

Registered number: 08242641  
Charity number: 1149792

**INN CHURCHES**  
**(A Company Limited by Guarantee)**

**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

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**INN CHURCHES****(A Company Limited by Guarantee)**

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**INN CHURCHES****(A Company Limited by Guarantee)**

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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS  
FOR THE YEAR ENDED 30 JUNE 2023**

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**Trustees**

Emma Strachan  
David Butterfield  
Gemma Basharan  
Paul Holmes  
Sue Rhodes (appointed 15 March 2023)  
Roland Clark, Chair

**Company registered  
number**

08242641

**Charity registered number** 1149792**Registered office**

116 Caledonia Street  
Bradford  
West Yorkshire  
BD4 7BQ

**Company secretary**

Juli Thompson

**Chief executive officer**

Juli Thompson

**Independent auditors**

BHP LLP  
New Chartford House  
Centurion Way  
Cleckheaton  
Bradford  
West Yorkshire  
BD19 3QB

**Bankers**

Triodos Bank  
Deanery Road  
Bristol  
BS1 5AS

National Westminster Bank Plc  
250 Bishopgate  
London  
EC2M 4AA

# **Inn Churches**

## **Trustees' Report for the year ended 30 June 2023**

The Trustees present their annual report together with the audited financial statements of the Company for the year 1 July 2022 to 30 June 2023. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Company qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

### **Company information**

#### **Structure, governance and management**

The charity (#1149792) is a company limited by guarantee (#08242641) and was formed on 5th October 2012. It is governed by a Memorandum and Articles of Association.

The liability of the members in the event of the company being wound up is limited to a sum not exceeding £1 each.

New Trustees are appointed by an ordinary resolution of the charity. New Trustees receive a comprehensive induction including an interview with the existing Trustees, two trial meetings, copies of the charity's governing document and its policies, copies of previous annual reports and the Charity Commission's "Essential Trustee" guide. They also contribute to a skills audit.

The charity's day-to-day operational decisions are delegated to staff (via the CEO), whilst Trustees take decisions about new projects or services, stopping an area of work, property, staff remuneration and entering or ceasing partnerships. The Trustees reviewed pay this year and conducted a benchmarking exercise for the CEO's salary.

The Charity works in formal partnership with Bradford District, Calderdale and Leeds Credit Unions on the FoodSavers Network, and with FareShare on surplus food provision. It is a founding partner (and host) of the Feeding Bradford & Keighley Network, part of the Warm Homes Healthy People partnership in Bradford, and a key partner of Acts 435. It also works closely with the Housing Outreach Partnership. It works extensively with Bradford Metropolitan District Council on their good food and anti-poverty strategies.

### **Our objectives**

The prevention or relief of poverty in West Yorkshire by the provision of emergency and other accommodation, advice and assistance for persons in need who are deemed homeless.

To provide grants, items and services to individuals in need, or to other charities or organisations working to prevent or relieve poverty, as the trustees see fit.

To promote the physical and mental health of homeless men and women through the provision of shelter, financial assistance, support, education and practical advice.

To advance the education of the public and volunteers in the subject of drug awareness, homelessness and other related subjects.



## **Inn Churches**

Promoting social inclusion for those excluded or marginalised from society because of social or economic disadvantage.

The furtherance of other such purposes as are exclusively charitable under the Laws of England and Wales, as the trustees shall from time to time determine.

In setting their objectives and planning their activities, the trustees have given serious consideration to the Charity Commission's general guidance on public benefit and in particular the prevention and relief of poverty.

### **Practical support for those that need it most**

Inn Churches aims to provide practical support to those that need it most across the Bradford District. Through our activities we try to empower people who are homeless, vulnerably housed, hungry or cold, helping them to help themselves to make permanent and lasting change with dignity and choice.

Our original area of work, and still core to what we do, is supporting people who are homeless or vulnerably housed. We work with other agencies to ensure that everyone in Bradford has access to safe and secure accommodation. We run a winter shelter providing emergency accommodation in churches from December to March, working with each guest to secure them longer-term accommodation. We support guests moving into longer-term accommodation with starter packs of kitchen and household equipment, and partner with the Acts 435 charity to fund white goods, furnishings, furniture and other needs. We provide bedding and food to Bradford residents in need as part of the Warm Homes Healthy People partnership, and work with Palm Cove Society to provide food and clothing to refugees and asylum seekers.

We work to ensure that everybody has access to affordable, healthy food. Through our FoodSavers Network, combining sustainable low-cost food markets with easy access to a Credit Union, we try to reduce dependency on foodbanks and free food provision as part of the wider food support ecosystem. We intercept surplus food and redistribute it to feeding projects across Bradford. We currently work with Bradford Council and Feeding Bradford & Keighley to ensure that foodbanks have enough food.

Our food education or cooking hub aims to empower, educate and inspire as many people as possible to cook great tasting healthy food for themselves and their families, helping them to understand healthy eating, food safety in the kitchen, a range of different cooking methods, and how to improve their cooking skills. This empowers people to make better food-related choices, as well as reducing social isolation.

### **Progress review**

This year feels like it has been 'business as usual', only more so! Demand for all our services has increased, and all our projects have seen growth. Whilst it is good to be supporting more people, the increase in need is challenging.

The work of supporting foodbanks and pantries with food supplies through the Household Support Fund continued to occupy our warehouse team to capacity, alongside our intercepted and donated food service. With supplies of surplus food dramatically reduced, food projects have increasingly relied on the provision of the Household Support Fund to meet increasing demand. With the funding extended again for a final year (to March 2024), it will have been four years since we stepped in on a temporary basis at the beginning of the pandemic and we have been beginning to think about and plan for what will happen when this provision is no longer available, given that the need continues to increase.

We believe that the best solution to people not being able to afford food is to increase their incomes (through fair pay and benefits based on the actual cost of living), but until that is achieved then emergency food supplies will still be needed.

## **Inn Churches**

We were really pleased to be able to reopen our winter shelter this year, after two years where we were unable to operate due to COVID restrictions. We were grateful to be offered the use of an empty vicarage for three months, which supplemented our capacity and flexibility, and we again worked closely with the Housing Outreach Partnership (HOP) team to support guests off the streets and into longer-term accommodation. Whilst there seems to be a move away from communal shelter provision towards accommodation with individual rooms, most churches are not able to offer this and so we believe that our Winter Shelter continues to offer invaluable bed space across the coldest months of the winter which wouldn't be replaced if the shelter did not run. We also continue to work with other organisations in the homeless sector to explore ways to strengthen homelessness provision in Bradford, including through our first homelessness conference.

We continued to grow our FoodSavers network across Bradford, as well as into neighbouring Credit Unions and areas, with Calderdale launching at the end of the year and Leeds preparing to launch. Interest continues to come in from further afield, and we are developing the procedures and technology to support growth nationally. We are very excited to have been awarded three years of funding from Comic Relief to support our FoodSavers Network partners, as well as launching our new Darley Street Cookery School, and we are looking forward to developing the relationship with Comic Relief. We continue to weave our theory of behaviour change, choice, dignity, empowerment and financial inclusion throughout all of our work.

