

REGISTERED COMPANY NUMBER: 08230197 (England and Wales)
REGISTERED CHARITY NUMBER: 1151194

Report of the Trustees and
Financial Statements for the Year Ended 31 March 2021
for
Veterans in Communities
(A Company Limited by Guarantee)

N J Grindrod & Co Limited
The Old Post Office
128 Ramsden Road
Wardle
Rochdale
Lancashire
OL12 9NT

Veterans in Communities

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Veterans in Communities

Reference and Administrative Details
for the Year Ended 31 March 2021

TRUSTEES

R Barker MBE Chairman
C E Crawforth
C Gill
B G Hyde
J B Payton MBE
D A Peat OBE
Major C R Smethurst
Q Zhou (appointed 12.8.21)

COMPANY SECRETARY

J B Payton MBE

REGISTERED OFFICE

VIC Centre
12 Bury Road
Haslingden
Rossendale
BB4 5PL

**REGISTERED COMPANY
NUMBER**

08230197 (England and Wales)

**REGISTERED CHARITY
NUMBER**

1151194

INDEPENDENT EXAMINER

N J Grindrod & Co Limited
The Old Post Office
128 Ramsden Road
Wardle
Rochdale
Lancashire
OL12 9NT

SOLICITORS

Woodcock & Sons
Princess Street
Haslingden
Rossendale
Lancashire
BB4 5NH

Veterans in Communities

Report of the Trustees for the Year Ended 31 March 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Charitable Objects

The charitable objects of VIC as registered with the Charity Commission are:

To relieve need, suffering and distress amongst veterans of all branches of the Armed Forces and their partners, spouses and dependents in such ways as the Trustees shall think fit, particularly but not exclusively, by providing a comprehensive and diverse outreach programme developed, designed and delivered by veterans for veterans in the North West which supports veterans suffering the effects of war and have found the transition from military to civilian life difficult as a means to preserve and protect their physical and mental health; support their resettlement, rehabilitation, if needed, and their retraining to help them obtain employment.

VIC Mission Statement

To ensure that ex-service personnel and their families can return to, belong and prosper in their communities.

Objectives

- To provide open access to a trusted single point of contact ensuring all who may experience immediate and future difficulty in transitioning from military to civilian life in any way know where to go, who to see and what to do
- To provide a range of interventions to meet the individual need of the AFC member to accomplish transition
- To provide access to every opportunity available to maintain health and wellbeing and achieve a return to economic activity
- To provide ongoing support to veterans and their families that promotes continuing recovery for as long as is required and recognition that family and dependants as integral to recovery
- To deliver back to the community the benefit of their service skills and knowledge
- To provide subject matter expertise and support to Local Authorities and their Armed Forces Community Covenant partners in gaining a 'veterans eye-view' and assistance in engaging with the community
- To highlight and promote awareness of veterans needs
- To establish pathways and partnerships for joint working to achieve mutual outcomes and resource efficiencies

Veterans in Communities is founded on peer support and committed to partnership and collaborative working to achieve positive outcomes that result in returning, belonging and prospering.

OBJECTIVES AND ACTIVITIES

VIC Aims

- To provide support for ex-military personnel, ex-emergency services and prison service personnel and their families
- To encourage others to bring their knowledge, experience and expertise to provide help, support and advice to members of the Armed Forces and uniformed civilian communities and build on existing services and develop others
- To encourage the integration of former service personnel into civilian life by encouraging them to contribute their service experience and skills to help the local community
- To work together in partnership with others to support the Armed Forces Community Covenant in recognising in-service and ex-service personnel and their families.
- To establish partnerships through pledges which while not replacing statutory services, work towards addressing issues which affect former armed forces personnel and their families.

Volunteers

VIC could not function without its volunteers. They are found in every area of VIC, contributing their time, skills, knowledge and effort. Ordinarily they are involved in the design and delivery of many activities; art group; choir; craft group; walks; outreach; woodwork courses; one to one IT support; skills training; stalls and information stands; fundraising assistance.

This year however has been extraordinary, and VIC volunteers have worked just as hard but in different ways. During first lockdown Positive Start (a local charity) had food that was to be used for those most isolated and clinically vulnerable; but they did not have the resources to get the food to those most in need. VIC volunteers rose to the occasion and delivered food each Friday for 11 weeks.

Towards the end of 2020, VIC assisted Rossendale Primary Care with some preparation work for them to provide a vaccination centre in Rawtenstall. VIC were then asked to provide marshals at the entry point of their vaccination site, ensuring a smooth flow of patients arriving for vaccinations.

Over the year we have calculated the hours that VIC volunteers have provided to our members by way of welfare support calls, hosting groups and activities via Zoom and delivering food. The volunteers accumulated over 3,900 voluntary hours and if those hours had been paid at national minimum wage VIC would have needed an additional £34,008 funding.

In addition, we calculated the number of hours accumulated by our volunteers whilst marshalling at the vaccination centres. Their hours totalled over 3,000 hours which equates to an additional £26,160 if paid at national minimum wage.

We are indebted to their commitment, generosity and support and grateful for each and every one of our volunteers.

VIC were devastated by the death of Tracey Vick, the partner of core volunteer, Darren Horsnell. Darren and Tracey were founder members and volunteers at the inception of VIC. Tracey passed away last September after a battle with cancer. She gave so much of her time to helping to raise awareness of VIC and supporting us with fundraising activities. She is much missed.

Veterans in Communities

Report of the Trustees for the Year Ended 31 March 2021

STRATEGIC REPORT

Achievement and performance

Fundraising activities

The VIC Choir have not been able to fundraise for us this year as they have not been permitted to venture out into the communities.

Members of VIC and the public continued to be very generous with donations and their own fundraising initiatives, raising much needed funds for VIC.

