



Eastbourne Foodbank

Charity Registration Number 1149902

Company Registration Number 08300396 (England and Wales)

Annual Report and Financial Statements for the Year Ended 31 December 2025



**Head Office & Warehouse : Unit 3 . 55 Brampton Road . Eastbourne . BN22 9AF
Registered charity in England & Wales : 1149902 Registered Company : 08300396**

Eastbourne Foodbank

Annual Report and Financial Statements

for the Year Ended 31 December 2025

Contents

	Page
Trustees' Annual Report	1 - 20
Independent Examiner's Report	21
Statement of Financial Activities	22
Statement of Financial Position	23
Statement of Cash Flows	24
Notes to the Financial Statements	25 - 38

Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

Legal and Administrative information

Legal Status

Eastbourne Foodbank is a company limited by guarantee, incorporated on 20 November 2012. It is registered in England and Wales, company number 08300396. The company does not have a share capital and the liability of each member is limited to £10.

Eastbourne Foodbank is a charity, registration number 1149902.

Trustees

Adrian Butcher (Chair)
Tim Coleman
Caroline Kelly
Jayne Rice-Oxley
Jim Rowe
David Scott-Ralphs
Alison Whitby
Robert Wilkinson (Resigned July 2025)

Senior Management Team

Jess Holliday	Chief Executive Officer and Company Secretary
Jules Blagbrough	Fundraising Manager
Freya Brooks	Satellite Support Manager
Debbie Canning	Advice Centre Manager
Juliet Mead	Community Development & Communications Manager
Mark Titherly	Warehouse and Distribution Manager

Main Locations

Principal location for correspondence and communications

Unit 3, 55 Brampton Road, Eastbourne, East Sussex BN22 9AF

Main location for Financial Inclusion and Debt Advice

42 Grove Road, Eastbourne, East Sussex BN21 4TY

Registered Office

Chantry House, 22 Upperton Road, Eastbourne, East Sussex BN21 1BF

Independent Examiner

John Caladine
Chantry House, 22 Upperton Road, Eastbourne East Sussex BN21 1BF

Bankers

Lloyds Bank Plc, Terminus Road, Eastbourne, East Sussex BN21 3AH

Solicitors

McCarthy Webb, 21 Wish Road, Eastbourne, East Sussex BN21 4NX

Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

The trustees of Eastbourne Foodbank present their report for the year ended 31 December 2025, together with the financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019)".

Objectives and activities

The charity's objects are the prevention and relief of poverty in Eastbourne and the surrounding areas by providing items and services to individuals in need, which they would not otherwise be able to afford through lack of means, and to fulfil such other purposes, which are exclusively charitable, according to the law of England and Wales and are connected with the charitable work of the charity.

The trustees review the aims, objectives and activities each year. This review looks at what was achieved and the outcomes of the work in the previous 12 months. The review looks at the success of each key activity and the benefits they have brought to those groups of people they were set up to help. The review also helps Eastbourne Foodbank to ensure the aim, objectives and activities remain focussed on the stated purposes, and planned activities contribute to the aims and objectives the trustees have set.

Public benefit

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake for the public benefit.

Structure, governance and management

The charity is a company limited by guarantee, incorporated on the 20th November 2012, and governed by its Memorandum and Articles of Association. The trustees are members of the company and guarantee to contribute £10 each in the event of winding up.

The charity is governed by the Board of Trustees who are recruited and appointed for the skills and experience that they may offer in contributing to the governance of the charity. Trustees must accept and support the Objects set out in the Articles of Association of the charity. Trustees are elected by the existing Board of Trustees, appointed by majority vote and are subject to periodic retirement and reappointment by rotation. The Board meets at least quarterly and appoints individual trustees to oversee specific areas of Eastbourne Foodbank's operations, including leadership, employment, health and safety, building fabric and use, and finance. Aims, strategies and policies for meeting the charity's responsibilities and objectives are agreed and reviewed regularly.

The trustees, who are also the directors for the purpose of company law, and who served during the year were:

Adrian Butcher (Chair)

Tim Coleman

Caroline Kelly

Jayne Rice-Oxley

Jim Rowe

David Scott-Ralphs

Alison Whitby

Robert Wilkinson (Resigned July 2025)

None of the trustees has any beneficial interest in the company.

Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

Structure, governance and management (continued)

The Trustees ensure the induction and training of new trustees, including providing each trustee with a copy of the governing documents Memorandum and Articles of Association; the most recent annual report and accounts; a copy of policies and appropriate Charity Commission publications. New trustees are made aware of the organisation structure of management, employees and departmental responsibilities and are given the opportunity to meet members of the management team to be apprised of matters of current activities and especially in the area of particular interest to each trustee.

The trustees appoint a finance sub-committee, consisting of trustees, to propose and keep under annual review; a salary structure, covering all employees; the reserve policy; investment policy; internal control policy; and other financial controls. Application of individual employee appointments to specific pay points within the salary structure are proposed by the Chief Executive, reviewed by the finance sub-committee, and ratified by the Board of Trustees. The specific pay point for the Chief Executive is agreed, in their absence, by the Board of Trustees.

The trustees also appoint a people sub-committee, consisting of trustees, to propose and keep under annual review: the paid staffing structure and recruitment of senior staff members; the staff Wellbeing policy; matters of HR concern raised by the Chief Executive; the annual Health & Safety audit report from Croner and the relationship and effectiveness of the service provided by Croner.

Jess Holliday is the Company Secretary and is employed as the Chief Executive Officer, responsible for the day-to-day running of the charity, together with a Senior Management Team, the members of which are set out on page 3.

The senior managers meet fortnightly and deal with the planning, implementation, review and day-to-day management and running of the activities. Senior managers report to the trustees on the progress of activities, performance results and plans.

Network Bodies

Eastbourne Foodbank continues to be a member of Trussell (charity 1110522 and company 05434524 (England and Wales)), a national support group for local foodbanks. Active membership of this body provided a wide forum for the exchange of information, training and support at local and national level. No external party, including Trussell took decisions or had voting rights in the governance of Eastbourne Foodbank.

A personal message from the Chair of trustees

People are often an organisation's biggest asset. That's certainly true of Eastbourne Foodbank where we are blessed to have an outstanding staff team and wonderful volunteers all led by our inspirational chief executive, Jess Holliday. In addition, I have the privilege of leading a talented and committed board of trustees whose expertise I value greatly. And we are ever thankful to the trusts, churches, community groups, companies and of course the wonderful people of Eastbourne. Your generosity provided 18,551 food parcels and enabled us to provide specialist, life-changing money advice to 900 people. If 2024 was a year of transition, with a new CEO and a revamped board, then 2025 was a year of consolidation. But we have not stood still. Instead we have been evolving, looking to improve the way we support our clients and researching how we can broaden our funding, and all this against a background of tough economic times. I would like to thank everyone for their support in 2025.

Thousands of people are helped by Eastbourne Foodbank – and we could not do that without our staff, volunteers and supporters. From the bottom of my heart, thank you.

*Adrian Butcher
Chair of Trustees
January 2026*

Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

Achievements and performance:

Welcome to Eastbourne Foodbank's Annual Report 2025, where we share some of the highlights of our incredible journey of creating change over the past year.



Our vision, mission and values:

Our **vision** is to create an inclusive Eastbourne where everyone has what they need.

Our **mission** is to provide emergency food to people who are experiencing financial crisis, supporting them to flourish, both by maximising their individual and family incomes and by building the community's resilience.

We hold hope for a time when:

Individuals have enough money to make choices and are free from having to use the foodbank
Communities are resilient and offer targeted support and a sense of belonging to every local person

Our national social security safety net ensures everyone has enough resources to meet their household needs, and to participate in society.

Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

We remain actively and intentionally curious about the drivers and effects of poverty in our town and across the country. We research, gather and share evidence with decision-makers to advocate for the local and national policies which lived and learnt experience partners identify will relieve the pressures on low-income households.

We collaborate extensively with local partners, sharing our efforts and expertise and ensuring resources are used to maximum effect in Eastbourne.