Our cooking education programme has been supplemented this year by a market voucher scheme, supporting families to shop locally and healthily, as well as by the introduction of Kitty's Kits, easy-to-make bread kits that enable anybody to produce delicious bread.

Our provision of starter packs to people moving from homelessness into tenancies, and supply of duvets and food to people through the Warm Homes Healthy People partnership, both had their busiest years ever. We were also very pleased to commit to being a Key Partner of Acts 435, through which we supported 117 people with over £18,000 of essential white goods, furniture and other items.

In all our work sustainability is a key concern. Handing out increasing amounts of 'free' food is not a sustainable model (although a safety net of a certain amount of emergency support will always be needed) and our FoodSavers network attempts to move on from handouts to allowing people to have greater choice and dignity through paying for their food (albeit at a subsidised rate), as well as building up savings to empower themselves and to increase financial inclusion. Similarly our cooking education work aims to educate and train people so that they can eat well on any budget.

With some big changes on the horizon, including our new market development and the ending of our work redistributing purchased food, the next year will again be one of change and development and we look forward to continuing to use our strengths to meet the needs around us.

## **Volunteers**

Volunteers are crucial to our work and we would not be able to achieve the things we do without them.

At the Storehouse, four regular volunteers gave over 1,000 hours of time, weighing and sorting food donations and purchase, moving food around the warehouse, preparing deliveries and keeping the warehouse running.

At our Shaw House venue, our five regular volunteers gave over 1,200 hours helping to look after customers of our social supermarket, as well as maintaining and improving the building.

Several young people again volunteered at our cooking classes, and we also hosted corporate volunteering groups, together contributing 100 hours of time helping to prepare and run cooking classes. Another team of volunteers, primarily from Bradford Bronte Rotary Club, gave 140 hours to put together recipe bags.

## **Inn Churches**

Each Winter Shelter venue recruits their own volunteers, and a single night takes around 65 hours of volunteer time. We operated at host churches for 77 nights this year equating to just over 5,000 hours of volunteering.

On top of this we welcomed groups from Virgin Media, Marks and Spencer Logistics, Company Shop and the Bradford G10 Rotary clubs who helped us out for projects or days of volunteering.

Volunteers are also crucial to the operation of each FoodSavers outlet, which operate autonomously.

We're grateful to each and every person who has helped us this year.

### **Welfare**

Demand for our welfare support services increased again on last year, which was already our busiest year ever.

#### **Starter Packs**

Our starter packs are provided to people moving from the streets into tenancies, and contain essentials such as bedding, crockery, cutlery, cooking equipment and utensils and a kettle. This year we provided 209 starter packs (from 269 referrals), another significant increase on previous years (170 last year and 135 the year before).

#### **Warm Homes Healthy People (WHHP)**

WHHP is a partnership of organisations in Bradford helping people who are homeless, or vulnerably or poorly housed, to keep warm through information, emergency support and energy efficiency measures. This year we supported 506 people and their families (from 715 referrals) with 1,400 duvets and food for 1,113 people. This was over four times more families than last year (and ten times the previous year), with even bigger increases in the amount of food and duvets distributed. This likely reflects an increased need for warmth due to higher heating bills, as well as the cost of living meaning more people are struggling.

#### **Essentials**

We work with a small number of referral partners to provide food and clothing essentials to newly-arrived refugees and asylum seekers, and other clients in need. This year we provided clothing or footwear for 143 people, and food parcels for 91, helping 194 individuals in total - a slight decrease on last year, which may reflect a more stringent checking of duplicate referrals.

#### **Acts 435**

Acts 435 connects people with specific needs to donors who can support them through a crowd-funding site. We post requests for items such as fridges, washing machines, microwaves, clothing, curtains and carpets, and donors are then able to donate towards each item until the need is met. This year generous donors helped us to support 117 individuals (from 190 referrals) to purchase over £18,000 of items that they wouldn't otherwise have been able to afford, helping them in establishing tenancies, escaping crisis or building new lives following trauma.

We're really grateful to be a key partner of Acts 435, allowing us to directly support so many individuals who have nowhere else to turn for support.

#### **Winter Shelter**

We were able to reopen our winter shelter this year, after two years where COVID prevented it running. A slightly-reduced roster of eleven host churches were on board to offer shelter from December to March.

We received 151 referrals, hosting 67 guests in our shelters in churches, plus another 27 at St Mary's Vicarage, Laisterdyke, the use of which we were generously gifted by the Diocese of Leeds for three months. This was the most referrals we'd received in the history of the shelter.

## **Inn Churches**

This year we saw more British people who were homeless and seeking shelter, as well as more couples and more women. Without the use of the vicarage we would have struggled to accommodate the women and couples, as it provided us with individual rooms which most churches aren't able to offer. This was a particular blessing to a homeless couple expecting a baby, who we were able to accommodate until they moved to more permanent accommodation.

We worked closely with the Housing Outreach Partnership (HOP) team throughout the shelter both to seek out people on the streets who needed a roof over their heads, and to move guests on to more permanent accommodation. We were delighted that due to the hard work of our team and partners, all but two guests found accommodation before the end of the shelter in March. We were also pleased to offer one hardworking guest an employed post.

Alongside providing shelter and helping guests to secure permanent accommodation, we worked with Phil from Kuta to run eight sessions with some of our guests at the vicarage to build self-esteem and confidence. Activities including cooking sausages on sticks in the woods gave opportunities to talk about challenges, feelings and building better lives.

Building on the good relationships we have built with the HOP team, in May we were able to welcome them into the newly-refurbished top floor of our Shaw House venue, giving them a city centre office base from which to operate - thanks to Night Shelter Transformation Funding from the Department for Levelling Up, Housing and Communities (DLUHC)

In January we ran a homelessness conference, bringing together statutory and community organisations involved in homelessness provision across Bradford. There was a very positive open discussion about the challenges faced since the pandemic, what was working well, how to build resilience in the sector, gaps and blockers to provision, and opportunities to work more closely together. The conference came up with three small achievable outcomes (a shared referral pathway, a directory of services and contact details, and quarterly meetings) and three larger goals to aim for (increased safe provision for vulnerable females, a fuller homeless network with project manager, and lobbying to reopen face-to-face contact with the Council's Housing Options team at Britannia House). Our thanks go to Mark Kitson, Liam Jagger and April Joy Serrant for supporting the conference, and to Soraya and Julie for the wonderful lunch.

## **Food**

Our work supporting foodbanks and pantries with purchased food continued, as the funding from Bradford Council, through the Government's Household Support Fund, was extended again. Demand has increased significantly and we purchased and delivered more this year than the previous two years combined, adding 191 tonnes of food, for a total of 440 tonnes since March 2020. This food is free to foodbanks and projects, and is calculated to have contributed to over 1.5 million meals.

We also continued to support our regular food partners with donated and intercepted food, providing 45 tonnes to community groups, faith groups, asylum and refugee projects, homeless provision, schools and other organisations. This has again nearly halved since the previous year, reflecting a continued squeeze on the availability of surplus food and increased competition for that supply, as discussed in more detail in last year's report. There are some signs that the decrease in availability may have slowed, or even begin to increase slightly, but with the supply of intercepted food 75% down in just two years, resourcing our partners adequately continues to be a concern.

