



Funding **FOR ALL**

UNAUDITED

REPORT OF THE TRUSTEES AND

FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31ST OCTOBER 2025

Charity No. 1150204
Company No. 08263265

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Report of the trustees

The trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity, Funding for All, for the year ended 31st October 2025. The trustees confirm that the annual report and financial statements comply with the current statutory requirements, the requirements of the company's governing document and in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 SORP).

Administrative details

Registered Charity Number:	1150204
Registered Company Number:	8263265
Registered Office:	Maidstone Community Support Centre 39-48 Marsham Street, Maidstone Kent ME14 1HH
Trustees and directors:	Bethan Tomlinson John Gordon Nigel Turley Erika Collinson Emma Tanner appointed 22nd November 2024 resigned 21st May 2026
Staff:	Kerry Donati (Charity Chief Officer) Katherine Jary (Operations Manager and Charity Secretary) Charlotte Coombes (Events and Marketing Co-ordinator) Mike Chen (Affiliation Co-ordinator)
Independent Examiner:	Xeinadin Audit Limited Trinity House 3 Bullace Lane Dartford Kent DA1 1BB
Website:	www.fundingforall.org.uk
Facebook:	@fundingforall.org.uk
X/Twitter:	@FundingforAll
Instagram:	@fundingforallkent
LinkedIn:	Funding for All

Governance

The charity is a company limited by guarantee with no share capital (registration no. 8263265) and a registered charity (registration no. 1150204). In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The charity's Memorandum and Articles of Association is the primary governing document of the charity.

Funding for All was registered with the Charity Commission on 17th December 2012. The Memorandum and Articles of Association was incorporated on 22nd October 2012 as amended by special resolution registered at Companies House on 13th December 2012.

The Funding for All Board of Trustees meets quarterly and holds an AGM in late spring each year.

The Operations Manager and the Charity Manager, in tandem with the Board of Trustees, continue to review the charity's policies and procedures annually and develop new policies as necessary.

The charity's Board recognises the need to periodically consider any gaps in knowledge, skills, and experience within the Board and to bring innovative ideas to the organisation. Following ongoing trustee recruitment, new trustees, with suitable and selected skills, have been successfully recruited to Board.

All new trustees receive a full induction to the organisation, are provided with 'The Essential Trustee' Charity Commission guidance and they complete an NCVO online e-learning course on: 'Roles and duties of trustees'.

The directors consider the board of directors, who are the charity's trustees, and the Charity Manager as the key management personnel of the charity in charge of directing and controlling, running, and operating the charity on a day-to-day basis. All trustees give their time freely and no trustee received remuneration in the year. Staff pay is reviewed annually by the trustees and is benchmarked against pay levels in other local charities of a similar size.

Vision

Funding for All is a registered charity and company limited by guarantee that was established in October 2012 to respond to a recognised charitable need in Kent following the closure of the extremely successful 'Funding Buddies' project.

The vision of Funding for All is to inspire and empower community organisations in Kent and Medway to build their fundraising capacity to ensure sustainable projects.

Objectives and activities

Charitable objectives

The purposes of the charity as set out in its governing document are:

To promote the voluntary sector for public benefit by providing services designed to increase the amount of effective resources available to voluntary sector organisations principally but not exclusively in the local government area of Kent, Medway, and its environs.

Public benefit

The charity's trustees have complied with their duties under the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission. Funding for All's public benefit activities are outlined in the sections below, illustrating the commitment of the charity to strengthening the community organisations of Kent and Medway.

Chair's report

Welcome to Funding For All's Annual Report for the year ended 31 October 2025.

We are proud to share the work we have carried out with our direct beneficiaries; providing free, expert fundraising support to small charities, voluntary organisations, community groups and social enterprises across Kent & Medway, helping them turn passion into sustainable impact.

We are operating in a period of continued challenge. As there are fewer statutory funds available, fundraising remains ever more competitive. Grant makers, Trusts and Foundations are transparent that they can regularly meet less than 5% of applications. Against this picture for income, many costs have risen. Although official inflation levels were almost 4% in the year, specific expenditure rose significantly – especially in utilities, transport, housing and food costs. Increased demand on Kent's charities led to a palpable sense of overwhelm for their fundraisers. Many of our beneficiaries expressed how grateful they were to have a facilitated space for connection and noted the genuine interest our team showed for their cause and their wellbeing.

Thanks to the commitment of our staff team, mentors, partners and trustees, we supported organisations in all 12 Kent districts and Medway. Over the year we mentored 111 VCFSEs, welcomed 177 different VCFSEs to our webinar programme, provided 1-2-1 advice through both Funding Advice Days and local Funding Surgeries, bringing 195 attendees from 149 VCFSEs together at our conferences. Feedback shows our work consistently meets our core metric to increase confidence: 97% of event respondents and 96% of mentored groups reported improved confidence in fundraising or funding.

Our support helped secure real resources for communities. In the first 12 months of our current National Lottery Reaching Communities programme (Dec 2024 to Nov 2025), our work contributed to £1,412,008 of additional funding secured by VCFSEs across the region. This is an estimated 1:17 return on investment in the first year. We are deeply grateful to National Lottery players, Kent County Council and to all our funders who make this work possible.

As we look to 2026 we can build on the essential training we have offered Mentors to manage the impact of AI in the sector. We will build on the new work we have carried out in connecting groups working on LGBTQIA+ and Environmental projects and look forward to mentoring new groups and partnerships in these areas. We have welcomed a new team member who is dedicated outreach and affiliation, we have already seen great benefits in the additional time we now have to spend in growing and supporting our community.

On behalf of the Board, my thanks go to our staff team, our mentors, our partners, and the VCFSEs who place their trust in us. I also thank all our trustees for their time and oversight of the organisation. We are pleased to report a strong financial position, with income of £143,663 and closing funds of £135,736 at year end. These funds include unrestricted reserves in line with our reserves policy. We remain confident in our ability to continue supporting the sector through the years ahead.



Bethan Tomlinson (Chair of Trustees)



Funding
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FUNDING FOR ALL MANIFESTO

For the people who show up, even when it's hard.
For the ones trying to do good, without always knowing how. We believe
in the power of small. Small charities, small groups,
small beginnings, led by people with big hearts and bold hopes.
We believe change doesn't start in boardrooms. It starts in community
halls, kitchens, WhatsApp groups, and late-night
planning calls by people who care enough to act. We know what it's like
to be overwhelmed. To feel like you're supposed
to know the answer, fill in the form, find the funder, fix the problem.

All while keeping everything else going.
That's why we're here. We are not consultants. We are mentors. Listeners.
Guides. We roll up our sleeves, walk beside you,
and build your skills with you, so you don't just survive, you thrive.
We specialise in one thing: funding. Because getting the money to do your
work shouldn't be the thing that holds you back.
You've got the passion. We'll help you build the power. We believe support
should be free, expert, and human.

We share what we know. We don't gatekeep. And we never talk down,
we lift up. We believe that when one community
group thrives, a whole community does too. This isn't short-term help.