All our work is planned through our values JUSTICE, DIGNITY, COMMUNITY & COMPASSION, and is delivered through the following projects:

- 1) Five foodbank satellites situated across the town
- 2) In-house welfare rights and debt advice service
- 3) Baby Basics, providing essential items for babies, toddlers and new parents
- 4) Warehouse and distribution centre, co-ordinating the collection, sorting and distribution of donated goods.
- 5) Community development and power-building, working with clients and communities to improve lives.
- 6) Central services, providing the financial management, volunteer support, IT and other infrastructure needed to ensure our services are run smoothly and safely.

A story from our foodbank:

Mike was in his seventies when he started coming to the foodbank because he and his wife got into financial difficulties due to a significant rise in the cost of rent.

Mike began working with our senior Advocacy officer, who supported him to calculate that he and his wife were entitled to Pension Credit, and to Attendance Allowance for his disabled wife. Our senior Advocacy officer was able to help Mike apply for these benefits.

For the next few weeks, while Mike was waiting for the benefits to be awarded, he needed to continue to use the foodbank. He visited on a weekly basis, collecting the food the couple needed to put meals on the table, and the essential toiletries they needed such as soap, shampoo and toilet paper.

A cooking group was being run at the foodbank, with people who were using the foodbank cooking and sharing recipes and tips for cooking on a really tight budget using foodbank ingredients. Gradually, week-by-week, Mike got to know the other people in the cooking group. He wasn't a confident cook himself, but he helped out with serving the prepared food to people in the community cafe, and the washing up. He found himself laughing, chatting and eating with a whole new group of friends.

After several weeks, Mike took his wife's delicious corned beef hash recipe into the foodbank, and the cooking group cooked and ate it together. The Pension Credit and Attendance Allowance came through, and Mike no longer needed to use the foodbank.

Keen to 'give something back', he and his wife started to volunteer at the cooking club, feeling a new sense of purpose and belonging as they worked alongside friends and colleagues of different ages and from all walks of life.

We made a film of Mike's story for our Christmas appeal, which you can watch here:

<https://www.youtube.com/watch?v=QY8MLmn72lk>

Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

News from our projects in 2025:

'Thank you for giving respect and dignity.' (Eastbourne Foodbank client)

During 2025, local need for emergency food, debt and welfare benefits advice and baby and toddler items remained urgent and compelling. Due to the extraordinary generosity of the people of Eastbourne we have, once again, been able to meet people's crisis needs. We have also focussed on building individual and community resilience through our advice work, Baby Basics and collaborative work with local agencies.

Eastbourne as a town is more deprived than 68% of local authority districts in England. We operate five foodbank satellites across the town in the areas of highest deprivation, four of which are in the most deprived decile in England. Our welfare benefits and debt advisors offer pop-up advice alongside emergency food in four of the satellites.

At the satellites we offer three days' emergency food, a community café and drop-in advice:

At the satellites, we have provided a full offer of emergency food five times a week, for 52 weeks of the year, closing only on bank holidays. We have provided 18,551 food parcels and have continued to review and adapt our offer to ensure people have the most dignified possible experience. Food is laid out on trestle tables and clients are not told how much they are entitled to, but are instead invited to *'take what they need and leave what they don't'*.

We have co-designed and introduced a new triage system this year, with new clients having full information and choice about how they want to engage with our service. People can now choose to: engage with our advice service when they're ready to, simply have emergency food vouchers (up to three vouchers in six months) if their crisis is very short-term and uncomplicated, or to come with a referral from another agency.

'Thank you for not letting me go to bed on an empty tummy.' (Eastbourne Foodbank client)

We also provide home deliveries to people who are not able to leave their home. Wherever it's possible for people, we invite them to attend one of our satellites. At the satellite, people can choose the food they prefer, have a cup of tea and a friendly chat, and see our welfare benefits and debt advice and the multiple co-locating agencies who offer their specialist support at our foodbank satellites. We ensure our sites are accessible, with small, quiet spaces available for those who need an adjusted offer.

Our advice and debt service maximises people's incomes and lifts people out of poverty:

We now also operate a standalone Advice Café in Langney, where people are invited to drop in, have a cup of tea and a chat. Two welfare benefits advisors and a specialist debt advisor are available at this quiet space to give brief or more in-depth advice, as needed. Our Langney foodbank satellite runs on the same day and on the same road as the Advice Café, with a full food offer.

In 2025, this new, dual-site offer has given 290 people the opportunity to access the advice they need, without any pressure or worry that the food they need (such as a specific, favourite cereal they are really hoping to get for their children) will run out if they spend time working with an advisor.

Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

The Advice and Debt team has also worked with clients at each of the other satellites and at the town centre Advice centre. The team has worked with around 900 people, and supported clients to make financial gains of £165,000, write off £39,000 of debt, and secure benefits and grants to the value of almost £633,000.

‘Great being able to talk to people in the same boat as myself, getting a drink and something to eat. Also great help with the foodbank staff with regards finances.’ (Eastbourne Foodbank client)

At Baby Basics we ensure every Eastbourne baby can have the essential items they need:

In our Baby Basics project, eight volunteers and one paid staff member have fulfilled 330 referrals this year - work which has supported a total of 527 Eastbourne children and their families. All in all, more than 2,000 essential toiletry items, 70 Moses baskets for newborns (compared to 51 in 2024) and a multitude of buggies, toys, books, blankets, nappies and changing bags have been given out to parents who are often young teenagers and often don't have family or a support network around them.

We estimate that 10,000 items of pre-loved clothing, all washed, ironed and folded with love and care by our volunteers, have been provided by Baby Basics to 0 – 5 year olds this year.

'I loved bringing back the newborn buggy you'd given me when Siddie had got too big for it, and you gave me the toddler size. Siddie's buggy went to another baby! which was brilliant' (Baby Basics client)



One of the 70 Baby Basics Moses basket starter kits we provided!

Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

Our warehouse and distribution service collects and delivers, and supports the community food network:

In the warehouse, 45 volunteers and two paid members of staff work across five days a week. During 2025, the team has collected, weighed in, sorted, categorised, date ordered and shelved 125 tonnes of donated food. We have prioritised making sure nothing goes to waste, and have supported the local food network of fridges and pantries by sharing and transporting surplus food.

Our eight volunteer delivery drivers have collected food, toiletries and toys from the 45 collection points, including supermarkets, schools, gyms, churches and the mosque, around the town. They have also delivered food parcels to people who are unable to get out of the house or travel to the satellites.

We have offered weekly inclusive volunteering opportunities to students from two local specialist provision (SEND) schools, and have hosted educational visits, with quizzes, colouring and games, from community children's groups including infant and junior School Councils, Cubs, Brownies and Scouts.

We work in our communities to hear stories, build power and take action:

Our Community Development project has been working to shift power to people who are using our foodbank. Through our pop-up, client-led weekly cooking group, we have created an environment where clients teach, nurture and encourage each other, provide mutual emotional support and build community connections.



Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

This year, we have also worked to enable volunteers to participate in a national Lobby Day at Parliament, where a young person volunteer with lived experience of poor mental health spoke to our MP on behalf of all our foodbank clients.

Through our *Eastbourne Together* initiative, we have also brought together more than 100 organisations, including lived experience partners, businesses, faith groups, schools, charities, public services and grassroots organisations to find routes to a shared vision for sustained community resilience in Eastbourne.

'I think one of the great strengths of the Foodbank is the culture of inclusivity, friendliness and sincerity and to note this is real and meaningful – it isn't just fine words in a policy statement.
(Eastbourne Foodbank volunteer)

Underpinning all this is the responsibility to ensure we use the generous donations of food and money we receive to achieve the greatest impact. These donations change the lives of people living with poverty in Eastbourne. We feel such gratitude to our donors, and are rigorous in making sure every last tin of tomatoes and every single penny is used wisely and without waste.