Sales of arts and crafts products have improved this year within the limited times that we have been able to be open. Sales of Veterans in Production products have substantially increased this year, primarily due to the sales of soldier silhouettes which were sold over the Remembrance period.

Highlights of the achievements of Veterans in Communities during the year can be found from page 26 of this document.

Staff and volunteers have worked tirelessly throughout the pandemic; normal services could not be provided but they worked proactively ensuring the essential needs of our members were met. During the first lockdown VIC worked with Positive Start delivering food to those most in need, isolated or vulnerable. The Mayor of Rossendale thanked staff and volunteers of VIC in June 2020, for supporting Rossendale residents during the pandemic.

Due to ongoing restrictions planned commemorations for VE Day, VJ Day and Remembrance services had to be curtailed. VIC commemorated the 75th anniversaries of both VE and VJ day at the VIC Centre in Haslingden in May and August respectively. VIC were also represented at the flag raising ceremony in Clitheroe for VJ Day.

VIC held our own short Remembrance Day services at the Memorial Gardens in Haslingden and at the cenotaph in Bacup Cemetery.

VIC received the Silver Award from the Defence Employer Recognition Scheme during the year.

Since December, a team of VIC volunteers have been marshalling at vaccination hubs across our area of benefit helping the communities return to some semblance of normality.

Financial review

Financial position

The Statement of Financial Activities set out on page 9 shows how our funds were raised and applied during the year. This statement separates funds, which the charity itself controls - unrestricted funds, from funds which have to be spent in a manner determined by the donor - restricted funds.

The trustees are guarantors of the company. Their liabilities as set out in the memorandum are limited to £10 per guarantor.

Veterans in Communities

Report of the Trustees for the Year Ended 31 March 2021

STRATEGIC REPORT

Financial review

Principal funders

Veterans in Communities is grateful to all the funders who have made the delivery of services possible during the year:

- East Lancashire Clinical Commissioning Group
- Armed Forces Covenant Fund Trust
- Changing Futures project, part of the Building Better Opportunities Fund jointly funded by the Big Lottery Fund and the European Social Fund
- Lancashire Community Foundation
- Asda Foundation
- Co-op Local Community Fund
- Tesco Community Grants

VIC is also part of the partnership delivering the Integrated Neighbourhood Teams contract across Heywood, Middleton and Rochdale.

VIC are delighted to have new and continued relationships and support with Catherine Smythe Media, In4Sight, Veterans into Logistics, Meg Training Solutions, Stitches R Us, JJ Ormerod, Greggs, Emotive Capture, Mulberry Roots, Unlock Your You, Asda, Tesco and Morrisons.

Partnership working has proved how vital collaboration and joint working is in meeting the needs of our members. We are fortunate and pleased to have worked with all of our partners; Lancashire Armed Forces Covenant Hub, Citizen's Advice Rossendale and Hyndburn, Military Veterans Service, Royal British Legion, Rochdale Metropolitan Council, MIND (Rochdale), Inspire, Armed Forces Covenant Groups in Burnley, Pendle and Rochdale, to name just a few. The support of local businesses and organisations has also been gratefully received and is essential to our development.

Investment policy

The Trustees of Veterans in Communities review the Investment Policy on an annual basis, considering cash flow needs of the organisation and the level of reserves available for investment.

At this time the Trustees feel there are not sufficient assets available for investment without creating a high risk level for cashflow.

The Trustees do take into consideration the limits of the Financial Services Compensation Scheme (FSCS). Consequently Veterans in Communities holds bank accounts at two separate institutions; National Westminster and CAF Bank. This enables the distribution of funds to mitigate the risks in accordance with FSCS limits.

The Financial Policy and Procedures outlines the checks and balances in place to regulate financial transactions and handling of money within VIC.

Veterans in Communities

Report of the Trustees for the Year Ended 31 March 2021

STRATEGIC REPORT

Financial review

Reserves policy

The Trustees of Veterans in Communities review the Reserves Policy on an annual basis, considering the reserves available, the need to designate funds against potential redundancy costs, future commitments and the level of risk acceptable to the Trustees.

The Trustees have determined that Veterans in Communities will maintain free reserves equivalent to approximately 25% of the projected expenditure for the following year. In the event that all or any funding is lost, the reserves will enable VIC to maintain a service whilst researching and sourcing other funding to enable continuity and long term viability of the organisation.

At 31st March 2021 VIC has £35,510 as free reserves after designated funds are accounted for. This represents 18.1% of budgeted expenditure for the financial year 2021/22.

VIC is fortunate to hold the asset of the VIC building within its accounts. However, this building is held in trust for the community and its value cannot be realised to the benefit of VIC.

Designated Funds

The Trustees of Veterans in Communities have considered the development of the organisation and the length of employment of a number of staff. In order to mitigate against any funding risks in the coming year, the Trustees have deemed it prudent to designate funds to cover any required redundancies. As at 31st March 2021 the designated fund will remain at £13,000

Veterans in Communities owns a vehicle purchased through grant funding, which has been depreciated over a number of years. Due to the age of the vehicle, the Trustees recognise that there will be additional expenditure to maintain it to an acceptable standard. As in the previous three years, the Trustees have designated a further £10,000 for the year to the 31st March 2021 to increase the designated funds reserve for vehicle replacement to a total £40,000.

Veterans in Communities had designated a sum of £5,000 to ensure equipment and materials could be purchased for VIC Hyndburn. £4,210 of this has been utilised. As at 31st March 2021 the designated fund remains at £790.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Veterans In Communities (VIC) is a registered charity incorporated as a Company Limited by Guarantee in September 2012 and achieved charitable status in March 2013.

