INN CHURCHES

England & Wales · Charity number 1149792

Details

Other names	INN CHURCHES
Status	Registered
Legal form	Charitable company
Company number	08242641
Registered	2012-11-16
Register	View on the Charity Commission register

Contact

Address	The Storehouse 116 Caledonia Street Bradford BD4 7BQ
Phone	07833450482
Email	admin@innchurches.co.uk
Website	www.innchurches.co.uk

Activities

Objects: 1)THE PREVENTION OR RELIEF OF POVERTY IN WEST YORKSHIRE BY THE PROVISION OF EMERGENCY AND OTHER ACCOMMODATION, ADVICE AND ASSISTANCE FOR PERSONS IN NEED WHO ARE DEEMED HOMELESS. 2)TO PROVIDE GRANTS, ITEMS AND SERVICES TO INDIVIDUALS IN NEED, OR TO OTHER CHARITIES OR ORGANISATIONS WORKING TO PREVENT OR RELIEVE POVERTY, AS THE TRUSTEES SEE FIT. 3)TO PROMOTE THE PHYSICAL AND MENTAL HEALTH OF HOMELESS MEN AND WOMEN THROUGH THE PROVISION OF SHELTER, FINANCIAL ASSISTANCE, SUPPORT, EDUCATION AND PRACTICAL ADVICE. 4)TO ADVANCE THE EDUCATION OF THE PUBLIC AND VOLUNTEERS IN THE SUBJECT OF DRUG AWARENESS, HOMELESSNESS AND OTHER RELATED SUBJECTS. 5)PROMOTING SOCIAL INCLUSION FOR THOSE EXCLUDED OR MARGINALIZED FROM SOCIETY BECAUSE OF SOCIAL OR ECONOMIC DISADVANTAGE. 6)THE FURTHERANCE OF OTHER SUCH PURPOSES AS ARE EXCLUSIVELY CHARITABLE UNDER THE LAWS OF ENGLAND AND WALES, AS THE TRUSTEES SHALL FROM TIME TO TIME DETERMINE.

Activities: Inn Churches has grown from a month-long pilot to a thriving community project with more than 900 volunteers from churches and the wider community in Bradford. We have provided over 5000 beds for homeless and vulnerable people in the Bradford area. In addition we provide practical support for those who

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need it most in the form of the WHHP programme, starter packs, food and cookery lessons.

Classification

- **How:** Makes Grants To Individuals, Makes Grants To Organisations, Provides Human Resources, Provides Services, Provides Advocacy/advice/information, Other Charitable Activities
- **What:** General Charitable Purposes, Education/training, The Advancement Of Health Or Saving Of Lives, The Prevention Or Relief Of Poverty, Accommodation/housing
- **Who:** People With Disabilities, Other Charities Or Voluntary Bodies, Other Defined Groups, The General Public/mankind

Geography

- **Area of benefit:** LOCAL
- Bradford City
- Calderdale
- Kirklees
- Leeds City

Finances

Period end	Income	Expenditure	Assets	Employees
2025-06-30	£865,044	£898,700	£1,079,381	11
2024-06-30	£598,048	£1,055,356	£1,113,037	10
2023-06-30	£1,841,825	£819,136	£1,570,345	9
2022-06-30	£58,400	£432,000	£255,546	6
2021-06-30	£358,283	£416,681	-	-

Trustees

Name	Role	Appointed
Roland Clark	Chair	2013-06-10
DAVID EDWARD BUTTERFIELD LLB		2016-07-01
Emma Kate Strachan		2021-05-06
GEMMA BASHARAN		2012-11-07
Susan Rhodes		2023-03-15

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INN CHURCHES

England & Wales - Charity number 1149792

Accounts



Inn Churches

Annual Report 2024-25

Introduction

The Trustees present their annual report together with the financial statements of the Charitable Company for the year 1 July 2024 to 30 June 2025. The annual report serves the purposes of both a Trustees' report and a directors' report under company law.

The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Since the Company qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

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Our Objectives

The prevention or relief of poverty in West Yorkshire by the provision of emergency and other accommodation, advice and assistance for persons in need who are deemed homeless.

To provide grants, items and services to individuals in need, or to other charities or organisations working to prevent or relieve poverty, as the trustees see fit.

To promote the physical and mental health of homeless men and women through the provision of shelter, financial assistance, support, education and practical advice.

To advance the education of the public and volunteers in the subject of drug awareness, homelessness and other related subjects.

Promoting social inclusion for those excluded or marginalised from society because of social or economic disadvantage.

The furtherance of other such purposes as are exclusively charitable under the Laws of England and Wales, as the trustees shall from time to time determine.

In setting their objectives and planning their activities, the trustees have given serious consideration to the Charity Commission's general guidance on public benefit and in particular the prevention and relief of poverty.

Practical support for those that need it most



We work to ensure that everybody has access to affordable, healthy food. Through our **Food**Savers Network, combining sustainable low-cost food markets with easy access to a Credit Union, we try to reduce dependency on free food provision as part of the wider food support ecosystem. We intercept surplus food and redistribute it to feeding projects across Bradford. We work with Bradford Council and Feeding Bradford & Keighley to plan and coordinate an inclusive food strategy across the District.

Inn Churches aims to provide practical support to those that need it most across the Bradford District. Through our activities we try to empower people who are homeless, vulnerably housed, hungry or cold, helping them to help themselves to make permanent and lasting change with dignity and choice.



Our original area of work, and still core to what we do, is supporting people who are homeless or vulnerably housed. We work with other agencies to ensure that everyone in Bradford has access to safe and secure accommodation. We run a winter shelter providing emergency accommodation in churches from December to March, working with each guest to secure them longer-term accommodation. We support guests moving into longer-term accommodation with starter packs of kitchen and household equipment, and partner with the Acts 435 charity to fund white goods, furnishings, furniture and other needs. We provide bedding and food to Bradford residents in need as part of the Warm Homes Healthy People partnership, and work with Palm Cove Society to provide food to refugees and asylum seekers.



Our cookery school aims to empower, educate and inspire as many people as possible to cook great tasting healthy food for themselves and their families, helping them to understand healthy eating, food safety in the kitchen, a range of different cooking methods, and how to improve their cooking skills. This empowers people to make better food-related choices, as well as reducing social isolation.



Progress Review

Year ending 30th June 2025

Last year, we spoke of "expanding horizons and deepening connections". This year proved that even the best laid plans require resilience, adaptation, and sometimes, difficult choices. It taught us that "together" means supporting each other not just in success, but through delays, disappointments, and challenges.

Our small but mighty team continues to defy expectations. Funders, partners, and visitors still ask in amazement, "you accomplish all this with how many staff?" The answer remains our exceptional Social Return on Investment - we continue the art of transforming limited resources into real community impact.

2024-25 was meant to be the year of Darley Street Market. The already-delayed market was scheduled to open in early 2025, with our anchor unit on the ground floor as a cooking school, and on the middle floor a FoodSavers hub and events space. However, the further delays we anticipated became the delays we experienced. The opening has been pushed back yet again, with goalposts continuing to shift throughout our negotiations with Bradford



Council. While frustrating, this has taught us valuable lessons about patience, persistence, and the importance of having alternatives. In the midst of these delays and continued uncertainty, we found we must close Shaw House towards the end of 2025 as the building is being purchased for redevelopment.

Our FoodSavers network continues to evolve, with existing outlets transitioning to our software platform. While we haven't yet expanded beyond West Yorkshire as anticipated, we did spend time strengthening the resilience of the existing network. Meanwhile, our asset-based development work with Holme in the Wood in Holmewood is opening new doors, developing their pop-up food offer through genuine partnership. When one opportunity stalled, we found others - proving our adaptability and commitment to our mission.

Our Cooking Hub maintained its vital work with schools and community organisations across Bradford. Kitty's Kits continued to roll out through schools, pantries, and community groups. Our grow kits brought fresh possibilities to families across the district.

The end of the Household Support Fund finally arrived, and we successfully pivoted back toward our original mission: intercepting and redistributing surplus food, and focusing on supporting our FoodSavers outlets.

Amidst all this, we found time to celebrate our fifteenth year, and our growth from a single idea and one staff member to the work of today that you'll found outlined below.



During 2024/25, our work increasingly focused on changing the food system itself, not simply responding to its failures. Through strategic partnerships with the Food, Farming and Countryside Commission, Sustainable Food Cities, Trussell and others, we helped advance national and local campaigns calling for Food for Health, Not Wealth and a fundamental rebalancing of how food is produced, promoted and accessed. This included contributing front line insight to policy discussions, supporting public campaigns to fix our broken food system, and amplifying lived experience through platforms such as the Feeding Britain podcast.

Across these collaborations, we championed practical, evidence-led solutions from universal free school meals and restrictions on junk food advertising, to supporting fresh food access, local supply chains and cooking from scratch.

This work is embedded locally as well as nationally. We are proud to be an active partner in Bradford's Good Food Strategy and the city's Anti-Poverty Strategy, ensuring that food is recognised not just as a welfare issue, but as a driver of health, dignity and economic resilience. By aligning grassroots delivery with strategic advocacy, we have helped build momentum for change - demonstrating how small, practical interventions can scale into wider system impact when citizens, communities and institutions move together. This approach continues to underpin our mission: creating food systems that nourish people first and place health, equity and sustainability at their core.



From Credit Unions to our volunteer army, from corporate allies to individual donors - our collaborative tapestry proved essential this year. When external factors created obstacles, these partnerships provided stability and alternative pathways.

Our five pillars - behaviour change, choice, dignity, empowerment, and financial inclusion - guided us through every pivot and decision. In a year when plans changed, our values didn't.

Bradford's challenges continue to mirror global pressures, but we've proven something vital: resilience isn't just about achieving what you planned - it's about maintaining impact when plans must change.

What sets us apart isn't just our ambition, but our ability to adapt without losing sight of our mission. We remain committed to collaboration, innovation, and unwavering respect for human dignity.

Juli

Juli Thompson, CEO



Volunteers



We'd like to say a huge thank you to all the volunteers who work with us all year round: we couldn't achieve everything we do without them, so thank you very much to everyone who helps throughout the year.

At our Storehouse and Shaw House locations, our regular volunteers gave over two thousand hours of time, weighing and sorting food donations and purchase, moving food around the warehouse, preparing deliveries and keeping the warehouse running, looking after customers at our social supermarket, and maintaining and improving the premises.

Throughout the year we're always thrilled to welcome staff from companies and organisations who very kindly volunteer some of their time to help us with various tasks. These include helping out in our social supermarket, looking after our garden at Shaw House, and helping the warehouse team at the Storehouse. Groups also spend some time learning about what we do as an organisation, before cooking and eating lunch together – maybe gaining some new skills as they do. In 2024/25 we have been joined by Univar Solutions, Virgin Media O2, Yorkshire Building Society, Virgin Money, Mastek, and the Hookers & Clickers charity knitters (hookersandclickers.org).

Each Winter Shelter venue recruits their own volunteers, and a single night takes around 65 hours of volunteer time. We operated at host churches for 63 nights in 2024/25 equating to just over four thousand hours of volunteering.

Volunteers are also crucial to the operation of each **Food**Savers outlet, which operate autonomously.

Finally a big thank you and good luck to our newest cookery school volunteer this summer, Ryan, who has now enrolled at Bradford College to become a chef. Good luck Ryan!

We're grateful to each and every person who has helped us this year.



Thank you!

We can't thank Shaw Moisture Meters, and latterly Hami Patel, enough for their extraordinary generosity in gifting us the use of Shaw House for the past five years. It has allowed us to build relationships and develop work that we hadn't even imagined. We'll miss the place when it's gone.

Thanks continue to go to Mad Hatter Tea for keeping us supplied with tea.

Finally we'd like to thank all of our food supply partners, many of whom prefer to remain anonymous, for their continued donations of food.

Inn Churches Welfare



Starter Packs

Our starter packs are provided to people moving from the streets into tenancies, and contain essentials such as bedding, crockery, cutlery, cooking equipment and utensils and a kettle. This year we provided 340 starter packs (from 400 referrals), by far the most we've ever provided (compared with 132, 170, 209 and 229 over the past four years). This trend shows no sign of declining either.

Warm Homes Healthy People (WHHP)

WHHP is a partnership of organisations in Bradford helping people who are homeless, or vulnerably or poorly housed, to keep warm through information, emergency support and energy efficiency measures. This year we provided 139 duvets and food for 115 people to 68 families, from 88 referrals. This was a decrease from the last few years, maybe due to milder weather conditions, or to the service not being promoted as much across the partnership.

Essentials

We work with a small number of partners to provide food parcels to newly-arrived refugees and asylum seekers, and other clients in need. This year we provided food to 19 individuals.





Acts 435

Acts 435 connects people with specific needs to donors who can support them through a crowd-funding site. We post requests for items such as fridges, washing machines, microwaves, clothing, curtains and carpets, and donors are then able to donate towards each item until the need is met. This year generous donors helped us to support a record 168 individuals (from 252 referrals) to purchase nearly £30,000 of items that they wouldn't otherwise have been able to afford, helping them in establishing tenancies, escaping crisis or building new lives following trauma.

We're really grateful to be a key partner of Acts 435, allowing us to directly support so many individuals who have nowhere else to turn for support.

Winter Shelter

Our shelter was planned to open for ten weeks from January to March 2025, as part of the wider Cold Weather Provision and homelessness support network in Bradford.

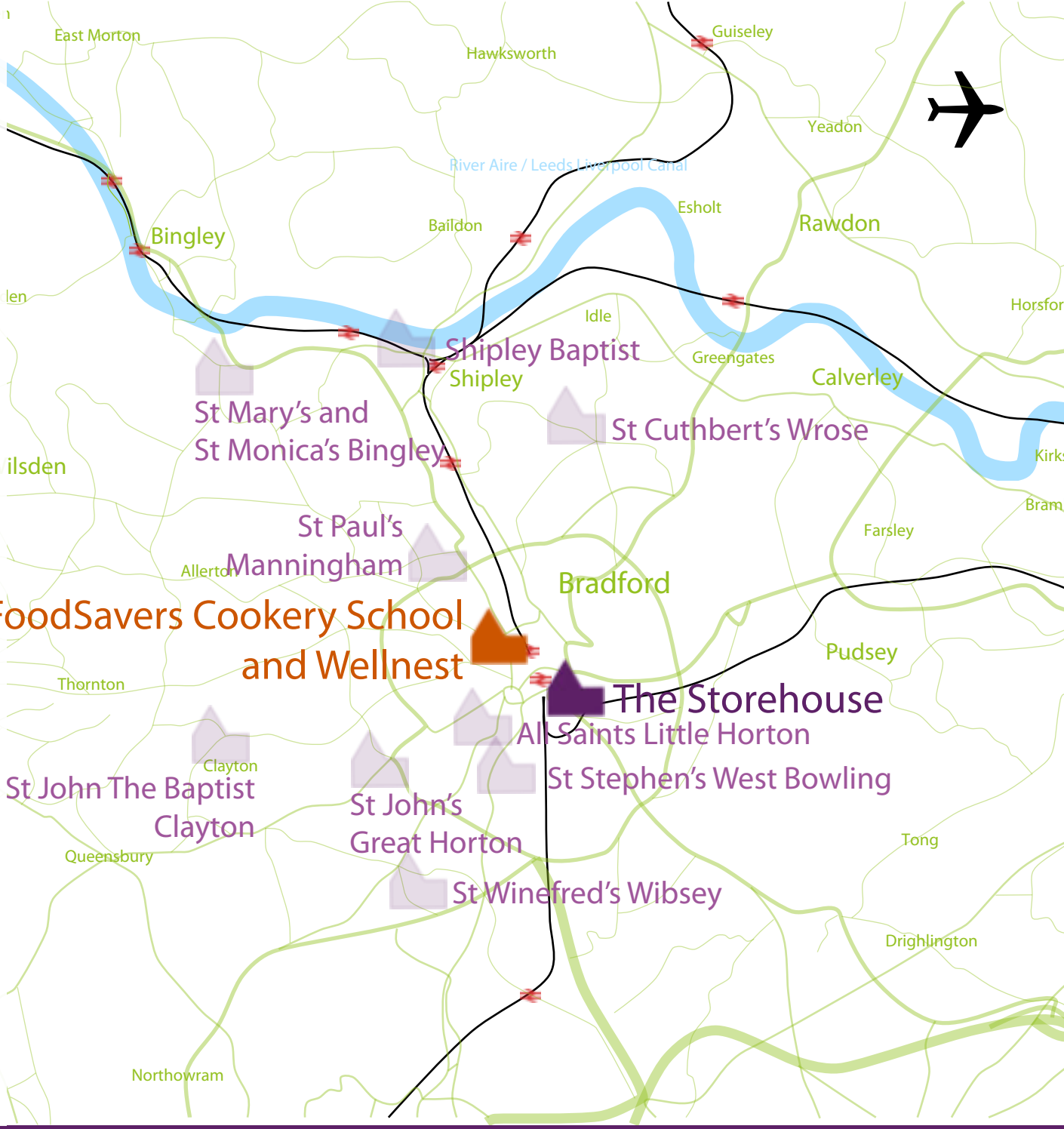
Unfortunately our opening week this year coincided with heavy snow, and staff and volunteers were unable to get to the church to open. However, Bradford operates a Cold Weather Provision scheme, which is a multi-agency partnership that provides emergency bed spaces to rough sleepers when the temperature is forecast to be below freezing, and all of our guests were able to be accommodated.

As always, our guests were from varied and diverse backgrounds. One guest, who has worked in high-powered jobs in London and Dubai for years, ended up in our shelter after he left his flat one morning to run an errand and returned to find the building boarded up with all his possessions inside. It emerged that his landlord had been engaged in some very shady dealings and had absconded, leaving his tenants unable to get into their homes.

Over the nine weeks we opened this year, we welcomed 29 guests (from 48 referrals), with 27 guests being moved on into longer-term accommodation.

This was Clare's first year organising the winter shelter, although she has been volunteering with one of our host venues almost since we began. Reflecting on her first year "in charge" she said,

"I absolutely loved the whole experience from start to finish. Many of the guests we accommodate have nowhere else to turn, having found themselves without a home through a huge range of circumstances, from losing their job, serious illness or relationship breakdown, to being trafficked into the country or being a victim of modern slavery. To have a bed for the night – particularly in the bitterness of a cold winter's night – and to be looked after with a good meal and a listening ear, can make a world of difference, and be the first step in rebuilding their lives. It was a fantastic to see most of the guests moved on into longer-term accommodation."



A very Big Thank You!

"It is with great joy and appreciation that I say thanks for the support provided to me to purchase a much needed fridge/freezer.

First of all, sorry for the delay in expressing my thanks and appreciation for such great kindness towards me. I have been poorly the last couple of weeks. However, I am on the mend now, and have taken this opportunity to say a big thank you, to all who made it possible for me to purchase the much needed fridge/freezer. This show of kindness has not only brought a smile to my face, but it has also renewed my belief in the kindness of humanity to people in dire need.

I am truly grateful for this act of kindness to all who gave to make this dream come true. I send big hugs of appreciation to you all, as you have put a smile on my face once more. Your act of kindness has once again made me believe that there are still very kind people out there. This gift has well and truly been a blessing at the right time.

Thanks to all who gave towards this venture as this is a much needed item that would help me to maintain the right temperature for my medication, and give me peace of mind to know that my medicine is in a safe place at all times. Thanks very much to you all who gave to make my life more comfortable at this moment in time.

THANK YOU VERY MUCH

Partnering with business

"St John's Shopping Centre have spent a lot of time researching local need in our area. We're located in a central part of Leeds, and are witness to high levels of deprivation. We want to support the people who support us, and so were keen to work with an organisation that were working with members of our local community.

When we discovered FoodSavers and learned about the work they do, we knew they aligned with our values and aims. So when we found their pantry, only a stone's throw from us in Little London, we decided to launch a food donation point in partnership with them.

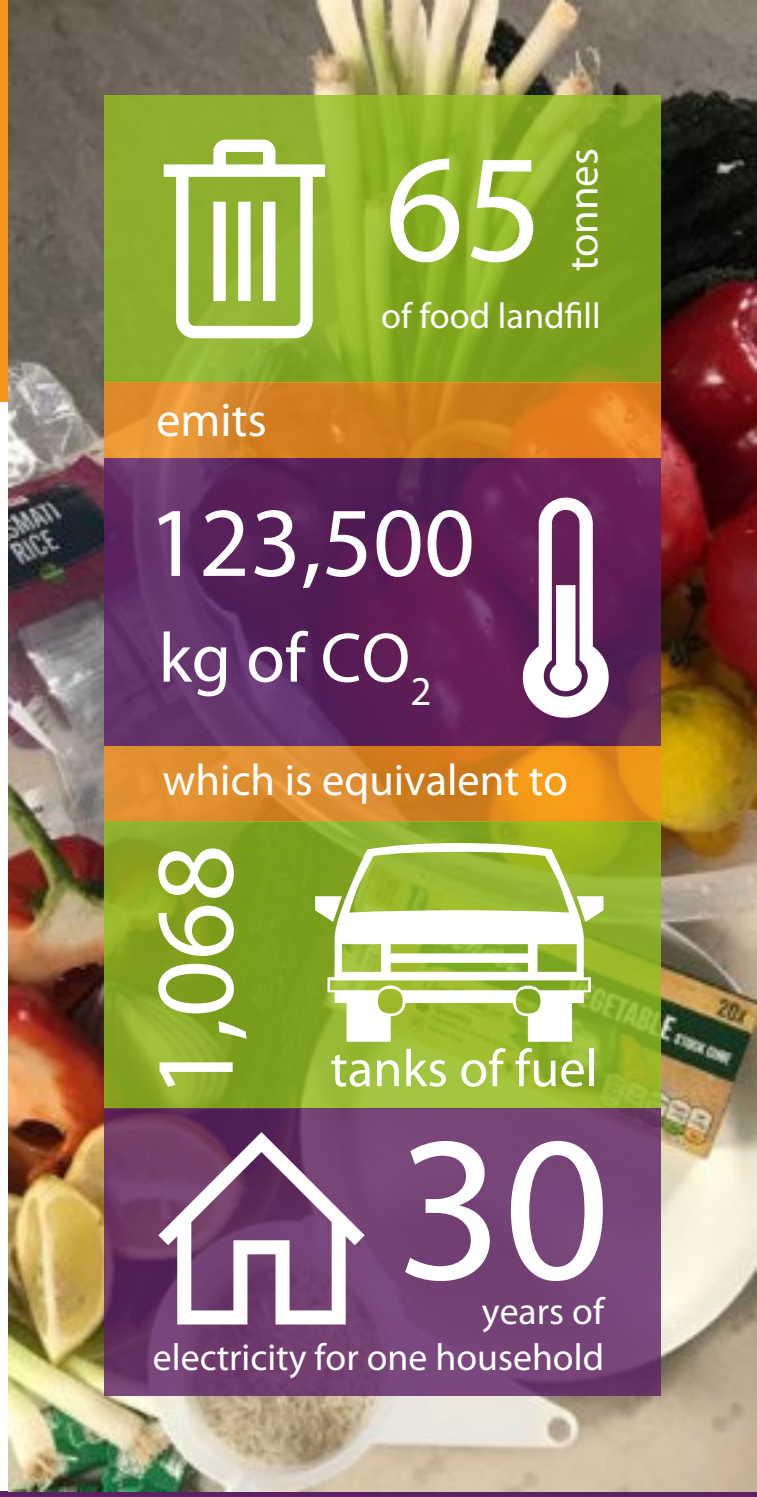
Since then, we have hosted them at the Centre to raise awareness and funds with a pop-up pantry, a mini harvest festival and a Christmas fair! We continue to drum up support of the donation point and hope that our partnership with FoodSavers will continue to grow and develop."

The Storehouse

Our work supporting food banks and pantries through purchasing and redistributing food came to an end this year. From an initial five-month emergency response to the pandemic, the project has been extended multiple times and has seen us buy and redistribute 800 tonnes of food over a period of five years, thanks to funding from the Government's Household Support Fund, through Bradford Council.

We continue to support our regular food partners with donated and intercepted food, and as last year have saved 65 tonnes of food from going to landfill, redistributing it to community and faith groups, asylum and refugee projects, homeless provision, schools and other organisations.

As part of our evolving strategy, from April 2025 we have focused our wholesale food support primarily on resourcing FoodSavers outlets who wish to source some of their food from us, in order to make best use of the available supplies.





"I can budget much better knowing I can get some of my regular items from the market. I like to come in and meet new people that I wouldn't normally meet. I get to try veg I've never tried and we share different ways of cooking things. Not sure how I managed food wise before I attended the market."

Pantry customer

"Without this, I couldn't do my week."

Pantry customer

FoodSavers™ Network

Our **Food**Savers Network aims to reduce dependency on foodbanks and free food, by combining sustainable low-cost food markets with easy access to a Credit Union, as part of the wider food support ecosystem.

Each outlet offers high quality fresh and store cupboard food, plus toiletries and household products, for a low weekly membership fee. Much of the food is unwanted or surplus, intercepted from being wasted.

Membership also gives the opportunity to attend cookery classes, save in a recognised Credit Union scheme at no extra cost, and enjoy other benefits.

We have now successfully moved all of our existing FoodSavers outlets onto the software platform that supports their operations, tracking members and visits and ensuring that the correct savings are deposited with the Credit Union. Having completed the rollout of the platform, we've been able to speed up the opening of new outlets, growing the network to 28 outlets by the end of the year, with more openings in progress across Bradford, Leeds and Calderdale, and initial conversations happening with Credit Unions and local food networks in other areas across the UK.

2024-25

July to June

31,921
weekly shops

FoodSavers Network

£27,321
of personal savings

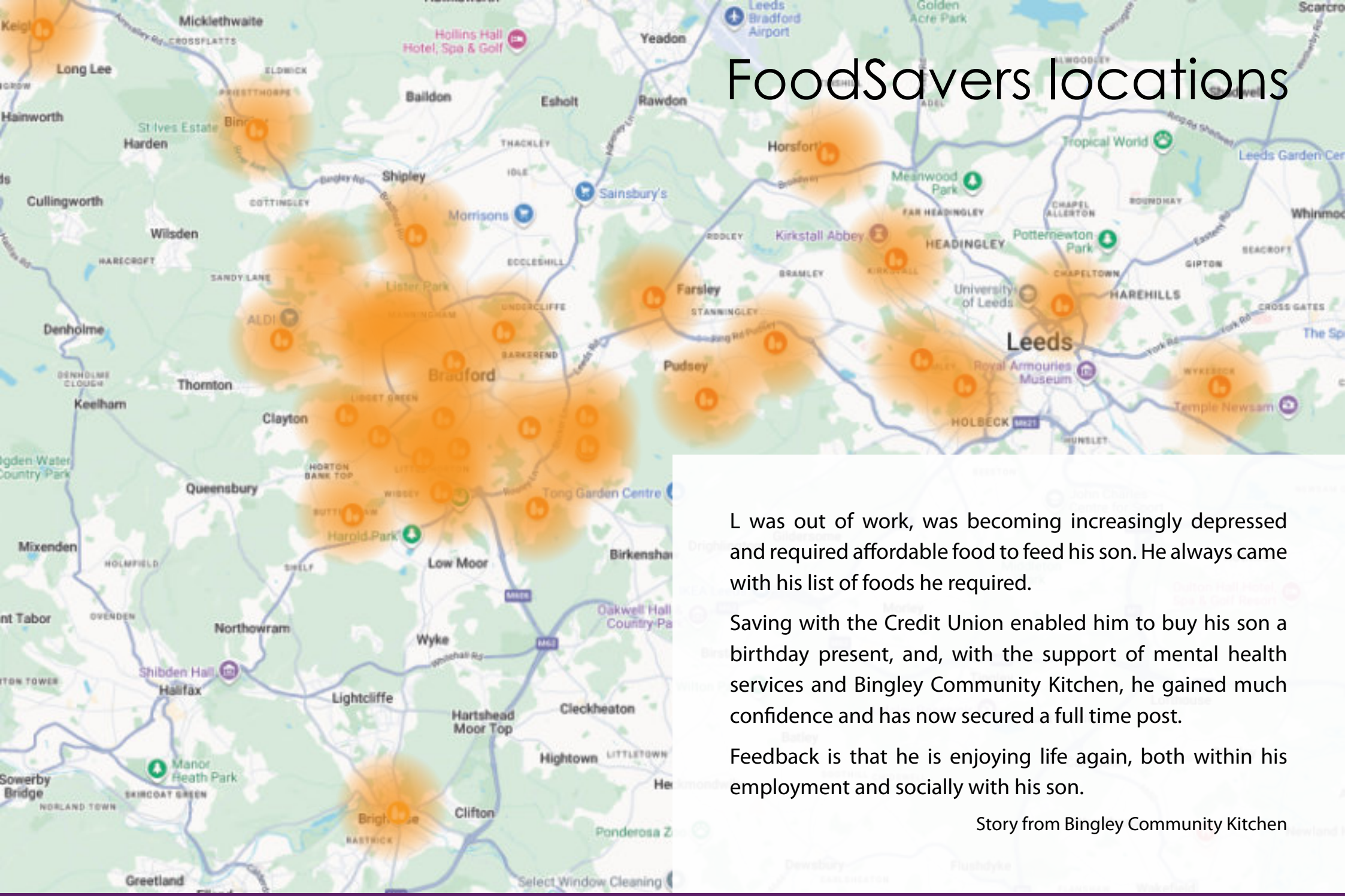
food for
191,526
meals

28
outlets

> I started by putting away the £1 with my shopping in the Credit Union. Now I pay £10 in a week and at Christmas the money in my Credit Union account pays for all my Christmas presents! It's brilliant!"
>
> Pantry customer

foodsavers.org.uk

FoodSavers locations



L was out of work, was becoming increasingly depressed and required affordable food to feed his son. He always came with his list of foods he required.

Saving with the Credit Union enabled him to buy his son a birthday present, and, with the support of mental health services and Bingley Community Kitchen, he gained much confidence and has now secured a full time post.

Feedback is that he is enjoying life again, both within his employment and socially with his son.

Story from Bingley Community Kitchen

FoodSavers Wellnest



FoodSavers™ Wellnest

The Wellnest, opening in July 2025 in the new Darley Street Market, is a dedicated community space designed to nurture wellness, sustainability, and social impact - both individually and in building collective resilience within our community.

Created as a collaborative venue for FoodSavers and our partner organisations, this versatile space will create accessible opportunities for the community to engage with essential wellness services, including mental health support, nutritional education, food safety and hygiene training, and health screenings. The space is thoughtfully designed to accommodate diverse programming, from intimate workshops and support groups to larger community wellness fairs and educational seminars.

The Wellnest will operate on the principle that wellness extends beyond individual health to encompass food security, environmental consciousness, and community connection. With partners including My Living Well, BDCU, healthcare providers, wellness practitioners, and other local organisations, we aim to create a network of resources that addresses personal and community wellbeing in a welcoming, accessible environment where learning, healing, and community building intersect.

A Gordian Knot

In April 2025, in partnership with Bradford Council, we launched our FoodSavers Nourishing Communities vouchers. We've been piloting these vouchers over the last 18 months with stallholders in Oastler and Keighley Markets, offering families who really need them the chance to shop for healthy, nourishing food of their choice.

Juli, our CEO, writes:

A Gordian Knot refers to a legendary, impossibly tangled knot said to be undone only by the future ruler of Asia. While many tried to unravel it carefully, Alexander the Great famously solved the puzzle by slicing through it with his sword. Today, the phrase stands for complex problems that demand bold, decisive action - not more tinkering at the edges.

The food sector is tangled in contradictions. Supermarkets are overflowing, yet millions can't afford fresh produce. We teach cooking skills in community kitchens, but learners often go home to empty cupboards. Surplus food piles up in warehouses, while food banks grow busier by the week.

This isn't a supply problem, it's a system problem. And like the Gordian Knot, it may not need slow untangling. It needs a bold cut. FoodSavers Nourishing Communities vouchers are that decisive cut. They provide low-income families with direct access to healthy, fresh food, not as handouts, but as purchasing power. People shop where they choose, for food that meets their cultural and nutritional needs. It's a simple intervention with big results: dignity, health, local economic impact, and reduced reliance on emergency aid.

These vouchers are part of a wider community infrastructure we're building, one that includes:

- cookery schools that build practical, lasting food skills.
- FoodSavers community hubs that connect people to resources, relationships, and ongoing support.

This is not about charity. It's about shifting power. It's about enabling people to feed themselves and their families on their terms, and keeping more of that food economy local.

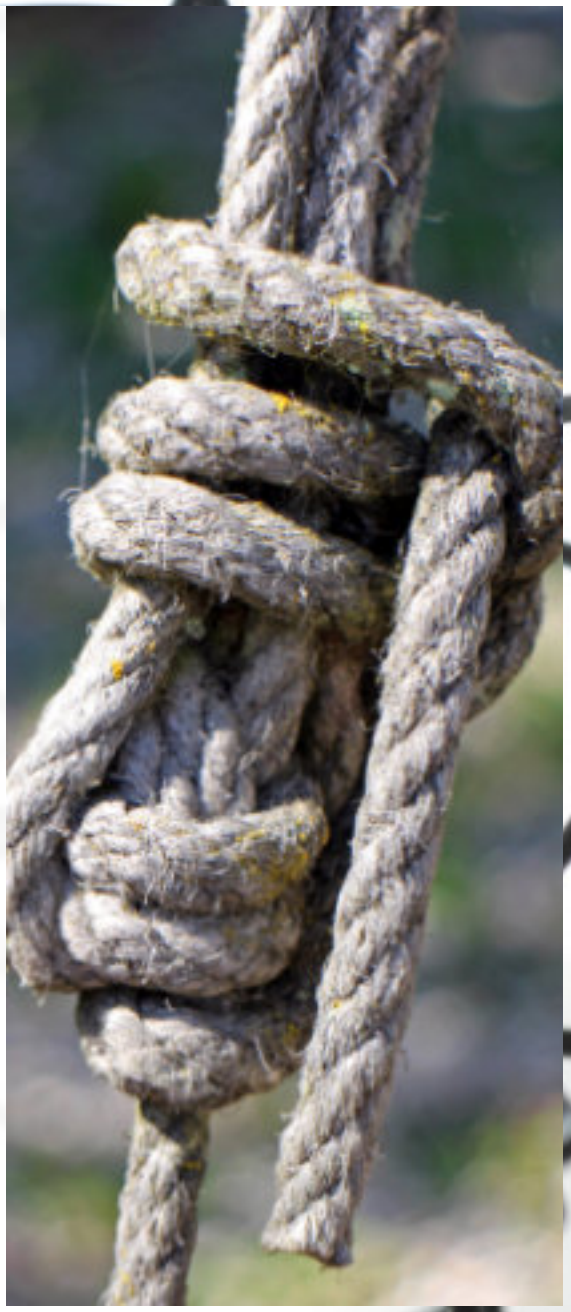
For too long, policy has responded to food poverty with temporary fixes. But we believe it's time to disrupt the cycle starting from the ground up.