## **FoodSavers™ Network**

Our FoodSavers Network aims to reduce dependency on foodbanks and free food, by combining sustainable low-cost food markets with easy access to a Credit Union, as part of the wider food support ecosystem. Each outlet offers high quality fresh and store cupboard food, plus toiletries and household products, for a low weekly membership fee (typically £6), at locations across Bradford. Much of the food is unwanted or surplus, intercepted from being wasted. Membership (initially by referral) also gives the opportunity to attend cookery classes, save in a recognised Credit Union scheme at no extra cost, and enjoy other benefits.

## **Inn Churches**

By the end of June 2023 we had 17 outlets open across the Bradford District, with an average of 156 savers each month. During the year members saved £9,854 into their Credit Union accounts for a rainy day, a Christmas present, a little treat or a missing essential. For some this was the first time they had ever had any savings.

As well as continuing to roll out outlets across Bradford, we partnered with Calderdale Credit Union to open the first of two pantries in Calderdale in May. Following a successful launch in Brighouse, 32 customers signed up to the Credit Union by the end of June, collecting 298 bags of shopping and saving £288 between them in the first few weeks.

We have also partnered with Leeds Credit Union, with our first Leeds outlet due to launch in Armley in August, and are in conversations with other Credit Unions further afield.

We are still in conversations with a developer about the software platform to support this rollout, but with progress slow we are also exploring other options.

Our existing outlets are seeing an increase in footfall, partly due to increased awareness but also because of increased need. At the same time we've seen a decrease in donated or intercepted food, whilst purchased food has significantly increased in price. Outlets are having to balance remaining affordable for customers with ensuring they are sustainable. Some have increased their membership fee, although this is never popular, and others have tightened restrictions slightly on the number of items per shop, number of times a customer may shop per week or opening times.

"We're proudly the first Leeds group to join the FoodSavers Network, and it has made us reflect on good collaborators and mentors. FoodSavers wants people to have dignity and choice. The network gives you a model to work with, with plenty of room to adapt it to the needs of your community.

It's important to hold doors open to people, but it's so much better if you have someone walking through it with you."

(The team at YUM, our first Leeds pantry opening soon)

### **Cooking**

This year we worked with 21 schools, statutory services, charities and community groups to deliver 200 sessions inspiring and enthusing people about cooking healthy and nutritious meals for themselves, teaching new skills and recipes and getting kids and adults excited about cooking and eating healthily. We've also put on 90 public classes (50 for adults - mostly our Jamie's Ministry of Food 8-week course - and 40 kids' holiday cooking sessions).

Our sessions have included kids' cooking classes, family cooking sessions, adult cooking workshops, skills sessions, and food safety courses. We've worked with children from six years old to adults of all ages. Around 375 people have prepared and cooked over 2,000 great-tasting meals, including corporate teams, carers, kids with special educational needs and disabilities, FoodSavers members, trainee teachers, parents, students and the public.

Some of our kids' holiday cooking classes were again supported by the Holiday Activities and Food (HAF) programme, funded by Bradford Council and the Department for Education. We had some memorable moments this year, and successfully introduced lots of healthy new foods to people. Salmon was a particular hit in the summer, with participants commenting, "I didn't know healthy food could taste this good", "I didn't like salmon at first but I tried it and I love it", and "I said I didn't like salmon but I was so surprised at all the lovely flavours from the tikka salmon! I will definitely have this again!"

We always get a great response from people on our eight-week course discovering new recipes and learning new skills in the kitchen, with many saying they have made the recipes again at home. One lady shared that it has helped improve her health, saying it "helped me lose weight and eat well. So glad I got introduced to your classes."

We continued to work closely with the MyLivingWell project on their 'Swap Well to Eat Well' campaign, encouraging people to make healthy food swaps. Our 'fakeaway' recipe bags contained all the ingredients needed for a delicious



## **Inn Churches**

takeaway for four, as well as instructions on how to make it, enabling people to swap their takeaways for a healthier and cheaper (but no less tasty) alternative. The 2,800 parcels were distributed for free at our FoodSavers pantries, at the Broadway, Kirkgate and Airedale Shopping Centres, and at the Shipley Underground Market. An amazing team of volunteers carried, lifted, shifted and packed 155 boxes of peppers, 648 kg of onions, 650 boxes of tins and jars, 4,200 packets of spices and 233 packets of wraps, as well as breaking down 24kg of garlic bulbs and bagging up 6 large boxes of coriander! We filmed several supporting videos demonstrating how to make the recipes which are available on the Living Well website. Then in April we popped up at the new Taste:BD festival in City Park with a kids' masterclass in healthy packed lunches, distributing samples and goody bags, plus another 1,000 fakeaway bags.

We were very excited this year to team up with Bradford Markets to deliver a voucher scheme, giving away nearly £2,000 of vouchers to cookery course attendees and FoodSavers members. The vouchers, which could be spent on any fresh produce from the market stalls at the Oastler Shopping Centre, have enabled many young people and their families to buy fresh ingredients that they can use to replicate the dishes they have learnt with us. The vouchers have been a massive success both with the traders and our customers. Many families have told us that they were inspired to go buy and try new ingredients that they have not tried before. We have seen many excited faces when they have come back and told us what they had bought. One young person was thrilled when he managed to purchase a fresh crab! It has been a great way to showcase the fresh produce on our doorstep and give people the confidence to choose and taste foods that will help them and their families make healthier food choices in the future.

We also get excited about bread this year, after discovering Kitty's Kits, set up by a young lady called Kitty who is on a mission to 'breaducate' the nation. These kits contain everything to make great-tasting bread in one bag: a loaf, baguette, pizza base, or any other bread product you fancy. Kitty's mission is to distribute 10,000 free bread kits to community groups, schools, food banks, prisons and social enterprises to enable people to make their own bread. We ordered 1,000 kits which we're giving to FoodSavers outlets, schools and many of the other groups we work with. The feedback so far has been amazing: "these bread kits are so easy", "love the taste", "we made date and walnut bread, and it was fab", "we made flat bread with ours", "I made sundried tomato and rosemary focaccia and it was lovely".

### **Other Highlights**

#### **Strategic away day**

In March the whole team spent a day in the Dales thinking, learning and planning. We spent some time sharing updates on the different areas of work we are currently involved in, before moving on to think about future developments and how we can best use our resources to effect lasting change.

We were joined by April-Joy from AJS Training to learn about how to build resilience into our lives.

Many thanks to Jane Vincent at Fortem People who hosted us at their beautiful headquarters near Skipton.

#### **Bradford SOUP**

This year took us to our 28th highly successful SOUP event, in partnership with Bradford Bronte Rotary Club and the Bradford G10 Rotary clubs.

Bradford Community SOUP aims to change our local communities for the better by bringing together members of those communities to pitch their ideas for improving our area.

Winning projects this year have supported families with young children, single mothers, homeless people, disabled athletes, those who have lost a baby, and girls and young women with autism. We've also supported community centres, and art exhibition and a literature festival.

