

RE:SOURCE BLACKBURN
(A Charitable Incorporated Organisation)

ACCOUNTS AND TRUSTEES' REPORT
FOR THE YEAR ENDED
31st March 2024

	Page
Reference and administrative information	2
Trustees' report	3 - 5
Independent examiner's report	6
Statement of financial activities	7
Balance sheet	8
Notes to the financial statements	9-14

**Reference and administrative information
for the year ended 31st March 2024**

Trustees:	Dr A Murdoch Mrs J Murdoch Mrs J Mitchell Mr J McGregor Ms N Mughal Mr D S Bamber	Resigned 15.01.2024
Director of Operations	Mrs C Butler	Resigned 30.09.2024
Charity number:	1151318	
Operational address:	The Exchange 71-73 King William Street Blackburn BB1 7DT	
Registered office:	The Exchange 71-73 King William Street Blackburn BB1 7DT	
Bankers:	The Cooperative Bank plc PO Box 101 1 Balloon Street Manchester M60 4EP	
Independent Examiner:	J A Fell & Company Chartered Accountants 40 Hoghton Street Southport PR9 0PQ	
Solicitors:	Mouteney Solicitors Limited 22 The Bramhall Centre Bramhall Stockport Cheshire SK7 1AW	

Structure, governance and management

The charity is a charitable incorporated organisation (CIO) and governed by its constitution 21st March 2013. This constitution established the objects and powers of the charity, without voting members other than its trustees. In the event of the charity being wound up, the trustees are not required to contribute to its assets and have no personal responsibility for settling its debts and liabilities.

Recruitment and appointment of trustees

Under the constitution, apart from the first charity trustees, every trustee must be appointed for a term of four years by a resolution passed at a properly convened meeting of the charity trustees. In selecting individuals for appointment as charity trustees, the charity trustees have regard to the skills, knowledge and experience needed for the effective administration of the CIO. Business, leadership, teaching, medical, dental, entrepreneurial and church leadership skills are well represented in the current trustees.

Trustee induction and training

The charity trustees make available to each new charity trustee, on or before his or her first appointment a copy of the constitution and any amendments made to it and a copy of the CIO's latest Trustees' Annual Report and statement of accounts. This is added to by intensive face-to-face meetings.

Organisational structure

There are six trustees from varying professional backgrounds who meet at least quarterly. They are responsible for the strategic direction and policy of the charity. They take on varying responsibilities for the charity depending on their professional background and skills.

Objectives and activities

The primary objectives of the charity are:

- A. to further or benefit the residents of Blackburn with Darwen and the neighbourhood, without distinction of sex, sexual orientation, race or of political, religious or other opinions by associating together the said residents and the local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities in the interests of social welfare for recreation leisure time occupation with the objective of improving the conditions of life for the residents. In the particular furtherance of the object outlined in this clause the trustees shall have power (but not the obligation) to establish or secure the establishment of a community centre and to maintain or manage or co-operate with any statutory authority in the maintenance and management of such a centre for activities promoted by the charity in furtherance of the object outlined in this clause;
- B. to relieve sickness and preserve health among people residing permanently or temporarily in Blackburn with Darwen;
- C. to advance the Christian religion for the benefit of the public in accordance with the doctrine outlined in the apostle's creed.

RE:SOURCE BLACKBURN

Trustee's annual report
for the year ended 31st March 2024 (continued)

Achievements and Performance

The charity purchased the former Cotton Exchange on 4th September 2015, rescued it from continued dereliction by repairs to roofs and windows and temporarily refurbished the lower ground floor to make it usable. This was achieved by 1st May 2016. The upper floor has been able to host 600 people since April 2017.

Re:Ignite Church continues to be based at The Exchange, Blackburn, meeting there on Sunday mornings and their lease of the lower floor of the Exchange restarted in June 2021.

RIBA 2A+ planning permission was granted for our plans early in the spring and enabled the Trustee Team to progress discussions with the Architects at Buttress.