VIC has a Board of currently 8 Trustees responsible for governance and developing and driving strategy. A sub group of senior staff and 3 Trustees form the Executive Group that has a day- by-day management role. The Trustees are voluntary social entrepreneurs who are passionate about the area and have worked for years to make it a better place to live and work. They are all local people chosen for their skills and experience. They give generously of their private time, at their own expense, with a shared commitment to building a better future for ex-services personnel, their families and the wider community.

The Trustees are bound by a Code of Conduct and receive induction upon appointment. Their term of office lasts for 3 years, at the end of which they are able to be re-elected by the members, if the individual is willing.

The Trustees have not claimed any expenses or received any remuneration during the year.

Veterans in Communities

Report of the Trustees for the Year Ended 31 March 2021

RISK MANAGEMENT

The Trustees of Veterans in Communities recognise their responsibility to identify, assess and manage all areas of risk in relation to the organisation. The Risk Management Policy outlines the principles of our risk management approach, the processes for identifying risk, and the methods used to assess those risks and mitigate against them.

It covers all matters where risk can arise, compromising staff and visitor safety. Risk management is undertaken in all areas of the organisation. Overall responsibility for risk management lies with the Board of Trustees. However, it is expected that all staff, volunteers and members will play their part in ensuring risk is minimised on a day to day basis.

The main areas of risk are considered to be:

- Governance
- Operational
- Financial
- Environmental or external
- Compliance (law and regulation)

The aim of the Risk Management Policy is to create robust structures, systems and processes that will minimise or eliminate, so far as is reasonably practicable, risks to staff, members, volunteers, the general public and the organisation by promoting consistency in practice. This policy is aimed at creating a strong understanding of the responsibility for the assessment and management of risk at all levels whether through individual practice or in management arrangements.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 15 September 2021 and signed on the board's behalf by:



R Barker MBE - Trustee

Independent Examiner's Report to the Trustees of
Veterans in Communities

Independent examiner's report to the trustees of Veterans in Communities ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2021.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



N Grindrod
MAAT
N J Grindrod & Co Limited
The Old Post Office
128 Ramsden Road
Wardle
Rochdale
Lancashire
OL12 9NT

15 September 2021

Veterans in Communities

Statement of Financial Activities
for the Year Ended 31 March 2021

	Notes	Unrestricted funds £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total funds £
INCOME AND ENDOWMENTS FROM					
Voluntary income		122,050	200	122,250	124,532
Charitable activities					
Charitable Activities		4,165	54,236	58,401	69,432
Activities for generating funds	2	7,996	-	7,996	17,163
Investment income	3	<u>61</u>	<u>-</u>	<u>61</u>	<u>244</u>
Total		134,272	54,436	188,708	211,371
EXPENDITURE ON					
Raising funds		1,645	14,510	16,155	9,657
Charitable activities					
Charitable Activities	4	<u>131,285</u>	<u>71,423</u>	<u>202,708</u>	<u>174,169</u>
Total		132,930	85,933	218,863	183,826
NET INCOME/(EXPENDITURE)		1,342	(31,497)	(30,155)	27,545
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>87,959</u>	<u>68,238</u>	<u>156,197</u>	<u>128,652</u>
TOTAL FUNDS CARRIED FORWARD		<u>89,301</u>	<u>36,741</u>	<u>126,042</u>	<u>156,197</u>

The notes form part of these financial statements

Veterans in Communities

Statement of Financial Position
31 March 2021

	Notes	Unrestricted funds £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total funds £
FIXED ASSETS					
Tangible assets	9	165	270,000	270,165	270,413
CURRENT ASSETS					
Debtors	10	(20,218)	36,742	16,524	10,104
Cash at bank and in hand		<u>121,450</u>	<u>-</u>	<u>121,450</u>	<u>157,094</u>
		101,232	36,742	137,974	167,198
CREDITORS					
Amounts falling due within one year	11	(12,097)	-	(12,097)	(11,414)
		<u>89,135</u>	<u>36,742</u>	<u>125,877</u>	<u>155,784</u>
NET CURRENT ASSETS					
		89,300	306,742	396,042	426,197
TOTAL ASSETS LESS CURRENT LIABILITIES					
		89,300	306,742	396,042	426,197
CREDITORS					
Amounts falling due after more than one year	12	-	(270,000)	(270,000)	(270,000)
		<u>89,300</u>	<u>36,742</u>	<u>126,042</u>	<u>156,197</u>
NET ASSETS					
		<u>89,300</u>	<u>36,742</u>	<u>126,042</u>	<u>156,197</u>

The notes form part of these financial statements

Veterans in Communities

Statement of Financial Position - continued 31 March 2021

	Notes	Unrestricted funds £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total funds £
FUNDS	13				
Unrestricted funds:					
General fund				24,401	33,152
HMR-INT				6,303	9,100
Vehicle Replacement Fund				40,000	30,000
Redundancy Contingency Fund				13,000	13,000
VIP				1,758	809
The Community Creative Hub				2,495	166
VIC Hyndburn				790	790
VIC Heywood Sandbag				<u>553</u>	<u>942</u>
				89,300	87,959
Restricted funds:					
DCEPT				7,736	7,736
Building Better Opportunities				3,122	-
Hardship Fund				1,508	1,408
Armed Forces Covenant Trust				8,902	31,820
Santander Discovery Grant				-	1,618
VIC Sublimation				1,185	1,185
Awards For All				3,455	-
Armed Forces Covenant H&RV				-	17,422
Awards For All - VIP				-	7,049
Armed Forces Covenant - VSNBF				3,840	-
Prince of Wales Charitable Fund				5,000	-
Developing Veterans				<u>1,994</u>	<u>-</u>
				<u>36,742</u>	<u>68,238</u>
TOTAL FUNDS				<u>126,042</u>	<u>156,197</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

Veterans in Communities

Statement of Financial Position - continued
31 March 2021

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 15 September 2021 and were signed on its behalf by:

A handwritten signature in black ink, appearing to be 'R. Barker', written in a cursive style.

