

Report of the Trustees and
Financial Statements for the Year Ended 31 March 2023
for
Veterans in Communities
(A Company Limited by Guarantee)

N J Grindrod & Co Limited
First Floor
Sovereign House
Barehill Street
Littleborough
Lancashire
OL15 9BL

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for the Year Ended 31 March 2023

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TRUSTEES	R Barker MBE Chairman B G Hyde J B Payton MBE D A Peat OBE Retd Major C R Smethurst C Gill (resigned 5.10.22) Q Zhou A Woods (appointed 16.8.22) M Proctor (appointed 16.8.22)
COMPANY SECRETARY	J B Payton MBE
REGISTERED OFFICE	VIC Centre 12 Bury Road Haslingden Rossendale BB4 5PL
REGISTERED COMPANY NUMBER	08230197 (England and Wales)
REGISTERED CHARITY NUMBER	1151194
INDEPENDENT EXAMINER	N J Grindrod & Co Limited First Floor Sovereign House Barehill Street Littleborough Lancashire OL15 9BL
SOLICITORS	Woodcock & Sons Princess Street Haslingden Rossendale Lancashire BB4 5NH

Veterans in Communities

Report of the Trustees for the Year Ended 31 March 2023

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OBJECTIVES AND AC

Charitable Objects

The charitable objects of

To relieve need, suffering partners, spouses and dependants by providing a comprehensive support package for veterans in the transition from military to civilian life; support the mental health; support the employment.

VIC Mission Statement

To ensure that ex-service

Objectives

- To provide open access and future difficulty in see and what to do
- To provide a range of transition
- To provide access to economic activity
- To provide ongoing support is required and recognition
- To deliver back to the community
- To provide subject matter Covenant partners in general
- To highlight and promote
- To establish pathways efficiencies

Veterans in Communities working to achieve positive

OBJECTIVES AND ACTIVITIES

VIC Aims

- To provide support for ex-military personnel, ex-emergency services and prison service personnel and their families
- To encourage others to bring their knowledge, experience and expertise to provide help, support and advice to members of the Armed Forces and uniformed civilian communities and build on existing services and develop others
- To encourage the integration of former service personnel into civilian life by encouraging them to contribute their service experience and skills to help the local community
- To work together in partnership with others to support the Armed Forces Community Covenant in recognising in-service and ex-service personnel and their families.
- To establish partnerships through pledges which while not replacing statutory services, work towards addressing issues which affect former armed forces personnel and their families.

Volunteers

VIC could not function without its volunteers. They are found in every area of VIC, contributing their time, skills, knowledge and effort. They plan and deliver so many activities; art group, choir, craft group, walks, allotment, model railway club, sublimation, outreach, peer support, woodworking, skills training and learning, stalls and information stands, fundraising assistance and running our social activities.

For the first quarter of this financial year, VIC volunteers continued marshalling at vaccination hubs across our area of benefit helping their communities return to some semblance of normality.

Over the year we have calculated the hours that VIC volunteers have provided to our members and the wider community. The volunteers accumulated over 6,500 voluntary hours and if those hours had been paid at national minimum wage VIC would have needed an additional £64,543 of funding.

We are indebted to their commitment, generosity and support and grateful for each and every one of our volunteers.

STRATEGIC REPORT

Fundraising activities

Members of VIC and the public continued to be very generous with donations and their own fundraising initiatives, raising much needed funds for VIC. The VIC Choir recommenced their fundraising for VIC during this financial year and raised a total in excess of £2,000.

Sales of arts and crafts products have continued to improve this year and sales of Veterans in Production products have substantially increased this year, primarily due to the sales of Remembrance benches for the Salford Veterans Memorial Gardens in Swinton.

Members of the public continued to be very generous, particularly at Christmas. Thanks to the donations of food and toiletries we were able to distribute over 55 hampers to those living alone or with limited income.

Achievement and performance

Highlights of the achievements of Veterans in Communities during the year can be found from page 28 of this document.

VIC were represented at Remembrance Day services across East Lancashire and Heywood, Middleton and Rochdale, with wreaths laid in many places.

VIC has seen an increased demand for our services, as the country emerged from the pandemic and were then impacted with the cost-of-living crisis.

Work continued this year within the North-West portfolio of the Veterans People, Places and Pathways programme, an initiative administered by The Armed Forces Covenant Fund Trust. The portfolio consists of third sector and statutory organisations working collaboratively to provide safe places for veterans to receive help and support within their local community, developing stronger pathways for veterans to access mental health support and treatments and ensures people who are supporting veterans have access to good quality training packages.

Along with Turn to Starboard and Waterloo Uncovered, VIC are partners with Anglian Ruskin University's research programme, Stories in Transition. The research project aims to explore how veterans' author their own stories about life after military service through participation in arts, sport and culture activities, and through producing creative documentary films. The project is unique because it engages with veterans in a creative and empowering way. Unlike measuring instrumental transition 'outcomes', like scores on a questionnaire, the project explores what transition itself really means to veterans and what they think they get out of participating in arts, sport and culture activities.

In September 2022, VIC celebrated our ten-year anniversary. An Evening of Celebration was held on 30th September at Burnley Football Club, with Ex-Royal Engineer, Keith Walmsley and his singers, King of Aces (magician), Steve Sumner (piper), Peter Sweetmore (MC) and Steve Davis, our special guest and after dinner speaker. VIC would also like to thank our corporate sponsors for their support, Vision Commercial Kitchens, Stonegate IT and Filter Fabrications.