We planned a full year of events for 2023/2024 to test several uses for the building. In anticipation of this we recruited a Business Apprentice, Julian Jazerbinski in April 2023. We also moved Lisa Clarke into the role of Heritage and volunteer coordinator in May of 2023 and installed Tracey Tyler as MeeMaws Community Coordinator in June 2023. These staffing decisions together with Caer Butler, Director of Operations puts in place the team we need to manage the delivery of the various events.

The team successfully hosted and delivered activities with Festival of Making in July, The Confessional Music Event in September, British Textile Biennial in October and the Christmas Tree Festival across November and December 2023. We hosted the Music Event, 'High on hope' on New Years Eve and concluded our year of events with Step into spring in March 2024. There were a number of additional small-scale events and hosting opportunities throughout the year and full evaluation and lessons learned were collected during this period to assist the team in shaping the eventual uses of the Exchange Building.

We are grateful to NLHF in providing financial support to fund the additional staffing and to enable us to undertake a number of capital works. A platform lift was installed allowing greater access to the upper floor for users and wheelchair access to the lower ground floor was made possible. The upper floor toilets were updated, we added some additional office space for the staff team and installed handrails to the side entrance steps to improve safety.

In January 2024 one of our Trustees, Nudrat Mughal chose to resign due to the increased pressures of managing her portfolio of charitable interests. The Trustee Board accepted her resignation on 15th January 2024.

How our activities deliver public benefit

The trustees confirm that they have had regard to the Charity Commission's guidance on public benefit when setting the objectives and assessing their activities. The public benefit for the transformation of the Cotton Exchange will be very significant indeed. This could revolutionise attitudes both to Blackburn and in Blackburn and will be useable by all sections of society without any exclusions.

Financial review

The results for the year and the state of the charity's affairs as at 31 March 2024 are set out in the financial statements following. During the year the charity received income of £ 254,989 (2023 £128,611) and had outgoings of £206,687 (2023 £134,289), leaving a net surplus of £48,302 (2023 - Deficit £5,678).

Reserves policy

The trustees have assessed the charity's reserves requirements and have agreed that free reserves equal to 3 months' operational expenditure should be maintained which amounts to around £15,000.

Payment to Trustees

Our constitution states at paragraph 6:

- (1) "Benefits and payments to charity trustees and connected persons", that no charity trustee or connected person may sell services, unless the payment is permitted by sub clause 2 of this clause, which states that:
- (a) A charity trustee may receive a benefit from the CIO as a beneficiary of the CIO provided that a majority of charity trustees do not benefit in this way.
- (b) A charity trustee or connected person may enter into a contract for the supply of services to the CIO where that is permitted in accordance with, and subject to the conditions in, section 73A to 73C of the Charities Act 1993.

No trustees received any benefit from Re:Source Blackburn CIO.

RE:SOURCE BLACKBURN

Trustee's annual report

for the year ended 31st March 2024 (continued)

Statement of trustees responsibilities

Law applicable to charities in England and Wales require the trustees to prepare the financial statements for each financial year which give a true and fair view of the charity's financial activities during the year and of its financial position at the end of the year. In preparing those financial statements, the trustees are required to:

- a. select suitable accounting policies and apply them consistently;
- b. make judgements and estimates that are reasonable and prudent;
- c. state whether applicable accounting standards and statements of recommended practice have been followed, subject to any departures disclosed and explained in the financial statements; and
- d. prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping accounting records which disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011. They are responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approval

This report was approved by the trustees on 26/11/24 and signed on their behalf by:



John James McGregor - Chair

Independent examiner's report to the trustees of Re:Source Blackburn

I report to the trustees on my examination of the financial statements of Re:Source Blackburn for the year ended 31st March 2024.

Responsibilities and basis of report

The charity's Trustees are responsible for the preparation of the financial statements. The charity's Trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011(the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

- (i) examine the financial statements under section 145 of the 2011 Act;
- (ii) to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- (iii) to state whether particular matters have come to my attention.

