

CHURCHES CONSERVATION

England & Wales · Charity number 1150968

Details

Status Registered

Legal form Charitable company

Company number [08372099](#)

Registered 2013-02-26

Register [View on the Charity Commission register](#)

Contact

Address The Churches Conservation Trust
St. Peters Street
Northampton
NN1 1FH

Phone 0845 3032760

Email foundation@thecct.org.uk

Activities

Objects: THE OBJECTS OF THE CHARITY ARE:4.1 THE CONSERVATION OF CHURCHES AND CHAPELS OF HISTORIC AND ARCHAEOLOGICAL IMPORTANCE OR ARCHITECTURAL QUALITY LOCATED ANYWHERE IN ENGLAND FOR THE BENEFIT OF MEMBERS OF THE COMMUNITIES IN WHICH THEY ARE LOCATED AND FOR THE BENEFIT OF THE WIDER PUBLIC; AND4.2 TO BENEFIT THE RESIDENTS OF THE COMMUNITIES IN WHICH SUCH CHURCHES AND CHAPELS ARE LOCATED (WITHOUT DISTINCTION OF SEX, SEXUAL ORIENTATION, RACE OR OF POLITICAL, RELIGIOUS OR OTHER OPINIONS) BY ADAPTING AND IMPROVING PREMISES SO THAT THEY CAN BE USED FOR THE PROVISION OF FACILITIES FOR RESIDENTS AND FOR VOLUNTARY AND OTHER ORGANISATIONS FOR:(A) THE ADVANCEMENT OF EDUCATION,(B) THE RELIEF OF PEOPLE WHO ARE IN NEED BY REASON OF YOUTH, AGE, ILL-HEALTH, DISABILITY, FINANCIAL HARDSHIP OR OTHER ECONOMIC OR SOCIAL DISADVANTAGE,(C) THE DEVELOPMENT OF THE SKILLS AND CAPACITY OF RESIDENTS OF THOSE COMMUNITIES SO THAT THEY ARE BETTER ABLE TO IDENTIFY THEIR NEEDS, FIND WAYS OF MEETING THEM AND THUS TO PARTICIPATE MORE FULLY IN SOCIETY; AND(D) RECREATION AND LEISURE TIME OCCUPATION IN THE INTERESTS OF SOCIAL WELFARE, WITH THE OBJECTIVE OF IMPROVING THE CONDITIONS OF LIFE FOR RESIDENTS.

Activities: Conservation of churches and chapels of historic and archaeological importance for benefit of members of the communities in which they are located and for the benefit of the wider public..The relief of people who are in need due to age ,ill health ,disability, social disadvantage.To Benefit the residents of the communities in which such churches are located by adapting and improving premises.

Classification

- **How:** Provides Buildings/facilities/open Space, Provides Services
- **What:** Arts/culture/heritage/science, Environment/conservation/heritage, Economic/community Development/employment
- **Who:** The General Public/mankind

Geography

- Throughout England

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£407,916	£2,007,618	-	-
2024-03-31	£1,553,622	£815,791	£7,324,349	0
2023-03-31	£1,045,534	£1,550,929	£6,404,087	0
2022-03-31	£1,068,759	£1,009,047	£7,048,139	0
2021-03-31	£1,064,746	£650,347	£6,884,137	0

Trustees

Name	Role	Appointed
Alice Ullathorne		2020-07-14
Colin Shearer		2019-07-09
Humphrey Welfare		2018-07-31
Stephen Chater		2021-01-21

CHURCHES CONSERVATION

England & Wales - Charity number 1150968

Accounts



Churches Conservation

**Annual Report and Financial Statements
For the year ended 31 March 2025**

Churches Conservation

Company information

Charity Registration Number

1150968

Company Registration Number

08372099

Registered office

**St. Peters Street
Northampton
NN1 1FH**

Bankers

**CAF Bank Ltd
25 Kings Hill,
West Malling
Kent
ME19 4JQ**

**The Charity Bank Limited
Fosse House
182 High Street
Tonbridge
TN9 1BE**

**Virgin Money
Jubilee House
Newcastle upon Tyne
NE3 4PL**

Investment managers

**Rathbones
30 Gresham Street
London
EC2V 7QP**

Auditors

**Forvis Mazars LLP
6 Sutton Plaza
Sutton Court Road
Sutton
Surrey
SM1 4FS**

Churches Conservation

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Churches Conservation

Trustees' Report for the year ended 31 March 2025

The Trustees of Churches Conservation, who also act as Directors for the purposes of company law, present their report and audited financial statements for the year ended 31 March 2025 in accordance with the Charities Act 2011 and the Companies Act 2006. The Trustees are satisfied, to the best of their knowledge, that these statements comply with the current statutory requirements, the Churches Conservation governing documents, and are in accordance with the Charity Commission's Statement of Recommended Practice (SORP FRS 102).

Structure, Governance and Management

Governing Document

The organisation was incorporated as a charitable company on 23 January 2013. It is limited by guarantee and governed by its Memorandum and Articles of Association.

Statement of Trustees' Responsibilities

Law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year that give a true and fair view of the Charity's financial activities during the year and of its financial position at the end of the year. In preparing financial statements giving a true and fair view, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the Charity and which enable them to ensure that the financial statements comply with applicable law. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Trustees

Trustees are appointed by the Board. The Trustees set out below held office for the whole of the year and up to the date of this report, unless otherwise stated.

Stephen Chater	Chair
Colin Shearer	
Alice Ullathorne	
Humphrey Welfare	
Inayat Omarji (resigned 18 September 2025)	

Churches Conservation

Trustees' Report for the year ended 31 March 2025

Recruitment and Appointment of Trustees

New Trustees are recruited to meet the skill needs of the organisation. Trustees are recruited through advertising or personal recommendation.

Public Benefit

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Group's aims and objectives both in the year under review and in planning future activities. The Trustees give their time voluntarily and receive no private benefit. A trustee training plan has been implemented.

Risk Management

The major risks to which the Charity is exposed, as identified by the Trustees, are reviewed and scored for current probability and impact. Risks are formally reviewed each year.

Activities

The main activities of Churches Conservation are:

- The conservation of churches and chapels of historic and archaeological importance for the benefit of members of the communities in which they are located and for the benefit of the wider public.
- To benefit the residents of the communities in which such churches and chapels are located by adapting and improving premises so that they can be used for the provision of facilities for residents and for voluntary and other organisations for the benefit of the wider public.

Future plans

Churches Conservation may seek opportunities to widen its funding sources to enable further grants to be made to suitable conservation projects. Any significant risks identified are discussed by Trustees at Board meetings. No significant risks have been identified.

Financial review

Income of £0.41M (2023/24 £1.55M) and expenditure of £2M (2023/24 £0.82M) were made in the year. Churches Conservation moves into 2025/26 with a healthy balance sheet holding sufficient unrestricted reserves to maintain operations and restricted funds to support the projects for which restricted grant monies were given. Trustees consider the 2024/25 performance to be acceptable.

Investment returns have been slightly ahead of benchmarked returns in the year to 31st March 2025 and this has been driven by increased economic momentum in Europe and the UK.

Churches Conservation

Trustees' Report for the year ended 31 March 2025

Investment Policy

The Churches Conservation manages its investments using 3rd Party investment managers where performance is reviewed annually in line with its objectives. These objectives are:

Growth objective, generating a real return from capital in excess of inflation.

Medium investment time horizon (2-5 years)

Medium Risk with income to be reinvested

No direct investment in: Tobacco, Armaments, Gambling and Fossil Fuels Producers

A formal review of our investment policy was done to ensure consistency and it fits the needs of the organisation.

Reserves policy

In the Trustees' view, the reserves should provide the charity with adequate financial stability and the means for it to meet its charitable objectives for the foreseeable future.

The Trustees propose to maintain the charity's reserves at a level which is at least equivalent to six months operational expenditure and have done so having regards to its manner of operation of likely funding streams.

The Trustees review the amount of reserves that are required to ensure that they are adequate to fulfil the charity's continuing obligations on a quarterly basis at their Trustee meeting.

The Trustees have reviewed the current level of unrestricted reserves of £169,357 and feel they are adequate to cover six months operation.

Grant Making Policy

The Churches Conservation may make the following types of grants.

Small Grant Scheme

Given for special conservation projects to the fabric and contents of historic listed churches and chapels in England, including archives held within the church.

Special conservation projects mean projects to the fabric and contents of historic listed churches that would not normally be undertaken in the regular cycle of repair and maintenance.

Churches Conservation

Travel Grants

Given for young craftspeople with an interest in religious heritage conservation wanting to travel to increase their expertise and knowledge, ultimately benefitting heritage skills in the UK awarding up to 2 awards per year.

Auditors

So far as each of the Trustees is aware there is no relevant audit information of which the charitable company's auditors are unaware; and the Trustees have taken all the steps they ought to have taken in order to make themselves aware of any relevant audit information and to establish that Churches Conservation's auditors are aware of that information.

Forvis Mazars LLP will be proposed for re-appointment as auditors at the AGM.

The financial statements have been prepared in accordance with the special provisions of the Companies Act 2006 relating to small entities.

Approved by the Trustees on 21st October 2025 and signed on their behalf


Stephen Chater (Nov 7, 2025 16:58:22 GMT)

Stephen Chater
Trustee

07/11/2025

Churches Conservation

Independent auditor's report to the members of Churches Conservation

We have audited the financial statements of Churches Conservation Trust (the 'charity') for the year ended 31 March 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2025 and of the charity's income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Churches Conservation

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the trustees' responsibilities statement set out on page 3, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Churches Conservation

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

Based on our understanding of the charity and its industry, we considered that non-compliance with the following laws and regulations might have a material effect on the financial statements: employment regulation, health and safety regulation and anti-money laundering regulation.

To help us identify instances of non-compliance with these laws and regulations, and in identifying and assessing the risks of material misstatement in respect to non-compliance, our procedures included, but were not limited to:

- Inquiring of management and, where appropriate, those charged with governance, as to whether the charity is in compliance with laws and regulations, and discussing their policies and procedures regarding compliance with laws and regulations;
- Inspecting correspondence, if any, with relevant licensing or regulatory authorities;
- Communicating identified laws and regulations to the engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the charity which were contrary to applicable laws and regulations, including fraud.

We also considered those laws and regulations that have a direct effect on the preparation of the financial statements, such as the Companies Act 2006 and the Charities Statement of Recommended Practice.

In addition, we evaluated the trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements, including the risk of management override of controls, and determined that the principal risks related to posting manual journal entries to manipulate financial performance, income recognition (which we pinpointed to the cut-off assertion), and significant one-off or unusual transactions.

Our audit procedures in relation to fraud included but were not limited to:

- Making enquiries of the trustees and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.