Our work shows that when people are trusted with choice, they make good decisions. When they're equipped with skills, they use them. And when communities are resourced properly, they thrive.

We invite policymakers to consider:

- Expanding voucher schemes as a viable, cost-effective alternative to food parcels.
- Investing in grassroots food infrastructure that builds resilience, not just relief.
- Embedding food sovereignty into health, economic, and environmental strategies.

The Gordian Knot of the food sector can be cut—but only with bold, people-centred solutions that put dignity, choice, and empowerment at the heart.



FoodSavers Cookery School

FoodSavers™ Cookery School

We're very excited that in July 2025 our cooking education work will be moving to a new cookery school space in the new Darley Street Market. We've been working with Bradford Council for several years on the move, which will provide a dedicated and purpose-built space where we can deliver cooking courses and workshops to children and adults alike, in the heart of a busy market.



Kid's Holiday Cooking Classes

When the schools take a break for the holidays, we start our holiday kids' cooking sessions, and as always this year we welcomed back lots of familiar faces and met lots of new young people too, delivering 42 classes with 336 attendees (non-unique). We celebrated Yorkshire Day, National Burger Day and Afternoon Tea week, and taught lots of healthy and nutritious recipes. We introduced our "Have You Tried Anything New Today?" board, which has been a fun addition, encouraging lots of people to try new foods. We were again grateful to Bradford Council's Holiday Activities and Food (HAF) programme, funded by the Department for Education, which enabled us to offer many of our sessions to families in receipt of free school meals at no charge.

Schools and young people

This year we delivered 104 sessions with 703 attendees (non-unique).

We've continued our weekly sessions with High Park School: some students have been coming for a few years now and have made amazing progress with their chopping and cooking skills. We've had some very positive feedback from the school describing the students' learning and progression:

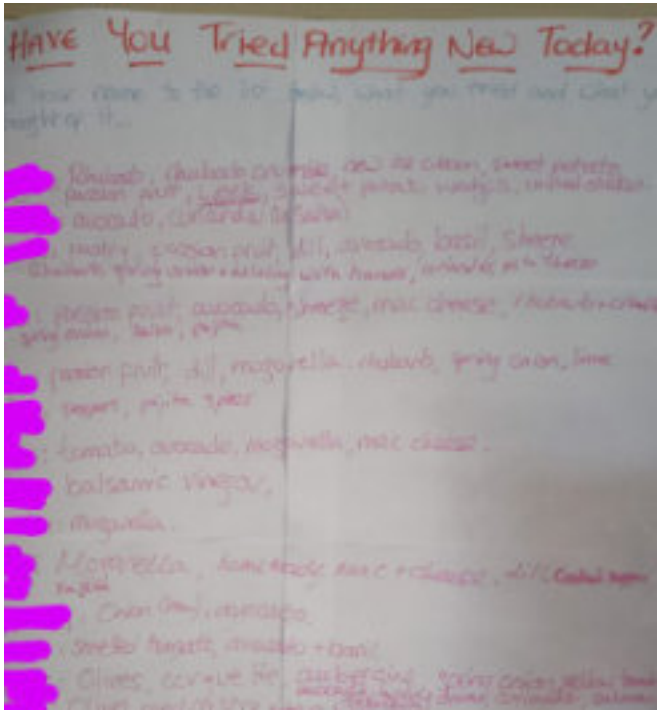
> "H can struggle to go to new places and needed the help of visuals and prompts to transition to his first visit three years ago. H has since shown great improvement and personal enjoyment during his time… He is keen to attend each week and will transition positively there with little prompting."

> "R appears to feel proud of himself when he can answer questions in group discussions about food and nutrition which helps him remain engaged and regulated. The staff have shown R how to safely use tools and equipment which is a functional skill he will take into adulthood with him."

For some of the students this was their last year at school, and we were delighted to have an invite to their School Leavers Prom. It was lovely to see everyone looking so dressed up and excited at their party. We'll miss them all coming to classes, but we wish them all well as they move on from school.

West SILC have also been attending for several years and have also made great progress in their cookery skills. We had another student say goodbye, moving on to another class, but not before doing an amazing job of passing their Food Safety Level 2 training. We're so proud of them and wish them all the best in the future.

In addition to schools attending, we have also worked with two home-school groups.



"The staff at Inn Churches invite attendees into a positive safe space. They use clear and simple communication which helps put the students at ease.

The sessions are clearly broken down into manageable steps which encourage sensory exploration as well as learning functional skills for independence."

Teacher, High Park School

Both groups attended our eight-week Ministry of Food Cookery Course, learning about healthy and nutritious balanced meals, chopping and cooking skills and how to be safe in the kitchen.

Bradford Inclusive Disability Service (BIDS) have joined us throughout the year for more sessions, with Teen Zone making a meal for themselves and their families, and Adult Zone making a two-course meal also for themselves and their families. Both events are great teamwork sessions, and we look forward to working with both groups again.

Adult classes

On top of all that, we also delivered a further 13 workshops and classes with organisations including Bradford College, Leaving Care, Neesie, NHS Dieticians, HALE, Carers Resource, as well as delivering Jamie's Ministry of Food taster sessions and CIEH Food Safety courses.





Grow kits and cookie tins

This year, as always, we've had a lot of help from our volunteers with some big projects we've worked on. We worked with Bradford Public Health's Living Well team to make more "grow kits" for households across the Bradford District. These kits contain seeds for herbs and edible plants, along with planting medium and instructions. What started as a few kits, quickly grew into a huge project where we put together 1,000 kits in one day!

Leading up to the event was a big task: trying to find places to purchase 3,000 packs of seeds at the start of the growing season was tough, plus sourcing 1,000 boxes, 1,000 dry soil pods and 3,000 biodegradable pots. However, our amazing team of volunteers worked so hard on the day and we completed all 1,000 kits in one day.

Thanks also to our volunteers, we spent another day emptying cookies from Christmas tins! We received the donation of tins after Christmas, so to ensure that all the cookies were used before their best before dates and sent to pantries for customers to enjoy, we opened and emptied 2,000 tins, removing the cookies and putting all the tins back for use at a later date.









Other Highlights

Social Enterprise Yorkshire & Humber awards

We were pleased to be nominated again for an Innovative Use of Technology Award at the annual SEYH awards. At the awards ceremony in Doncaster it was fantastic to see all of the amazing work being done by social enterprises across the region, and the countless lives improved by all of organisations doing creative and compassionate work.



Christmas gifts

From donations given to us by Morrisons and Marks & Spencer, with help from our wonderful volunteers from Virgin Media O2, we were able to support Bradford Children and Families Trust with loads of children's gifts this Christmas.

They told us,

"we've given a lot out to social workers who have been taking them to their looked-after children and we've also put some under our Christmas tree in reception."

Racing the Dragon

In 2024 somebody suggested we sign up for the annual Bradford Dragon Boat Racing Festival at Roberts Park in Saltaire. Always game for a new experience, we assembled a team and jumped right in (not literally) to learn how to paddle. An exhausting but fun day later, we'd stormed to penultimate place, ahead only of the team which failed to even show up!

So when we decided to enter 2025's festival, there was a lot riding on it: would we manage to improve our position?

Resplendent in our subtle and understated FoodSavers t-shirts, in our first race we left ourselves plenty of room to improve, clocking up a time of 1m20.1s – but still good enough for 24th out of 35 teams. With some excellent coaching from our helmswoman for race 2, we were delighted to shave nearly 3 seconds off our time, though with everybody else improving that was still only 23rd in the round. However, in the final heat we slashed another 4 seconds off, for a fastest time of 1m13.2s – 15th in the round.

With the final rankings decided on teams' single fastest times from all three heats (and other teams setting faster times in earlier rounds), our round 3 time was enough to place 24th overall, a very satisfying improvement on last year. More important was the improvement in team work and timing reflected in the 7 second improvement, and the noticeable difference in the feel of the boat when we all pulled together. Draw your own parallels…





Bradford Community SOUP

This year we reached 36 SOUP events, in partnership with Bradford Bronte Rotary Club and the Bradford G10 Rotary clubs, and heard our 100th pitch! SOUP aims to change our local communities for the better by bringing together members of those communities to pitch their ideas for improving our area, and distributing donations to support them based on the votes of those attending.

This year attendees' donations have supported a prison project teaching cycle maintenance, an accessible games event, an lgbtq cookery support group, an F1 in Schools project, a prostate cancer awareness campaign, our own homeless beanies project, the creation of a counselling space, beds for children who don't have them, a female genital mutilation awareness and support group, a peace garden, a knife crime project and a heritage festival.

Full details at bradfordsoup.org.uk.

Christmas Pudding party

In November 2024 we held a Christmas pudding masterclass. During a fun afternoon filled with festive fare, delightful company and seasonal cheer, attendees learnt the secrets of creating their own Christmas pudding masterpieces, as well as nominating a charity to receive £10 from every entry ticket. The winning charity, drawn from a festive hat, was the West Yorkshire Rotary Accessible Games.



The Magic of Rotary

One crisp October weekend, in the coastal town of Scarborough, Rotarians converged for the annual District 1040 Conference, the annual coming together of fellowship and friendships old and new. The event was a testament to the spirit of Rotary: a force that brings people together to create meaningful change. This year's theme of "The Magic of Rotary" was evident in every session, conversation, and initiative shared.

The conference showcased a diverse programme of speakers who inspired with their stories of impact, both locally and internationally. One of the most exciting additions to this year's agenda was FoodSavers, an initiative emphasising the role of affordable food pantries in tackling hunger and sustainability whilst building financial security through saving.

At this year's conference, FoodSavers sparked an important conversation about expanding Rotary's impact. With food being central to health, stability, and economic growth, the question was asked to formally recognise it within Rotary's Seven Areas of Focus. By incorporating Food Security and Sustainability, Rotary would further its commitment to eradicating hunger and promoting equitable access to nutritious meals worldwide. Food is not just a necessity it is a foundation for thriving communities, aligning with every aspect of Rotary's global mission.

Beyond the sessions and exhibitions, the true magic of Rotary was evident in moments of connection. As delegates gathered over shared meals, discussed ideas, and celebrated achievements, it became clear: together people create change. Rotary, where passion and kindness creates action, and where togetherness truly achieves more.



Looking ahead



As last year, the most significant future development is the opening of our cookery school and Wellnest in the new Darley Street Market, which will finally be happening in July 2025. It will be quite a job to finish kitting out the two venues, move in all of the equipment required, and set up all the processes required to operate the spaces. Amidst the additional work of the move, we will continue to work with schools and community organisations across Bradford to deliver cooking and healthy eating education.

All of the market traders involved in our Nourishing Communities voucher scheme are moving to Darley Street when Oastler Market closes, and we are working with Bradford Council to increase access to the scheme with new referral partners, more places to redeem the vouchers for fresh and healthy produce, and regular support sessions for participants in the scheme to help with health and nutrition information, cooking lessons and wellbeing support.

We will continue to bring new FoodSavers outlets on board across West Yorkshire, as well as continuing and beginning conversations with Credit Unions and food networks across the UK about taking up the FoodSavers model. We want to develop our early asset-based community development work with Holme in the Wood to see



how the FoodSavers can be adapted for a different context. We will also continue to work closely with Feeding Bradford & Keighley, Bradford Council and other partners to develop a fair and sustainable food strategy for Bradford, in particular around the Government's new Crisis and Resilience Fund for 2026-29.

Having focused back on redistributing intercepted and donated food, rather than extensive purchasing of food, we need to refine and develop our model in the changing food landscape to ensure that we can find the right balance of affordability and sustainably for us.

We will continue to try and grow the number of venues for our Winter Shelter so that we can operate throughout the winter, and to ensure that we move as many guests as possible into longer-term accommodation.

Running through our work we want to refocus slightly onto the benefits we can bring to children and families, as well as focusing on building hyper-local community and ensuring that our work keeps resources within those communities, rather than extracting resources elsewhere. We think that those are threads and values that run through many aspects of our work, and we want to spend some time as a team thinking about how that might inform our work going forward.

Organisationally, ensuring financial stability is always a priority. Our new presence in Darley Street Market, an area of much higher footfall and 'passing trade' than we have previously enjoyed should provide significant opportunities both for raising awareness of our work, and for income generation. We will need to work strategically to ensure we maximise those opportunities. We also want to develop more comprehensive and long-term relationships and partnerships with businesses and organisations across the city to help raise awareness of issues key to the vision of the



charity, to gain support to help tackle those issues, and to maximise the benefits to both parties. A great example of this is the voucher scheme, which directly supports families who need a little help to afford to eat properly, but has also brought new trade to the market traders and benefited the local economy by keeping money flowing into it. This forms part of our ongoing strategy to diversify our income streams and provide longer-term stability for the organisation.

Our staff team has grown significantly over recent years, and will do so further next year. We need to make sure that we adapt to the challenges and opportunities of a larger team, supporting and developing each team member and building a strong and healthy team culture. We also continue to seek new Trustees to strengthen our Trustee board and to build a healthy and strong culture of good governance.



Financial Update

Year ending 30th June 2025

Financial review

Total income for the year was £865,044 (2024: £598,048). Total expenditure for the year was £898,700 (2024: £1,055,356).

Net expenditure for the year was £33,656 (2024: £457,308), including net income of £39,575 on unrestricted funds and net expenditure of £73,231 on restricted funds.

The trustees have reassessed the charity's ability to continue for at least twelve months from the date that the accounts are approved and conclude that no material uncertainties exist that cast significant doubt on the charity's ability to continue as a going concern.

Principal risks and uncertainties

The Trustees continually monitor external factors, as well as those within our control, which might affect the current operations of the charity, or its future. The Trustees continue to be mindful of the fragility of the global food chain and the sustained inflation in food prices over recent years, and the knock-on effects to the availability of surplus food as suppliers and individuals donate less. There are encouraging signs that the availability of surplus food has stabilised somewhat.

Whilst individual and organisational giving has held up reasonably well, there are many local, national and international factors that could lead to people and organisations being less able or willing to give, so we continue to monitor levels of donations closely.

The Government's Household Support Fund ends in March 2026. The shortcomings of that funding were discussed in last year's report, and some have been addressed in the replacement Crisis and Resilience Fund which will be rolled out from April 2026, in particular a commitment to three years of funding which will help budgeting and planning across the sector. We continue to work closely with Bradford

Metropolitan District Council on how best to allocate this funding to best support those who need it most.

Competition for funding from grant funders continues to be fierce, with most funders heavily oversubscribed.

With the long-awaited move to the market now imminent, there will be more scope to generate income with greatly increased visibility and footfall.

We have received notice that our Shaw House venue now falls within the footprint of the proposed Bradford City Village development and we will therefore need to vacate the premises within the next year. Some activities will move to our new units at Darley Street Market, but there is currently no obvious home for our pantry, so we are exploring options as to whether and how we continue that work. We're also sad to be saying goodbye to the Homeless Outreach Partnership (HOP) who have been based there for the past couple of years, but we look forward to building on the excellent working relationship we have developed.

All incoming resources and resources expended derive from continuing activities.



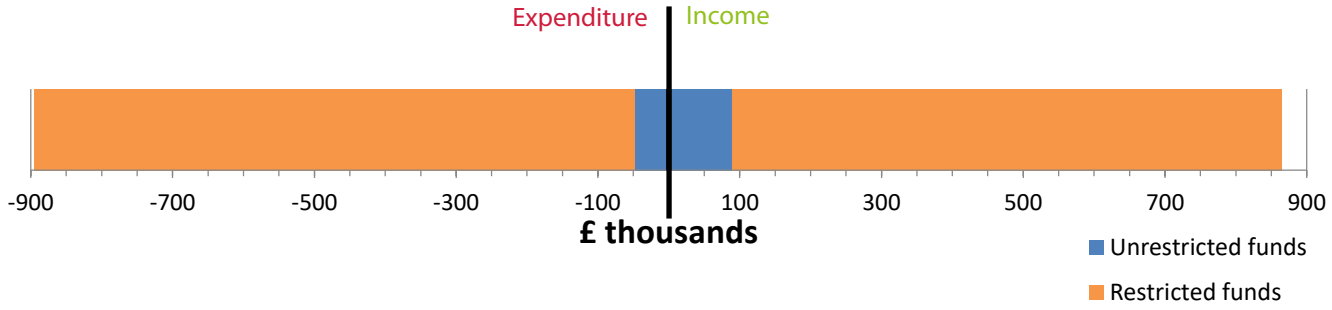
Reserves policy

The charity's free reserves, excluding fixed assets, at 30th June 2025 were £273,464 (2024: £215,760).

The charity's reserves policy states that it will hold three to six months' expenditure as unrestricted reserves, equivalent to £204,411 to £408,822 for the budgeted 2025-26 expenditure.

Free reserves are therefore in the range required by the reserves policy, albeit towards the lower end.

The charity continues to generate unrestricted income wherever possible to fund current and future activities and ensure that we remain sustainable and resilient.



Fundraising

Inn Churches is committed to ensuring that fundraising to support its objectives is carried out ethically, adhering to best practice guidance from the Charity Commission and the Institute of Fundraising.

We are committed to being accountable and transparent in all aspects of our fundraising, operating in line with the Institute of Fundraising's Codes of Conduct.

Telling our story

Any requests or appeals for donations will truthfully and accurately present the charity's work, and not seek to mislead or distort our activities and their impact.

Our work supports individuals and groups in difficult and challenging situations, and it is often these circumstances that best explain why our work is needed. We therefore need to present and publicise these situations in order to raise funds. In doing so we are mindful that whilst text and images explaining the difficulties faced by those we support are not in themselves harmful, we need to ensure that they are presented in a balanced way whilst not downplaying the challenges faced by those we support.

We are also mindful of the need to respect the dignity and privacy of those we support. We will therefore seek and record permission from individuals where we use their name, tell a story which might identify them, use a direct quote from them or use an identifiable image of them. Where we use images and names, we will ensure that we provide a full briefing before asking for consent, to ensure that all those identified know what to expect and are prepared for how this might impact them, both practically and emotionally.

Donors and the public are entitled to expect administrative and overhead costs to be kept to the minimum necessary for the charity to operate efficiently and effectively, but in telling our story we will always challenge the belief that services can be delivered without these costs, and seek to portray the true cost of delivering services.

In order to maximise our reach (and therefore access to potential donors), we will consider reciprocal mailings, where we send out information to our supporters about another charity. In exchange for them sending our information out to an equivalent number of their supporters. This will only be done where the other charity's objectives do not conflict or compete with ours, and by an exchange of information between the charities rather than giving access to or sharing the mailing lists (even temporarily).

Recording and reporting on donations

Our financial procedures policy outlines our processes for handling incoming cash, cheques and bank payments. In particular, we will bank donation cheques as soon as possible after receiving them.

Donors will be thanked promptly for their donations. Any questions about donations will also be responded to as soon as possible, and within 14 days.

Donors' preferences relating to their donations will be respected wherever possible. In particular, where funds are donated towards a particular piece of work they will be classed as restricted funds and accounted for (and reported on) separately in our annual accounts, along with the expenditure they are used for. We will make every effort to honour donors' preferences on the frequency and type of follow-up contact they receive.

We affirm that donors and public are entitled to know how we spend funds that are donated to us. To that end, we will publish annual accounts conforming to the Charities Statement of Recommended

Practice (SORP), which will include a breakdown of what our funds have been spent on. All reasonable requests for details of our expenditure will be welcomed and responded to with the information requested.

Donations worth more than 1% of our annual income (in the year in which they are received) will be declared separately in our annual accounts.

Records of donations and donors will be stored in line with our Data Protection and Confidentiality policies, and kept confidential except where we are required to disclose them by law, or for the purposes of reclaiming Gift Aid. We are committed to respecting the privacy of donors, and allow anonymous donations.

The cost of fundraising

To help prevent staff or contractors applying undue pressure on the public to donate funds, individuals or organisations providing skills or services used in, or relating to fundraising will be paid an agreed fixed or time-related fee, not a commission or percentage-based fee. Any employed staff engaged in fundraising will not be paid performance-related pay.

Fundraising costs will be separated and monitored in management and annual accounts.

Ethical considerations in accepting donations

In deciding whether to accept or refuse donations, Trustees (and those acting on their behalf) have a responsibility to maximise the charity's resources. Therefore they must be able to demonstrate to the Charity Commission that any decision to refuse a donation is in line with the charity's objectives.

Any decision relating to a potentially controversial donor or donation must be made by considering whether the charity's objects are affected by association with the donor or donation, and not by aggregating the personal beliefs of trustees, staff or volunteers.

There are usually three grounds for refusing a donation:

- The donation is believed to be associated with criminality or illegality.
- The donor's objectives are opposed to those of the charity.
- The donation would reduce support for the charity, and could therefore be shown to result in a decrease to the resources available to the charity.

Where none of these apply, there would normally be no reason to refuse the donation and therefore it should be accepted, to maximise the resources available to the charity.

The main matter of judgement which arises is therefore when association with a donor would negatively affect Inn Churches' reputation, for example where the donor's reputation or public image would alienate other donors, supporters or volunteers (or potential donors, supporters or volunteers). If the Trustees consider that accepting the donation would weaken the charity more than the funds would strengthen it, the donation should be refused.

In making such judgements, consideration should also be given to the form of the donation and the benefits to the donor of association with Inn Churches. For example, an un-publicised donation from the charitable arm of a contentious donor brings different benefits to the donor (and potential risks or harms to Inn Churches) than a high-profile corporate sponsorship.

Statement of Trustees' Responsibilities

The Trustees (who are also the directors for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

1. select suitable accounting policies and then apply them consistently;
2. observe the methods and principles of the Charities SORP (FRS 102);
3. make judgements and accounting estimates that are reasonable and prudent;
4. state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
5. prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on their behalf by:

Gemma Basharan

25th March 2026

Gemma Basharan



Independent Examiner's Report for the year ended 30 June 2025

Independent Examiner's Report to the Trustees of Inn Churches (the charitable company)

I report to the charity trustees on my examination of the accounts of the charitable company for the year ended 30 June 2025.

Responsibilities and basis of report

As the trustees of the charitable company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charitable company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the Charitable Company's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Charitable Company's Trustees those matters I am required to state to them in an Independent Examiners Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charitable Company and the Trustees as a body, for my work or for this report.

Lesley Kendrew
26th March 2026

Lesley Kendrew FCA
BHP Professional Services Limited
New Chartford House, Centurion Way, Cleckheaton,
Bradford, West Yorkshire, BD19 3QB

Statement of Financial Activities

For the year ended 30th June 2025

	Notes	Year ending 30th June 2025 (£) Unrestricted funds	Restricted funds	Total funds	2023-24 (£) Total funds
Income from:					
Donations and grants	(2)	34,344	775,844	810,188	563,544
Charitable activities	(3)	42,314	-	42,314	28,023
Other trading activities	(4)	3,423	-	3,423	12
Investments	(5)	9,119	-	9,119	6,469
Total income		89,200	775,844	865,044	598,048
Expenditure on:					
Raising funds		1,376	1,979	3,355	3,580
Charitable activities	(6)	48,249	847,096	895,345	1,051,776
Total expenditure		49,625	849,075	898,700	1,055,356
Net movement in funds		39,575	(73,231)	(33,656)	(457,308)
Reconciliation of funds:					
Total funds brought forward		266,597	846,440	1,113,037	1,570,345
Transfers		-	-	-	-
Net movement in funds		39,575	(73,231)	(33,656)	(457,308)
Funds carried forward		306,172	773,209	1,079,381	1,113,037

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 42 to 50 form part of these financial statements.



Balance Sheet

As at 30th June 2025

	Notes		2025 (£)		2024 (£)
Fixed assets					
Tangible assets	(11)		9,668		16,277
Intangible assets	(12)		23,040		34,560
Total			32,708		50,837
Current assets					
Debtors	(13)	569,867		409,360	
Cash at bank & in hand		519,685		716,826	
Total		1,089,552		1,126,186	
Creditors: amounts falling due within one year					
Creditors	(14)	(42,879)		(62,102)	
Net current assets			1,046,673		1,064,084
Total assets less current liabilities			1,079,381		1,114,921
Creditors: amounts falling due after more than one year:					
Creditors	(15)		-		(1,884)
Total net assets			1,079,381		1,113,037
Charity funds	(17)				
Restricted funds			773,209		846,440
Unrestricted funds			306,172		266,597
Total funds			1,079,381		1,113,037

Trustee Declaration

The charitable company was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies' regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf:

Gemma Basharan
25th March 2026

Gemma Basharan

The notes on pages 42 to 50 form part of these financial statements.



Statement of Cash Flows

For the year ended 30th June 2025

Cash flow from operating activities	2025 (£)	2024 (£)
Net cash used in operating activities	(203,030)	37,824
Cash flows from investing activities		
Dividends, interest and rents from investments	9,119	6,469
Net cash provided by investing activities	9,119	6,469
Cash flows from financing activities		
Repayments of borrowing	(3,230)	(3,230)
Net cash used in financing activities	(3,230)	(3,230)
Change in cash and cash equivalents in the year	(197,141)	41,063
Cash and cash equivalents at the beginning of the year	716,826	675,763
Cash and cash equivalents at the end of the year	519,685	716,826

Reconciliation of net movement in funds to net cash flow from operating activities	2025 (£)	2024 (£)
Net movement in funds for reporting period (per Statement of Financial Activities)	(33,656)	(457,308)
Adjustments for:		
Depreciation charges	6,609	16,758
Amortisation charges	11,520	11,520
Dividends and interest from investments	(9,119)	(6,469)
Loss / (profit) on sale of fixed assets	-	2,160
(Purchase of tangible fixed assets)	-	(19,336)
(Purchase of intangible fixed assets)	-	(46,080)
(Increase) / decrease in debtors	(160,507)	545,981
Increase / (decrease) in creditors	(17,877)	(9,402)
Net cash provided by (used in) operating activities	(203,030)	37,824

Analysis of cash and cash equivalents	2025 (£)	2024 (£)
Cash at bank	519,673	716,811
Cash in hand	12	15
Total cash and cash equivalents	519,685	716,826

Notes to the accounts

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Acts 2006.

Inn Churches meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Income

All income is recognised once the charitable company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity.

Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the charitable company to raise funds for its charitable purposes and includes costs of all fundraising activities, events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charitable company's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverably VAT.

1.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Company; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

1.6 Tangible fixed assets and depreciation

Tangible fixed assets costing £2,500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives.

Depreciation is provided on the following bases:

- Computers, office equipment: 3 years straight line
- Motor vehicles: 4 years straight line
- Fixtures and fittings: 5 years straight line



1.7 Intangible fixed assets and amortisation

Intangible fixed assets costing £2,500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Intangible fixed assets are initially recognised at cost. After recognition, under the cost model, intangible fixed assets are measured at cost less accumulated amortisation. All costs incurred to bring an intangible fixed asset into its intended working condition should be included in the measurement of cost.

Amortisation is charged so as to allocate the cost of intangible fixed assets less their residual value over their estimated useful lives.

Amortisation is provided on the following bases:

- Software: 4 years straight line

1.8 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.9 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probably that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charitable company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

1.11 Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.12 Finance leases and hire purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the charitable company. Obligations under such agreements are included in creditors, net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Statement of Financial Activities so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

1.13 Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight-line basis over the lease term.

1.14 Pensions

The charitable company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charitable company to the fund in respect of the year.

1.15 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charitable company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charitable company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

2. Income from donations and grants

(£)			2024-25
	Unrestricted	Restricted	Total
Donations	32,194	1,334	33,528
Grants	2,150	774,510	776,660
	34,344	775,844	810,188

(£)			2023-24
	Unrestricted	Restricted	Total
Donations	36,764	30	36,794
Grants	-	526,750	526,750
	36,764	526,780	563,544

3. Income from charitable activities

(£)			2024-25
	Unrestricted	Restricted	Total
Commissioned services	42,314	-	42,314
	42,314	-	42,314

(£)			2023-24
	Unrestricted	Restricted	Total
Commissioned Services	28,023	-	28,023
	28,023	-	28,023

4. Income from other trading activities

(£)			2024-25
	Unrestricted	Restricted	Total
Events and fundraising	3,423	-	3,423
	3,423	-	3,423

(£)			2023-24
	Unrestricted	Restricted	Total
Events and fundraising	12	-	12
	12	-	12

5. Investment income

(£)	Unrestricted	Restricted	2024-25 Total
Bank interest	9,119	-	9,119
	9,119	-	9,119

(£)	Unrestricted	Restricted	2023-24 Total
Bank interest	6,469	-	6,469
	6,469	-	6,469

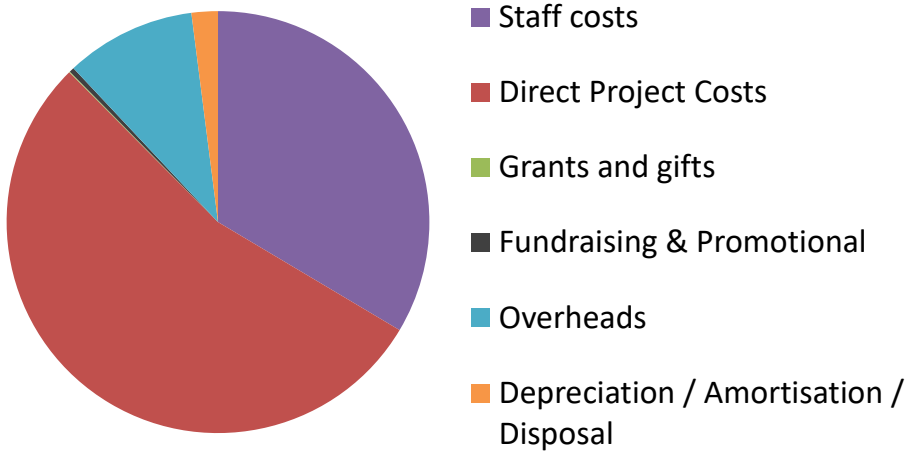
6. Analysis of expenditure on charitable activities

Summary by fund type

(£)	Unrestricted	Restricted	2024-25 Total
Staff costs	6,583	295,382	301,965
Direct project costs	6,465	479,618	486,083
Grants to other organisations	200	(800)	(600)
Overheads	16,872	72,896	89,768
Depreciation	6,609	-	6,609
Amortisation	11,520	-	11,520
Disposal of fixed assets	-	-	-
	48,249	847,096	895,345

(£)	Unrestricted	Restricted	2023-24 Total
Staff costs	400	303,414	303,814
Direct project costs	(3,004)	622,867	619,861
Grants to other organisations	-	15,376	15,376
Overheads	726	81,560	82,286
Depreciation	16,759	-	16,759
Amortisation	11,520	-	11,520
Disposal of fixed assets	2,160	-	2,160
	28,559	1,023,217	1,051,776





7. Analysis of expenditure by activities

(£)		2024-25
	Activities undertaken directly	Total
Staff costs	301,965	301,965
Direct project costs	486,083	486,083
Grants to other organisations	(600)	(600)
Overheads	89,768	89,768
Depreciation	6,609	6,609
Amortisation	11,520	11,520
	895,345	895,345

(£)		2023-24
	Activities undertaken directly	Total
Staff costs	303,814	303,814
Direct project costs	619,861	619,861
Grants to other organisations	15,376	15,376
Overheads	82,286	82,286
Depreciation	16,759	16,759
Amortisation	11,520	11,520
Disposal of fixed assets	2,160	2,160
	1,051,776	1,051,776

8. Net income / (expenditure)

(£)	2024-25	2023-24
Depreciation of tangible fixed assets	6,609	16,759
Amortisation of intangible fixed assets	11,520	11,520
Disposal of tangible fixed assets	-	2,160
Operating lease rentals	15,250	15,188

9. Staff costs

(£)	2024-25	2023-24
Wages and salaries	272,479	278,567
Social security costs	20,729	20,230
Contribution to defined contribution pension schemes	5,084	5,017
Redundancy and termination payments	3,673	-
Total	301,965	303,814

(No.)	2024-25	2023-24
All staff	11.4	10.0
Full-time equivalent (FTE)	8.6	8.2

No employee received remuneration amounting to more than £60,000 in either year.

Key management personnel compensation in total was £92,930 (2024 - £83,895).

10. Trustees' remuneration and expenses

During the year, no trustees received any remuneration or other benefits (2024 - £NIL).

During the year ended 30th June 2025, no Trustee expenses have been incurred (2024 - £NIL).