Full details at [bradfordsoup.org.uk](http://bradfordsoup.org.uk).

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## **Cinnamon Toast!**

With a huge thank you to the all of the team at the Cinnamon Network, we completed our two years of the Cinnamon incubator programme: it was over way too quickly.

The incubator programme supports brilliant start-up social projects which are offered training and guidance to help replicate their good idea.

Over 24 months we received amazing training and mentorship for our FoodSavers project.

Through exceptional leadership and working with other amazing projects we really did develop a strong critical friendship, and became committed cheerleaders of some wonderful and creative social action projects.

## **Fences or Ambulances?**

(A reflection from Juli Thompson, originally written for the Grace+Truth blog.)

I have worked for twenty years in Bradford tackling homelessness and food insecurity. Reading Grace+Truth over the years has helped me to reflect on the approach I have taken. It's good to be self-critical and I have always been challenged by the thought that our work might be part of the problem rather than part of the solution.

Addressing poverty means holding tensions in balance: between charity and justice and also between serving and empowering people. Everything we do should seek to set captives free, not imprison them further!

## **Embarrassed**

I often reflect on my experience as a working single parent in the 1980s when I was eligible for food vouchers. At the local Rotary Club, I could exchange my vouchers for two packs of European butter and two tins of stewed steak. The Rotarians were kind but I felt embarrassed and disempowered.

My work to address food poverty has been influenced by these experiences. In the churches where the foodbanks operated, we added to what was being done by making fresh fruit, vegetables and bread available. We also began teaching people to cook this kind of good, healthy food. This led us to setting up food pantries where people pay a small amount for the food they need.

The move towards establishing a pantry model was mocked by some. I was told we just need to give away food parcels. Yet I kept hearing from God about setting the captives free. And food isn't free. I saw that people, given a decent choice, don't choose charity.

## **Against the tide**

Our FoodSavers project offers high quality fresh and store cupboard food for a low weekly membership fee. But in establishing this work we have had to go against the tide of the free food parcels being given out. We were told it would never take off. We were even accused of exploiting vulnerable people by charging a small membership fee. We were told poor people had no money so they would never be able to save into a Credit Union.

But this month's figures in Bradford shows us 430 people have saved over £47,500 pounds this year. In addition, they have saved over £650,000 on their weekly shopping. In November we launched in Leeds and earlier this year we launched in Calderdale.

## **Empowering**

Its exciting to see volunteers start to feel they are part of the solution, its exciting to hear people ask questions about the faith which motivates our work. And its exciting to see the dignity in people's eyes as they are paying their membership.

## **Inn Churches**

Our pilot study in Bradford has painted a compelling picture of guests accessing the FoodSavers service feeling empowered to feed their families, pleased at having the choice and flexibility to pick their own food and grateful to contribute towards feeding themselves rather than relying on handouts. As one lady said:

"I came in feeling suicidal and I am leaving feeling I have HOPE."

One of the positives that came from the pandemic is that poverty is not a dirty word anymore. It can no longer be swept under the charity carpet. The world has seen that the Church and faith groups have stepped up and made a difference. But we must keep stepping up and keep the focus on setting captives free.

### **Fences or ambulances?**

I'll end by sharing the first 2 stanzas of a poem by Joseph Malins, written in 1895:

'Twas a dangerous cliff, as they freely confessed,  
Though to walk near its crest was so pleasant;  
But over its terrible edge there had slipped  
A duke and full many a peasant.  
So the people said something would have to be done,  
But their projects did not at all tally;  
Some said, "Put a fence 'round the edge of the cliff,"  
Some, "An ambulance down in the valley."  
But the cry for the ambulance carried the day,  
For it spread through the neighbouring city;  
A fence may be useful or not, it is true,  
But each heart became full of pity  
For those who slipped over the dangerous cliff;  
And the dwellers in highway and alley  
Gave pounds and gave pence, not to put up a fence,  
But an ambulance down in the valley.

### **Looking Ahead**

The coming year will see significant developments across our work. We will continue to roll out the FoodSavers Network with full launches in Calderdale and Leeds, and new outlets in Bradford. We will be taking on additional staff to support this, and we need to resolve the software platform to support the expansion. Once the platform is in place we will also take forward conversations with Credit Unions and food networks further afield about taking on the FoodSavers model. We will focus on formalising agreements, policies and procedures to ensure a stable base for the network to rest on, and the best possible experience for new outlets as they come on board. We also need to work across the network to support partner outlets in building resilience in their food sourcing to ensure that they can meet demand.



## **Inn Churches**

Our Cooking Hub will continue to work with schools and community organisations across Bradford to deliver cooking and healthy eating education. We are in conversations to expand our very successful voucher scheme across other markets in Bradford, and we will continue to roll out Kitty's Kits through schools, pantries and other groups.

The biggest development on the Cooking side is that we are working with Bradford Council to take on an anchor unit at the new Darley Street Market. This will provide a much more visible and accessible home for our cooking school. We have secured funding towards this and are in the process of agreeing the details of our offering there with the market team.

We are planning our first 'Food for Health not Wealth' conference to bring together organisations involved in food provision across Bradford to think strategically about how we work together to support those who need emergency food of any kind, particularly considering the ending of Council funding to purchase food next March. We will continue to contribute to the Council's food poverty and good food strategies and are proud that FoodSavers is included in both.

We will also continue to review what our food provision service will look like going forward without the significant work of distributing Council-funded food, which will involve changes to our warehouse operations, and balancing the need and demand for our services with what it is we can do well with the resources available to us.

We will continue to strengthen partnerships with the Housing Outreach Partnership (HOP) team, particularly around our Winter Shelter. We will look to follow up on some of the outcomes from the homelessness conference, including seeking to develop a homeless intranet or resource site.

To support all of that activity, we need to strengthen our administrative and finance capacity, and our management structures. We also need to invest in our technology to facilitate working effectively across multiple sites.

On the governance side, we plan to increase the frequency of trustee meetings to better respond to fast-changing events, as well as aiming to recruit new Trustees to provide additional skills and resilience. We have also begun a programme of documenting and strengthening our policies and procedures to ensure that everything we do is built on strong foundations.

### **Financial Update**

#### **Financial review**

Total income for the year was £1,841,824 (2022: £797,457). Total expenditure for the year was £819,136 (2022: £432,424).

Net income for the year was £1,022,689 (2022: £365,033 income), including net income of £19,446 on unrestricted funds and net income of £1,003,243 on restricted funds.

The trustees have reassessed the charity's ability to continue for at least twelve months from the date that the accounts are approved and conclude that no material uncertainties exist that cast significant doubt on the charity's ability to continue as a going concern.

#### **Principal risks and uncertainties**

The Trustees continually monitor external factors, as well as those within our control, which might affect the current operations of the charity, or its future. As well as the continued effects of the pandemic, the Trustees are currently mindful of the fragility of the global food chain and the knock-on effects for both availability of food to bulk purchase for foodbanks (with unavailability of some products in large enough quantity to meet demand from foodbanks), alongside the much reduced availability of surplus food as suppliers tighten up their processes to reduce waste - a positive outcome of increased costs and environmental concerns, but one which impacts the food available to us.