'All I can say is that we are lucky enough never to have experienced hunger in the way that your clients do and we are also fortunate enough to be able to help. While provision of food to those in need is clearly your main function, what you are doing extends to sustenance in the way that you are helping your clients to find their way out of absolute poverty. (Foodbank donor)

1. Fundraising Activities & Performance

Eastbourne Foodbank is committed to the very highest standards of ethical fundraising and ensures all campaigns are transparent and respectful of donors. **This includes ensuring that no undue pressure is placed on anyone to give, all funds raised are used for the purposes communicated and fundraising is always legal, open, honest and respectful.**

Beachy Head Marathon/Half marathon/10k

A team of 15, comprising staff and volunteers, participated in these local events. The team acted in accordance with our fundraising guidelines, raising a total of £3,344. We are grateful to the organisers and the community for supporting this in-aid-of activity.

Be the Life Changer 2025 Christmas Appeal

Our Christmas appeal was launched to fund essential emergency food, Baby Basics support, debt advice and welfare support. The campaign was promoted through official channels, ensuring clear messaging regarding how donations would be used. A total of £28,624.43 was raised through the campaign.

2. Approach to Fundraising Management & Compliance

Throughout 2025, our fundraising was overseen by a specialist Fundraising Manager working within the central services team to ensure sustainable financial growth, primarily through trust, grant, and foundation applications.

Compliance and stewardship

- The Fundraising Manager is responsible for ensuring all activities align with the Code of Fundraising Practice and for maintaining high standards of donor stewardship. This includes ensuring donors receive timely thanks, clear information and reassurance that data is handled responsibly. We do not engage in cold calling or door-to-door fundraising.

Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

- The Fundraising Manager works closely with Finance to ensure accurate reporting, compliance with grant conditions and timely submission of monitoring reports.
- In November 2025, the Fundraising Manager delivered new Fundraising Code of Practice compliance training to the CEO and Board of Trustees, strengthening organisational understanding of the legal and ethical requirements that underpin all fundraising.

Data-Driven Approach

- Fundraising applications and appeals are informed by internal data and insights from frontline staff and volunteers, ensuring fundraising accurately reflects local need and demonstrates the impact of donors' support and the lasting, positive outcomes on our clients.

Volunteers

- All volunteers involved in fundraising activities are briefed to act in a legal, open, honest, and respectful manner, in line with the Code of Fundraising Practice.

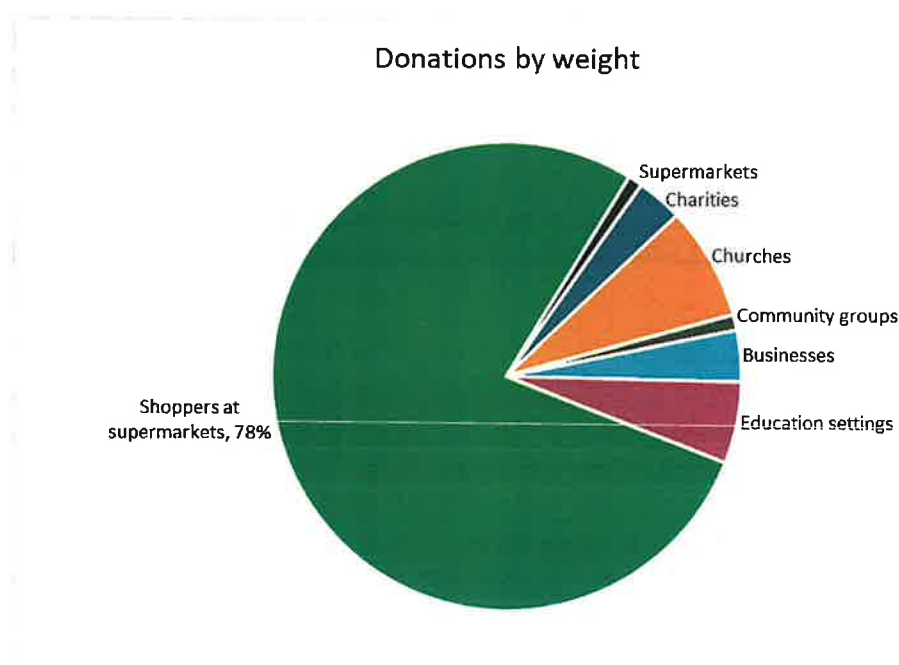


2025 in numbers:

Donations:

Total stock of food which was distributed from the warehouse during the year: 131 tonnes

(See notes to the Financial Statements, note 3, p30 *Gifts in Kind*)



We are extremely grateful to churches, schools, small businesses, individuals and groups in Eastbourne who regularly support our work by donating money, food and other household products. We are privileged to have the opportunity to give talks and to share our vision and mission in groups, prayer meetings, classes, whole school assemblies and to our charity and social enterprise colleagues across the town. The warm welcome we receive encourages us and sustains our hope for a better future together.

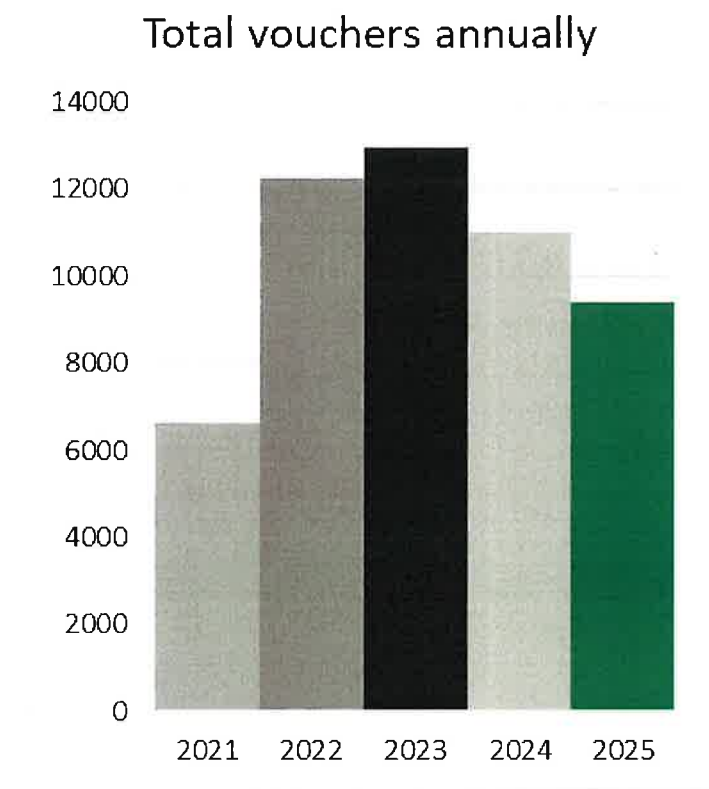
Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

The number of occasions when people found themselves needing to use the foodbank:

The number of food parcels we provided in 2025 was 18,551.

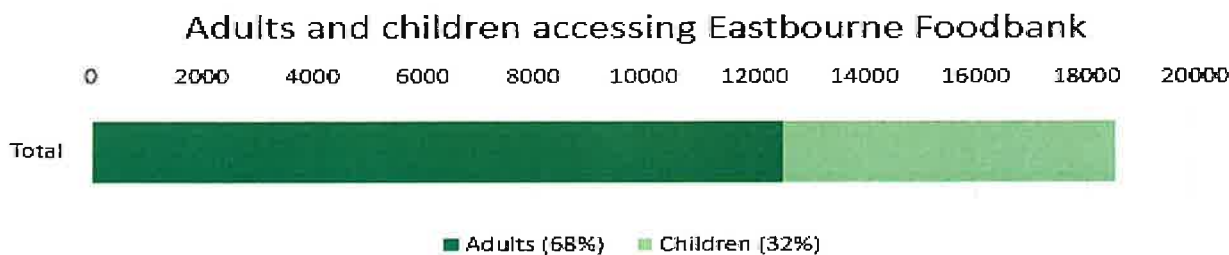
This is a decrease of more than 18% on the previous year. We believe our focussed and rigorous work to support clients up and out of poverty through welfare rights and debt advice, budgeting conversations and joint working, excellent communication and physical co-location with relevant specialist services has delivered this decrease in demand throughout 2025.