Financial review

Financial position

The Statement of Financial Activities set out on page 10 shows how our funds were raised and applied during the year. This statement separates funds, which the charity itself controls - unrestricted funds, from funds which have to be spent in a manner determined by the donor - restricted funds.

The trustees are guarantors of the company. Their liabilities as set out in the memorandum are limited to £10 per guarantor.

STRATEGIC REPORT

Financial review

Principal funders

Veterans in Communities is grateful to all the funders who have made the delivery of services possible during the year:

- Former East Lancashire Clinical Commissioning Group
- Northern Care Alliance NHS Group
- Armed Forces Covenant Fund Trust
- Changing Futures project, part of the Building Better Opportunities Fund jointly funded by the National Lottery Community Fund and the European Social Fund
- Tesco
- Asda Foundation
- Lancashire County Council
- Action Together
- Ribble Valley Borough Council

VIC is also part of the partnership delivering the Integrated Neighbourhood Teams contract across Heywood, Middleton and Rochdale.

VIC are delighted to have new and continued relationships and support with Catherine Smyth Media, Stonegate IT, Filter Fabrications, Vision Commercial Kitchens, Veterans into Logistics, Meg Training Solutions, Stitches R Us, JJ Ormerod, Greggs, Asda, Tesco and Morrisons.

Partnership working has proved how vital collaboration and joint working is in meeting the needs of our members. We are fortunate and pleased to have worked with all of our partners; Lancashire Armed Forces Covenant Hub, Citizen's Advice Rossendale and Hyndburn, Military Veterans Service, Royal British Legion, Rochdale Metropolitan Council, MIND (Rochdale), Inspire, Armed Forces Covenant Groups in Burnley, Pendle and Rochdale, to name just a few. The support of local businesses and organisations has also been gratefully received and is essential to our development.

Investment policy

The Trustees of Veterans in Communities review the Investment Policy on an annual basis, considering cash flow needs of the organisation and the level of reserves available for investment.

At this time the Trustees feel there are not sufficient assets available for investment without creating a high risk level for cashflow.

The Trustees do take into consideration the limits of the Financial Services Compensation Scheme (FSCS). Consequently, Veterans in Communities holds bank accounts at two separate institutions; National Westminster and CAF Bank. This enables the distribution of funds to mitigate the risks in accordance with FSCS limits.

The Financial Policy and Procedures outlines the checks and balances in place to regulate financial transactions and handling of money within VIC.

STRATEGIC REPORT

Financial review

Reserves policy

The Trustees of Veterans in Communities review the Reserves Policy on an annual basis, considering the reserves available, the need to designate funds against potential redundancy costs, future commitments and the level of risk acceptable to the Trustees.

The Trustees have determined that Veterans in Communities will maintain free reserves equivalent to approximately 25% of the projected expenditure for the following year. In the event that all or any funding is lost, the reserves will enable VIC to maintain a service whilst researching and sourcing other funding to enable continuity and long term viability of the organisation.

At 31st March 2023 VIC has £67,978 as free reserves after designated funds are accounted for. This represents 29.1% of budgeted expenditure for the financial year 2023/24. This figure falls slightly outside the parameters set by the Trustees and will be considered and addressed by the Board of Trustees during the year particularly in view of escalating costs.

VIC is fortunate to hold the asset of the VIC building within its accounts. However, this building is held in trust for the community and its value cannot be realised to the benefit of VIC.

Designated Funds

The Trustees of Veterans in Communities have considered the development of the organisation and the length of employment of a number of staff. In order to mitigate against any funding risks in the coming year, the Trustees have deemed it prudent to designate funds to cover any required redundancies. As of 31st March 2023 the designated fund will remain at £15,000.

Veterans in Communities owns a vehicle purchased through grant funding, which has been depreciated over a number of years. Due to the age of the vehicle, the Trustees recognise that there will be additional expenditure to maintain it to an acceptable standard. As of 31st March 2023, the designated fund will remain at £50,000.

The Trustees have felt it prudent to designate funds towards ongoing staff costs in order to retain staff beyond the life of the project funding until additional funding can be secured. As in the previous year, the Trustees have designated a further £10,000 for the year to the 31st March 2023 to increase the designated funds reserve for ongoing staff costs to a total £20,000.

The Trustees have also designated funds across various projects:

Veterans in Production	£9,522
Creative Community Hub	£4,496
VIC Hyndburn	£409
VIC Heywood	£501
Model Railway club	£267
Veterans Places, Pathways and People	£10,911

STRUCTURE, GOVERNANCE AND MANAGEMENT

Veterans In Communities (VIC) is a registered charity operating within a company limited by guarantee. VIC incorporated as a Company Limited by Guarantee in September 2012 and achieved charitable status in March 2013.

VIC currently has a Board of 8 Trustees responsible for governance and developing and driving strategy. A sub-group of senior staff and 3 Trustees form the Executive Group that has a day- by-day management role. The Trustees are voluntary social entrepreneurs who are passionate about the area and have worked for years to make it a better place to live and work. They are all local people chosen for their skills and experience. They give generously of their private time, at their own expense, with a shared commitment to building a better future for ex-services personnel, their families and the wider community.

The Trustees are bound by a Code of Conduct and receive induction upon appointment. One third of the Directors, being longest in office, retire annually and are able to be re-elected by the members, if the individual is willing.