This is long-term confidence.
One for all and all for one. We are Funding for All.



Funding
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Financial review

The financial results for Funding for All for the financial year were pleasing, with income of £143,663 in the year (2024: £86,106) and closing funds of £135,736 at 31st October 2024 (2024: £133,677). The closing funds include £97,649 of unrestricted funds (2024: £75,531), equivalent to at least six months' current staff and core overhead costs in accordance with the charity's reserves policy. As a result and having secured funding encompassing a significant proportion of the charity's activity until 2028, the trustees are confident that the charity remains a going concern. Funding for the period thereafter will be sought by the trustees in due course and unrestricted reserves will be retained at current levels until then.

The trustees regularly review the charity's finances and consider the risks relevant to the charity's operation, implementing policies and procedures to minimise risk and manage impact should those risks materialise.

In the financial year the charity did not actively fundraise from the public or undertake similar fundraising activities. The trustees were pleased to receive donations from supporters.

Meeting the funding needs of the voluntary sector in our region

Funding For All offers free, expert fundraising support to ensure small to medium Voluntary, Community, Faith and Social Enterprises (VCFSEs) secure a sustainable future. We currently provide this support through free fundraising mentoring, surgeries, webinars, conferences, one-to-one (1-2-1) events and fundraising strategy days, as well as through our newsletters and bulletins and by listing funding opportunities on our website.

Delivery context

Funding for All covers the geographic county of Kent, which includes the Kent County Council (KCC) area and all its twelve districts, and the borough, city, and parish councils within, and the Medway unitary council area. These administrative areas include an extensive rural population, many coastal communities, as well as significant urban areas. Within this mosaic are many seen and unseen areas suffering high indices of deprivation. It is important to highlight this, as our region continues to face considerable challenge and adversity and this factor is frequently overlooked as a characteristic of this corner of South-East England.

For example, Kent's rural areas make up 85% of the county; rural communities continue to experience social isolation, transport issues and rising challenges from the cost-of-living crisis (Framing Kent's Future, KCC, 2022-2026).

The government's Indices of Multiple Deprivation published in December 2025 reveal that rural deprivation manifests with poor access to housing, high housing costs, fuel poverty, poor public transport, additional travel costs, poor connectivity and an adverse employment market where many take up informal, unstable and poorly paid employment (English Indices of Deprivation: Deprivation in Rural Areas, by the Ministry of Housing, Communities and Local Government, 2025). This report highlights the mismatch between the image of rural life and the reality, and the hidden nature of rural disadvantage. It suggests that this adversity is further impacted by a culture of self-reliance, where fewer individuals take up the benefits that they are entitled to. The district of Swale in Kent is included in the Top 20 most rurally deprived districts in England and, across Kent and Medway, many rural wards in the IMD statistics (2025) have high deprivation levels. For example:

- In Ashford District, there are rural wards which are 71% more deprived than other neighbourhoods in England
- In Canterbury District, there are rural wards which are 71% more deprived than other neighbourhoods in England
- In Maidstone District, there are rural wards which are 78% more deprived than other neighbourhoods in England
- In Dartford District, there are rural wards which are 82% more deprived than other neighbourhoods in England
- In Folkestone and Hythe District, there are rural wards which are 96% more deprived than other neighbourhoods in England
- In Medway, there are rural wards which are 99% more deprived than other neighbourhoods in England

- Even in more affluent areas in West Kent, such as Tunbridge Wells District, there are rural wards which are 60% more deprived than other neighbourhoods in England (and in Sevenoaks District, 52%).

Funding for All takes significant measures to bring its services to rurally isolated areas, specifically, our Funding Surgeries occur monthly in village halls and community buildings throughout each district. Working with groups in rural areas across the region, we encounter many communities that are trying to address these difficulties together, providing grassroots solutions and building connections. We proactively endeavour to ensure that we are there to support them.

Kent and Medway's coastal areas also face significant challenges. Kent is a county with more than 350 miles of coastline (Framing Kent's Future, KCC, 2022-2026). To address this, we have taken measures to ensure that our support reaches the coastal areas of Dover and Thanet to deliver tailored services for their grassroots organisations. We have also taken steps to ensure that communities that boarder the Thames, which suffer high indices of deprivation, such as Swale, Gravesend, Medway and the Isle of Sheppey, have good access to our support. The IMD data published in December 2025, reveals that of the two most deprived Lower-Layer Super Output Areas (LSOAs) in England, one is on the Kent coast, in Margate. Indeed, Thanet includes 5 of the most deprived LSOAs in England, and some districts in the East Kent area, including Thanet, Dover and Folkestone and Hythe, remain in the lowest 30% of the most deprived LSOAs in the UK. (<https://www.gov.uk/government/statistics/english-indices-of-deprivation-2025>). We have been proud to partner with Thanet District Council for an additional year delivering tailored support for the VCFSEs within the district.

In addition to the data outlined above, it is important to highlight that many urban wards across our region face real challenges and are easily overlooked. Tucked away within urban areas with neighbouring wards that may appear more affluent, there are many with extremely high indices of deprivation. For example:

- In Sevenoaks District, there are urban wards which are 56% more deprived than other neighbourhoods in England
- In Tonbridge and Malling District, there are urban wards which are 85% more deprived than other neighbourhoods in England
- In Tunbridge Wells District, there are urban wards which are 87% more deprived than other neighbourhoods in England
- In Canterbury District, there are urban wards which are 90% more deprived than other neighbourhoods in England
- In Dartford District, there are urban wards which are 94% more deprived than other neighbourhoods in England
- In Ashford District, there are urban wards which are 80% and 96% more deprived than other neighbourhoods in England
- In Folkestone and Hythe District, there are urban wards which are 96% more deprived than other neighbourhoods in England
- In Gravesham District, there are urban wards which are 96% more deprived than other neighbourhoods in England
- In Swale District, there are urban wards which are 98% more deprived than other neighbourhoods in England
- In Maidstone District, there are urban wards which are 99% more deprived than other neighbourhoods in England
- In Medway District, there are urban wards which are 99% more deprived than other neighbourhoods in England

Because of this, it is important that we increase our reach to ensure that all those VCFSEs trying to serve communities across the region know how to access our support. We are delighted to confirm that, once again, we can evidence that VCFSE groups from all 12 KCC districts and Medway have accessed our services. This year we have seen an increase in the number of groups seeking support that serve the whole of Kent and Medway, not just one specific district; these groups now represent 34% of all the groups accessing our mentoring.

One district, Thanet, continues to have more groups than any other accessing our mentoring: 19% of the groups that we mentored this year served the Thanet District. Three other districts each provided 8% of the groups that we mentored: Canterbury, Folkestone and Hythe and Maidstone. We are pleased to see a consistent number of groups coming forwards for mentoring from Dover, Swale and Gravesham. The fewest number of VCFSEs accessing our mentoring served Tunbridge Wells and Tonbridge and Malling. We proudly support VCFSEs from across the whole region, ensuring

that every group can access our help, particularly in those pockets of need. Individual VCFSEs that offer grassroots solutions can serve their communities better with access to Funding for All's support.

