrestricted funds 2024 £	Total funds 2024 £
Current assets	36,163	36,163
Creditors due within one year	(3,482)	(3,482)
Total	<u>32,681</u>	<u>32,681</u>

**14. Related party transactions**

The total aggregate value of donations received from trustees and other related parties in the year was £70,300 (2024: £64,600). No conditions were attached to these donations.



**BETTER COMMUNITY BUSINESS NETWORK LIMITED**

England & Wales - Charity number 1151484

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# Accounts

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Registered number: 08142721

Charity number: 1151484

BETTER COMMUNITY BUSINESS NETWORK LIMITED

(A Company Limited by Guarantee)

UNAUDITED TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 JULY 2024

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BETTER COMMUNITY BUSINESS NETWORK LIMITED

(A Company Limited by Guarantee)

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BETTER COMMUNITY BUSINESS NETWORK LIMITED

(A Company Limited by Guarantee)

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REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS  
FOR THE YEAR ENDED 31 JULY 2024

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**Trustees & Directors**

Mr R. Sawas  
Mr T. Usmani  
Mr K. Usmani  
Mr S. I. Abukalil  
Dr A. Abbas-Hanif  
Mr N Almas Afzal (Resigned 19 September 2024)

**Company registered number** 08142721

**Charity registered number** 1151484

**Registered office**

50 Havelock Terrace  
London  
SW8 4AL

**Chief executive officer** Sabah Gilani

**Accountants**

Simmons Gainsford Professional Services Limited  
Chartered Accountants  
14th Floor  
33 Cavendish Square  
London  
W1G0PW

(A Company Limited by Guarantee)

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TRUSTEES & DIRECTORS' REPORT  
FOR THE YEAR ENDED 31 JULY 2024

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The Trustees present their annual report together with the financial statements of the Better Community Business Network Limited for the year 1 August 2023 to 31 July 2024. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

## Objectives and activities

### a. Policies and objectives

#### AIMS

To provide an effective conduit to encourage businesses to actively participate in community projects.

#### OBJECTIVES

BCBN seeks to identify worthwhile community projects and partner with credible charities. To raise the necessary funds and awareness to support socially challenging causes.

#### VALUES

As a Muslim led organisation, we have a set of shared values that help us make a positive contribution to society: integrity; transparency; and social justice.

#### POLICIES AND OBJECTIVES

- a) To promote cooperation, consensus and unity within the Muslim community.
- b) To support charities and organisations, which provide services that, benefit the community as a whole,
- c) To establish a position for the Muslim community within the UK that is fair and based on due rights,
- d) To foster better community relations and work for the good of society as a whole.
- e) To present Muslims in a positive light.

#### POLICIES

As a founding principle, the charity's ongoing running costs are funded by the Trustees, and all other monies collected net of the specific event costs are distributed to the charitable causes supported.

TRUSTEES & DIRECTORS' REPORT (CONTINUED) FOR  
THE YEAR ENDED 31 JULY 2024

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**b. Activities undertaken to achieve objectives**

BCBN has been running its [grant initiative](#), small grant awards since 2013 and was able to distribute funding to small community groups allowing us to distribute a grant of up to £3000 per month. This has continued in the current financial year. Euroquality also donated unrestricted funding to BCBN to carry out its charitable objectives in 08/04/2024.

[Muslim Mind Collaborative](#), provides culturally competent mental health support, training, advocacy, and community engagement to improve mental health outcomes for Muslim communities across the UK. In September 2023 it launched '[Value Every Mind](#)' education toolkits, supporting young Muslims in UK schools. Furthermore, it launched a new podcast series '[Muslim Women Talk](#)' a Ramadan series on empowering Muslim women and discussing wellbeing. Sponsors of the podcast series 1 were Barnardo's (5.4.24) and IRUK (2.7.24).

**c. Main activities undertaken to further the charity's purposes for the public benefit**

BCBN's Grant Initiative aims to provide small third-sector grant awards to empower charities and local community projects. This Initiative distributes a one-off grant award of up to £3,000 per charity or to small but credible community projects, which are able to demonstrate their positive impact on the communities they aim to serve. We have in place strict vetting procedures and criteria for successful applications. We take a responsible attitude to the funds provided by our donors. The Initiative runs throughout the year, alongside BCBN's more headline efforts. Our list of selection criteria, activities excluded and the assessment process is noted on the website: <http://bcbn.org.uk/grant-initiative/> A full list of all our beneficiaries through BCBN's Grant Initiative are listed on <http://bcbn.org.uk/beneficiaries/>.

The Muslim Mind Collaborative (MMC) has been formed as a result of ground breaking research conducted into the Mental Health and Wellbeing of British Muslims and drawing on academia, statutory services, community practitioners, faith leaders and faith-led psychotherapy services. Our aim is to widen the parameters of the agenda on Mental Health to consider the needs of faith communities and service users of Muslim background. Our findings can be found on the BCBN website. MMC's vision is to embark on a journey with our partners to ensure access to appropriate mental health and wellbeing support for Muslim communities across the UK. To build a world where everyone has a quality of life and pathways to health.

*Muslim Women Talk Ramadan* podcast provides a dedicated platform amplifying the voices of Muslim women, reflecting BCBN's commitment to supporting marginalised communities. As the leading wellness and lifestyle podcast on Ramadan, created and hosted by experts, it engages an untapped audience through storytelling, education, and representation. By fostering community cohesion and empowerment, it contributes to broader social impact and inclusion.

(A Company Limited by Guarantee)

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TRUSTEES & DIRECTORS' REPORT (CONTINUED) FOR  
THE YEAR ENDED 31 JULY 2024

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The Trustees consider that they have complied with the duty in section 4 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission.

## **Achievements and performance**

### **a. Main achievements of the charity**

Since 2021, BCBN launched the 'Muslim Mind Collaborative', building upon its recommendations in the Hidden Survivors report continued to deliver in the current financial year. The Collaborative attracted over 50 (non-fee) member organisations and services to engage with others in the sector to further MMC objectives and share learning in the current financial year. MMC also built upon its expertise from the 2019 'Resilient Me' programme by creating 'Value Every Mind' educational toolkits as self-help guides for schools – staff, parents, and students. The resource provides a faith and culture-sensitive approach to mental wellbeing and resilience in schools. Furthermore, the launch of the new podcast 'Muslim Women Talk' series gained 8000 listeners within a few months of launch, was nominated for the International Women's Podcast Award 2024, and was spotlighted on Apple Podcasts during the Ramadan series. The podcast attracted high-profile guests and helped promote the MMC ethos through its key messaging.

BCBN is diversifying its grant initiative donor base and strengthening its grant-making framework to support disadvantaged communities across the UK. In doing so, we are able to continue our efforts in supporting grassroots initiatives and building social cohesion.

### **b. Plans for future periods**

We welcome broader support and recognition of our efforts in community grant-making and strategic partnerships while exploring sustainable and impactful funding models for BCBN's Grant Initiative.

BCBN will continue to seek ways in which it can engage with the business community to continue supporting charitable causes. It will look at how it engages with businesses and charities for future events and partnerships.

Muslim Mind Collaborative has been growing in its membership of mental health and wellbeing organisations, professionals and practitioners. We hope to register as a CIC and explore future funding opportunities for its growth and expansion. We hope to partner with Mind UK mental health organisation in strengthening our mission and outreach across the sector.

## **Financial review**

### **a. Going concern**

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for 12 months from the signature of the balance sheet. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

(A Company Limited by Guarantee)

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TRUSTEES & DIRECTORS' REPORT (CONTINUED) FOR  
THE YEAR ENDED 31 JULY 2024

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**b. Reserves policy**

As a founding principle, the charity's ongoing running costs are funded by the Trustees, and all other monies collected net of the specific event costs are distributed to charitable causes supported.

**c. Financial position**

At the year end the charity had unrestricted reserves of £32,681 (2023: £36,293).

**Structure, governance and management**

**a. Constitution**

The entity is constituted as a company limited by guarantee, company registration number 08142721, and is governed by the Memorandum and Articles of Association dated 13 July 2012. It is a registered charity, registration number 1151484. Its registered office is 50 Havelock Terrace, London, SW8 4AL and the charity's website is <http://bcbn.org.uk/>.

The trustees who served in the period are listed on the 'Reference and administrative details of the charity, its trustees and advisers' page.

**b. Methods of appointment or election of Trustees**

The management of the charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Memorandum of Association.

**c. Organisational structure and decision-making policies**

All trustees provide strategic governance and advice to the organisation. Trustees make key decisions around budget, events and activities, supported projects and causes. The charity employees and volunteers present charity partners and projects to the board of trustees for decisions to be made on the programmes the charity supports and funds.

**d. Trustees**

The trustees who served in the period are:

Mr R Sawas  
Mr T Usmani  
Mr K Usmani  
Mr S I Abukalil  
Dr Allyah Abbas-Hanif  
Mr N Almas Afzal (Resigned 19 September 2024)

(A Company Limited by Guarantee)

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TRUSTEES & DIRECTORS' REPORT (CONTINUED) FOR  
THE YEAR ENDED 31 JULY 2024

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**Statement of Trustees' responsibilities**

The Trustees (who are also the directors of the charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

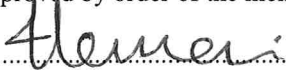
Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

Approved by order of the members of the board of Trustees on 24 APR, 2025 and signed on their behalf by:



.....  
Mr T. Usmani  
Trustee

INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 31 JULY 2024

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**Independent Examiner's Report to the Trustees of Better Community business Network Limited ('the charity')**

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 July 2024.