R Barker MBE - Trustee

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- not provided
Plant and machinery	- 25% on cost
Fixtures, fittings and office equipment	- 33% on cost and 25% on cost
Motor vehicles	- 25% on cost

The property is shown at the value when gifted and is not to be depreciated as it has no specific useful life. Its full value is shown within 'Tangible Fixed Assets' (note 9) and 'Contingent liability' (note 12) and will remain there indefinitely. Correspondingly, the 'Contingent liability' (note 12) will remain there indefinitely until VIC no longer has use for the property and it is gifted back to the Haslingden Community.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Veterans in Communities

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

2. ACTIVITIES FOR GENERATING FUNDS

	31.3.21	31.3.20
	£	£
Fundraising events	471	1,109
Rental income	3,163	2,677
Art sales	1,930	2,217
Craft sales	1,016	1,038
Other sales	43	2,788
Cafe income	-	2,280
Mini bus hire	142	376
Fundraising - choir	-	3,898
VIP income	<u>1,231</u>	<u>780</u>
	<u>7,996</u>	<u>17,163</u>

3. INVESTMENT INCOME

	31.3.21	31.3.20
	£	£
Bank interest	<u>61</u>	<u>244</u>

4. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs £	Totals £
Charitable Activities	<u>199,432</u>	<u>3,276</u>	<u>202,708</u>

5. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.21	31.3.20
	£	£
Accountancy fees	3,276	2,400
Depreciation - owned assets	<u>248</u>	<u>356</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

6. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2021 nor for the year ended 31 March 2020.

7. STAFF COSTS

The average monthly number of employees during the year was as follows:

	31.3.21	31.3.20
Support staff	<u>8</u>	<u>8</u>

No employees received emoluments in excess of £60,000.

8. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Voluntary income	124,532	-	124,532
Charitable activities			
Charitable Activities	-	69,432	69,432
Activities for generating funds	17,163	-	17,163
Investment income	<u>244</u>	<u>-</u>	<u>244</u>
Total	141,939	69,432	211,371
EXPENDITURE ON			
Raising funds	7,519	2,138	9,657
Charitable activities			
Charitable Activities	<u>147,548</u>	<u>26,621</u>	<u>174,169</u>
Total	<u>155,067</u>	<u>28,759</u>	<u>183,826</u>
NET INCOME/(EXPENDITURE)	(13,128)	40,673	27,545
RECONCILIATION OF FUNDS			
Total funds brought forward	101,088	27,564	128,652

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

8. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted funds £	Restricted funds £	Total funds £
	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS CARRIED FORWARD	<u>87,960</u>	<u>68,237</u>	<u>156,197</u>

9. TANGIBLE FIXED ASSETS

	Freehold property £	Plant and machinery £	Fixtures, fittings and office equipment £	Motor vehicles £	Totals £
COST					
At 1 April 2020 and 31 March 2021	<u>270,000</u>	<u>14,632</u>	<u>29,920</u>	<u>17,994</u>	<u>332,546</u>
DEPRECIATION					
At 1 April 2020	-	14,632	29,507	17,994	62,133
Charge for year	<u>-</u>	<u>-</u>	<u>248</u>	<u>-</u>	<u>248</u>
At 31 March 2021	<u>-</u>	<u>14,632</u>	<u>29,755</u>	<u>17,994</u>	<u>62,381</u>
NET BOOK VALUE					
At 31 March 2021	<u>270,000</u>	<u>-</u>	<u>165</u>	<u>-</u>	<u>270,165</u>
At 31 March 2020	<u>270,000</u>	<u>-</u>	<u>413</u>	<u>-</u>	<u>270,413</u>

Depreciation on the property is no longer required and has therefore been written back to its original gifted value on the basis that VIC will enjoy use during its lifetime and will not benefit from any appreciation in value after any transfer of ownership.

10. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.21 £	31.3.20 £
Trade debtors	10,159	3,759
Other debtors	-	3
Prepayments and accrued income	<u>6,365</u>	<u>6,342</u>
	<u>16,524</u>	<u>10,104</u>

Veterans in Communities

Notes to the Financial Statements - continued for the Year Ended 31 March 2021

11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.21	31.3.20
	£	£
Trade creditors	2,281	2,848
Social security and other taxes	2,405	1,679
Accruals	<u>7,411</u>	<u>6,887</u>
	<u>12,097</u>	<u>11,414</u>

12. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31.3.21	31.3.20
	£	£
Contingent liability in respect of Gifted Property	<u>270,000</u>	<u>270,000</u>

13. MOVEMENT IN FUNDS

	At 1.4.20	Net movement in funds	Transfers between funds	At 31.3.21
	£	£	£	£
Unrestricted funds				
General fund	33,152	1,249	(10,000)	24,401
HMR-INT	9,100	(2,797)	-	6,303
Vehicle Replacement Fund	30,000	-	10,000	40,000
Redundancy Contingency Fund	13,000	-	-	13,000
VIP	809	949	-	1,758
The Community Creative Hub	166	2,329	-	2,495
VIC Hyndburn	790	-	-	790
VIC Heywood Sandbag	<u>942</u>	<u>(389)</u>	<u>-</u>	<u>553</u>
	87,959	1,341	-	89,300
Restricted funds				
DCEPT	7,736	-	-	7,736
Building Better Opportunities	-	3,122	-	3,122
Hardship Fund	1,408	100	-	1,508
Armed Forces Covenant Trust	31,820	(22,918)	-	8,902
Santander Discovery Grant	1,618	(1,618)	-	-
VIC Sublimination	1,185	-	-	1,185
Awards For All	7,049	(3,594)	-	3,455
Armed Forces Covenant H&RV	17,422	(17,422)	-	-
Armed Forces Covenant - VSNBF	-	3,840	-	3,840
Prince of Wales Charitable Fund	-	5,000	-	5,000
Developing Veterans	<u>-</u>	<u>1,994</u>	<u>-</u>	<u>1,994</u>
	<u>68,238</u>	<u>(31,496)</u>	<u>-</u>	<u>36,742</u>
TOTAL FUNDS	<u>156,197</u>	<u>(30,155)</u>	<u>-</u>	<u>126,042</u>