In the year ended 31st October 2025, we analysed our reach, considering the groups that we could be helping and are not yet in contact with, and the barriers that they might be encountering when trying to access our service.

After every output delivery we seek, collect, and analyse feedback to proactively investigate barriers encountered, and to identify the additional support and training people may need. We are pleased that the data clearly illustrate that we have increased our online presence:

	2022-2023	2023-2024	2024-2025
Instagram followers	493	716	1,105
Website returning visits	16.2%	18.9%	17.2%
LinkedIn followers	262	371	615
Facebook followers	n/a	969	1052

The data shows a steady increase in our Facebook followers, representing approximately 7 new community groups / individuals per month. In addition, our Newsletter circulation has now increased to 2,281 subscribers. These subscribers are managed and scrutinised, with spam emails and subscribers who have not engaged for 3 years removed. Content engagement levels are high; Mailchimp reports a 40.5% average 'open' rate in the past year, and a 4.2% click rate on links to sign up to events. Mailchimp estimates that a click-rate of between 2-5% is seen as successful, so we are pleased with this figure.

Funding For All response to sector needs

Funding for All has a real passion for supporting those individuals who are tasked with sourcing the funding needed by their organisations to continue to deliver the good work that they do. We have a specific, equitable focus on smaller groups, many of whom are working to address grassroots needs that they have seen in their community. The people that we support are not professional fundraisers; they are individuals trying to source funding because they believe in the value of the work their organisation is delivering for their community. Our support saves them precious time, upskills, equips and encourages them, and helps them to help their organisations to do more, for more people, for longer.

The feedback that we collect shows that our beneficiaries face palpable stress, barriers and, for some, isolation. We have mentored people this year for whom the overwhelming stress and burden of finding the necessary funding in these difficult times has had a significant impact on their well-being and mental health. The current funding climate has been negatively impacted by many factors, including:

- More than 240 trusts and foundations which have either closed, paused or changed their priorities.
- Public sector funding which continues to decrease.
- An increased need for funding diversification as traditional sources become increasingly over-subscribed.
- New technological developments with AI that have resulted in an increase in applications to grants and trusts, increasing competition.
- The development of new avenues of funding which are unfamiliar to many groups.
- Higher core costs for groups with increases in minimum and living wages.
- Higher core costs for groups because of the cost-of-living crisis.

All the above present challenges for the people we support, and we know that our help has delivered outcomes of increased confidence and additional finance. But it has delivered an additional outcome too: supporting the well-being of those people tasked with fundraising. Our encouragement, we believe, keeps people engaged in the VCFSEs they support, keeping skills, drive and commitment in the system and mitigating against overwhelm.

This regional picture reflects national trends. According to the NCVO website, 2025 was defined as the year of the 'big squeeze' for the voluntary sector, in which the funding landscape has seen 'the perfect storm, created by funding falling, costs increasing and demand climbing' (NCVO website). The NCVO indicates that many charities have undertaken significant cost-cutting over the last few years, and they have cut back as far as they can. They suggest that if charities

cannot secure the funding that they need, the sector could be significantly impacted, creating what they refer to as a 'chain of events' which could cost charities more in the long-term.

In 2025, the Charities Aid Foundation (CAF) report, UK Charity Insights, states that:

- When asked about their top three challenges, eight in ten charity leaders (79%) mentioned at least one finance-related challenge (achieving financial sustainability, increased competition for funding, or managing the balance between restricted and unrestricted funding).
- 44% cited increased costs as one of their key challenges, significantly more than the 30% reported in 2023 and 33% in 2024.
- 83% of charity leaders think that the sector is unhealthy, because of financial pressures and funding cuts.
- Most charities report an increase in demand over the past 12 months, with nearly half (45%) saying that demand has increased 'a lot'.
- Although only 6% of charities say business donations are a main source of income, as many as six in ten (61%) receive at least some funding from corporates, and 43% of all charities say these partnerships play an important role in helping them achieve their goals.
- Many charities emphasised the need for secure, multi-year, and unrestricted funding from government sources, to help them plan, deliver and expand services without the constant pressure of short-term contracts or project-based grants.

CAF highlights that the least financially resilient charities have the following characteristics: they rely on fewer sources of income; are less likely to receive financial support from corporates; have less time for strategic planning; and face challenges demonstrating their impact (UK Charity Insights, 2025).

CAF (2025) recommends the following priorities for charities in the current funding landscape:

- To retain a laser-focus on their strategic plan.
- To carve out protected time for planning and for building resilience, considering including capacity building or resilience-boosting activities in proposals to donors and funders.
- To consider strategies to diversify their income stream, regularly reviewing their fundraising strategy and analysing market trends to boost financial resilience.

Funding for All is well positioned to support VCFSEs with these recommendations. Our charity trains organisations to develop fundraising strategies and assess their financial resilience. Our work encourages, trains and builds capacity within VCFSE teams, enabling them to diversify their income and enhance their resilience. We do this through our training outputs and through our mentoring which focussed on the aspects of funding and fundraising that will support each group in their current situation. Our charity is experienced, established and well-placed to deliver the support that is needed in the current funding climate. Our service is free to all VCFSEs in the region and proactively supports the individuals who are trying to do more, for more people, for longer through the VCFSEs that they are fundraising for.

What do the VCFSEs tell us about the need for Funding for All in our region

We asked the groups that we have supported this financial year how they perceive the need for the delivery and support that Funding for All provides. Their responses clearly show the impact that we are making:

- Every charity or local organisation needs to attend these events to maximise funding support for their charity or gain personal help to apply for grants. **(Dover Pantry, Dover)**
- These are so important, even if you're already doing the suggestions, it gives you the confidence to know you're doing it right. **(IncludesUs2)**
- They are essential as the impact should start local/as localised. I find myself feeling overwhelmed in researching what funding is available, so sharing, connecting in this way makes the prospect less daunting. **(Future Foundry)**
- These events are extremely important in creating the knowledge and confidence in the funding sector for the important work so many people/organisations are doing, or who have the ideas of doing. **(Dover Pride)**
- Really important, at intervals to prop up the feelings of despair and negativity that come from sitting doing funding bids, etc. **(Looping the Loop)**

- The need is huge as grass roots organisations need these links and quality information. They have helped me hugely in developing our organisation. **(Reach Out and Recover, ROAR)**
- Applying for funding can be very daunting and a minefield, not knowing the best direction to go in. This sort of session can help clarify this. **(Reculver and Beltinge Memorial Hall)**
- So important to network, learn from others and know that you aren't alone, sharing challenges and successes. **(The MGGS Development Trust)**
- We are experiencing real uncertainty around the future of our funding, today has introduced us to support available to support the sustainability of our organisation - thank you. **(Anonymous)**
- These are very needed. Funding can feel overwhelming but in-person events like this allow the information to be digestible and hearing anecdotes from others is very encouraging. **(House of Stars)**
- Very high need. So many people are trying to run services without the funding experienced background. **(5th Dartford Scouts)**
- These events provide useful support for charities - especially small organisations such as ours. **(The 3H Foundation)**
- These sessions are invaluable to charities who are now relying on funding for trusts and foundations to continue to run their vital services. **(We are Beams)**
- Strong need - particularly for smaller charities. **(Rising Sun Domestic Violence)**
- I feel that any help we can get is so important especially as getting funding is very competitive in the present financial climate. **(All Directions C.I.C.)**

Performance overview

Our primary target outcome is to increase confidence in funding and fundraising within VCFSEs because we know that this enables VCFSEs to be sustainable in the long-term, and it embeds skills within the VCFSE teams that they can draw upon after mentoring completes. For a further consecutive year, the feedback that we have received from our outputs provides clear evidence that the individuals who benefit from our support show an increase in their confidence when funding and fundraising.