The Trustees have not claimed any expenses or received any remuneration during the year.

RISK MANAGEMENT

The Trustees of Veterans in Communities recognise their responsibility to identify, assess and manage all areas of risk in relation to the organisation. The Risk Management Policy outlines the principles of our risk management approach, the processes for identifying risk, and the methods used to assess those risks and mitigate against them.

It covers all matters where risk can arise, compromising staff and visitor safety. Risk management is undertaken in all areas of the organisation. Overall responsibility for risk management lies with the Board of Trustees. However, it is expected that all staff, volunteers and members will play their part in ensuring risk is minimised on a day-to-day basis.

The main areas of risk are considered to be:

- Governance
- Operational
- Financial
- Environmental or external
- Compliance (law and regulation)

The aim of the Risk Management Policy is to create robust structures, systems and processes that will minimise or eliminate, so far as is reasonably practicable, risks to staff, members, volunteers, the general public and the organisation by promoting consistency in practice. This policy is aimed at creating a strong understanding of the responsibility for the assessment and management of risk at all levels whether through individual practice or in management arrangements.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Veterans in Communities for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

This report has been prepared in accordance with the special provisions of Part 15 of Companies Act 2006 relating to small companies.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 8 September 2023 and signed on the board's behalf by:



R Barker MBE - Trustee

Independent Examiner's Report to the Trustees of
Veterans in Communities

Independent examiner's report to the trustees of Veterans in Communities ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2023.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



N Grindrod FMAAT

N J Grindrod & Co Limited
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Lancashire
OL15 9BL

8 September 2023

Veterans in Communities

Statement of Financial Activities
for the Year Ended 31 March 2023

	Notes	Unrestricted funds £	Restricted funds £	31.3.23 Total funds £	31.3.22 Total funds £
INCOME AND ENDOWMENTS FROM					
Voluntary income		190,341	100	190,441	164,690
Charitable activities					
Charitable Activities		1,498	42,824	44,322	72,116
Activities for generating funds	2	11,695	100	11,795	12,410
Investment income	3	<u>1,051</u>	<u>-</u>	<u>1,051</u>	<u>19</u>
Total		<u>204,585</u>	<u>43,024</u>	<u>247,609</u>	<u>249,235</u>
EXPENDITURE ON					
Raising funds		9,752	7,854	17,606	11,403
Charitable activities					
Charitable Activities	4	<u>146,582</u>	<u>60,624</u>	<u>207,206</u>	<u>190,575</u>
Total		<u>156,334</u>	<u>68,478</u>	<u>224,812</u>	<u>201,978</u>
NET INCOME/(EXPENDITURE)		48,251	(25,454)	22,797	47,257
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>130,833</u>	<u>42,466</u>	<u>173,299</u>	<u>126,042</u>
TOTAL FUNDS CARRIED FORWARD		<u><u>179,084</u></u>	<u><u>17,012</u></u>	<u><u>196,096</u></u>	<u><u>173,299</u></u>

The notes form part of these financial statements

Statement of Financial Position
31 March 2023

	Notes	Unrestricted funds £	Restricted funds £	31.3.23 Total funds £	31.3.22 Total funds £
FIXED ASSETS					
Tangible assets	9	-	270,000	270,000	270,000
CURRENT ASSETS					
Debtors	10	13,946	17,012	30,958	15,996
Cash at bank and in hand		<u>180,786</u>	<u>-</u>	<u>180,786</u>	<u>170,180</u>
		194,732	17,012	211,744	186,176
CREDITORS					
Amounts falling due within one year	11	<u>(15,648)</u>	<u>-</u>	<u>(15,648)</u>	<u>(12,877)</u>
NET CURRENT ASSETS		<u>179,084</u>	<u>17,012</u>	<u>196,096</u>	<u>173,299</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		179,084	287,012	466,096	443,299
CREDITORS					
Amounts falling due after more than one year	12	<u>-</u>	<u>(270,000)</u>	<u>(270,000)</u>	<u>(270,000)</u>
NET ASSETS		<u>179,084</u>	<u>17,012</u>	<u>196,096</u>	<u>173,299</u>

The notes form part of these financial statements

Veterans in Communities

Statement of Financial Position - continued

31 March 2023

	Notes	Unrestricted funds £	Restricted funds £	31.3.23 Total funds £	31.3.22 Total funds £
	13				
FUNDS					
Unrestricted funds:					
General fund				67,978	46,322
HMR-INT				-	60
Vehicle Replacement Fund				50,000	50,000
Redundancy Contingency Fund				15,000	15,000
VIP				9,522	2,692
The Community Creative Hub				4,496	3,632
VIC Hyndburn				409	426
VIC Heywood Sandbag				501	523
Railway Club				267	-
VPPP				10,911	2,178
Ongoing staff costs				<u>20,000</u>	<u>10,000</u>
				<u>179,084</u>	<u>130,833</u>
Restricted funds:					
DCEPT				7,736	7,736
Building Better Opportunities				-	3,036
Hardship Fund				1,633	1,708
Armed Forces Covenant Trust				1,583	22,128
VIC Sublimination				-	869
Awards For All				1,216	3,455
Armed Forces Covenant - VSNBF				1,000	1,438
Prince of Wales Charitable Fund				1	1
Developing Veterans				1	1
Clitheroe				515	-
Middleton Mess Tin				1,002	2,094
Battlefields Trip				100	-
Small Grants				<u>2,225</u>	<u>-</u>
				<u>17,012</u>	<u>42,466</u>
TOTAL FUNDS				<u>196,096</u>	<u>173,299</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2023 in accordance with Section 476 of the Companies Act 2006.