## **Inn Churches**

The funding landscape continues to evolve and change. There is increasing demand for funding combined with reduced funding being available, which increases the pressure on charities. Whilst some COVID funding transitioned to Cost of Living funding, the indications are that some of these streams will end soon, whilst demand for our services shows no signs of decreasing. At the same time new organisations seem to be emerging in the sector which increases the competition for funding.

The Trustees remain aware that our funding mix is less diverse than it has been and what we would like it to be, and that a major project (and thus source of income) is due to end March 2024. We are considering how we respond to this change, and what it means for our activities going forward.

Progress on increasing generated income has been slower than hoped, although in part that's due to increased grant funding meaning we have been able to offer some services at a reduced or zero cost. We are continuing to work to increase our generated income again, and new opportunities outlined elsewhere in this report should help with that.

Having been extend for a further year, the Council funding for food deliveries to foodbanks and pantries (Household Support Fund) will end in March 2024. All other incoming resources and resources expended derive from continuing activities.

### **Reserves Policy**

The charity's free reserves, excluding fixed assets, at 30th June 2023 were £140,479 (2022: £109,109).

The charity's reserves policy states that it will hold three to six months' expenditure as unrestricted reserves, equivalent to £302,250 to £604,500 for the budgeted 2023-24 expenditure.

Free reserves are therefore significantly below the required level.

However, a significant part of the budgeted 2023-24 expenditure is exceptional: reserve levels based on 2024-25 expenditure are between £132,113 and £264,225, which the current level of reserves are within.

Nonetheless, the Trustees have budgeted to boost free reserves over the coming year through generating unrestricted income, and ensuring that core costs are covered by restricted income.

### **Acts 435 and Bradford District Credit Union**

The charity is an Advocate for the Acts 435 charity. We post requests for help on the Acts 435 website on behalf of our beneficiaries who are in need. Donors visiting the Acts 435 website can then donate towards those requests. We ensure that the donation is spent on the help requested by the beneficiary.

In this way we are acting as agent. The actual donations are made to Acts 435 (a registered charity), who are eligible to claim Gift Aid on the donations (which fund its operational costs).

During the year we received £15,800 of funds and disbursed £15,681 of funds.

At the year end the charity was holding £1,462 relating to the scheme. This sum has been excluded from the cash balance at the year end and the donations received and passed on have also been excluded from the accounts in accordance with the Charities SORP FRS102.

Similarly, we process FoodSavers member contributions to Bradford District Credit Union (BDCU) which are excluded from the accounts. This year we received £564 from members and sent £535 to BDCU, holding a balance of £83 at the year end.

### **Donations**

We continue to be very grateful to Mad Hatter Tea for their tenth year of donating their wonderful tea to us, as well as to Company Shop for donating and wrapping 60 Christmas presents for FoodSavers customers.

# **Inn Churches**

## **Fundraising**

Inn Churches is committed to ensuring that fundraising to support its objectives is carried out ethically, adhering to best practice guidance from the Charity Commission and the Institute of Fundraising.

We are committed to being accountable and transparent in all aspects of our fundraising, operating in line with the Institute of Fundraising's Codes of Conduct.

## **Telling our story**

Any requests or appeals for donations will truthfully and accurately present the charity's work, and not seek to mislead or distort our activities and their impact.

Our work supports individuals and groups in difficult and challenging situations, and it is often these circumstances that best explain why our work is needed. We therefore need to present and publicise these situations in order to raise funds. In doing so we are mindful that whilst text and images explaining the difficulties faced by those we support are not in themselves harmful, we need to ensure that they are presented in a balanced way whilst not downplaying the challenges faced by those we support.

We are also mindful of the need to respect the dignity and privacy of those we support. We will therefore seek and record permission from individuals where we use their name, tell a story which might identify them, use a direct quote from them or use an identifiable image of them. Where we use images and names, we will ensure that we provide a full briefing before asking for consent, to ensure that all those identified know what to expect and are prepared for how this might impact them, both practically and emotionally.

Donors and the public are entitled to expect administrative and overhead costs to be kept to the minimum necessary for the charity to operate efficiently and effectively, but in telling our story we will always challenge the belief that services can be delivered without these costs, and seek to portray the true cost of delivering services.

In order to maximise our reach (and therefore access to potential donors), we will consider reciprocal mailings, where we send out information to our supporters about another charity, in exchange for them sending our information out to an equivalent number of their supporters. This will only be done where the other charity's objectives do not conflict or compete with ours, and by an exchange of information between the charities rather than giving access to or sharing the mailing lists (even temporarily).

## **Recording and reporting on donations**

Our financial procedures policy outlines our processes for handling incoming cash, cheques and bank payments. In particular, we will bank donation cheques as soon as possible after receiving them.

Donors will be thanked promptly for their donations. Any questions about donations will also be responded to as soon as possible, and within 14 days.

Donors preferences relating to their donations will be respected wherever possible. In particular, where funds are donated towards a particular piece of work they will be classed as restricted funds and accounted for (and reported on) separately in our annual accounts, along with the expenditure they are used for. We will make every effort to honour donors' preferences on the frequency and type of follow-up contact they receive.

We affirm that donors and public are entitled to know how we spend funds that are donated to us. To that end, we will publish annual accounts conforming to the Charities Statement of Recommended Practice (SORP), which will include a breakdown of what our funds have been spent on. All reasonable requests for details of our expenditure will be welcomed and responded to with the information requested.

All donations worth more than 1% of our annual income (in the year in which they are received) will be declared in our annual accounts.

## **Inn Churches**

Records of donations and donors will be stored in line with our Data Protection and Confidentiality policies, and kept confidential except where we are required to disclose them by law, or for the purposes of reclaiming Gift Aid. We are committed to respecting the privacy of donors, and allow donations to be made anonymously.

### **The cost of fundraising**

To help prevent staff or contractors apply undue pressure on the public to donate funds, individuals or organisations providing skills or services used in, or relating to fundraising will be paid an agreed fixed or time-related fee, not a commission or percentage-based fee. Any employed staff engaged in fundraising will not be paid performance-related pay.

Fundraising costs will be separated and monitored in management and annual accounts.

### **Ethical considerations in accepting donations**

In deciding whether to accept or refuse donations, Trustees (and those acting on their behalf) have a responsibility to maximise the charity's resources. Therefore they must be able to demonstrate to the Charity Commission that any decision to refuse a donation is in line with the charity's objectives.

Any decision relating to a potentially controversial donor or donation must be made by considering whether the charity's objects are affected by association with the donor or donation, and not by aggregating the personal beliefs of trustees, staff or volunteers.

There are usually three grounds for refusing a donation:

- The donation is believed to be associated with criminality or illegality.
- The donor's objectives are opposed to those of the charity.
- The donation would reduce support for the charity, and could therefore be shown to result in a decrease to the resources available to the charity.

Where none of these apply, there would normally be no reason to refuse the donation and therefore it should be accepted, to maximise the resources available to the charity.