Veterans in Communities

Notes to the Financial Statements - continued for the Year Ended 31 March 2021

13. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	11,822	(10,573)	1,249
East Lancs CCG	80,000	(80,000)	-
HMR-INT	38,230	(41,027)	(2,797)
VIP	1,231	(282)	949
The Community Creative Hub	2,989	(660)	2,329
VIC Heywood Sandbag	-	(389)	(389)
	<u>134,272</u>	<u>(132,931)</u>	<u>1,341</u>
Restricted funds			
Building Better Opportunities	13,981	(10,859)	3,122
Hardship Fund	200	(100)	100
Armed Forces Covenant Trust	-	(22,918)	(22,918)
Santander Discovery Grant	-	(1,618)	(1,618)
Awards For All	-	(3,594)	(3,594)
Armed Forces Covenant H&RV	-	(17,422)	(17,422)
Armed Forces Covenant - VSNBF	16,034	(12,194)	3,840
Armed Forces Covenant - COVID19	14,269	(14,269)	-
Prince of Wales Charitable Fund	5,000	-	5,000
Developing Veterans	<u>4,952</u>	<u>(2,958)</u>	<u>1,994</u>
	<u>54,436</u>	<u>(85,932)</u>	<u>(31,496)</u>
TOTAL FUNDS	<u>188,708</u>	<u>(218,863)</u>	<u>(30,155)</u>

Veterans in Communities

Notes to the Financial Statements - continued for the Year Ended 31 March 2021

13. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.20 £
Unrestricted funds				
General fund	63,603	(31,395)	944	33,152
Donations	-	3,633	(3,633)	-
Fundraising - Singing	-	3,964	(3,964)	-
Fundraising-Other	-	3,630	(3,630)	-
East Lancs CCG	-	(2,989)	2,989	-
HMR-INT	-	9,100	-	9,100
Vehicle Replacement Fund	20,000	-	10,000	30,000
Redundancy Contingency Fund	13,000	-	-	13,000
VIP	29	780	-	809
The Community Creative Hub	(544)	710	-	166
Income Generation	-	2,173	(2,173)	-
Trading	-	533	(533)	-
VIC Hyndburn	5,000	(4,210)	-	790
VIC Heywood Sandbag	-	942	-	942
	101,088	(13,129)	-	87,959
Restricted funds				
DCEPT	7,736	-	-	7,736
Building Better Opportunities	(265)	265	-	-
Hardship Fund	1,530	(122)	-	1,408
Armed Forces Covenant Trust	14,213	17,607	-	31,820
Santander Discovery Grant	4,350	(2,732)	-	1,618
VIC Sublimination	-	1,185	-	1,185
Armed Forces Covenant H&RV	-	17,422	-	17,422
Awards For All - VIP	-	7,049	-	7,049
	27,564	40,674	-	68,238
TOTAL FUNDS	128,652	27,545	-	156,197

Veterans in Communities

Notes to the Financial Statements - continued for the Year Ended 31 March 2021

13. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	331	(31,726)	(31,395)
Donations	3,633	-	3,633
Fundraising - Singing	3,964	-	3,964
Fundraising-Other	3,649	(19)	3,630
East Lancs CCG	80,000	(82,989)	(2,989)
HMR-INT	38,230	(29,130)	9,100
VIP	780	-	780
The Community Creative Hub	4,860	(4,150)	710
Income Generation	3,777	(1,604)	2,173
Trading	533	-	533
VIC Hyndburn	-	(4,210)	(4,210)
VIC Heywood Sandbag	<u>2,182</u>	<u>(1,240)</u>	<u>942</u>
	141,939	(155,068)	(13,129)
Restricted funds			
Building Better Opportunities	8,354	(8,089)	265
Hardship Fund	-	(122)	(122)
Armed Forces Covenant Trust	27,909	(10,302)	17,607
Santander Discovery Grant	-	(2,732)	(2,732)
VIC Sublimination	2,912	(1,727)	1,185
Armed Forces Covenant H&RV	19,914	(2,492)	17,422
Awards For All - VIP	9,998	(2,949)	7,049
Action Together	<u>345</u>	<u>(345)</u>	<u>-</u>
	<u>69,432</u>	<u>(28,758)</u>	<u>40,674</u>
TOTAL FUNDS	<u><u>211,371</u></u>	<u><u>(183,826)</u></u>	<u><u>27,545</u></u>

Veterans in Communities

Notes to the Financial Statements - continued for the Year Ended 31 March 2021

13. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.21 £
Unrestricted funds				
General fund	63,603	(30,146)	(9,056)	24,401
Donations	-	3,633	(3,633)	-
Fundraising - Singing	-	3,964	(3,964)	-
Fundraising-Other	-	3,630	(3,630)	-
East Lancs CCG	-	(2,989)	2,989	-
HMR-INT	-	6,303	-	6,303
Vehicle Replacement Fund	20,000	-	20,000	40,000
Redundancy Contingency Fund	13,000	-	-	13,000
VIP	29	1,729	-	1,758
The Community Creative Hub	(544)	3,039	-	2,495
Income Generation	-	2,173	(2,173)	-
Trading	-	533	(533)	-
VIC Hyndburn	5,000	(4,210)	-	790
VIC Heywood Sandbag	-	553	-	553
	101,088	(11,788)	-	89,300
Restricted funds				
DCEPT	7,736	-	-	7,736
Building Better Opportunities	(265)	3,387	-	3,122
Hardship Fund	1,530	(22)	-	1,508
Armed Forces Covenant Trust	14,213	(5,311)	-	8,902
Santander Discovery Grant	4,350	(4,350)	-	-
VIC Sublimination	-	1,185	-	1,185
Awards For All	-	(3,594)	-	(3,594)
Awards For All - VIP	-	7,049	-	7,049
Armed Forces Covenant - VSNBF	-	3,840	-	3,840
Prince of Wales Charitable Fund	-	5,000	-	5,000
Developing Veterans	-	1,994	-	1,994
	27,564	9,178	-	36,742
TOTAL FUNDS	128,652	(2,610)	-	126,042