The notes form part of these financial statements

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 8 September 2023 and were signed on its behalf by:



R Barker MBE - Trustee

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- not provided
Plant and machinery	- 25% on cost
Fixtures, fittings and office equipment	- 33% on cost and 25% on cost
Motor vehicles	- 25% on cost

The property is shown at the value when gifted and is not to be depreciated as it has no specific useful life. Its full value is shown within 'Tangible Fixed Assets' (note 9) and 'Contingent liability' (note 12) and will remain there indefinitely. Correspondingly, the 'Contingent liability' (note 12) will remain there indefinitely until VIC no longer has use for the property and it is gifted back to the Haslingden Community.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. ACTIVITIES FOR GENERATING FUNDS

	31.3.23	31.3.22
	£	£
Fundraising events	8,172	2,032
Rental income	500	4,830
Art sales	467	1,884
Craft sales	735	1,076
Other sales	1,921	1,267
Mini bus hire	-	458
VIP income	-	863
	<u>11,795</u>	<u>12,410</u>

3. INVESTMENT INCOME

	31.3.23	31.3.22
	£	£
Bank interest	<u>1,051</u>	<u>19</u>

4. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs £	Totals £
Charitable Activities	<u>204,326</u>	<u>2,880</u>	<u>207,206</u>

5. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.23	31.3.22
	£	£
Accountancy fees	2,880	2,820
Depreciation - owned assets	<u>-</u>	<u>165</u>

6. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2023 nor for the year ended 31 March 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2023 nor for the year ended 31 March 2022.

7. STAFF COSTS

The average monthly number of employees during the year was as follows:

	31.3.23	31.3.22
Support staff	<u>8</u>	<u>8</u>

No employees received emoluments in excess of £60,000.

8. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Voluntary income	164,490	200	164,690
Charitable activities			
Charitable Activities	35,510	36,606	72,116
Activities for generating funds	12,410	-	12,410
Investment income	<u>19</u>	<u>-</u>	<u>19</u>
Total	<u>212,429</u>	<u>36,806</u>	<u>249,235</u>
EXPENDITURE ON			
Raising funds	5,949	5,454	11,403
Charitable activities			
Charitable Activities	<u>164,948</u>	<u>25,627</u>	<u>190,575</u>
Total	<u>170,897</u>	<u>31,081</u>	<u>201,978</u>
NET INCOME	41,532	5,725	47,257
RECONCILIATION OF FUNDS			
Total funds brought forward	<u>89,300</u>	<u>36,742</u>	<u>126,042</u>
TOTAL FUNDS CARRIED FORWARD	<u>130,832</u>	<u>42,467</u>	<u>173,299</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2023**9. TANGIBLE FIXED ASSETS**

	Freehold property £	Plant and machinery £	Fixtures, fittings and office equipment £	Motor vehicles £	Totals £
COST					
At 1 April 2022 and 31 March 2023	<u>270,000</u>	<u>14,632</u>	<u>29,920</u>	<u>17,994</u>	<u>332,546</u>
DEPRECIATION					
At 1 April 2022 and 31 March 2023	<u>-</u>	<u>14,632</u>	<u>29,920</u>	<u>17,994</u>	<u>62,546</u>
NET BOOK VALUE					
At 31 March 2023	<u>270,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>270,000</u>
At 31 March 2022	<u>270,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>270,000</u>

Depreciation on the property is no longer required and has therefore been written back to its original gifted value on the basis that VIC will enjoy use during its lifetime and will not benefit from any appreciation in value after any transfer of ownership.

10. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.23 £	31.3.22 £
Trade debtors	24,522	15,236
Other debtors	-	(5,328)
Prepayments and accrued income	<u>6,436</u>	<u>6,088</u>
	<u>30,958</u>	<u>15,996</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2023

11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.23	31.3.22
	£	£
Trade creditors	6,361	5,719
Social security and other taxes	2,376	-
Accruals	<u>6,911</u>	<u>7,158</u>
	<u>15,648</u>	<u>12,877</u>

12. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31.3.23	31.3.22
	£	£
Contingent liability in respect of Gifted Property	<u>270,000</u>	<u>270,000</u>

13. MOVEMENT IN FUNDS

	At 1.4.22 £	Net movement in funds £	At 31.3.23 £
Unrestricted funds			
General fund	46,382	21,596	67,978
Vehicle Replacement Fund	50,000	-	50,000
Redundancy Contingency Fund	15,000	-	15,000
VIP	2,692	6,830	9,522
The Community Creative Hub	3,632	864	4,496
VIC Hyndburn	426	(17)	409
VIC Heywood Sandbag	523	(22)	501
Railway Club	-	267	267
VPPP	2,178	8,733	10,911
Ongoing staff costs	<u>10,000</u>	<u>10,000</u>	<u>20,000</u>
	130,833	48,251	179,084
Restricted funds			
DCEPT	7,736	-	7,736
Building Better Opportunities	3,036	(3,036)	-
Hardship Fund	1,708	(75)	1,633
Armed Forces Covenant Trust	22,128	(20,545)	1,583
VIC Sublimination	869	(869)	-
Awards For All	3,455	(2,239)	1,216
Armed Forces Covenant - VSNBF	1,438	(438)	1,000
Prince of Wales Charitable Fund	1	-	1
Developing Veterans	1	-	1
Clitheroe	-	515	515
Middleton Mess Tin	2,094	(1,092)	1,002
Battlefields Trip	-	100	100
Small Grants	<u>-</u>	<u>2,225</u>	<u>2,225</u>
	<u>42,466</u>	<u>(25,454)</u>	<u>17,012</u>
TOTAL FUNDS	<u>173,299</u>	<u>22,797</u>	<u>196,096</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2023**13. MOVEMENT IN FUNDS - continued**