From our events this year, our webinars, conferences and 1-2-1 events, we have collated 259 feedback forms. From these responses, we can see that 252 (97%) reported an increase in confidence in fundraising or funding as a result of our event. Of these, 178 said that their confidence had increased 'a lot'. We are proud to see this statistic, but not complacent.

Of the groups that we have mentored this year, 96% of those who fed back said that their confidence in funding and fundraising had increased because of the mentoring that they received.

Our second target outcome is to have supported VCFSEs collectively in securing funding. Within the first 12-month period of our new Lottery funding, our mentoring has helped VCFSEs in the region to secure £1,412,008 of additional funding. This figure does not include any pending applications, or any incomplete capital appeals or additional sources. It does, however, represent a real financial impact on the voluntary sector in Kent and Medway and a direct contribution to the resilience and financial sustainability of these groups. This sum represents a 1:17 return on investment for the National Lottery Reaching Communities investment into our charity in its first funding year (1st December 2024 to 30th November 2025). We are very grateful for Lottery's continued support.

Achievements and activities

In the year ended 31st October 2025, Funding for All has continued to provide and develop its support for VCFSEs with their funding and fundraising:

- We are delighted to have secured a further multi-year award from National Lottery Reaching Communities. We are grateful to all of the Lottery players who have made this possible, and for Lottery's support which enables us to help so many VCFSE groups, supporting their long-term sustainability by embedding funding and fundraising skills within their teams.
- The newly funded project is called 'Building Fundraising Capacity within Kent and Medway's VCFSEs' and in its first year it has helped groups to raise £1,412,008 of additional funding for the incredible work that they do.

- Our new funding has enabled us to fill a new part-time post to support the development of our future affiliation scheme, which aims to provide ongoing online support for VCFSEs with their funding and fundraising. In the year, we successfully recruited and appointed someone with a background in community youth work and sports who has brought new perspectives to the team and added online and IT skills.
- This year we have actively mentored 111 VCFSEs in the region.
- 177 different VCFSEs attended our free webinar training, which rotates through 15 different funding and fundraising topics.
- 35 VCFSEs received 1-2-1 funding advice during days offering in-depth 45-minute sessions to groups; 47 VCFSEs received 1-2-1 funding advice through our shorter 20-minute Funding Surgery appointments. These sessions can be a sounding board for groups seeking input with their next steps, and can also provide signposting towards funders, our mentoring, and other partners who may be able to help. Occasionally, it just provides reassurance and a listening ear for those who are feeling burdened with the task in hand.
- 195 attendees from 149 VCFSEs attended one of our Funding Conferences in this period, each receiving: direct training on a different aspect of funding and fundraising, the chance to join a 1-2-1 funding advice session and opportunities to meet with funders and other partner organisations.
- This year we were grateful to KCC for their continued support for the delivery of our Funding Surgeries and Funding Conferences in more isolated areas of the Kent region, bringing our service to people who may otherwise find our service difficult to access. We have delivered this objective in partnership with 9 other infrastructure support organisations in the region as part of the Kent Infrastructure Support group. Funding for All wrote and presented the group's application for the continuation funding we all received this year as part of our commitment to the partnership.
- During this period, we have worked closely with these partner organisations to develop the Kent Infrastructure Support group into the Kent Infrastructure Partnership (KIP), coordinating with the Kent VCSE Steering Group.
- This year we were grateful to receive further funding from Thanet District Council to deliver more services as part of their Community Champions programme.
- We also held our first Community Fundraising event this year at Rochester Cathedral, enabling VCFSEs to fundraise for their causes together. 22 groups participated in the event raising more than £25k for their activities. The event brought people together and we were delighted to welcome the Lord Lieutenant of Kent to the event too. Hosting such an event enabled us to undertake our own community fundraising to support our own long-term financial diversification and it enabled us to increase our reach on social media.
- One of our mentors, a specialist in delivering large community fundraising events for national and international charities, mentored our team through the delivery of our Rochester event as an in-kind contribution. Her generosity enabled us to further develop and embed fundraising skills within our team; we are very grateful to her for her donation of time and expertise towards our work.
- Another of our mentors, a marketing and branding specialist, worked with our Events and Marketing Coordinator this year to rebrand Funding for All, creating our new logo, updating our website design, and helping us to develop social media templates to save time. As part of the rebranding, she wrote the manifesto included in this report, which captures perfectly the ethos of our charity. This mentor also provided this help as an in-kind contribution; we are very grateful to her for her donation of time and expertise towards our work.
- In this financial period, we have continued to work hard to reduce our costs, and we have shared our learnings with the groups that we support. We have done this by researching AI opportunities for reducing workload and by delivering training on the potential of the new technologies to all of our mentoring team.
- We have worked extensively on our strategic long-term projections and on developing our donor base to increase our income diversification as a charity.
- We have further developed our Mentee and Mentor Handbooks to provide clear mentoring guidelines so that mentees get the most out of their mentoring experience with us. These Handbooks also contain links to additional resources for organisations seeking funding.
- With funding now secured from multiple sources, we have invested in SAGE software to aid accounting, reporting and auditing.
- This year also saw us further secure our IT hardware, software and data services through the appointment of an external IT agency. With their help, we will also be able to streamline our software choices to save money in the long term.

- We continue to develop our Safeguarding for Vulnerable Adults policy, ensuring that it is bespoke for our work. As all VCFSEs know, vulnerable adults do not necessarily identify as such, or self-identify, and may become vulnerable during the time that they are being supported. We have further refined our procedures for reporting safeguarding concerns and invested further in named team members as our Designated Safeguarding Leads. We have also delivered further safeguarding training to all our mentors at our annual Mentor Training Day.
- In March 2025, we provided additional EDI training for our mentors, led by the mentor that is developing our 'EDI and Funding' training. Within our team people living with disabilities and long-term health conditions, and from diverse ethnic backgrounds are represented.
- We continue to be mindful of our environmental impact, and our Environment Policy reflects the actions we are taking to reduce our carbon footprint. We mentor online, reducing carbon emissions, and when travel is required, we endeavour to ensure that public transport is prioritised. At our conferences, we encourage attendees to recycle their cups, and we take efforts to reduce our printing and photocopying for these events. We also try not to store unnecessary files or emails to reduce the energy we expend on storage on our computers and web platforms.