Churches Conservation

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of the audit report

This report is made solely to the charity's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body for our audit work, for this report, or for the opinions we have formed.



[Nicola Wakefield \(Nov 7, 2025 17:27:40 GMT\)](#)

Nicola Wakefield (Senior Statutory Auditor) for and on behalf of Forvis Mazars LLP

Chartered Accountants and Statutory Auditor

2nd Floor, 6 Sutton Plaza, Sutton Court Road, Sutton, Surrey, SM1 4FS

Date 07/11/2025

Churches Conservation

Statement of financial activities (including the Income and Expenditure Account)

For the year ended 31 March 2025

	Notes	Unrestricted £	Restricted £	Total 2025 £	Total 2024 £
Income from Raised Funds					
Income from Charitable Activities	2	-	301,083	301,083	1,478,480
Other Income		106,833	-	106,833	75,142
Total Income		106,833	301,083	407,916	1,553,622
Expenditure	3				
Expenditure on Charitable Activities		9,623	1,997,995	2,007,618	815,791
Total Expenditure		9,623	1,997,995	2,007,618	815,791
Net Income/ (Expenditure) Other recognised gains and losses		97,210	(1,696,912)	(1,599,702)	737,831
Unrealised gains / (losses) on investments	5		65,215	65,215	182,431
Net movement in funds		97,210	(1,631,697)	(1,534,487)	920,262
Balance B/fwd. at 1 April		72,147	7,252,202	7,324,349	6,404,087
Balance C/fwd. at 31 March		169,357	5,620,505	5,789,862	7,324,349

The notes on pages 14 to 19 form part of these accounts.

All of the above results are derived from continuing activities.

All gains and losses recognised in the year are included above.

Churches Conservation

Balance Sheet as at 31 March 2025

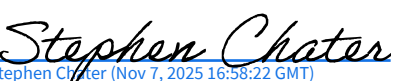
		2025	2024
Fixed Assets	Notes	£	£
Fixed asset investments	5	2,233,790	2,168,575
Current assets			
Debtors	6	1,779,563	1,478,480
Cash at bank and in hand		2,658,018	4,490,966
		<u>4,437,581</u>	<u>5,969,446</u>
Creditors: Amounts falling due within one year	7	881,509	813,672
		<u>3,556,072</u>	<u>5,155,774</u>
Net current assets		<u>3,556,072</u>	<u>5,155,774</u>
Net assets		<u>5,789,862</u>	<u>7,324,349</u>
Funds			
Unrestricted Funds	9	169,357	72,147
Restricted Funds	8	5,620,505	7,252,202
		<u>5,789,862</u>	<u>7,324,349</u>

The financial statements have been prepared in accordance with the special provisions of the Companies Act 2006 relating to small entities.

The notes on pages 14 to 19 form part of these accounts.

Approved and authorised for issue by the board on 21st October 2025.

Signed on its behalf by



Stephen Chater (Nov 7, 2025 16:58:22 GMT)

Stephen Chater

Trustee

07/11/2025

Churches Conservation

Statement of cash flows for the year ended 31 March 2025

	2025	2024
	£	£
Cash flows from operating activities		
Net expenditure/ (income) for the financial year	(1,534,487)	920,262
<i>Adjustments for:</i>		
(Gain) / loss on Investments	(65,215)	(182,431)
(Increase) / Decrease in trade and other debtors	(301,083)	(450,024)
Increase / (Decrease) in trade and other creditors	67,837	(508,673)
Net cash (used by) operations	(1,832,948)	(220,866)
Net (decrease) in cash and cash equivalents	(1,832,948)	(220,866)
Cash and cash equivalents at start of year	4,490,966	4,711,832
Cash and cash equivalents at the end of the year	2,658,018	4,490,966

Churches Conservation

Notes to the financial statements for the year ended 31 March 2025

1. Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention, as modified by the inclusion of fixed asset investments at market value, and in accordance with the Statement of Recommended Practice, 'Accounting and Reporting by Charities' (2019), Financial Reporting Standards 102 (the applicable standards in the United Kingdom and Republic of Ireland) and the Companies Act 2006. The charity is a public benefit entity.

The Trustees believe that it is appropriate for these financial statements to be prepared on the going concern basis given the level of reserves held.

1.2 Funds accounting

Unrestricted funds are those which are not subject to any special restrictions, and they can be used as the Trustees decide in furtherance of the general objectives of the charity.

Restricted funds are those where the donor has imposed restrictions on how the fund may be used, but which do not prevent the fund being spent.

1.3 Income

All income is included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Voluntary income is received by way of donations and gifts and is included in the Statement of Financial Activities on a receipts basis. Tax recoverable on gift aid donations is recognised at the same time as the gift to which it relates.

Income from charitable activities is included when the activity occurs.

1.4 Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be recovered and is reported as part of the expenditure to which it relates.

Charitable activities expenditure comprises those costs incurred by the charity in the delivery of its activities. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit.

1.5 Investments

Investments are valued at their mid-market price from the appropriate Stock Exchange or from the relevant fund manager at the date of the report and any unrealised gain or loss is recognised in the Statement of Financial Activities in the year it accrued.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2025

1. Accounting policies (continued)

1.6 Going Concern

The Trustees have agreed budgets for the year ended 31 March 2026. Cash -flow projections are done 12 months from signing the accounts. Both sources of income and types of expenditure have been reviewed. As a result the Trustees are satisfied that it is appropriate to prepare the accounts on a going concern basis.

The Charity's business activities are set out on page 4. Trustees consider that Churches Conservation has sufficient reserves and is well placed to manage its risks successfully. Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

No other material uncertainties that may cast significant doubt about the ability of Churches Conservation to continue as a going concern have been identified by the Trustees.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2025

2. Income from charitable activities

	Unrestricted	Restricted	2025 Total	2024 Total
	£	£	£	£
Grant from the Churches Conservation Trust	-	301,083	301,083	1,478,480
Total	-	301,083	301,083	1,478,480

3. Expenditure on charitable activities

	Unrestricted	Restricted	2025 Total	2024 Total
Charitable activities	£	£	£	£
Grants made		1,997,995	1,997,995	806,384
Support costs (Note 4)	9,623	-	9,623	9,407
Total	9,623	1,997,995	2,007,618	815,791

4. Support Costs

	Unrestricted	Restricted	2025 Total	2024 Total
	£	£	£	£
Audit Fees	7,511	-	7,511	7,260
Governance	2,000	-	2,000	2,000
Bank Fees	112	-	112	147
Total	9,623	-	9,623	9,407

Churches Conservation

Notes to the financial statements for the year ended 31 March 2025

5. Investments

	£
Balance at 1 April 2024	2,168,575
Change in market value	65,215
Balance at 31 March 2025	<u>2,233,790</u>
Historic cost at 31 March 2025	<u>2,168,575</u>
Equities	1,554,553
Fixed interest	411,316
Property	46,294
Alternative assets	200,894
Cash	20,733
Total	<u>2,233,790</u>

There is one holding in excess of 5% of the portfolio: Vanguard S&P 500 fund (5.91%)

6. Debtors

	2025	2024
	£	£
Amount due from related party	1,779,563	1,478,480
Total	<u>1,779,563</u>	<u>1,478,480</u>

All amounts fall due within one year.

7. Creditors

	2025	2024
	£	£
Amounts falling due within one year		
Balance due to related party	860,738	800,384
Accruals	20,771	13,288
Total	<u>881,509</u>	<u>813,672</u>

Churches Conservation

Notes to the financial statements for the year ended 31 March 2025

8. Restricted Funds

Balance at 31 March 2024 £	Income and Gains £	Expenditure £	Balance at 31 March 2025 £
7,252,202	366,298	1,997,995	5,620,505

9. Analysis of Net Assets Between Funds

Fund balances at 31 March 2025 are represented by :	Unrestricted £	Restricted £	Total £
Debtors	-	1,779,563	1,779,563
Investments and Cash at bank	190,128	4,701,680	4,891,808
Creditors	(20,771)	(860,738)	(881,509)
Total net assets at 31 March 2025	169,357	5,620,505	5,789,862

10. Related party transactions

Income from charitable activities includes a grant of £0.30M (2023/24: £1.48M) from the Churches Conservation Trust, which is restricted for furtherance of the Churches Conservation Trust's charitable objects. In addition, restricted grants of £2M (2023/24: £0.81M) were made to the Churches Conservation Trust during the year. The balance due from Churches Conservation Trust at the year-end was £1.8M (2023/24: £1.48M) and the balance due to Churches Conservation Trust was £0.86M (2023/24: £0.8M). Churches Conservation shares a minority of its Trustees with Churches Conservation Trust (Charity Number 258612).

No Trustee received any remuneration or reimbursement of expenses during the current year. The Trustees are considered to be the key management personnel of the charity.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2025

11. Comparative Statement of Financial Activities

	Unrestricted £	Restricted £	2024 £
Incoming from Raised Funds			
Income from Charitable Activities	-	1,478,480	1,478,480
Other Income	75,142	-	75,142
Total Income	75,142	1,478,480	1,553,622
Expenditure			
Expenditure on Charitable Activities	15,407	800,384	815,791
Total Expenditure	15,407	800,384	815,791
Net Income / (Expenditure)	59,735	678,096	737,831
Unrealised Gains on investments	-	182,431	182,431
Net movement in funds	59,735	860,527	920,262
Balance B/fwd. at 1 April	12,412	6,391,675	6,404,087
Balance C/fwd. at 31 March	72,147	7,252,202	7,324,349

12. Post balance sheet events

None.

CHURCHES CONSERVATION

England & Wales - Charity number 1150968

Accounts



Churches Conservation

Annual Report and Financial Statements
For the year ended 31 March 2024

Churches Conservation

Company information

Charity Registration Number 1150968

Company Registration Number 08372099

Registered office Unit 14 - C/O Vulcan Works
34-38 Guildhall Road
Northampton
NN1 1EW

Bankers CAF Bank Ltd
25 Kings Hill,
West Malling
Kent
ME19 4JQ

Investment managers Investec
2 Gresham Street
London
EC2V 7QP

Auditors Forvis Mazars LLP
6 Sutton Plaza
Sutton Court Road
Sutton
Surrey
SM1 4FS

Churches Conservation

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Churches Conservation

Trustees' Report for the year ended 31 March 2024

The Trustees of Churches Conservation, who also act as Directors for the purposes of company law, present their report and audited financial statements for the year ended 31 March 2024 in accordance with the Charities Act 2011 and the Companies Act 2006. The Trustees are satisfied, to the best of their knowledge, that these statements comply with the current statutory requirements, the Churches Conservation governing documents, and are in accordance with the Charity Commission's Statement of Recommended Practice (SORP 2005).

Structure, Governance and Management

Governing Document

The organisation was incorporated as a charitable company on 23 January 2013. It is limited by guarantee and governed by its Memorandum and Articles of Association.