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	61,644	(40,048)	21,596
Fundraising-Other	828	(828)	-
VIP	6,830	-	6,830
The Community Creative Hub	3,166	(2,302)	864
VIC Hyndburn	48	(65)	(17)
VIC Heywood Sandbag	300	(322)	(22)
Railway Club	468	(201)	267
VPPP	35,000	(26,267)	8,733
Ongoing staff costs	10,000	-	10,000
10th Anniversary	4,471	(4,471)	-
Integrated Care Board	<u>81,830</u>	<u>(81,830)</u>	<u>-</u>
	204,585	(156,334)	48,251
Restricted funds			
Building Better Opportunities	12,650	(15,686)	(3,036)
Hardship Fund	-	(75)	(75)
Armed Forces Covenant Trust	24,538	(45,083)	(20,545)
VIC Sublimination	-	(869)	(869)
Awards For All	-	(2,239)	(2,239)
Armed Forces Covenant - VSNBF	411	(849)	(438)
Clitheroe	2,100	(1,585)	515
Middleton Mess Tin	1,000	(2,092)	(1,092)
Battlefields Trip	100	-	100
Small Grants	<u>2,225</u>	<u>-</u>	<u>2,225</u>
	<u>43,024</u>	<u>(68,478)</u>	<u>(25,454)</u>
TOTAL FUNDS	<u><u>247,609</u></u>	<u><u>(224,812)</u></u>	<u><u>22,797</u></u>

13. MOVEMENT IN FUNDS - continued**Comparatives for movement in funds**

	At 1.4.21 £	Net movement in funds £	Transfers between funds £	At 31.3.22 £
Unrestricted funds				
General fund	24,401	43,921	(22,000)	46,322
HMR-INT	6,303	(6,243)	-	60
Vehicle Replacement Fund	40,000	-	10,000	50,000
Redundancy Contingency Fund	13,000	-	2,000	15,000
VIP	1,758	934	-	2,692
The Community Creative Hub	2,495	1,137	-	3,632
VIC Hyndburn	790	(364)	-	426
VIC Heywood Sandbag	553	(30)	-	523
VPPP	-	2,178	-	2,178
Ongoing staff costs	-	-	10,000	10,000
	<u>89,300</u>	<u>41,533</u>	<u>-</u>	<u>130,833</u>
Restricted funds				
DCEPT	7,736	-	-	7,736
Building Better Opportunities	3,122	(86)	-	3,036
Hardship Fund	1,508	200	-	1,708
Armed Forces Covenant Trust	8,902	13,226	-	22,128
VIC Sublimination	1,185	(316)	-	869
Awards For All	3,455	-	-	3,455
Armed Forces Covenant - VSNBF	3,840	(2,402)	-	1,438
Prince of Wales Charitable Fund	5,000	(4,999)	-	1
Developing Veterans	1,994	(1,993)	-	1
Middleton Mess Tin	-	2,094	-	2,094
	<u>36,742</u>	<u>5,724</u>	<u>-</u>	<u>42,466</u>
TOTAL FUNDS	<u>126,042</u>	<u>47,257</u>	<u>-</u>	<u>173,299</u>

13. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	59,061	(15,140)	43,921
East Lancs CCG	80,000	(80,000)	
HMR-INT	38,230	(44,473)	(6,243)
VIP	863	71	934
The Community Creative Hub	3,567	(2,430)	1,137
VIC Hyndburn	277	(641)	(364)
VIC Heywood Sandbag	55	(85)	(30)
Power To Change	20,000	(20,000)	
Railway Club	345	(345)	
VPPP	8,750	(6,572)	2,178
Clitheroe	1,281	(1,281)	
	212,429	(170,896)	41,533
Restricted funds			
Building Better Opportunities	10,290	(10,376)	(86)
Hardship Fund	200		200
Armed Forces Covenant Trust	23,363	(10,137)	13,226
VIC Sublimination		(316)	(316)
Armed Forces Covenant - VSNBF		(2,402)	(2,402)
Prince of Wales Charitable Fund		(4,999)	(4,999)
Developing Veterans		(1,993)	(1,993)
Middleton Mess Tin	2,953	(859)	2,094
	36,806		5,724
TOTAL FUNDS	249,235)	<u>47,257</u>

13. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.21 £	Net movement in funds £	Transfers between funds £	At 31.3.23 £
Unrestricted funds				
General fund	24,401	65,517	(22,000)	67,918
HMR-INT	6,303	(6,243)	-	60
Vehicle Replacement Fund	40,000	-	10,000	50,000
Redundancy Contingency Fund	13,000	-	2,000	15,000
VIP	1,758	7,764	-	9,522
The Community Creative Hub	2,495	2,001	-	4,496
VIC Hyndburn	790	(381)	-	409
VIC Heywood Sandbag	553	(52)	-	501
Railway Club	-	267	-	267
VPPP	-	10,911	-	10,911
Ongoing staff costs	-	10,000	10,000	20,000
	89,300	89,784	-	179,084
Restricted funds				
DCEPT	7,736	-	-	7,736
Building Better Opportunities	3,122	(3,122)	-	-
Hardship Fund	1,508	125	-	1,633
Armed Forces Covenant Trust	8,902	(7,319)	-	1,583
VIC Sublimination	1,185	(1,185)	-	-
Awards For All	3,455	(2,239)	-	1,216
Armed Forces Covenant - VSNBF	3,840	(2,840)	-	1,000
Prince of Wales Charitable Fund	5,000	(4,999)	-	1
Developing Veterans	1,994	(1,993)	-	1
Clitheroe	-	515	-	515
Middleton Mess Tin	-	1,002	-	1,002
Battlefields Trip	-	100	-	100
Small Grants	-	2,225	-	2,225
	36,742	(19,730)	-	17,012
TOTAL FUNDS	126,042	70,054	-	196,096

13. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	120,705	(55,188)	65,517
Fundraising-Other	828	(828)	-
East Lancs CCG	80,000	(80,000)	-
HMR-INT	38,230	(44,473)	(6,243)
VIP	7,693	71	7,764
The Community Creative Hub	6,733	(4,732)	2,001
VIC Hyndburn	325	(706)	(381)
VIC Heywood Sandbag	355	(407)	(52)
Power To Change	20,000	(20,000)	-
Railway Club	813	(546)	267
VPPP	43,750	(32,839)	10,911
Clitheroe	1,281	(1,281)	-
Ongoing staff costs	10,000	-	10,000
10th Anniversary	4,471	(4,471)	-
Integrated Care Board	<u>81,830</u>	<u>(81,830)</u>	<u>-</u>
	417,014	(327,230)	89,784
Restricted funds			
Building Better Opportunities	22,940	(26,062)	(3,122)
Hardship Fund	200	(75)	125
Armed Forces Covenant Trust	47,901	(55,220)	(7,319)
VIC Sublimation	-	(1,185)	(1,185)
Awards For All	-	(2,239)	(2,239)
Armed Forces Covenant - VSNBF	411	(3,251)	(2,840)
Prince of Wales Charitable Fund	-	(4,999)	(4,999)
Developing Veterans	-	(1,993)	(1,993)
Clitheroe	2,100	(1,585)	515
Middleton Mess Tin	3,953	(2,951)	1,002
Battlefields Trip	100	-	100
Small Grants	<u>2,225</u>	<u>-</u>	<u>2,225</u>
	<u>79,830</u>	<u>(99,560)</u>	<u>(19,730)</u>
TOTAL FUNDS	<u>496,844</u>	<u>(426,790)</u>	<u>70,054</u>

14. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2023.

Detailed Statement of Financial Activities
for the Year Ended 31 March 2023

	Unrestricted funds £	Restricted funds £	31.3.23 Total funds £	31.3.22 Total funds £
INCOME AND ENDOWMENTS				
Voluntary income				
Donations	15,414	100	15,514	46,343
Gift aid	-	-	-	231
Fundraising-Singing	29	-	29	-
East Lancs CCG	-	-	-	80,000
Creative Community	61	-	61	-
HMR-INT	38,230	-	38,230	38,230
The Community Creative Hub	-	-	-	(114)
Income Generation	9,527	-	9,527	-
VPPP	35,000	-	35,000	-
10th Anniversary	1,500	-	1,500	-
Integrated Care Board	84,416	-	84,416	-
VIP income	6,500	-	6,500	-
Voluntary income - General	(336)	-	(336)	-
	190,341	100	190,441	164,690
Activities for generating funds				
Fundraising events	8,072	100	8,172	2,032
Rental income	500	-	500	4,830
Art sales	467	-	467	1,884
Craft sales	735	-	735	1,076
Other sales	1,921	-	1,921	1,267
Mini bus hire	-	-	-	458
VIP income	-	-	-	863
	11,695	100	11,795	12,410
Investment income				
Bank interest	1,051	-	1,051	19
Charitable activities				
Grants	1,498	42,824	44,322	72,116
Total incoming resources	204,585	43,024	247,609	249,235
EXPENDITURE				
Other trading activities				
Bad debts	-	-	-	388
Carried forward	-	-	-	388