Numbers of adults and children accessing Eastbourne Foodbank during 2025:

Number of adults accessing Eastbourne Foodbank in 2025: 12,536

Number of children accessing Eastbourne Foodbank in 2025: 6,015



Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

Referral teams we work with:

171 agencies (including our internal teams) referred clients to us in 2025. The top 20 referring agencies by number of fulfilled vouchers issued, with the total number of people receiving food, are listed below.

Referral agency	Total number of fulfilled vouchers issued	Total number of people receiving food
Eastbourne Foodbank internal	6570	13248
Eastbourne Probation (<i>National probation system</i>)	350	431
CGL (<i>STAR drugs and alcohol service</i>)	242	280
Southdown & Rough Sleepers Initiative (<i>Housing support</i>)	195	222
East Sussex County Council Children's Services (<i>Eastbourne Family Support Teams</i>)	156	515
Matthew 25 Mission (<i>Keywork, food and outreach service</i>)	132	188
Citizens Advice Eastbourne	126	204
BHT (<i>Brighton Housing Trust</i>)	88	153
Bridge Project (<i>Supported accommodation</i>)	84	94
Seaside Medical Centre	81	131
East Sussex Wellbeing & Employment Service	72	115
Assessment & Treatment Centre (<i>Specialist mental health service</i>)	64	87
East Sussex County Council Children's Services (<i>Early Help Keywork</i>)	54	176
Victoria Medical Centre	50	81
Health Visitors	48	179
Build on Belief – Recovery Café (<i>Substance use support service</i>)	47	49
Brighton Women's Centre (<i>Accommodation and safe space support service</i>)	46	78
East Sussex County Council Children's Services Duty & Assessment Team and Multi-Agency Safeguarding Hub West (<i>Social work</i>)	35	98
Eastbourne & Lewes Borough Council (<i>Housing needs</i>)	30	35
Ocklynge Junior School	28	116

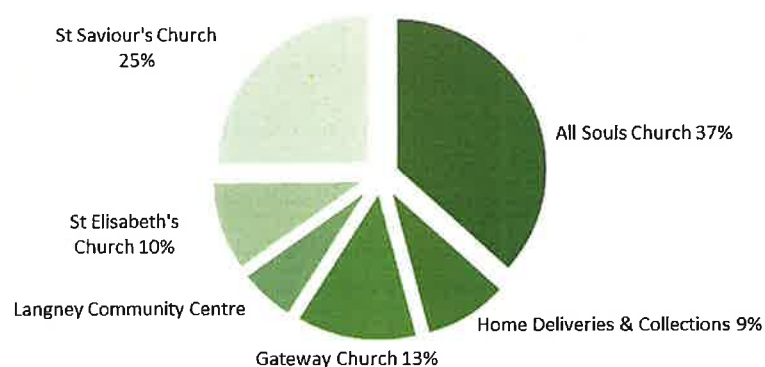
Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

Activity across our satellites:

Foodbank Satellite	Service offered to clients	No of vouchers fulfilled	Adults	Children	Total
All Souls Church	Choose your own food Advice Café	3,464	4,720	2,225	6,945
Brampton Road Home deliveries	Home delivery by volunteers	856	1,055	545	1,600
ESCC Emergency Duty Team	Out of hours emergency food	13	15	2	17
Gateway Church	Choose your own food Advice Café	1,226	1,698	888	2,586
Langney Community Centre	Choose your own food Cafe	575	810	535	1,345
St Elisabeth's Church	Choose your own food Advice Café	931	1,295	693	1,988
St Richard's Church	Advice Café	6	7	6	13
St Saviours Church	Choose your own food Advice	2,376	2,936	1,121	4,057
Total		9,447	12,536	6,015	18,551

Vouchers fulfilled



Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

Reasons people come to foodbank (this often includes more than one reason):

Crisis	No of Vouchers fulfilled	Adults	Children	Total people
Rising cost of essentials	4,775	6,524	3,369	9,893
Health Impact	2,730	3,410	988	4,398
Debt	1,904	2,508	1,208	3,716
Unexpected expense	889	1,267	643	1,910
Insecurely housed	703	886	304	1,190
Benefit delay	477	612	266	878
Unemployment following work	921	1,189	475	1,664
No recourse to public funds immigration	309	482	368	850
Delayed income	739	917	437	1,354
Cost of dependants increased	322	576	707	1,283
Benefit changes (reductions, deductions & sanctions)	328	420	235	655
Domestic abuse	138	151	116	267
Total	14,235	18,942	9,116	28,058

Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

THANK YOU to our financial supporters:

A thank you banner made by Eastbourne Foodbank clients at All Souls satellite tells us how much people using the foodbank appreciate the love and care extended to them by our donors.



Making a regular donation is one of the most effective ways of supporting our work. We are deeply grateful to the 250 people who support us month after month. Your commitment and generosity help us plan for the future and deliver more impactful services.

We are also extremely privileged to have worked with more than 135 volunteers during the year, and are grateful to everyone who has supported the Foodbank with their precious time and energy.

Your support has helped us collect, sort and distribute food; hear, see and understand first-hand the pressures our communities are experiencing; run cooking groups alongside others using the foodbank; deliver debt and medical benefits advice; raise more funds, and design educational money activities for schoolchildren. The frequency and duration of volunteer contributions can be quantified as approximately 21,000 hours, with an estimated valuation of £257,000 (based on three hours per week paid at National Living Wage).

Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

Our work is also supported by the encouragement and friendship of many people across the town who are unable to donate, but who share our message and cheer us on in our efforts to relieve poverty in Eastbourne. Thank you for standing alongside us and helping us to change attitudes, inspire people and hold hope for the community.

Our wonderful financial supporters include:

Airtrace Sheet Metal Ltd	Mitchell Design & Construction Ltd
Arundel & Brighton Diocesan Trust	National Lottery Reaching Communities
Baby Bank Alliance	Nelson Coffee
Bourne Chorus	New Hope Baptist Church
Bourne Primary School	People Matter
Chalk Cliff Trust	Profile Hair Design
Cherry Security Company Ltd	Queen Alexander Cottage Homes (PARCHE)
Community Church Eastbourne	Rotary Club Eastbourne AM
DB Auto Repairs Ltd	Royal Connaught Lodge 2676
East Dean Book Sharing	S & D Banfield Ltd
East Sussex County Council	Skipton Charitable Foundation
Eastbourne (Meads) u3a	Society of Friends Eastbourne
Eastbourne Borough Council	St Catherines College
Ecclesiastical Insurance	St John's Church Meads
Edwards Vacuum	St Luke's Community Larder
Emmanuel Church	St Nicolas & St Wilfrids Churches
The Folkington Trust	Sussex Community Foundation
Garfield Weston Foundation	Tension Technology International Ltd
Gateway Christian Church	The Jerusalem Trust
Gather Community Church	The Parish Church of Saint Luke
Grove Road Strict Baptist Chapel	The View Hotel
Histogrange Ltd	Trinity Church Willingdon
John Jackson Charitable Trust	Trussell
Living Stones Community Church	Victoria Baptist Church
Lloyds Bank Foundation	Willingdon Community Hub Library
Micheldene Women's Institute	Zebedees Ltd

Our plans for 2026:

- 1) To provide crisis food support and resilience-building financial inclusion support to people in Eastbourne
- 2) To work in collaboration with local cross-sector stakeholders to develop effective systems and mitigators which address and decrease the risk of local people having insufficient means to pay for essential items
- 3) To work in collaboration with community food providers towards a time when local people live with food security rather than relying on interventions which address food insecurity
- 4) To deliver activities and share information which supports necessary changes in local and national government policy and inspires changes in our local communities
- 5) To prioritise the financial and emotional health of the organisation as a high-performing anti-poverty charity

Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

Financial review:

The results for the year ended 31 December 2025 are shown in the attached financial statements. The overall result, including charitable activities and investment income (see page 22), was a deficit for the year of £244,772. This was a planned deficit, resulting from:

- A decrease in donated income: The total income of £864,558, as shown on page 22 and in notes 3, 4, and 5 on page 29, was less than the previous year. Unrestricted donations and gifts, gratefully received from supporters of the charity, totalled £137,243, which was also less than those in the previous year. £2,660 was given for a specified restricted purpose.
- Donations from gifts in kind were lower, shown as income at fair value when distributed, with an equivalent amount recognised as charitable expenses. After adjustment for stock, this is shown in notes 3 and 7 on pages 29 and 30. Income from grants at £335,147 was also lower than the previous year. The trustees are extremely grateful to individuals and organisations who have donated funds during this financial year, including those individuals who wish to remain anonymous.
- Resources expended of £1,109,330 were a little higher than in the previous year. Although a number of costs were reduced during the year, including direct staffing costs, there was an increase in administration costs, and investment in fundraising, as shown on page 22 and in notes 6 to 10 on pages 30 to 32.