11. Tangible fixed assets

(£)	Fixtures and fittings	Vehicles	Total
Cost			
At 1st July 2024	22,384	52,484	74,868
Disposals	-	(12,000)	(12,000)
Additions	-	-	-
At 30th June 2025	22,384	40,484	62,868
Depreciation			
At 1st July 2024	20,609	37,982	58,591
Disposal	-	(12,000)	(12,000)
Charge for the year	1, 775	4,834	6,609
At 30th June 2025	22,384	30,816	53,200
Net book value			
At 1st July 2024	1,775	14,502	16,277
At 30th June 2025	-	9,668	9,668

12. Intangible fixed assets

(£)	Software	Total
Cost		
At 1st July 2024	46,080	46,080
Additions	-	-
At 30th June 2025	46,080	46,080
Amortisation		
At 1st July 2024	11,520	11,520
Charge for the year	11,520	11,520
At 30th June 2025	23,040	23,040
Net book value		
At 1st July 2024	34,560	34,560
At 30th June 2025	23,040	23,040

13. Debtors

(£)	2025	2024
Due within one year		
Trade debtors	2,471	5,360
Prepayments and accrued income	567,396	404,000
Total	569,867	409,360

14. Creditors: Amounts falling due within one year

(£)	2025	2024
Trade Creditors	13,060	43,994
Obligations under finance lease and hire purchase contracts	1,884	3,230
Other creditors	21,935	8,878
Accruals and deferred income	6,000	6,000
Total	42,879	62,102

15. Creditors: Amounts falling due after more than one year

(£)	2025	2024
Net obligations under finance lease and hire purchase contracts	-	1,884
Total	-	1,884

16. Financial instruments

(£)	2025	2024
Financial assets measured at fair value through income and expenditure	519,685	716,826
Total	519,685	716,826

17. Statement of funds

Statement of funds - current year

(£)	Balance at 1st July 2024	Income	Expenditure	Balance at 30th June 2025	
Unrestricted funds					
General Funds - all funds	266,597	89,200	(49,625)	306,172	
	266,597	89,200	(49,625)	306,172	
Restricted funds					The specific purposes for which the funds are to be applied are as follows:
Clothing	640	-	-	640	Donation towards winter coats and clothing for people who are homeless
Feeding Bradford	7,981	7,505	(7,253)	8,233	Costs of hosting the Feeding Bradford & Keighley Network
FoodSavers					Funding for FoodSavers Network setup and rollout
Comic Relief	376,564	-	(87,094)	289,470	Rollout of FoodSavers Network nationwide
Feeding Britain	5,924	-	-	5,924	Initial setup costs of FoodSavers outlets (equipment and promotion)
LCCT	-	13,000	(13,000)	-	Rollout of FoodSavers in Leeds
Jerusalem Trust	3,011	-	(2,276)	735	FoodSavers rollout (promotion, research and evaluation)
Vouchers (Council)	-	210,000	(6,284)	203,716	Nourishing Communities food voucher scheme
Wellnest (Public Health)	-	30,000	(1,485)	28,515	Wellnest wellbeing venue and activities in Darley Street Market
Grow Well (Public Health)	5,000	9,500	(14,500)	-	Seed growing kits
Healthy eating (HAF)	13,135	7,665	(10,585)	10,215	Provision of food and cooking classes for school holiday feeding projects
Household Support Fund					Household Support Fund
Food provision	356,677	416,350	(620,868)	152,159	Council food provision for food banks / pantries (distributed centrally)
Healthy eating	8,407	37,775	(24,778)	21,404	Food education and market voucher scheme
Leeds vouchers	-	1,000	(705)	295	Voucher scheme extension to Pudsey
Linden Trust	-	8,000	(7,880)	120	Inn Churches' charitable aims
Bradford SOUP	-	3,619	(3,227)	392	Bradford SOUP donations and grants
Rotary Tree	-	650	(350)	300	Ornamental tree in Darley Street Market
Stitching Elba Foundation	40,350	-	(10,360)	29,990	Fit out of cookery school in Darley Street Market (change agreed with funder)
Warm Homes Healthy People	28,751	29,508	(38,430)	19,829	Provision of duvets and food to those referred through WHHP
WOW Community Partnership	-	1,272	-	1,272	"Cooking for Health Benefits" project
	846,440	775,844	(849,075)	773,209	
Total of funds	1,113,037	865,044	(898,700)	1,079,381	

17. Statement of funds - continued

Statement of funds - prior year

(£)	Balance at 1st July 2023	Income	Expenditure	Transfers	Balance at 30th June 2024
Unrestricted funds					
General Funds - all funds	156,339	71,268	(29,200)	68,190	266,597
	156,339	71,268	(29,200)	68,190	266,597
Restricted funds					
Clothing	640	-	-	-	640
Feeding Bradford	13,668	30	(5,717)	-	7,981
FoodSavers					
Comic Relief	554,000	-	(134,839)	(42,597)	376,564
Council	33,343	-	(29,083)	(4,260)	-
Feeding Britain	6,531	-	(607)	-	5,924
Jerusalem Trust	8,213	-	(5,202)	-	3,011
Grow Well	-	5,000	-	-	5,000
Healthy eating (HAF)	5,659	8,272	(796)	-	13,135
Healthy food (SPF)	2,375	-	(2,375)	-	-
Homelessness Transformation	30,276	-	(28,727)	(1,549)	-
Household Support					
Food provision	628,712	496,100	(748,695)	(19,440)	356,677
Healthy eating	19,981	19,019	(30,593)	-	8,407
Positive Pathways	5,205	(5,205)	-	-	-
Bradford SOUP	(25)	-	25	-	-
Stitching Elba Foundation	40,350	-	-	-	40,350
Warm Homes Healthy People	65,078	3,564	(39,547)	(344)	28,751
	1,414,006	526,780	(1,026,156)	(68,190)	846,440
Total of funds	1,570,345	598,048	(1,055,356)	-	1,113,037

18. Analysis of net assets between funds

Analysis of net assets between funds - current year

(£)	Unrestricted	Restricted	2024-25 Total
Tangible fixed assets	9,668	-	9,668
Intangible fixed assets	23,040	-	23,040
Current assets	304,010	785,542	1,089,552
Creditors due within one year	(30,546)	(12,333)	(42,879)
Total	306,172	773,209	1,079,381

Analysis of net assets between funds - prior year

(£)	Unrestricted	Restricted	2023-24 Total
Tangible fixed assets	16,277	-	16,277
Intangible fixed assets	34,560	-	34,560
Current assets	225,851	900,335	1,126,186
Creditors due within one year	(8,207)	(53,895)	(62,102)
Creditors due in more than one year	(1,884)	-	(1,884)
Total	266,597	846,440	1,113,037

19. Financial commitments

Future minimum lease payments due under finance leases:

(£)	2025	2024
Within one year	1,884	3,230
In two to five years	-	1,884
Total	1,884	5,114

20. Related party transactions

During the year, the charitable company had the following transactions with related parties:

Juli Thompson, related to Connor Birch

During the year the charitable company was charged purchases of £2,732 (2024 - £NIL) from Connor Birch. At 30th June 2025, the charitable company owed £175 (2024 - £NIL) to Connor Birch. Connor Birch is a related party by virtue of being son to Juli Thompson (CEO of Inn Churches).



Acts 435 and Bradford District Credit Union

The charity is an Advocate for the Acts 435 charity. We post requests for help on the Acts 435 website on behalf of our beneficiaries who are in need. Donors visiting the Acts 435 website can then donate towards those requests. We ensure that the donation is spent on the help requested by the beneficiary.

In this way we are acting as agent: donations are made to Acts 435 (a registered charity), who are eligible to claim Gift Aid on the donations (which fund its operational costs).

During the year we received £26,405 of funds (2024: £21,405) and disbursed £28,047 of funds (2024: £20,731).

At the year end the charity was holding £494 relating to the scheme (2024: £2,136). This sum has been excluded from the cash balance at the year end and the donations received and passed on have also been excluded from the accounts in accordance with the Charities SORP FRS 102.

Similarly, we process FoodSavers member contributions to Bradford District Credit Union (BDCU) which are excluded from the accounts. This year we received £1,505 from members (2024: £1,384) and sent £1,532 to BDCU (2024: £1,325), holding a balance of £115 at the year end (2024: £142).

Company Information

Year ending 30th June 2025

Structure, governance and management

The charity (#1149792) is a company limited by guarantee (#08242641) and was formed on 5th October 2012. It is governed by a Memorandum and Articles of Association.

The liability of the members in the event of the company being wound up is limited to a sum not exceeding £1 each.

New Trustees are appointed by an ordinary resolution of the charity. New Trustees receive a comprehensive induction including an interview with the existing Trustees, two trial meetings, copies of the charity's governing document and its policies, copies of previous annual reports and the Charity Commission's "Essential Trustee" guide. They also contribute to a skills audit.

The charity's day-to-day operational decisions are delegated to staff (via the CEO), whilst Trustees take decisions about new projects or services, stopping an area of work, property, staff remuneration and entering or ceasing partnerships.

The Charity works in formal partnership with Bradford District, Calderdale and Leeds Credit Unions on the **Food**Savers Network, and with FareShare on surplus food provision. It is a founding partner (and host) of the Feeding Bradford & Keighley Network, a member of the Bradford Sustainable Food Partnership, part of the Warm Homes Healthy People partnership in Bradford, and a key partner of Acts 435. It also works closely with the Housing Outreach Partnership, and works extensively with Bradford Metropolitan District Council on their good food and anti-poverty strategies.

Registered office

Inn Churches
The Storehouse
116 Caledonia Street
Bradford
BD4 7BQ

Independent examiner

BHP Professional Services Limited
New Chartford House
Centurion Way
Cleckheaton
Bradford
West Yorkshire
BD19 3QB

Bankers

Triodos Bank
Deanery Road
Bristol
BS1 5AS

National Westminster Bank Plc
250 Bishopsgate
London
EC2M 4AA

Staff

Juli Thompson	Chief Executive Officer, Company Secretary
Soraya Overend	Chief Operating Officer
Ben Clymo	Business Manager
Maria Varley-Tawfik	FoodSavers Relationship Manager (West Yorkshire)
Clare Howarth	FoodSavers Relationship Manager (Bradford)
Lily Turk	FoodSavers Wellnest Associate From January 2025
Blanca Rios	FoodSavers Nourishing Communities Relationship Manager From April 2025
Iryna Meggitt	Pantry Manager From October 2024
Julie Turner	Catering Assistant
Jack Howarth	Storehouse Centre Manager From January 2025
Yordano Fresneda	FoodSavers Driver
Roland Makula	Storehouse Assistant
Cathy Henwood	Feeding Bradford & Keighley Coordinator
Moses Ighogboja	Storehouse Assistant From February 2025
Gary Peacock	Centre Manager To December 2024
Tess Wilkins	FoodSavers Platform Consultant To December 2024
Vasileios Alexiou	Storehouse Assistant To December 2024
Amanda Garcia	FoodSavers Relationship Manager (Bradford) To August 2024

Trustees

Roland Clark	Chair
Gemma Basharan	Treasurer
Sue Rhodes	Secretary
Emma Strachan	
David Butterfield	

Farewell

We were sad to learn of the death of Jo Hume, our welfare support worker for a number of years. A fierce warrior against injustice who took no nonsense from anyone, Jo's deep compassion for those she was supporting changed many a life for the better.

Volunteers

Along with our skilled and dedicated trustees and staff, our hundreds of volunteers make a huge difference to countless people. They bring great skills and qualities and work tirelessly throughout the year, showing a huge heart for every guest we meet.

We'd especially like to thank our team of volunteers at The Storehouse (Ken, Leo, Martin, Steve and Ollie), Shaw House (Najma, Rachel,Marjery and Adrian) and with our Cooking work (Ryan), as well as the teams from Univar Solutions, Virgin Media O2, Yorkshire Building Society, Virgin Money, Mastek, and the Hookers & Clickers charity knitters.



Registered address, warehouse:

Inn Churches
The Storehouse
116 Caledonia Street
Bradford
BD4 7BQ

FoodSavers Cookery School and Wellnest:

Darley Street Market
Darley Street
Bradford
BD1 3AW

innchurches.co.uk

foodsavers.org.uk

hello@innchurches.co.uk

01274 955010

@innchurches

hello@foodsavers.org.uk

01274 270770

@foodsaversorg

Inn Churches



INN CHURCHES

England & Wales - Charity number 1149792

Accounts



Inn Churches

Annual Report 2023-24

Introduction

The Trustees present their annual report together with the financial statements of the Charitable Company for the year 1 July 2023 to 30 June 2024. The annual report serves the purposes of both a Trustees' report and a directors' report under company law.

The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Since the Company qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

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Our Objectives

The prevention or relief of poverty in West Yorkshire by the provision of emergency and other accommodation, advice and assistance for persons in need who are deemed homeless.

To provide grants, items and services to individuals in need, or to other charities or organisations working to prevent or relieve poverty, as the trustees see fit.

To promote the physical and mental health of homeless men and women through the provision of shelter, financial assistance, support, education and practical advice.

To advance the education of the public and volunteers in the subject of drug awareness, homelessness and other related subjects.

Promoting social inclusion for those excluded or marginalised from society because of social or economic disadvantage.

The furtherance of other such purposes as are exclusively charitable under the Laws of England and Wales, as the trustees shall from time to time determine.

In setting their objectives and planning their activities, the trustees have given serious consideration to the Charity Commission's general guidance on public benefit and in particular the prevention and relief of poverty.

Practical support for those that need it most



We work to ensure that everybody has access to affordable, healthy food. Through our **Food**Savers Network, combining sustainable low-cost food markets with easy access to a Credit Union, we try to reduce dependency on free food provision as part of the wider food support ecosystem. We intercept surplus food and redistribute it to feeding projects across Bradford. We work with Bradford Council and Feeding Bradford & Keighley to ensure that foodbanks and feeding projects have enough food.

Inn Churches aims to provide practical support to those that need it most across the Bradford District. Through our activities we try to empower people who are homeless, vulnerably housed, hungry or cold, helping them to help themselves to make permanent and lasting change with dignity and choice.



Our original area of work, and still core to what we do, is supporting people who are homeless or vulnerably housed. We work with other agencies to ensure that everyone in Bradford has access to safe and secure accommodation. We run a winter shelter providing emergency accommodation in churches from December to March, working with each guest to secure them longer-term accommodation. We support guests moving into longer-term accommodation with starter packs of kitchen and household equipment, and partner with the Acts 435 charity to fund white goods, furnishings, furniture and other needs. We provide bedding and food to Bradford residents in need as part of the Warm Homes Healthy People partnership, and work with Palm Cove Society to provide food and clothing to refugees and asylum seekers.



Our food education or cooking hub aims to empower, educate and inspire as many people as possible to cook great tasting healthy food for themselves and their families, helping them to understand healthy eating, food safety in the kitchen, a range of different cooking methods, and how to improve their cooking skills. This empowers people to make better food-related choices, as well as reducing social isolation.



Progress Review

Year ending 30th June 2024

"Together" isn't just a word for us - it's the foundation of everything extraordinary we've achieved this year.

Our small but mighty team has consistently defied expectations, prompting funders, partners, and visitors frequently to ask in amazement: "You accomplish all this with how many staff?" The answer lies in our exceptional Social Return on Investment figures - we're masters at transforming limited resources into profound community impact.

2023-24 has been a year of expanding horizons and deepening connections. Our collaborative network has grown significantly, weaving together an impressive tapestry of partners: from Credit Unions powering our FoodSavers initiative to our dedicated volunteer force, from corporate allies to generous donors. In the face of unprecedented challenges, these partnerships have proven more vital than ever.





I applied for an Acts 435 referral for one of my clients as he had just moved into his very first property. The process was so smooth and the communication excellent.

This charity is brilliant and if there wasn't a charity like yours, workers like me would struggle to apply for goods for their tenants. Keep up the good work of helping the people of Bradford.

A recent testimonial captured the essence of our impact: "You've done more than provide practical support—you've restored faith to those who had lost hope. After countless broken promises from others, you've become the reliable anchor people desperately needed. The difference you've made to my clients is immeasurable."

In times when Bradford's challenges - mirroring global struggles - can feel overwhelming, we remain steadfast in our commitment to creating change, one life at a time. Our approach, built on five fundamental pillars - behaviour change, choice, dignity, empowerment, and financial inclusion - continues to transform lives.

The landscape ahead presents both daunting challenges and remarkable opportunities. Yet we've proved that when we combine our strengths - staff, volunteers, partners, and community members - we can achieve what might seem impossible. Together, we're not just providing services; we're rebuilding hope, restoring dignity, and re-imagining what's possible for our community's future.

What sets us apart isn't just what we do, but how we do it: with unwavering commitment to collaboration, innovation, and human dignity. As we look to the future, we're not just prepared to face its challenges, we're poised to transform them into opportunities for even greater impact.

Juli

Juli Thompson, CEO

Volunteers



Volunteers are crucial to our work and we would not be able to achieve the things we do without them.

At the Storehouse, our regular volunteers gave over 1,200 hours of time, weighing and sorting food donations and purchase, moving food around the warehouse, preparing deliveries and keeping the warehouse running.

At our Shaw House venue, our five regular volunteers gave over 1,200 hours helping to look after customers of our social supermarket, as well as maintaining and improving the building.

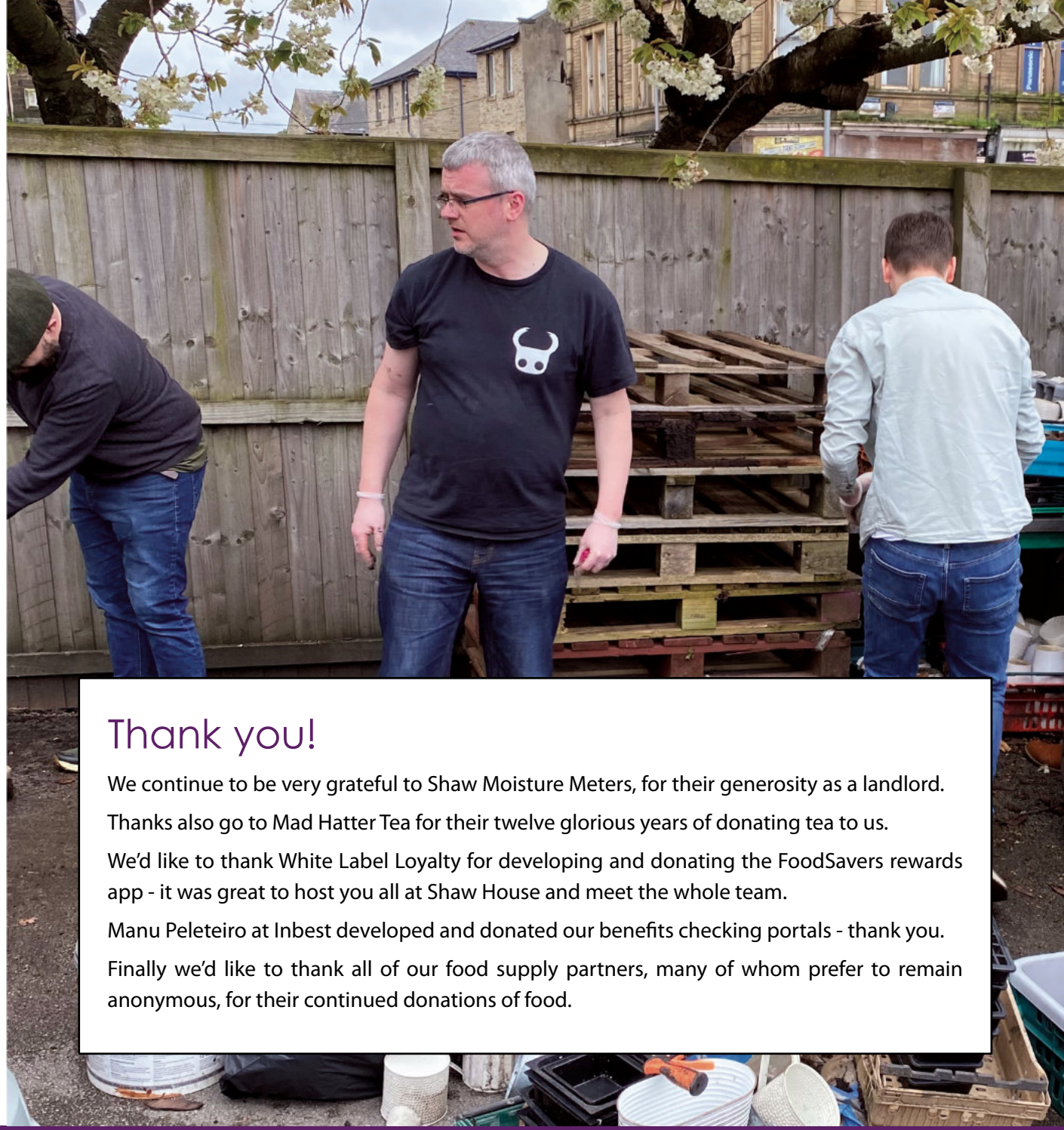
Several young people again volunteered at our cooking classes, and we also hosted corporate volunteering groups, together contributing over 100 hours of time helping to prepare and run cooking classes, maintain our premises and deliver on our charitable activities.

Each Winter Shelter venue recruits their own volunteers, and a single night takes around 65 hours of volunteer time. We operated at host churches for 70 nights this year equating to just over 4,500 hours of volunteering.

We also welcomed teams from Univar Solutions, Virgin Media O2, Yorkshire Building Society, Virgin Money, Amey, Mastek, and the Hookers & Clickers charity knitting group (hookersandclickers.org).

Volunteers are also crucial to the operation of each **Food**Savers outlet, which operate autonomously.

We're grateful to each and every person who has helped us this year.



Thank you!

We continue to be very grateful to Shaw Moisture Meters, for their generosity as a landlord.

Thanks also go to Mad Hatter Tea for their twelve glorious years of donating tea to us.

We'd like to thank White Label Loyalty for developing and donating the FoodSavers rewards app - it was great to host you all at Shaw House and meet the whole team.

Manu Peleteiro at Inbest developed and donated our benefits checking portals - thank you.

Finally we'd like to thank all of our food supply partners, many of whom prefer to remain anonymous, for their continued donations of food.

Research and Evaluation

This year we have carried out or been involved with a number of research and evaluation projects.

Social Return on Investment Impact Reports

We worked with Research Retold, the Social Value Engine and Sheffield University to produce two impact reports: one into the work of **Food**Savers (Tackling food insecurity and building financial resilience), and one into the impact of our work supported by the Household Support Fund (Empowering Bradford: The Local Impact of the Household Support Fund through Inn Churches).

The reports show that the Social Return on Investment for **Food**Savers is an impressive £17.70 for every £1 invested, whilst the SRI for the Household Support Fund awarded to Inn Churches was £10.70 for every £1 invested.

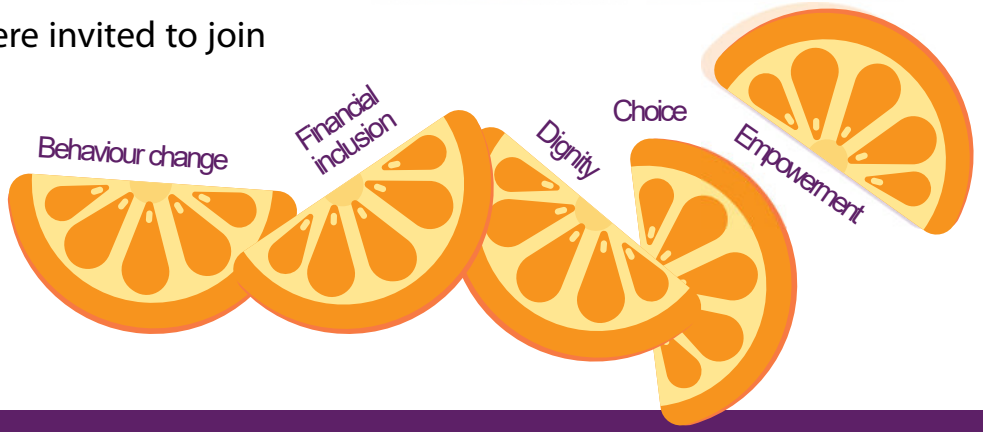
Both of these reports are available on our website at innchurches.co.uk/impact.



Fair Food Futures

We have had lots of interest in our **Food**Savers model from different universities, in particular York University's Fair Food Futures research programme. We were invited to join the steering committee for this programme, and it has produced two policy briefings and a full report on Tackling Food Insecurity Through Different Local Models of Support.

You can read the outputs at fairfoodfuturesuk.org/outputs.



Impact of food hubs

We worked with the University of Leeds and Sustainable Food Places to look at the Impact of food hubs on food security and sustainability, exploring the impact pantries and community kitchens have on their communities. This led to the development of a "Growing Community Food Enterprises" toolkit for which we held an evaluation workshop, as well as an invitation to contribute to the Food Foundation podcast.

Find out more at sustainablefoodplaces.org/blogs/sep24-impact-of-food-hubs

Food conversations

In May 2024 we contributed to the Food, Farming and Countryside Commission's Food conversation in Leeds, and we'll be hosting a similar conversation in Bradford next year. It was very encouraging that many of the things that we see as important in the future of food (including the fragility of food supply, provision of free school meals, and food education) were also the issues being raised in the room by many different stakeholders from the third sector, industry and statutory bodies.

We have also been involved in conversations facilitated by Trussell about foodbanks and pantries, how they can work together, and what the food provision landscape should look like as we try to shift the focus from emergency response to sustainable supply.

Food for Health not Wealth

At the start of the year we hosted a conference in Bradford for those wanting to broaden their understanding of the food agenda and how we can build sustainable and inclusive food networks. This thought-provoking event featured a range of speakers who have a wealth of knowledge, experience and networks in food sustainability and food insecurity. Read more at innchurches.co.uk/foodhealth.



Inn Welfare Churches

Demand for our welfare support services was more mixed than in previous years. On the one hand, starter pack and Acts 435 referrals increased again from last year's record levels, but demand for Warm Homes Healthy People and Essentials support thankfully declined.



Starter Packs

Our starter packs are provided to people moving from the streets into tenancies, and contain essentials such as bedding, crockery, cutlery, cooking equipment and utensils and a kettle. This year we provided 229 starter packs (from 290 referrals). This was another increase on last year's 209 from 269 referrals.



Warm Homes Healthy People (WHHP)

WHHP is a partnership of organisations in Bradford helping people who are homeless, or vulnerably or poorly housed, to keep warm through information, emergency support and energy efficiency measures. After last year's record highs, caused in part by heavy promotion by the Council and NHS, demand this year was much more manageable. We supplied 183 duvets and food for 267 people to 106 families, from 140 referrals.

Essentials

We work with a small number of referral partners to provide food and clothing essentials to newly-arrived refugees and asylum seekers, and other clients in need. This year we provided clothing or footwear for 65 people, and food parcels for 46, helping 93 individuals in total. This decrease reflected a significant decrease in referrals received.



Acts 435

Acts 435 connects people with specific needs to donors who can support them through a crowd-funding site. We post requests for items such as fridges, washing machines, microwaves, clothing, curtains and carpets, and donors are then able to donate towards each item until the need is met. This year generous donors helped us to support 121 individuals (from 205 referrals) to purchase over £20,000 of items that they wouldn't otherwise have been able to afford, helping them in establishing tenancies, escaping crisis or building new lives following trauma.

We're really grateful to be a key partner of Acts 435, allowing us to directly support so many individuals who have nowhere else to turn for support, and we were delighted to host them for a visit in June 2024. Read more at innchurches.co.uk/actsvisit.



Winter Shelter

Our Winter Shelter operated for ten weeks this year, from January 2024 to March 2024, as part of the wider Cold Weather Provision and homelessness support network in Bradford. It was our busiest year for referrals, with 151 guests referred in, of whom we were able to accommodate 64. Our biggest referrer, unsurprisingly, remained the Salvation Army homeless Day Shelter.

It was a milder winter than average, with a few cold wintry spells in late December 2023 and early January 2024, but turning warmer and stormier later into the winter.

This meant that Bradford's Cold Weather Provision (which offers additional emergency bed spaces when the overnight temperature is forecast to be below zero) didn't operate as much as in recent years. This put more pressure on other providers such as ourselves to accommodate more guests. This was exacerbated by staffing challenges with other providers who are part of of the Cold Weather Provision decreasing available spaces even when the service was operating. These staffing challenges also affected our own provision, as we had made plans to second an additional worker in to support guests moving on, but unfortunately plans for that fell through.

We continue to work closely with with the Homeless Outreach Partnership (HOP) team, but there remains a shortage of move-on accommodation and so finding longer-term accommodation for guests has become increasingly difficult. Many of the key providers do not allow direct access to organisations such as ours, so we worked closely with the No Second Night Out and Discovery House teams on getting guests into move-on accommodation. We're very grateful to the HOP team for their work, and pleased to be able to offer them a home in the city centre.

We saw a shift in the demographics of guests referred, with the majority of our guests being White British, followed by Pakistani Asian and White European. We saw a higher number of female guests than in many previous years. This year we had two guests who had to be barred from our shelter (and other provision in the city), which is always sad, but was fewer than in previous years with guests generally being very grateful to be looked after so well.

This year saw a big increase in bed spaces being booked, but guests not showing up to take them. With other providers we agreed that failure to turn up for two nights would lead to a loss of a guaranteed space to try and mitigate the problem of empty beds which could have been taken by others in urgent need.





After a while out of use, for operational reasons outside our control, we were very pleased to offer our two homeless pods (8x6ft cabins with bed, toilet and USB socket) to Harrogate Council, where they have become a vital part of their homeless provision. In their first four months in Harrogate they accommodated 13 guests, with 11 moving on to longer-term housing (private rentals or social housing).

A representative from the Council said, “Thank you for the pods, we’re incredibly grateful for your generosity, they’ve made a significant impact on the lives of those who use them.”

We helped Levi* get a washing machine through our fantastic partnership with Acts 435.

Levi was working through the challenge of a mental health breakdown, substance use, and a dip in self esteem. He engaged with support workers to address his mindset, looks and attitude to his welfare and wellbeing. His washing machine was broken and, due to his low income, he couldn't replace it. As he explains, Levi did not have the confidence to go to a launderette, so he was having to wash them in the sink.

The support of Acts 435 donors to buy a washing machine meant that he could keep his clothes clean, which gave him renewed confidence and enabled him to look after himself properly. Levi was so thankful for the gift, he wrote this wonderful message, passed on by his support worker.

"This last year has been a burden to me for many reasons, however the one aspect of life I never expected to have such weight on me is clean clothes. We take so many things for granted these days, and least of these is the ability and expectation that we keep ourselves clean. My own personal hygiene over the last few years has not met our collective standards, but always having clean clothes for appointments or meetings is a necessity I had come to regard as normal, this all changed when my washing machine broke down.

Already I am a recluse and hide away in my "cave" but knowing I have an ever present odour I can do nothing about and knowing the closest launderette is beyond my walking distance - once all that fabric is damp (as I can't afford to fully dry all my laundry) and any friends live too far to carry my laundry to and from - it has led me to have some understanding on how very much this small aspect of our shared experience can impact our lives. To have such shame knowing how other people must have perceived me or at least my expectation of their disgust has driven me deeper into my "cave". I have become even more of a recluse.

However, thanks to your generosity I have a new washing machine and a new appreciation of something so benign we hardly give it a thought, clean clothes. I can once again walk through a Tesco or go to the doctor's without worrying people will judge me unkindly for the odour of unwashed over worn clothes.

Once again thank you so much and to all who contributed to this funding, your generosity has lifted my failing spirits greatly. Thank you. Levi."

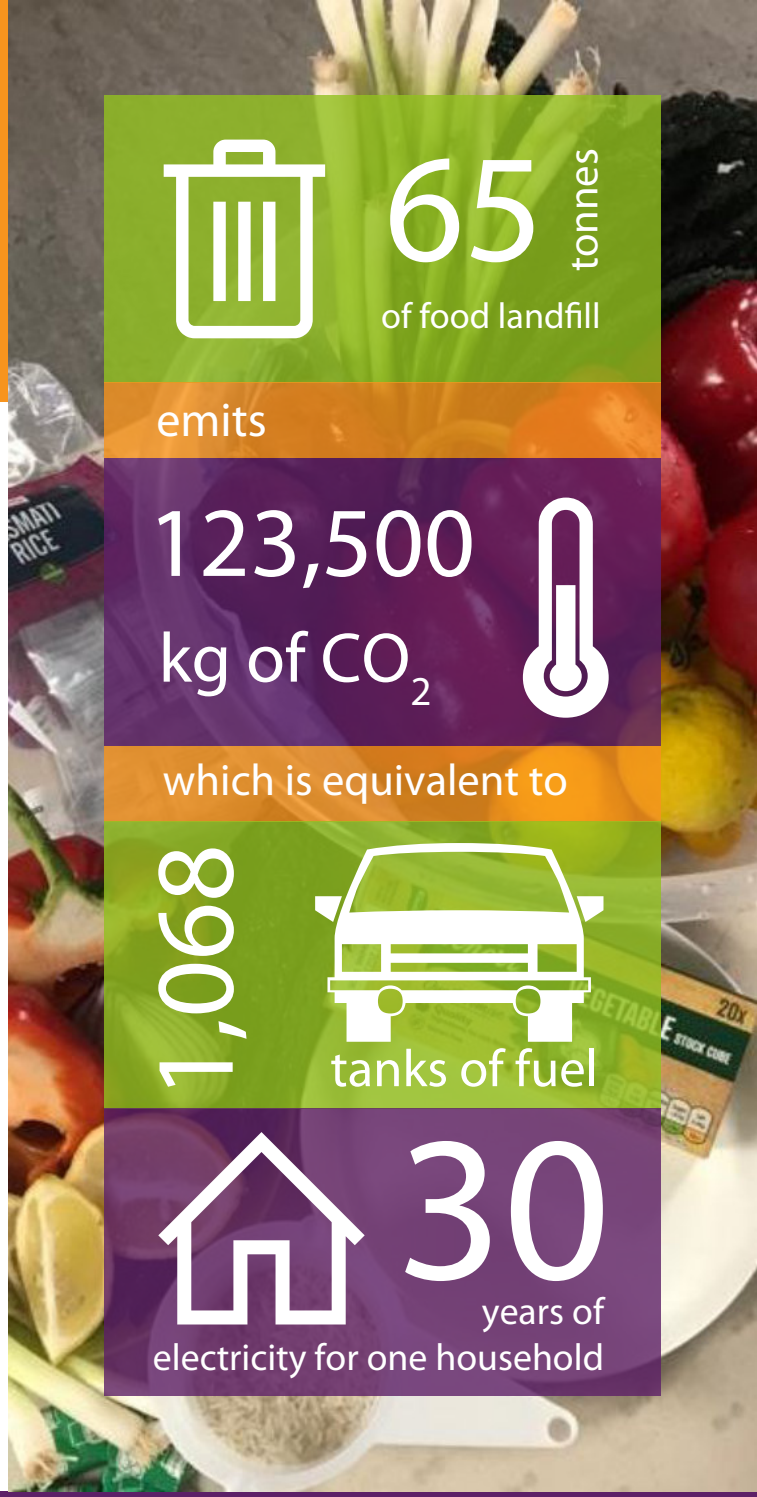
* Name changed

Food Inn Churches

We continued to support foodbanks and pantries through funding from Bradford Council, through the Government's Household Support Fund, delivering more in 2023-24 than in the first three and a half years of the project combined. We've now provided a total of 650 tonnes of food since March 2020. This food is free to foodbanks and projects, and has contributed to well over 3 million meals.