The main matter of judgement which arises is therefore when association with a donor would negatively affect Inn Churches' reputation, for example where the donor's reputation or public image would alienate other donors, supporters or volunteers (or potential donors, supporters or volunteers). If the Trustees consider that accepting the donation would weaken the charity more than the funds would strengthen it, the donation should be refused.

In making such judgements, consideration should also be given to the form of the donation and the benefits to the donor of association with Inn Churches. For example, an un-publicised donation from the charitable arm of a contentious donor brings different benefits to the donor (and potential risks or harms to Inn Churches) than a high-profile corporate sponsorship.

### **Volunteers**

Along with our skilled and dedicated trustees and staff, our hundreds of volunteers make a huge difference to countless people. They bring great skills and qualities and work tirelessly throughout the year, showing a huge heart for every guest we meet.

We'd especially like to thank our team of volunteers at The Storehouse (Ken, Leo, Martin and Steve), Shaw House (Sue, Anne, Niz, Marjery and Adrian) and with our Cooking work (Judith, Liam and Abi), as well as the teams from Virgin Media O2 who have helped throughout the year.

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**INN CHURCHES****(A Company Limited by Guarantee)**

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2023**

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**Statement of Trustees' responsibilities**

The Trustees (who are also the directors of the Company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Disclosure of information to auditors**

Each of the persons who are Trustees at the time when this Trustees' Report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

**Auditors**

BHP LLP were appointed auditors for the year, and have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

Approved by order of the members of the board of Trustees on 14 March 2024 and signed on their behalf by:

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**Gemma Basharan**

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**INN CHURCHES**

**(A Company Limited by Guarantee)**

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF INN CHURCHES**

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We have audited the financial statements of Inn Churches (the 'charitable company') for the year ended 30 June 2023, which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2023, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The other information comprises the information included in the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the trustees' report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.



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**INN CHURCHES**

**(A Company Limited by Guarantee)**

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF INN CHURCHES (CONTINUED)**

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**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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**INN CHURCHES**

**(A Company Limited by Guarantee)**

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF INN CHURCHES (CONTINUED)**

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Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We focused on laws and regulations, relevant to the company, which would give rise to a material misstatement in the financial statements. Our tests included agreeing the financial statements disclosure to the underlying supporting documentation, enquiries with management, review of operations of controls within the year, in particular income, expenditure, payroll, review of provisions and review of expenses. There are inherent limitations in the audit procedures described and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

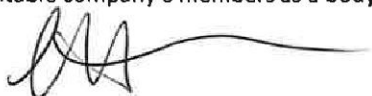
A further description of our responsibilities is available on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Other matters which we are required to address**

The prior period financial statements were not subject to an audit.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Lesley Kendrew (Senior statutory auditor)

for and on behalf of

**BHP LLP**

New Chartford House  
Centurion Way  
Cleckheaton  
Bradford  
West Yorkshire  
BD19 3QB

14 March 2024



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**INN CHURCHES****(A Company Limited by Guarantee)**

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**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)**  
**FOR THE YEAR ENDED 30 JUNE 2023**

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		Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	As restated Total funds 2022 £
	Note				
<b>Income from:</b>					
Donations and grants	2	38,515	1,784,728	1,823,243	764,807
Charitable activities	3	16,859	-	16,859	29,001
Other trading activities	4	597	-	597	3,595
Investments	5	1,126	-	1,126	54
<b>Total income</b>		<b>57,097</b>	<b>1,784,728</b>	<b>1,841,825</b>	<b>797,457</b>
<b>Expenditure on:</b>					
Raising funds		128	1,357	1,485	1,007
Charitable activities	6	37,523	780,128	817,651	431,417
<b>Total expenditure</b>		<b>37,651</b>	<b>781,485</b>	<b>819,136</b>	<b>432,424</b>
<b>Net movement in funds</b>		<b>19,446</b>	<b>1,003,243</b>	<b>1,022,689</b>	<b>365,033</b>
<b>Reconciliation of funds:</b>					
Total funds brought forward		136,893	410,763	547,656	182,623
Net movement in funds		19,446	1,003,243	1,022,689	365,033
<b>Total funds carried forward</b>		<b>156,339</b>	<b>1,414,006</b>	<b>1,570,345</b>	<b>547,656</b>

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 23 to 38 form part of these financial statements.

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**INN CHURCHES****(A Company Limited by Guarantee)****REGISTERED NUMBER: 08242641**

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**BALANCE SHEET****AS AT 30 JUNE 2023**

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			<b>2023</b>	<b>As restated</b>
	<b>Note</b>		<b>£</b>	<b>2022</b>
				<b>£</b>
<b>Fixed assets</b>				
Tangible assets	11		<b>15,860</b>	27,784
			<hr/>	<hr/>
			<b>15,860</b>	27,784
<b>Current assets</b>				
Debtors	12	<b>955,341</b>	308,887	
Cash at bank and in hand		<b>675,763</b>	252,009	
		<hr/>	<hr/>	
		<b>1,631,104</b>	560,896	
Creditors: amounts falling due within one year	13	<b>(71,505)</b>	(32,681)	
		<hr/>	<hr/>	
<b>Net current assets</b>			<b>1,559,599</b>	528,215
			<hr/>	<hr/>
<b>Total assets less current liabilities</b>			<b>1,575,459</b>	555,999
			<hr/>	<hr/>
Creditors: amounts falling due after more than one year	14		<b>(5,114)</b>	(8,343)
			<hr/>	<hr/>
<b>Total net assets</b>			<b>1,570,345</b>	547,656
			<hr/>	<hr/>
<b>Charity funds</b>				
Restricted funds	16		<b>1,414,006</b>	410,763
Unrestricted funds	16		<b>156,339</b>	136,893
			<hr/>	<hr/>
<b>Total funds</b>			<b>1,570,345</b>	547,656
			<hr/>	<hr/>

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**INN CHURCHES**

**(A Company Limited by Guarantee)**

REGISTERED NUMBER: 08242641

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**BALANCE SHEET (CONTINUED)**

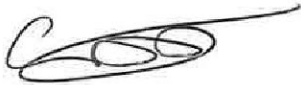
*AS AT 30 JUNE 2023*

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The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 14 March 2024 and signed on their behalf by:



**Gemma Basharan**

The notes on pages 23 to 38 form part of these financial statements.

**INN CHURCHES**  
**(A Company Limited by Guarantee)**

**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

	<b>2023</b>	As restated <b>2022</b>
	<b>£</b>	<b>£</b>
<b>Cash flows from operating activities</b>		
Net cash used in operating activities	<b>425,858</b>	65,154
<b>Cash flows from investing activities</b>		
Dividends, interests and rents from investments	<b>1,126</b>	54
<b>Net cash provided by investing activities</b>	<b>1,126</b>	<b>54</b>
<b>Cash flows from financing activities</b>		
Repayments of borrowing	<b>(3,230)</b>	(3,230)
<b>Net cash used in financing activities</b>	<b>(3,230)</b>	<b>(3,230)</b>
<b>Change in cash and cash equivalents in the year</b>	<b>423,754</b>	<b>61,978</b>
Cash and cash equivalents at the beginning of the year	<b>252,009</b>	190,031
<b>Cash and cash equivalents at the end of the year</b>	<b>675,763</b>	252,009

The notes on pages 23 to 38 form part of these financial statements

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**INN CHURCHES****(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2023**

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**1. Accounting policies****1.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Inn Churches meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

**1.2 Going concern**

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

**1.3 Income**

All income is recognised once the charitable company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

**1.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the charitable company to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charitable company's objectives, as well as any associated support costs.