**Responsibilities and Basis of Report**

As the Trustees of the charity (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

**Independent Examiner's Statement**

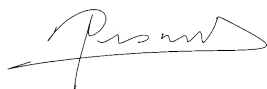
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the charity's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's Trustees as a body, for my work or for this report.

Signed:



Dated: 24-04-25

Abdultaiyab Pisavadi Bsc FCA

Simmons Gainsford Professional Services Limited  
Chartered Accountants  
14th Floor  
33 Cavendish Square  
London  
W1G 0PW

BETTER COMMUNITY BUSINESS NETWORK LIMITED

(A Company Limited by Guarantee)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 JULY 2024

	Note	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
<b>Income from:</b>				
Donations and legacies	3	83,475	83,475	153,058
<b>Expenditure on:</b>				
Charitable activities	5	87,087	87,087	126,743
		(3,612)	(3,612)	26,315
<b>Net movement in funds</b>				
<b>Reconciliation of funds:</b>				
Total funds brought forward		36,293	36,293	9,978
Net movement in funds		(3,612)	(3,612)	26,315
<b>Total funds carried forward</b>		<b>32,681</b>	<b>32,681</b>	<b>36,293</b>

The Statement of Financial Activities includes all gains and losses recognised in the year.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

All activities are classified as continuing.

The notes on pages 12 to 21 form part of these financial statements.

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BETTER COMMUNITY BUSINESS NETWORK LIMITED

(A Company Limited by Guarantee)

REGISTERED NUMBER: 08142721

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BALANCE SHEET  
AS AT 31 JULY 2024

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	Note	2024 £	2023 £
<b>Current assets</b>			
Cash at bank and in hand		36,163	40,057
		<u>36,163</u>	<u>40,057</u>
Creditors: amounts falling due within one year	9	(3,482)	(3,764)
		<u>32,681</u>	<u>36,293</u>
<b>Net current assets</b>		<u>32,681</u>	<u>36,293</u>
<b>Total net assets</b>		<u><u>32,681</u></u>	<u><u>36,293</u></u>
<b>Charity funds</b>			
Restricted funds		-	-
Unrestricted funds		32,681	36,293
		<u>32,681</u>	<u>36,293</u>
<b>Total funds</b>		<u><u>32,681</u></u>	<u><u>36,293</u></u>


The charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 24 APR, 2025 and signed on their behalf by:

  
.....

Mr T. Usmani

Trustee

The notes on pages 12 to 21 form part of these financial statements.

(A Company Limited by Guarantee)

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NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2024

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**1. General information**

The charity is a company limited by guarantee and registered in England and Wales. The members of the company are the Trustees named on page 1. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £10 in total.

**2. Accounting policies**

**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Section 1A of Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 S1A) (effective 1 January 2019), Section 1A of the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Better Community Business Network Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

**2.2 Going Concern**

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for 12 months from the signature of the balance sheet. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

**2.3 Income**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Donated services or facilities are recognised when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Friends is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the charity which is the amount it would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2024

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**2. Accounting policies (continued)**

**2.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

All expenditure is inclusive of irrecoverable VAT.

**2.5 Government grants**

Government grants relating to tangible fixed assets are treated as deferred income and released to the Statement of financial activities over the expected useful lives of the assets concerned. Other grants are credited to the Statement of financial activities as the related expenditure is incurred.

**2.6 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**2.7 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2024

**2. Accounting policies (continued)**

**2.8 Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**2.9 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

**2.10 Cash flow statement**

In accordance with the Charities SORP (FRS 102) the Charity is claiming exemption from the requirement to prepare a cash flow statement on account of it being a small Charity.

**3. Income from donations and legacies**

	Unrestricted funds 2024 £	Total funds 2024 £
Donations	64,600	64,600
Grants	18,875	18,875
	<u>83,475</u>	<u>83,475</u>
	<u>83,475</u>	<u>83,475</u>
	Unrestricted funds 2023 £	Total funds 2023 £
Donations	65,848	65,848
Grants	87,210	87,210
	<u>153,058</u>	<u>153,058</u>
	<u>153,058</u>	<u>153,058</u>

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BETTER COMMUNITY BUSINESS NETWORK LIMITED

(A Company Limited by Guarantee)

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NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2024

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**4. Analysis of grants**

	Grants to Institutions 2024 £	Total funds 2024 £
Grants, BCBN Grant Initiative	17,480	17,480
	<u>          </u>	<u>          </u>
	Grants to Institutions 2023 £	Total funds 2023 £
Grants, BCBN Grant Initiative	30,284	30,284
	<u>          </u>	<u>          </u>

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2024

4. Analysis of grants (continued)

The charity has made the following material grants to institutions during the year:

	2024	2023
	£	£
Name of institution		
Muslimah Sports Association	2,500	-
Kent enterprise trust	3,000	-
The Children's Society	-	4,361
Cycle Sisters	2,996	-
Community Development Link (CODEL)	2,999	-
Sound Waves	3,000	-
MAGPAS Air Ambulance	2,985	-
Creative Change	-	3,300
Small Acts of Kindness	-	3,000
Ella's home	-	3,000
Portsmouth Down syndrome	-	2,892
ALICE	-	3,000
Churn Project	-	2,970
Nelson Trust	-	2,771
Sunbean Play	-	1,990
Encephalitis Society	-	3,000
	17,480	30,284
	17,480	30,284

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2024

5. Analysis of expenditure by activities

	Grant funding of activities 2024 £	Support costs 2024 £	Total funds 2024 £
BCBN Grant Initiative	17,480	69,607	87,087
	<u>17,480</u>	<u>69,607</u>	<u>87,087</u>

	Grant funding of activities 2023 £	Support costs 2023 £	Total funds 2023 £
BCBN Grant Initiative	30,284	96,459	126,743
	<u>30,284</u>	<u>96,459</u>	<u>126,743</u>

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2024

5. Analysis of expenditure by activities (continued)

Analysis of support costs

	BCBN Grant Initiative 2024 £	Annual Gala 2024 £	Other Charitable 2024 £	Total funds 2024 £
Salary and wages	64,749	-	-	64,749
Pension	1,321	-	-	1,321
Publicity and marketing	12,517	-	-	12,517
Event hire and audio/visual	(12,467)	-	-	(12,467)
Bank charges	112	-	-	112
Sundry expenses	595	-	-	595
Accountancy fee	1,800	-	-	1,800
Support costs	980	-	-	980
	<u>69,607</u>	<u>-</u>	<u>-</u>	<u>69,607</u>

	BCBN Grant Initiative 2023 £	Annual Gala 2023 £	Other Charitable 2023 £	Total funds 2023 £
Salary and wages	86,481	-	-	86,481
Pension	1,784	-	-	1,784
Publicity and marketing	2,195	-	-	2,195
Bank charges	88	-	-	88
Sundry expenses	623	-	-	623
Accountancy fee	1,500	-	-	1,500
Support costs	3,788	-	-	3,788
	<u>96,459</u>	<u>-</u>	<u>-</u>	<u>96,459</u>

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2024

**6. Independent examiner's remuneration**

The independent examiner's remuneration amounts to an independent examiner fee of £1,800 (2023: £1,800).

**7. Staff costs**

	2024 £	2023 £
Wages and salaries	58,000	78,051
Social security costs	6,749	8,430
Contribution to defined contribution pension schemes	1,321	1,784
	<u>66,070</u>	<u>88,265</u>

The average number of persons employed by the charity during the year was as follows:

	2024 No.	2023 No.
Employees	1	2
	<u>1</u>	<u>2</u>

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charity comprise the Chief Executive Officer. The total remuneration of key management personnel during the year was £58,000 (2023: £58,000).

**8. Trustees' remuneration and expenses**

During the year, no Trustees received any remuneration or other benefits (2023 - £NIL).

During the year ended 31 July 2024, no Trustee expenses have been incurred (2023 - £NIL).

**9. Creditors: Amounts falling due within one year**

	2024 £	2023 £
Other taxation and social security	1,712	1,767
Other creditors	257	484
Accruals and deferred income	1,513	1,513
	<u>3,482</u>	<u>3,764</u>

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2024

**10. Summary of funds**

Summary of funds - current year

	Balance at 1 August 2023	Income	Expenditure	Balance at 31 July 2024
	£	£	£	£
Designated funds	10,979	-	-	10,979
General funds	25,314	83,475	(87,087)	21,702
	<u>36,293</u>	<u>83,475</u>	<u>(87,087)</u>	<u>32,681</u>

	Balance at 1 August 2022 £	Income £	Expenditure £	Balance at 31 July 2023 £
Designated funds	10,979	-	-	10,979
General funds	(1,001)	153,058	(126,743)	25,314
	<u>9,978</u>	<u>153,058</u>	<u>(126,743)</u>	<u>36,293</u>

**11. Designated funds**

The designated fund represents money designated by the Trustees to be paid out to the charitable cause(s) supported by the annual fundraising event.