We also continued to support our regular food partners with donated and intercepted food, providing 65 tonnes to community and faith groups, asylum and refugee projects, homeless provision, schools and other organisations. Thankfully this is a big increase on last year (when available surplus dropped dramatically), which enabled us to better meet the demand from our partner projects.

One unexpected consequence of the readier availability of purchased food (in pristine condition), has been that projects' expectations of the food available have changed, meaning that they are sometimes less willing to use surplus or "rescued" food which can contain more imperfections or need some additional work to make more presentable.





FoodSavers™ Network

Our **Food**Savers Network aims to reduce dependency on foodbanks and free food, by combining sustainable low-cost food markets with easy access to a Credit Union, as part of the wider food support ecosystem. Each outlet offers high quality fresh and store cupboard food, plus toiletries and household products, for a low weekly membership fee. Much of the food is unwanted or surplus, intercepted from being wasted. Membership also gives the opportunity to attend cookery classes, save in a recognised Credit Union scheme at no extra cost, and enjoy other benefits.

We are very pleased to have partnered with True North IT to develop a software platform to support the rollout of FoodSavers outlets. This bespoke system provides a simple interface connecting each outlet with our central team and the Credit Unions. It allows outlets to manage their membership, sign new members up for Credit Union accounts, record visits and takings, and submit savers details to the Credit Union to facilitate savings being deposited in the correct accounts. It also allows us to report on data from across the network, and will be a vital tool in growing the network, particularly as we go beyond West Yorkshire.

Having worked intensively to develop the platform, we then embarked on a programme of training in using it for our existing outlets. This has taken significant resource, but the feedback has been overwhelmingly positive and has made administering an

outlet much simpler. New outlets are launching straight onto the platform, and we're on track to have all of our existing outlets using it by December.

We have also worked with White Label Loyalty to develop a rewards programme for FoodSavers customers, backed by an online application, which allows customers to scan a code each time they shop to earn reward "oranges". Oranges can then be exchanged for rewards such as cooking lessons, fresh food vouchers for local markets or other treats and gifts we may have available from time to time.

Finally on the technological front, we now have access to a free online benefits checker thanks to the team at Inbest. This allows pantry customers to navigate the complex benefits system and check that they're receiving all of the benefits they are entitled to. This can help to maximise their income which, alongside the savings habit built into FoodSavers membership, can contribute to financial resilience and (ideally) no longer needing to visit a pantry.

Although the platform development and rollout has meant we've had to slow the launch of new outlets, we've still opened in six new locations this year, five of them in Leeds and one in Bradford, as well as holding an official launch event for FoodSavers in Leeds. You can read more about the launch on our website at innchurches.co.uk/foodsaverslaunch.



Fran Graham is the manager at Armley Action Team who run Yum!, our first FoodSavers outlet in Leeds:

"We're proudly the first Leeds group to join the FoodSavers Network, and it has made us reflect on good collaborators and mentors.

FoodSavers started in Bradford, a genius idea that is radically simple. It took the idea of a food pantry, where people can buy subsidised food, and added a garnish to transform the recipe – saving with a Credit Union. It wasn't only about access to affordable food, which is essential in areas like Armley. It was about helping people who are feeling the pinch, and who are more concerned with finding the money to pay for tonight's tea, to save a little, to be less hand-to-mouth.

The team at FoodSavers want people to have dignity and choice, and that's what drove the idea: you choose your food, you pay a small membership fee, and you get £1 of what you have spent back again – via a Credit Union savings account. The signup rates are superb, because it's a no brainer, and because it's no effort to join. In Bradford, it has enabled thousands of people to build up savings: across the city tens of thousands of pounds have been saved, stored, and used when life throws people a curve ball. If you have a little put aside, you have more options in a crisis. If you have more options, you have more dignity, and that is priceless!

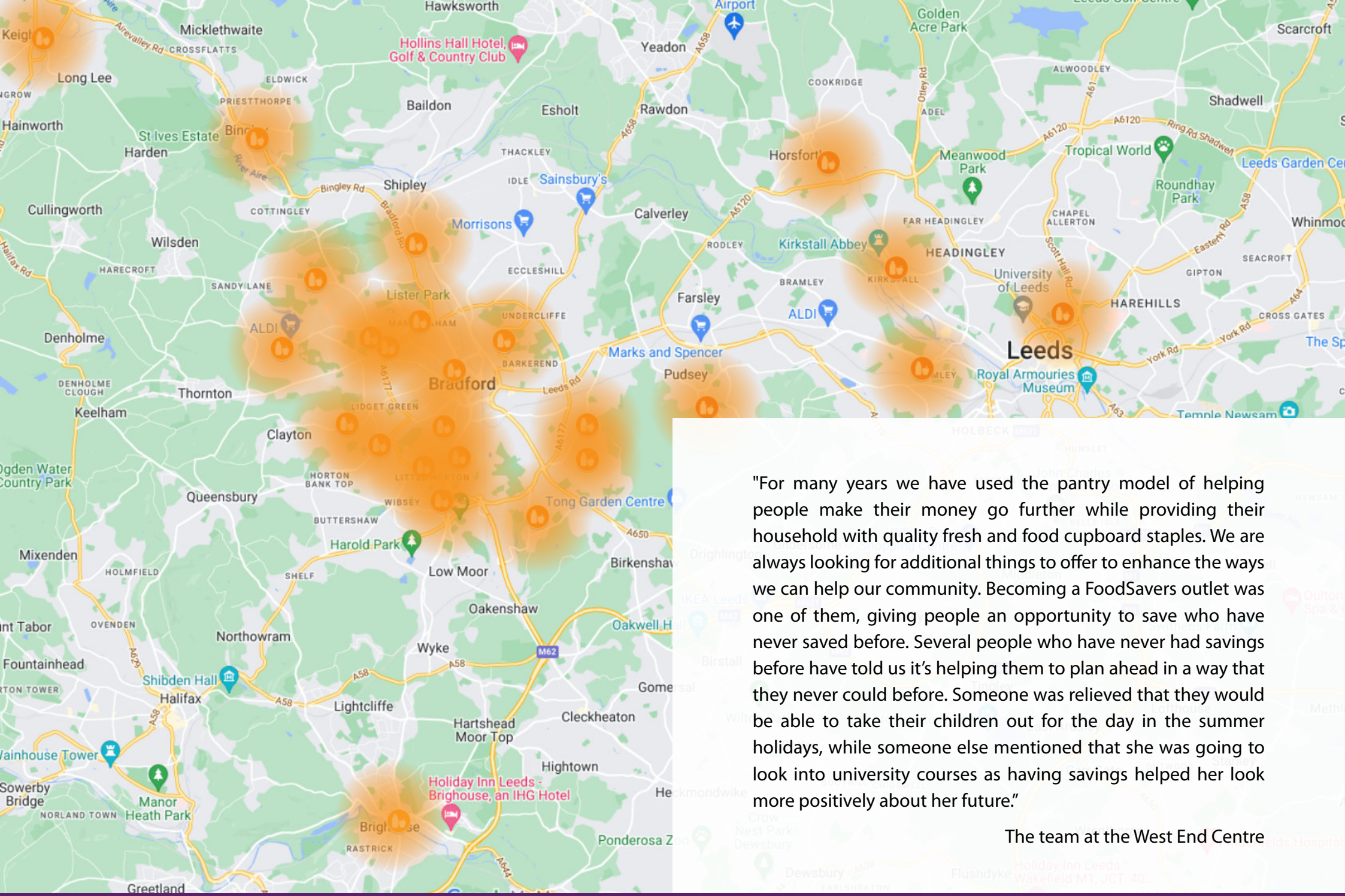
When we heard that FoodSavers was expanding into Leeds, we wanted to get involved as soon as possible.

The FoodSavers Network gives you a model to work with, but there's plenty of room to adapt it to what communities need on your own patch. The team supported us with training, templates, advice, and hands-on help – that they're still giving us. They walked us through the planning stages, and they walked with us when we opened, even helping on our first day with new members. They made a daunting thing very easy to achieve, whilst giving us the same level of dignity and choice as they want us to give back to people walking through our door.

The team encourage us, coach us, but also let us learn, adapt and grow into what we're doing. They're very positive about what we've achieved, but we know that the knowledge they have shared with us – distilled into two training sessions – and the trust they have built with Leeds City Credit Union, is doing all the heavy lifting. We're on their coat-tails and that's just fine! It means we can stay working on the system, and getting on top of the day to day. It means we can make sure everyone who comes into the pantry feels comfortable, safe and welcome.

It's a gift.

Holding doors open to people is important. But it's so much better if you have someone walking through it with you."



"For many years we have used the pantry model of helping people make their money go further while providing their household with quality fresh and food cupboard staples. We are always looking for additional things to offer to enhance the ways we can help our community. Becoming a FoodSavers outlet was one of them, giving people an opportunity to save who have never saved before. Several people who have never had savings before have told us it's helping them to plan ahead in a way that they never could before. Someone was relieved that they would be able to take their children out for the day in the summer holidays, while someone else mentioned that she was going to look into university courses as having savings helped her look more positively about her future."

The team at the West End Centre



Images from

FoodSavers Heroes

A photographic project by Phil Jackson

Inn Churches Cooking

This year we worked with 19 schools, statutory services, charities and community groups to deliver 185 sessions inspiring and enthusing people about cooking healthy and nutritious meals for themselves, teaching new skills and recipes and getting kids and adults excited about cooking and eating healthily. We also put on 46 public kids' holiday cooking sessions, including two with British Sign Language accompaniment and teaching.

Our sessions have included kids' cooking classes, family cooking sessions, adult cooking workshops, skills sessions, and food safety courses. Around 500 people have prepared and cooked over 2,900 great-tasting meals, including children, adults, corporate teams, carers, teachers, local government, kids with special educational needs and disabilities, **Food**Savers members, parents and students.

Some of our kids' holiday cooking classes were again supported by the Holiday Activities and Food (HAF) programme, funded by Bradford Council and the Department for Education, which has allowed us to provide free places to kids who receive free school meals, as well as growing our voucher scheme.



A particular highlight of the year was partnering with Neesie to work with a group of ladies who have now completed a course with us gaining skills in customer service and barista training, learning new recipes, and completing a Food Safety award. At the end of this course, the ladies hosted a fantastic café for around 30 guests. It was hard work but such a lovely day, with the ladies receiving some great feedback from many of the guests. They should all be very proud of their planning and cooking skills. We plan to repeat the course next year for a new group.

We were also delighted to welcome The Big Issue to spend a day with our cooking team. They wrote up a lovely two-page story about their visit, which is linked online from our website, or you can find in issue 1606 of the magazine.

Nourishing Communities Vouchers

Our healthy eating food vouchers scheme continues to grow, with both Oastler and Keighley Markets now on board, and vouchers distributed to those that can benefit from them through our cooking classes and through FoodSavers outlets. These £5 vouchers can be spent at any of the fresh food stalls at the markets, including fruit and veg, butchers, fishmongers, exotic foods and a deli. We've really enjoyed our market trips after classes, especially if people haven't been before: there was lots of talk about what the families would spend the vouchers on and if they could purchase any different ingredients that would enhance the dishes that we had taught them.

Not only are families enjoying spending the vouchers, and we've loved seeing the excitement of some of the young people when they've selected their own items, but we've also heard from stall holders that they've met new customers who otherwise might not have used the market.



"Thank you very much for the vouchers. We have been to the market and bought ingredients to make meals for next week. We have never been to that market before, we will be going again to try different fruit and veg that we have never used or even seen before we loved the shopping trips, it has given us lots of family discussions about what food and recipes we want to make and eat during the week. We are very grateful."



Grow Kits

In our drive to focus on the whole food chain, and to connect people with where their food comes from, we've trialled grow kits - simple kits containing seeds (three varieties), containers, compost and growing instructions. We started with three different herbs (basil, cordinader and chives) for the first 500 kits, but we'll be expanding the offering for the next kits.

"No longer afraid to taste new things"

One young person who has been cooking with us for around three years now, M, attends regular sessions and has not only developed their skills in the kitchen, but now tries new ingredients every session. This increase in confidence to try new foods has made a big difference to M and their family. They now have a wider range of packed lunch options to take to school, they regularly ask us for new suggestions, and usually the first thing they decide when arriving for a session is which new ingredient they will be trying that day. We were recently reminiscing with M and their family about their very first session when trying anything new seemed so difficult to them. M now asks their parent to film video clips of them trying new ingredients and reports back what they think on their socials. It's not always a 'thumbs up' to new things, but through lots of gentle encouragement M is no longer afraid to taste new things, and always gets a big 'well done for trying!' from us whether they like it or not.

In addition to trying new foods, M loves to get involved with sessions, not only preparing their own recipes, but demonstrating cooking and chopping techniques to the rest of the group, offering positive encouragement to new people and enjoys helping us setting up and clearing away after sessions. M often tells us how much they'd like to volunteer with us in a few years when they're a little older.



Other Highlights

Social Enterprise Yorkshire & Humber awards

This celebratory event in York on 7th March 2024 recognised and acknowledged all the amazing achievements of social enterprises across Yorkshire and the Humber.

FoodSavers and Inn Churches were delighted to be nominated in two of the seven categories: the Environmental Award, for our work redistributing surplus food, and the Innovative Use of Technology Award for the development of our Nourishing Communities rewards app and our new FoodSavers software platform.

We didn't win, but we were very pleased to have the amazing work of both our team and our amazing technology partners recognised by being nominated. We were also delighted to congratulate to our FoodSavers friends at Armley Action Team for their success in the Best Social Investment category, recognising the commitment of investor KeyFund who believed in and supported Armley to get the Yum! Community Fridge & Pantry of the ground.



"Thank you from the bottom of my heart for everything, it means a lot to me, thank you."
(Mum of two, on receipt of bedding and a food parcel.)

Bradford SOUP

This year took us to our 32nd highly successful SOUP event, in partnership with Bradford Bronte Rotary Club and the Bradford G10 Rotary clubs.

Bradford Community SOUP aims to change our local communities for the better by bringing together members of those communities to pitch their ideas for improving our area.

Winning projects this year have supported a men's shed, a theatre company, community defibrillators, a community ownership project, a Christmas lunch for those on their own at Christmas, a woodturning group, a youth homeless project, an MS group, a community hub, a memory tree project for those with dementia, and a health project celebrating the people of Bradford.

Full details at bradfordsoup.org.uk.



Looking Ahead

The most significant development on the horizon is that we are working with Bradford Council to take on an anchor unit at the new Darley Street Market, from where we will operate a FoodSavers hub. This will provide a much more visible and accessible home for our cooking school, alongside an events space run in partnership with the Council's Living Well team. This project has been in the making for a number of years now, but the Council have moved the goalposts significantly throughout our negotiations on the details of our offering, and there have also been delays to the build and fit out of the market. We currently expect to move in during early 2025, provided there are not further delays to the market opening.



With the rollout of FoodSavers outlets having been slower this year as we developed the platform to support further growth, we anticipate that the first half of next year will be spent completing the process of getting all of our existing outlets moved onto the new platform and trained in its use, as well as continuing to roll out new outlets in response to requests to join the network. Once that work is complete we will be in a position to plan for further growth beyond West Yorkshire, targeting 2025-26 to take on new partnerships with Credit Unions and food networks further afield. We will continue to work across the existing network to support partner outlets in building resilience in their food sourcing to ensure

that they can meet demand, particularly in light of the anticipated end of food provision through the Household Support Fund.

Our Cooking Hub will continue to work with schools and community organisations across Bradford to deliver cooking and healthy eating education. We are in conversations to expand our very successful voucher scheme across other markets in Bradford, and we plan to repeat and expand our grow kits. we will also continue to roll out Kitty's Kits through schools, pantries and other groups

We have already begun planning what our food provision service will look like without the significant work of distributing HSF-funded food, but with the fund being extended several times and the lack of a follow-on plan from the Council those plans have been on hold for a while. However, next year we will put in place plans to concentrate on our original work of intercepting and redistributing surplus food, focusing on supporting our FoodSavers outlets. We will prioritise seeking out new food partners to boost the supplies of intercepted food we can make available to outlets.

With our Winter Shelter running for a shorter period than pre-COVID, we would like to try and grow the number of venues so that we can operate for longer. However, we recognise that churches are now called on to be so much more to their communities than even a few years ago, so it can be difficult to find capacity to dedicate a week to our shelter.

The plans outlined will involve changes to our warehouse operations and the requirements placed on our FoodSavers team, and we will continue to review our staffing needs to meet the changing needs of the organisation. We also continue to look for new Trustees to grow the skills and experience on our Trustee board as they steer our growing activities.



Financial Update

Year ending 30th June 2024

Financial review

Total income for the year was £598,048 (2023: £1,841,825). Total expenditure for the year was £1,055,356 (2023: £819,136).

Net expenditure for the year was £457,308 (2023: £1,022,689 income), including net income of £42,068 on unrestricted funds and net expenditure of £499,376 on restricted funds.

The trustees have reassessed the charity's ability to continue for at least twelve months from the date that the accounts are approved and conclude that no material uncertainties exist that cast significant doubt on the charity's ability to continue as a going concern.

Principal risks and uncertainties

The Trustees continually monitor external factors, as well as those within our control, which might affect the current operations of the charity, or its future. The Trustees continue to be mindful of the fragility of the global food chain and the knock-on effects for both availability of food to bulk purchase for foodbanks, alongside the reduced availability of surplus food as suppliers and individuals donate less due to the increased cost of food (and other factors).

The increased cost of living has also affected financial donations, and although we continue to be very grateful for the generosity of organisations and individuals, we know that when belts feel tighter there will be a knock-on effect for what people are able to give to support our work.

Currently one of the biggest uncertainties is around the Government's Household Support Fund (HSF) and the work it funds of providing food to foodbanks and pantries across Bradford. We are keen to bring our involvement in this work to a close, as we don't believe it is a sustainable long-term solution to the problems of food supply (which it was never intended to be). However, we need to do that in a

responsible and managed way which means that the Council need to have plans in place for the many organisations and projects that currently rely upon it. This is coupled however with the short-term nature of each HSF agreement (typically only six months), and the last-minute nature of each extension to the funding which makes longer-term planning difficult.

Looking at the broader picture of food provision, the Trustees are very mindful that there has been an increase in well-meaning organisations giving away food and other items for free. Whilst this is an understandable response to increased need, there is a danger that this can breed dependency on unsustainable services, and a tendency to embed an emergency response into ongoing provision. We remain committed to tackling the underlying reasons why people need emergency support, rather than just tackling the symptoms.

In the wider funding landscape, with several major providers closing in the near future, either permanently or to re-evaluate their funding priorities, pressure on remaining funders alongside increased need for charities' services means that competition for funding is intense.

The Trustees continue to work to increase generated income, and although some progress has been made, much activity is waiting on completion of the new market so that we can move in.

All incoming resources and resources expended derive from continuing activities.

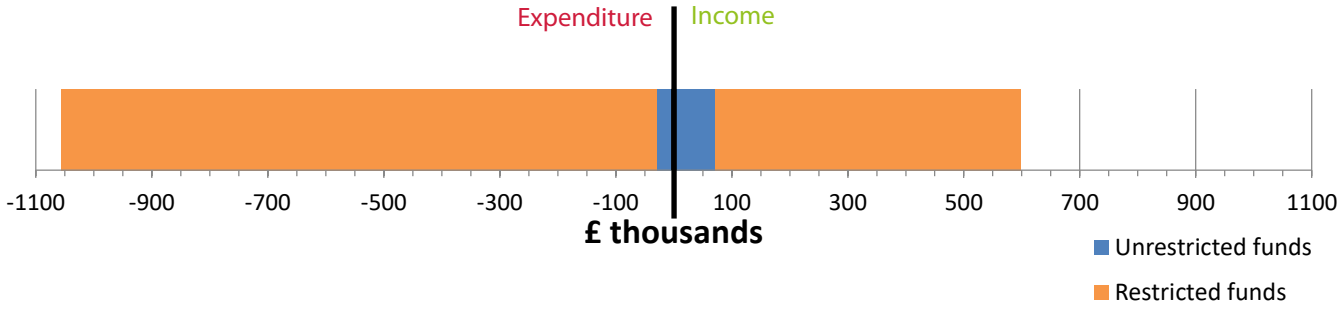
Reserves policy

The charity's free reserves, excluding fixed assets, at 30th June 2024 were £215,760 (2023: £140,479).

The charity's reserves policy states that it will hold three to six months' expenditure as unrestricted reserves, equivalent to £132,113 to £264,225 for the budgeted 2024-25 expenditure.

Free reserves are therefore in the range required by the reserves policy.

The charity continues to generate unrestricted income wherever possible to fund current and future activities and ensure that we remain sustainable and resilient.



Fundraising

Inn Churches is committed to ensuring that fundraising to support its objectives is carried out ethically, adhering to best practice guidance from the Charity Commission and the Institute of Fundraising.

We are committed to being accountable and transparent in all aspects of our fundraising, operating in line with the Institute of Fundraising's Codes of Conduct.

Telling our story

Any requests or appeals for donations will truthfully and accurately present the charity's work, and not seek to mislead or distort our activities and their impact.

Our work supports individuals and groups in difficult and challenging situations, and it is often these circumstances that best explain why our work is needed. We therefore need to present and publicise these situations in order to raise funds. In doing so we are mindful that whilst text and images explaining the difficulties faced by those we support are not in themselves harmful, we need to ensure that they are presented in a balanced way whilst not downplaying the challenges faced by those we support.

We are also mindful of the need to respect the dignity and privacy of those we support. We will therefore seek and record permission from individuals where we use their name, tell a story which might identify them, use a direct quote from them or use an identifiable image of them. Where we use images and names, we will ensure that we provide a full briefing before asking for consent, to ensure that all those identified know what to expect and are prepared for how this might impact them, both practically and emotionally.

Donors and the public are entitled to expect administrative and overhead costs to be kept to the minimum necessary for the charity to operate efficiently and effectively, but in telling our story we will always challenge the belief that services can be delivered without these costs, and seek to portray the true cost of delivering services.

In order to maximise our reach (and therefore access to potential donors), we will consider reciprocal mailings, where we send out information to our supporters about another charity. In exchange for them sending our information out to an equivalent number of their supporters. This will only be done where the other charity's objectives do not conflict or compete with ours, and by an exchange of information between the charities rather than giving access to or sharing the mailing lists (even temporarily).

Recording and reporting on donations

Our financial procedures policy outlines our processes for handling incoming cash, cheques and bank payments. In particular, we will bank donation cheques as soon as possible after receiving them.

Donors will be thanked promptly for their donations. Any questions about donations will also be responded to as soon as possible, and within 14 days.

Donors' preferences relating to their donations will be respected wherever possible. In particular, where funds are donated towards a particular piece of work they will be classed as restricted funds and accounted for (and reported on) separately in our annual accounts, along with the expenditure they are used for. We will make every effort to honour donors' preferences on the frequency and type of follow-up contact they receive.

We affirm that donors and public are entitled to know how we spend funds that are donated to us. To that end, we will publish annual accounts conforming to the Charities Statement of Recommended

Practice (SORP), which will include a breakdown of what our funds have been spent on. All reasonable requests for details of our expenditure will be welcomed and responded to with the information requested.

Donations worth more than 1% of our annual income (in the year in which they are received) will be declared separately in our annual accounts.

Records of donations and donors will be stored in line with our Data Protection and Confidentiality policies, and kept confidential except where we are required to disclose them by law, or for the purposes of reclaiming Gift Aid. We are committed to respecting the privacy of donors, and allow anonymous donations.

The cost of fundraising

To help prevent staff or contractors applying undue pressure on the public to donate funds, individuals or organisations providing skills or services used in, or relating to fundraising will be paid an agreed fixed or time-related fee, not a commission or percentage-based fee. Any employed staff engaged in fundraising will not be paid performance-related pay.

Fundraising costs will be separated and monitored in management and annual accounts.

Ethical considerations in accepting donations

In deciding whether to accept or refuse donations, Trustees (and those acting on their behalf) have a responsibility to maximise the charity's resources. Therefore they must be able to demonstrate to the Charity Commission that any decision to refuse a donation is in line with the charity's objectives.

Any decision relating to a potentially controversial donor or donation must be made by considering whether the charity's objects are affected by association with the donor or donation, and not by aggregating the personal beliefs of trustees, staff or volunteers.

There are usually three grounds for refusing a donation:

- The donation is believed to be associated with criminality or illegality.
- The donor's objectives are opposed to those of the charity.
- The donation would reduce support for the charity, and could therefore be shown to result in a decrease to the resources available to the charity.

Where none of these apply, there would normally be no reason to refuse the donation and therefore it should be accepted, to maximise the resources available to the charity.

The main matter of judgement which arises is therefore when association with a donor would negatively affect Inn Churches' reputation, for example where the donor's reputation or public image would alienate other donors, supporters or volunteers (or potential donors, supporters or volunteers). If the Trustees consider that accepting the donation would weaken the charity more than the funds would strengthen it, the donation should be refused.

In making such judgements, consideration should also be given to the form of the donation and the benefits to the donor of association with Inn Churches. For example, an un-publicised donation from the charitable arm of a contentious donor brings different benefits to the donor (and potential risks or harms to Inn Churches) than a high-profile corporate sponsorship.

Statement of Trustees' Responsibilities

The Trustees (who are also the directors for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

1. select suitable accounting policies and then apply them consistently;
2. observe the methods and principles of the Charities SORP (FRS 102);
3. make judgements and accounting estimates that are reasonable and prudent;
4. state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
5. prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on their behalf by:

Gemma Basharan

25th March 2025

Gemma Basharan



Independent Examiner's Report for the year ended 30 June 2024

Independent Examiner's Report to the Trustees of Inn Churches (The charitable Company)

I report to the charity trustees on my examination of the accounts of the charitable company for the year ended 30 June 2024.

Responsibilities and basis of report

As the trustees of the charitable company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charitable company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the Charitable Company's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Charitable Company's Trustees those matters I am required to state to them in an Independent Examiners Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charitable company and the Trustees as a body, for my work or for this report.

Lesley Kendrew
25th March 2025

Lesley Kendrew FCA
BHP LLP
New Chartford House, Centurion Way, Cleckheaton,
Bradford, West Yorkshire, BD19 3QB

Statement of Financial Activities

For the year ended 30th June 2024

	Notes	Year ending 30th June 2024 (£) Unrestricted funds	Restricted funds	Total funds	2022-23 (£) Total funds
Income from:					
Donations and grants	(2)	36,764	526,780	563,544	1,823,243
Charitable activities	(3)	28,023	-	28,023	16,859
Other trading activities	(4)	12	-	12	597
Investments	(5)	6,469	-	6,469	1,126
Total income		71,268	526,780	598,048	1,841,825
Expenditure on:					
Raising funds		641	2,939	3,580	1,485
Charitable activities	(6)	28,559	1,023,217	1,051,776	817,651
Total expenditure		29,200	1,026,156	1,055,356	819,136
Net movement in funds		42,068	(499,376)	(457,308)	1,022,689
Reconciliation of funds:					
Total funds brought forward		156,339	1,414,006	1,570,345	547,656
Transfers		68,190	(68,190)	-	-
Net movement in funds		42,068	(499,376)	(457,308)	1,022,689
Funds carried forward		266,597	846,440	1,113,037	1,570,345

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 38 to 46 form part of these financial statements.



Balance Sheet

As at 30th June 2024

	Notes		2024 (£)		2023 (£)
Fixed assets					
Tangible assets	(11)		16,277		15,860
Intangible assets	(12)		34,560		-
Total			50,837		15,860
Current assets					
Debtors	(13)	409,360		955,341	
Cash at bank & in hand		716,826		675,763	
Total		1,126,186		1,631,104	
Creditors: amounts falling due within one year					
Creditors	(14)	(62,102)		(71,505)	
Net current assets			1,064,084		1,559,599
Total assets less current liabilities			1,114,921		1,575,459
Creditors: amounts falling due after more than one year:					
Creditors	(15)		(1,884)		(5,114)
Total net assets			1,113,037		1,570,345
Charity funds	(17)				
Restricted funds			846,440		1,414,006
Unrestricted funds			266,597		156,339
Total funds			1,113,037		1,570,345

Trustee Declaration

The charitable company was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies' regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf:

Gemma Basharan
25th March 2025

Gemma Basharan

The notes on pages 38 to 46 form part of these financial statements.



Statement of Cash Flows

For the year ended 30th June 2024

Cash flow from operating activities	2024 (£)	2023 (£)
Net cash used in operating activities	37,824	425,858
Cash flows from investing activities		
Dividends, interest and rents from investments	6,469	1,126
Net cash provided by investing activities	6,469	1,126
Cash flows from financing activities		
Repayments of borrowing	(3,230)	(3,230)
Net cash used in financing activities	(3,230)	(3,230)
Change in cash and cash equivalents in the year	41,063	423,754
Cash and cash equivalents at the beginning of the year	675,763	252,009
Cash and cash equivalents at the end of the year	716,826	675,763



Notes to the accounts

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Acts 2006.

Inn Churches meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Income

All income is recognised once the charitable company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity.

Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the charitable company to raise funds for its charitable purposes and includes costs of all fundraising activities, events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charitable company's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverably VAT.

1.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Company; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

1.6 Tangible fixed assets and depreciation

Tangible fixed assets costing £2,500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives.

Depreciation is provided on the following bases:

- Computers, office equipment: 3 years straight line
- Motor vehicles: 4 years straight line
- Fixtures and fittings: 5 years straight line



1.7 Intangible fixed assets and amortisation

Intangible fixed assets costing £2,500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Intangible fixed assets are initially recognised at cost. After recognition, under the cost model, intangible fixed assets are measured at cost less accumulated amortisation. All costs incurred to bring an intangible fixed asset into its intended working condition should be included in the measurement of cost.

Amortisation is charged so as to allocate the cost of intangible fixed assets less their residual value over their estimated useful lives.

Amortisation is provided on the following bases:

- Software: 4 years straight line

1.8 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.9 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probably that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charitable company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

1.11 Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.12 Finance leases and hire purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the charitable company. Obligations under such agreements are included in creditors, net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Statement of Financial Activities so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

1.13 Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight-line basis over the lease term.

1.14 Pensions

The charitable company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charitable company to the fund in respect of the year.