The balance sheet showed a net current assets amount of £207,662, as shown on page 23 and in notes 12 to 16 on pages 32 and 33. The net funds included restricted funds of £49,767, as shown on page 23 and in note 18 on pages 34 and 35.

Reserves

The trustees have agreed a reserves policy that identifies three key components:

1. General reserve fund for unexpected underfunding of running costs
2. Future rent fund to meet main warehouse and Grove Road premises lease commitments
3. Employment fund to meet any necessary employment costs

The trustees have, therefore, set a designated reserve fund of £450,000, set aside to meet the charity policy that otherwise unrestricted funds should be maintained at a level equivalent to three to six month's expenditure.

The trustees have agreed to invest £150,000 of reserves in fundraising, of which £137,339 remains at year end. This investment will help us invest in developing new income streams and create a sustainable financial future for the charity.

Finally, a balance of unrestricted funds comprises £17,538, representing the value of fixed assets, and £148,385, representing unrestricted net current assets, as shown on page 23 and in note 21 on page 38.

Risk management

The trustees have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks. A risk register, identifying all potential risks across all of the foodbank activities, is actively discussed at each trustees meeting. Each section is discussed with the relevant senior manager and actions agreed.

During the year cash deposits were invested across a number of financial institutions in line with the Financial Services Compensation Scheme limit of £85,000 for each, using the CAF Charity Deposit Platform, in order to spread the risk, as shown in note 13 on page 33. The trustees are aware that the decision to hold the investments in cash may not provide as great a return as other, higher risk, listed options available.

Eastbourne Foodbank

Trustees' Report (including Directors' Report) for the Year Ended 31 December 2025

Statement of trustees' responsibilities

The trustees, who are also the directors of Eastbourne Foodbank for the purpose of company law, are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities Statement of Recommended Practice (SORP);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees' report was approved by the Board of Trustees.



17 April 2026

Adrian Butcher – Trustee (Chair)

Dated:

Eastbourne Foodbank

Independent Examiner's report to the Trustees of Eastbourne Foodbank

I report to the trustees on my examination of the financial statements of Eastbourne Foodbank (the charity) for the year ended 31 December 2025.

Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law), you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006.

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the Companies Act 2006 and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011. In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the Charities Act 2011.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the Companies Act 2006.
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the Companies Act 2006 other than any requirement that the financial statements give a true and fair view, which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



John Caladine FCCA CTA FCIE

17 April 2026

Caladine Limited

Chantry House

22 Upperton Road

Eastbourne

East Sussex

BN21 1BF

Eastbourne Foodbank

Statement of Financial Activities including Income and Expenditure Account for the Year Ended 31 December 2025

		Unrestricted Funds 2025 £	Restricted Funds 2025 £	Total 2025 £	Unrestricted Funds 2024 £	Restricted Funds 2024 £	Total 2024 £
	Note						
<u>Income and endowments from:</u>							
Donations and legacies	3	213,667	279,329	492,996	215,055	552,303	767,358
Donated food and other goods	3	347,000	-	347,000	393,000	-	393,000
Other trading activities	4	-	-	-	3,016	9,252	12,268
Investments	5	24,562	-	24,562	29,703	-	29,703
Total income and endowments		585,229	279,329	864,558	640,774	561,555	1,202,329
<u>Expenditure on:</u>							
Raising funds	6	19,407	34,510	53,917	4,417	11,317	15,734
Charitable activities	7	258,464	434,949	693,413	219,682	479,078	698,760
Donated food and other goods	7	362,000	-	362,000	392,000	-	392,000
Investment costs	10	-	-	-	540	-	540
Total resources expended		639,871	469,459	1,109,330	616,639	490,395	1,107,034
Net incoming/(outgoing) resources before transfers		(54,642)	(190,130)	(244,772)	24,135	71,160	95,295
Gross transfers between funds	18	(614)	614	-	-	-	-
Net income/ (expenditure) for the year / Net movement in funds		(55,256)	(189,516)	(244,772)	24,135	71,160	95,295
Fund balances at 1 January 2025		808,518	239,283	1,047,801	784,383	168,123	952,506
Fund balances at 31 December 2025		753,262	49,767	803,029	808,518	239,283	1,047,801

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derived from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

Eastbourne Foodbank

Statement of Financial Position as at 31 December 2025

		2025		2024	
	Notes	£	£	£	£
Fixed assets					
Property, vehicle and equipment	12		17,538		26,688
Investments	13		577,829		555,838
Current assets					
Stock	14	57,000		72,000	
Trade and other receivables	15	35,837		40,835	
Cash at bank and in hand		<u>168,991</u>		<u>467,750</u>	
		261,828		580,585	
Current Liabilities	16	<u>(54,166)</u>		<u>(115,310)</u>	
Net current assets			<u>207,662</u>		<u>465,275</u>
Total assets less current liabilities			<u>803,029</u>		<u>1,047,801</u>
Income funds					
Restricted funds	18		49,767		239,283
Unrestricted funds - designated					
Reserve fund		350,000		180,000	
Future rent fund		50,000		240,000	
Employment reserve		50,000		140,000	
Fundraising fund		<u>137,339</u>		<u>-</u>	
	19	587,339		560,000	
Unrestricted funds - general					
General unrestricted fixed asset funds		17,538		26,688	
General unrestricted funds		<u>148,385</u>		<u>221,830</u>	
			753,262		808,518
Total charity funds			<u>803,029</u>		<u>1,047,801</u>

The company is entitled to the exemption from audit requirement in section 477 of the Companies Act 2006, for the year ended 31 December 2025.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The accounts were approved by the Trustees on



17 April 2026

Adrian Butcher – Trustee, (Chair)

Company Registration No. 08300396

Eastbourne Foodbank

Statement of Cash Flows for the Year Ended 31 December 2025

	Note	2025 £	2024 £
Cash flows from operating activities			
Net cash provided by (used in) operating activities		(323,321)	(111,391)
Cash flow from investing activities			
Interest received		24,562	29,703
Net cash provided by (used in) Investing activities		24,562	29,703
Change in cash and cash equivalents in the reporting period		(298,759)	(81,688)
Cash and cash equivalents at the beginning of the reporting period		467,750	549,438
Cash and cash equivalents at the end of the reporting period		168,991	467,750

Reconciliation of net income/(expenditure) to net cash flow from operating activities

	2025 £	2024 £
Net income/(expenditure) for the reporting period (as per the statement of financial activities)	(244,772)	95,295
Adjustments for:		
Depreciation charges	9,150	9150
Dividends, interest and rents from investments	(24,562)	(29,703)
(increase)/decrease in stock	15,000	(1,000)
(Increase)/decrease in debtors	4,998	(2,365)
Increase/(decrease) in creditors	(61,144)	(158,756)
(Increase)/decrease in investments	(21,991)	(24,012)
Net cash provided by (used in) operating activities	(323,321)	(111,391)

Eastbourne Foodbank

Notes to the Financial Statements for the Year Ended 31 December 2025

1 Accounting policies

Company information

Eastbourne Foodbank is a private company limited by guarantee incorporated in England and Wales. The registered office is Chantry House, 22 Upperton Road, Eastbourne, East Sussex, BN21 1BF.