Statement of Trustees' Responsibilities

Law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year that give a true and fair view of the Charity's financial activities during the year and of its financial position at the end of the year. In preparing financial statements giving a true and fair view, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the Charity and which enable them to ensure that the financial statements comply with applicable law. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Trustees

Trustees are appointed by the Board. The Trustees set out below held office for the whole of the year and up to the date of this report, unless otherwise stated.

Stephen Chater
Colin Shearer
Alice Ullathorne
Humphrey Welfare
Inayat Omarji

Chair

Churches Conservation

Trustees' Report for the year ended 31 March 2024

Recruitment and Appointment of Trustees

New Trustees are recruited to meet the skill needs of the organisation. Trustees are recruited through advertising or personal recommendation.

Public Benefit

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Group's aims and objectives both in the year under review and in planning future activities. The Trustees give their time voluntarily and receive no private benefit. A trustee training plan has been implemented.

Risk Management

The major risks to which the Charity is exposed, as identified by the Trustees, are reviewed and scored for current probability and impact. Risks are formally reviewed each year.

Activities

The main activities of Churches Conservation are:

- The conservation of churches and chapels of historic and archaeological importance for the benefit of members of the communities in which they are located and for the benefit of the wider public.
- To benefit the residents of the communities in which such churches and chapels are located by adapting and improving premises so that they can be used for the provision of facilities for residents and for voluntary and other organisations for:
 - (a) The advancement of education
 - (b) The relief of people who are in need due to age, ill health, disability, social disadvantage.
 - (c) The development of skills and capacity of residents of those communities to enable them to participate more fully in society.

Future plans

Churches Conservation may seek opportunities to widen its funding sources to enable further grants to be made to suitable conservation projects. Any significant risks identified are discussed by Trustees at Board meetings. No significant risks have been identified.

Financial review

Income of £1.55m (2022/23 £1.05M) and expenditure of £0.82M (2022/23 £1.55M) were made in the year. Churches Conservation moves into 2024/25 with a healthy balance sheet holding sufficient unrestricted reserves to maintain operations and restricted funds to support the projects for which restricted grant monies were given. Trustees consider the 2023/24 performance to be acceptable.

Investment returns have been slightly behind benchmarked returns in the year to 31st March 2024 and this has been driven by slowing economic momentum in Europe and the UK .

Churches Conservation

Trustees' Report for the year ended 31 March 2024

Investment Policy

The Churches Conservation manages its investments using 3rd Party investment managers where performance is reviewed annually in line with its objectives. These objectives are:

Growth objective, generating a real return from capital in excess of inflation.

Long-term investment time horizon (10+ years)

Medium Risk with income to be reinvested

No direct investment in: Tobacco, Armaments, Gambling and Fossil Fuels Producers

Reserves policy

In the Trustees' view, the reserves should provide the charity with adequate financial stability and the means for it to meet its charitable objectives for the foreseeable future.

The Trustees propose to maintain the charity's reserves at a level which is at least equivalent to six months operational expenditure and have done so having regards to its manner of operation of likely funding streams.

The Trustees review the amount of reserves that are required to ensure that they are adequate to fulfil the charity's continuing obligations on a quarterly basis at their Trustee meeting.

The Trustees have reviewed the current level of unrestricted reserves of £72,147 and feel they are adequate to cover six months operation.

Grant Making Policy

The Churches Conservation makes the following types of grants.

Small Grant Scheme

Given for special conservation projects to the fabric and contents of historic listed churches and chapels in England, including archives held within the church.

Special conservation projects mean projects to the fabric and contents of historic listed churches that would not normally be undertaken in the regular cycle of repair and maintenance.

Grants awarded will be between £250 and £2,000; the grant must normally be within a minimum of 10% and a maximum of 75% of the total project cost.

Travel Grants

This grant award scheme is for young craftspeople with an interest in religious heritage conservation wanting to travel to increase their expertise and knowledge, ultimately benefitting heritage skills in the UK awarding up to 2 awards per year.

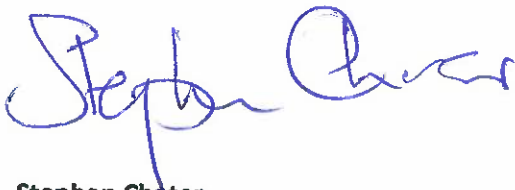
Auditors

So far as each of the Trustees is aware there is no relevant audit information of which the charitable company's auditors are unaware; and The Trustees have taken all the steps they ought to have taken in order to make themselves aware of any relevant audit information and to establish that Churches Conservation's auditors are aware of that information.

Forvis Mazars LLP will be proposed for re-appointment as auditors at the AGM.

The financial statements have been prepared in accordance with the special provisions of the Companies Act 2006 relating to small entities.

Approved by the Trustees on 17th December 2024 and signed on their behalf



Stephen Chater
Trustee 17/12/2024

Churches Conservation

Independent auditor's report to the members of Churches Conservation

Opinion

We have audited the financial statements of Churches Conservation (the 'charity') for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cashflows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2024 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Churches Conservation

Independent auditor's report to the members of Churches Conservation

Other information (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustee's Report which includes the Directors' Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustee's Report included within the Trustees' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report included within the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specific by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

Churches Conservation

Independent auditor's report to the members of Churches Conservation

Responsibilities of Trustees

As explained more fully in the trustees' responsibilities statement set out on page 3, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

Based on our understanding of the charity and its sector, we considered that non-compliance with the following laws and regulations might have a material effect on the financial statements: the Charities Act 2011, tax legislation, safeguarding, pensions legislation, employment regulation, health and safety regulation, anti-bribery, corruption and fraud and anti-money laundering regulation.

To help us identify instances of non-compliance with these laws and regulations, and in identifying and assessing the risks of material misstatement in respect to non-compliance, our procedures included, but were not limited to:

- Inquiring of management and, where appropriate, those charged with governance, as to whether the charity is in compliance with laws and regulations, and discussing their policies and procedures regarding compliance with laws and regulations;
- Inspecting correspondence, if any, with relevant licensing or regulatory authorities;
- Communicating identified laws and regulations to the engagement team and remaining alert to any indications of non-compliance throughout our audit; and

- Considering the risk of acts by the charity which were contrary to applicable laws and regulations, including fraud.
- We also considered those laws and regulations that have a direct effect on the preparation of the financial statements, such as The Charities Statement of Recommended Practice and the Companies Act 2006.

In addition, we evaluated the trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements, including the risk of management override of controls, and determined that the principal risks related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, income recognition (which we pinpointed to the cut-off assertion), and significant one-off or unusual transactions.

Our audit procedures in relation to fraud included but were not limited to:

- Making enquiries of the trustees and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of the audit report

This report is made solely to the charity's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body for our audit work, for this report, or for the opinions we have formed.

NJ Wakefield

Nicola Wakefield (Dec 19, 2024 16:55 GMT)

(Senior Statutory Auditor)

for and on behalf of Forvis Mazars LLP

Chartered Accountants and Statutory Auditor

2nd Floor, 6 Sutton Plaza, Sutton Court Road, Sutton, SM1 4FS

Date: **19/12/2024**

Churches Conservation

Statement of financial activities (including the Income and Expenditure Account) For the year ended 31 March 2024

	Notes	Unrestricted £	Restricted £	Total 2024 £	Total 2023 £
Income from Raised Funds					
Income from Charitable Activities	2	-	1,478,480	1,478,480	1,028,457
Other Income		75,142	-	75,142	17,077
Total Income		75,142	1,478,480	1,553,622	1,045,534
Expenditure					
Expenditure on Charitable Activities	3	15,407	800,384	815,791	1,550,929
Total Expenditure		15,407	800,384	815,791	1,550,929
Net Income/ Expenditure		59,735	678,096	737,831	(505,395)
Other recognised gains and losses					
Unrealised gains / (losses) on investments	5		182,431	182,431	(138,657)
Net movement in funds		59,735	860,527	920,262	(644,052)
Balance B/fwd. at 1 April		12,412	6,391,675	6,404,087	7,048,139
Balance C/fwd. at 31 March		72,147	7,252,202	7,324,349	6,404,087

The notes on pages 13 to 18 form part of these accounts.

All of the above results are derived from continuing activities.
All gains and losses recognised in the year are included above.

Churches Conservation

Balance Sheet as at 31 March 2024

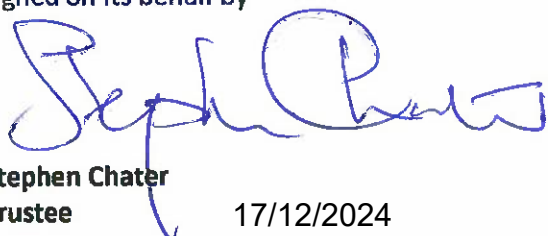
		2024	2023
Fixed Assets	Notes	£	£
Fixed asset investments	5	2,168,575	1,986,144
Current assets			
Debtors	6	1,478,480	1,028,457
Cash at bank and in hand		4,490,966	4,711,832
		<u>5,969,446</u>	<u>5,740,289</u>
Creditors: Amounts falling due within one year	7	813,672	1,322,346
		<u>5,155,774</u>	<u>4,417,943</u>
Net current assets		<u>5,155,774</u>	<u>4,417,943</u>
Net assets		<u>7,324,349</u>	<u>6,404,087</u>
Funds			
Unrestricted Funds	9	72,147	12,412
Restricted Funds	8	7,252,202	6,391,675
		<u>7,324,349</u>	<u>6,404,087</u>

The financial statements have been prepared in accordance with the special provisions of the Companies Act 2006 relating to small entities.

The notes on pages 13 to 18 form part of these accounts.

Approved and authorised for issue by the board on xx xxx xxxx

Signed on its behalf by



Stephen Chater
Trustee

17/12/2024

Churches Conservation

Statement of cash flows for the year ended 31 March 2024

	2024	2023
	£	£
Cash flows from operating activities		
Net income / (expenditure) for the financial year	920,262	(644,052)
Adjustments for:		
(Gain) / loss on Investments	(182,431)	138,657
(Increase) / Decrease in trade and other debtors	(450,024)	39,101
(Decrease) / Increase in trade and other creditors	(508,673)	315,236
Net cash (used by) operations	(220,866)	(151,058)
Cash flows from investing activities		
Purchase / Sales of fixed asset investments		
Net Cash generation for investing activities	-	
Net (decrease) in cash and cash equivalents	(220,866)	(151,058)
Cash and cash equivalents at start of year	4,711,832	4,862,890
Cash and cash equivalents at the end of the year	4,490,966	4,711,832

Churches Conservation

Notes to the financial statements for the year ended 31 March 2024

1. Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention, as modified by the inclusion of fixed asset investments at market value, and in accordance with the Statement of Recommended Practice, 'Accounting and Reporting by Charities' (2019), Financial Reporting Standards 102 (the applicable standards in the United Kingdom and Republic of Ireland) and the Companies Act 2006. The charity is a public benefit entity.