New outputs this financial year

In addition to the achievements above, this year has seen the development of three important new areas of service through our new Lottery funding.

Fundraising Strategy Days

In March 2025, we delivered our first Fundraising Strategy Day. The first group to benefit was selected following feedback given during mentoring; they felt they would benefit from the chance to bring their staff, board and volunteers together to develop a fundraising strategy.

We can see that this will be an extremely useful offer for groups going forwards, helping them to prioritise fundraising and ensuring that their teams come together to build their long-term financial resilience. Feedback said the session was valuable because:

- Providing expertise, space and dedicated time to exploring and planning fundraising activities was very helpful.
- Primarily prioritisation of ideas whilst it also gave rise to some new ones.
- Increasing awareness of funding opportunities outside of grants.
- It will help me to make decisions that will focus our limited fundraising resources on the fundraising activities with the most potential, and on the highest value supporting activities.
- Overall, the session was really helpful and provided a space for everyone that attended to focus on the task at hand. A method of prioritising between smaller events (cream teas), community donations, HNWs, corporate engagement and grant funding would have been useful. It was discussed that all of these areas have different lead times to cash-in-bank, but strategies to avoid the pitfall of exclusively chasing the shorter lead time areas at the cost of building the longer lead time strategies up would be helpful.

This new output has tremendous potential for the groups that we support, bringing people together to plan their fundraising strategically and ensuring that teams can move forwards to meet their fundraising needs.

Environmental Funding Conference

Our second new Lottery output, our Environmental Funding Conference, took place at Samphire Hoe in May 2025. Many local and regional environmental funders presented and met with groups. We also enjoyed a presentation on the UNESCO Geo Park project run by Kent Downs, and a tour of Samphire Hoe by their ranger. We have strong environmental experience within our mentor team, and our mentors delivered funding advice sessions throughout the event.

At our first environmental event in May 2024, a pilot to test the focus on this single theme, we hosted a workshop for groups that were seeking to develop collaborations; we repeated this at Samphire Hoe. We know that the collaboration formed from the 2024 event went on to secure a collective bid for funding and we think that the same will be true of the 2025 conference. Several groups have since secured funding from the Forestry Commission and the Woodland Trust,

evidencing that Funding for All has introduced new funding opportunities to smaller groups in the region. Here is some of the feedback we received from conference attendees:

- Today's information will help towards making more applications with other funders to continue and develop with environmentalism at its core **(Earthling CIC / Future Foundry / Dover Pride)**
- Gained awareness of what other organisations are doing and where we fit in the funding 'jigsaw' - lots of future partners. **(Kent Downs)**
- It will go on to provide essential information with regards to what is useful long-term with our fundraising, i.e. what funders are looking for, changes, takeaways in bitesize accessible ways. **(Future Foundry)**
- Greater funding opportunities and knowing where and what funding is available. **(Swale Borough Council)**
- Very important and helpful for improving activities and services in Kent. **(Wild with Wheels CIC)**
- This information will help me to what direction I need to take, with who to network and partner with. **(Earthling CIC / Future Foundry / Dover Pride)**
- Collaborate and network towards more cohesive communities backed by funding opportunities. **(Rebel Farmer)**

We are confident that the development of this area of our work will have a significant positive, long-term impact on the VCFSEs delivering environmental projects in our region.

LGBT+ Funding event

This year, Funding for All sought to proactively address the barriers that LGBTQIA+ groups face when seeking funding and when fundraising. We intended to offer an event that focused specifically on the funding opportunities open to groups representing LGBTQIA+ communities. To bring lived experience to our planning and to increase the support on offer to attendees, we chose to partner with Charity Mentors in the running of this event.

Attendees said that they would recommend this learning format to others, and that their confidence in funding and fundraising had increased as a result; some groups suggested that developing a network of peer funding and fundraising support would add value. Feedback from the event included:

- It was good to have connected with some other LGBTQIA+ orgs in Kent. The funding info confirmed existing knowledge. Margate Pride's vision, and mission, seeks to make LGBTQIA+ people live safely and joyfully in the places they call home. We have been working for years to deliver this in Margate, Thanet and beyond. Our strategy is to widen that reach and impact, so connecting with other orgs was helpful. I really appreciate the Funding for All website and everything you do - it's so important to be able to access funds we may not know about and that you offer so much support to smaller orgs is brilliant. **(Margate Pride CIC)**
- Specifically, regarding the LGBT session, it has given an awareness of other groups for potential partnering. The funding information highlighted sparsity and the likelihood of competition for it locally. **(Kent Film Foundation)**
- It has helped make contacts and given insight into Lottery funding. **(Medway Pride CIC)**
- To connect with other like-minded organisations. **(Into the Now CIC)**

This is an important new area for our charity: offering tailored support for groups that face significant barriers to fair access to funding.

Our Mentoring programme

Our key aim is to build the confidence of the individuals who fundraise for the region's VCFSEs. We do this most effectively by offering them a tailor-made fundraising mentoring programme. Our definition of mentoring is the cascading of the skills of our mentors to our mentees, giving mentees the opportunity to build knowledge, understanding and expertise in fundraising. This year we developed our support for mentees who are experiencing poor mental health, exploring and developing techniques to adapt mentoring for specific needs.

Last year, our research revealed that circa 86% of our mentees were volunteers. This year, the proportion of volunteers amongst mentees dropped to 49%. This statistic may be connected to the increase (to 34%) in the number of groups supported that work across the whole of Kent and Medway and also suggests that an increasing number of small to medium VCFSEs (those that are able to employ staff) have sought support from us. This analysis accords with the decline in public sector sources of funding and the unprecedented closure, pause or changing priorities of many trusts.

We continue to analyse trends from the pool of VCFSEs that seek our mentoring support. In 2022-2023 our largest category of groups supported Community Buildings, followed by Adult Mental Health and then Youth Arts and Music. In 2023-2024, the largest category of groups supported Adult Mental Health. This was followed by Environmental Community Projects, and then Youth, with Community Buildings fourth.

In 2024-2025, our largest category of mentored VCFSEs worked in Health and Wellbeing, followed by Children, Young People and Families. Community Buildings and Environmental Community Projects were joint third, closely followed by VCFSEs supporting individuals with Disabilities. This last category has seen a considerable increase in numbers in this period.