Veterans in Communities

Notes to the Financial Statements - continued for the Year Ended 31 March 2021

13. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	12,153	(42,299)	(30,146)
Donations	3,633	-	3,633
Fundraising - Singing	3,964	-	3,964
Fundraising-Other	3,649	(19)	3,630
East Lancs CCG	160,000	(162,989)	(2,989)
HMR-INT	76,460	(70,157)	6,303
VIP	2,011	(282)	1,729
The Community Creative Hub	7,849	(4,810)	3,039
Income Generation	3,777	(1,604)	2,173
Trading	533	-	533
VIC Hyndburn	-	(4,210)	(4,210)
VIC Heywood Sandbag	<u>2,182</u>	<u>(1,629)</u>	<u>553</u>
	276,211	(287,999)	(11,788)
Restricted funds			
Building Better Opportunities	22,335	(18,948)	3,387
Hardship Fund	200	(222)	(22)
Armed Forces Covenant Trust	27,909	(33,220)	(5,311)
Santander Discovery Grant	-	(4,350)	(4,350)
VIC Sublimination	2,912	(1,727)	1,185
Awards For All	-	(3,594)	(3,594)
Armed Forces Covenant H&RV	19,914	(19,914)	-
Awards For All - VIP	9,998	(2,949)	7,049
Action Together	345	(345)	-
Armed Forces Covenant - VSNBF	16,034	(12,194)	3,840
Armed Forces Covenant - COVID19	14,269	(14,269)	-
Prince of Wales Charitable Fund	5,000	-	5,000
Developing Veterans	<u>4,952</u>	<u>(2,958)</u>	<u>1,994</u>
	<u>123,868</u>	<u>(114,690)</u>	<u>9,178</u>
TOTAL FUNDS	<u>400,079</u>	<u>(402,689)</u>	<u>(2,610)</u>

14. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2021.

Veterans in Communities

Detailed Statement of Financial Activities for the Year Ended 31 March 2021

	Unrestricted funds £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total funds £
INCOME AND ENDOWMENTS				
Voluntary income				
Donations	3,797	200	3,997	6,183
Gift aid	23	-	23	-
East Lancs CCG	80,000	-	80,000	80,000
HMR-INT	38,230	-	38,230	38,230
Voluntary income - General	-	-	-	119
	122,050	200	122,250	124,532
Activities for generating funds				
Fundraising events	471	-	471	1,109
Rental income	3,163	-	3,163	2,677
Art sales	1,930	-	1,930	2,217
Craft sales	1,016	-	1,016	1,038
Other sales	43	-	43	2,788
Cafe income	-	-	-	2,280
Mini bus hire	142	-	142	376
Fundraising - choir	-	-	-	3,898
VIP income	1,231	-	1,231	780
	7,996	-	7,996	17,163
Investment income				
Bank interest	61	-	61	244
Charitable activities				
Grants	4,165	54,236	58,401	69,432
Total incoming resources	134,272	54,436	188,708	211,371
EXPENDITURE				
Other trading activities				
Purchases	996	2,538	3,534	7,111
Projects costs	649	11,972	12,621	2,546
	1,645	14,510	16,155	9,657
Charitable activities				
Wage costs	102,433	43,142	145,575	133,843
Carried forward	102,433	43,142	145,575	133,843

This page does not form part of the statutory financial statements

Veterans in Communities

Detailed Statement of Financial Activities
for the Year Ended 31 March 2021

	Unrestricted funds £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total funds £
Charitable activities				
Brought forward	102,433	43,142	145,575	133,843
Gas, electricity and water	2,960	1,863	4,823	5,752
Telephone and computer costs	1,640	1,117	2,757	2,443
Post, stationery and adverts	1,391	551	1,942	3,005
Motor expenses	2,100	-	2,100	2,949
Travel and refreshments	1,121	886	2,007	7,647
Insurance	2,221	1,627	3,848	3,591
Professional fees	7,082	1,500	8,582	6,613
Repairs	4,344	20,592	24,936	2,400
Cleaning and hygiene	838	115	953	1,073
Depreciation	248	-	248	356
Staff training	53	-	53	546
Bank charges	87	-	87	60
Event costs	60	-	60	20
Subscriptions	1,056	29	1,085	740
Sundries	<u>376</u>	<u>-</u>	<u>376</u>	<u>731</u>
	128,010	71,422	199,432	171,769
Support costs				
Governance costs				
Auditors' remuneration	<u>3,276</u>	<u>-</u>	<u>3,276</u>	<u>2,400</u>
Total resources expended	<u>132,931</u>	<u>85,932</u>	<u>218,863</u>	<u>183,826</u>
Net income/(expenditure)	<u>1,341</u>	<u>(31,496)</u>	<u>(30,155)</u>	<u>27,545</u>

This page does not form part of the statutory financial statements

Veterans in Communities

Summary of achievements and performance 2020/21

Encouraging members to use their skills and experience to benefit the local community



Over 100 new members identified, registered and supported

Members have offered help to other:

- Family tree research
- Garden clearing and maintenance
- Restoration of community benches
- IT learning and support