The Trustees believe that it is appropriate for these financial statements to be prepared on the going concern basis given the level of reserves held.

1.2 Funds accounting

Unrestricted funds are those which are not subject to any special restrictions, and they can be used as the Trustees decide in furtherance of the general objectives of the charity.

Restricted funds are those where the donor has imposed restrictions on how the fund may be used, but which do not prevent the fund being spent.

1.3 Income

All income is included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Voluntary income is received by way of donations and gifts and is included in the Statement of Financial Activities on a receipts basis. Tax recoverable on gift aid donations is recognised at the same time as the gift to which it relates.

Income from charitable activities is included when the activity occurs.

1.4 Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be recovered and is reported as part of the expenditure to which it relates.

Charitable activities expenditure comprises those costs incurred by the charity in the delivery of its activities. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit.

1.5 Investments

Investments are valued at their mid-market price from the appropriate Stock Exchange or from the relevant fund manager at the date of the report and any unrealised gain or loss is recognised in the Statement of Financial Activities in the year it accrued.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2024

1. Accounting policies (continued)

1.6 Going Concern

The Trustees have agreed budgets for the year ended 31 March 2024. Cash -flow projections are done 12 months from signing the accounts. Both sources of income and types of expenditure have been reviewed. As a result the Trustees are satisfied that it is appropriate to prepare the accounts on a going concern basis.

The Charity's business activities are set out on page 4. Trustees consider that Churches Conservation has sufficient reserves and is well place to manage it risks successfully. Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

No other material uncertainties that may cast significant doubt about the ability of Churches Conservation to continue as a going concern have been identified by the Trustees.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2024

2. Income from charitable activities

	Unrestricted	Restricted	2024 Total	2023 Total
	£	£	£	£
Grant from the Churches Conservation Trust	-	1,478,480	1,478,480	1,028,457
Total	-	1,478,480	1,478,480	1,028,457

3. Expenditure on charitable activities

	Unrestricted	Restricted	2024 Total	2023 Total
Charitable activities	£	£	£	£
Grants made	6,000	800,384	806,384	1,541,938
Support costs (Note 4)	9,407	-	9,407	8,991
Total	15,407	800,384	815,791	1,550,929

4. Support Costs

	Unrestricted	Restricted	2024 Total	2023 Total
	£	£	£	£
Audit Fees	7,260	-	7,260	6,900
Governance	2,000	-	2,000	2,000
Bank Fees	147	-	147	91
Total	9,407	-	9,407	8,991

Churches Conservation

Notes to the financial statements for the year ended 31 March 2024

5. Investments

	£
Balance at 1 April 2023	1,986,144
Additions / (Sales)	-
Change in market value	182,431
Balance at 31 March 2024	<u>2,168,575</u>
Historic cost at 31 March 2024	<u>1,986,144</u>
Equities	1,514,099
Fixed interest	372,561
Property	60,070
Alternative assets	192,353
Cash	29,492
Total	<u>2,168,575</u>

There is one holding in excess of 5% of the portfolio: Vanguard S&P 500 fund (5.36%)

6. Debtors

	2024	2023
	£	£
Amount due from related party	1,478,480	1,028,457
Total	<u>1,478,480</u>	<u>1,028,457</u>

All amounts fall due within one year.

7. Creditors

	2024	2023
	£	£
Amounts falling due within one year		
Balance due to related party	800,384	1,309,431
Accruals	13,288	12,915
Total	<u>813,672</u>	<u>1,322,346</u>

Churches Conservation

Notes to the financial statements for the year ended 31 March 2024

8. Restricted Funds

Balance at 31 March 2023 £	Income and Gains £	Expenditure £	Balance at 31 March 2024 £
6,391,675	1,660,911	800,384	7,252,202

9. Analysis of Net Assets Between Funds

	Unrestricted £	Restricted £	Total £
Fund balances at 1 April 2024 are represented by :			
Debtors	-	1,478,480	1,478,480
Investments and Cash at bank	85,435	6,574,106	6,659,541
Creditors	(13,288)	(800,384)	(813,672)
Total net assets at 31 March 2024	72,147	7,252,202	7,324,349

10. Related party transactions

Income from charitable activities includes a grant of £1.48M (2022/23: £1.03M) from the Churches Conservation Trust, which is restricted for furtherance of the Churches Conservation Trust's charitable objects. In addition, restricted grants of £0.8M (2022/23: £1.54M) were made to the Churches Conservation Trust during the year. The balance due from Churches Conservation Trust at the year-end was £1.48M (2022/23: £1.03M) and the balance due to Churches Conservation Trust was £0.8M (2021/22: £1.31M). Churches Conservation shares a minority of its Trustees with Churches Conservation Trust (Charity Number 258612).

No Trustee received any remuneration or reimbursement of expenses during the current year. The Trustees are considered to be the key management personnel of the charity.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2024

11. Comparative Statement of Financial Activities

	Unrestricted £	Restricted £	2023 £
Incoming from Raised Funds			
Income from Charitable Activities	-	1,028,457	1,028,457
Other Income	17,077	-	17,077
Total Income	17,077	1,028,457	1,045,534
Expenditure			
Expenditure on Charitable Activities	12,991	1,537,938	1,550,929
Total Expenditure	12,991	1,537,938	1,550,929
Net Income / (Expenditure)	4,086	(509,481)	(505,395)
Unrealised (Losses) on investments	-	(138,657)	(138,657)
Net movement in funds	4,086	(648,138)	(644,052)
Balance B/fwd. at 1 April	8,326	7,039,813	7,048,139
Balance C/fwd. at 31 March	12,412	6,391,675	6,404,087

12. Post balance sheet events

None.

CHURCHES CONSERVATION

England & Wales - Charity number 1150968

Accounts



Churches Conservation

**Annual Report and Financial Statements
For the year ended 31 March 2023**

Churches Conservation

Company information

Charity Registration Number

1150968

Company Registration Number

08372099

Registered office

**Unit 14 - C/O Vulcan Works
34-38 Guildhall Road
Northampton
NN1 1EW**

Bankers

**CAF Bank Ltd
25 Kings Hill,
West Malling
Kent
ME19 4JQ**

Investment managers

**Investec
2 Gresham Street
London
EC2V 7QP**

Auditors

**Mazars LLP
6 Sutton Plaza
Sutton Court Road
Sutton
Surrey
SM1 4FS**

Churches Conservation

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Churches Conservation

Trustees' Report for the year ended 31 March 2023

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The Trustees are responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the Charity and which enable them to ensure that the financial statements comply with applicable law. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Trustees

Trustees are appointed by the Board. The Trustees set out below held office for the whole of the year and up to the date of this report, unless otherwise stated.

Stephen Chater
William Donaldson (resigned 21 February 2023)
Colin Shearer
Alice Ullathorne
Humphrey Welfare
Inayat Omarji (appointed 22 February 2023)

Churches Conservation

Trustees' Report for the year ended 31 March 2023

Recruitment and Appointment of Trustees

New Trustees are recruited to meet the skill needs of the organisation. Trustees are recruited through advertising or personal recommendation.

Public Benefit

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Group's aims and objectives both in the year under review and in planning future activities. The Trustees give their time voluntarily and receive no private benefit. A trustee training plan has been implemented.

Risk Management

The major risks to which the Charity is exposed, as identified by the Trustees, are reviewed and scored for current probability and impact. Risks are formally reviewed each year.

Activities

The main activities of Churches Conservation are:

- The conservation of churches and chapels of historic and archaeological importance for the benefit of members of the communities in which they are located and for the benefit of the wider public.
- To benefit the residents of the communities in which such churches and chapels are located by adapting and improving premises so that they can be used for the provision of facilities for residents and for voluntary and other organisations for:
 - (a) The advancement of education
 - (b) The relief of people who are in need due to age, ill health, disability, social disadvantage.
 - (c) The development of skills and capacity of residents of those communities to enable them to participate more fully in society.

Future plans

Churches Conservation intends to seek opportunities to widen its funding sources to enable further grants to be made to suitable conservation projects. Any significant risk identified are discussed by Trustees at Board meetings. No significant risks have been identified.

Financial review

Income of £1m (2021/22 £1.1M) and expenditure of £1.6M (2021/22 £1M) were made in the year. Churches Conservation moves into 2023/24 with a healthy balance sheet holding sufficient unrestricted reserves to maintain operations and restricted funds to support the projects for which restricted grant monies were given. Trustees consider the 2022/23 performance to be acceptable.

[OBJ]

Churches Conservation

Trustees' Report for the year ended 31 March 2023

Reserves policy

In the Trustees' view, the reserves should provide the charity with adequate financial stability and the means for it to meet its charitable objectives for the foreseeable future.

The Trustees propose to maintain the charity's reserves at a level which is at least equivalent to six months operational expenditure and have done so having regards to its manner of operation of likely funding streams.

The Trustees review the amount of reserves that are required to ensure that they are adequate to fulfil the charity's continuing obligations on a quarterly basis at their Trustee meeting.

The Trustees have reviewed the current level of unrestricted reserves of £ 12,412 and feel they are adequate to cover six months operation.

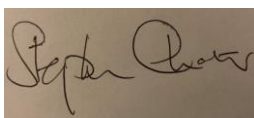
Auditors

So far as each of the Trustees is aware there is no relevant audit information of which the charitable company's auditors are unaware; and The Trustees have taken all the steps they ought to have taken in order to make themselves aware of any relevant audit information and to establish that Churches Conservation's auditors are aware of that information.

Mazars LLP will be proposed for re-appointment as auditors at the AGM.

The financial statements have been prepared in accordance with the special provisions of the Companies Act 2006 relating to small entities.

Approved by the Trustees on 17th October 2023 and signed on their behalf

A handwritten signature in black ink on a light-colored background. The signature appears to read 'Stephen Chater'.

Stephen Chater
Trustee

Churches Conservation

Independent auditor's report to the members of Churches Conservation

Opinion

We have audited the financial statements of Churches Conservation (the 'charity') for the year ended 31 March 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cashflows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2023 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Churches Conservation

Independent auditor's report to the members of Churches Conservation

Other information (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustee's Report which includes the Directors' Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustee's Report included within the Trustees' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report included within the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specific by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

Churches Conservation

Independent auditor's report to the members of Churches Conservation

Responsibilities of Trustees

As explained more fully in the trustees' responsibilities statement set out on page 3, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

Based on our understanding of the charity and its sector, we considered that non-compliance with the following laws and regulations might have a material effect on the financial statements: the Charities Act 2011, tax legislation, safeguarding, pensions legislation, employment regulation, health and safety regulation, anti-bribery, corruption and fraud and anti-money laundering regulation.