- I found the funding mentorship incredibly helpful; it has increased my confidence in applying for funding and given me the advice I needed to know - key skills such as phrasing, budgeting, and interpreting funder priorities. I learned about local funding bodies and where to find suitable grants. My mentor was exceptional and took a genuine interest in helping to grow my skills professionally through advice and useful signposting to beneficial resources. **(Beach Creative)**
- The funding mentoring sessions helped us to review what we were currently in control of, what we could influence and what we had no influence over. We were able to re-think how our organisation is a charity at its heart and could capitalise more on that. We were provided with some very useful training in gift aid. This kind of support is invaluable in enabling you to take time out to review and reflect - often those moments feel as if they are an epiphany! I feel that I get so little time to do this kind of thinking now but it is so needed in order to reset, re-think and adapt to these changing times. **(West Kent Mind)**
- Our mentor gave us a great intro to running sponsored events through social media. She advised how I should organise a calendar of posts and the different formats they should be in, e.g., an ask, info, stories etc. **(Music4Wellbeing)**
- Our mentor was instrumental in supporting our learning towards a more proficient approach of fundraising and writing applications. The use of language, a succinct style, more emphasis on outcomes, improved EDI statements and detailed metrics all have enhanced our applications and changed the way we think about and approach writing a bid. **(Charity Mentors)**
- Having had no previous experience, I now have a firm idea of what is needed to maintain proper accounts and make sound financial prediction. This makes it much easier for me to make funding decisions and manage finances. **(See me Play)**
- The fundraising mentoring gave us the clarity and confidence we needed to take our next steps. It helped us better understand the funding landscape, identify the right opportunities for our organisation, and develop a more strategic approach. The mentoring also gave us practical tools, from refining our case for support. Overall, it made the process feel a lot less overwhelming and much more achievable. **(Treat me Right CIC)**
- Our mentor could quickly grasp the nuances of our charity and her quietly enthusiastic support has been shown in her encouragement and practical ideas as to how we grow. She has provided us with advice concerning funders which, she has clearly researched and thought may be suitable for our needs. Our mentor made us think more clearly about our fund-raising needs and also provided thoughts and advice as we move the charity forward to larger premises and therefore anticipating our need for further funds. **(Medway Volunteer Workshop)**

Our Funding Advice Days

For some VCFSEs, the immediate impact of a 1-2-1 funding advice meeting can be pivotal, allowing them to explore fundraising options and receive detailed signposting and information.

This year, we delivered 1-2-1 sessions in Dover, Thanet, Medway and Gravesham districts, rotating our venues around the region to increase our reach and extend access to our service. Representatives from Lottery joined us in Gravesham to offer 1-2-1 sessions to groups; we are very grateful to them for their support.

We continue to offer 45-minute 1-2-1 sessions for groups at these events, with slots available between 10am and 5pm. We find that a longer period of availability can be particularly useful for a volunteer with an unconnected day-job during the working day. Groups unable to attend during advertised times have been given alternative times that work for them. Groups can attend in-person, or via an online meeting; this choice allows us to take our service directly to the communities we serve whilst also reducing our carbon footprint.

Feedback from these sessions includes:

- Clarity on the lottery grant. To put in a better application. Definite need. **(Kent MSTC)**
- I'm really looking forward to being connected to a mentor to support me as I develop Wildwood's community fundraising programmes! I'm hoping mentorship will help me feel more confident that I'm making good choices as I develop strategies to offer more community fundraising for Wildwood. **(Wildwood)**
- Greatly, I appreciate what you're doing to support people like myself. Knowing that you are there reassures me that there is support. Since opening at the beginning of the year, I'm meeting people who are already using my services. **(0937 Club)**
- It has given us ideas of who to approach to get funding. Has given me impetus to approach companies to ask for support. 1-2-1 Funding Advice Days like these are very important to help small organisations get funding and support in these challenging times **(Thanet Bee-Keepers)**

Webinars

This year, we delivered 24 funding and fundraising training webinars, and, in response to feedback, we increased the number of titles on offer to 15. Consistently, 100% of attendees feedback that they would recommend the webinar, and 97% of attendees reported that their confidence to fundraise using the skillset covered in the webinar had increased from attending. This is a sample of the feedback we have received this year:

- Clear guidance on how we can create mechanisms to collect and evidence need. **(Whitstable Umbrella Centre)**
- To organise better a social media plan across platforms. To help to increase engagement with potential donor **(Mama to Mama)**
- Looking more into Gift Aid benefits, and recording in-kind contributions **(The Zone Youth Club)**
- After my first fundraising attempt went badly, it's been hard to revisit. But getting funding into the CIC is now absolutely critical. As I'm about to launch the minimum viable version of my website, I can see that the next phase needs to include a simple way for people to donate if they want to help me keep going with this vital work. Today's session gave me the insight and practical steps to start doing that with more confidence. **(The WISE + CIC)**
- Lots of great ideas of Community Fundraising! Help in planning for future fundraising events **(Asian Single Parents Network)**
- The Gift Aid webinar has helped me massively. As a newbie to Gift Aid, it's very daunting but the webinar explained everything so clearly and the two hosts were fantastic and answered all my queries. **(Rochester Cathedral Trust)**
- It was really interesting to hear about the ways we can prove what difference we are having for our beneficiaries and how we can evidence this with national evidence and also our own research data. **(ellenor)**
- Given me a more structured approach to building a donor base **(Citizen's Advice North West Kent)**
- Really helpful advice particularly on gift aid, on NI rebates, devising a strategy for Donations and fundraising events. Very Helpful for smaller, locally based charities and CICS. **(Cliftonville Community Centre)**

Our face-to-face Funding Conferences

In addition to our Environmental Conference, this year we delivered conferences in areas in the region with high indices of deprivation and where communities face challenges accessing services.

We are grateful to the many partners and funders we have worked with in the delivery of these conferences, particularly the other members of the Kent Infrastructure Partnership. The partnership has enabled us to build stronger connections and deliver more impactful events.

These training conferences provided face-to-face opportunities for groups to develop their fundraising skills, meet with funders and other support organisations, benefit from face-to-face funding advice sessions, and network with and receive peer to peer support from other organisations facing similar funding challenges. The range of support available during a single day is appreciated by the attendees and is reflected in a sample of the feedback from this year's events:

- We are experiencing real uncertainty around the future of our funding, today has introduced us to support available to support the sustainability of our organisation - thank you. **(Anonymous)**
- Because I need re-invigorating, I need to look at diversification and additional funding for smaller grants. **(Dover Local)**
- This is a great opportunity for me to engage with other professionals and experts, seriously focusing on fundraising strategy. **(Athena Herd)**
- Confirmed how important diversifying in fundraising is. Need to review, rethink. **(Canterbury Umbrella Centre)**
- Will help me feel confident when applying for funding and which application suits my organisation. **(Swanscombe and Greenhithe Community Hub)**
- Always so beneficial whether you are new to fundraising or been doing it for years! **(Animate Arts)**
- Great to hear directly from funders. I've signed up to get mentoring from FFA to develop a strategic fundraising plan. **(Open School East)**
- The information will help me to structure the process for my grant applications. The opportunity to speak to possible funders face-to-face about what they offer helps to ensure the application meets their criteria. **(We Are Beams)**

Funding for All as an integrated partner in the infrastructure provision for the Kent and Medway Voluntary Sector

Funding for All works collaboratively with a wide range of partners and supporters. We believe that partnership work benefits the groups that we serve. It does this by promoting effective signposting, avoiding duplication of service delivery, and enabling us to extend our reach to let more people know about the support that we offer.