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**INN CHURCHES****(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2023**

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**1. Accounting policies (continued)****1.4 Expenditure (continued)**

All expenditure is inclusive of irrecoverable VAT.

**1.5 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Company; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

**1.6 Tangible fixed assets and depreciation**

Tangible fixed assets costing £2,500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following bases:

Motor vehicles	- 4 years straight line
Fixtures and fittings	- 5 years straight line

**1.7 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.8 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

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**INN CHURCHES****(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2023**

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**1. Accounting policies (continued)****1.9 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charitable company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

**1.10 Financial instruments**

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**1.11 Finance leases and hire purchase**

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the charitable company. Obligations under such agreements are included in creditors, net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Statement of Financial Activities so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

**1.12 Operating leases**

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight-line basis over the lease term.

**1.13 Pensions**

The charitable company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charitable company to the fund in respect of the year.

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**INN CHURCHES****(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**1. Accounting policies (continued)****1.14 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charitable company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charitable company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

**2. Income from donations and grants**

	<b>Unrestricted funds 2023 £</b>	<b>Restricted funds 2023 £</b>	<b>Total funds 2023 £</b>
Donations	38,515	1,315	<b>39,830</b>
Grants		1,783,413	<b>1,783,413</b>
	<b>38,515</b>	<b>1,784,728</b>	<b>1,823,243</b>

	<b>As restated unrestricted funds 2022 £</b>	<b>As restated restricted funds 2022 £</b>	<b>As restated Total funds 2022 £</b>
Donations	52,466	445	52,911
Grants	2,500	709,396	711,896
	<b>54,966</b>	<b>709,841</b>	<b>764,807</b>



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**INN CHURCHES****(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

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**3. Income from charitable activities**

	<b>Unrestricted funds 2023 £</b>	<b>Total funds 2023 £</b>
Commissioned services	<b>16,859</b>	<b>16,859</b>

	<b>Unrestricted funds 2022 £</b>	<b>Total funds 2022 £</b>
Commissioned services	<b>29,001</b>	<b>29,001</b>

**4. Income from other trading activities****Income from fundraising events**

	<b>Unrestricted funds 2023 £</b>	<b>Total funds 2023 £</b>
Events and fundraising	<b>597</b>	<b>597</b>

	<b>Unrestricted funds 2022 £</b>	<b>Restricted funds 2022 £</b>	<b>Total funds 2022 £</b>
Events and fundraising	<b>3,543</b>	<b>52</b>	<b>3,595</b>

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**INN CHURCHES****(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**5. Investment income**

	<b>Unrestricted funds 2023 £</b>	<b>Total funds 2023 £</b>
Bank Interest	1,126	1,126

	<b>Unrestricted funds 2022 £</b>	<b>Total funds 2022 £</b>
Bank Interest	54	54

**6. Analysis of expenditure on charitable activities*****Summary by fund type***

	<b>Unrestricted funds 2023 £</b>	<b>Restricted funds 2023 £</b>	<b>Total 2023 £</b>
Staff costs	2,272	231,727	233,999
Direct project costs	14,346	463,079	477,425
Grants to other organisations	-	17,150	17,150
Overheads	8,981	68,172	77,153
Depreciation	11,924	-	11,924
	37,523	780,128	817,651

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

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**6. Analysis of expenditure on charitable activities (continued)****Summary by fund type (continued)**

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £
Staff costs	8,730	168,931	177,661
Direct project costs	11,778	166,107	177,885
Overheads	8,792	55,155	63,947
Depreciation	11,924	-	11,924
	<u>41,224</u>	<u>390,193</u>	<u>431,417</u>

**7. Analysis of expenditure by activities**

	Activities undertaken directly 2023 £	Total funds 2023 £
Staff costs	233,999	<b>233,999</b>
Direct project costs	477,425	<b>477,425</b>
Grants to other organisations	17,150	<b>17,150</b>
Overheads	77,153	<b>77,153</b>
Depreciation	11,924	<b>11,924</b>
	<u>817,651</u>	<u><b>817,651</b></u>

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**INN CHURCHES****(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

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**7. Analysis of expenditure by activities (continued)**

	Activities undertaken directly 2022 £	Total funds 2022 £
Staff costs	177,661	177,661
Direct project costs	177,885	177,885
Overheads	63,947	63,947
Depreciation	11,924	11,924
	<u>431,417</u>	<u>431,417</u>

**8. Net income/(expenditure)**

	2023 £	2022 £
Depreciation of tangible fixed assets	11,294	11,294
Operating lease rentals	7,227	16,604
Fees payable to the charitable company's auditor in respect of:		
- audit	9,500	-
- other services	1,750	-
	<u>1,750</u>	<u>-</u>

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

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**9. Staff costs**

	<b>2023</b>	2022
	<b>£</b>	£
Wages and salaries	<b>214,369</b>	164,311
Social security costs	<b>16,396</b>	10,999
Contribution to defined contribution pension schemes	<b>3,234</b>	2,351
	<b>233,999</b>	177,661

The average number of persons employed by the Company during the year was as follows:

	<b>2023</b>	2022
	<b>No.</b>	No.
All staff	<b>9</b>	6

No employee received remuneration amounting to more than £60,000 in either year.

Key management personnel compensation in total was £84,624 (2022 - £39,546).

**10. Trustees' remuneration and expenses**

During the year, no Trustees received any remuneration or other benefits (2022 - £NIL).

During the year ended 30 June 2023, no Trustee expenses have been incurred (2022 - £NIL).

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**INN CHURCHES****(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2023**

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**11. Tangible fixed assets**

	Motor vehicles £	Fixtures and fittings £	Total £
<b><i>Cost or valuation</i></b>			
At 1 July 2022	33,148	33,184	66,332
At 30 June 2023	33,148	33,184	66,332
<b><i>Depreciation</i></b>			
At 1 July 2022	22,574	15,974	38,548
Charge for the year	5,287	6,637	11,924
At 30 June 2023	27,861	22,611	50,472
<b><i>Net book value</i></b>			
At 30 June 2023	5,287	10,573	15,860
At 30 June 2022	10,574	17,210	27,784

**12. Debtors**

	2023 £	As restated 2022 £
<b><i>Due within one year</i></b>		
Trade debtors	10,889	15,337
Prepayments and accrued income	944,452	293,550
	955,341	308,887

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**INN CHURCHES****(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

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**13. Creditors: Amounts falling due within one year**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Trade creditors	<b>50,838</b>	28,011
Obligations under finance lease and hire purchase contracts	<b>3,230</b>	3,230
Other creditors	<b>3,937</b>	-
Accruals and deferred income	<b>13,500</b>	1,440
	<b>71,505</b>	32,681

**14. Creditors: Amounts falling due after more than one year**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Net obligations under finance lease and hire purchase contracts	<b>5,114</b>	8,343