To help us identify instances of non-compliance with these laws and regulations, and in identifying and assessing the risks of material misstatement in respect to non-compliance, our procedures included, but were not limited to:

- Inquiring of management and, where appropriate, those charged with governance, as to whether the charity is in compliance with laws and regulations, and discussing their policies and procedures regarding compliance with laws and regulations;
- Inspecting correspondence, if any, with relevant licensing or regulatory authorities;
- Communicating identified laws and regulations to the engagement team and remaining alert to any indications of non-compliance throughout our audit; and

- Considering the risk of acts by the charity which were contrary to applicable laws and regulations, including fraud.

We also considered those laws and regulations that have a direct effect on the preparation of the financial statements, such as The Charities Statement of Recommended Practice and the Companies Act 2006.

In addition, we evaluated the trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements, including the risk of management override of controls, and determined that the principal risks related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, income recognition (which we pinpointed to the cut-off assertion), and significant one-off or unusual transactions.

Our audit procedures in relation to fraud included but were not limited to:

- Making enquiries of the trustees and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of the audit report

This report is made solely to the charity's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body for our audit work, for this report, or for the opinions we have formed.

W J Wakefield

(Senior Statutory Auditor)

for and on behalf of Mazars LLP

Chartered Accountants and Statutory Auditor

2nd Floor, 6 Sutton Plaza, Sutton Court Road, Sutton, SM1 4FS

Date: 14 December 2023

Churches Conservation

Statement of financial activities (including the Income and Expenditure Account) For the year ended 31 March 2023

	Notes	Unrestricted £	Restricted £	Total 2023 £	Total 2022 £
Income from Raised Funds					
Income from Charitable Activities	2	-	1,028,457	1,028,457	1,067,558
Other Income		17,077	-	17,077	1,201
Total Income		17,077	1,028,457	1,045,534	1,068,759
Expenditure					
Expenditure on Charitable Activities	3	12,991	1,537,938	1,550,929	1,009,047
Total Expenditure		12,991	1,537,938	1,550,929	1,009,047
Net Income/ Expenditure Other recognised gains and losses		4,086	(509,481)	(505,395)	59,712
Unrealised (losses) / gains on investments	5	-	(138,657)	(138,657)	104,290
Net movement in funds		4,086	(648,138)	(644,052)	164,002
Balance B/fwd. at 1 April		8,326	7,039,813	7,048,139	6,884,137
Balance C/fwd. at 31 March		12,412	6,391,675	6,404,087	7,048,139

The notes on pages 13 to 18 form part of these accounts.

All of the above results are derived from continuing activities.
All gains and losses recognised in the year are included above.

Churches Conservation

Balance Sheet as at 31 March 2023

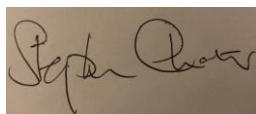
		2023	2022
		£	£
Fixed Assets	Notes		
Fixed asset investments	5	1,986,144	2,124,801
Current assets			
Debtors	6	1,028,457	1,067,558
Cash at bank and in hand		4,711,832	4,862,890
		<u>5,740,289</u>	<u>5,930,448</u>
Creditors: Amounts falling due within one year	7	1,322,346	1,007,110
		<u>4,417,943</u>	<u>4,923,338</u>
Net current assets		4,417,943	4,923,338
		<u>6,404,087</u>	<u>7,048,139</u>
Net assets		<u>6,404,087</u>	<u>7,048,139</u>
Funds			
Unrestricted Funds	9	12,412	8,326
Restricted Funds	8	6,391,675	7,039,813
		<u>6,404,087</u>	<u>7,048,139</u>

The financial statements have been prepared in accordance with the special provisions of the Companies Act 2006 relating to small entities.

The notes on pages 13 to 18 form part of these accounts.

Approved and authorised for issue by the board on 17th October 2023

Signed on its behalf by



Stephen Chater
Trustee

Churches Conservation

Statement of cash flows for the year ended 31 March 2023

	2023	2022
	£	£
Cash flows from operating activities		
Net (expenditure) / income for the financial year	(644,052)	164,002
Adjustments for:		
Loss on Investments	138,657	(104,290)
Decrease in trade and other debtors	(39,101)	(5,950)
Increase in trade and other creditors	315,235	354,683
Net cash (used by) / generated from operations	(151,058)	408,445
Cash flows from investing activities		
Purchase / Sales of fixed asset investments		157,559
Net Cash generation for investing activities	-	157,559
Net (decrease)/increase in cash and cash equivalents	(151,058)	566,004
Cash and cash equivalents at start of year	4,862,890	4,296,886
Cash and cash equivalents at the end of the year	4,711,832	4,862,890

Churches Conservation

Notes to the financial statements for the year ended 31 March 2023

1. Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention, as modified by the inclusion of fixed asset investments at market value, and in accordance with the Statement of Recommended Practice, 'Accounting and Reporting by Charities' (2019), Financial Reporting Standards 102 (the applicable standards in the United Kingdom and Republic of Ireland) and the Companies Act 2006. The charity is a public benefit entity.

The Trustees believe that it is appropriate for these financial statements to be prepared on the going concern basis given the level of reserves held.

1.2 Funds accounting

Unrestricted funds are those which are not subject to any special restrictions, and they can be used as the Trustees decide in furtherance of the general objectives of the charity.

Restricted funds are those where the donor has imposed restrictions on how the fund may be used, but which do not prevent the fund being spent.

1.3 Income

All income is included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Voluntary income is received by way of donations and gifts and is included in the Statement of Financial Activities on a receipts basis. Tax recoverable on gift aid donations is recognised at the same time as the gift to which it relates.

Income from charitable activities is included when the activity occurs.

1.4 Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be recovered and is reported as part of the expenditure to which it relates.

Charitable activities expenditure comprises those costs incurred by the charity in the delivery of its activities. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2023

1. Accounting policies (continued)

1.5 Going Concern

The Trustees have agreed budgets for the year ended 31 March 2024. Cash -flow projections are done 12 months from signing the accounts. Both sources of income and types of expenditure have been reviewed. As a result the Trustees are satisfied that it is appropriate to prepare the accounts on a going concern basis.

The Charity's business activities are set out on page 4. Trustees consider that Churches Conservation has sufficient reserves and is well place to manage it risks successfully. Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

No other material uncertainties that may cast significant doubt about the ability of Churches Conservation to continue as a going concern have been identified by the Trustees.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2023

2. Income from charitable activities

	Unrestricted	Restricted	2023	2022
	£	£	Total	Total
	£	£	£	£
Grant from the Churches Conservation Trust	-	1,028,457	1,028,457	1,067,558
Total	-	1,028,457	1,028,457	1,067,558

3. Expenditure on charitable activities

	Unrestricted	Restricted	2023	2022
	£	£	Total	Total
Charitable activities	£	£	£	£
Grants made	4,000	1,537,938	1,541,938	1,005,946
Support costs (Note 4)	8,991	-	8,991	3,101
Total	12,991	1,537,938	1,550,929	1,009,047

4. Support Costs

	Unrestricted	Restricted	2023	2022
	£	£	Total	Total
	£	£	£	£
Audit Fees	6,900	-	6,900	3,000
Governance	2,000	-	2,000	-
Bank Fees	91	-	91	101
Total	8,991	-	8,991	3,101

Churches Conservation

Notes to the financial statements for the year ended 31 March 2023

5. Investments

	£
Balance at 1 April 2022	2,124,801
Additions / (Sales)	-
Change in market value	(138,657)
Balance at 31 March 2023	<u>1,986,144</u>
Historic cost at 31 March 2023	<u>1,810,932</u>
Equities	1,373,381
Fixed interest	326,681
Property	63,887
Alternative assets	159,352
Cash	62,843
Total	<u>1,986,144</u>

There is one holding in excess of 5% of the portfolio: Vanguard S&P 500 fund (10.31%)

6. Debtors

	2023	2022
	£	£
Amount due from related party	1,028,457	1,067,558
Total	<u>1,028,457</u>	<u>1,067,558</u>

All amounts fall due within one year.

7. Creditors

	2023	2022
	£	£
Amounts falling due within one year		
Balance due to related party	1,309,431	999,946
Accruals	12,915	7,164
Total	<u>1,322,346</u>	<u>1,007,110</u>

Churches Conservation

Notes to the financial statements for the year ended 31 March 2023

8. Restricted Funds

Balance at 31 March 2022 £	Income and Gains £	Expenditure £	Balance at 31 March 2023 £
7,039,813	889,800	1,537,938	6,391,675

9. Analysis of Net Assets Between Funds

	Unrestricted £	Restricted £	Total £
Fund balances at 1 April 2022 are represented by :			
Debtors	-	1,028,457	1,028,457
Investments and Cash at bank	25,327	6,672,649	6,697,976
Creditors	(12,914)	(1,309,431)	(1,322,345)
Total net assets at 31 March 2023	12,412	6,391,675	6,404,088

10. Related party transactions

Income from charitable activities includes a grant of £1M (2021/22: £1.1M) from the Churches Conservation Trust, which is restricted for furtherance of the Churches Conservation Trust's charitable objects. In addition, restricted grants of £1.3M (2021/22: £1.0M) were made to the Churches Conservation Trust during the year. The balance due from Churches Conservation Trust at the year-end was £1.M (2021/22: £1.1M) and the balance due to Churches Conservation Trust was £1.3M (2021/22: £1.0M). Churches Conservation shares a minority of its Trustees with Churches Conservation Trust (Charity Number 258612).

No Trustee received any remuneration or reimbursement of expenses during the current year. The Trustees are considered to be the key management personnel of the charity.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2023

11. Comparative Statement of Financial Activities

	Unrestricted £	Restricted £	2022 £
Incoming Resources from Generated Funds			
Income from Charitable Activities	-	1,067,558	1,067,558
Other Income	1,201	-	1,201
Total Incoming Resources	1,201	1,067,558	1,068,759
Resources Expended			
Expenditure on Charitable Activities	9,101	999,946	1,009,047
Total Expenditure	9,101	999,946	1,009,047
Net Income / (Expenditure)	(7,900)	67,612	59,712
Unrealised Gains / (Losses) on investments	-	104,290	104,290
Net movement in funds	(7,900)	171,902	164,002
Balance B/fwd. at 1 April	16,226	6,867,911	6,884,137
Balance C/fwd. at 31 March	8,326	7,039,813	7,048,139

12. Post balance sheet events

None.