This page does not form part of the statutory financial statements

Veterans in Communities

Detailed Statement of Financial Activities
for the Year Ended 31 March 2023

	Unrestricted funds £	Restricted funds £	31.3.23 Total funds £	31.3.22 Total funds £
Other trading activities				
Brought forward	-	-	-	388
Projects costs	<u>9,752</u>	<u>7,854</u>	<u>17,606</u>	<u>11,015</u>
	9,752	7,854	17,606	11,403
Charitable activities				
Wage costs	107,325	49,439	156,764	153,098
Gas, electricity and water	7,542	-	7,542	7,994
Telephone and computer costs	2,682	154	2,836	4,347
Post, stationery and adverts	6,745	72	6,817	6,163
Motor expenses	2,979	-	2,979	2,332
Travel and refreshments	2,411	1,682	4,093	3,022
Insurance	2,343	-	2,343	3,225
Professional fees	7,060	-	7,060	1,000
Repairs	2,203	8,371	10,574	2,599
Cleaning and hygiene	895	-	895	750
Depreciation	-	-	-	165
Staff training	-	300	300	8
Bank charges	100	-	100	137
Subscriptions	214	-	214	214
Sundries	<u>1,203</u>	<u>606</u>	<u>1,809</u>	<u>2,701</u>
	143,702	60,624	204,326	187,755
Support costs				
Governance costs				
Auditors' remuneration	<u>2,880</u>	<u>-</u>	<u>2,880</u>	<u>2,820</u>
Total resources expended	<u>156,334</u>	<u>68,478</u>	<u>224,812</u>	<u>201,978</u>
Net income/(expenditure)	<u>48,251</u>	<u>(25,454)</u>	<u>22,797</u>	<u>47,257</u>

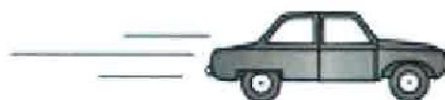
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Summary of Achievements and Performance 2022/23



**Support provided
for former Armed
Forces service
personnel and
their families**

Over 300 outreach sessions delivered across Pendle, Burnley, Hyndburn, Ribble Valley, Rossendale, Rochdale, Heywood and Middleton



**142 beneficiaries accessed
our social groups, services
and support at our
outreach areas each week**

**Over 100 new members
identified, registered
and supported.**



**VIC lent our centre to the
family of one of our
members so that they
could hold a 90th birthday
celebration for him, his
family and VIC friends**



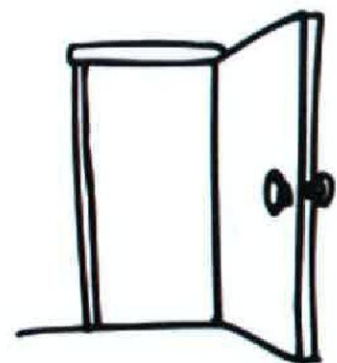


**Providing support
towards
addressing issues
affecting former
armed forces
service personnel
and their families**

- The VIC Centre was open each weekday over the Christmas period recognising that it is a difficult time for veterans who are most isolated
- Over 50 Christmas hampers delivered to those alone during the Christmas period

Social inclusion trips continued with trips to the Fusilier Museum, Whitehough Outdoor Centre, the Police Museum, the Infantry Museum, Royal Armouries, the National Memorial Arboretum, Queen Street Mill and Carnforth Heritage Centre to name but a few.

**The VIC centre has been
accessed over 2000 times
between April 2022 and March
2023.**





**Providing support
towards
addressing issues
affecting former
armed forces
service personnel
and their families**

**Implementation of Herbert
Protocol working with
Lancashire Constabulary to
reduce risks in the event of
an adult with care and
support needs going
missing.**

**THE
HERBERT
PROTOCOL**
Safe & Found

Help and Support



- **Housing support and house moves**
- **Employment and training support and guidance**
- **PIP and ESA applications and appeals**
- **Evidencing proof of service**
- **Supply of furniture**
- **Emergency food parcels**

Cost of Living Crisis



VIC registered as a warm place so that our members and the wider community could access a warm space, a drink and a bowl of soup



Integration of former service personnel into civilian life by encouraging them to contribute their service experience and skills to benefit the local communities

- Team of volunteers marshalling at the Sabre Challenge for Rossendale Hospice.
- Refurbishment of garden benches to make stunning memorial benches.
- Painting concrete fences in a back street in Clayton creating lots of positive local interest from the local community.
- Community allotment

- Sanding down and repainting the shop front of Positive Start in readiness for the Britain in Bloom judges.
- Designing and planting of a floral display within the community flower beds within the grounds of a war memorial for Britain in Bloom.

community projects





Integration of former service personnel into civilian life by encouraging them to contribute their service experience and skills to benefit the local communities



VIC members were instrumental in helping a work experience placement from NLTG to develop general skills in a wide range. He has now just applied to join the Army.



The VIC soapbox team came together to build our “Willy’s Jeep” entry into Amazing Accrington’s soapbox challenge in August 2022. An information stand was held in the town on competition day and the experience has enhanced awareness of VIC and our services.

A model railway club has now been established at the Drop-In at Accrington, a thriving enterprise for both veterans and the wider community sharing knowledge and skills





Working in partnership to support the Armed Forces Covenant - supporting those who serve or who have served in the armed forces and their families



VIC was selected to work within the North-West Armed Forces Wellbeing collective as part of the Veterans' Places, Pathways and People programme. The project ensures that third sector and statutory organisations across the North-West are working together building and strengthening new and existing relationships.

- Full partner in the delivery of the Integrated Neighbourhood Team contract in HMR
- Representations and active participation on Armed Forces Covenant Groups
- Partnership work with Lancashire Armed Forces Covenant Hub
- Partnership working with Association of Service Drop-In Centres (ASDIC)

Member of Lancashire Armed Forces Network working together with statutory and other third sector organisations improving inter agency partnerships





Working in partnership to support the Armed Forces Covenant - supporting those who serve or who have served in the Armed Forces and their families

Continue to work collaboratively with the Burnley Football Club in the Community, Accrington Stanley Community Trust and Blackburn Rovers Community Trust. the Royal British Legion, Lancashire Adult Learning, Citizens Advice, SSAFA and Military Veterans Services to name but a few.