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR  
THE YEAR ENDED 31 JULY 2024

**12. Analysis of net assets between funds**

Analysis of net assets between funds - current year

	Unrestricted funds	Total funds
	2024	2024
	£	£
Current assets	36,163	36,163
Creditors due within one year	(3,482)	(3,482)
	<u>32,681</u>	<u>32,681</u>
Total	<u><u>32,681</u></u>	<u><u>32,681</u></u>

Analysis of net assets between funds - prior year

	Unrestricted funds	Total funds
	2023	2023
	£	£
Current assets	40,057	40,057
Creditors due within one year	(3,764)	(3,764)
	<u>36,293</u>	<u>36,293</u>
Total	<u><u>36,293</u></u>	<u><u>36,293</u></u>

**13. Related party transactions**

The total aggregate value of donations received from trustees and other related parties in the year was £64,600 (2023: £50,450). No conditions were attached to these donations.



**BETTER COMMUNITY BUSINESS NETWORK LIMITED**

England & Wales - Charity number 1151484

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# Accounts

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Registered number: 08142721  
Charity number: 1151484

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
(A Company Limited by Guarantee)

**UNAUDITED TRUSTEES' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 JULY 2023**

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BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

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BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

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REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS  
FOR THE YEAR ENDED 31 JULY 2023

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**Trustees & Directors**

Mr R. Sawas  
Mr T. Usmani  
Mr K. Usmani  
Mr S. I. Abukalil  
Dr A. Abbas-Hanif  
Mr N Almas Afzal  
Mr S Malik (resigned 25th January 2023)

**Company registered number** 08142721  
**Charity registered number** 1151484  
**Registered office** 50 Havelock Terrace  
London  
SW8 4AL  
**Chief executive officer** Sabah Gilani

**Accountants** Simmons Gainsford Professional Services Limited  
Chartered Accountants  
14th Floor  
33 Cavendish Square  
London  
W1G 0PW

TRUSTEES & DIRECTORS' REPORT  
FOR THE YEAR ENDED 31 JULY 2023

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The Trustees present their annual report together with the financial statements of the Better Community Business Network Limited for the year 1 August 2022 to 31 July 2023. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

### **Objectives and activities**

#### **a. Policies and objectives**

##### AIMS

To provide an effective conduit to encourage businesses to actively participate in community projects.

##### OBJECTIVES

BCBN seeks to identify worthwhile community projects and partner with credible charities. To raise the necessary funds and awareness to support socially challenging causes.

##### VALUES

As a Muslim led organisation, we have a set of shared values that help us make a positive contribution to society: integrity; transparency; and social justice.

##### POLICIES AND OBJECTIVES

- a) To promote cooperation, consensus and unity within the Muslim community.
- b) To support charities and organisations, which provide services that, benefit the community as a whole.
- c) To establish a position for the Muslim community within the UK that is fair and based on due rights.
- d) To foster better community relations and work for the good of society as a whole.
- e) To present Muslims in a positive light.

##### POLICIES

As a founding principle, the charity's ongoing running costs are funded by the Trustees, and all other monies collected net of the specific event costs are distributed to the charitable causes supported.

#### **b. Activities undertaken to achieve objectives**

BCBN has held no gala events since the pandemic. BCBN's grant initiative has been operating on a reduced capacity, awarding grants on a limited basis as available funds dictate. In order to support larger programmes and activities, BCBN received £36,000 from Fairer Places Ltd on 22/06/2023 to help support BCBN's grant initiative, disbursing an average of

TRUSTEES & DIRECTORS' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 JULY 2023

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£3,000 each month to charitable initiatives. During this period, we also had some income from Dunalastair Hotel to support BCBN's grant initiative.

On 14/12/2022, BCBN sought grant funding from Islamic Relief UK to cover the project costs of Resilient Me, delivered by the Children's Society. Also, during this period, BCBN secured £18,000 from Mercy Mission on 19/10/2022 to support Muslim Mind collaborative project costs. Across three additional payments, Mercy Mission also paid £27,675 in support of My Family Group CIC, which BCBN co-founded in 2017 under Muslim Foster Network.

**c. Main activities undertaken to further the charity's purposes for the public benefit**

BCBN's Grant Initiative aims to provide small third-sector grant awards to empower charities and local community projects. This Initiative distributes a one-off grant award of up to £3,000 per charity or to small but credible community projects, which are able to demonstrate their positive impact on the communities they aim to serve. We have in place strict vetting procedures and criteria for successful applications. We take a responsible attitude to the funds provided by our donors. The Initiative runs throughout the year, alongside BCBN's more headline efforts. Our list of selection criteria, activities excluded and the assessment process is noted on the website: <http://bcbn.org.uk/grant-initiative/> A full list of all our beneficiaries through BCBN's Grant Initiative are listed on <http://bcbn.org.uk/beneficiaries/>.

The Resilient Me project 2019-2023 is delivered by The Children's Society in partnership with BCBN, delivering a whole-school approach to mental health and wellbeing in schools.

The Muslim Mind Collaborative (MMC) has been formed as a result of ground breaking research conducted into the Mental Health and Wellbeing of British Muslims and drawing on academia, statutory services, community practitioners, faith leaders and faith-led psychotherapy services. Our aim is to widen the parameters of the agenda on Mental Health to consider the needs of faith communities and service users of Muslim background. Our findings can be found on the BCBN website. MMC's vision is to embark on a journey with our partners to ensure access to appropriate mental health and wellbeing support for Muslim communities across the UK. To build a world where everyone has a quality of life and pathways to health.

My Family Group is a collective of initiatives designed to improve the lives of children in care. MFG works to ensure every child who comes into care secures a loving and nurturing home that meets their needs, strengthens their identity and prepares them for adult life. My Family Group has steadily grown to include a number of services that meet the often-complex needs of Muslim-heritage children in the care system. It is a member of Children England and works collaboratively with colleagues from across the sector for the betterment of Muslim-heritage children in care, and better understanding and practice across the care sector vision is to see every Muslim-heritage child who comes into care, find a home that meets their needs, strengthens their identity and prepares them for adult life. MFG aim to do this by raising awareness and influencing policy around children in care, by working to ensure that appropriate support is there for them and their carers and by promoting training and best practice to ensure better outcomes for care experienced people.

TRUSTEES & DIRECTORS' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 JULY 2023

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The Trustees consider that they have complied with the duty in section 4 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission.

### **Achievements and performance**

#### **a. Main achievements of the charity**

In 2019, BCBN partnered with The Children's Society to deliver the Resilient Me programme, ending in July 2023. The project has engaged with 121 young people across 4 schools.

1. Delivering 3 faith-sensitive and culturally competent wellbeing programmes for young people in schools or faith/community groups.
2. Delivering 3 training sessions for teachers or other professionals on culturally competent and faith sensitive approaches to mental health and wellbeing.
3. Delivering 3 awareness raising sessions on mental health and wellbeing for parents and carers of Muslim young people.
4. Deliver 1-2 Sessions to Scouts group ages 10 – 14 years old and 1 session to Explorers aged 14-18 years.
5. Delivery of diverse Books to participating Schools.

In keeping with the theme and rising incidence of mental health and wellbeing issues, BCBN launched 'Muslim Mind Collaborative', building upon its recommendations in the Hidden Survivors report. The Programme has developed a website, podcast and members board to form activities which correspond to the programme objectives.

In 2017, BCBN co-founded Muslim Foster Network alongside Mercy Mission. The organisation became an independent CIC however, required resources to continue operation in 2022 whereby both founding organisations came together again to support.

TRUSTEES & DIRECTORS' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 JULY 2023

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**b. Plans for future periods**

BCBN will continue to seek ways in which it can engage with the business community to continue supporting charitable causes. It will look at how it engages with businesses and charities for a future gala event.

BCBN is seeking intermediary grant opportunities to help sustain and develop its grant giving support.

Muslim Mind Collaborative has been growing in its membership of mental health and wellbeing organisations, professionals and practitioners. We hope to register as a CIC and explore future funding opportunities for its growth and expansion.

**Financial review**

**a. Going concern**

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for 12 months from the signature of the balance sheet. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

**b. Reserves policy**

As a founding principle, the charity's ongoing running costs are funded by the Trustees, and all other monies collected net of the specific event costs are distributed to charitable causes supported.

**c. Financial position**

At the year end the charity had unrestricted reserves of £36,293 (2022: £9,978).

**Structure, governance and management**

**a. Constitution**

The entity is constituted as a company limited by guarantee, company registration number 08142721, and is governed by the Memorandum and Articles of Association dated 13 July 2012. It is a registered charity, registration number 1151484. Its registered office is 50 Havelock Terrace, London, SW8 4AL and the charity's website is <http://bcbn.org.uk/>.

The trustees who served in the period are listed on the 'Reference and administrative details of the charity, its trustees and advisers' page.

**b. Methods of appointment or election of Trustees**

The management of the charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Memorandum of Association.

TRUSTEES & DIRECTORS' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 JULY 2023

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**c. Organisational structure and decision-making policies**

All trustees provide strategic governance and advice to the organisation. Trustees make key decisions around budget, events and activities, supported projects and causes. The charity employees and volunteers present charity partners and projects to the board of trustees for decisions to be made on the programmes the charity supports and funds.