1.15 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charitable company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charitable company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

2. Income from donations and grants

(£)			2023-24
	Unrestricted	Restricted	Total
Donations	36,764	30	36,794
Grants	-	526,750	526,750
	36,764	526,780	563,544

(£)			2022-23
	Unrestricted	Restricted	Total
Donations	38,515	1,315	39,830
Grants	-	1,783,413	1,783,413
	38,515	1,784,728	1,823,243

3. Income from charitable activities

(£)			2023-24
	Unrestricted	Restricted	Total
Commissioned services	28,023	-	28,023
	28,023	-	28,023

(£)			2022-23
	Unrestricted	Restricted	Total
Commissioned Services	16,859	-	16,859
	16,859	-	16,859

4. Income from other trading activities

(£)			2023-24
	Unrestricted	Restricted	Total
Events and fundraising	12	-	12
	12	-	12

(£)			2022-23
	Unrestricted	Restricted	Total
Events and fundraising	597	-	597
	597	-	597

5. Investment income

(£)	Unrestricted	Restricted	2023-24 Total
Bank interest	6,469	-	6,469
	6,469	-	6,469

(£)	Unrestricted	Restricted	2022-23 Total
Bank interest	1,126	-	1,126
	1,126	-	1,126

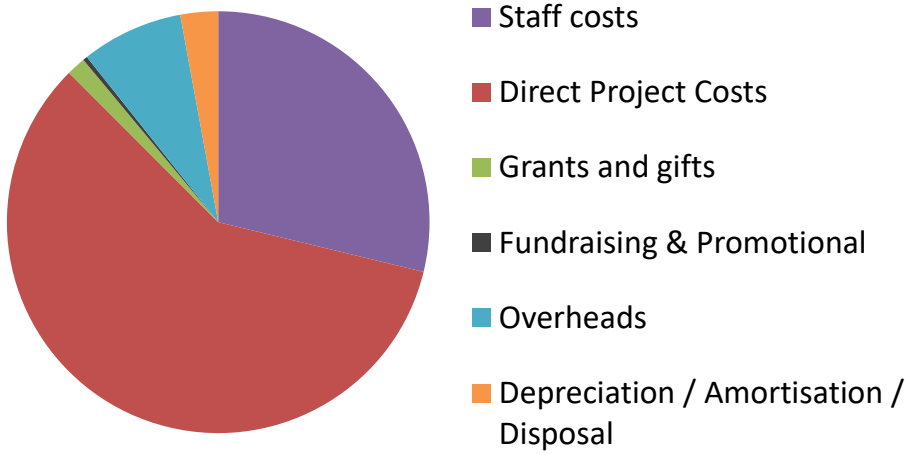
6. Analysis of expenditure on charitable activities

Summary by fund type

(£)	Unrestricted	Restricted	2023-24 Total
Staff costs	400	303,414	303,814
Direct project costs	(3,004)	622,867	619,861
Grants to other organisations	-	15,376	15,376
Overheads	726	81,560	82,286
Depreciation	16,759	-	16,759
Amortisation	11,520	-	11,520
Disposal of fixed assets	2,160	-	2,160
	28,559	1,023,217	1,051,776

(£)	Unrestricted	Restricted	2022-23 Total
Staff costs	2,272	231,727	233,999
Direct project costs	14,346	463,079	477,425
Grants to other organisations	-	17,150	17,150
Overheads	8,981	68,172	77,153
Depreciation	11,924	-	11,924
	37,523	780,128	817,651





7. Analysis of expenditure by activities

(£)		2023-24
	Activities undertaken directly	Total
Staff costs	303,814	303,814
Direct project costs	619,861	619,861
Grants to other organisations	15,376	15,376
Overheads	82,286	82,286
Depreciation	16,759	16,759
Amortisation	11,520	11,520
Disposal of fixed assets	2,160	2,160
	1,051,776	1,051,776

(£)		2022-23
	Activities undertaken directly	Total
Staff costs	233,999	233,999
Direct project costs	477,425	477,425
Grants to other organisations	17,150	17,150
Overheads	77,153	77,153
Depreciation	11,924	11,294
	817,651	817,651

8. Net income / (expenditure)

(£)	2023-24	2022-23
Depreciation of tangible fixed assets	16,759	11,294
Amortisation of intangible fixed assets	11,520	-
Disposal of tangible fixed assets	2,160	-
Operating lease rentals	15,188	7,227
Audit fees	-	9,500
Fees paid to Auditor for other services	-	1,750

9. Staff costs

(£)	2023-24	2022-23
Wages and salaries	278,567	214,369
Social security costs	20,230	16,396
Contribution to defined contribution pension schemes	5,017	3,234
Total	303,814	233,999

(No.)	2023-24	2022-23
All staff	10	9
Full-time equivalent (FTE)	8.16	6.85

No employee received remuneration amounting to more than £60,000 in either year.

Key management personnel compensation in total was £83,895 (2023 - £84,642).

10. Trustees' remuneration and expenses

During the year, no trustees received any remuneration or other benefits (2023 - £NIL).

During the year ended 30th June 2024, no Trustee expenses have been incurred (2023 - £NIL).



11. Tangible fixed assets

(£)	Fixtures and fittings	Vehicles	Total
Cost			
At 1st July 2023	33,184	33,148	66,332
Disposals	(10,800)	-	(10,800)
Additions	-	19,336	19,336
At 30th June 2024	22,384	52,484	74,868
Depreciation			
At 1st July 2023	22,611	27,861	50,472
Disposal	(8,640)	-	(8,640)
Charge for the year	6,638	10,121	16,759
At 30th June 2024	20,609	37,982	58,591
Net book value			
At 1st July 2023	10,573	5,287	15,860
At 30th June 2024	1,775	14,502	16,277

12. Intangible fixed assets

(£)	Software	Total
Cost		
At 1st July 2023	-	-
Additions	46,080	46,080
At 30th June 2024	46,080	46,080
Amortisation		
At 1st July 2023	-	-
Charge for the year	11,520	11,520
At 30th June 2024	11,520	11,520
Net book value		
At 1st July 2023	-	-
At 30th June 2024	34,560	34,560

13. Debtors

(£)	2024	2023
Due within one year		
Trade debtors	5,360	10,889
Prepayments and accrued income	404,000	944,452
Total	409,360	955,341

14. Creditors: Amounts falling due within one year

(£)	2024	2023
Trade Creditors	43,994	50,838
Obligations under finance lease and hire purchase contracts	3,230	3,230
Other creditors	8,878	3,937
Accruals and deferred income	6,000	13,500
Total	62,102	71,505

15. Creditors: Amounts falling due after more than one year

(£)	2024	2023
Net obligations under finance lease and hire purchase contracts	1,884	5,114
Total	1,884	5,114

16. Financial instruments

(£)	2024	2023
Financial assets measured at fair value through income and expenditure	716,826	675,763
Total	716,826	675,763

17. Statement of funds

Statement of funds - current year

(£)	Balance at 1st July 2023	Income	Expenditure	Transfers	Balance at 30th June 2024
Unrestricted funds					
General Funds - all funds	156,339	71,268	(29,200)	68,190	266,597
Restricted funds					
Clothing	640	-	-	-	640
Feeding Bradford	13,668	30	(5,717)	-	7,981
FoodSavers					
Comic Relief	554,000	-	(134,839)	(42,597)	376,564
Council	33,343	-	(29,083)	(4,260)	-
Feeding Britain	6,531	-	(607)	-	5,924
Jerusalem Trust	8,213	-	(5,202)	-	3,011
Grow Well	-	5,000	-	-	5,000
Healthy eating (HAF)	5,659	8,272	(796)	-	13,135
Healthy food (SPF)	2,375	-	(2,375)	-	-
Homelessness Transformation	30,276	-	(28,727)	(1,549)	-
Household Support					
Food provision	628,712	496,100	(748,695)	(19,440)	356,677
Healthy eating	19,981	19,019	(30,593)	-	8,407
Positive Pathways	5,205	(5,205)	-	-	-
Bradford SOUP	(25)	-	(25)	-	-
Stitching Elba Foundation	40,350	-	-	-	40,350
Warm Homes Healthy People	65,078	3,564	(39,547)	(344)	28,751
	1,414,006	526,780	(1,026,156)	(68,190)	846,440
Total of funds	1,570,345	598,048	(1,055,356)	-	1,113,037



The specific purposes for which the funds are to be applied are as follows:

Donation towards winter coats and clothing for people who are homeless
Costs of hosting the Feeding Bradford & Keighley Network
Funding for FoodSavers Network setup and rollout
  Rollout of FoodSavers Network nationwide
  Rollout of FoodSavers Network across the District
  Initial setup costs of FoodSavers outlets (equipment and promotion)
  FoodSavers rollout (promotion, research and evaluation)
Seed growing kits
Provision of food and cooking classes for school holiday feeding projects
Food education, cooking equipment, market vouchers, bread kits
Winter shelter costs and funding towards improving homelessness provision
Household Support Fund
  Council food provision for foodbanks / pantries
  Food education and market voucher scheme
Worker to support people out of homelessness into accommodation
Bradford SOUP event
Running of food hub, refurbishment of café and kitchen
Provision of duvets and food to those referred through WHHP

17. Statement of funds - continued

Statement of funds - prior year

(£)	Balance at 1st July 2022 (as restated)	Income	Expenditure	Balance at 30th June 2023
Unrestricted funds				
General Funds - all funds	136,893	57,097	(37,651)	156,339
	136,893	57,097	(37,651)	156,339
Restricted funds				
Access to Work	-	858	(858)	-
Clothing	640	-	-	640
Feeding Bradford	22,452	11,315	(20,099)	13,668
FoodSavers				
Comic Relief	-	554,000	-	554,000
Council	1,158	65,833	(33,648)	33,343
Feeding Britain	16,707	-	(10,176)	6,531
Jerusalem Trust	13,555	-	(5,342)	8,213
Sovereign Healthcare	-	2,500	(2,500)	-
Healthy eating (HAF)	12,290	(130)	(6,501)	5,659
Healthy food (SPF)	-	3,900	(1,525)	2,375
Homelessness Transformation	-	73,502	(43,226)	30,276
Household Support				
Food provision	225,108	955,000	(551,396)	628,712
Healthy eating	-	36,500	(16,519)	19,981
Living Well	-	26,760	(26,760)	-
Positive Pathways	22,341	-	(17,136)	5,205
Bradford SOUP	1,050	4,000	(5,075)	(25)
Stitching Elba Foundation	40,350	-	-	40,350
Warm Homes Healthy People	55,112	50,690	(40,724)	65,078
	410,763	1,784,728	(781,485)	1,414,006
Total of funds	547,656	1,841,825	(819,136)	1,570,345

18. Analysis of net assets between funds

Analysis of net assets between funds - current year

(£)	Unrestricted	Restricted	2023-24 Total
Tangible fixed assets	16,277	-	16,277
Intangible fixed assets	34,560	-	34,560
Current assets	225,851	900,335	1,126,186
Creditors due within one year	(8,207)	(53,895)	(62,102)
Creditors due in more than one year	(1,884)	-	(1,884)
Total	266,597	846,440	1,113,037

Analysis of net assets between funds - prior year

(£)	Unrestricted	Restricted	2022-23 Total
Tangible fixed assets	15,860	-	15,860
Current assets	159,085	1,472,019	1,631,104
Creditors due within one year	(13,492)	(58,013)	(71,505)
Creditors due in more than one year	(5,114)	-	(5,114)
Total	156,339	1,414,006	1,570,345

19. Financial commitments

Future minimum lease payments due under finance leases:

(£)	2024	2023
Within one year	3,230	3,230
In two to five years	1,884	5,114
Total	5,114	8,344

20. Related party transactions

During the year, the charitable company had the following transactions with related parties:

Paul Holmes t/a Snoozestation

During the year the charitable company was charged purchases of £NIL (2023 - £1,716) from Snoozestation. At 30th June 2024, the charitable company owed £NIL (2023 - £NIL) to Snoozestation. Snoozestation is a related party by virtue of Paul Holmes' directorship (Trustee of Inn Churches).

Roland Clark, director of City of Bradford YMCA

During the year the charitable company was charged purchase of £NIL (2023 - £180) from City of Bradford YMCA. At 30th June 2024, the charitable company owed £NIL (2023 - £NIL) to City of Bradford YMCA. City of Bradford YMCA is a related party by virtue of Roland Clark's directorship (Trustee of Inn Churches).



Acts 435 and Bradford District Credit Union

The charity is an Advocate for the Acts 435 charity. We post requests for help on the Acts 435 website on behalf of our beneficiaries who are in need. Donors visiting the Acts 435 website can then donate towards those requests. We ensure that the donation is spent on the help requested by the beneficiary.

In this way we are acting as agent: donations are made to Acts 435 (a registered charity), who are eligible to claim Gift Aid on the donations (which fund its operational costs).

During the year we received £21,405 of funds (2023: £15,800) and disbursed £20,731 of funds (2023: £15,681).

At the year end the charity was holding £2,136 relating to the scheme (2023: £1,462). This sum has been excluded from the cash balance at the year end and the donations received and passed on have also been excluded from the accounts in accordance with the Charities SORP FRS 102.

Similarly, we process FoodSavers member contributions to Bradford District Credit Union (BDCU) which are excluded from the accounts. This year we received £1,384 from members (2023: £564) and sent £1,325 to BDCU (2023: £535), holding a balance of £142 at the year end (2023: £83).

Company Information

Year ending 30th June 2024

Structure, governance and management

The charity (#1149792) is a company limited by guarantee (#08242641) and was formed on 5th October 2012. It is governed by a Memorandum and Articles of Association.

The liability of the members in the event of the company being wound up is limited to a sum not exceeding £1 each.

New Trustees are appointed by an ordinary resolution of the charity. New Trustees receive a comprehensive induction including an interview with the existing Trustees, two trial meetings, copies of the charity's governing document and its policies, copies of previous annual reports and the Charity Commission's "Essential Trustee" guide. They also contribute to a skills audit.

The charity's day-to-day operational decisions are delegated to staff (via the CEO), whilst Trustees take decisions about new projects or services, stopping an area of work, property, staff remuneration and entering or ceasing partnerships.

The Charity works in formal partnership with Bradford District, Calderdale and Leeds Credit Unions on the **Food**Savers Network, and with FareShare on surplus food provision. It is a founding partner (and host) of the Feeding Bradford & Keighley Network, a member of the Bradford Sustainable Food Partnership, part of the Warm Homes Healthy People partnership in Bradford, and a key partner of Acts 435. It also works closely with the Housing Outreach Partnership. It works extensively with Bradford Metropolitan District Council on their good food and anti-poverty strategies.

Registered office

Inn Churches
The Storehouse
116 Caledonia Street
Bradford
BD4 7BQ

Independent examiner

BHP LLP
New Chartford House
Centurion Way
Cleckheaton
Bradford
West Yorkshire
BD19 3QB

Bankers

Triodos Bank
Deanery Road
Bristol
BS1 5AS

National Westminster Bank Plc
250 Bishopsgate
London
EC2M 4AA

Staff

Juli Thompson	Chief Executive Officer, Company Secretary
Soraya Overend	Chief Operating Officer
Ben Clymo	Business Manager
Gary Peacock	Centre Manager
Maria Varley-Tawfik	FoodSavers Relationship Manager (West Yorkshire)
Clare Howarth	FoodSavers Relationship Manager (Bradford) From April 2024
Tess Wilkins	FoodSavers Platform Consultant
Julie Turner	Catering Assistant
Vasileios Alexiou	Storehouse Assistant
Yordano Fresneda	Storehouse Driver
Roland Makula	Storehouse Assistant From November 2023
Cathy Henwood	Feeding Bradford & Keighley Coordinator
Simon Clayton	Operations Assistant From April to May 2024
Glynn Bower	Storehouse Assistant To April 2024
Jennifer Sellars	Team & Welfare Administrator To July 2023

Trustees

Roland Clark	Chair
Gemma Basharan	Treasurer
Sue Rhodes	Secretary
Emma Strachan	
David Butterfield	
Paul Holmes To 10th March 2024	

Volunteers

Along with our skilled and dedicated trustees and staff, our hundreds of volunteers make a huge difference to countless people. They bring great skills and qualities and work tirelessly throughout the year, showing a huge heart for every guest we meet.

We'd especially like to thank our team of volunteers at The Storehouse (Ken, Leo, Martin, Steve and Ollie), Shaw House (Najma, Sylvia, Rachel, Marjery and Adrian) and with our Cooking work (Abi, Talha, Judith and Muizz), as well as the teams from Univar Solutions, Virgin Media O2, Yorkshire Building Society, Virgin Money, Amey, Mastek, and the Hookers & Clickers charity knitters.



Registered address, warehouse:

The Storehouse
116 Caledonia Street
Bradford
BD4 7BQ

hello@innchurches.co.uk

01274 955010

@innchurches

innchurches.co.uk

FoodSavers:

Shaw House
22 Rawson Road
Bradford
BD1 3SQ

hello@foodsavers.org.uk

01274 270770

@foodsaversorg

foodsavers.org.uk

Inn Churches

Inn Churches Shelter

FoodSavers Network

Inn Churches Welfare

Jude's Urban Kitchen

twenty two Shaw House

Inn Churches Food

Inn Churches Cooking

INN CHURCHES

England & Wales - Charity number 1149792

Accounts

Registered number: 08242641
Charity number: 1149792

INN CHURCHES

(A Company Limited by Guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2023

INN CHURCHES

(A Company Limited by Guarantee)

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INN CHURCHES

(A Company Limited by Guarantee)

REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 30 JUNE 2023

Trustees

Emma Strachan
David Butterfield
Gemma Basharan
Paul Holmes
Sue Rhodes (appointed 15 March 2023)
Roland Clark, Chair

Company registered number	08242641
Charity registered number	1149792
Registered office	116 Caledonia Street Bradford West Yorkshire BD4 7BQ
Company secretary	Juli Thompson
Chief executive officer	Juli Thompson
Independent auditors	BHP LLP New Chartford House Centurion Way Cleckheaton Bradford West Yorkshire BD19 3QB
Bankers	Triodos Bank Deanery Road Bristol BS1 5AS National Westminster Bank Plc 250 Bishopgate London EC2M 4AA

Inn Churches

Trustees' Report for the year ended 30 June 2023

The Trustees present their annual report together with the audited financial statements of the Company for the year 1 July 2022 to 30 June 2023. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Company qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

Company information

Structure, governance and management

The charity (#1149792) is a company limited by guarantee (#08242641) and was formed on 5th October 2012. It is governed by a Memorandum and Articles of Association.

The liability of the members in the event of the company being wound up is limited to a sum not exceeding £1 each.

New Trustees are appointed by an ordinary resolution of the charity. New Trustees receive a comprehensive induction including an interview with the existing Trustees, two trial meetings, copies of the charity's governing document and its policies, copies of previous annual reports and the Charity Commission's "Essential Trustee" guide. They also contribute to a skills audit.

The charity's day-to-day operational decisions are delegated to staff (via the CEO), whilst Trustees take decisions about new projects or services, stopping an area of work, property, staff remuneration and entering or ceasing partnerships. The Trustees reviewed pay this year and conducted a benchmarking exercise for the CEO's salary.

The Charity works in formal partnership with Bradford District, Calderdale and Leeds Credit Unions on the FoodSavers Network, and with FareShare on surplus food provision. It is a founding partner (and host) of the Feeding Bradford & Keighley Network, part of the Warm Homes Healthy People partnership in Bradford, and a key partner of Acts 435. It also works closely with the Housing Outreach Partnership. It works extensively with Bradford Metropolitan District Council on their good food and anti-poverty strategies.

Our objectives

The prevention or relief of poverty in West Yorkshire by the provision of emergency and other accommodation, advice and assistance for persons in need who are deemed homeless.

To provide grants, items and services to individuals in need, or to other charities or organisations working to prevent or relieve poverty, as the trustees see fit.

To promote the physical and mental health of homeless men and women through the provision of shelter, financial assistance, support, education and practical advice.

To advance the education of the public and volunteers in the subject of drug awareness, homelessness and other related subjects.

Inn Churches

Promoting social inclusion for those excluded or marginalised from society because of social or economic disadvantage.

The furtherance of other such purposes as are exclusively charitable under the Laws of England and Wales, as the trustees shall from time to time determine.

In setting their objectives and planning their activities, the trustees have given serious consideration to the Charity Commission's general guidance on public benefit and in particular the prevention and relief of poverty.

Practical support for those that need it most

Inn Churches aims to provide practical support to those that need it most across the Bradford District. Through our activities we try to empower people who are homeless, vulnerably housed, hungry or cold, helping them to help themselves to make permanent and lasting change with dignity and choice.

Our original area of work, and still core to what we do, is supporting people who are homeless or vulnerably housed. We work with other agencies to ensure that everyone in Bradford has access to safe and secure accommodation. We run a winter shelter providing emergency accommodation in churches from December to March, working with each guest to secure them longer-term accommodation. We support guests moving into longer-term accommodation with starter packs of kitchen and household equipment, and partner with the Acts 435 charity to fund white goods, furnishings, furniture and other needs. We provide bedding and food to Bradford residents in need as part of the Warm Homes Healthy People partnership, and work with Palm Cove Society to provide food and clothing to refugees and asylum seekers.

We work to ensure that everybody has access to affordable, healthy food. Through our FoodSavers Network, combining sustainable low-cost food markets with easy access to a Credit Union, we try to reduce dependency on foodbanks and free food provision as part of the wider food support ecosystem. We intercept surplus food and redistribute it to feeding projects across Bradford. We currently work with Bradford Council and Feeding Bradford & Keighley to ensure that foodbanks have enough food.

Our food education or cooking hub aims to empower, educate and inspire as many people as possible to cook great tasting healthy food for themselves and their families, helping them to understand healthy eating, food safety in the kitchen, a range of different cooking methods, and how to improve their cooking skills. This empowers people to make better food-related choices, as well as reducing social isolation.

Progress review

This year feels like it has been 'business as usual', only more so! Demand for all our services has increased, and all our projects have seen growth. Whilst it is good to be supporting more people, the increase in need is challenging.

The work of supporting foodbanks and pantries with food supplies through the Household Support Fund continued to occupy our warehouse team to capacity, alongside our intercepted and donated food service. With supplies of surplus food dramatically reduced, food projects have increasingly relied on the provision of the Household Support Fund to meet increasing demand. With the funding extended again for a final year (to March 2024), it will have been four years since we stepped in on a temporary basis at the beginning of the pandemic and we have been beginning to think about and plan for what will happen when this provision is no longer available, given that the need continues to increase.

We believe that the best solution to people not being able to afford food is to increase their incomes (through fair pay and benefits based on the actual cost of living), but until that is achieved then emergency food supplies will still be needed.

Inn Churches

We were really pleased to be able to reopen our winter shelter this year, after two years where we were unable to operate due to COVID restrictions. We were grateful to be offered the use of an empty vicarage for three months, which supplemented our capacity and flexibility, and we again worked closely with the Housing Outreach Partnership (HOP) team to support guests off the streets and into longer-term accommodation. Whilst there seems to be a move away from communal shelter provision towards accommodation with individual rooms, most churches are not able to offer this and so we believe that our Winter Shelter continues to offer invaluable bed space across the coldest months of the winter which wouldn't be replaced if the shelter did not run. We also continue to work with other organisations in the homeless sector to explore ways to strengthen homelessness provision in Bradford, including through our first homelessness conference.

We continued to grow our FoodSavers network across Bradford, as well as into neighbouring Credit Unions and areas, with Calderdale launching at the end of the year and Leeds preparing to launch. Interest continues to come in from further afield, and we are developing the procedures and technology to support growth nationally. We are very excited to have been awarded three years of funding from Comic Relief to support our FoodSavers Network partners, as well as launching our new Darley Street Cookery School, and we are looking forward to developing the relationship with Comic Relief. We continue to weave our theory of behaviour change, choice, dignity, empowerment and financial inclusion throughout all of our work.

Our cooking education programme has been supplemented this year by a market voucher scheme, supporting families to shop locally and healthily, as well as by the introduction of Kitty's Kits, easy-to-make bread kits that enable anybody to produce delicious bread.

Our provision of starter packs to people moving from homelessness into tenancies, and supply of duvets and food to people through the Warm Homes Healthy People partnership, both had their busiest years ever. We were also very pleased to commit to being a Key Partner of Acts 435, through which we supported 117 people with over £18,000 of essential white goods, furniture and other items.

In all our work sustainability is a key concern. Handing out increasing amounts of 'free' food is not a sustainable model (although a safety net of a certain amount of emergency support will always be needed) and our FoodSavers network attempts to move on from handouts to allowing people to have greater choice and dignity through paying for their food (albeit at a subsidised rate), as well as building up savings to empower themselves and to increase financial inclusion. Similarly our cooking education work aims to educate and train people so that they can eat well on any budget.

With some big changes on the horizon, including our new market development and the ending of our work redistributing purchased food, the next year will again be one of change and development and we look forward to continuing to use our strengths to meet the needs around us.

Volunteers

Volunteers are crucial to our work and we would not be able to achieve the things we do without them.

At the Storehouse, four regular volunteers gave over 1,000 hours of time, weighing and sorting food donations and purchase, moving food around the warehouse, preparing deliveries and keeping the warehouse running.

At our Shaw House venue, our five regular volunteers gave over 1,200 hours helping to look after customers of our social supermarket, as well as maintaining and improving the building.

Several young people again volunteered at our cooking classes, and we also hosted corporate volunteering groups, together contributing 100 hours of time helping to prepare and run cooking classes. Another team of volunteers, primarily from Bradford Bronte Rotary Club, gave 140 hours to put together recipe bags.

Inn Churches

Each Winter Shelter venue recruits their own volunteers, and a single night takes around 65 hours of volunteer time. We operated at host churches for 77 nights this year equating to just over 5,000 hours of volunteering.

On top of this we welcomed groups from Virgin Media, Marks and Spencer Logistics, Company Shop and the Bradford G10 Rotary clubs who helped us out for projects or days of volunteering.

Volunteers are also crucial to the operation of each FoodSavers outlet, which operate autonomously.

We're grateful to each and every person who has helped us this year.

Welfare

Demand for our welfare support services increased again on last year, which was already our busiest year ever.

Starter Packs

Our starter packs are provided to people moving from the streets into tenancies, and contain essentials such as bedding, crockery, cutlery, cooking equipment and utensils and a kettle. This year we provided 209 starter packs (from 269 referrals), another significant increase on previous years (170 last year and 135 the year before).

Warm Homes Healthy People (WHHP)

WHHP is a partnership of organisations in Bradford helping people who are homeless, or vulnerably or poorly housed, to keep warm through information, emergency support and energy efficiency measures. This year we supported 506 people and their families (from 715 referrals) with 1,400 duvets and food for 1,113 people. This was over four times more families than last year (and ten times the previous year), with even bigger increases in the amount of food and duvets distributed. This likely reflects an increased need for warmth due to higher heating bills, as well as the cost of living meaning more people are struggling.

Essentials

We work with a small number of referral partners to provide food and clothing essentials to newly-arrived refugees and asylum seekers, and other clients in need. This year we provided clothing or footwear for 143 people, and food parcels for 91, helping 194 individuals in total - a slight decrease on last year, which may reflect a more stringent checking of duplicate referrals.

Acts 435

Acts 435 connects people with specific needs to donors who can support them through a crowd-funding site. We post requests for items such as fridges, washing machines, microwaves, clothing, curtains and carpets, and donors are then able to donate towards each item until the need is met. This year generous donors helped us to support 117 individuals (from 190 referrals) to purchase over £18,000 of items that they wouldn't otherwise have been able to afford, helping them in establishing tenancies, escaping crisis or building new lives following trauma.

We're really grateful to be a key partner of Acts 435, allowing us to directly support so many individuals who have nowhere else to turn for support.

Winter Shelter

We were able to reopen our winter shelter this year, after two years where COVID prevented it running. A slightly-reduced roster of eleven host churches were on board to offer shelter from December to March.

We received 151 referrals, hosting 67 guests in our shelters in churches, plus another 27 at St Mary's Vicarage, Laisterdyke, the use of which we were generously gifted by the Diocese of Leeds for three months. This was the most referrals we'd received in the history of the shelter.

Inn Churches

This year we saw more British people who were homeless and seeking shelter, as well as more couples and more women. Without the use of the vicarage we would have struggled to accommodate the women and couples, as it provided us with individual rooms which most churches aren't able to offer. This was a particular blessing to a homeless couple expecting a baby, who we were able to accommodate until they moved to more permanent accommodation.

We worked closely with the Housing Outreach Partnership (HOP) team throughout the shelter both to seek out people on the streets who needed a roof over their heads, and to move guests on to more permanent accommodation. We were delighted that due to the hard work of our team and partners, all but two guests found accommodation before the end of the shelter in March. We were also pleased to offer one hardworking guest an employed post.

Alongside providing shelter and helping guests to secure permanent accommodation, we worked with Phil from Kuta to run eight sessions with some of our guests at the vicarage to build self-esteem and confidence. Activities including cooking sausages on sticks in the woods gave opportunities to talk about challenges, feelings and building better lives.

Building on the good relationships we have built with the HOP team, in May we were able to welcome them into the newly-refurbished top floor of our Shaw House venue, giving them a city centre office base from which to operate - thanks to Night Shelter Transformation Funding from the Department for Levelling Up, Housing and Communities (DLUHC)

In January we ran a homelessness conference, bringing together statutory and community organisations involved in homelessness provision across Bradford. There was a very positive open discussion about the challenges faced since the pandemic, what was working well, how to build resilience in the sector, gaps and blockers to provision, and opportunities to work more closely together. The conference came up with three small achievable outcomes (a shared referral pathway, a directory of services and contact details, and quarterly meetings) and three larger goals to aim for (increased safe provision for vulnerable females, a fuller homeless network with project manager, and lobbying to reopen face-to-face contact with the Council's Housing Options team at Britannia House). Our thanks go to Mark Kitson, Liam Jagger and April Joy Serrant for supporting the conference, and to Soraya and Julie for the wonderful lunch.

Food

Our work supporting foodbanks and pantries with purchased food continued, as the funding from Bradford Council, through the Government's Household Support Fund, was extended again. Demand has increased significantly and we purchased and delivered more this year than the previous two years combined, adding 191 tonnes of food, for a total of 440 tonnes since March 2020. This food is free to foodbanks and projects, and is calculated to have contributed to over 1.5 million meals.

We also continued to support our regular food partners with donated and intercepted food, providing 45 tonnes to community groups, faith groups, asylum and refugee projects, homeless provision, schools and other organisations. This has again nearly halved since the previous year, reflecting a continued squeeze on the availability of surplus food and increased competition for that supply, as discussed in more detail in last year's report. There are some signs that the decrease in availability may have slowed, or even begin to increase slightly, but with the supply of intercepted food 75% down in just two years, resourcing our partners adequately continues to be a concern.

FoodSavers™ Network

Our FoodSavers Network aims to reduce dependency on foodbanks and free food, by combining sustainable low-cost food markets with easy access to a Credit Union, as part of the wider food support ecosystem. Each outlet offers high quality fresh and store cupboard food, plus toiletries and household products, for a low weekly membership fee (typically £6), at locations across Bradford. Much of the food is unwanted or surplus, intercepted from being wasted. Membership (initially by referral) also gives the opportunity to attend cookery classes, save in a recognised Credit Union scheme at no extra cost, and enjoy other benefits.

Inn Churches

By the end of June 2023 we had 17 outlets open across the Bradford District, with an average of 156 savers each month. During the year members saved £9,854 into their Credit Union accounts for a rainy day, a Christmas present, a little treat or a missing essential. For some this was the first time they had ever had any savings.

As well as continuing to roll out outlets across Bradford, we partnered with Calderdale Credit Union to open the first of two pantries in Calderdale in May. Following a successful launch in Brighouse, 32 customers signed up to the Credit Union by the end of June, collecting 298 bags of shopping and saving £288 between them in the first few weeks.

We have also partnered with Leeds Credit Union, with our first Leeds outlet due to launch in Armley in August, and are in conversations with other Credit Unions further afield.

We are still in conversations with a developer about the software platform to support this rollout, but with progress slow we are also exploring other options.

Our existing outlets are seeing an increase in footfall, partly due to increased awareness but also because of increased need. At the same time we've seen a decrease in donated or intercepted food, whilst purchased food has significantly increased in price. Outlets are having to balance remaining affordable for customers with ensuring they are sustainable. Some have increased their membership fee, although this is never popular, and others have tightened restrictions slightly on the number of items per shop, number of times a customer may shop per week or opening times.

"We're proudly the first Leeds group to join the FoodSavers Network, and it has made us reflect on good collaborators and mentors. FoodSavers wants people to have dignity and choice. The network gives you a model to work with, with plenty of room to adapt it to the needs of your community.

It's important to hold doors open to people, but it's so much better if you have someone walking through it with you."

(The team at YUM, our first Leeds pantry opening soon)

Cooking

This year we worked with 21 schools, statutory services, charities and community groups to deliver 200 sessions inspiring and enthusing people about cooking healthy and nutritious meals for themselves, teaching new skills and recipes and getting kids and adults excited about cooking and eating healthily. We've also put on 90 public classes (50 for adults - mostly our Jamie's Ministry of Food 8-week course - and 40 kids' holiday cooking sessions).

Our sessions have included kids' cooking classes, family cooking sessions, adult cooking workshops, skills sessions, and food safety courses. We've worked with children from six years old to adults of all ages. Around 375 people have prepared and cooked over 2,000 great-tasting meals, including corporate teams, carers, kids with special educational needs and disabilities, FoodSavers members, trainee teachers, parents, students and the public.

Some of our kids' holiday cooking classes were again supported by the Holiday Activities and Food (HAF) programme, funded by Bradford Council and the Department for Education. We had some memorable moments this year, and successfully introduced lots of healthy new foods to people. Salmon was a particular hit in the summer, with participants commenting, "I didn't know healthy food could taste this good", "I didn't like salmon at first but I tried it and I love it", and "I said I didn't like salmon but I was so surprised at all the lovely flavours from the tikka salmon! I will definitely have this again!"

We always get a great response from people on our eight-week course discovering new recipes and learning new skills in the kitchen, with many saying they have made the recipes again at home. One lady shared that it has helped improve her health, saying it "helped me lose weight and eat well. So glad I got introduced to your classes."

We continued to work closely with the MyLivingWell project on their 'Swap Well to Eat Well' campaign, encouraging people to make healthy food swaps. Our 'fakeaway' recipe bags contained all the ingredients needed for a delicious

takeaway for four, as well as instructions on how to make it, enabling people to swap their takeaways for a healthier and cheaper (but no less tasty) alternative. The 2,800 parcels were distributed for free at our FoodSavers pantries, at the Broadway, Kirkgate and Airedale Shopping Centres, and at the Shipley Underground Market. An amazing team of volunteers carried, lifted, shifted and packed 155 boxes of peppers, 648 kg of onions, 650 boxes of tins and jars, 4,200 packets of spices and 233 packets of wraps, as well as breaking down 24kg of garlic bulbs and bagging up 6 large boxes of coriander! We filmed several supporting videos demonstrating how to make the recipes which are available on the Living Well website. Then in April we popped up at the new Taste:BD festival in City Park with a kids' masterclass in healthy packed lunches, distributing samples and goody bags, plus another 1,000 fakeaway bags.

We were very excited this year to team up with Bradford Markets to deliver a voucher scheme, giving away nearly £2,000 of vouchers to cookery course attendees and FoodSavers members. The vouchers, which could be spent on any fresh produce from the market stalls at the Oastler Shopping Centre, have enabled many young people and their families to buy fresh ingredients that they can use to replicate the dishes they have learnt with us. The vouchers have been a massive success both with the traders and our customers. Many families have told us that they were inspired to go buy and try new ingredients that they have not tried before. We have seen many excited faces when they have come back and told us what they had bought. One young person was thrilled when he managed to purchase a fresh crab! It has been a great way to showcase the fresh produce on our doorstep and give people the confidence to choose and taste foods that will help them and their families make healthier food choices in the future.