1.1 Accounting convention

The accounts have been prepared in accordance with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The accounts are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the accounts, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus, the trustees continue to adopt the going concern basis of accounting in preparing the accounts.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the accounts.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received. Allocation between unrestricted and restricted funds is subject to specific conditions by the donor or grant maker as to how they may be used, and in accordance with fundraising applications. Unrestricted income is recognised for general use where there is no other specified purpose.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

Grant income is recognised on receipt, unless performance conditions require deferral of the amount, or where performance is time related and deferral is pro-rata to the time in each accounting period.

1.5 Volunteers' services

The charity relies enormously on the contribution of unpaid volunteers, but the value, indicated in note 9, of services provided is not incorporated into these financial statements.

Eastbourne Foodbank

Notes to the Financial Statements (continued) for the Year Ended 31 December 2025

1 Accounting policies (Continued)

1.6 Donated goods and services

Where practicable, gifts in kind donated for distribution to the beneficiaries of the charity are included in stock and donations in the financial statements upon receipt. Donated food for the Foodbank has been measured at £2.77/kg (2024: £2.77/kg). If it is impracticable to assess the fair value at receipt or if the costs to undertake such a valuation outweigh any benefits, then the fair value is recognised as a component of donations when it is distributed and an equivalent amount recognised as charitable expenditure.

The Balance sheet contains the estimated value of food that can be donated and used by the Foodbank. The estimated cost of food is calculated by weight at an average retail cost of £2.77 per kilogram (2024: £2.77 per kilogram).

1.7 Expenditure

Expenditure is recognised in the period in which it is incurred and is reported on an activity basis. The main activity is the Foodbank distribution; whilst costs for the Pathfinder, advocacy and debt advice are shown separately. Costs shared between activities, such as support and governance costs, are apportioned across the activities according to estimated usage and time. Expenditure includes irrecoverable VAT. Gifts of donated food for distribution are recognised as expenditure as soon as the donation is received, subject to stock movement.

Expenditure is allocated to restricted funds by direct attribution to the specific conditions set by the donor or grant maker, including agreed proportions of specific costs, such as salaries.

1.8 Property, vehicle and equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses. Items of equipment are capitalised when costing over £2,000.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures, fittings and equipment	at 25% on a straight-line basis
Motor vehicles	at 25% on a straight-line basis

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in income/(expenditure) for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

Eastbourne Foodbank

Notes to the Financial Statements (continued) for the Year Ended 31 December 2025

1 Accounting policies (Continued)

1.9 Financial Instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlements value. Basic financial assets include trade and other receivables, cash and bank balances. Basic financial liabilities include bank loans measured at transaction price, trade and other payable where trade payables are obligations to pay for goods and services that have been acquired on the ordinary course of operations from supplies.

1.10 Stocks

Stocks comprise food, toiletries and other donated goods, held for distribution by the food bank. Stocks are valued at fair value, after allowance for obsolete and slow-moving items.

1.11 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.12 Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.13 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.14 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due. The cost of providing benefits under defined benefit plans is determined separately for each plan using the projected unit credit method, and is based on actuarial advice.

The change in the net defined benefit liability arising from employee service during the year is recognised as an employee cost. The cost of plan introductions, benefit changes, settlements and curtailments are recognised as incurred.

1.15 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to income on a straight-line basis over the term of the relevant lease.

1.16 Taxation

The entity has charitable status and the trustees believe is exempt from Corporation Tax on the income it has received as it is all for the furtherance of its charitable objects. The charity is not registered for VAT. Accordingly the expenditure in the Statement of Financial Activities includes VAT if charged.

1.17 Unrestricted funds

Unrestricted funds include donations and other incoming resources receivable or generated for the Objects of the charity without further specified purpose.

Eastbourne Foodbank

Notes to the Financial Statements (continued) for the Year Ended 31 December 2024

1 Accounting policies (Continued)

1.17 Unrestricted funds (Continued)

The charity operates an unrestricted general fund as oversight for the work of the Foodbank, including the value of fixed assets. Small gifts for projects within the core work are included in the General fund although records are kept to identify these monies.

The charity also maintains a designated reserve fund of £587,339, which was increased in 2025, in accordance with best practice and has set up a designated future rent fund setting aside monies to meet its commitments under operating leases, a general expenditure fund at a level equivalent to three to six month's expenditure, fundraising expenditure and an employment reserve fund to meet staff changes and increasing demands.

Details of the designated funds can be found in note 19 on page 36.

1.18 Restricted funds

Restricted funds are subject to specific conditions set by the donor as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the accounts.

Details of the restricted funds can be found in note 18 on pages 34 and 35.

Eastbourne Foodbank

Notes to the Financial Statements (continued) for the Year Ended 31 December 2025

2 Critical accounting estimates and judgements

in the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Donations and legacies

	Unrestricted funds	Restricted funds	Total 2025	Unrestricted funds	Restricted funds	Total 2024
	£	£	£	£	£	£
Donations and gifts	137,243	2,660	139,903	153,282	39,916	193,198
Gifts in kind	347,000	-	347,000	393,000	-	393,000
Grants receivable	58,478	276,669	335,147	44,845	510,408	555,253
Gift Aid receivable	17,946	-	17,946	16,928	1,979	18,907
	560,667	279,329	839,996	608,055	552,303	1,160,358

Gifts in kind are food donations. These are valued at £2.77 per kilogram, rounded to the nearest £1,000.

3 Grants receivable	Unrestricted funds	Restricted funds	Total 2025	Unrestricted funds	Restricted funds	Total 2024
	£	£	£	£	£	£
National Lottery Reaching Communities	-	128,042	128,042	-	166,884	166,884
Sussex Community Foundation	100	-	100	-	25,400	25,400
Trussell	-	63,780	63,780	44,845	249,775	294,620
Eastbourne Borough Council	-	-	-	-	15,000	15,000
East Sussex County Council	8,378	60,859	69,237	-	29,719	29,719
Chalk Cliff Trust	-	3,750	3,750	-	-	-
Southern Co-operative	-	3,175	3,175	-	1,750	1,750
Sainsburys	-	500	500	-	2,000	2,000
Garfield Weston Foundation	-	-	-	-	10,000	10,000
Duke of Devonshire Trust	-	-	-	-	2,500	2,500
Asda	-	-	-	-	400	400
Save The Children	-	2,188	2,188	-	1,200	1,200
Lidl	-	750	750	-	780	780
The Jerusalem Trust	-	10,000	10,000	-	-	-
The Folkington Trust	50,000	-	50,000	-	-	-
John Jackson Charitable Trust	-	3,000	3,000	-	-	-
Skipton Charitable Foundation	-	625	625	-	-	-
Trusthouse Charitable Foundation	-	-	-	-	5,000	5,000
	58,478	276,669	335,147	44,845	510,408	555,253

4 Other trading activities

	Unrestricted funds	Restricted funds	Total 2025	Unrestricted funds	Restricted funds	Total 2024
	£	£	£	£	£	£
Fundraising events	-	-	-	3,016	9,252	12,268

5 Investments

	2025	2024
	£	£
Interest receivable	24,562	29,703

Eastbourne Foodbank

Notes to the Financial Statements (continued) for the Year Ended 31 December 2025

6 Raising funds

	Unrestricted funds £	Restricted funds £	Total 2025 £	Unrestricted funds £	Restricted funds £	Total 2024 £
Fundraising and publicity						
Fundraising costs including salary	19,407	34,510	53,917	4,417	11,317	15,734

7 Charitable activities

	Food Distribution £	Pathfinder £	Total 2025 £	Food Distribution £	Pathfinder £	Total 2024 £
Salaries, NIC and pension	169,227	262,868	432,095	164,756	285,784	450,540
Food and other purchases	54,616	-	54,616	51,544	-	51,544
Gifts in kind distributed	362,000	-	362,000	392,000	-	392,000
Foodbank van expenses	6,298	-	6,298	10,266	-	10,266
Volunteer expenses and uniform	168	-	168	710	-	710
Volunteer training	155	-	155	404	-	404
Volunteer gifts	168	-	168	143	-	143
Advocacy miscellaneous costs	-	3,006	3,006	-	3,415	3,415
Rent	35,000	16,099	51,099	35,157	15,660	50,817
Light and heat	3,257	2,065	5,322	2,694	1,687	4,381
Insurance	2,410	-	2,410	2,247	-	2,247
Repairs and maintenance	5,879	1,186	7,065	10,195	732	10,927
Equipment	365	-	365	777	-	777
Travel and subsistence	1,768	-	1,768	1,289	-	1,289
Subscriptions	759	5,672	6,431	1,289	5,623	6,912
Depreciation	9,150	-	9,150	9,150	-	9,150
	651,220	290,896	942,116	682,621	312,901	995,522
Share of support costs (see note 8)	72,947	28,452	101,399	49,150	29,860	79,010
Share of governance costs (see note 8)	5,949	5,949	11,898	8,114	8,114	16,228
Charitable activities and support costs	730,116	325,297	1,055,413	739,885	350,875	1,090,760
Analysis by fund						
Unrestricted funds	563,413	57,051	620,464	556,851	54,831	611,682
Restricted funds	166,703	268,246	434,949	183,034	296,044	479,078
	730,116	325,297	1,055,413	739,885	350,875	1,090,760

The Pathfinder activity describes the expanded advocacy, debt advice, financial inclusion and community development activities.