Basis of independent examiner's Statement

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the financial statements presented with those records. It also includes consideration of any unusual items or disclosures in the financial statements, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the financial statements present a 'true and fair view' and the report is limited to those matters set out in the next statement.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (a) which gives me reasonable cause to believe that in any material respect the requirements:
 - (i) to keep accounting records in accordance with section 130 of the 2011 Act; and
 - (ii) to prepare financial statements which accord with the accounting records and comply with the accounting requirements of the 2011 Act; have not been met or
- (b) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the financial statements to be reached.



Oliver J Grills FCA
for and on behalf of J A Fell and Company,
Chartered Accountants

Date: 29/11/2024

40 Houghton Street,
Southport,
PR9 0PQ

Statement of Financial Activities
for the year ended 31st March 2024

	Note	Unrestricted Funds 2024 £	Restricted Funds 2024 £	Total Funds 2024 £	Total Funds 2023 £
INCOMING RESOURCES					
Donations and grants	2	23,207	209,269	232,476	117,608
Other trading activities	3	22,513	-	22,513	11,003
TOTAL INCOMING RESOURCES		45,720	209,269	254,989	128,611
RESOURCES EXPENDED					
Charitable activities	5	38,948	167,739	206,687	134,289
TOTAL RESOURCES EXPENDED		38,948	167,739	206,687	134,289
NET INCOME BEFORE TRANSFERS		6,772	41,530	48,302	(5,678)
Transfers		17,218	(17,218)		
Total funds brought forward	13	780,835	15,509	796,344	802,022
Total funds carried forward	13	804,825	39,821	844,646	796,344

All of the above results are derived from continuing activities. All gains and losses recognised in the year are included above.

The notes on pages 9 to 14 form part of these financial statements.

RE:SOURCE BLACKBURN

Balance Sheet
as at 31st March 2024

	Note	2024 £	2023 £
FIXED ASSETS:			
Tangible assets	6	830,256	792,145
CURRENT ASSETS:			
Debtors	7	1,644	4,452
Cash at bank and in hand		16,656	7,660
		18,300	12,112
CURRENT LIABILITIES:			
Creditors due in less than one year	8	(3,910)	(7,913)
TOTAL ASSETS		844,646	796,344
THE FUNDS OF THE CHARITY:			
Unrestricted funds	11	804,825	780,835
Restricted funds	12	39,821	15,509
		844,646	796,344

The financial statements were approved and authorised for issue by the trustees on 26/11/24 and signed on their behalf by:


John James McGregor - Chair

The notes on pages 9 to 14 form part of these financial statements.

1 Accounting policies

Charity Information

Re:Source Blackburn is a Charitable Incorporated Organisation registered with the Charity Commission

1.1 Basis of Preparation

The financial statements have been prepared under the historical cost convention. The financial statements have been prepared in accordance with the second edition of the Charities Statement of Recommended Practice (SORP FRS102) Issued in October 2019, the Financial Reporting Standard applicable to the United Kingdom and the Republic of Ireland (FRS 102) and the Charities Act 2011.

The charity is a public benefit entity as defined by FRS102.

The financial statements are prepared in sterling, which is the functional currency of the charity.

1.2 Fund Accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds would comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund will be set out in the notes to the financial statements where applicable.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund will be set out in the notes to the financial statements where applicable.

1.3 Income and Gift Aid

All incoming resources are included in the SOFA when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received.

Gifts in kind donated for distribution are included at valuation and recognised as income when they are distributed to the projects. Gifts donated for resale are included as income when they are sold. Donated facilities are included at the value to the charity where this can be quantified and a third party is bearing the cost. No amounts are included in the financial statements for services donated by volunteers.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify a performance condition it is recognised in income when the proceeds are received or receivable.

1.4 Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with use of the resources. Premises and other overheads have been allocated according to the level of activity undertaken throughout the year.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities. Governance costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements.