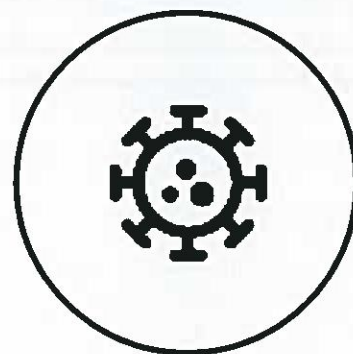


Members volunteer within many of our peer support activities and projects simultaneously raising funds for VIC

Activities include:

- Veterans in Production
- Art and crafts groups
- Coffee groups
- Fundraising events

Encouraging members to use their skills and experience to benefit the local community (continued)



VIC members demonstrated support to The Royal Signals detachment at their Covid testing sites in Rawtenstall and Clitheroe



VIC members volunteered their skills and experience supporting our communities by providing over 3,000 hours of outdoor marshalling at vaccination centres in Rawtenstall, Accrington and Darwen



Partnering with Positive Start, VIC members helped to deliver 1,320 food parcels to members of the community who were most isolated and clinically vulnerable

Working in partnership to support the Armed Forces Covenant -

supporting those who serve or
who have served in the armed
forces, and their families

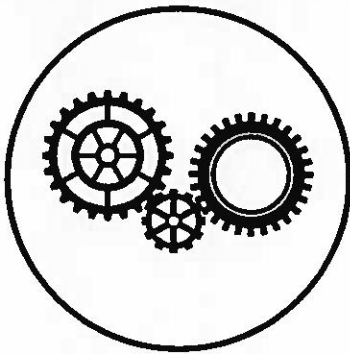


EMPLOYER RECOGNITION SCHEME

SILVER AWARD

Proudly supporting those who serve.

Received the Silver Award of
Defence Employers Recognition
Scheme



- Full partner in the delivery of the Integrated Neighbourhood Team contract in HMR
- Representation and active participation on Armed Forces Covenant Groups
- Member of newly formed Lancashire Armed Forces Network

- Commemorated both VE and VJ Day at the VIC Centre
- Represented at Ribble Valley Borough Council's VJ Day commemorations at Clitheroe castle

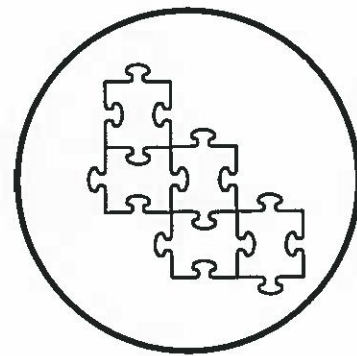


- Remembrance Day commemorations held in Haslingden and Bacup

Establishing
partnerships to work
towards addressing
issues affecting former
armed forces personnel
and their families

New connections made:

- MEG Training Solutions provided VIC livery to their training vehicles
- My Space Housing Solutions offering veteran's housing in Middleton



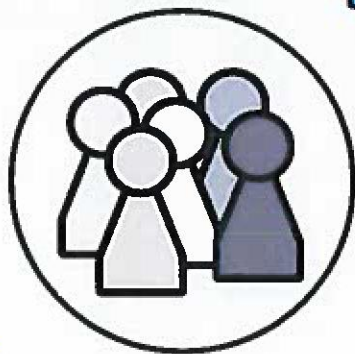
Work with established partners:

- Burnley FC in the Community - maintenance and groundwork at Whitehough Outdoor Activity Centre
- Veterans Living History Museum
- Lancashire Adult Learning
- Royal British Legion
- INT teams
- MVS
- Healthier Heroes offering homeless veterans accommodation in Burnley
- Blackburn Rovers Community Trust launching a veterans breakfast club with VIC to provide welfare to support
- Unlock Your You providing a mental health service

Supporting health and wellbeing of our members



- VIC staff worked remotely during the worst of the pandemic
- The VIC centre remained open throughout
- Project workers made 4000+ welfare calls to our beneficiaries during the lockdowns



Peer support

Veterans in Production

Art Group

VIC Choir

Craft Group

Allotment project in Rossendale

Pyrography

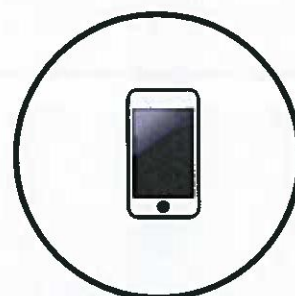
Walks

Training and learning

- Existing projects were hosted via Zoom



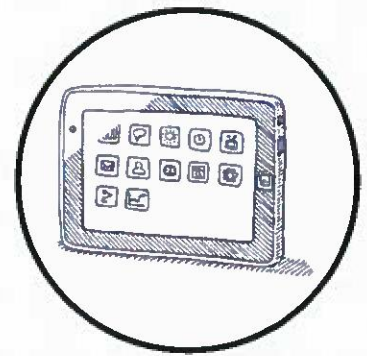
- 24 people directly benefited from Developing Veterans, one of our new projects launched to relieve isolation, make new friends and learn new skills



Supporting health and wellbeing (continued)

Over 50 people directly benefited from our Veterans Should Not Be Forgotten funding:-

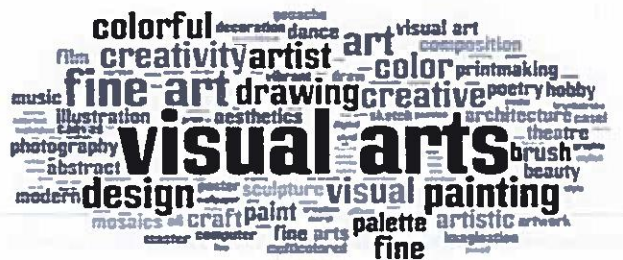
- One to one appointments
- Access to learning opportunities
- Maintaining social contact
- Talking to family members



Over 120 Christmas hampers delivered to those alone on Christmas Day



The VIC Centre was open every day throughout the pandemic and on Bank Holidays. The centre only closing for Christmas Day



Over 53 entries were received to our inaugural art competition, which celebrated the many talents of our members.