We also get excited about bread this year, after discovering Kitty's Kits, set up by a young lady called Kitty who is on a mission to 'breaducate' the nation. These kits contain everything to make great-tasting bread in one bag: a loaf, baguette, pizza base, or any other bread product you fancy. Kitty's mission is to distribute 10,000 free bread kits to community groups, schools, food banks, prisons and social enterprises to enable people to make their own bread. We ordered 1,000 kits which we're giving to FoodSavers outlets, schools and many of the other groups we work with. The feedback so far has been amazing: "these bread kits are so easy", "love the taste", "we made date and walnut bread, and it was fab", "we made flat bread with ours", "I made sundried tomato and rosemary focaccia and it was lovely".

Other Highlights

Strategic away day

In March the whole team spent a day in the Dales thinking, learning and planning. We spent some time sharing updates on the different areas of work we are currently involved in, before moving on to think about future developments and how we can best use our resources to effect lasting change.

We were joined by April-Joy from AJS Training to learn about how to build resilience into our lives.

Many thanks to Jane Vincent at Fortem People who hosted us at their beautiful headquarters near Skipton.

Bradford SOUP

This year took us to our 28th highly successful SOUP event, in partnership with Bradford Bronte Rotary Club and the Bradford G10 Rotary clubs.

Bradford Community SOUP aims to change our local communities for the better by bringing together members of those communities to pitch their ideas for improving our area.

Winning projects this year have supported families with young children, single mothers, homeless people, disabled athletes, those who have lost a baby, and girls and young women with autism. We've also supported community centres, and art exhibition and a literature festival.

Full details at bradfordsoup.org.uk.

Inn Churches

Cinnamon Toast!

With a huge thank you to the all of the team at the Cinnamon Network, we completed our two years of the Cinnamon incubator programme: it was over way too quickly.

The incubator programme supports brilliant start-up social projects which are offered training and guidance to help replicate their good idea.

Over 24 months we received amazing training and mentorship for our FoodSavers project.

Through exceptional leadership and working with other amazing projects we really did develop a strong critical friendship, and became committed cheerleaders of some wonderful and creative social action projects.

Fences or Ambulances?

(A reflection from Juli Thompson, originally written for the Grace+Truth blog.)

I have worked for twenty years in Bradford tackling homelessness and food insecurity. Reading Grace+Truth over the years has helped me to reflect on the approach I have taken. It's good to be self-critical and I have always been challenged by the thought that our work might be part of the problem rather than part of the solution.

Addressing poverty means holding tensions in balance: between charity and justice and also between serving and empowering people. Everything we do should seek to set captives free, not imprison them further!

Embarrassed

I often reflect on my experience as a working single parent in the 1980s when I was eligible for food vouchers. At the local Rotary Club, I could exchange my vouchers for two packs of European butter and two tins of stewed steak. The Rotarians were kind but I felt embarrassed and disempowered.

My work to address food poverty has been influenced by these experiences. In the churches where the foodbanks operated, we added to what was being done by making fresh fruit, vegetables and bread available. We also began teaching people to cook this kind of good, healthy food. This lead us to setting up food pantries where people pay a small amount for the food they need.

The move towards establishing a pantry model was mocked by some. I was told we just need to give away food parcels. Yet I kept hearing from God about setting the captives free. And food isn't free. I saw that people, given a decent choice, don't choose charity.

Against the tide

Our FoodSavers project offers high quality fresh and store cupboard food for a low weekly membership fee. But in establishing this work we have had to go against the tide of the free food parcels being given out. We were told it would never take off. We were even accused of exploiting vulnerable people by charging a small membership fee. We were told poor people had no money so they would never be able to save into a Credit Union.

But this month's figures in Bradford shows us 430 people have saved over £47,500 pounds this year. In addition, they have saved over £650,000 on their weekly shopping. In November we launched in Leeds and earlier this year we launched in Calderdale.

Empowering

Its exciting to see volunteers start to feel they are part of the solution, its exciting to hear people ask questions about the faith which motivates our work. And its exciting to see the dignity in people's eyes as they are paying their membership.

Our pilot study in Bradford has painted a compelling picture of guests accessing the FoodSavers service feeling empowered to feed their families, pleased at having the choice and flexibility to pick their own food and grateful to contribute towards feeding themselves rather than relying on handouts. As one lady said:

"I came in feeling suicidal and I am leaving feeling I have HOPE."

One of the positives that came from the pandemic is that poverty is not a dirty word anymore. It can no longer be swept under the charity carpet. The world has seen that the Church and faith groups have stepped up and made a difference. But we must keep stepping up and keep the focus on setting captives free.

Fences or ambulances?

I'll end by sharing the first 2 stanzas of a poem by Joseph Malins, written in 1895:

'Twas a dangerous cliff, as they freely confessed,

Though to walk near its crest was so pleasant;

But over its terrible edge there had slipped

A duke and full many a peasant.

So the people said something would have to be done,

But their projects did not at all tally;

Some said, "Put a fence 'round the edge of the cliff,"

Some, "An ambulance down in the valley."

But the cry for the ambulance carried the day,

For it spread through the neighbouring city;

A fence may be useful or not, it is true,

But each heart became full of pity

For those who slipped over the dangerous cliff;

And the dwellers in highway and alley

Gave pounds and gave pence, not to put up a fence,

But an ambulance down in the valley.

Looking Ahead

The coming year will see significant developments across our work. We will continue to roll out the FoodSavers Network with full launches in Calderdale and Leeds, and new outlets in Bradford. We will be taking on additional staff to support this, and we need to resolve the software platform to support the expansion. Once the platform is in place we will also take forward conversations with Credit Unions and food networks further afield about taking on the FoodSavers model. We will focus on formalising agreements, policies and procedures to ensure a stable base for the network to rest on, and the best possible experience for new outlets as they come on board. We also need to work across the network to support partner outlets in building resilience in their food sourcing to ensure that they can meet demand.

Our Cooking Hub will continue to work with schools and community organisations across Bradford to deliver cooking and healthy eating education. We are in conversations to expand our very successful voucher scheme across other markets in Bradford, and we will continue to roll out Kitty's Kits through schools, pantries and other groups.

The biggest development on the Cooking side is that we are working with Bradford Council to take on an anchor unit at the new Darley Street Market. This will provide a much more visible and accessible home for our cooking school. We have secured funding towards this and are in the process of agreeing the details of our offering there with the market team.

We are planning our first 'Food for Health not Wealth' conference to bring together organisations involved in food provision across Bradford to think strategically about how we work together to support those who need emergency food of any kind, particularly considering the ending of Council funding to purchase food next March. We will continue to contribute to the Council's food poverty and good food strategies and are proud that FoodSavers is included in both.

We will also continue to review what our food provision service will look like going forward without the significant work of distributing Council-funded food, which will involve changes to our warehouse operations, and balancing the need and demand for our services with what it is we can do well with the resources available to us.

We will continue to strengthen partnerships with the Housing Outreach Partnership (HOP) team, particularly around our Winter Shelter. We will look to follow up on some of the outcomes from the homelessness conference, including seeking to develop a homeless intranet or resource site.

To support all of that activity, we need to strengthen our administrative and finance capacity, and our management structures. We also need to invest in our technology to facilitate working effectively across multiple sites.

On the governance side, we plan to increase the frequency of trustee meetings to better respond to fast-changing events, as well as aiming to recruit new Trustees to provide additional skills and resilience. We have also begun a programme of documenting and strengthening our policies and procedures to ensure that everything we do is built on strong foundations.

Financial Update

Financial review

Total income for the year was £1,841,824 (2022: £797,457). Total expenditure for the year was £819,136 (2022: £432,424).

Net income for the year was £1,022,689 (2022: £365,033 income), including net income of £19,446 on unrestricted funds and net income of £1,003,243 on restricted funds.

The trustees have reassessed the charity's ability to continue for at least twelve months from the date that the accounts are approved and conclude that no material uncertainties exist that cast significant doubt on the charity's ability to continue as a going concern.

Principal risks and uncertainties

The Trustees continually monitor external factors, as well as those within our control, which might affect the current operations of the charity, or its future. As well as the continued effects of the pandemic, the Trustees are currently mindful of the fragility of the global food chain and the knock-on effects for both availability of food to bulk purchase for foodbanks (with unavailability of some products in large enough quantity to meet demand from foodbanks), alongside the much reduced availability of surplus food as suppliers tighten up their processes to reduce waste - a positive outcome of increased costs and environmental concerns, but one which impacts the food available to us.

The funding landscape continues to evolve and change. There is increasing demand for funding combined with reduced funding being available, which increases the pressure on charities. Whilst some COVID funding transitioned to Cost of Living funding, the indications are that some of these streams will end soon, whilst demand for our services shows no signs of decreasing. At the same time new organisations seem to be emerging in the sector which increases the competition for funding.

The Trustees remain aware that our funding mix is less diverse than it has been and what we would like it to be, and that a major project (and thus source of income) is due to end March 2024. We are considering how we respond to this change, and what it means for our activities going forward.

Progress on increasing generated income has been slower than hoped, although in part that's due to increased grant funding meaning we have been able to offer some services at a reduced or zero cost. We are continuing to work to increase our generated income again, and new opportunities outlined elsewhere in this report should help with that.

Having been extend for a further year, the Council funding for food deliveries to foodbanks and pantries (Household Support Fund) will end in March 2024. All other incoming resources and resources expended derive from continuing activities.

Reserves Policy

The charity's free reserves, excluding fixed assets, at 30th June 2023 were £140,479 (2022: £109,109).

The charity's reserves policy states that it will hold three to six months' expenditure as unrestricted reserves, equivalent to £302,250 to £604,500 for the budgeted 2023-24 expenditure.

Free reserves are therefore significantly below the required level.

However, a significant part of the budgeted 2023-24 expenditure is exceptional: reserve levels based on 2024-25 expenditure are between £132,113 and £264,225, which the current level of reserves are within.

Nonetheless, the Trustees have budgeted to boost free reserves over the coming year through generating unrestricted income, and ensuring that core costs are covered by restricted income.

Acts 435 and Bradford District Credit Union

The charity is an Advocate for the Acts 435 charity. We post requests for help on the Acts 435 website on behalf of our beneficiaries who are in need. Donors visiting the Acts 435 website can then donate towards those requests. We ensure that the donation is spent on the help requested by the beneficiary.

In this way we are acting as agent. The actual donations are made to Acts 435 (a registered charity), who are eligible to claim Gift Aid on the donations (which fund its operational costs).

During the year we received £15,800 of funds and disbursed £15,681 of funds.

At the year end the charity was holding £1,462 relating to the scheme. This sum has been excluded from the cash balance at the year end and the donations received and passed on have also been excluded from the accounts in accordance with the Charities SORP FRS102.

Similarly, we process FoodSavers member contributions to Bradford District Credit Union (BDCU) which are excluded from the accounts. This year we received £564 from members and sent £535 to BDCU, holding a balance of £83 at the year end.

Donations

We continue to be very grateful to Mad Hatter Tea for their tenth year of donating their wonderful tea to us, as well as to Company Shop for donating and wrapping 60 Christmas presents for FoodSavers customers.

Fundraising

Inn Churches is committed to ensuring that fundraising to support its objectives is carried out ethically, adhering to best practice guidance from the Charity Commission and the Institute of Fundraising.

We are committed to being accountable and transparent in all aspects of our fundraising, operating in line with the Institute of Fundraising's Codes of Conduct.

Telling our story

Any requests or appeals for donations will truthfully and accurately present the charity's work, and not seek to mislead or distort our activities and their impact.

Our work supports individuals and groups in difficult and challenging situations, and it is often these circumstances that best explain why our work is needed. We therefore need to present and publicise these situations in order to raise funds. In doing so we are mindful that whilst text and images explaining the difficulties faced by those we support are not in themselves harmful, we need to ensure that they are presented in a balanced way whilst not downplaying the challenges faced by those we support.

We are also mindful of the need to respect the dignity and privacy of those we support. We will therefore seek and record permission from individuals where we use their name, tell a story which might identify them, use a direct quote from them or use an identifiable image of them. Where we use images and names, we will ensure that we provide a full briefing before asking for consent, to ensure that all those identified know what to expect and are prepared for how this might impact them, both practically and emotionally.

Donors and the public are entitled to expect administrative and overhead costs to be kept to the minimum necessary for the charity to operate efficiently and effectively, but in telling our story we will always challenge the belief that services can be delivered without these costs, and seek to portray the true cost of delivering services.

In order to maximise our reach (and therefore access to potential donors), we will consider reciprocal mailings, where we send out information to our supporters about another charity, in exchange for them sending our information out to an equivalent number of their supporters. This will only be done where the other charity's objectives do not conflict or compete with ours, and by an exchange of information between the charities rather than giving access to or sharing the mailing lists (even temporarily).

Recording and reporting on donations

Our financial procedures policy outlines our processes for handling incoming cash, cheques and bank payments. In particular, we will bank donation cheques as soon as possible after receiving them.

Donors will be thanked promptly for their donations. Any questions about donations will also be responded to as soon as possible, and within 14 days.

Donors preferences relating to their donations will be respected wherever possible. In particular, where funds are donated towards a particular piece of work they will be classed as restricted funds and accounted for (and reported on) separately in our annual accounts, along with the expenditure they are used for. We will make every effort to honour donors' preferences on the frequency and type of follow-up contact they receive.

We affirm that donors and public are entitled to know how we spend funds that are donated to us. To that end, we will publish annual accounts conforming to the Charities Statement of Recommend Practice (SORP), which will include a breakdown of what our funds have been spent on. All reasonable requests for details of our expenditure will be welcomed and responded to with the information requested.

All donations worth more than 1% of our annual income (in the year in which they are received) will be declared in our annual accounts.

Records of donations and donors will be stored in line with our Data Protection and Confidentiality policies, and kept confidential except where we are required to disclose them by law, or for the purposes of reclaiming Gift Aid. We are committed to respecting the privacy of donors, and allow donations to be made anonymously.

The cost of fundraising

To help prevent staff or contractors apply undue pressure on the public to donate funds, individuals or organisations providing skills or services used in, or relating to fundraising will be paid an agreed fixed or time-related fee, not a commission or percentage-based fee. Any employed staff engaged in fundraising will not be paid performance-related pay.

Fundraising costs will be separated and monitored in management and annual accounts.

Ethical considerations in accepting donations

In deciding whether to accept or refuse donations, Trustees (and those acting on their behalf) have a responsibility to maximise the charity's resources. Therefore they must be able to demonstrate to the Charity Commission that any decision to refuse a donation is in line with the charity's objectives.

Any decision relating to a potentially controversial donor or donation must be made by considering whether the charity's objects are affected by association with the donor or donation, and not by aggregating the personal beliefs of trustees, staff or volunteers.

There are usually three grounds for refusing a donation:

- The donation is believed to be associated with criminality or illegality.
- The donor's objectives are opposed to those of the charity.
- The donation would reduce support for the charity, and could therefore be shown to result in a decrease to the resources available to the charity.

Where none of these apply, there would normally be no reason to refuse the donation and therefore it should be accepted, to maximise the resources available to the charity.

The main matter of judgement which arises is therefore when association with a donor would negatively affect Inn Churches' reputation, for example where the donor's reputation or public image would alienate other donors, supporters or volunteers (or potential donors, supporters or volunteers). If the Trustees consider that accepting the donation would weaken the charity more than the funds would strengthen it, the donation should be refused.

In making such judgements, consideration should also be given to the form of the donation and the benefits to the donor of association with Inn Churches. For example, an un-publicised donation from the charitable arm of a contentious donor brings different benefits to the donor (and potential risks or harms to Inn Churches) than a high-profile corporate sponsorship.

Volunteers

Along with our skilled and dedicated trustees and staff, our hundreds of volunteers make a huge difference to countless people. They bring great skills and qualities and work tirelessly throughout the year, showing a huge heart for every guest we meet.

We'd especially like to thank our team of volunteers at The Storehouse (Ken, Leo, Martin and Steve), Shaw House (Sue, Anne, Niz, Marjery and Adrian) and with our Cooking work (Judith, Liam and Abi), as well as the teams from Virgin Media O2 who have helped throughout the year.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2023

Statement of Trustees' responsibilities

The Trustees (who are also the directors of the Company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' Report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

BHP LLP were apppinted auditors for the year, and have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

Approved by order of the members of the board of Trustees on 14 March 2024 and signed on their behalf by:

Gemma Basharan

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF INN CHURCHES

We have audited the financial statements of Inn Churches (the 'charitable company') for the year ended 30 June 2023, which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2023, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the trustees' report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We focused on laws and regulations, relevant to the company, which would give rise to a material misstatement in the financial statements. Our tests included agreeing the financial statements disclosure to the underlying supporting documentation, enquiries with management, review of operations of controls within the year, in particular income, expenditure, payroll, review of provisions and review of expenses. There are inherent limitations in the audit procedures described and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

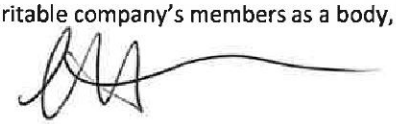
Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Other matters which we are required to address
The prior period financial statements were not subject to an audit.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Lesley Kendrew (Senior statutory auditor)

for and on behalf of

BHP LLP
New Chartford House
Centurion Way
Cleckheaton
Bradford
West Yorkshire
BD19 3QB

14 March 2024

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 30 JUNE 2023

	Note	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	As restated Total funds 2022 £
Income from:					
Donations and grants	2	**38,515**	**1,784,728**	**1,823,243**	764,807
Charitable activities	3	**16,859**	-	**16,859**	29,001
Other trading activities	4	**597**	-	**597**	3,595
Investments	5	**1,126**	-	**1,126**	54
Total income		**57,097**	**1,784,728**	**1,841,825**	797,457
Expenditure on:					
Raising funds		**128**	**1,357**	**1,485**	1,007
Charitable activities	6	**37,523**	**780,128**	**817,651**	431,417
Total expenditure		**37,651**	**781,485**	**819,136**	432,424
Net movement in funds		**19,446**	**1,003,243**	**1,022,689**	365,033
Reconciliation of funds:					
Total funds brought forward		**136,893**	**410,763**	**547,656**	182,623
Net movement in funds		**19,446**	**1,003,243**	**1,022,689**	365,033
Total funds carried forward		**156,339**	**1,414,006**	**1,570,345**	547,656

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 23 to 38 form part of these financial statements.

INN CHURCHES

(A Company Limited by Guarantee)
REGISTERED NUMBER: 08242641

BALANCE SHEET
AS AT 30 JUNE 2023

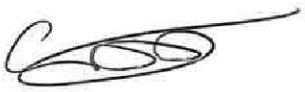
	Note		2023 £		As restated 2022 £
Fixed assets					
Tangible assets	11		**15,860**		27,784
			15,860		27,784
Current assets					
Debtors	12	**955,341**		308,887	
Cash at bank and in hand		**675,763**		252,009	
		1,631,104		560,896	
Creditors: amounts falling due within one year	13	**(71,505)**		(32,681)	
Net current assets			**1,559,599**		528,215
Total assets less current liabilities			**1,575,459**		555,999
Creditors: amounts falling due after more than one year	14		**(5,114)**		(8,343)
Total net assets			**1,570,345**		547,656
Charity funds					
Restricted funds	16		**1,414,006**		410,763
Unrestricted funds	16		**156,339**		136,893
Total funds			**1,570,345**		547,656

BALANCE SHEET (CONTINUED)
AS AT 30 JUNE 2023

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 14 March 2024 and signed on their behalf by:



Gemma Basharan

The notes on pages 23 to 38 form part of these financial statements.

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2023

	2023 £	As restated 2022 £
Cash flows from operating activities		
Net cash used in operating activities	**425,858**	65,154
Cash flows from investing activities		
Dividends, interests and rents from investments	**1,126**	54
Net cash provided by investing activities	**1,126**	**54**
Cash flows from financing activities		
Repayments of borrowing	**(3,230)**	(3,230)
Net cash used in financing activities	**(3,230)**	**(3,230)**
Change in cash and cash equivalents in the year	**423,754**	**61,978**
Cash and cash equivalents at the beginning of the year	**252,009**	190,031
Cash and cash equivalents at the end of the year	**675,763**	252,009

The notes on pages 23 to 38 form part of these financial statements

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Inn Churches meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Income

All income is recognised once the charitable company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the charitable company to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charitable company's objectives, as well as any associated support costs.

1. Accounting policies (continued)

1.4 Expenditure (continued)

All expenditure is inclusive of irrecoverable VAT.

1.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Company; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

1.6 Tangible fixed assets and depreciation

Tangible fixed assets costing £2,500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following bases:

Motor vehicles	- 4 years straight line
Fixtures and fittings	- 5 years straight line

1.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1. Accounting policies (continued)

1.9 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charitable company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

1.10 Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.11 Finance leases and hire purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the charitable company. Obligations under such agreements are included in creditors, net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Statement of Financial Activities so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

1.12 Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight-line basis over the lease term.

1.13 Pensions

The charitable company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charitable company to the fund in respect of the year.

1. Accounting policies (continued)

1.14 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charitable company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charitable company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

2. Income from donations and grants

	Unrestricted funds 2023 £	**Restricted funds 2023 £**	**Total funds 2023 £**
Donations	38,515	1,315	**39,830**
Grants	-	1,783,413	**1,783,413**
	38,515	1,784,728	**1,823,243**

	As restated unrestricted funds 2022 £	As restated restricted funds 2022 £	As restated Total funds 2022 £
Donations	52,466	445	52,911
Grants	2,500	709,396	711,896
	54,966	709,841	764,807

3. Income from charitable activities

	Unrestricted funds 2023 £	Total funds 2023 £
Commissioned services	16,859	**16,859**

	Unrestricted funds 2022 £	Total funds 2022 £
Commissioned services	29,001	29,001

4. Income from other trading activities

Income from fundraising events

	Unrestricted funds 2023 £	Total funds 2023 £
Events and fundraising	597	**597**

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Events and fundraising	3,543	52	3,595

5. Investment income

	Unrestricted funds 2023 £	Total funds 2023 £
Bank Interest	1,126	**1,126**

	Unrestricted funds 2022 £	Total funds 2022 £
Bank Interest	54	54

6. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
Staff costs	2,272	231,727	**233,999**
Direct project costs	14,346	463,079	**477,425**
Grants to other organisations	-	17,150	**17,150**
Overheads	8,981	68,172	**77,153**
Depreciation	11,924	-	**11,924**
	37,523	780,128	**817,651**

6. Analysis of expenditure on charitable activities (continued)

Summary by fund type (continued)

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £
Staff costs	8,730	168,931	177,661
Direct project costs	11,778	166,107	177,885
Overheads	8,792	55,155	63,947
Depreciation	11,924	-	11,924
	41,224	390,193	431,417

7. Analysis of expenditure by activities

	Activities undertaken directly 2023 £	**Total funds 2023 £**
Staff costs	233,999	**233,999**
Direct project costs	477,425	**477,425**
Grants to other organisations	17,150	**17,150**
Overheads	77,153	**77,153**
Depreciation	11,924	**11,924**
	817,651	**817,651**

7. Analysis of expenditure by activities (continued)

	Activities undertaken directly 2022 £	Total funds 2022 £
Staff costs	177,661	177,661
Direct project costs	177,885	177,885
Overheads	63,947	63,947
Depreciation	11,924	11,924
	431,417	431,417

8. Net income/(expenditure)

	2023 £	2022 £
Depreciation of tangible fixed assets	**11,294**	11,294
Operating lease rentals	**7,227**	16,604
Fees payable to the charitable company's auditor in respect of:		
- audit	**9,500**	-
- other services	**1,750**	-

9. Staff costs

	2023	2022
	£	£
Wages and salaries	**214,369**	164,311
Social security costs	**16,396**	10,999
Contribution to defined contribution pension schemes	**3,234**	2,351
	233,999	177,661

The average number of persons employed by the Company during the year was as follows:

	2023	2022
	No.	No.
All staff	**9**	6

No employee received remuneration amounting to more than £60,000 in either year.

Key management personnel compensation in total was £84,624 (2022 - £39,546).

10. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2022 - £NIL).

During the year ended 30 June 2023, no Trustee expenses have been incurred (2022 - £NIL).

11. Tangible fixed assets

	Motor vehicles £	Fixtures and fittings £	Total £
Cost or valuation			
At 1 July 2022	**33,148**	**33,184**	**66,332**
At 30 June 2023	**33,148**	**33,184**	**66,332**
Depreciation			
At 1 July 2022	**22,574**	**15,974**	**38,548**
Charge for the year	**5,287**	**6,637**	**11,924**
At 30 June 2023	**27,861**	**22,611**	**50,472**
Net book value			
At 30 June 2023	**5,287**	**10,573**	**15,860**
At 30 June 2022	10,574	17,210	27,784

12. Debtors

	2023 £	As restated 2022 £
Due within one year		
Trade debtors	**10,889**	15,337
Prepayments and accrued income	**944,452**	293,550
	955,341	308,887

13. Creditors: Amounts falling due within one year

	2023	2022
	£	£
Trade creditors	**50,838**	28,011
Obligations under finance lease and hire purchase contracts	**3,230**	3,230
Other creditors	**3,937**	-
Accruals and deferred income	**13,500**	1,440
	71,505	32,681

14. Creditors: Amounts falling due after more than one year

	2023	2022
	£	£
Net obligations under finance lease and hire purchase contracts	**5,114**	8,343

15. Financial instruments

	2023	2022
	£	£
Financial assets		
Financial assets measured at fair value through income and expenditure	**675,763**	252,009

16. Statement of funds

Statement of funds - current year

	As restated balance at 1 July 2022 £	Income £	Expenditure £	Balance at 30 June 2023 £
Unrestricted funds				
General Funds - all funds	**136,893**	**57,097**	**(37,651)**	**156,339**
Restricted funds				
Access to work	-	**858**	**(858)**	-
Clothing	**640**	-	-	**640**
Feeding Bradford	**22,452**	**11,315**	**(20,099)**	**13,668**
Comic Relief	-	**554,000**	-	**554,000**
Council	**1,158**	**65,833**	**(33,648)**	**33,343**
Feeding Britain	**16,707**	-	**(10,176)**	**6,531**
Jerusalem Trust	**13,555**	-	**(5,342)**	**8,213**
Sovereign Healthcare	-	**2,500**	**(2,500)**	-
Healthy eating (HAF)	**12,290**	**(130)**	**(6,501)**	**5,659**
Healthy food (SPF)	-	**3,900**	**(1,525)**	**2,375**
Homelessness Transformation	-	**73,502**	**(43,226)**	**30,276**
Food provision	**225,108**	**955,000**	**(551,396)**	**628,712**
Healthy eating	-	**36,500**	**(16,519)**	**19,981**
Living Well	-	**26,760**	**(26,760)**	-
Positive Pathways	**22,341**	-	**(17,136)**	**5,205**
Bradford SOUP	**1,050**	**4,000**	**(5,075)**	**(25)**
Stitching Elba Foundation	**40,350**	-	-	**40,350**
Warm Homes Healthy People	**55,112**	**50,690**	**(40,724)**	**65,078**
	410,763	**1,784,728**	**(781,485)**	**1,414,006**
Total of funds	**547,656**	**1,841,825**	**(819,136)**	**1,570,345**

16. Statement of funds (continued)

The specific purposes for which the funds are to be applied are as follows:

Access to work
Staff disability support

Clothing
Donation towards winter coats and clothing for people who are homeless

Feeding Bradford
Costs of hosting the Feeding Bradford & Keighley Network

Foodsavers - Funding for FoodSavers Network setup and rollout
Comic Relief - Rollout of FoodSavers Network nationwide
Council - Rollout of FoodSavers Network across the District
Feeding Britain - Initial setup costs of FoodSavers outlets (equipment and promotion)
Jerusalem Trust - FoodSavers rollout (promotion, research and evaluation)
Sovereign Healthcare - FoodSavers costs

Healthy eating (HAF)
Provision of food and cooking classes for school holiday feeding projects

Healthy food (SPF)
Food education, cooking equipment, market vouchers, bread kits

Homelessness Transformation
Winter shelter costs and funding towards improving homelessness provision

Household Support - Household Support Fund
Food provision - Council food provision for foodbanks / pantries
Healthy eating - Food education and market voucher scheme

Living Well
'Fakeaway' healthy recipe bag campaign

Positive Pathways
Worker to support people out of homelessness into accommodation

Bradford SOUP
Bradford SOUP event

Stitching Elba Foundation
Running of food hub, refurbishment of café and kitchen

Warm Homes Healthy People
Provision of duvets and food to those referred through WHHP

16. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 July 2021 £	As restated Income £	Expenditure £	As restated balance at 30 June 2022 £
Unrestricted funds				
General Funds - all funds	90,827	87,564	(41,498)	136,893
Restricted funds				
Others	41,317	23,099	(64,416)	-
Access to work	197	445	(642)	-
Clothing	640	-	-	640
Feeding Bradford	-	25,000	(2,548)	22,452
Council	-	38,750	(37,592)	1,158
Feeding Britain	-	25,000	(8,293)	16,707
Jerusalem Trust	-	20,000	(6,445)	13,555
Healthy eating (HAF)	5,322	17,290	(10,322)	12,290
Food provision	-	450,000	(224,892)	225,108
Positive Pathways	2,970	41,313	(21,942)	22,341
Bradford SOUP	1,000	4,052	(4,002)	1,050
Stitching Elba Foundation	40,350	-	-	40,350
Warm Homes Healthy People	-	64,944	(9,832)	55,112
	91,796	709,893	(390,926)	410,763
Total of funds	182,623	797,457	(432,424)	547,656

17. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £
Tangible fixed assets	15,860	-	**15,860**
Current assets	159,085	1,472,019	**1,631,104**
Creditors due within one year	(13,492)	(58,013)	**(71,505)**
Creditors due in more than one year	(5,114)	-	**(5,114)**
Total	156,339	1,414,006	**1,570,345**

Analysis of net assets between funds - prior year

	As restated unrestricted funds 2022 £	As restated restricted funds 2022 £	As restated Total funds 2022 £
Tangible fixed assets	27,784	-	27,784
Current assets	129,039	431,857	560,896
Creditors due within one year	(11,587)	(21,094)	(32,681)
Creditors due in more than one year	(8,343)	-	(8,343)
Total	136,893	410,763	547,656

18. Financial commitments

Future minimum lease payments due under finance leases:

	2023 £	2022 £
Within one year	**3,230**	3,230
In two to five years	**5,114**	8,343
	8,344	11,573

19. Prior year adjustments

A prior year adjustment has been made to the financial statements to account for a change in accrued income recognition.

	2022 £
Charity funds carried forward - as previously reported	254,106
Accrued income adjustment - prior year impact	293,550
Charity funds carried forward - as adjusted	547,656

Impact on charity surplus/deficit for the year

	2022 £
Surplus as previously reported	71,483
Accrued income adjustment - prior year impact	293,550
Surplus as adjusted	365,033

20. Related party transactions

During the year, the charitable company had the following transactions with related parties:

Paul Holmes t/a Snoozestation
During the year the charitable company was charged purchases of £1,716 (2022 - £860) from Snoozestation. At 30 June 2023, the charitable company owed £nil (2022 - £nil) to Snoozestation. Snoozestation is a related party by virtue of Paul Holmes' directorship (Trustee of Inn Churches).

Roland Clark director of City of Bradford YMCA
During the year the charitable company was charged purchases of £180 (2022 - £nil) from City of Bradford YMCA. At 30 June 2023, the charitable company owed £nil (2022 - £nil) to City of Bradford YMCA. City of Bradford YMCA is a related party by virtue of Roland Clark's directorship (Trustee of Inn Churches).

Connor Birch, son of CEO
During the prior year, Connor Birch received remuneration from employment with the charitable company. The total value of remuneration was £nil (2022 - £5,356).

INN CHURCHES

England & Wales - Charity number 1149792

Accounts



Inn Churches

Annual Report 2021-22

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Our Objectives

The prevention or relief of poverty in West Yorkshire by the provision of emergency and other accommodation, advice and assistance for persons in need who are deemed homeless.

To provide grants, items and services to individuals in need, or to other charities or organisations working to prevent or relieve poverty, as the trustees see fit.

To promote the physical and mental health of homeless men and women through the provision of shelter, financial assistance, support, education and practical advice.

To advance the education of the public and volunteers in the subject of drug awareness, homelessness and other related subjects.

Promoting social inclusion for those excluded or marginalised from society because of social or economic disadvantage.

The furtherance of other such purposes as are exclusively charitable under the Laws of England and Wales, as the trustees shall from time to time determine.

In setting their objectives and planning their activities, the trustees have given serious consideration to the Charity Commission's general guidance on public benefit and in particular the prevention and relief of poverty.

Practical support for those that need it most



We work to ensure that everybody has access to affordable, healthy food. We intercept surplus food and redistribute it to feeding projects across Bradford. We currently work with Bradford Council and Feeding Bradford & Keighley to ensure that foodbanks have enough food. Through our FoodSavers Network, combining sustainable low-cost food markets with easy access to a Credit Union, we try to reduce dependency on foodbanks and free food provision as part of the wider food support ecosystem.

Inn Churches aims to provide practical support to those that need it most across the Bradford District. Through our activities we try to empower people who are homeless, vulnerably housed, hungry or cold, helping them to help themselves to make permanent and lasting change with dignity and choice.



Our original area of work, and still core to what we do, is supporting people who are homeless or vulnerably housed. Pre-pandemic this was centred around a 4-month winter shelter providing emergency accommodation in churches around Bradford from December to March, working with each guest to secure them longer-term accommodation, and supporting them into that accommodation with starter packs of kitchen and household equipment, and access (through the Acts435 charity) to funding for white goods, furnishings and furniture. We have not been able to run the winter shelter for the past two winters, but we have continued to work with other organisations to support people into safe and secure accommodation.