**15. Financial instruments**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
<b>Financial assets</b>		
Financial assets measured at fair value through income and expenditure	<b>675,763</b>	252,009

# INN CHURCHES

(A Company Limited by Guarantee)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

### 16. Statement of funds

#### Statement of funds - current year

	As restated balance at 1 July 2022 £	Income £	Expenditure £	Balance at 30 June 2023 £
<b>Unrestricted funds</b>				
General Funds - all funds	136,893	57,097	(37,651)	156,339
<b>Restricted funds</b>				
Access to work	-	858	(858)	-
Clothing	640	-	-	640
Feeding Bradford	22,452	11,315	(20,099)	13,668
Comic Relief	-	554,000	-	554,000
Council	1,158	65,833	(33,648)	33,343
Feeding Britain	16,707	-	(10,176)	6,531
Jerusalem Trust	13,555	-	(5,342)	8,213
Sovereign Healthcare	-	2,500	(2,500)	-
Healthy eating (HAF)	12,290	(130)	(6,501)	5,659
Healthy food (SPF)	-	3,900	(1,525)	2,375
Homelessness Transformation	-	73,502	(43,226)	30,276
Food provision	225,108	955,000	(551,396)	628,712
Healthy eating	-	36,500	(16,519)	19,981
Living Well	-	26,760	(26,760)	-
Positive Pathways	22,341	-	(17,136)	5,205
Bradford SOUP	1,050	4,000	(5,075)	(25)
Stitching Elba Foundation	40,350	-	-	40,350
Warm Homes Healthy People	55,112	50,690	(40,724)	65,078
	410,763	1,784,728	(781,485)	1,414,006
<b>Total of funds</b>	<b>547,656</b>	<b>1,841,825</b>	<b>(819,136)</b>	<b>1,570,345</b>



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## INN CHURCHES

(A Company Limited by Guarantee)

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### NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2023

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#### 16. Statement of funds (continued)

The specific purposes for which the funds are to be applied are as follows:

Access to work

Staff disability support

Clothing

Donation towards winter coats and clothing for people who are homeless

Feeding Bradford

Costs of hosting the Feeding Bradford & Keighley Network

FoodSavers - Funding for FoodSavers Network setup and rollout

Comic Relief - Rollout of FoodSavers Network nationwide

Council - Rollout of FoodSavers Network across the District

Feeding Britain - Initial setup costs of FoodSavers outlets (equipment and promotion)

Jerusalem Trust - FoodSavers rollout (promotion, research and evaluation)

Sovereign Healthcare - FoodSavers costs

Healthy eating (HAF)

Provision of food and cooking classes for school holiday feeding projects

Healthy food (SPF)

Food education, cooking equipment, market vouchers, bread kits

Homelessness Transformation

Winter shelter costs and funding towards improving homelessness provision

Household Support - Household Support Fund

Food provision - Council food provision for foodbanks / pantries

Healthy eating - Food education and market voucher scheme

Living Well

'Fakeaway' healthy recipe bag campaign

Positive Pathways

Worker to support people out of homelessness into accommodation

Bradford SOUP

Bradford SOUP event

Stitching Elba Foundation

Running of food hub, refurbishment of café and kitchen

Warm Homes Healthy People

Provision of duvets and food to those referred through WHHP

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**INN CHURCHES****(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

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**16. Statement of funds (continued)****Statement of funds - prior year**

	Balance at 1 July 2021 £	As restated Income £	Expenditure £	As restated balance at 30 June 2022 £
<b><i>Unrestricted funds</i></b>				
General Funds - all funds	90,827	87,564	(41,498)	136,893
<b><i>Restricted funds</i></b>				
Others	41,317	23,099	(64,416)	-
Access to work	197	445	(642)	-
Clothing	640	-	-	640
Feeding Bradford	-	25,000	(2,548)	22,452
Council	-	38,750	(37,592)	1,158
Feeding Britain	-	25,000	(8,293)	16,707
Jerusalem Trust	-	20,000	(6,445)	13,555
Healthy eating (HAF)	5,322	17,290	(10,322)	12,290
Food provision	-	450,000	(224,892)	225,108
Positive Pathways	2,970	41,313	(21,942)	22,341
Bradford SOUP	1,000	4,052	(4,002)	1,050
Stitching Elba Foundation	40,350	-	-	40,350
Warm Homes Healthy People	-	64,944	(9,832)	55,112
	91,796	709,893	(390,926)	410,763
<b><i>Total of funds</i></b>	182,623	797,457	(432,424)	547,656

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**INN CHURCHES****(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

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**17. Analysis of net assets between funds****Analysis of net assets between funds - current year**

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £
Tangible fixed assets	15,860	-	15,860
Current assets	159,085	1,472,019	1,631,104
Creditors due within one year	(13,492)	(58,013)	(71,505)
Creditors due in more than one year	(5,114)	-	(5,114)
<b>Total</b>	<b>156,339</b>	<b>1,414,006</b>	<b>1,570,345</b>

**Analysis of net assets between funds - prior year**

	As restated unrestricted funds 2022 £	As restated restricted funds 2022 £	As restated Total funds 2022 £
Tangible fixed assets	27,784	-	27,784
Current assets	129,039	431,857	560,896
Creditors due within one year	(11,587)	(21,094)	(32,681)
Creditors due in more than one year	(8,343)	-	(8,343)
<b>Total</b>	<b>136,893</b>	<b>410,763</b>	<b>547,656</b>

**18. Financial commitments**

Future minimum lease payments due under finance leases:

	2023 £	2022 £
Within one year	3,230	3,230
In two to five years	5,114	8,343
	<b>8,344</b>	<b>11,573</b>

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**INN CHURCHES****(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

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**19. Prior year adjustments**

A prior year adjustment has been made to the financial statements to account for a change in accrued income recognition.

	2022 £
Charity funds carried forward - as previously reported	254,106
Accrued income adjustment - prior year impact	293,550
<b><i>Charity funds carried forward - as adjusted</i></b>	<b>547,656</b>

Impact on charity surplus/deficit for the year

	2022 £
Surplus as previously reported	71,483
Accrued income adjustment - prior year impact	293,550
<b><i>Surplus as adjusted</i></b>	<b>365,033</b>

**20. Related party transactions**

During the year, the charitable company had the following transactions with related parties:

Paul Holmes t/a Snoozestation

During the year the charitable company was charged purchases of £1,716 (2022 - £860) from Snoozestation. At 30 June 2023, the charitable company owed £nil (2022 - £nil) to Snoozestation. Snoozestation is a related party by virtue of Paul Holmes' directorship (Trustee of Inn Churches).

Roland Clark director of City of Bradford YMCA

During the year the charitable company was charged purchases of £180 (2022 - £nil) from City of Bradford YMCA. At 30 June 2023, the charitable company owed £nil (2022 - £nil) to City of Bradford YMCA. City of Bradford YMCA is a related party by virtue of Roland Clark's directorship (Trustee of Inn Churches).

Connor Birch, son of CEO

During the prior year, Connor Birch received remuneration from employment with the charitable company. The total value of remuneration was £nil (2022 - £5,356).