RE:SOURCE BLACKBURN

Notes to the Financial Statements for the year ended 31st March 2024 (Continued)

1 Accounting policies (Continued)

1.5 Taxation

The charity has operated in accordance with its charitable objects and is therefore exempt from taxation.

1.6 Going Concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue, therefore the financial statements have been prepared on the going concern basis.

1.7 Tangible fixed assets

Individual assets acquired at a cost of more than £500 which are intended for use on a continuing basis in the charity's activities have been capitalised. Depreciation is provided using the following rates to reduce, by annual instalments, the cost, less estimated residual value, of the tangible assets over their estimated useful lives:

Land and buildings	0% per annum on cost
Fixtures and equipment	20% per annum on the net book value

1.8 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.9 Related parties

There were no related party transactions during the year

2 Income from donations and grants Current year

	Unrestricted Funds 2024 £	Restricted Funds 2024 £	Total Funds 2024 £	Total Funds 2023 £
Donations	22,207	-	22,207	14,578
Grants received	1,000	209,269	210,269	103,030
	<u>23,207</u>	<u>209,269</u>	<u>232,476</u>	<u>117,608</u>

Prior year

	Unrestricted Funds 2023 £	Restricted Funds 2023 £	Total Funds 2023 £
Donations	14,578	-	14,578
Grants received	-	103,030	103,030
	<u>14,578</u>	<u>103,030</u>	<u>117,608</u>

**Notes to the Financial Statements
for the year ended 31st March 2024 (Continued)**

3	Other trading activities				
		Unrestricted	Restricted	Total	Total
	Current year	Funds	Funds	Funds	Funds
		2024	2024	2024	2023
		£	£	£	£
	Rents received	22,064	-	22,064	11,003
	Café sales	449	-	449	-
		<u>22,513</u>	<u>-</u>	<u>22,064</u>	<u>11,003</u>
	Prior year	Unrestricted	Restricted	Total	
		Funds	Funds	Funds	
		2023	2023	2023	
		£	£	£	
	Rents received	11,003	-	11,003	
		<u>11,003</u>	<u>-</u>	<u>11,003</u>	
5	Cost of charitable activities				
		Unrestricted	Restricted	Total	Total
	Current year	Funds	Funds	Funds	Funds
		2024	2024	2024	2023
		£	£	£	£
	Wages and salaries	-	67,363	67,363	38,097
	Rent and insurance	9,347	-	9,347	17,799
	Repairs and equipment	-	18,929	18,929	12,243
	Consumables	928	-	928	212
	Administration and subscriptions	565	1,071	1,636	1,158
	Light and heat	15,382	-	15,382	5,756
	Rates and water	3,347	-	3,347	1,863
	Website costs and marketing	-	3,430	3,430	900
	Bank charges	5	-	5	10
	Telephone and internet	992	-	992	690
	Consultancy and legal fees	-	67,269	67,269	49,699
	Travel	150	1,815	1,965	253
	Event costs	349	3,519	3,868	905
	Training costs	-	2,915	2,915	118
	Sundry costs	1,000	1,428	2,428	1,159
	Accountancy & independent examination	950	-	950	950
	Donations	1,420	-	1,420	-
	Depreciation	4,513	-	4,513	2,477
		<u>38,948</u>	<u>167,739</u>	<u>206,687</u>	<u>134,289</u>

**Notes to the Financial Statements
for the year ended 31st March 2024 (Continued)**

Cost of charitable activities

Prior year

	Unrestricted Funds 2023 £	Restricted Funds 2023 £	Total Funds 2023 £
Wages and salaries	320	37,777	38,097
Rent and Insurance	17,799	-	17,799
Repairs and equipment	4,522	7,721	12,243
Consumables	212	-	212
Administration and subscriptions	1,158	-	1,158
Light and heat	3,804	1,952	5,756
Rates and water	1,733	130	1,863
Website costs and marketing	-	900	900
Bank charges	10	-	10
Telephone and internet	690	-	690
Consultancy and legal fees	-	49,699	49,699
Travel	253	-	253
Event costs	905	-	905
Training costs	118	-	118
Sundry costs	1,159	-	1,159
Accountancy & independent examination	950	-	950
Depreciation	2,477	-	2,477
	<u>36,110</u>	<u>98,179</u>	<u>134,289</u>