This year, we worked hard to initiate and build relationships with partner organisations across Kent and Medway, and we have continued to work closely with the Kent Infrastructure Partnership groups. We have enjoyed working with:

- Kent Community Foundation
- Kent County Council
- Charity Mentors
- Safer Communities Alliance
- Stronger Kent Communities
- Social Enterprise Kent
- West Kent Mind
- CVS North West Kent
- CAP Enterprise
- Medway Voluntary Action
- Dover District Council
- Gravesham District Council
- Maidstone District Council
- Ashford Borough Council
- Folkestone and Hythe District Council
- Thanet District Council
- Dartford Borough Council
- Swale CVS
- Kent Volunteer Partnership
- Active Kent and Medway
- Imago
- MSCS Network
- Kent Coast Volunteering
- Kent County Council VCSE Steering Group
- Romney Marsh Business Hub

Funding for All remains grateful for the support of funders, partners, mentors, trustees, staff, volunteers, and mentees, all of whom make it possible for the charity to deliver its services to the VCFSEs of Kent and Medway.

Statement of Trustees' Responsibilities

The trustees (who are also the directors of the charity for the purposes of company law) are responsible for preparing the Report of the trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year. Under company law, the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Board of Trustees on 21st May 2026 and signed on its behalf by:



Bethan Tomlinson (Chair of Trustees)

Independent Examiner's Report to the Trustees of Funding for All ('the charity')

I report to the charity trustees on my examination of the financial statements of the company for the year ended 31st October 2025.

Responsibilities and basis of report

As the charity trustees of the company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
- the accounts do not accord with those records; or
- the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: 

Dated: 22nd May 2026

Stephen M Fryer

FCA

Xeinadin Audit Limited



**Funding for All
Statement of Financial Activities
(Incorporating Income and Expenditure Account)
for the year ended 31st October 2025**

	Note	Unrestricted Funds 2025	Restricted Funds 2025	Total Funds 2025	Unrestricted Funds 2024	Restricted Funds 2024	Total Funds 2024
		£	£	£	£	£	£
Income from:							
Donations and gifts		18,549	-	18,549	12,270	-	12,270
Charitable activities	2	6,363	112,838	119,201	-	71,419	71,419
Interest received		5,913	-	5,913	2,417	-	2,417
Total income		30,825	112,838	143,663	14,687	71,419	86,106
Expenditure on:							
Raising funds	4	2,175	-	2,175	-	-	-
Charitable activities	3	6,791	132,638	139,429	7,057	148,644	155,701
Total expenditure		8,966	132,638	141,604	7,057	148,644	155,701
Net Income / (expenditure)		21,859	(19,800)	2,059	7,630	(77,225)	(69,595)
Transfers between funds		259	(259)	-	2,810	(2,810)	-
Net movement in funds		22,118	(20,059)	2,059	10,440	(80,035)	(69,595)
Reconciliation of funds:							
Total funds brought forward	8	75,531	58,146	133,677	65,091	138,181	203,272
Net movement in funds	8	22,118	(20,059)	2,059	10,440	(80,035)	(69,595)
Total funds carried forward		97,649	38,087	135,736	75,531	58,146	133,677

The notes on the following pages form part of these financial statements.

All amounts derive from continuing activities.

There are no recognised gains or losses other than the net movement in the funds included above.



Funding for All Balance Sheet as at 31st October 2025

	Note	Unrestricted Funds 2025	Restricted Funds 2025	Total Funds 2025	Unrestricted Funds 2024	Restricted Funds 2024	Total Funds 2024
		£	£	£	£	£	£
Current assets							
Cash at bank and in hand		97,649	75,555	173,204	75,531	99,306	174,837
Creditors: amounts falling due within one year	7	-	37,468	37,468	-	41,160	41,160
Net current assets		97,649	38,087	135,736	75,531	58,146	133,677
Total assets less current liabilities		97,649	38,087	135,736	75,531	58,146	133,677
Net assets		97,649	38,087	135,736	75,531	58,146	133,677
Charity funds							
Unrestricted funds	8	97,649	-	97,649	75,531	-	75,531
Restricted funds	8	-	38,087	38,087	-	58,146	58,146
Total funds		97,649	38,087	135,736	75,531	58,146	133,677

For the financial year in question the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies.

No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies' subject to the small companies' regime.

The financial statements were approved and authorised for issue by the Board of Trustees on 21st May 2026 and signed on its behalf by:

Bethan Tomlinson (Chair of Trustees)

The notes on the following pages form part of these financial statements.

**Funding for All
Notes to the Financial Statements
Year ended 31st October 2025**

1. Accounting Policies

a) Basis of preparation

The financial statements are prepared under the historical cost convention and include the results of the charity's operations which are described in the Report of the trustees.

The accounts have been prepared in accordance with applicable accounting standards and the Companies Act 2006 and follow the recommendations in the Statement of Recommended Practice (SORP FRS 102) - Accounting and Reporting by Charities, issued by the Charity Commission, the Charities Act 2011, and the requirements of the charity's Memorandum and Articles of Association.

As funding encompassing all the charity's costs other than its governance costs has been secured until mid 2025, the financial statements have been prepared on a going concern basis.

b) Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received, and the amount of the income receivable can be measured reliably.

The income from fundraising ventures is shown gross, with the associated costs included in fundraising costs.

Income from grants is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received, and the amount can be measured reliably and is not deferred.

Other income is recognised in the period in which it is receivable and to the extent that the goods have been provided or on completion of the service.

c) Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that the transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. Wherever possible costs are allocated directly to the appropriate activity; other costs common to all activities are apportioned between activities on a basis consistent with the use of resources.

Fundraising expenditure comprises costs incurred in encouraging people and organisations to contribute financially to the work of the charity. This includes the cost of advertising for donations and the staging of fundraising events.

Expenditure on charitable activities is incurred in the delivery of the objects of the charity, including any associated support costs.

Support costs, which are the costs incurred in the overall direction and administration of each activity that are not directly attributable to charitable activities, are apportioned on a basis consistent with the use of resources.

Donated goods are measured at fair value (the amount for which the asset could be exchanged) unless impractical to do so. Donated services and facilities are included when received at the value of the gift to the charity provided the value of the gift can be measured reliably. Where the gift is consumed immediately, it is recognised as income with an equivalent amount recognised as an expense under the appropriate heading in the Statement of financial activities. In accordance with the Charities SORP (FRS 102), the general volunteer time of the charity's trustees is not recognised in the financial statements.

Expenditure on governance includes all audit and accountancy fees.

All expenditure is stated inclusive of irrecoverable VAT.