The food distribution and pathfinder activities are shown in project detail in note 20 on page 37.

Eastbourne Foodbank

Notes to the Financial Statements (continued) for the Year Ended 31 December 2025

8 Support costs	Support costs	Governance costs	Total 2025	Support costs	Governance costs	Total 2024
	£	£	£	£	£	£
Salaries, NIC and pension	88,047	-	88,047	67,143	-	67,143
Employment and training costs	3,536	-	3,536	2,211	-	2,211
Printing, postage and stationery	3,897	-	3,897	3,862	-	3,862
Telephone and internet	3,291	-	3,291	3,267	-	3,267
Computer costs	2,628	-	2,628	2,527	-	2,527
Independent audit	-	-	-	-	7,560	7,560
Independent examination	-	3,900	3,900	-	-	-
Accountancy	-	250	250	-	238	238
Payroll fees	-	1,380	1,380	-	1,296	1,296
Professional indemnity insurance	-	2,621	2,621	-	2,010	2,010
Governance compliance costs	-	3,747	3,747	-	5,124	5,124
	101,399	11,898	113,297	79,010	16,228	95,238
Analyzed between charitable activities (see note 7)						
Food distribution	72,947	5,949	78,896	49,150	8,114	57,264
Pathfinder	28,452	5,949	34,401	29,860	8,114	37,974
(Basis – time taken)	101,399	11,898	113,297	79,010	16,228	95,238

Details of certain items of expenditure

	2025	2024
	£	£
Fees for audit of the accounts and other services provided by the independent auditor		
Independent auditor's fees	-	7,560
Independent examiner's fees	3,900	-
Accountancy services	250	238
Payroll fees	1,380	1,296
Total fees	5,530	9,094

9 Employees

	2025	2024
	Number	Number
Number of employees		
The average monthly number of employees during the year		
Direct charitable (full time and part time)	14	13
Support staff (full and part time)	3	3
Fundraising staff	1	1
	18	17

Employment costs	2025	2024
	£	£
Wages and salaries	487,035	457,774
Social security costs	45,105	37,185
Other pension costs	36,925	33,476
	569,065	528,435

There were no employees whose annual remuneration (excluding employer pension costs and employer National Insurance contributions) was £60,000 or more.

Retirement benefit schemes

Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund. The charge to the statement of financial activities in respect of the defined contribution schemes was £36,925, (2024 - £33,476).

Eastbourne Foodbank

Notes to the Financial Statements (continued) for the Year Ended 31 December 2025

9 Employees (continued)

The charity is grateful for the support of approximately 135 volunteers (not including trustees), who help in the collection and distribution of food and other provisions. The frequency and duration of volunteer contributions can be quantified as approximately 21,000 hours, with an estimated valuation of £257,000.

10 Investment management costs

	2025 £	2024 £
Bank charges	-	540

11 Related party transactions and trustees

Remuneration of key management personnel

The remuneration (including employer pension costs and employer National Insurance contributions) of key management personnel (Howard Wardle, a trustee, as Chief Executive until September 2024 and Jess Holliday deputy Chief Executive until September 2024 and current Chief Executive, was:

Authority	2025 £	2024 £
Governing document	58,648	96,712

None of the trustees (or any persons connected with them) received any remuneration during the year or were reimbursed expenses. No guarantees have been given or received.

12 Property, vehicle and equipment

	Fixtures, fittings equipment £	Motor Vehicles £	Total 2025 £	Total 2024 £
Cost				
At 1 January 2025	10,155	55,734	65,889	76,039
Additions	-	-	-	-
Disposals	(10,155)	-	(10,155)	(10,150)
At 31 December 2025	-	55,734	55,734	65,889
Depreciation and impairment				
At 1 January 2025	10,155	29,046	39,201	40,201
Depreciation charge for the year	-	9,150	9,150	9,150
Disposals	(10,155)	-	(10,155)	(10,150)
At 31 December 2025	-	38,196	38,196	39,201
Carrying amount				
At 1 January 2025	-	26,688	26,688	35,838
At 31 December 2025	-	17,538	17,538	26,688

Eastbourne Foodbank

Notes to the Financial Statements (continued) for the Year Ended 31 December 2025

13 Fixed asset investments

	2025 investments £	2024 investments £
Cost or valuation		
At 1 January 2025	555,838	531,826
Additions	21,990	24,552
Reductions	-	(540)
Revaluations	-	-
At 31 December 2025	577,828	555,838
 Carrying value		
At 31 December 2025	577,828	555,838
 At 31 December 2024	 555,838	 531,826

The fair value of investments is determined by reference to the cost at the balance sheet date. Fixed asset investments are currently cash investments, not listed investments, and are not expected to be realised within 12 months of the reporting date.

14 Stock

	2025 £	2024 £
Stock of food and donated goods	57,000	72,000
	57,000	72,000

15 Trade and other receivables

	2025 £	2024 £
Other receivables	15,207	20,237
Prepayments and accrued income	20,630	20,598
	35,837	40,835

16 Current liabilities

Amounts falling due within one year:

	Notes	2025 £	2024 £
Other taxation and social security		-	-
Deferred income	17	48,636	106,461
Accruals and deferred income		5,530	8,849
		54,166	115,310

17 Deferred income

	2025 £	2024 £
Arising from deferred grant income		
At 1 January 2025	106,461	264,481
Released	(106,461)	(264,481)
New deferral	48,636	106,461
Carrying value at 31 December 2025	48,636	106,461

Deferred income consists of grant funds received that include specific timing restrictions for expenditure in 2026. Of the £48,636 total deferred, £20,000 originates from The Garfield Weston Foundation to support core costs in the upcoming year.

Eastbourne Foodbank

Notes to the Financial Statements (continued) for the Year Ended 31 December 2025

18 Restricted funds

The income funds of the charity include the following unexpended balances of donations and grants held on trust for specific purposes.