**d. Trustees**

The trustees who served in the period are:

Mr R Sawas  
Mr T Usmani  
Mr K Usmani  
Mr S I Abukalil  
Dr Allyah Abbas-Hanif  
Nayeer Almas Afzal  
Mr S Malik (resigned 25th January 2023)

**Statement of Trustees' responsibilities**

The Trustees (who are also the directors of the charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

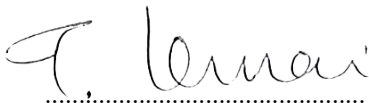
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TRUSTEES & DIRECTORS' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 JULY 2023

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This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

Approved by order of the members of the board of Trustees on 15 May 2024 and signed on their behalf by:



.....  
Mr T. Usmani  
Trustee

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INDEPENDENT EXAMINER'S REPORT  
FOR THE YEAR ENDED 31 JULY 2023

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**Independent Examiner's Report to the Trustees of Better Community business Network Limited ('the charity')**

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 July 2023.

**Responsibilities and Basis of Report**

As the Trustees of the charity (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

**Independent Examiner's Statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the charity's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's Trustees as a body, for my work or for this report.

Signed:



Dated: 15-05-2024

Abdultaiyab Pisavadi Bsc FCA

Simmons Gainsford Professional Services Limited  
Chartered Accountants  
14th Floor  
33 Cavendish Square  
London  
W1G 0PW

BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 JULY 2023

	Note	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
<b>Income from:</b>				
Donations and legacies	3	153,058	153,058	267,442
<b>Expenditure on:</b>				
Charitable activities	5	126,743	126,743	261,515
		26,315	26,315	5,927
<b>Net movement in funds</b>				
<b>Reconciliation of funds:</b>				
Total funds brought forward		9,978	9,978	4,051
Net movement in funds		26,315	26,315	5,927
<b>Total funds carried forward</b>		<b>36,293</b>	<b>36,293</b>	<b>9,978</b>

The Statement of Financial Activities includes all gains and losses recognised in the year.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

All activities are classified as continuing.

The notes on pages 11 to 20 form part of these financial statements.

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BETTER COMMUNITY BUSINESS NETWORK LIMITED

(A Company Limited by Guarantee)

REGISTERED NUMBER: 08142721

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BALANCE SHEET  
AS AT 31 JULY 2023

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	Note	2023 £	2022 £
<b>Current assets</b>			
Cash at bank and in hand		40,057	23,343
		<u>40,057</u>	<u>23,343</u>
Creditors: amounts falling due within one year	9	(3,764)	(13,365)
<b>Net current assets</b>		<u>36,293</u>	<u>9,978</u>
<b>Total net assets</b>		<u><u>36,293</u></u>	<u><u>9,978</u></u>
<b>Charity funds</b>			
Restricted funds		-	-
Unrestricted funds		36,293	9,978
<b>Total funds</b>		<u><u>36,293</u></u>	<u><u>9,978</u></u>

The charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 15 May 2024 and signed on their behalf by:



.....  
Mr T. Usmani

Trustee

The notes on pages 11 to 20 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

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**1. General information**

The charity is a company limited by guarantee and registered in England and Wales. The members of the company are the Trustees named on page 1. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £10 in total.

**2. Accounting policies**

**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Section 1A of Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 S1A) (effective 1 January 2019), Section 1A of the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Better Community Business Network Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

**2.2 Going Concern**

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for 12 months from the signature of the balance sheet. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

**2.3 Income**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Donated services or facilities are recognised when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Friends is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the charity which is the amount it would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

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## 2. Accounting policies (continued)

### 2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

All expenditure is inclusive of irrecoverable VAT.

### 2.5 Government grants

Government grants relating to tangible fixed assets are treated as deferred income and released to the Statement of financial activities over the expected useful lives of the assets concerned. Other grants are credited to the Statement of financial activities as the related expenditure is incurred.

### 2.6 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### 2.7 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

### 2.8 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

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**2. Accounting policies (continued)**

**2.9 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

**2.10 Cash flow statement**

In accordance with the Charities SORP (FRS 102) the Charity is claiming exemption from the requirement to prepare a cash flow statement on account of it being a small Charity.

**3. Income from donations and legacies**

	Unrestricted funds 2023 £	Total funds 2023 £
Donations	65,848	65,848
Grants	<u>87,210</u>	<u>87,210</u>
	<u>153,058</u>	<u>153,058</u>

	Unrestricted funds 2022 £	Total funds 2022 £
Donations	249,509	249,509
Grants	<u>17,933</u>	<u>17,933</u>
	<u>267,442</u>	<u>267,442</u>

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BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

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4. Analysis of grants

	Grants to Institutions 2023 £	Total funds 2023 £
Grants, BCBN Grant Initiative	30,284	30,284

	Grants to Institutions 2022 £	Total funds 2022 £
Grants, BCBN Grant Initiative	95,335	95,335

BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

**4. Analysis of grants (continued)**

The charity has made the following material grants to institutions during the year:

	2023	2022
	£	£
<b>Name of institution</b>		
Yound Roots	-	3,000
Mums United Charitable Bank	-	2,700
The Children's Society	4,361	61,116
Friends of Stroud Green	-	2,000
The African Smile Centre	-	2,883
Islamic Society Britian	-	2,850
The Salam Project	-	1,500
Ministries of Stories	-	2,550
UCARE	-	3,000
Cramlington in the Community	-	2,526
CVQO Limited	-	2,605
Action for Kids Charitable Trust	-	2,605
Miracles	-	3,000
Bright Futures Foundation	-	3,000
Creative Change	3,300	-
Small Acts of Kindness	3,000	-
Ella's Home	3,000	-
Portsmouth Down Syndrome	2,892	-
ALICE	3,000	-
Churn Project	2,970	-
Nelson Trust	2,771	-
Sunbean Play	1,990	-
Encephalitis Society	3,000	-
	30,284	95,335
	30,284	95,335

BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

**5. Analysis of expenditure by activities**

	Grant funding of activities 2023 £	Support costs 2023 £	Total funds 2023 £
BCBN Grant Initiative	30,284	96,459	126,743
	<u>30,284</u>	<u>96,459</u>	<u>126,743</u>

	Grant funding of activities 2022 £	Support costs 2022 £	Total funds 2022 £
BCBN Grant Initiative	95,335	77,106	172,441
Annual Gala	-	71,141	71,141
Other Charitable	-	17,933	17,933
	<u>95,335</u>	<u>166,180</u>	<u>261,515</u>

BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

**5. Analysis of expenditure by activities (continued)**

Analysis of support costs

	BCBN Grant Initiative 2023 £	Annual Gala 2023 £	Other Charitable 2023 £	Total funds 2023 £
Salary and wages	86,480	-	-	86,480
Pension	1,783	-	-	1,783
Publicity and marketing	2,195	-	-	2,195
Bank charges	88	-	-	88
Sundry expenses	623	-	-	623
Accountancy fee	1,500	-	-	1,500
Support costs	3,788	-	-	3,788
	<u>96,459</u>	<u>-</u>	<u>-</u>	<u>96,459</u>

	BCBN Grant Initiative 2022 £	Annual Gala 2022 £	Other Charitable 2022 £	Total funds 2022 £
Salary and wages	68,166	2,200	17,933	88,299
Pension	3,778	-	-	3,778
Publicity and marketing	-	1,844	-	1,844
Event hire and audio/visual	-	61,847	-	61,847
Bank charges	179	-	-	179
Sundry expenses	508	-	-	508
Accountancy fee	2,500	-	-	2,500
Grant funded employee	-	2,500	-	2,500
Support costs	1,975	2,750	-	4,725
	<u>77,106</u>	<u>71,141</u>	<u>17,933</u>	<u>166,180</u>

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BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

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**6. Independent examiner's remuneration**

The independent examiner's remuneration amounts to an independent examiner fee of £1,500 (2022: £2,500).

**7. Staff costs**

	2023 £	2022 £
Wages and salaries	78,051	43,135
Social security costs	8,430	4,533
Contribution to defined contribution pension schemes	1,784	3,778
	<u>88,265</u>	<u>51,446</u>

The average number of persons employed by the charity during the year was as follows:

	2023 No.	2022 No.
Employees	2	4
	<u>2</u>	<u>4</u>

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charity comprise the Chief Executive Officer. The total remuneration of key management personnel during the year was £58,000 (2022: £48,971).

**8. Trustees' remuneration and expenses**

During the year, no Trustees received any remuneration or other benefits (2022 - £NIL).

During the year ended 31 July 2023, no Trustee expenses have been incurred (2022 - £NIL).

**9. Creditors: Amounts falling due within one year**

	2023 £	2022 £
Other taxation and social security	1,767	1,676
Other creditors	484	639
Accruals and deferred income	1,513	11,050
	<u>3,764</u>	<u>13,365</u>

BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

**10. Summary of funds**

Summary of funds - current year

	Balance at 1 August 2022	Income	Expenditure	Balance at 31 July 2023
	£	£	£	£
Designated funds	10,979	-	-	10,979
General funds	<u>(1,001)</u>	<u>153,058</u>	<u>(126,743)</u>	<u>25,314</u>
	<u>9,978</u>	<u>153,058</u>	<u>(126,743)</u>	<u>36,293</u>

	Balance at 1 August 2021	Income	Expenditure	Balance at 31 July 2022
	£	£	£	£
Designated funds	-	82,120	(71,141)	10,979
General funds	<u>4,051</u>	<u>185,322</u>	<u>(190,374)</u>	<u>(1,001)</u>
	<u>4,051</u>	<u>267,442</u>	<u>(261,515)</u>	<u>9,978</u>

**11. Designated funds**

The designated fund represents money designated by the Trustees to be paid out to the charitable cause(s) supported by the annual fundraising event.