CHURCHES CONSERVATION

England & Wales - Charity number 1150968

Accounts



Churches Conservation

**Annual Report and Financial Statements
For the year ended 31 March 2022**

Churches Conservation

Company information

Charity Registration Number

1150968

Company Registration Number

08372099

Registered office

**66 Lincoln's Inn Fields
London
WC2A 3LH**

Bankers

**CAF Bank Ltd
25 Kings Hill Avenue,
West Malling
Kent
ME19 4JQ**

Investment managers

**Investec
2 Gresham Street
London
EC2V 7QP**

Auditors

**Mazars LLP
6 Sutton Plaza
Sutton Court Road
Sutton
Surrey
SM1 4FS**

Churches Conservation

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Statement of cash flows	11
Notes to the financial statements	12 - 17

Churches Conservation

Trustees' Report for the year ended 31 March 2022

The Trustees of Churches Conservation, who also act as Directors for the purposes of company law, present their report and audited financial statements for the year ended 31 March 2022 in accordance with the Charities Act 2011 and the Companies Act 2006. The Trustees are satisfied, to the best of their knowledge, that these statements comply with the current statutory requirements, the church's governing documents, and are in accordance with the Charity Commission's Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities".

Structure, Governance and Management

Governing Document

The organisation was incorporated as a charitable company on 23 January 2013. It is limited by guarantee and governed by its Memorandum and Articles of Association.

Statement of Trustees' Responsibilities

Law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year that give a true and fair view of the Charity's financial activities during the year and of its financial position at the end of the year. In preparing financial statements giving a true and fair view, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on an going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the Charity and which enable them to ensure that the financial statements comply with applicable law. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Trustees

Trustees are appointed by the Board. The Trustees set out below held office for the whole of the year and up to the date of this report, unless otherwise stated.

Stephen Chater
William Donaldson
Colin Shearer
Alice Ullathorne
Humphrey Welfare

Churches Conservation

Trustees' Report for the year ended 31 March 2022

Recruitment and Appointment of Trustees

New Trustees are recruited to meet the skill needs of the organisation. Trustees are recruited through advertising or personal recommendation.

Public Benefit

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Group's aims and objectives both in the year under review and in planning future activities. The Trustees give their time voluntarily and receive no private benefit. A trustee training plan has been implemented.

Risk Management

The major risks to which the Charity is exposed, as identified by the Trustees, are reviewed and scored for current probability and impact. Risks are formally reviewed each year.

Covid 19

At this point in time it is not possible to fully consider the ongoing impacts arising from COVID-19, however the Trustees have considered the possible risks and have put in place measures to maintain income and reduce future expenditure if required. The position will be kept under constant review and the Trustees will as required take necessary steps to ensure Churches Conservation continues as a going concern.

The Ukraine War and the cost-of-living crisis

We have considered the potential impact of the Ukraine War and the cost-of-living crisis on the Charity. Increasing energy prices, rising pressure on inflation rates, unease in stock market trading and interest rate rises are likely to affect the Charity's performance. The Charity's Funds are unlikely to be materially affected and we will closely monitor the Funds' performance.

Activities

The main activities of Churches Conservation are:

- The conservation of churches and chapels of historic and archaeological importance for the benefit of members of the communities in which they are located and for the benefit of the wider public.
- To benefit the residents of the communities in which such churches and chapels are located by adapting and improving premises so that they can be used for the provision of facilities for residents and for voluntary and other organisations for:
 - (a) The advancement of education
 - (b) The relief of people who are in need due to age, ill health, disability, social disadvantage.
 - (c) The development of skills and capacity of residents of those communities to enable them to participate more fully in society.

Future plans

Churches Conservation intends to seek opportunities to widen its funding sources to enable further grants to be made to suitable conservation projects. Churches Conservation continues to review the implications of the ongoing impacts of COVID 19. Any significant risk identified are discussed by Trustees at Board meetings. No significant risk have been identified.

Churches Conservation Trustees' Report for the year ended 31 March 2022

Financial review

Income of £1.1m (2020/21 £1.1M) and expenditure of £1.0M (2020/21 £650,347) were made in the year. Churches Conservation moves into 2022/23 with a healthy balance sheet holding sufficient unrestricted reserves to maintain operations and restricted funds to support the projects for which restricted grant monies were given. Trustees consider the 2021/22 performance to be acceptable.

Reserves policy

In the Trustees' view, the reserves should provide the charity with adequate financial stability and the means for it to meet its charitable objectives for the foreseeable future.

The Trustees propose to maintain the charity's reserves at a level which is at least equivalent to six months operational expenditure and have done so having regards to its manner of operation of likely funding streams.

The Trustees review the amount of reserves that are required to ensure that they are adequate to fulfil the charity's continuing obligations on a quarterly basis at their Trustee meeting.

The Trustees have reviewed the current level of unrestricted reserves of £8,326 and feel they are adequate to cover six months operation.

Auditors

So far as each of the Trustees is aware there is no relevant audit information of which the charitable company's auditors are unaware; and The Trustees have taken all the steps they ought to have taken in order to make themselves aware of any relevant audit information and to establish that Churches Conservation's auditors are aware of that information.

Mazars LLP will be proposed for re-appointment as auditors at the AGM.

The financial statements have been prepared in accordance with the special provisions of the Companies Act 2006 relating to small entities.

Approved by the Trustees on ^{09-Dec-2022} and signed on their behalf



**Stephen Chater
Trustee**

Churches Conservation

Independent auditor's report to the members of Churches Conservation

We have audited the financial statements of Churches Conservation (the 'charity') for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2022 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the trustees' report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of the Trustees

As explained more fully in the trustees' responsibilities statement on page 3, the trustees (who are also the directors of the charity for the purposes of company laws) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

Based on our understanding of the charity and its industry, we considered that non-compliance with the following laws and regulations might have a material effect on the financial statements: employment regulation, health and safety regulation and anti-money laundering regulation.

To help us identify instances of non-compliance with these laws and regulations, and in identifying and assessing the risks of material misstatement in respect to non-compliance, our procedures included, but were not limited to:

- Inquiring of management and, where appropriate, those charged with governance, as to whether the charity is in compliance with laws and regulations, and discussing their policies and procedures regarding compliance with laws and regulations;
- Inspecting correspondence, if any, with relevant licensing or regulatory authorities;
- Communicating identified laws and regulations to the engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the charity which were contrary to applicable laws and regulations, including fraud.

We also considered those laws and regulations that have a direct effect on the preparation of the financial statements, such as tax legislation, pension legislation, the Companies Act 2006 and the Charities Statement of Recommended Practice.

In addition, we evaluated the trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements, including the risk of management override of controls, and determined that the principal risks related to income recognition and significant one-off or unusual transactions.

Our audit procedures in relation to fraud included but were not limited to:


- Making enquiries of the trustees and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of the audit report

This report is made solely to the charity's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body for our audit work, for this report, or for the opinions we have formed.


Nicola Wakefield (Dec 12, 2022 19:16 GMT)

Nicola Wakefield (Senior Statutory Auditor) for and on behalf of Mazars LLP

Chartered Accountants and Statutory Auditor

2nd Floor, 6 Sutton Plaza, Sutton Court Road, Sutton, Surrey, SM1 4FS

Date 12-Dec-2022

Churches Conservation

Statement of financial activities (including the Income and Expenditure Account) For the year ended 31 March 2022

	Notes	Unrestricted £	Restricted £	Total 2022 £	Total 2021 £
Income from Raised Funds					
Income from Charitable Activities	2	-	1,067,558	1,067,558	1,061,608
Other Income		1,201	-	1,201	3,138
Total Income		1,201	1,067,558	1,068,759	1,064,746
Expenditure					
Expenditure on Charitable Activities	3	9,101	999,946	1,009,047	650,347
Total Expenditure		9,101	999,946	1,009,047	650,347
Net Income		(7,900)	67,612	59,712	414,399
Other recognised gains					
Unrealised gains on investments		-	104,290	104,290	410,532
Net movement in funds		(7,900)	171,902	164,002	824,931
Balance B/fwd. at 1 April		16,226	6,867,911	6,884,137	6,059,206
Balance C/fwd. at 31 March		8,326	7,039,813	7,048,139	6,884,137

All of the above results are derived from continuing activities.
All gains and losses recognised in the year are included above.

Churches Conservation

Balance Sheet as at 31 March 2022

		2022	2021
Fixed Assets	Notes	£	£
Fixed asset investments	5	2,124,801	2,178,070
Current assets			
Debtors	6	1,067,558	1,061,608
Cash at bank and in hand		4,862,890	4,296,886
		<u>5,930,448</u>	<u>5,358,494</u>
Creditors: Amounts falling due within one year	7	1,007,110	652,427
		<u>4,923,338</u>	<u>4,706,067</u>
Net current assets		<u>4,923,338</u>	<u>4,706,067</u>
Net assets		<u>7,048,139</u>	<u>6,884,137</u>
Funds			
Unrestricted Funds	9	8,326	16,226
Restricted Funds	8	7,039,813	6,867,911
		<u>7,048,139</u>	<u>6,884,137</u>

The financial statements have been prepared in accordance with the special provisions of the Companies Act 2006 relating to small entities.

Approved and authorised for issue by the board on 09-Dec-2022

Signed on its behalf by



Stephen Chater
Trustee

Churches Conservation

Statement of cash flows for the year ended 31 March 2022

	2022	2021
	£	£
Cash flows from operating activities		
Net income for the financial year	164,002	824,931
Adjustments for:		
(Gains) on investments	(104,290)	(410,532)
(Increase) / Decrease in trade and other debtors	(5,950)	366,694
Increase in trade and other creditors	354,683	278,006
Net Cash generated from operations	408,445	1,059,099
Cash flows from investing activities		
Sales of fixed asset investments	157,559	-
Net Cash provided by investing activities	157,559	-
Net increase in cash and cash equivalents	566,004	1,059,099
Cash and cash equivalents at start of year	4,296,886	3,237,787
Cash and cash equivalents at the end of the year	4,862,890	4,296,886

Churches Conservation

Notes to the financial statements for the year ended 31 March 2022

1. Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention, as modified by the inclusion of fixed asset investments at market value, and in accordance with the Statement of Recommended Practice, 'Accounting and Reporting by Charities' (2019), Financial Reporting Standards 102 (the applicable standards in the United Kingdom and Republic of Ireland) (effective 1 January 2019) and the Companies Act 2006. The charity is a public benefit entity.

The trustees believe that it is appropriate for these financial statements to be prepared on the going concern basis given the level of reserves held.

1.2 Funds accounting

Unrestricted funds are those which are not subject to any special restrictions and they can be used as the Trustees decide in furtherance of the general objectives of the charity.

Restricted funds are those where the donor has imposed restrictions on how the fund may be used, but which do not prevent the fund being spent.

1.3 Income

All income is included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy.

The following specific policies are applied to particular categories of income:

Voluntary income is received by way of donations and gifts and is included in the Statement of Financial Activities on a receipts basis. Tax recoverable on gift aid donations is recognised at the same time as the gift to which it relates.