6 Tangible fixed assets

	Land and Buildings £	Fixtures and Equipment £	Total £
Cost			
At 31st March 2023	782,236	15,714	797,950
Additions	35,773	6,851	42,624
At 31st March 2024	<u>818,009</u>	<u>22,565</u>	<u>840,574</u>
Depreciation			
At 31st March 2023	-	5,805	5,805
Charge for the year	-	4,513	4,513
At 31st March 2024	<u>-</u>	<u>10,318</u>	<u>10,318</u>
Net book value			
At 31st March 2024	<u>818,009</u>	<u>12,247</u>	<u>830,256</u>
At 31st March 2023	<u>782,236</u>	<u>9,909</u>	<u>792,145</u>

7 Debtors

	2024 £	2023 £
Other debtors	-	-
VAT	<u>1,644</u>	<u>4,452</u>
	<u>1,644</u>	<u>4,452</u>

Notes to the Financial Statements
for the year ended 31st March 2024 (Continued)

8 Creditors due in less than one year

	2024	2023
	£	£
VAT	-	-
PAYE	2,478	1,597
Other creditors	532	416
Re:Ignite loan	-	5,000
Accruals	900	900
	<u>3,910</u>	<u>7,913</u>

9 Employees and trustees

The charity employed 3 part-time administration staff members and other workers irregularly during the year. No employee earned over £60,000 in the year and no trustee received any remuneration.

	2024	2023
	£	£
Employment costs		
Wages and salaries	66,198	37,227
Social security costs	-	-
Other pension costs	1,165	870
	<u>67,363</u>	<u>38,097</u>

10 Related Party Transactions

There were no related party transactions during the year that require disclosure.

11 Statement of funds

	Balance at 1 April 2023	Movement in year			Balance at 31 March 2024
	£	Income £	Expenditure £	Transfers £	£
Unrestricted funds	780,835	45,720	(38,948)	17,218	804,825
Restricted funds	15,509	209,269	(167,739)	(17,218)	39,821
Total funds	<u>796,344</u>	<u>254,989</u>	<u>(206,687)</u>	<u>-</u>	<u>844,646</u>

12 Restricted funds

	Balance at 1 April 2023	Movement in year			Balance at 31 March 2024
	£	Income £	Expenditure £	Transfers £	£
Blackburn with Darwen	1,880	10,000	11,880	-	-
Architectural Heritage Fund	-	43,560	43,560	-	-
National Lottery Heritage Fund	-	134,909	77,870	(17,218)	39,821
Albert Gubay Foundation	-	20,800	20,800	-	-
The Archer Trust	2,119	-	2,119	-	-
Duchy of Lancaster	5,000	-	5,000	-	-
The Laing Family Trust	2,000	-	2,000	-	-
Garfield Weston Foundation	2,010	-	2,010	-	-
Carmela	2,500	-	2,500	-	-
	<u>15,509</u>	<u>209,269</u>	<u>167,739</u>	<u>(17,218)</u>	<u>39,821</u>

The transfer from restricted funds to unrestricted funds represents expenditure on fixed assets from restricted funds, which are now held for the general purposes of the trust.

Notes to the Financial Statements
for the year ended 31st March 2024 (Continued)

13	Analysis of net assets between funds	Restricted	Unrestricted	Total	Total
		2024	2024	2024	2023
		£	£	£	£
	Fixed assets	25,431	804,825	830,256	792,145
	Net current assets	14,390	-	14,390	4,199
		39,821	804,825	844,646	796,344