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BETTER COMMUNITY BUSINESS NETWORK LIMITED  
(A Company Limited by Guarantee)

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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2023

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**12. Analysis of net assets between funds**

Analysis of net assets between funds - current year

	Unrestricted funds 2023 £	Total funds 2023 £
Current assets	40,057	40,057
Creditors due within one year	(3,764)	(3,764)
<b>Total</b>	<u>36,293</u>	<u>36,293</u>

Analysis of net assets between funds - prior year

	Unrestricted funds 2022 £	Total funds 2022 £
Current assets	23,343	23,343
Creditors due within one year	(13,365)	(13,365)
Total	<u>9,978</u>	<u>9,978</u>

**13. Related party transactions**

The total aggregate value of donations received from trustees and other related parties in the year was £50,450 (2022: £114,550). No conditions were attached to these donations.

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**

England & Wales - Charity number 1151484

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# Accounts

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Registered number: 08142721  
Charity number: 1151484

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
(A Company Limited by Guarantee)

**UNAUDITED**

**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 JULY 2022**

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS  
FOR THE YEAR ENDED 31 JULY 2022**

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<b>Trustees &amp; Directors</b>	Mr R. Sawas Mr T. Usmani Mr K. Usmani Mr S. Malik (resigned 25 January 2023) Mr. A Butt (resigned 25 July 2022) Mr S. I. Abukalil Dr A. Abbas-Hanif (appointed 1 February 2022) Mr N Almas Afzal (appointed 1 February 2022)
<b>Company registered number</b>	08142721
<b>Charity registered number</b>	1151484
<b>Registered office</b>	50 Havelock Terrace London SW8 4AL
<b>Chief executive officer</b>	Sabah Gilani
<b>Accountants</b>	Simmons Gainsford LLP Chartered Accountants 14th Floor 33 Cavendish Square London W1G 0PW

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**TRUSTEES & DIRECTORS' REPORT**  
**FOR THE YEAR ENDED 31 JULY 2022**

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The Trustees present their annual report together with the financial statements of the Better Community Business Network Limited for the year 1 August 2021 to 31 July 2022. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

**Objectives and activities**

**a. Policies and objectives**

**AIMS**

To provide an effective conduit to encourage businesses to actively participate in community projects.

**OBJECTIVES**

BCBN seeks to identify worthwhile community projects and partner with credible charities. To raise the necessary funds and awareness to support socially challenging causes.

**VALUES**

As a Muslim led organisation, we have a set of shared values that help us make a positive contribution to society: integrity; transparency; and social justice.

**POLICIES AND OBJECTIVES**

- a) To promote cooperation, consensus and unity within the Muslim community.
- b) To support charities and organisations, which provide services that, benefit the community as a whole.
- c) To establish a position for the Muslim community within the UK that is fair and based on due rights.
- d) To foster better community relations and work for the good of society as a whole.
- e) To present Muslims in a positive light.

**POLICIES**

As a founding principle, the charity's ongoing running costs are funded by the Trustees, and all other monies collected net of the specific event costs are distributed to the charitable causes supported.

**b. Activities undertaken to achieve objectives**

BCBN has held no gala events since the pandemic until further notice. Due to no gala events taking place, BCBN's grant initiative has also been operating on a reduced capacity, awarding grants on a limited basis as available funds dictate. In order to support larger programmes and activities, BCBN has explored external grant funding to sustain current project commitments and seek new charitable initiatives.

During this period, BCBN sought grant funding from Islamic Relief UK to cover the project costs of resilient me, delivered by the children's society. BCBN also applied to the fore grant for the launch of Muslim Mind Collaborative covering salary costs.

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**TRUSTEES & DIRECTORS' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 JULY 2022**

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**Objectives and activities (continued)**

**c. Main activities undertaken to further the charity's purposes for the public benefit**

BCBN's Grant Initiative aims to provide small third-sector grant awards to empower charities and local community projects. This Initiative distributes a one-off grant award of up to £3,000 per charity or to small but credible community projects, which are able to demonstrate their positive impact on the communities they aim to serve. We have in place strict vetting procedures and criteria for successful applications. We take a responsible attitude to the funds provided by our donors. The Initiative runs throughout the year, alongside BCBN's more headline efforts. Our list of selection criteria, activities excluded and the assessment process is noted on the website: <http://bcbn.org.uk/grant-initiative/> A full list of all our beneficiaries through BCBN's Grant Initiative are listed on <http://bcbn.org.uk/beneficiaries/>.

The Resilient Me project 2019-2022 is delivered by the The Children's Society in partnership with BCBN, delivering a whole-school approach to mental health and wellbeing in schools.

The Muslim Mind Collaborative (MMC) has been formed as a result of ground breaking research conducted into the Mental Health and Wellbeing of British Muslims and drawing on academia, statutory services, community practitioners, faith leaders and faith-led psychotherapy services. Our aim is to widen the parameters of the agenda on Mental Health to consider the needs of faith communities and service users of Muslim background. Our findings can be found on the BCBN website. MMC's vision is to embark on a journey with our partners to ensure access to appropriate mental health and wellbeing support for Muslim communities across the UK. To build a world where everyone has a quality of life and pathways to health.

The Trustees consider that they have complied with the duty in section 4 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission.

**Achievements and performance**

**a. Main achievements of the charity**

In 2019, BCBN partnered with The Children's Society to deliver the Resilient Me programme, ending in July 2022. The project has engaged with 121 young people across 4 schools. 1. Delivering 3 faith-sensitive and culturally competent wellbeing programmes for young people in schools or faith/ community groups. | 2. Delivering 3 training sessions for teachers or other professionals on culturally competent and faith sensitive approaches to mental health and wellbeing? | 3. Delivering 3 awareness raising sessions on mental health and wellbeing for parents and carers of Muslim young people. | 4. Deliver 1-2 Sessions to Scouts group ages 10 – 14 years old and 1 session to Explorers aged 14-18 years. | 5. Delivery of diverse Books to participating Schools.

In keeping with the theme and rising incidence of mental health and wellbeing issues, BCBN launched 'Muslim mind Collaborative', building upon its recommendations in the Hidden Survivors report. The Programme has developed a website, podcast and members board to form activities which correspond to the programme objectives.

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**TRUSTEES & DIRECTORS' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 JULY 2022**

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**Achievements and performance (continued)**

**b. Plans for future periods**

BCBN will continue to seek ways in which it can engage with the business community to continue supporting charitable causes. It will look at how it engages with businesses and charities for a future gala event.

BCBN marked its 10-year anniversary since the founding members launched the platform by holding an anniversary dinner to thank our supporters, sponsors and partners.

Muslim Mind Collaborative has been growing in its membership of mental health and wellbeing organisations, professionals and practitioners. We hope to continue working in the field of youth and education and launch our website.

**Financial review**

**a. Going concern**

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for 12 months from the signature of the balance sheet. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

**b. Reserves policy**

As a founding principle, the charity's ongoing running costs are funded by the Trustees, and all other monies collected net of the specific event costs are distributed to charitable causes supported.

**c. Financial position**

At the year end the charity had unrestricted reserves of £9,978 (2021: £4,051).

**Structure, governance and management**

**a. Constitution**

The entity is constituted as a company limited by guarantee, company registration number 08142721, and is governed by the Memorandum and Articles of Association dated 13 July 2012. It is a registered charity, registration number 1151484. Its registered office is 50 Havelock Terrace, London, SW8 4AL and the charity's website is <http://bcbn.org.uk/>.

The trustees who served in the period are listed on the 'Reference and administrative details of the charity, its trustees and advisers' page.

**b. Methods of appointment or election of Trustees**

The management of the charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Memorandum of Association.

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**TRUSTEES & DIRECTORS' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 JULY 2022**

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**Structure, governance and management (continued)**

**c. Organisational structure and decision-making policies**

All trustees provide strategic governance and advice to the organisation. Trustees make key decisions around budget, events and activities, supported projects and causes. The charity employees and volunteers present charity partners and projects to the board of trustees for decisions to be made on the programmes the charity supports and funds.

**d. Trustees**

The trustees who served in the period are:

Mr A Butt (resigned on 25th July 2022)  
Mr S Malik (resigned 25th January 2023)  
Mr R Sawas  
Mr T Usmani  
Mr K Usmani  
Mr S I Abukalil  
Dr Allyah Abbas-Hanif (appointed 1st February 2022)  
Nayeer Almas Afzal (1st February 2022)

**Statement of Trustees' responsibilities**

The Trustees (who are also the directors of the charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**TRUSTEES & DIRECTORS' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 JULY 2022**

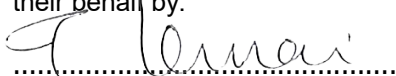
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**Statement of Trustees' responsibilities (CONTINUED)**

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

Approved by order of the members of the board of Trustees on 31 May 2023  
their behalf by:

and signed on



**Mr T. Usmani**  
Trustee

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**INDEPENDENT EXAMINER'S REPORT**  
**FOR THE YEAR ENDED 31 JULY 2022**

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**Independent Examiner's Report to the Trustees of Better Community business Network Limited ('the charity')**

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 July 2022.