Our food education or cooking hub aims to empower, educate and inspire as many people as possible to cook great tasting healthy food for themselves and their families, helping them to understand healthy eating, food safety in the kitchen, a range of different cooking methods, and how to improve their cooking skills. This empowers people to make better food-related choices, as well as reducing social isolation.



Progress Review

Year ending 30th June 2022

Another challenging year draws to a close. We have experienced first-hand the realities of the effects of lockdown and the implications on communities. Loneliness, isolation, mental ill health, and lots of uncertainty. Our own team have suffered loss and the grief that comes with that. As always though, they have risen to the challenges and faced adversity headlong.

We continued to support Bradford's foodbanks and feeding projects with funding from the Council's Household Support Fund, purchasing and distributing food to projects across Bradford. We have heard that funding is anticipated to cover the newly emerging cost of living crisis for a while longer, but beyond this we always need to look ahead to supporting sustainable food supplies.

In rethinking their own priorities, Wellsprings Together passed the baton to us for the Feeding Bradford & Keighley Network. Cathy Henwood, network Coordinator, transferred



to our team in May. This is a critical time for the network as the food landscape changes, and Cathy supports partners across the district in developing their food offer. We have also developed feedingbradford.org.uk to share resources and ideas across the network partners.

We continue to maintain our Find Food in Bradford website (bradfordfoodbanks.org.uk), signposting people to their nearest foodbank or social supermarket, which has been extensively publicised and used by network partners and organisations across the city.

Our **Food**Savers projects go from strength to strength, and we have supported ten independent food providers to transition to the pantry model. Members can pay a weekly membership fee of £6 and open a Credit Union account. A pound of their membership fee is then paid into the Credit Union on their behalf to start them off on the savings pathway. With over two hundred savers this is proving to be an innovative way to help communities build financial resilience and start along a road towards building food security. In May we were visited by Scott Butterfield, an adviser to over 200 Credit Unions across the USA, and he was interested to take (amongst other things) the **Food**Savers concept to the USA.

Partnership has always been the key to our success, and we have developed and strengthened new ones this year. We



co-hosted meetings on food security and spoke to national calls on the cost of living crisis. We continued teaching valuable cooking skills to adults and children – distanced, outdoors, online, or however we could.

The link between eating well and mental health cannot be understated, but affordability is a real barrier to healthy eating. In our Challenge22, run with Bradford Bronte Rotary Club, we will be inviting people to 'live' on just £22 for a week, which was what we are being told that many of our customers have left to feed their family after paying household bills. Last year this was a real challenge for participants, both mentally and physically, and we expect this year to be no different.

We are still uncertain about the future of our winter shelter provision, and we will keep speaking with partners to see how the new horizon develops this winter. The cost of living crisis has added to the burden of many already vulnerable families so we will be continuing to develop our winter offering. We will also be adding to our team to support the developing services we have planned to meet the increasing need.

Juli

Juli Thompson, CEO



Volunteers

Volunteers are crucial to our work and we would not be able to achieve the things we do without them.

At The Storehouse, three regular volunteers gave over 900 hours of time, weighing and sorting food donations and purchase, moving food around the warehouse, preparing deliveries and keeping the warehouse running.

At our Shaw House venue, our four regular volunteers gave over 1,250 hours helping to run the social supermarket (meeting, serving and chatting to clients and keeping the shelves stocked), as well as maintaining and improving the premises as we continued renovating over the year.

Our regular cooking volunteers were called on less this year, in part because we hosted a Kickstart worker funded by Feeding Britain for a large part of the year, but volunteers still gave over 20 hours of time helping to prepare and run cooking and craft classes.

On top of this we had around a dozen teams of volunteers from businesses and organisations across Bradford who helped us out for particular projects or days of volunteering.

We also know that across our FoodSavers projects, which operate autonomously, volunteers are crucial to their operation.

We're grateful to each and every person who has helped us this year.



Some of the photos in this report are by local talented photographer Shy Burhan, who we've commissioned as part of a research and evaluation project into the impact of the **Food**Savers Network through capturing and telling the stories of people impacted by **Food**Savers projects.

Welfare Inn Churches

Our welfare support service had its busiest year ever, with referrals up across our existing partners and new referral partners coming on board, or returning after pandemic-enforced inactivity.



Starter Packs

Our starter packs are provided to people moving from the streets into tenancies, and contain essentials such as bedding, crockery, cutlery, cooking equipment and utensils and a kettle. This year we provided 170 starter packs (from 217 referrals), a significant increase on last year's 135 and more than any other year.



Warm Homes Healthy People

Warm Homes Healthy People (WHHP) is a partnership of organisations in Bradford helping people who are homeless, vulnerably or poorly housed to keep warm through information and advice, emergency practical support and small energy efficiency measures.

This year we supported 124 people and their families (from 166 referrals) with bedding and food, nearly 2½ times the number helped last year. That included 271 duvets and food parcels for 231 people.

Essentials

We work with a small number of referral partners to provide food and clothing essentials to newly-arrived refugees and asylum seekers, and other clients in need. This year we provided clothing or footwear for 143 people, and food parcels for 123, helping 235 individuals in total.



Acts 435

Acts 435 connects people with specific needs to donors who can support them through a crowd-funding site. We post requests for items such as fridges, washing machines, microwaves, clothing, curtains and carpets, and donors are then able to donate towards each item until the need is met. This year generous donors helped us to support 104 individuals (from 169 referrals) to purchase over £14,000 of items from carpets to cookers, fridges to furniture, baby items to beds, and washing machines. All things that they wouldn't otherwise have been able to afford, supporting them in establishing tenancies, escaping crisis or building new lives following trauma.



Winter Shelter

Unfortunately, for the second year running we were not able to operate our Winter Shelter, but instead continued to support homeless guests through access to our social supermarket and other welfare services, alongside paying for a small amount of direct accommodation.

We continue to believe that our model of communal winter shelter can play a valuable part in supporting people who find themselves homeless in Bradford, and are encouraged that others working with those who find themselves homeless also see us as an important part of the jigsaw of help available, so we look forward to reopening our shelter next winter.

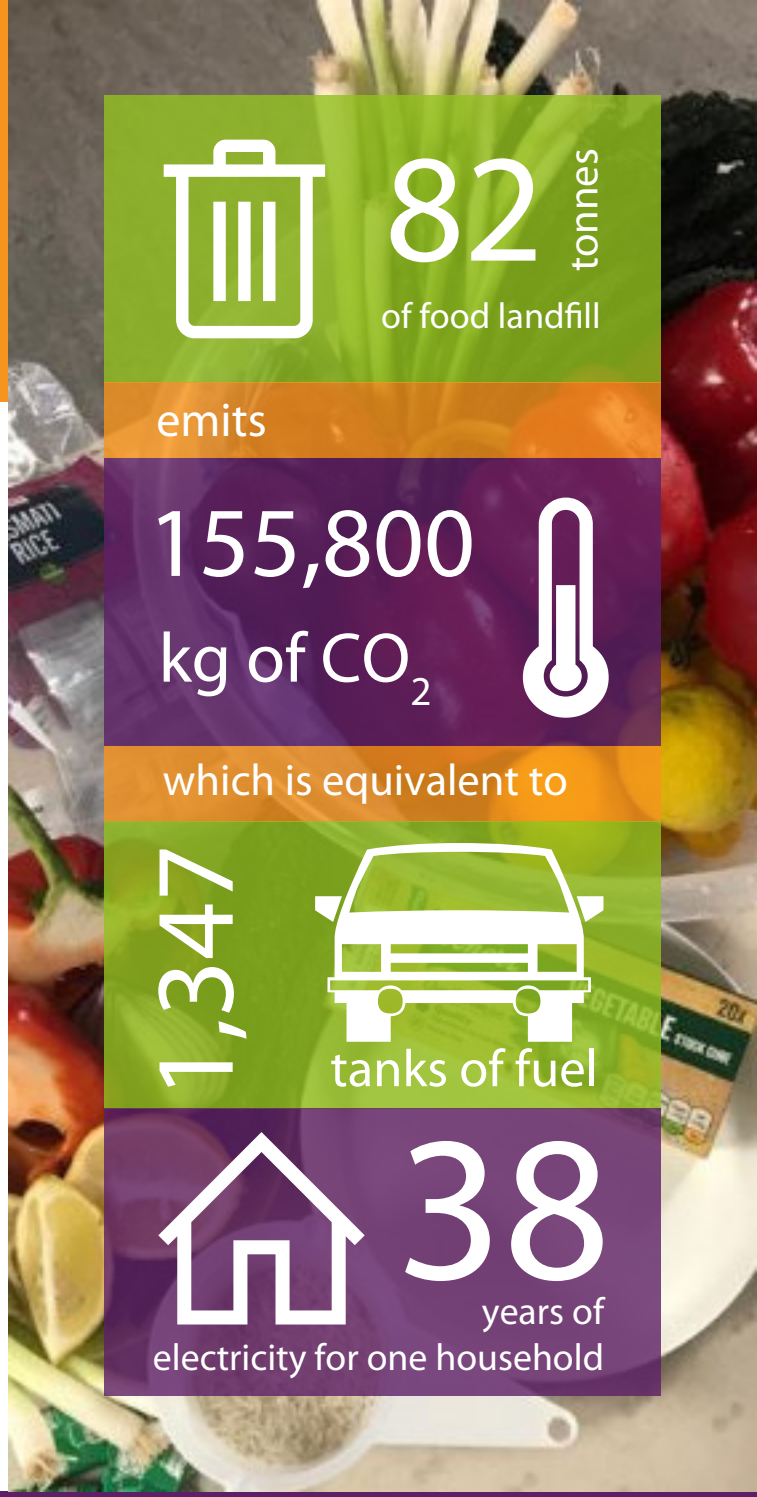
Food Inn Churches

Last year was dominated by our work to support foodbanks with deliveries of purchased food, funded by Bradford Council through their Household Support Fund, and it has also played a big part in this year. With the original funding ending in July 2021, more funding was made available at the end of 2021 and we delivered another 83½ tonnes of food by the end of June 2022, bringing the total to a fraction under 250 tonnes since March 2020. This food is free to foodbanks and projects.

We also continued to support our regular food partners with donated and intercepted food, providing 82 tonnes to community groups, faith groups, asylum and refugee projects, homeless provision, schools and other organisations. This was only just over half of last year, reflecting two factors.

The first is that a number of projects are sourcing food elsewhere - not least through the Council provision - reducing their need for donated or intercepted food (although some projects order free food through the Council-funded service and top that up with intercepted food).

The second is that there is much less surplus food available to us: supermarkets are





FoodSavers launch event: Inn Churches Chair of Trustees, Roland Clark, with Lord Mayor of Bradford, Martin Love, and **Food**Savers Coordinator, Tess Wilkins

wasting less, people are donating less (presumably due to cost), new organisations have emerged competing for the same surplus food (not all of them non-profit) and new technologies have emerged to connect projects directly to surplus food.

FoodSavers™ Network

The **Food**Savers Network aims to reduce dependency on foodbanks and free food provision, by combining sustainable low-cost food markets with easy access to a Credit Union, as part of the wider food support ecosystem. Each outlet offers high quality fresh and store cupboard food, plus toiletries and household products, for a low weekly membership fee (typically £6), at locations across the Bradford area. Much of the food is unwanted or surplus food, intercepted from being wasted. Membership (which is by referral) also gives the opportunity to attend cookery classes, save in a recognised Credit Union scheme at no extra cost, and enjoy other benefits, dependent on location.

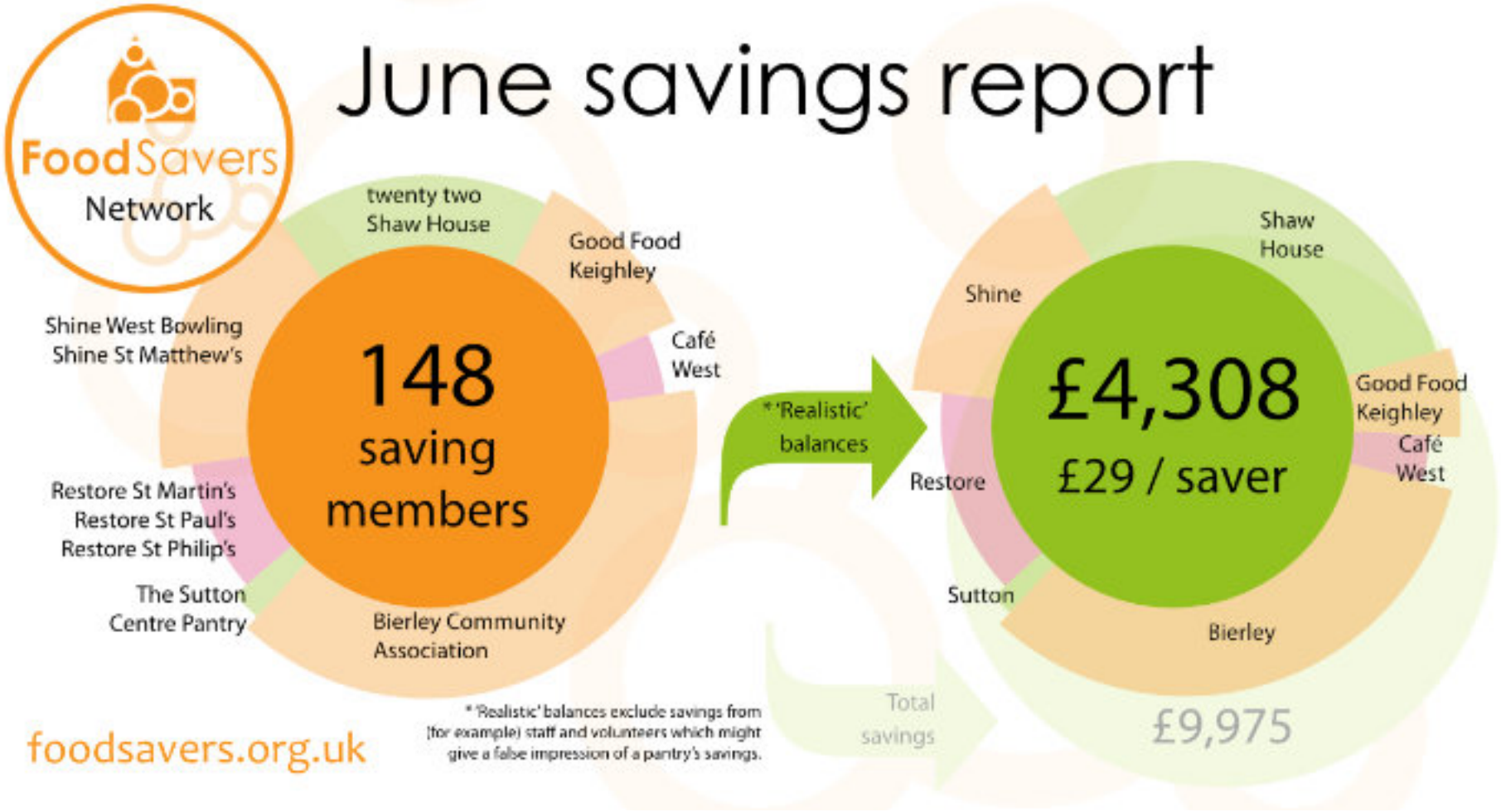
Our first pilot projects started last year and we were delighted to formally launch in June 2022, with ten projects now open and another four opening soon, with more in the pipeline.

The rollout was not entirely seamless, as we grappled with adapting Credit Union processes to a very different context, and as the software platform which was intended to support the network has still yet to be launched a year after its original completion date, despite it always being "a few weeks from completion". This has

limited our capacity to launch projects as fast as we would like (and to keep up with the demand from projects wishing to join). If we had known up front that the platform wouldn't be ready, we would have rolled out projects differently.

The **Food**Savers Network has been welcomed by Bradford Council and is included as part of their anti-poverty and food strategies.

At the year end over 300 individual members had saved around £6,000 on their shopping at a FoodSavers project, with 148 of them opening a Credit Union savings account and putting over £4,000 into savings - that's an average of £29 per **Food**Savers member in difficult financial circumstances which has been put away for a rainy day, a Christmas present, a little treat or a missing essential. For some this was the first time they had ever had any savings.



Cooking Inn Churches

This year we've worked with more groups than ever before to inspire and enthuse people about cooking healthy and nutritious meals for themselves, teaching new skills and recipes and getting kids and adults excited about cooking and eating healthily.

We started in the summer with over 250 cookery workshops (and a few craft ones), with 273 kids and their families learning how to prepare and cook great-tasting meals together. As well as our usual classes we ran some new masterclasses - a little longer than usual, teaching more advanced skills such as pasta making, soda bread and full afternoon tea. More workshops followed in half terms and Christmas / Easter holidays. We also ran several eight-week cooking courses for adults through the year, and continued to deliver CIEH food safety courses, including to school and young people groups for the first time.

We've worked throughout the year with a number of schools, Bradford Youth Service, Play Bradford, West Specialist Inclusive Learning Centre, Bradford Inclusive Disability Service, and several other community groups. A particular highlight was working





with Shine in West Bowling to teach recipes from their recipe book, 'Cook with Shine', full of recipes with affordable ingredients that you might get from a low-cost food market.

Thanks again to the Council and the Department for Education, through their Holiday Activities and Food funding, we were able to develop some great bonds with many young people who have seen their cookery skills flourish, along with their enthusiasm towards food and to adopting a healthier diet.

We're delighted that many of our young people have grown in confidence, with some now volunteering with us during most of the holidays, and one going on to start a catering course at Bradford College.

Other Highlights

Bradford SOUP

Our highly successful Bradford SOUP events, in partnership with Bradford Bronte Rotary Club, continued online until our 24th event in May when we resumed meeting in person. Winners this year ranged from young people struggling with self-esteem to isolated people, via a wrestling school, a shelter for homeless young people, theatre in a box, an eco-darkroom, a disabled toy library, a social action for kids project, a photo exhibition with refugees, young people's radio and more.

bradfordsoup.org.uk



Looking Ahead

The last two years we have been very responsive, as we have had to adapt to huge societal changes and changing our working practices to meet needs in whole new ways, as well as taking on significant extra work in response to the pandemic.

On the food side in particular, we are now seeing a rapid decrease in the availability of surplus food and an increase in the number of groups accessing that food. The rise of platforms such as Neighbourly, FareShare Go and Olio, which connect smaller projects direct to surplus food supplies, as well as other organisations who have set up similar projects to our Storehouse model, mean that the need for our support in that area is less than it was

Council funding to purchase food and distribute it to foodbanks and **Food**Savers projects (separate to our surplus food offer) has been invaluable to foodbanks since we rose to the challenge in 2020. It has supported the **Food**Savers Network to grow, and helped us to continue supporting people and meeting our charitable objectives in new ways since pandemic restrictions hit. However, we are now at the point of asking whether it continues to be the most effective way for us to meet our aims. Early in 2023, as the current Council contract draws to a close, we will be reviewing what our wider Storehouse food provision model looks like going forward, with a strategic review day for staff and Trustees planned for early 2023.

We are committed to continuing to roll out the **Food**Savers Network, with a queue of projects waiting to join and interest in the model from across the UK. As the Network grows we need to get the software platform in place, as well as working with the Credit Union to streamline and resource the process of joining and saving, as well as adding additional resource to our team to open and support more projects.

On the welfare side, we are working with our partner host churches on reopening our Winter Shelter next year, although the updated guidance on winter shelters like

ours was very late in being issued which has meant we are planning much later than we would like. As well our usual host churches, we have been given the use of an empty vicarage for the winter which will help us to fill gaps in provision and provide a 'halfway house' in moving people from our emergency shelter into their own tenancies. We will be working very closely with the Housing Outreach Partnership (HOP) team identify guests in need of our emergency provision, and to help move them on into longer term accommodation.

We're also looking at the wider context of homelessness provision in Bradford, and how we can catalyse increased partnership working across the sector to ensure joined-up care for individuals and to help reduce homelessness - particularly repeat homelessness. We are planning a conference in January next year which will draw together organisations working with people who find themselves homeless, to look at how we can support each other and work better in collaboration to ensuring the sustainability and integration of homeless projects in Bradford,

Demand for our starter packs, Warm Homes Healthy People provision and Acts435 support have all increased this year and show no signs of slowing down. We plan to take on a new Welfare and Team Administrator to help manage these services, as well as providing more regular phone cover and a fixed point for our staff team who work varying hours across two locations as well as plenty of time out and about.

With the use of Shaw House extended for another year, thanks to the generosity of Shaw Moisture Meters, we continue to invest in the building and look at how we can make better use of the space available. We are converting the top floor into offices, to provide the HOP team with a city centre base from which they can carry out their work, and would like to make better use of the café space as resources allow.

Our cooking (food education) team will be continuing to offer workshops to schools and community groups, as well as putting on classes and courses at our own venues. We are also in conversation with the Council about involvement in the new market, and what we can offer there.

Over the coming year we aim to continue to strengthen our governance, as we look to recruit another two Trustees to increase our board to seven members. We are also working on regularising Trustee meetings to quarterly, and to strengthening the staff reporting to Trustees.

Finally, we capture a lot of data and anecdotal feedback about the impact of our work, but we need to put in place a bit more robust monitoring and evaluating of outcomes so that we can use this data to shape future plans. A lot of this stems from having had to be so responsive over recent years, but now it is time to be more strategic, particularly as we focus on reviewing our strategy over the next year.

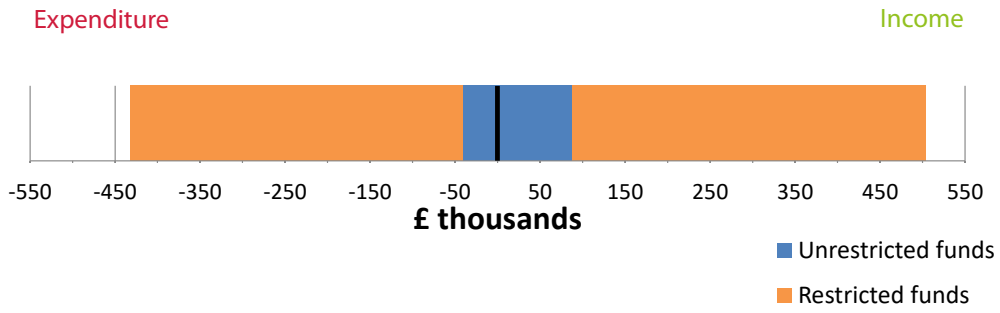
Financial Update

Year ending 30th June 2022

Financial review

Total income for the year was £503,907 (2021: £358,283). Total expenditure for the year was £432,424 (2021: £415,195).

Net income for the year was £71,483 (2021: £56,912 expenditure), including net income of £46,066 on unrestricted funds and net income of £25,417 on restricted funds, after transfers.



At the time of signing these accounts the charity has been impacted by the global COVID-19 virus. The trustees have reassessed the charity's ability to continue for at least twelve months from the date that the accounts are approved and conclude that no material uncertainties exist that cast significant doubt on the charity's ability to continue as a going concern.

The Trustees continually monitor external factors, as well as those within our control, which might affect the current operations of the charity, or its future plans.

As well as the ongoing effects of the pandemic, the Trustees are currently mindful of the fragility of the global food chain and the knock-on effects for both availability of food to bulk purchase for foodbanks (with unavailability of some products in large enough quantity to meet demand from foodbanks), as well as the much reduced availability of surplus food as suppliers tighten up their processes to reduce waste - a positive outcome of increased costs and environmental concerns, but one which impacts the food available to us.



Reserves policy

The charity's free reserves, excluding fixed assets, at 30th June 2022 were £117,452 (2021: £59,860).

The charity's reserves policy states that it will hold three to six months' expenditure as unrestricted reserves, equivalent to £108,106 to £216,212 in 2021-22.

Free reserves are therefore towards the bottom end of the required level.

The funding landscape has changed dramatically over the past two years. When the pandemic hit, there was a significant increase in emergency funding available to respond to some of the issues it caused, particularly in Bradford in the area of food support. Some of this funding has since transitioned into recovery funding - and more recently into funding to help with the Cost of Living crisis response - but the signs are that this will not last much longer and some funding streams may dry up or significantly reduce. At the same time, because of the additional funding available (and the additional need), there has been an increase in the number of organisations competing for the same funding, which will exacerbate any reduction in funding available in this particular area.

The Trustees are aware that our funding mix is currently less diverse than it has been, and than we would like it to be. Significant funding in the area of food provision has allowed us to step in and meet the needs of foodbanks, but the Trustees are mindful of the danger of activities being shaped by the funding, rather than the other way around.

Alongside that, before the pandemic we were increasing the amount of income we were able to generate ourselves and this progress was stalled (or in places reversed) by the restrictions put in place. Although generated income has begun to pick up again, we haven't yet been able to increase it as much as we had hoped, and this is a priority for the next year.

The Council funding for food deliveries to foodbanks and pantries (Household Support Fund) will end in March next year. All other incoming resources and resources expended derive from continuing activities.

Statement of Financial Activities

For the year ended 30th June 2022

	Notes	Year ending 30th June 2022 (£) Unrestricted funds	Restricted funds	Total funds	2020-21 (£) Total funds
Income from:					(Restated)
Grants	(2)	2,500	415,846	418,346	267,850
Commissioned services		29,001	-	29,001	17,958
Donations		52,466	445	52,911	69,209
Events and fundraising		3,543	52	3,595	3,133
Bank Interest		54	-	54	133
Total income		87,564	416,343	503,907	358,283
Expenditure on:					
Staff costs	(3)	8,730	168,931	177,661	190,123
Direct Project Costs		11,778	166,107	177,885	147,774
Grants and gifts		-	-	-	3,488
Fundraising and Promotional		274	733	1,007	1,165
Overheads		8,792	55,155	63,947	57,875
Depreciation		11,924	-	11,924	14,770
Total expenditure		41,498	390,926	432,424	415,195
Net income / (expenditure)		46,066	25,417	71,483	(56,912)
Transfer between funds		-	-	-	-
Net movement in funds		46,066	25,417	71,483	(56,912)
Funds brought forward		90,827	91,796	182,623	239,535
Funds carried forward	(4)	136,893	117,213	254,106	182,623

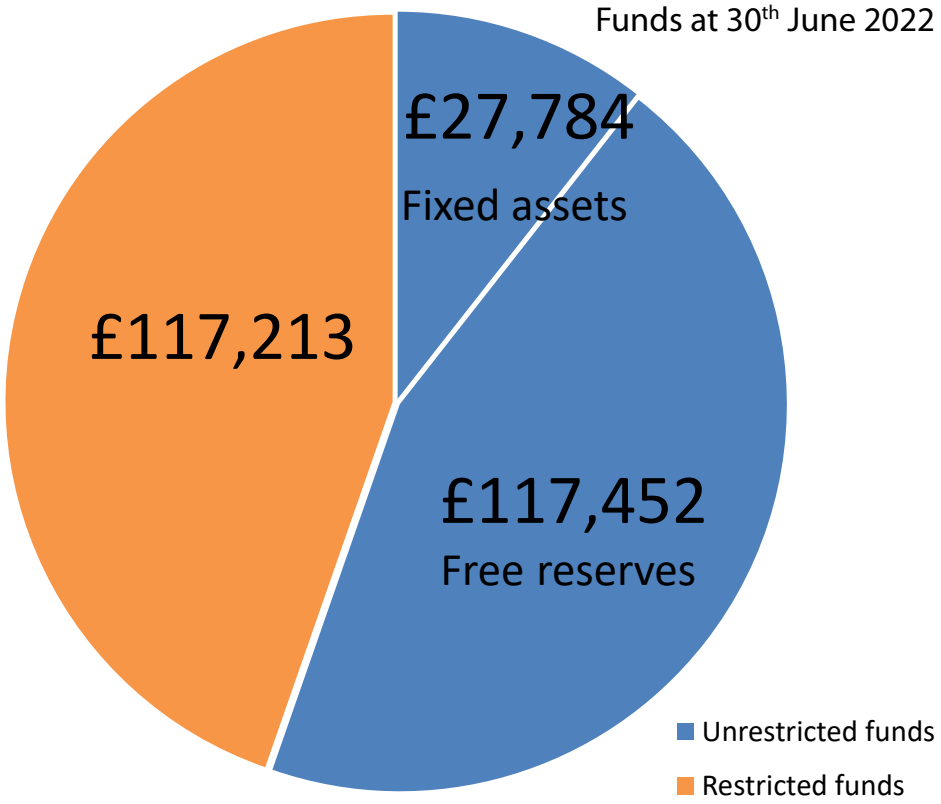


Balance Sheet

For the year ended 30th June 2022

	Notes	Year ending 30th June 2022 (£) Unrestricted funds	Restricted funds	Total funds	2020-21 (£) Total funds
Fixed assets					
Tangible assets	(5)	27,784	-	27,784	39,708
Total		27,784	-	27,784	39,708
Current assets					
Debtors & prepayments	(7)	10,132	5,205	15,337	7,377
Cash at bank & in hand	(6)	118,907	133,102	252,009	190,031
Total		129,039	138,307	267,346	197,408
Current liabilities (amounts falling due within one year)					
Creditors and accruals	(8)	11,587	21,094	32,681	41,714
Total		11,587	21,094	32,681	41,714
Net current assets		117,452	117,213	234,665	153,002
Total assets less current liabilities		145,236	117,213	262,449	192,710
Creditors: amounts falling due after one year:					
Creditors		8,343	-	8,343	11,573
Net assets		136,893	117,213	254,106	182,623
Funds					
Unrestricted funds		136,893	-	136,893	90,827
Restricted funds		-	117,213	117,213	91,796
Total funds		136,893	117,213	254,106	182,623

The notes on pages 25 to 29 form part of these financial statements.





Statement of Cash Flows

For the year ended 30th June 2022

Cash flow from operating activities	2022 (£)	2021 (£)
Net cash provided by (used in) operating activities	65,154	(18,259)
Cash flows from investing activities		
Dividends and interest	54	133
Purchase of tangible fixed assets	-	(40,832)
Net cash provided by (used in) investing activities	54	(40,699)
Cash flows from financing activities	(3,230)	(1,346)
Cash inflows from new borrowing	-	16,148
Net cash provided by (used in) financing activities	(3,230)	14,802
Change in cash and cash equivalents in the reporting period	61,978	(44,156)
Cash and cash equivalents at the beginning of the reporting period	190,031	234,694
Cash and cash equivalents at the end of the reporting period	252,009	190,538

Reconciliation of net movement in funds to net cash flow from operating activities	2022 (£)	2021 (£)
Net movement in funds for reporting period (per Statement of Financial Activities)	71,483	(56,912)
Adjustments for:		
Depreciation charges	11,924	14,770
Dividends and interest from investments	(54)	(133)
(Increase) / decrease in debtors	(7,960)	40,872
Increase / (decrease) in creditors	(10,239)	(16,856)
Net cash provided by (used in) operating activities	65,154	(18,259)

Analysis of cash and cash equivalents	2022 (£)	2021 (£)
Cash at bank	251,993	190,025
Cash in hand	16	6
Total cash and cash equivalents	252,009	190,031

Trustee Declaration

For the year ending 30th June 2022 the charitable company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the charitable company to obtain an audit of its accounts for the year in question in accordance with section 476.

The trustees (who are also the directors for the purposes of company law) acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and with FRS 102 (effective January 2019). The financial statements were approved by the board of trustees on 8th February 2023.

Gemma Basharan
Trustee

Independent Examiners' Report to the Trustees

I report to the charity trustees on my examination of the accounts of the charitable company for the year ended 30 June 2022, which are set out on pages 21 to 29.

Responsibilities and basis of report

As the charity's trustees of the charitable company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act'). Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ICAEW which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Rhys North, ACA, 22nd December 2021
West Yorkshire Community Accountancy Service CIO
Stringer House, 34 Lupton Street, Leeds, LS10 2QW

Notes to the accounts

1. Accounting policies

Basis of accounting

These accounts have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) and with the Charities Act 2011.

The charity constitutes a public benefit entity as defined by FRS 102.

There has been no change to the accounting policies since last year.

In preparing this year's accounts, it was noticed that van loan repayments were incorrectly accounted for last year, and thus the SOFA and balance sheet for last year have been restated, which also updates the financial review. No other changes have been made to the accounts for previous years.

Going concern

The trustees are satisfied that there are no material uncertainties about the charity's ability to continue.

Incoming resources

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity becomes entitled to the resources, it is more likely than not that the trustees will receive the resources and the monetary value can be measured with sufficient reliability.

Grants and donations

Grants and donations are only included in the SOFA when the charity has unconditional entitlement to the resources.

Where grants are related to performance and specific deliverables, they are accounted for as the charity earns the right to consideration by its performance.

The value of donated goods is not recognised at the point of donation on the grounds that it is impractical to measure the fair value with sufficient reliability. Where donated goods are sold the income is recognised at the point of sale.

Expenditure and liabilities

Expenditure is recognised on an accrual basis as a liability is incurred. Liabilities are recognised where it is more likely than not that there is a legal or constructive obligation committing the charity to pay out the resources and the amount of the obligation can be measured with reasonable certainty.

Taxation

As a charity the organisation benefits from rates relief and is generally exempt from income tax and capital gains tax but not from VAT. Irrecoverable VAT is included in the cost of those items to which it relates.

Tangible fixed assets

Tangible fixed assets costing more than £2,500 are capitalised and included at cost including any incidental expenses of acquisition.

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost over their expected useful economic lives as follows:

- Computer and office equipment: over 3 years (straight line)
- Motor vehicles: over 4 years (straight line)
- Fixtures and fittings: over 5 years (straight line)

Pensions

The charity operates a defined contribution scheme for the benefit of its employees. The costs of contributions are recognised in the year they are payable.