VIC have joined the increasing number of veterans organisations joining the Pride in Veterans Standard (PiVS) that recognise the contribution organisations have made and continue to make to the Armed Forces.

VIC staff and volunteers attended many Remembrance services across our area of benefit, laying wreaths at each, including the cenotaph in London. A staff member also took part in the Festival of Remembrance at the Albert Hall





Supporting the health and wellbeing of our members

Peer support
Art Group
VIC Choir
Craft Group
Veterans in Production
Allotment project
Pyrography
Walks
Training and learning
Social events and trips

Working with Community CVS (Blackburn) and the NHS, VIC have worked alongside the Bowel Cancer Screening GP and Community Engagement Officer. Information stands have been held at our outreach sessions, and we have hosted a training event in Rossendale to train Champions to help raise awareness about the screening programme.

Use of VIC Centre for appointments with specialist psychological services such as Military Veterans' Service and Combat Stress. Our centre is also used by partners such as Citizens Advice and Inspire.





Training and support providing access to opportunities available to return to economic activity

Support provided:

- CV preparation,
- Job search,
- Identifying training opportunities
- Accessing business start-up grants
- Securing funding to access training

- One to one support tailored to meet the needs of the individual and an action plan developed to help them achieve skills, confidence and move towards finding employment
- Delivery of courses to improve skills and increase confidence
- Supported beneficiaries into HGV training, business start up advisors, PIP applications, assessments and appeals
- Supported participants through programmes which have helped them to become more self-confident and assisted with personal development

100% success with PIP applications and appeals





Changing Futures

Building Better Opportunities

**Training and
support providing
access to
opportunities
available to return
to economic activity**

VIC are a delivery partner within the Building Better Opportunities, Changing Futures project, funded by The Community Fund and the European Social Fund.

The project provides intensive one to one support enabling veterans to move closer to employment

- Project staff help with PIP, UC and ESA applications, assessments and appeals
- Support provided to beneficiaries with housing providers and assisting with house moves including access to furniture
- VIC provide access to on-line training relating to mentoring, mindfulness and home exercise

- **Over 30 participants signed up to the project**
- **10 are now in employment**
- **6 have gone into formal education / training**



Fundraising

- Over £75,000 in grants were secured



- Over £15,000 in trading income



- Over £2,000 raised by the VIC Choir from collections during performances along with VIC fundraising events



- Over £19,000 of donations and fundraising income





Volunteers



VIC is extremely grateful to each and every one of our volunteers who give so generously of their time and skills

Volunteers are involved in:

- organising and leading groups and activities
 - administration
- organising walks and social inclusion activities
 - fundraising events
 - Peer Support
 - Welfare checks
 - VIC Choir members
 - allotment
 - manning outreach posts
 - VIC Hyndburn
 - VIC Clitheroe
 - VIC Heywood (Sandbag café)
- VIC Middleton (Middleton Mess Tin)
 - Veterans in Production (VIP)
 - Art and crafts groups
 - Coffee social groups
- Veterans mental health caseworker
 - Decorating and DIY skills
- Trustees



Over 6500 volunteer hours have been gifted to VIC

Equates to £64,543 if paid at national minimum wage





Awards and Recognition

VIC were selected to assist with a research programme being undertaken by Anglia Ruskin University. All of the partners attended a workshop in Bristol, where we saw one another's films and talked about common messages and themes across the partners work, despite this being done in different ways. The workshop was held ahead of a national screening that took place in London at the end of June.



GOUVERNEMENT

*Liberté
Égalité
Fraternité*

VIC applied for the Légion d'Honneur (France's highest distinction honouring exceptional bravery and devotion by all those who have served in France) for one of our WWII veteran members. Jack was visited by serving and retired officers from Royal REME and Jack's story featured in the March 2023 edition of The Craftsman.

On 30th September 2022, VIC celebrated 10 years of supporting veterans. We hosted a large event and partner organisations, corporate sponsors and members of the wider community attended alongside of course our veteran service users, staff and volunteers





Thank you to our
funders:



East Lancashire
Clinical Commissioning Group



Northern Care Alliance
NHS Foundation Trust





Ribble Valley
Borough Council
www.ribblevalley.gov.uk




Case study



 Self-referral in Accrington

 Veteran in mid-fifties

 Very angry, with severe mental health issues

 Unemployed

Tony (name anonymised) came to the drop in centre at Accrington as a self-referral. Tony, in his mid-fifties, suffers poor mental health relating to 'issues' from his time in the military.

VIC staff referred him to Military Veterans Service (MVS) for mental health treatment. Tony also became homeless at this time and VIC supported Tony through homelessness, sourcing temporary accommodation, onwards to securing a forever home.



VIC sourced a flat-full of household goods for his new home, including all appliances, bedding, curtains, a 40" Samsung TV, kitchen goods and pots and pans

Staff assisted Tony to enrol at college to complete security training and qualifications. On completion, VIC staff supported Tony with job search for sustainable employment, assisting him through the arduous application and vetting processes.



Tony also began to undertake mountain climbing and sky diving with friends which he had not been well enough to do for a long time.



Tony is now in full-time paid employment with BAE Systems Samlesbury on the security detail.

MVS told VIC that Tony cannot praise enough, all the support that he has continued to get from all at VIC and the Outreach team.

Tony:- I like you a lot Ray; you have helped me so much but you don't want anything back from me. Thank you so much for everything.