**Responsibilities and Basis of Report**

As the Trustees of the charity (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

**Independent Examiner's Statement**

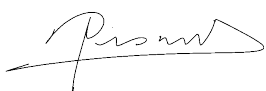
Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the charity's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's Trustees as a body, for my work or for this report.

Signed:   
Abdultaiyab Pisavadi Bsc FCA

Dated: 31-05-2023

Simmons Gainsford LLP  
Chartered Accountants  
14th Floor  
33 Cavendish Square  
London  
W1G 0PW

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
(A Company Limited by Guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 JULY 2022**

	Note	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
<b>Income from:</b>				
Donations and legacies	3	267,442	267,442	113,098
<b>Expenditure on:</b>				
Charitable activities	5	261,515	261,515	109,644
<b>Net movement in funds</b>		5,927	5,927	3,454
<b>Reconciliation of funds:</b>				
Total funds brought forward		4,051	4,051	597
Net movement in funds		5,927	5,927	3,454
<b>Total funds carried forward</b>		9,978	9,978	4,051

The Statement of Financial Activities includes all gains and losses recognised in the year.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

All activities are classified as continuing.

The notes on pages 10 to 19 form part of these financial statements.

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**  
**REGISTERED NUMBER: 08142721**

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**BALANCE SHEET**  
**AS AT 31 JULY 2022**

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	Note	2022 £	2021 £
<b>Current assets</b>			
Debtors	9	-	72,079
Cash at bank and in hand		23,343	29,945
		<u>23,343</u>	<u>102,024</u>
Creditors: amounts falling due within one year	10	(13,365)	(97,973)
		<u>9,978</u>	<u>4,051</u>
<b>Net current assets</b>		<u>9,978</u>	<u>4,051</u>
<b>Total net assets</b>		<u><u>9,978</u></u>	<u><u>4,051</u></u>
<b>Charity funds</b>			
Restricted funds		-	-
Unrestricted funds		9,978	4,051
		<u>9,978</u>	<u>4,051</u>
<b>Total funds</b>		<u><u>9,978</u></u>	<u><u>4,051</u></u>

The charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 31 May 2023 and signed on their behalf by:



.....  
**Mr T. Usmani**  
Trustee

The notes on pages 10 to 19 form part of these financial statements.

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 JULY 2022**

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**1. General information**

The charity is a company limited by guarantee and registered in England and Wales. The members of the company are the Trustees named on page 1. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £10 in total.

**2. Accounting policies**

**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Section 1A of Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 S1A) (effective 1 January 2019), Section 1A of the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Better Community Business Network Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

**2.2 Going Concern**

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for 12 months from the signature of the balance sheet. For this reason they continue to adopt the going concern basis in preparing the financial statements.

**2.3 Income**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Donated services or facilities are recognised when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Friends is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the charity which is the amount it would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 JULY 2022**

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**2. Accounting policies (continued)**

**2.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

All expenditure is inclusive of irrecoverable VAT.

**2.5 Government grants**

Government grants relating to tangible fixed assets are treated as deferred income and released to the Statement of financial activities over the expected useful lives of the assets concerned. Other grants are credited to the Statement of financial activities as the related expenditure is incurred. In this instance, the grants are in relation to income from the furlough scheme due to the Covid-19 pandemic.

**2.6 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**2.7 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**2.8 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 JULY 2022**

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**2. Accounting policies (continued)**

**2.9 Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**2.10 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

**2.11 Cash flow statement**

In accordance with the Charities SORP (FRS 102) the Charity is claiming exemption from the requirement to prepare a cash flow statement on account of it being a small Charity.

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 JULY 2022**

**3. Income from donations and legacies**

	Unrestricted funds 2022 £	Total funds 2022 £
Donations	249,509	249,509
Grants	17,933	17,933
	<u>267,442</u>	<u>267,442</u>

	Unrestricted funds 2021 £	Total funds 2021 £
Donations	93,993	93,993
Grants	4,330	4,330
Furlough income	14,775	14,775
	<u>113,098</u>	<u>113,098</u>

**4. Analysis of grants**

	Grants to Institutions 2022 £	Total funds 2022 £
Grants, BCBN Grant Initiative	<u>95,335</u>	<u>95,335</u>

	Grants to Institutions 2021 £	Total funds 2021 £
Grants, BCBN Grant Initiative	<u>17,367</u>	<u>17,367</u>

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 JULY 2022**

**4. Analysis of grants (continued)**

The charity has made the following material grants to institutions during the year:

	2022 £	2021 £
<b>Name of institution</b>		
Chance to Shine - Capital Kids Cricket	-	3,000
People and Gardens	-	3,000
DAWN Charitable Trust	-	3,000
The Raw Project London	-	2,963
Alexandra Wyli Tower Foundation	-	1,500
Manchester Carers Centre	-	2,910
Yound Roots	3,000	-
Mums United Charitable Bank	2,700	-
The Children's Society	61,116	-
Friends of Stroud Green	2,000	-
The African Smile Centre	2,883	-
Islamic Society Britian	2,850	-
The Salam Project	1,500	-
Ministries of Stories	2,550	-
UCARE	3,000	-
Cramlington in the Community	2,526	-
CVQO Limited	2,605	-
Action for Kids Charitable Trust	2,605	-
Miracles	3,000	-
Bright Futures Foundation	3,000	-
	95,335	16,373
Other grants to institutions	-	994
	95,335	17,367

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 JULY 2022**

**5. Analysis of expenditure by activities**

	Grant funding of activities 2022 £	Support costs 2022 £	Total funds 2022 £
BCBN Grant Initiative	95,335	77,106	172,441
Annual Gala	-	71,141	71,141
Other Charitable	-	17,933	17,933
	<u>95,335</u>	<u>166,180</u>	<u>261,515</u>

	Activities undertaken directly 2021 £	Grant funding of activities 2021 £	Support costs 2021 £	Total funds 2021 £
BCBN Grant Initiative	-	17,367	15,861	33,228
Annual Gala	17,620	-	16,089	33,709
Other Charitable	20,000	-	22,707	42,707
	<u>37,620</u>	<u>17,367</u>	<u>54,657</u>	<u>109,644</u>

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 JULY 2022**

**5. Analysis of expenditure by activities (continued)**

**Analysis of support costs**

	BCBN Grant Initiative 2022 £	Annual Gala 2022 £	Other Charitable 2022 £	Total funds 2022 £
Salary and wages	68,166	2,200	17,933	88,299
Pension	3,778	-	-	3,778
Publicity and marketing	-	1,844	-	1,844
Event hire and audio/visual	-	61,847	-	61,847
Bank charges	179	-	-	179
Sundry expenses	508	-	-	508
Accountancy fee	2,500	-	-	2,500
Grant funded employee	-	2,500	-	2,500
Support costs	1,975	2,750	-	4,725
	<u>77,106</u>	<u>71,141</u>	<u>17,933</u>	<u>166,180</u>

	BCBN Grant Initiative 2021 £	Annual Gala 2021 £	Other Charitable 2021 £	Total funds 2021 £
Salary and wages	14,299	14,507	18,862	47,668
Pension	324	329	421	1,074
Bank charges	50	50	57	157
Sundry expenses	198	199	228	625
Accountancy fee	790	801	909	2,500
Support costs	200	203	2,230	2,633
	<u>15,861</u>	<u>16,089</u>	<u>22,707</u>	<u>54,657</u>

**6. Independent examiner's remuneration**

The independent examiner's remuneration amounts to an independent examiner fee of £2,500 (2021: £2,500).

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 JULY 2022**

**7. Staff costs**

	2022 £	2021 £
Wages and salaries	43,135	44,665
Social security costs	4,533	4,966
Contribution to defined contribution pension schemes	3,778	1,074
	51,446	50,705

The average number of persons employed by the charity during the year was as follows:

	2022 No.	2021 No.
Employees	4	2

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charity comprise the Chief Executive Officer. The total remuneration of key management personnel during the year was £48,971 (2021: £41,486).

**8. Trustees' remuneration and expenses**

During the year, no Trustees received any remuneration or other benefits (2021 - £NIL).

During the year ended 31 July 2022, no Trustee expenses have been incurred (2021 - £NIL).

**9. Debtors**

	2022 £	2021 £
<b>Due within one year</b>		
Prepayments and accrued income	-	71,141
Furlough income receivable	-	938
	-	72,079

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 JULY 2022**

**10. Creditors: Amounts falling due within one year**

	2022 £	2021 £
Other taxation and social security	1,676	1,786
Other creditors	639	324
Accruals and deferred income	11,050	95,863
	13,365	97,973

**11. Summary of funds**

**Summary of funds - current year**

	Balance at 1 August 2021 £	Income £	Expenditure £	Balance at 31 July 2022 £
Designated funds	-	82,120	(71,141)	10,979
General funds	4,051	185,322	(190,374)	(1,001)
	4,051	267,442	(261,515)	9,978

	Balance at 1 August 2020 £	Income £	Expenditure £	Balance at 31 July 2021 £
Designated funds	-	17,620	(17,620)	-
General funds	597	95,478	(92,024)	4,051
	597	113,098	(109,644)	4,051

**12. Designated funds**

The designated fund represents money designated by the Trustees to be paid out to the charitable cause(s) supported by the annual fundraising event.