Income from charitable activities is included when the activity occurs.

1.4 Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be recovered, and is reported as part of the expenditure to which it relates.

Charitable activities expenditure comprises those costs incurred by the charity in the delivery of its activities. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2022

1. Accounting policies (continued)

1.5 Going Concern

The Trustees have agreed budgets for the year ended 31 March 2023 and cash-flow projections for the year ended 31 March 2023. Both sources of income and types of expenditure have been reviewed. As a result the Trustees are satisfied that it is appropriate to prepare the accounts on a going concern basis.

The Charity's business activities are set out on page 4. Trustees consider that Churches Conservation has sufficient reserves and is well placed to manage its risks successfully. Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

No other material uncertainties that may cast significant doubt about the ability of Churches Conservation to continue as a going concern have been identified by the Trustees.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2022

2. Income from charitable activities

	Unrestricted	Restricted	2022	2021
	£	£	Total	Total
	£	£	£	£
Grant from the Churches Conservation Trust	-	1,067,558	1,067,558	1,061,608
Total	-	1,067,558	1,067,558	1,061,608

3. Expenditure on charitable activities

	Unrestricted	Restricted	2022	2021
	£	£	Total	Total
Charitable activities	£	£	£	£
Grants made	6,000	999,946	1,005,946	645,263
Support costs (Note 4)	3,101	-	3,101	5,084
Total	9,101	999,946	1,009,047	650,347

4. Support Costs

	Unrestricted	Restricted	2022	2021
	£	£	Total	Total
	£	£	£	£
Audit Fees	3,000	-	3,000	3,000
Bank Fees / Miscellaneous	101	-	101	2,084
Total	3,101	-	3,101	5,084

Churches Conservation

Notes to the financial statements for the year ended 31 March 2022

5. Investments

	£
Balance at 1 April 2021	2,178,070
(Sales)	(157,559)
Change in market value	104,290
Balance at 31 March 2022	<u>2,124,801</u>
Historic cost at 31 March 2022	<u>1,797,027</u>

Equities	1,537,507
Fixed interest	218,642
Property	75,430
Alternative assets	147,886
Cash	145,336
Total	<u>2,124,801</u>

There is one holding in excess of 5% of the portfolio: Vanguard S&P 500 fund (8.9%)

6. Debtors

	2022	2021
	£	£
Amount due from related party	1,067,558	1,061,608
Total	<u>1,067,558</u>	<u>1,061,608</u>

All amounts fall due within one year.

7. Creditors

	2022	2021
	£	£
Amounts falling due within one year		
Balance due to related party	999,946	645,763
Accruals	7,164	6,664
Total	<u>1,007,110</u>	<u>652,427</u>

Churches Conservation

Notes to the financial statements for the year ended 31 March 2022

8. Restricted Funds

Balance at April 2021 £	Income and Gains £	Expenditure £	Balance at 31 March 2022 £
6,867,911	1,171,848	999,946	7,039,813

9. Analysis of Net Assets Between Funds

Fund balances at 31 March 2022 are represented by :	Unrestricted £	Restricted £	Total £
Debtors	-	1,067,558	1,067,558
Investments and Cash at bank	15,490	6,972,201	6,987,691
Creditors	(7,164)	(999,946)	(1,007,110)
Total net assets at 31 March 2022	8,326	7,039,813	7,048,139

10. Related party transactions

Income from charitable activities includes a grant of £1.1M (2020/21: £1.1M) from the Churches Conservation Trust, which is restricted for furtherance of the Churches Conservation Trust's charitable objects. In addition, restricted grants of £1.0M (2020/21: £641,764) were made to the Churches Conservation Trust during the year. The balance due from Churches Conservation Trust at the year end was £1.1M (2020/21: £1.1M) and the balance due to Churches Conservation Trust was £1.0M (2020/21: £645,764). Churches Conservation shares a minority of its Trustees with Churches Conservation Trust (Charity Number 258612).

No Trustee received any remuneration or reimbursement of expenses during the current year. The Trustees are considered to be the key management personnel of the charity.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2022

11. Comparative Statement of Financial Activities

	Unrestricted £	Restricted £	2021 £
Income from Raised Funds			
Income from Charitable Activities	-	1,061,608	1,061,608
Other Income	3,138	-	3,138
Total Income	3,138	1,061,608	1,064,746
Expenditure			
Expenditure on Charitable Activities	8,548	641,763	650,347
Total Expenditure	8,584	641,763	650,347
Net Income / (Expenditure)	(5,446)	419,845	414,399
Unrealised Gains on investments	-	410,532	410,532
Net movement in funds	(5,446)	830,377	824,931
Balance B/fwd. at 1 April	21,672	6,037,534	6,059,206
Balance C/fwd. at 31 March	16,226	6,867,911	6,884,137

12. Post balance sheet events

None.

CHURCHES CONSERVATION

England & Wales - Charity number 1150968

Accounts

Churches Conservation

Annual Report and Financial
Statements
For the year ended 31 March 2021

Churches Conservation

Company information

Charity Registration Number **1150968**

Company Registration Number **08372099**

Registered office **66 Lincoln's Inn Fields
London
WC2A 3LH**

Bankers **CAF Bank Ltd
25 Kings Hill,
West Malling
Kent
ME19 4JQ**

Investment managers **Investec
2 Gresham Street
London
EC2V 7QP**

Auditors **Mazars LLP
6 Sutton Plaza
Sutton Court Road
Sutton
Surrey
SM1 4FS**

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Churches Conservation

Trustees' Report for the year ended 31 March 2021

The Trustees of Churches Conservation, who also act as Directors for the purposes of company law, present their report and audited financial statements for the year ended 31 March 2020 in accordance with the Charities Act 2011 and the Companies Act 2006. The Trustees are satisfied, to the best of their knowledge, that these statements comply with the current statutory requirements, the church's governing documents, and are in accordance with the Charity Commission's Statement of Recommended Practice (SORP 2005).

Structure, Governance and Management

Governing Document

The organisation was incorporated as a charitable company on 23 January 2013. It is limited by guarantee and governed by its Memorandum and Articles of Association.

Statement of Trustees' Responsibilities

Law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year that give a true and fair view of the Charity's financial activities during the year and of its financial position at the end of the year. In preparing financial statements giving a true and fair view, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on an going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the Charity and which enable them to ensure that the financial statements comply with applicable law. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Trustees

Trustees are appointed by the Board. The Trustees set out below held office for the whole of the year and up to the date of this report, unless otherwise stated.

Stephen Chater (from January 2021)

William Donaldson

Colin Shearer

Alice Ullathorne (from July 2020)

Humphrey Welfare

Adrian Clark (to October 2020)

Alec Forshaw (to October 2020)

Anne Vick (to October 2020)

Churches Conservation

Trustees' Report for the year ended 31 March 2021

Recruitment and Appointment of Trustees

New Trustees are recruited to meet the skill needs of the organisation. Trustees are recruited through advertising or personal recommendation.

Public Benefit

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives both in the year under review and in planning future activities. The Trustees give their time voluntarily and receive no private benefit. A trustee training plan has been implemented.

Risk Management

The major risks to which the Charity is exposed, as identified by the Trustees, are reviewed and scored for current probability and impact. Risks are formally reviewed each year.

Covid 19

At this point in time it is not possible to fully consider the ongoing impacts arising from COVID-19, however the Trustees have considered the possible risks and have put in place measures to maintain income and reduce future expenditure if required. The position will be kept under constant review and the Trustees will as required take necessary steps to ensure Churches Conservation continues as a going concern.

Activities

The main activities of Churches Conservation are:

- The conservation of churches and chapels of historic and archaeological importance for the benefit of members of the communities in which they are located and for the benefit of the wider public.
- To benefit the residents of the communities in which such churches and chapels are located by adapting and improving premises so that they can be used for the provision of facilities for residents and for voluntary and other organisations for:
 - (a) The advancement of education
 - (b) The relief of people who are in need due to age, ill health, disability, social disadvantage.
 - (c) The development of skills and capacity of residents of those communities to enable them to participate more fully in society.

Future plans

Churches Conservation intends to seek opportunities to widen its funding sources to enable further grants to be made to suitable conservation projects. Churches Conservation continues to review the implications of the 2016 referendum decision to leave the European Union. Any significant risk identified are discussed by Trustees at Board meetings. No significant risk have been identified.

Financial review

Income of £1.1m (2019/20 £1.4M) and expenditure of £650,347 (2019/20 £656,342) were made in the year. Churches Conservation moves into 2021/22 with a healthy balance sheet holding sufficient unrestricted reserves to maintain operations and restricted funds to support the projects for which restricted grant monies were given.

Trustees consider the 2020/21 performance to be acceptable.

Churches Conservation

Trustees' Report for the year ended 31 March 2021

Reserves policy

In the Trustees' view, the reserves should provide the charity with adequate financial stability and the means for it to meet its charitable objectives for the foreseeable future.

The Trustees propose to maintain the charity's reserves at a level which is at least equivalent to six months operational expenditure and have done so having regards to its manner of operation of likely funding streams.

The Trustees review the amount of reserves that are required to ensure that they are adequate to fulfil the charity's continuing obligations on a quarterly basis at their Trustee meeting.

The Trustees have reviewed the current level of unrestricted reserves of £16,226 and feel they are adequate to cover six months operation.

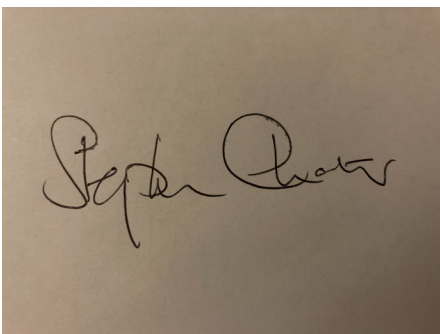
Auditors

So far as each of the Trustees is aware there is no relevant audit information of which the charitable company's auditors are unaware; and The Trustees have taken all the steps they ought to have taken in order to make themselves aware of any relevant audit information and to establish that Churches Conservation's auditors are aware of that information.

Mazars LLP will be proposed for re-appointment as auditors at the AGM.

The financial statements have been prepared in accordance with the special provisions of the Companies Act 2006 relating to small entities.

Approved by the Trustees on 12 October 2021 and signed on their behalf

A photograph of a handwritten signature in black ink on a light-colored surface. The signature is written in a cursive style and appears to read 'Stephen Chater'.