**Funding for All
Notes to the Financial Statements
Year ended 31st October 2025**

d) Tangible fixed assets

Tangible fixed assets costing £1,500 or more are capitalised and recognised when the future economic benefits are probable and the cost of the or value of the asset can be measured reliably.

e) Debtors

Trade and other debtors are recognised at the settlement amount after any discount offered.

f) Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or the opening of the deposit or similar account.

g) Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debtor the amount it has received as an advance payment for the goods or services it must provide.

h) Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

i) Pension

The charity contributes to a defined contribution group personal pension scheme (NEST) and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

j) Funds

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objects of the charity and have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

k) Direct taxation

The company is a registered charity and is therefore not liable for income tax or corporation tax on its charitable activities as it falls within the various exemptions available to registered charities.



Funding for All Notes to the Financial Statements Year ended 31st October 2025

2. Income from charitable activities

	Unrestricted Funds 2025	Restricted Funds 2025	Total Funds 2025	Total Funds 2024
	£	£	£	£
Income from charitable activities				
Grant income	2,000	111,538	113,538	71,419
Activity income	4,363	1,300	5,663	-
	6,363	112,838	119,201	71,419

3. Analysis of expenditure on charitable activities

	Unrestricted Funds 2025	Restricted Funds 2025	Total Funds 2025	Total Funds 2024
	£	£	£	£
Analysis of expenditure on charitable activities				
Service delivery	493	123,928	124,421	132,860
Support costs	6,298	8,710	15,008	22,841
	6,791	132,638	139,429	155,701

	Service delivery	Support costs	Total 2025	As restated Total 2024
	£	£	£	£
Analysis of expenditure on charitable activities				
Staff costs	85,292	4,122	89,414	86,159
Mentoring, fundraising advice and mentor training	39,026	-	39,026	52,561
CRM	-	-	-	4,858
Safeguarding	103	79	182	131
IT and general overheads	-	6,355	6,355	6,533
Premises	-	859	859	780
Insurance	-	1,232	1,232	1,113
Website development	-	1,224	1,224	101
Governance	-	703	703	750
Consultancy	-	434	434	2,716
	124,421	15,008	139,429	155,701

Fees payable to the charity's independent examiner for the independent examination of the charity's annual financial statements totalled £774 in the year (2024: £720).

**Funding for All
Notes to the Financial Statements
Year ended 31st October 2025**

4. Analysis of expenditure on raising funds

	Unrestricted Funds 2025	Restricted Funds 2025	Total Funds 2025	Total Funds 2024
	£	£	£	£
Analysis of expenditure on raising funds				
Events activities	2,175	-	2,175	-
	2,175	-	2,175	-

5. Staff costs

	Unrestricted Funds 2025	Restricted Funds 2025	Total Funds 2025	Total Funds 2024
	£	£	£	£
Staff costs				
Wages and salaries	3,925	81,197	85,122	82,151
Pension contributions	198	4,094	4,292	4,008
	4,123	85,291	89,414	86,159

The average weekly number of full-time equivalent employees during the year was 2 (2024: 2).

No employee earned more than £60,000 in the year.

All the charity's employees are involved in the delivery of the objects of the charity and have unique roles and responsibilities. As such all employees are key personnel.

6. Trustees' remuneration and related party transactions

The trustees were neither paid nor voted any remuneration, other benefits, or expenses during the year (2024: £nil).

The charity has not entered into any other related party transaction during the year, nor are there any outstanding balances owing between related parties and the charity at 31st October 2025 (2024: £nil).

7. Creditors: Amounts falling due within one year

	2025 £	2024 £
Creditors : Amounts falling due within one year		
Other creditors and accruals	37,468	41,160
	37,468	41,160

**Funding for All
Notes to the Financial Statements
Year ended 31st October 2025**

8. Movements in funds

Current year	Balance at 1 November 2024 £	Income 2025 £	Expenditure 2025 £	Transfers in / (out) £	Balance at 31 October 2025 £
Unrestricted funds					
General fund	75,531	30,825	(8,966)	259	97,649
Restricted funds					
Other restricted funds	-	7,140	(6,891)	(249)	-
National Lottery Community Fund	-	80,836	(57,738)	-	23,098
Kent County Council Infrastructure Fund	40,696	14,862	(47,481)	-	8,077
Thanet District Council Community Champions Fund	17,450	10,000	(20,528)	(10)	6,912
	<u>58,146</u>	<u>112,838</u>	<u>(132,638)</u>	<u>(259)</u>	<u>38,087</u>
Total funds	133,677	143,663	(141,604)	0	135,736

Prior year	Balance at 1 November 2023 £	Income 2024 £	Expenditure 2024 £	Transfers in / (out) £	Balance at 31 October 2024 £
Unrestricted funds					
General fund	65,091	14,687	(7,057)	2,810	75,531
Restricted funds					
Other restricted funds	-	-	-	-	-
National Lottery Community Fund	103,529	-	(100,719)	(2,810)	-
Kent County Council Infrastructure Fund	34,652	47,433	(41,388)	-	40,696
Thanet District Council Community Champions Fund	-	23,986	(6,536)	-	17,450
	<u>138,181</u>	<u>71,419</u>	<u>(148,644)</u>	<u>(2,810)</u>	<u>58,146</u>
Total funds	203,272	86,106	(155,701)	-	133,677

The charity is grateful for generous grants from: National Lottery Community Fund via its Reaching Communities Fund: "RC London and South East Region", Kent County Council, with the support of Kent Community Foundation Infrastructure Fund, and Thanet District Council under its Community Champions Fund. Other restricted funds source from Kent County Council for research and evaluation projects undertaken.

9. Analysis of net assets between funds

	Unrestricted Funds 2025 £	Restricted Funds 2025 £	Total Funds 2025 £	Unrestricted Funds 2024 £	Restricted Funds 2024 £	Total Funds 2024 £
Analysis of net assets between funds						
Cash at bank and in hand	97,649	75,555	173,204	75,531	99,306	174,837
Other net current liabilities	-	(37,468)	(37,468)	-	(41,160)	(41,160)
	<u>97,649</u>	<u>38,087</u>	<u>135,736</u>	<u>75,531</u>	<u>58,146</u>	<u>133,677</u>

**Funding for All
Notes to the Financial Statements
Year ended 31st October 2025**

10. Pension commitments

The charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered fund.

The pension cost charge represents contributions payable by the charity to the fund and amounted to £4,292 (2024: £4,008). Contributions totalling £nil (2024: £nil) were payable to the fund at the balance sheet date.

11. Operating lease commitments

The charity had no commitments under non-cancellable operating leases at 31st October 2025.

12. Ultimate controlling party

The directors listed in the Report of the trustees are the ultimate controlling parties being trustees and members of the company.

All charity policies and executive decisions are determined by the board of trustees unless delegated to trustees or employees within the terms of the charity's Memorandum and Articles of Association.

The day to day running of the charitable company has been delegated to the Charity Chief Officer.

13. Prior year adjustment

The financial statements have been restated in the year to 31st October 2024 to provide further clarification on the nature of expenditure. The net movement of these adjustments is £nil; there is therefore no impact on total funds.