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 JULY 2022**

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**13. Analysis of net assets between funds**

**Analysis of net assets between funds - current year**

	Unrestricted funds 2022 £	Total funds 2022 £
Current assets	23,343	23,343
Creditors due within one year	(13,365)	(13,365)
<b>Total</b>	<u>9,978</u>	<u>9,978</u>

**Analysis of net assets between funds - prior year**

	Unrestricted funds 2021 £	Total funds 2021 £
Current assets	102,024	102,024
Creditors due within one year	(97,973)	(97,973)
<b>Total</b>	<u>4,051</u>	<u>4,051</u>

**14. Related party transactions**

The total aggregate value of donations received from trustees and other related parties in the year was £114,500 (2021: £60,500). No conditions were attached to these donations.

During the year, an other charitable donation of £Nil (2021: £15,000) was made to a charity with a common trustee.

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**

England & Wales - Charity number 1151484

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# Accounts

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Registered number: 08142721  
Charity number: 1151484

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
(A Company Limited by Guarantee)

**UNAUDITED**

**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 JULY 2021**

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS**  
**FOR THE YEAR ENDED 31 JULY 2021**

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<b>Trustees</b>	Mr R. Sawas Mr T. Usmani Mr K. Usmani Mr S. Malik Mr. A Butt Mr S. I. Abukalil Dr A. Abbas-Hanif (appointed 1 February 2022) Mr N Almas Afzal (appointed 1 February 2022)
<b>Company registered number</b>	08142721
<b>Charity registered number</b>	1151484
<b>Registered office</b>	50 Havelock Terrace London SW8 4AL
<b>Chief executive officer</b>	Sabah Gilani
<b>Accountants</b>	Simmons Gainsford LLP Chartered Accountants 14th Floor 33 Cavendish Square London W1G 0PW

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**TRUSTEES' REPORT**  
**FOR THE YEAR ENDED 31 JULY 2021**

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The Trustees present their annual report together with the financial statements of the Better Community business Network Limited for the year 1 August 2020 to 31 July 2021. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

### **Objectives and activities**

#### **a. Policies and objectives**

##### **AIMS**

To provide an effective conduit to encourage businesses to actively participate in community projects.

##### **OBJECTIVES**

BCBN seeks to identify worthwhile community projects and partner with credible charities. To raise the necessary funds and awareness to support socially challenging causes.

##### **VALUES**

As a Muslim led organisation, we have a set of shared values that help us make a positive contribution to society: integrity; transparency; and social justice.

##### **POLICIES AND OBJECTIVES**

- a) To promote cooperation, consensus and unity within the Muslim community.
- b) To support charities and organisations, which provide services that, benefit the community as a whole.
- c) To establish a position for the Muslim community within the UK that is fair and based on due rights.
- d) To foster better community relations and work for the good of society as a whole.
- e) To present Muslims in a positive light.

##### **POLICIES**

As a founding principle, the charity's ongoing running costs are funded by the Trustees, and all other monies collected net of the specific event costs are distributed to the charitable causes supported.

#### **b. Activities undertaken to achieve objectives**

BCBN was unable to hold its 7th gala event due to the pandemic and our main fundraising event was put on hold indefinitely. Staff had been furloughed significantly reducing our charitable activities. In order to support our official cause – the Resilient Me programme, delivered by the children's society, BCBN held a small online fundraising campaign via launchgood and utilised the sponsorship funds from the gala to deliver the project as planned.

Whilst BCBN's small grant awards were still being delivered, the number of awards were reduced dramatically due to capacity and limited availability of funds. During this time, trustees supported the running and distribution of BCBN grant awards, choosing to fund various projects, these ranged from ex-offender programmes with Feltham Community Trust to local initiatives that required urgent support for those affected by the pandemic, such as emergency food parcels and support for elderly people.

BCBN's commitment to mental health and wellbeing saw its first report, Hidden Survivors published in June 2021. This was to form the context and background to BCBN's next cause 'Muslim Mind Collaborative', improving access to adequate mental health and wellbeing services for Muslim communities across the UK.

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 JULY 2021**

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**Objectives and activities (continued)**

**c. Main activities undertaken to further the charity's purposes for the public benefit**

BCBN's Grant Initiative aims to provide small third-sector grant awards to empower charities and local community projects. This Initiative distributes a one-off grant award of up to £3,000 per charity or to small but credible community projects, which are able to demonstrate their positive impact on the communities they aim to serve. We have in place strict vetting procedures and criteria for successful applications. We take a responsible attitude to the funds provided by our donors. The Initiative runs throughout the year, alongside BCBN's more headline efforts. Our list of selection criteria, activities excluded and the assessment process is noted on the website: <http://bcbn.org.uk/grant-initiative/> A full list of all our beneficiaries through BCBN's Grant Initiative are listed on <http://bcbn.org.uk/beneficiaries/>.

The Muslim Mind Collaborative (MMC) has been formed as a result of groundbreaking research conducted into the Mental Health and Wellbeing of British Muslims and drawing on academia, statutory services, community practitioners, faith leaders and faith-led psychotherapy services. Our aim is to widen the parameters of the agenda on Mental Health to consider the needs of faith communities and service users of Muslim background. Our findings can be found on the BCBN website. MMC's vision is to embark on a journey with our partners to ensure access to appropriate mental health and wellbeing support for Muslim communities across the UK. To build a world where everyone has a quality of life and pathways to health.

The Trustees consider that they have complied with the duty in section 4 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission.

**Achievements and performance**

**a. Main achievements of the charity**

In 2019, BCBN partnered with The Children's Society to deliver the Resilient Me programme, due to end in July 2022. BCBN has published its mental health report and formed the Muslim Mind collaborative with various mental health specialists and stakeholders. During this time, BCBN has awarded grants to charities and local community projects, through 'BCBN Grant Initiative'.

**b. Plans for future periods**

BCBN 7th Gala Event was delayed from 2019 due to the pandemic and will be held at such time when fundraising activities can proceed with success.

BCBN launched its partnership in March 2020 with The Children's Society to deliver 'Resilient Me' mental health support, well-being and enrichment of young people through schools. The programme had been delivered, albeit intermittently due to the pandemic, adapting to school needs and requirements. The programme funding is due to end in July 2022.

BCBN's Muslim youth mental health report, 'Hidden Survivors' was published online in July 2021.

BCBN will launch the Muslim Mind Collaborative in March 2022 in partnership with Mind charities and Markfield Institute of Higher Education. In order to fund these activities BCBN will look to form funding partnerships and seek external grant awards.

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
(A Company Limited by Guarantee)

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 JULY 2021**

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**Financial review**

**a. Going concern**

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for 12 months from the signature of the balance sheet. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

**b. Reserves policy**

As a founding principle, the charity's ongoing running costs are funded by the Trustees, and all other monies collected net of the specific event costs are distributed to charitable causes supported.

**c. Financial position**

At the year end the charity had unrestricted reserves of £4,051 (2020: £597).

**Structure, governance and management**

**a. Constitution**

The entity is constituted as a company limited by guarantee, company registration number 08142721, and is governed by the Memorandum and Articles of Association dated 13 July 2012. It is a registered charity, registration number 1151484. Its registered office is 50 Havelock Terrace, London, SW8 4AL and the charity's website is <http://bcbn.org.uk/>.

The trustees who served in the period are listed on the 'Reference and administrative details of the charity, its trustees and advisers' page.

**b. Methods of appointment or election of Trustees**

The management of the charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Memorandum of Association.

**c. Organisational structure and decision-making policies**

All trustees provide strategic governance and advice to the organisation. Trustees make key decisions around budget, events and activities, supported projects and causes. The charity employees and volunteers present charity partners and projects to the board of trustees for decisions to be made on the programmes the charity supports and funds.

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 JULY 2021**

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**Structure, governance and management (continued)**

**d. Trustees**

The trustees who served in the period are:

Mr A Butt  
Mr S Malik  
Mr R Sawas  
Mr T Usmani  
Mr K Usmani  
Mr S I Abukalil

Dr Allyah Abbas-Hanif and Nayeer Almas Afzal were appointed as a trustees after this reporting period on 1 February 2022.

**Statement of Trustees' responsibilities**

The Trustees (who are also the directors of the charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.'

Approved by order of the members of the board of Trustees on 28 April 2022 and signed on their behalf by:



.....  
**Mr T. Usmani**  
Trustee

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**INDEPENDENT EXAMINER'S REPORT**  
**FOR THE YEAR ENDED 31 JULY 2021**

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**Independent Examiner's Report to the Trustees of Better Community business Network Limited ('the charity')**

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 July 2021.

**Responsibilities and Basis of Report**

As the Trustees of the charity (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

**Independent Examiner's Statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the charity's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's Trustees as a body, for my work or for this report.