Return to economic activity



Building Better Opportunities, Changing Futures project, funded by The Community Fund and the European Social Fund, provided intensive one to one support enabling veterans to move closer to employment



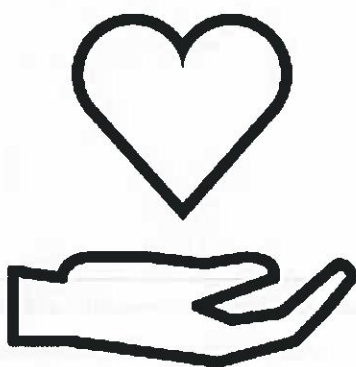
One to one tailored support

- to meet the needs of the individual
- action plan developed
- help to achieve skills, confidence and move towards finding employment



Support provided to access training and learning opportunities to improve skills and increase confidence

Fundraising



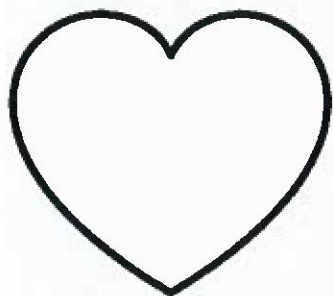
Over £45,000 in grants were secured

Over £4,000 of fundraising events and donations raised

Over £12,000 in trading income



Volunteers



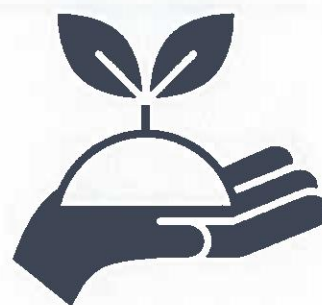
VIC is extremely grateful to each and every one of our volunteers who give so generously of their time and skills



3900 + volunteer hours gifted to VIC



Equated to £34,008
if paid at minimum wage



This year volunteers have been involved in:

- Food deliveries
- Peer Support
- organising and leading groups and activities
- administration,
- organising walks when permitted,
- fundraising,
- VIC Choir members,
- allotment,
- Welfare checks,
- VIC Hyndburn
- VIC Heywood (Sandbag café)
- VIC Middleton (Middleton Mess Tin)
- Trustees
- Marshalling
- Weekly hot food deliveries and Christmas lunches

Awards and Recognition



EMPLOYER RECOGNITION SCHEME

SILVER AWARD

Proudly supporting those who serve.



Received the Silver Award of
Defence Employers Recognition
Scheme

VIC invited to an on-line
conversation with Graeme
Stevenson of "Put Some Colour in
Your Life" discussing the benefits
of art as a therapeutic activity



PATHFINDER

THE ORIGINAL RESETTLEMENT MAGAZINE

VIC shortlisted in "The Armed
Forces Community Lockdown
Awards" in the Most
Outstanding Charitable
Contribution or Gesture in
Lockdown category



Thank you

The Mayor of Rossendale
thanked VIC and our volunteers
for supporting the residents of
Rossendale during the pandemic

Thank you to our funders:



East Lancashire Clinical Commissioning Group



The Pennine Acute Hospitals
NHS Trust



Impact—Case Study One

Margaret joined VIC, recognising the support that we have provided to her son. She was not able to spend time abroad in the winter of 2020 as she would normally . Covid restrictions also meant that she could no longer do her normal volunteering activities with a charity shop or engage with her local bowling group.

Travelling 30 miles per day, she would come to the VIC centre and help us in making welfare calls to our members, many of whom are vulnerable, and this could be the only contact they would have during the lockdown periods.

In January VIC provided COVID marshals for the Rossendale Primary Care Network vaccination centre. Margaret was one of the first to volunteer for the early morning shift and for five months she never missed a shift, even through her first winter for many years in the UK.

Subsequently Margaret has been helping at VIC Hyndburn helping to run the retail element and dealing with customers utilizing her experience of charity shop work. She has recently become a valued member of the regular outreach team VIC Ribble Valley .

Sadly she also lost her husband this year and volunteering has provided focus during this difficult period.

Margaret has told us “Both of my sons have been in the Army. VIC have supported Matthew and I want to give back to VIC. I have experience in helping with veterans and I feel that I can help” others.

Charity No: 1151194

Company No: 8230197

 **VIC**
VETERANS IN COMMUNITIES
Return Belong Prosper

Impact—Case Study Two

Harold is one of the older members of the Sandbag Café. He joined VIC about three years ago and has told us “VIC has changed my life; I was quite isolated before but VIC have provided so many opportunities”.

He sadly lost his wife after she contracted Covid-19; she died quite suddenly which was a huge shock to him. He was supported by VIC through this difficult time but unfortunately it could only be done over the telephone.

Using the Veterans Should Not Be Forgotten project we were able to loan a tablet to Gordon. He has now joined Facebook, finding cousins and relatives he had lost contact with. He found the internet a fantastic source of information during lockdown and discovered he could read the newspapers on-line for free, saving him money! He used the internet to find information on his old regiment and old Manchester which was a great joy to him. He has said it had distracted him from his recent bereavement, giving him something productive to do, keeping his mind busy. He joined chats on zoom when the Sandbag Café was unable to open.

When exercise was allowed, he went for walks and was one of the first to return when we briefly re-opened the Sandbag Café. He benefited from the food deliveries and Christmas meals. He befriended another isolated VIC member in his village and would visit weekly with cake for a chat, (Covid guidelines permitted). Harold joined the VIC walks and this year Harold completed a 1000 mile walk raising in excess of £1,300 for VIC.