Stephen Chater
Trustee

Churches Conservation

Independent auditor's report to the members of Churches Conservation

Opinion

We have audited the financial statements of Cranstoun ('the charity') for the year ended 31 March 2021 which comprise the Statement of Financial Activities, Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2021 and of the charity's income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Report of the Trustees, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Churches Conservation

Independent auditor's report to the members of Churches Conservation (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees which includes the Directors' Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report included within the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report included within the Report of the Trustees.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or

- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the trustees' responsibilities statement set out on page 3 the trustees (who are also the directors of the charity for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Churches Conservation

Independent auditor's report to the members of Churches Conservation (continued)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Based on our understanding of the charity and its activities, we identified that the principal risks of non-compliance with laws and regulations related to the Charities Act 2011, UK tax legislation, pensions legislation, employment regulation and health and safety regulation, anti-bribery, corruption and fraud, money laundering, non-compliance with implementation of government support schemes relating to COVID-19, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the

preparation of the financial statements, such as the Companies Act 2006 and the Charities Statement of Recommended Practice.

We evaluated the trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principal risks were related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, in particular in relation to use of restricted funds, and significant one-off or unusual transactions.

Our audit procedures were designed to respond to those identified risks, including non-compliance with laws and regulations (irregularities) and fraud that are material to the financial statements. Our audit procedures included but were not limited to:

- Discussing with the trustees and management their policies and procedures regarding compliance with laws and regulations;
- Communicating identified laws and regulations throughout our engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the parent charity which were contrary to applicable laws and regulations, including fraud.

Churches Conservation

Independent auditor's report to the members of Churches Conservation (continued)

Our audit procedures in relation to fraud included but were not limited to:

- Making enquiries of the trustees and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of the audit report

This report is made solely to the charity's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body for our audit work, for this report, or for the opinions we have formed.

Signed:

David Hoose

(Senior Statutory Auditor)

for and on behalf of Mazars LLP

Chartered Accountants and Statutory Auditor

2nd Floor, 6 Sutton Plaza, Sutton Court Road, Sutton, SM1 4FS

Date:

Churches Conservation

Statement of financial activities (including the Income and Expenditure Account) For the year ended 31 March 2021

	Notes	Unrestricted £	Restricted £	Total 2021 £	Total 2020 £
Income from Raised Funds					
Income from Charitable Activities	2	-	1,061,608	1,061,608	1,428,304
Other Income		3,138	-	3,138	10,829
Total Income		3,138	1,061,608	1,064,746	1,439,133
Expenditure					
Expenditure on Charitable Activities	3	8,584	641,763	650,347	656,342
Total Expenditure		8,584	641,763	650,347	656,342
Net Income		(5,446)	419,845	414,399	782,791
Other recognised gains and losses					
Unrealised gains/(losses) on investments		-	410,532	410,532	(190,054)
Net movement in funds		(5,446)	830,377	824,931	592,737
Balance B/fwd. at 1 April		21,672	6,037,534	6,059,206	5,466,469
Balance C/fwd. at 31 March		16,226	6,867,911	6,884,137	6,059,206

All of the above results are derived from continuing activities.
All gains and losses recognised in the year are included above.

Churches Conservation

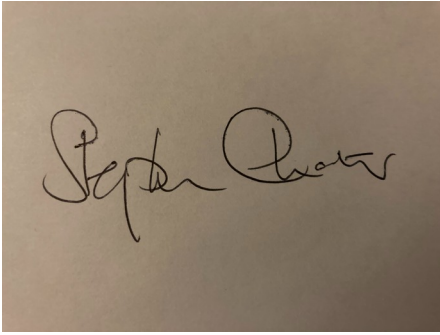
Balance Sheet as at 31 March 2021

		2021	2020
Fixed Assets	Notes	£	£
Fixed asset investments	5	2,178,070	1,767,538
Current assets			
Debtors	6	1,061,608	1,428,303
Cash at bank and in hand		4,296,886	3,237,787
		5,358,494	4,666,090
Creditors: Amounts falling due within one year	7	(652,427)	(374,422)
		Net current assets	4,291,668
		4,706,067	
		Net assets	6,059,206
		6,884,137	6,059,206
Funds			
Unrestricted Funds	9	16,226	21,672
Restricted Funds	8	6,867,911	6,037,534
		6,884,137	6,059,206

The financial statements have been prepared in accordance with the special provisions of the Companies Act 2006 relating to small entities.

Approved and authorised for issue by the board on 12 October 2021

Signed on its behalf by



Stephen Chater
Trustee

Churches Conservation

Statement of cash flows for the year ended 31 March 2021

	2021	2020
	£	£
Cash flows from operating activities		
Net income for the financial year	824,931	592,737
Adjustments for:		
(Gains)/losses on investments	(410,532)	190,054
Decrease/(Increase) in trade and other debtors	366,694	(491,789)
Increase/(Decrease) in trade and other creditors	278,006	(86,158)
Net Cash generated from operations	1,059,099	204,844
Cash flows from investing activities		
Net purchases of fixed asset investments	-	(94,462)
Proceeds on disposal of fixed asset investments	-	-
Net cash used in investing activities	-	(94,462)
Net increase in cash and cash equivalents	1,059,099	110,382

Cash and cash equivalents at start of year	3,237,787	3,127,405
Cash and cash equivalents at the end of the year	4,296,886	3,237,787

Churches Conservation

Notes to the financial statements for the year ended 31 March 2021

1. Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention, as modified by the inclusion of fixed asset investments at market value, and in accordance with the Statement of Recommended Practice, 'Accounting and Reporting by Charities' (2015), Financial Reporting Standards 102 (the applicable standards in the United Kingdom and Republic of Ireland) (effective 1 April 2015) and the Companies Act 2006. The charity is a public benefit entity.

The trustees believe that it is appropriate for these financial statements to be prepared on the going concern basis given the level of reserves held.

1.2 Funds accounting

Unrestricted funds are those which are not subject to any special restrictions and they can be used as the Trustees decide in furtherance of the general objectives of the charity.

Restricted funds are those where the donor has imposed restrictions on how the fund may be used, but which do not prevent the fund being spent.

1.3 Income

All income is included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy.

The following specific policies are applied to particular categories of income:

Voluntary income is received by way of donations and gifts and is included in the Statement of Financial Activities on a receipts basis. Tax recoverable on gift aid donations is recognised at the same time as the gift to which it relates.

Income from charitable activities is included when the activity occurs.

1.4 Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be recovered, and is reported as part of the expenditure to which it relates.

Charitable activities expenditure comprises those costs incurred by the charity in the delivery of its activities. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2021

1. Accounting policies (continued)

1.5 Going Concern

The Trustees have agreed budgets for the year ended 31 March 2022 and cash-flow projections for the year ended 31 March 2023. Both sources of income and types of expenditure have been reviewed. As a result the Trustees are satisfied that it is appropriate to prepare the accounts on a going concern basis.

The Charity's business activities are set out on page 4. Trustees consider that Churches Conservation has sufficient reserves and is well placed to manage its risks successfully. Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence

for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

No other material uncertainties that may cast significant doubt about the ability of Churches Conservation to continue as a going concern have been identified by the Trustees.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2021

2. Income from charitable activities

	Unrestrict ed £	Restrict ed £	2021 Total £	2020 Total £
Grant from the Churches Conservation Trust	-	1,061,608	1,061,608	1,428,304
Total	-	1,061,608	1,061,608	1,428,304

3. Expenditure on charitable activities

	Unrestrict ed £	Restrict ed £	2021 Total £	2020 Total £
Charitable activities				
Grants made	3,500	641,763	645,263	651,081
Support costs (Note 4)	5,084	-	5,084	5,261
Total	8,584	641,763	650,347	656,342

4. Support Costs

	Unrestrict ed £	Restricted £	2021 Total £	2020 Total £
Audit Fees	3,000	-	3,000	3,000
Companies House fee	14	-	14	14
Miscellaneous	2,070	-	70	2,247
Total	5,084	-	5,084	5,261

Churches Conservation

Notes to the financial statements for the year ended 31 March 2021

5. Investments

	£
Balance at 1 April 2020	1,767,538
Additions	-
Change in market value	410,532
Balance at 31 March 2021	2,178,070
Historic cost at 31 March 2021	1,895,298
Equities	1,564,567
Fixed interest	165,394
Property	64,851
Alternative assets	106,965
Cash	276,293
Total	2,178,070

There is one holding in excess of 5% of the portfolio; Vanguard S&P 500 fund (7.2%)

6. Debtors

	2021	2020
	£	£
Amount due from related party	1,061,608	1,428,303
Total	1,061,608	1,428,303

All amounts fall due within one year.

7. Creditors

	2021	2020
	£	£
Amounts falling due within one year		
Balance due to related party	645,763	371,272
Accruals	6,664	3,150
Total	652,427	374,422

Churches Conservation

Notes to the financial statements for the year ended 31 March 2021

8. Restricted Funds

Balance at 31 March 2020 £	Income and Gains £	Expenditure £	Balance at 31 March 2021 £
6,037,534	1,472,140	(641,763)	6,867,911

9. Analysis of Net Assets Between Funds

	Unrestricted £	Restricted £	Total £
Fund balances at 1 April 2020 are represented by :			
Debtors	-	1,061,608	1,061,608
Investments and Cash at bank	26,890	6,448,066	6,474,956
Creditors	(10,664)	(641,763)	(652,427)
Total net assets at 31 March 2021	16,226	6,867,911	6,554,137

10. Related party transactions

Income from charitable activities includes a grant of £1.1M (2019/20: £1.4M) from the Churches Conservation Trust, which is restricted for furtherance of the Churches Conservation Trust's charitable objects. In addition, restricted grants of £369,272 (2019/20: £644,581) were made to the Churches Conservation Trust during the year. The balance due from Churches Conservation Trust at the year end was £1.1M (2019/20: £1.4M) and the balance due to Churches Conservation Trust was £645,764 (2019/20: £371,272). Churches Conservation shares a minority of its Trustees with Churches Conservation Trust (Charity Number 258612).

No Trustee received any remuneration or reimbursement of expenses during the current year.

The Trustees are considered to be the key management personnel of the charity.

Churches Conservation

Notes to the financial statements for the year ended 31 March 2021

11. Comparative Statement of Financial Activities

	Unrestrict ed £	Restricted £	2020 £
Incoming Resources from Generated Funds			
Income from Charitable Activities	-	1,428,304	1,428,304
Other Income	10,829	-	10,829
Total Incoming Resources	10,829	1,428,304	1,439,133
Resources Expended			
Expenditure on Charitable Activities	11,761	644,581	656,342
Total Expenditure	11,761	644,581	656,342
Net Income / (Expenditure)		(932)	783,723
Unrealised Gains / (Losses) on investments	-	(190,054)	(190,054)
Net movement in funds	(932)	593,669	592,737
Balance B/fwd. at 1 April	22,604	5,443,865	5,466,469
Balance C/fwd. at 31 March	21,672	6,037,534	6,059,206

12. Post balance sheet events

None.