Signed:



Dated: 28 April 2022

Abdultaiyab Pisavadi Bsc FCA

Simmons Gainsford LLP  
Chartered Accountants  
14th Floor  
33 Cavendish Square  
London  
W1G 0PW

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
(A Company Limited by Guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 JULY 2021**

	Note	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
<b>Income from:</b>				
Donations and legacies	3	113,098	113,098	92,803
<b>Expenditure on:</b>				
Charitable activities	5	109,644	109,644	96,904
<b>Net movement in funds</b>		3,454	3,454	(4,101)
<b>Reconciliation of funds:</b>				
Total funds brought forward		597	597	4,698
Net movement in funds		3,454	3,454	(4,101)
<b>Total funds carried forward</b>		4,051	4,051	597

The Statement of Financial Activities includes all gains and losses recognised in the year.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

All activities are classified as continuing.

The notes on pages 9 to 17 form part of these financial statements.

**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**  
**REGISTERED NUMBER: 08142721**

**BALANCE SHEET**  
**AS AT 31 JULY 2021**

	Note	2021 £	2020 £
<b>Current assets</b>			
Debtors	9	72,079	71,141
Cash at bank and in hand		29,945	43,153
		102,024	114,294
Creditors: amounts falling due within one year	10	(97,973)	(113,697)
<b>Net current assets</b>		4,051	597
<b>Total net assets</b>		4,051	597
<b>Charity funds</b>			
Restricted funds		-	-
Unrestricted funds		4,051	597
<b>Total funds</b>		4,051	597

The charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 28 April 2022 and signed on their behalf by:



.....  
**Mr T. Usmani**  
Trustee

The notes on pages 9 to 17 form part of these financial statements.

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 JULY 2021**

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**1. General information**

The charity is a company limited by guarantee and registered in England and Wales. The members of the company are the Trustees named on page 1. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £10 in total.

**2. Accounting policies**

**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Section 1A of Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 S1A) (effective 1 January 2019), Section 1A of the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Better Community business Network Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

**2.2 Going Concern**

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for 12 months from the signature of the balance sheet. For this reason they continue to adopt the going concern basis in preparing the financial statements.

**2.3 Income**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Donated services or facilities are recognised when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Friends is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the charity which is the amount it would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

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**BETTER COMMUNITY BUSINESS NETWORK LIMITED**  
**(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 JULY 2021**

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**2. Accounting policies (continued)**

**2.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

All expenditure is inclusive of irrecoverable VAT.

**2.5 Government grants**

Government grants relating to tangible fixed assets are treated as deferred income and released to the Statement of financial activities over the expected useful lives of the assets concerned. Other grants are credited to the Statement of financial activities as the related expenditure is incurred. In this instance, the grants are in relation to income from the furlough scheme due to the Covid-19 pandemic.

**2.6 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**2.7 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**2.8 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

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**2. Accounting policies (continued)**

**2.9 Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**2.10 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

**2.11 Cash flow statement**

In accordance with the Charities SORP (FRS 102) the Charity is claiming exemption from the requirement to prepare a cash flow statement on account of it being a small Charity.

**3. Income from donations and legacies**

	<b>Unrestricted funds 2021</b>	<b>Total funds 2021</b>
	£	£
Donations	93,993	93,993
Grants	4,330	4,330
Furlough income	14,775	14,775
	<hr/>	<hr/>
	<b>113,098</b>	<b>113,098</b>
	<hr/> <hr/>	<hr/> <hr/>
	<b>Unrestricted funds 2020</b>	<b>Total funds 2020</b>
	£	£
Donations	81,588	81,588
Furlough income	11,215	11,215
	<hr/>	<hr/>
	<b>92,803</b>	<b>92,803</b>
	<hr/> <hr/>	<hr/> <hr/>

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**4. Analysis of grants**

	<b>Grants to Institutions 2021</b>	<b>Total funds 2021</b>
	£	£
Grants, BCBN Grant Initiative	17,367	17,367

	<b>Grants to Institutions 2020</b>	<b>Total funds 2020</b>
	£	£
Grants, BCBN Grant Initiative	6,000	6,000

The charity has made the following material grants to institutions during the year:

	<b>2021</b>	<b>2020</b>
	£	£
<b>Name of institution</b>		
Penal Reform International	-	3,000
Luton Foodbank Limited	-	3,000
Chance to Shine - Capital Kids Cricket	3,000	-
People and Gardens	3,000	-
DAWN Charitable Trust	3,000	-
The Raw Project London	2,963	-
Alexandra Wylly Tower Foundation	1,500	-
Manchester Carers Centre	2,910	-
	<u>16,373</u>	<u>6,000</u>
Other grants to institutions	994	-
	<u>17,367</u>	<u>6,000</u>

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**5. Analysis of expenditure by activities**

	<b>Activities undertaken directly 2021 £</b>	<b>Grant funding of activities 2021 £</b>	<b>Support costs 2021 £</b>	<b>Total funds 2021 £</b>
BCBN Grant Initiative	-	17,367	15,861	33,228
Annual Gala	17,620	-	16,089	33,709
Other Charitable	20,000	-	22,707	42,707
	<u>37,620</u>	<u>17,367</u>	<u>54,657</u>	<u>109,644</u>

	<b>Activities undertaken directly 2020 £</b>	<b>Grant funding of activities 2020 £</b>	<b>Support costs 2020 £</b>	<b>Total funds 2020 £</b>
BCBN Grant Initiative	-	6,000	7,538	13,538
Annual Gala	31,941	-	40,141	72,082
Other Charitable	5,000	-	6,284	11,284
	<u>36,941</u>	<u>6,000</u>	<u>53,963</u>	<u>96,904</u>

**Analysis of support costs**

	<b>BCBN Grant Initiative 2021 £</b>	<b>Annual Gala 2021 £</b>	<b>Other Charitable 2021 £</b>	<b>Total funds 2021 £</b>
Salary and wages	14,299	14,507	18,862	47,668
Pension	324	329	421	1,074
Bank charges	50	50	57	157
Sundry expenses	198	199	228	625
Accountancy fee	790	801	909	2,500
Support costs	200	203	2,230	2,633
	<u>15,861</u>	<u>16,089</u>	<u>22,707</u>	<u>54,657</u>

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**5. Analysis of expenditure by activities (continued)**

**Analysis of support costs (continued)**

	BCBN Grant Initiative <b>2020</b> £	Annual Gala <b>2020</b> £	Other Charitable <b>2020</b> £	Total funds <b>2020</b> £
Salary and wages	6,933	36,919	5,779	49,631
Pension	156	830	130	1,116
Bank charges	21	113	18	152
Sundry expenses	79	419	66	564
Accountancy fee	349	1,860	291	2,500
	<u>7,538</u>	<u>40,141</u>	<u>6,284</u>	<u>53,963</u>

**6. Independent examiner's remuneration**

The independent examiner's remuneration amounts to an independent examiner fee of £2,500 (2020: £2,500).

**7. Staff costs**

	<b>2021</b> £	<b>2020</b> £
Wages and salaries	43,135	44,665
Social security costs	4,533	4,966
Contribution to defined contribution pension schemes	1,074	1,116
	<u>48,742</u>	<u>50,747</u>

The average number of persons employed by the charity during the year was as follows:

	<b>2021</b> <b>No.</b>	<b>2020</b> <b>No.</b>
Employees	<u>2</u>	<u>1</u>

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**7. Staff costs (continued)**

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charity comprise the Chief Executive Officer. The total remuneration of key management personnel during the year was £41,486 (2020: £45,781).

**8. Trustees' remuneration and expenses**

During the year, no Trustees received any remuneration or other benefits (2020 - £NIL).

During the year ended 31 July 2021, no Trustee expenses have been incurred (2020 - £NIL).

**9. Debtors**

	<b>2021</b>	<b>2020</b>
	£	£
<b>Due within one year</b>		
Prepayments and accrued income	71,141	71,141
Furlough income receivable	938	-
	<u>72,079</u>	<u>71,141</u>

**10. Creditors: Amounts falling due within one year**

	<b>2021</b>	<b>2020</b>
	£	£
Other taxation and social security	1,786	4,570
Other creditors	324	139
Accruals and deferred income	95,863	108,988
	<u>97,973</u>	<u>113,697</u>

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**11. Summary of funds**

**Summary of funds - current year**

	Balance at 1 August 2020 £	Income £	Expenditure £	Balance at 31 July 2021 £
Designated funds	-	17,620	(17,620)	-
General funds	597	95,478	(92,024)	4,051
	<u>597</u>	<u>113,098</u>	<u>(109,644)</u>	<u>4,051</u>

**12. Designated funds**

The designated fund represents money designated by the Trustees to be paid out to the charitable cause(s) supported by the annual fundraising event.

**13. Analysis of net assets between funds**

**Analysis of net assets between funds - current year**

	<b>Unrestricted funds 2021 £</b>	<b>Total funds 2021 £</b>
Current assets	102,024	102,024
Creditors due within one year	(97,973)	(97,973)
<b>Total</b>	<u>4,051</u>	<u>4,051</u>

**Analysis of net assets between funds - prior year**

	<b>Unrestricted funds 2020 £</b>	<b>Total funds 2020 £</b>
Current assets	114,294	114,294
Creditors due within one year	(113,697)	(113,697)
<b>Total</b>	<u>597</u>	<u>597</u>

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**14. Related party transactions**

The total aggregate value of donations received from trustees and other related parties in the year was £60,500 (2020: £107,263). No conditions were attached to these donations.

During the year, an other charitable donation of £15,000 (2020: £5,000) was made to a charity with a common trustee.