	Movement in funds			Movement in funds			Balance at 1 January 2025	Movement in funds			Balance at 31 December 2025
	£	Incoming resources	Resources expended	Transfer	£	Incoming resources		£	Resources expended	Transfer	
Advocacy funds	2,273	49,583	(3,405)	-	£	48,451	676	£	(49,127)	-	-
Big Lottery fund new grant (salaries)	2	166,884	(166,883)	-	3	128,042	-	-	(128,045)	-	-
Baby Basics (inc Chalk Cliff Trust grant)	2,809	15,663	(10,316)	-	8,156	20,922	-	614	(26,496)	-	3,196
ESCC Security grant	11,090	-	(4,270)	-	6,820	-	-	-	(3,383)	-	3,437
Trussell Financial Inclusion grant	20,038	39,994	(31,874)	-	28,158	-	-	-	(28,158)	-	-
Trussell Pathfinder grant	90,572	202,481	(188,386)	-	104,667	12,030	-	-	(116,697)	-	-
ESCC Household Support grant	24,858	29,720	(37,374)	-	17,204	60,859	-	-	(42,768)	-	35,295
Eastbourne Borough Council grant	-	7,500	(7,500)	-	-	-	-	-	-	-	-
Duke of Devonshire Trust	-	2,500	(2,500)	-	-	-	-	-	-	-	-
Asda	-	400	(400)	-	-	-	-	-	-	-	-
Trussell Fundraising grant	-	11,250	(10,770)	-	480	33,750	-	-	(34,230)	-	-
Trussell East Sussex Collective Project	-	6,050	(5,308)	-	742	18,000	-	-	(18,742)	-	-
Truhouse Charitable Foundation	-	5,000	-	-	5,000	-	-	-	-	-	5,000
Sussex Community Fund	15,000	20,000	(20,000)	-	15,000	-	-	-	(15,000)	-	-
Southern Co-operative	-	-	-	-	-	3,175	-	-	(2,711)	-	464
Neighbourly – Co-op/Lidl/Sainsbury	1,267	4,530	(1,195)	-	4,602	1,250	-	-	(4,102)	-	1,750
Skipton Charitable Foundation	-	-	-	-	-	625	-	-	-	-	625
Trussell Trust winter support grant	214	-	(214)	-	-	-	-	-	-	-	-
	168,123	561,555	(490,395)	-	239,283	279,329	-	614	(469,459)	-	49,767

Eastbourne Foodbank

Notes to the Financial Statements (continued) for the Year Ended 31 December 2024

18 Restricted Funds (continued)

Restricted fund descriptions (2025)

Advocacy funds - For the cost of advocacy expenditure. Fund closed.

Big Lottery fund New (salaries) - Grants given for salaries, started in October 2022. An overspend due to salary variations over the period was subsidised from the General unrestricted funds. Fund closed.

Baby basics (inc Chalk Cliff Trust grant) – This grant provides help for clients of the Baby Basics project.

East Sussex County Council Food Security grant - Grant to help those struggling to afford food and essentials due to Covid 19.

Trussell Financial inclusion grant – Salary grant, to employ a Senior Advocacy Officer. Fund closed.

Trussell Pathfinder grant – Salary for members of staff employed in the Pathfinder project of changing minds, changing policy and changing communities. Fund closed.

East Sussex County Council Household support grant - fund to assist vulnerable households in most need of support due to cost of living.

Trussell Fundraising grant – Salary grant, to employ a Fundraising Manager. Fund closed.

Trussell East Sussex Collective Project – Grant for Foodbanks working together project. Fund closed.

Trusthouse Charitable foundation – Grant to assist foodbank operation.

Southern Co-operative – Grant to assist foodbank operations and community engagement.

Sussex Community Fund – Grant towards employment costs of food distribution. Fund closed.

Neighbourly – Co-op/Lidl/Sainsburys – Grants to assist foodbank operation.

Skipton Charitable Foundation – Salary grant, towards employment of a Debt Advisor.

Eastbourne Foodbank

Notes to the Financial Statements (continued) for the Year Ended 31 December 2025

19 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	Movement in funds				Movement in funds				
	Balance at 1 January 2024	Incoming resources	Resources expended	Transfer	Balance at 1 January 2025	Incoming resources	Resources expended	Transfer	Balance at 31 December 2025
	£	£	£	£	£	£	£	£	£
Reserve fund	180,000	-	-	-	180,000	-	-	170,000	350,000
Future rent fund	240,000	-	-	-	240,000	-	-	(190,000)	50,000
Employment fund	140,000	-	-	-	140,000	-	-	(90,000)	50,000
Fundraising fund	-	-	-	-	-	-	(12,661)	150,000	137,339
	560,000	-	-	-	560,000	-	(12,661)	40,000	587,339

Designated Fund descriptions

Reserve fund

This is a reserve fund representing approximately 3 to 6 months expenditure, not otherwise covered by the rent and employment designated funds, in accordance with Charity Commission recommended best practice. Transfers to and from this fund, authorised by the trustees, are made from the General unrestricted funds.

Future rent fund

This fund sets aside sufficient amounts to cover a year of lease commitments for the terms of the leases acquired at the end of 2022 and early 2023 for the premises at Grove Road and Brampton Road, Eastbourne, and continuing extension of those leases considered to be required to support the work of the charity as a going concern. Transfers to and from this fund, authorised by the trustees, are made to fulfil the rent commitments over the next year, from the General unrestricted funds.

Employment fund

This fund sets aside amounts to cover employment changes, increased staff levels and potential redundancy costs at the end of grant funding periods. Transfers to and from this fund, authorised by the trustees, are made to ensure stability for future employment commitments, from the General unrestricted funds.

Fundraising fund

This fund is set aside to invest in developing new income streams and create a sustainable financial future for the charity. Transfers to and from this fund, authorised by the trustees, are made to allow investment in fundraising over the next two years, from the General unrestricted funds.

The need to keep reserves

The charity trustees have considered the need to hold these financial reserves including the following reasons:

The risk of an unforeseen emergency or other unexpected need, in terms of a rise in the demand from beneficiaries for services, sudden large expenditure for repair or asset renewal.

Covering unforeseen day-to-day operational costs, such as employee long-term sickness absence, unexpected resignation of key staff, damage to key assets.

A source of income not being renewed that would have significant and sudden consequences on operational activities.

Planned commitments that need to be met, such as lease agreements and redundancy payments where projects may end.

The need to fund short term deficits when funding applications may be pending and delayed.

Eastbourne Foodbank

Notes to the Financial Statements (continued) for the Year Ended 31 December 2025

20 Financial activities by project

The income funds of the charity include the following project analysis of costs and grant funding income.

	Projects 2025				Projects 2024			
	Project		Total project		Project direct		Total project	
	direct costs	Overhead allocation	costs	Income grant funding	costs	Overhead allocation	costs	Income grant funding
	£	£	£	£	£	£	£	£
Warehouse and distribution	162,747	261	163,008	66,755	164,007	50	164,057	73,534
Foodbank satellites	66,407	870	67,277	21,331	76,276	172	76,448	61,571
Baby Basics	22,743	-	22,743	15,188	10,317	-	10,317	6,600
Community development	53,803	230	54,033	6,606	70,236	37	70,273	71,683
Advice and debt service	188,833	20,218	209,051	130,669	184,576	18,996	203,572	192,423
Central services support	85,584	91,717	177,301	94,598	98,110	75,983	174,093	149,442
	580,117	113,296	693,413	335,147	603,522	95,238	698,760	555,253

This project analysis agrees with the Statement of Financial Activities shown on page 22.

Income from grant funding as shown in note 3 on page 29.

Cost of all activities, including fundraising, investment costs and the estimated value of donated gifts in kind as shown in note 7 on page 30.

Service project fund descriptions

Warehouse and distribution - For the receiving, sorting, storage and distribution of food and other goods for clients, including the value of donated goods.

Foodbank satellites – For the provision of food and other goods to clients in locations around Eastbourne.

Baby Basics project - For the provision of a wide range of supplies to clients for babies in locations around Eastbourne.

Community development – Working in conjunction with local authority, other relief and welfare agencies and clients to develop alternative ways to obviate the need for foodbanks.

Advice and debt service – Working with clients and other agencies towards achieving outcomes of welfare benefits, debt advice and other signposts of support.

Central services – For the provision of management, administration, finance, fundraising and personnel support services.

Eastbourne Foodbank

Notes to the Financial Statements (continued) for the Year Ended 31 December 2025

21 Analysis of net assets between funds

Fund balances are represented by:									
Property, vehicle and equipment	17,538	-	-	17,538	26,688	-	-	26,688	
Investments	-	577,829	-	577,829	-	555,838	-	555,838	
Current assets/ (liabilities)	148,385	9,510	49,767	207,662	221,830	4,162	239,283	465,275	
Net fund balances	165,923	587,339	49,767	803,029	248,518	560,000	239,283	1,047,801	

22 Operating lease commitments and Post Balance Sheet events

At the reporting end date, the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases for the premises at Grove Road and Brampton Road, Eastbourne, which fall due, as follows:

	2025	2024
	£	£
Within one year	48,000	48,000
Between two and five years	48,000	96,000
	<u>96,000</u>	<u>144,000</u>