Redundancy

Redundancy and termination costs are recognised as an expense in the SOFA and a liability on the Balance Sheet immediately at the point the charity is demonstrably committed to either: terminate the employment of an employee or group of employees before normal retirement date; or provide termination benefits as a result of an offer made in order to encourage voluntary redundancy. The charity is considered to be demonstrably committed only when it has a detailed formal plan for the termination and is without realistic possibility of withdrawal from the plan.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal. Further explanation of the nature and purpose of each fund is included in the notes to the accounts.

Leases

Rents under operating leases are charged on a straight line basis over the lease term or to an earlier date if the lease can be determined without financial penalty.



2. Grants

(£)	Unrestricted	Restricted	2021-22 Total	2020-21 Total
Bradford Metropolitan District Council				
FoodSavers	-	38,750	38,750	-
COVID-19 Foodbank Supply	-	15,600	15,600	174,560
Healthy Activities and Food	-	8,802	8,802	12,000
Household Support Fund	-	250,000	250,000	-
Church Urban Fund	-	20,505	20,505	17,459
Feeding Britain				
COVID-19 Foodbank Supply	-	-	-	8,635
FoodSavers Setup	-	15,000	15,000	-
Kickstart	-	7,147	7,147	-
Groundwork Environmental	-	10,690	10,690	6,000
HMRC (Job Retention Scheme)	-	352	352	6,921
Jerusalem Trust (FoodSavers)	-	20,000	20,000	-
Linden Trust	-	4,000	4,000	1,000
Sovereign Healthcare	2,500	-	2,500	2,500
Wellsprings Together	-	25,000	25,000	1,275
Other grants	-	-	-	37,500
GP Community Partnership, Leeds Community Foundation, Orr Mackintosh Foundation, Sovereign Health, Transforming Lives for Good				
Total	2,500	415,846	418,346	267,850

3. Staff costs and numbers

(£)	2021-22	2020-21
Gross salaries	117,856	140,161
Redundancy pay	1,080	-
Social security and healthcare costs	10,999	10,926
Employment allowance	(4,311)	(4,186)
Pensions	2,351	2,584
Payroll, personnel and HR charges	2,086	2,227
Salaried staff	130,061	151,712
Casual and invoiced staff	47,600	38,411
Total	177,661	190,123

The average number employees during the year was 6.3, being an average of 4.7 full time equivalent (2020-21: 7.8, 5.9 FTE). There were no employees with emoluments above £60,000.



4. Restricted funds

(£)	Balance b/f	Incoming	Outgoing	Transfers	Balance c/f
Accent / Direct Accom.	197	445	642	-	-
Clothing	640	-	-	-	640
COVID-19					
Council	20,321	15,600	35,921	-	-
Other (including JRS)	996	352	1,348	-	-
Feeding Bradford	-	25,000	2,548	-	22,452
FoodSavers					
Council	-	38,750	37,592	-	1,158
Feeding Britain	-	15,000	8,293	-	6,707
Jerusalem Trust	-	20,000	6,445	-	13,555
GP Whole Family	20,000	-	20,000	-	-
Healthy Holidays / HAF	5,322	8,802	10,322	-	3,802
Household Support (Council)	-	250,000	224,892	-	25,108
Kickstart (Feeding Britain)	-	7,147	7,147	-	-
Positive Pathways	2,970	20,505	21,942	-	1,533
Bradford SOUP	1,000	4,052	4,002	-	1,050
Stitching Elba Foundation	40,350	-	-	-	40,350
Warm Homes Healthy People	-	10,690	9,832	-	858
Total	91,796	416,343	390,926	-	117,213

Purpose of restriction

Direct accommodation for Winter Shelter guests

Donation towards winter coats and clothing for people who are homeless

COVID-19 response funding:

- Council funding to purchase and distribute food to foodbanks
- Other funding given to support our response to the COVID-19 crisis

Costs of hosting the Feeding Bradford & Keighley Network (including worker)

Food provision for Foodbanks

Funding for FoodSavers Network setup and rollout

- Council funding towards rollout of FoodSavers Network across the District
- Initial setup costs of first FoodSavers outlets (equipment and promotion)

Community cookery classes

Provision of food and cooking classes for school holiday feeding projects

Council food provision for foodbanks / pantries (replaces COVID-19 provision)

Employment opportunities

Provision of worker to support Winter Shelter guests into accommodation

Bradford SOUP event

Running of food hub, refurbishment of café and kitchen

Provision of duvets and food to those referred through WHHP (plus overheads)

Acts435 and Credit Union

The charity is an Advocate for the Acts435 scheme. We post requests for help on the Acts 435 website on behalf of our beneficiaries who are in need. Donors visiting the Acts435 website can then donate towards those requests. We then ensure that the donation is spent on the help requested by the beneficiary.

In this way we are acting as agent. The actual donations are made to Acts435 (a registered charity), who are eligible to claim Gift Aid on the donations (which fund its operational costs). This is how that charity funds its operational costs.

During the year we received £14,860 of funds and disbursed £14,273 of funds.

At the year end the charity was holding £1,342 relating to the scheme. This sum has been excluded from the cash balance at the year end and the donations received and passed on have also been excluded from the accounts in accordance with the Charities SORP FRS102.

Similarly, we also process member contributions to the Credit Union which are excluded from the accounts. This year we received £493 from members and sent £449 to the Credit Union, holding a balance of £54 at the year end.

5. Tangible assets

(£)	Fixtures and fittings	Vehicles	Total
Cost			
At 1st July 2021	33,184	33,148	66,332
Addition	-	-	-
At 30th June 2022	33,184	33,148	66,332
Depreciation			
At 1st July 2021	9,337	17,287	26,624
Charge for the year	6,637	5,287	11,924
At 30th June 2022	15,974	22,574	38,548
Net book value			
At 1st July 2021	23,847	15,861	39,708
At 30th June 2022	17,210	10,574	27,784

6. Cash at bank and in hand

(£)	2022	2021
Triodos Current Account	168,576	155,159
Triodos Deposit Account	76,580	33,285
Natwest Cash Account	3,862	1,216
Petty Cash	16	6
Other Cash Holdings	875	126
PayPal	2,100	239
Total	252,009	190,031

7. Debtors and prepayments

(£)	2022	2021
Debtors	15,337	7,377
Prepayments	-	-
Total	15,337	7,377

8. Creditors and accruals

(£)	2022	2021
Creditors due within one year	31,241	40,754
Accruals	1,440	960
Total	32,681	41,714

9. Related party transactions

No trustee received any remuneration during this year or the previous year.

During the year no trustees were paid any expenses (previous year: no trustees).

The total employee benefits of the key management personnel of the charity (the CEO) were £39,546 (2020-21: £42,882).

Other transactions with trustees or related parties:

		2021-22	2020-21
Paul Holmes t/a Snoozestation	Trustee		
	Purchase of bedding	860	2,725
Connor Birch	Son of CEO		
	Salary, reimbursement of out-of-pocket expenses	5,356	22,134



Detailed Statement of Financial Activities

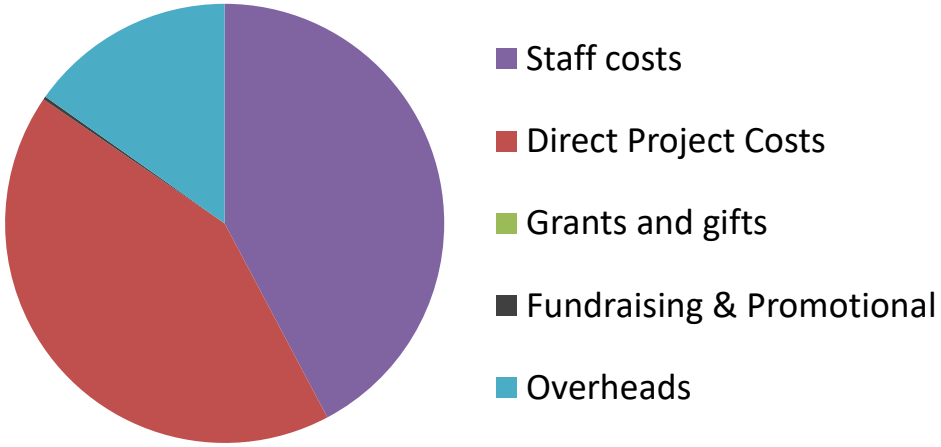
For the year ended 30th June 2022

This section does not form part of the statutory financial statements.

Income from (£):	2021-22	2020-21
Grants	418,346	267,850
Commissioned services	29,001	17,958
Donations	52,911	69,209
Events and fundraising	3,595	3,133
Bank Interest	54	133
Total	503,907	358,283

Resources expended

1st July 2021 to 30th June 2022



We are very grateful to EPTA Refrigeration for donating four large fridges, freezer and chillers to some of our partner foodbanks and feeding projects, and to Provident Finance for their large donation of kitchen equipment.

We're also grateful to Mad Hatter Tea for their continuing donations of tea.

Expenditure on (£):	2021-22	2020-21
Staffing costs		
Salaried staff	130,061	151,712
Casual and invoiced staff	47,600	38,411
Direct Project Costs		
Activity costs	169,994	132,699
Training	505	60
Transport and travel	7,386	15,015
Volunteer costs	-	-
Grants and gifts	-	3,488
Fundraising and Promotional		
Cost of sales	-	-
Printing and promotional costs	685	707
Website	322	458
Overheads		
Governance	13	13
Rent, rates and waste	21,714	21,530
Utilities	13,155	18,005
Phone and broadband	2,019	1,600
Insurance	7,130	6,705
Office costs	14,813	5,578
Health and Safety	2,836	2,681
Bank and payment charges	300	488
Accountancy	203	180
Independent examination	1,440	960
Loan Interest	324	135
Depreciation	11,924	14,770
Total	432,424	415,195
Net income / (expenditure)	71,483	(56,912)

Company Information

Year ending 30th June 2022

Structure, governance and management

The charity (#1149792) is a company limited by guarantee (#08242641) and was formed on 5th October 2012. It is governed by a Memorandum and Articles of Association.

The liability of the members in the event of the company being wound up is limited to a sum not exceeding £1 each.

New trustees are appointed by an ordinary resolution of the charity. New Trustees receive a comprehensive induction including an interview with the existing Trustees, two trial meetings, copies of the charity's governing document and all of its policies, copies of previous annual reports and the Charity Commission's "Essential Trustee" guide. They also contribute to a skills audit. The Trustees will be refreshing this induction process over the coming year, as well as seeking to appoint at least two new Trustees.

The charity's day-to-day operational decisions are delegated to staff (via the CEO), whilst Trustees take decisions about new projects or services, stopping an area of work, property, staff remuneration and entering or ceasing partnerships. The Trustees are reviewing staff pay over the next year, including the possibility of benchmarking pay against NJC or other payscales.

The Charity works in formal partnership with Bradford District Credit Union on the **Food**Savers Network, and with FareShare on surplus food provision. It is a founding partner (and host) of the Feeding Bradford & Keighley Network, and part of the Warm Homes Healthy People partnership in Bradford. It also works closely with the Housing Outreach Partnership.

Registered office

Inn Churches
The Storehouse
116 Caledonia Street
Bradford
BD4 7BQ

Independent Examiner

Rhys North, ACA
West Yorkshire Community Accountancy Service CIO
Stringer House
34 Lupton Street
Leeds
LS10 2QW

Bankers

Triodos Bank
Deanery Road
Bristol
BS1 5AS

National Westminster Bank Plc
250 Bishopsgate
London
EC2M 4AA



Statement of Trustees' Responsibility

The trustees (who are also the directors for the purposes of company law) are responsible for preparing the Trustees report and the financial statements in accordance with the applicable law and UK Accounting Standards.

Company law requires the trustees to prepare financial accounts for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income & expenditure, of the charitable company for the year. In preparing these financial statements, the trustees are required to:

1. select suitable accounting policies and apply them consistently;
2. observe the methods and principles in the Charities SORP;
3. make judgements and estimates that are reasonable and prudent;
4. state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
5. prepare the accounts on a going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial accounts comply with the Companies Act 2006.

They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud or other irregularities.

This report has been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities (Charities SORP (FRS102)) and in accordance with the special provisions of the Companies Act 2006 relating to small companies.

Signed on behalf of the board of trustees:

Gemma Basharan
Trustee, 08/02/2023

Staff

Juli Thompson	CEO, Company Secretary
Soraya Overend	Welfare Manager (food)
Gary Peacock	Centre Manager
Tess Wilkins	FoodSavers Coordinator
Ben Clymo	Business Manager
Julie Turner	Catering Assistant
Yordano Fresneda	Driver
Vasileios Alexiou	Storehouse Assistant
Cathy Henwood	Feeding Bradford & Keighley Coordinator from May 2022
Connor Birch	Shaw House Assistant to October 2021
Diane Tyson	Kitchen Manager to August 2021
Reyanah Sarwari	Catering Assistant from August 2021 to February 2022

Trustees

Roland Clark
Chair

Gemma Basharan
Treasurer

Emma Strachan

David Butterfield

Paul Holmes

Volunteers

Along with our skilled and dedicated trustees and staff, our hundreds of volunteers make a huge difference to countless people. They bring great skills and qualities and work tirelessly throughout the year, showing a huge heart for every guest we meet.

We'd especially like to thank our team of volunteers at The Storehouse (Ken, Leo and Mike), Shaw House (Sue, Anne, Marjery and Adrian) and with our Cooking work (Tess, Abi, Bernadine and Sue).

Inn Churches

The Storehouse
116 Caledonia Street
Bradford, BD4 7BQ

Shaw House
22 Rawson Road
Bradford, BD1 3SQ

hello@innchurches.co.uk

01274 955010

@innchurches



INN CHURCHES

England & Wales - Charity number 1149792

Accounts



Inn Churches

Annual Report 2020-21

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Our Objectives

The prevention or relief of poverty in West Yorkshire by the provision of emergency and other accommodation, advice and assistance for persons in need who are deemed homeless.

To provide grants, items and services to individuals in need, or to other charities or organisations working to prevent or relieve poverty, as the trustees see fit.

To promote the physical and mental health of homeless men and women through the provision of shelter, financial assistance, support, education and practical advice.

To advance the education of the public and volunteers in the subject of drug awareness, homelessness and other related subjects.

Promoting social inclusion for those excluded or marginalised from society because of social or economic disadvantage.

The furtherance of other such purposes as are exclusively charitable under the Laws of England and Wales, as the trustees shall from time to time determine.

In setting their objectives and planning their activities, the trustees have given serious consideration to the Charity Commission's general guidance on public benefit and in particular the prevention and relief of poverty.

Progress Review

Year ending 30th June 2021

I want to take this opportunity to say a HUGE thank you to the whole team for the extraordinary support and commitment they have given to our charity and the local community in Bradford. Staff and volunteers have shown incredible determination and dedication. These have been the best of times and the worst of times as we changed direction to accommodate the new work pattern, ensuring that churches, faith centres, community groups and foodbanks could serve their communities. The collective response to the pandemic is something Bradford can be proud of.

From the start of the year we continued to support Bradford's COVID-19 response: purchasing and supplying food to local foodbanks. We could never have imagined that we would be providing an 'emergency' response for over sixteen months, more than trebling our usual throughput of food.

We forged new partnerships. We collected surplus food from cafés, restaurants, supermarkets, wholesalers and other businesses, as well as purchasing stock. We sorted and redistributed over 460 tonnes of produce to dozens of groups in Bradford. We co-hosted meetings on food security and spoke to the national Feeding Britain Network. We taught valuable cooking skills to adults and children - distanced, outdoors, online or however we could. We took a great many phone calls from vulnerable people who spoke to us of loneliness, isolation, illness and financial difficulties.

What has become really apparent this year is that food has taken centre stage and cannot be brushed under the COVID carpet.





The link between eating well and mental health cannot be understated, but affordability is a real barrier to healthy eating. In our Challenge21, run with Bradford Bronte Rotary Club, we invited people to 'live' on just £21 for a week, which was what we were being told that customers had left to feed their family after paying household bills. This was a real challenge for participants, both mentally and physically, but it was only for one week: for many people it's every week.

We welcome the national food strategy recommendations to escape the junk food cycle and protect the NHS, reduce diet-related inequality, make the best use of our land and create a long-term shift in our food culture. This will require bold, coordinated action, with resourcing to back it up, but it is essential in tackling poverty and deprivation, and ensuring that everybody has access to good quality, healthy food.

Our work as an emergency food hub purchasing and distributing food to foodbanks draws to a close at the end of July, but we will continue to work to resource a network of food organisations and charities across Bradford, as well as through our own social supermarket and growing network of FoodSavers projects. These combine affordable access to good quality healthy food with easy access to regular saving and are part of our mission to bring practical support to those that need it most.

The role of charities, the voluntary sector and their volunteers, has never been more vital than in the past year. It has often fallen to the faith sector to lead the way in volunteering and welfare provision and support, and this year has shown that again in Bradford.

2020 was unprecedented in the number of volunteers turning out to support their communities. It was heartening to see the camaraderie on display as people showed up week in and week out to respond to the challenges faced right across the city. As a team, I have never been more proud of our Inn Churches family as they steered a new course of action through the global pandemic.

Juli Juli Thompson, CEO

Whilst we had to suspend our welfare support work at the start of lockdown, we worked with some of our referral agencies to support half a dozen individuals with emergency household items and furniture, and reconfigured our support services to reopen safely at the beginning of August. Since then they have been operating at increased capacity.



Starter Packs

Our starter packs are provided to people moving from the streets into tenancies, and contain essentials such as bedding, crockery, cutlery, cooking equipment and utensils and a kettle.

This year we provided 135 starter packs (from 162 referrals), slightly lower than last year but including a significant period where the service was suspended or referrals from partner agencies were sparse due to lockdown restrictions.

As well as this we provided 43 individuals with clothing and shoes, and 24 emergency food parcels.



Warm Homes Healthy People

Warm Homes Healthy People (WHHP) is a partnership of organisations in Bradford helping people who are homeless, vulnerably or poorly housed to keep warm through information and advice, emergency practical support and small energy efficiency measures.

This year we supported 51 people (from 66 referrals) with bedding and food, a slight increase on the previous year.







Acts 435

Acts 435 connects people with specific needs to donors who can support them through a crowd-funding site. We post requests for items such as fridges, washing machines, microwaves, clothing, curtains and carpets, and donors are then able to donate towards each item until the need is met.

This year generous donors helped us to support 100 individuals (from 131 referrals) to purchase over £14,500 worth of items they wouldn't otherwise have been able to afford, supporting them in establishing tenancies, escaping crisis or building new lives following trauma. This was nearly double the number supported last year, and over 2.5 times the amount donated.

Winter Shelter

We were sadly not able to operate our Winter Shelter this year, but instead focused on supporting homeless guests through access to our social supermarket and other welfare support services. We also purchased two Urban Emergency Sleep Pods from Amazing Grace Spaces, working in partnership with Humankind and Hope Housing to place them so that they could be used for emergency accommodation.



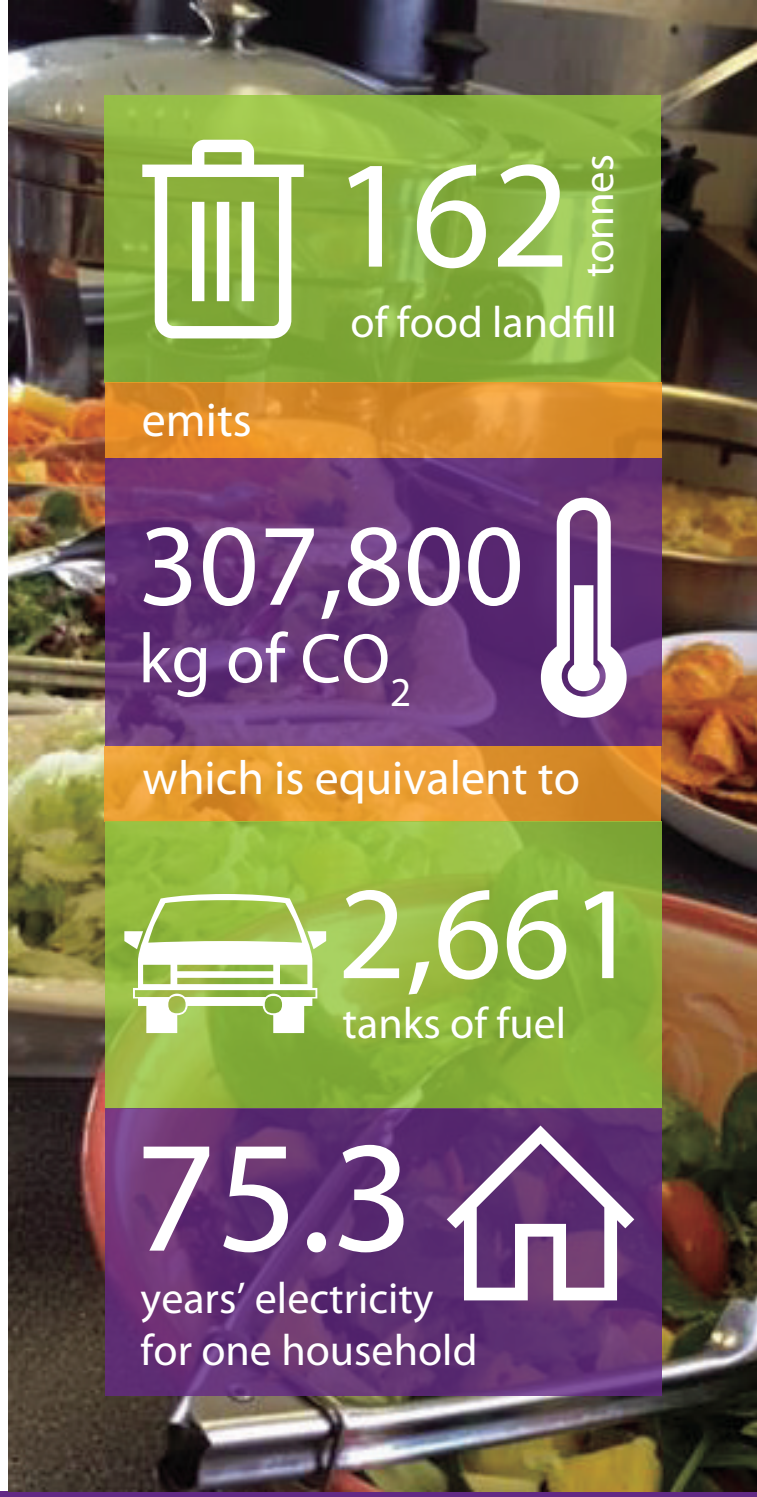
Food | Inn Churches

Although many of the groups we regularly support through our Food Hub suspended their services - at least initially - our team still processed 162 tonnes of donated and intercepted food (completely separate to the 90 tonnes of food purchased for foodbanks).

As groups began to resume services, this food allowed us to support our regular client groups as and when they needed food, including community groups, faith groups, asylum and refugee projects, homeless provision, schools and other organisations.

In total during our pandemic support period (March 2020 to July 2021) we redistributed 460 tonnes of food (172 tonnes of purchased food to foodbanks and 288 tonnes of intercepted food).

Our Food Hub is not a food bank: food is distributed through community organisations across Bradford (some of whom are food banks). Some collect food from us to provide community meals, or meals as part of their activities (for example afternoon snacks for a children's activity project, a lunch club for the elderly), some take one of our pre-prepared mini markets which make fresh food available on a pay-as-you-feel basis to those who wouldn't otherwise be able to afford to eat healthily.



FoodSavers™ Network

The FoodSavers Network aims to reduce dependency on foodbanks and free food provision, by combining sustainable low-cost food markets with easy access to a Credit Union, as part of the wider food support ecosystem.

Membership of a FoodSavers project costs £6 per week and allows members to take home a good basket of fresh fruit and vegetables as well as store cupboard produce each week, plus other benefits including a Credit Union savings account and access to advice drop-in sessions, discounts, cookery classes and volunteering opportunities. Individuals can be referred by a wide range of agencies, or they can self-refer.

Our pilot has painted a compelling picture of guests accessing the FoodSavers service feeling empowered to feed their families, pleased at having the choice and flexibility to pick their own food items and grateful for the opportunity to contribute towards feeding themselves rather than relying on handouts. As one lady said, "I came in feeling suicidal and I am leaving feeling I have HOPE."

Whilst by no means a complete answer, FoodSavers is intended to be a bandage rather than a sticking plaster.

Our vision is to grow a network of FoodSavers projects where our members have dignity and self-respect, are empowered to make their own choices about good food, have opportunities to learn new skills, and can start saving as a member in a recognised Credit Union Scheme. We're working with a partner to develop a secure online infrastructure to support the network, and drawing together the learning from our pilot projects to support new projects wanting to join the network – we have six projects already signed up, including our own twenty two Shaw House social supermarket, and more in the pipeline.



Cooking Inn Churches

Lockdown restrictions didn't prevent us from running our fullest cooking programme ever, albeit with more than the usual planning and creativity to ensure safety: with measures including holding classes outside, one-way systems, PPE, smaller classes, cooking-from-home recipe boxes, Zoom classes and online videos.

We ran 35 kids' cooking workshops over the summer 2020 holidays, with another 10 spookily-themed classes during October half term and 9 festive treat classes at Christmas. We also ran online Christmas cooking classes for adults. In February half term we ran a kids' cooking challenge, delivering 45 boxes of ingredients to kids for them to use their imagination to create healthy and tasty meals.

At Easter it was back to in-person classes with 13 hands-on workshops for kids, and another 100 FoodChallenge boxes. We also worked with Health Action Local Engagement (HALE) in Shipley, Bradford Inclusive Disability Service (BIDS) and local schools to teach cookery skills and the importance of a healthy diet.

Finally, in June we offered kids another 4 cook+eat classes, a CIEH food safety course and more of our FoodChallenge boxes.

Through the year we worked with BIDS and others to provide recipe parcels, each with a recipe and the required ingredients. Recipes included shepherds pie, butternut squash muffins and various curries, cakes and biscuits. We also cooked hearty soup for customers at our social supermarket, and demonstrated a range of soup recipes at Bradford SOUP online events.



Other Highlights

Find a Foodbank

In November we launched a new website to act as a one-stop shop for food support in Bradford.

The site allows individuals and referral agencies to find their nearest foodbank or low-cost food pantry and how to get or make a referral. The site also lists meal provision for people who are homeless and during lockdowns signposted those who are unable to access food to the Council helpline.

www.bradfordfoodbanks.org.uk

Feeding the army

In December we were privileged to deliver pre-Christmas treats to troops supporting the COVID-19 test and trace operations in Liverpool. With donations from Fareshare Yorkshire, Marks & Spencer and others, we were able to deliver care packages of biscuits, chocolates, drinks and snacks to members of the Coldstream Guards and Royal Artillery who were deployed for two weeks, and still there over a month later.

Bradford SOUP

Our highly successful Bradford SOUP events, in partnership with Bradford Bronte Rotary Club, continued online throughout this year as we reached our 20th event. Winners this year ranged from disadvantaged children to deaf footballers via micro allotments, parks, a debt centre, a refugee art exhibition and more.

www.bradfordsoup.org.uk

FoodChallenge21

For a week from 21st March 2021, around 90 people took part in our FoodChallenge21: to feed their family for a week on just £21, the typical amount that a family in crisis has to spend on their weekly shop.

It was certainly a challenge, and many people commented that although they knew it would be hard, they hadn't realised just how difficult they'd find it: with others noting that one of the things that helped get through it was to know you'd be back to "normal" the next week.

"This, for us, was a 'one off', so we could walk a mile in another person's shoes, and understand the tremendous difficulty of budgeting and having to account for every penny when buying food. It was difficult enough for one week, but knowing that there are so many people for whom this is an unrelenting way of life is heartbreaking."

Financial Update

Year ending 30th June 2021

Financial review

Total income for the year was £358,283 (2020: £506,008). Total expenditure for the year was £416,681 (2020: £371,081).

Net expenditure for the year was £58,398 (2020: £134,927 income), including net income of £16,616 on unrestricted funds and net expenditure of £75,014 on restricted funds, after transfers.

Going concern

At the time of signing these accounts the charity has been impacted by the global COVID-19 virus. The trustees have reassessed the charity's ability to continue for at least twelve months from the date that the accounts are approved and conclude that no material uncertainties exist that cast significant doubt on the charity's ability to continue as a going concern.

Statement of Financial Activities

For the year ended 30th June 2021

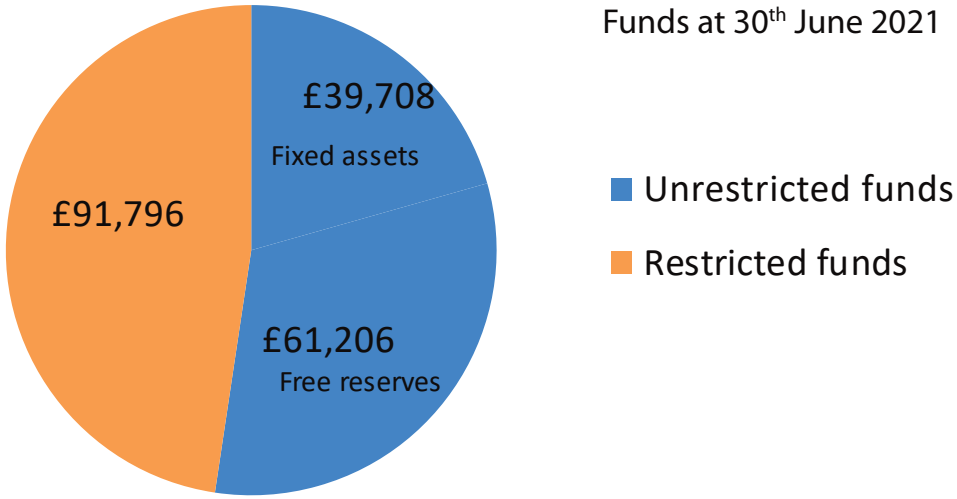
	Notes	Year ending 30th June 2021 (£) Unrestricted funds	Restricted funds	Total funds	2019-20 (£) (Restated) Total funds
Income from:					
Grants	(2)	5,000	262,850	267,850	421,672
Commissioned services		17,958	-	17,958	25,135
Donations		69,209	-	69,209	57,376
Events and fundraising		2,635	498	3,133	1,756
Bank Interest		133	-	133	69
Total income		94,935	263,348	358,283	506,008
Expenditure on:					
Staff costs	(3)	2,755	187,368	190,123	165,484
Direct Project Costs		12,714	136,681	149,395	156,481
Grants and gifts		-	3,488	3,488	5,912
Fundraising and Promotional		1,039	126	1,165	2,692
Overheads		55,925	1,815	57,740	36,862
Depreciation		14,770	-	14,770	3,650
Total expenditure		87,203	329,478	416,681	371,081
Net income / (expenditure)		7,732	(66,130)	(58,398)	134,927
Transfer between funds		8,884	(8,884)	-	-
Net movement in funds		16,616	(75,014)	(58,398)	134,927
Funds brought forward		72,725	166,810	239,535	104,608
Funds carried forward	(4)	89,341	91,796	181,137	239,535

Balance Sheet

For the year ended 30th June 2021

	Notes	Year ending 30th June 2021 (£) Unrestricted funds	Restricted funds	Total funds	2019-20 (£) (Restated) Total funds
Fixed assets					
Tangible assets	(5)	39,708	-	39,708	13,646
Total		39,708	-	39,708	13,646
Current assets					
Debtors & prepayments	(7)	7,377	-	7,377	48,249
Cash at bank & in hand	(6)	74,682	115,349	190,031	234,186
Total		82,059	115,349	197,408	282,435
Current liabilities (amounts falling due within one year)					
Creditors and accruals	(8)	20,853	23,553	44,406	56,546
Total		20,853	23,553	44,406	56,546
Net current assets		61,206	91,796	153,002	225,889
Total assets less current liabilities		100,914	91,796	192,710	239,535
Creditors: amounts falling due after one year:					
Creditors		11,573	-	11,573	-
Net assets		89,341	91,796	181,137	239,535
Funds					
Unrestricted funds		89,341	-	89,341	72,725
Restricted funds		-	91,796	91,796	166,810
Total funds		89,341	91,796	181,137	239,535

The notes on pages 16 to 19 form part of these financial statements.



Reserves policy

The charity's free reserves, excluding fixed assets, at 30th June 2021 were £61,206 (2020: £59,079).

The charity's reserves policy states that it will hold three to six months' expenditure as unrestricted reserves, equivalent to £104,170 to £208,341 in 2020-21.

Free reserves are therefore below the required level. However, 2020-21 expenditure included a significant proportion of Council-funded work which finishes in July 2021 and therefore expenditure (and consequently reserves required) will decrease.

All other incoming resources and resources expended derive from continuing activities.

Trustee Declaration

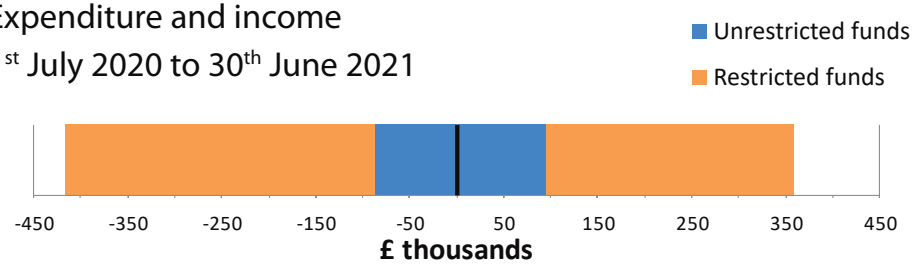
For the year ending 30th June 2021 the charitable company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the charitable company to obtain an audit of its accounts for the year in question in accordance with section 476.

The trustees (who are also the directors for the purposes of company law) acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and with FRS 102 (effective January 2019). The financial statements were approved by the board of trustees on 14th December 2021.

Gemma Basharan
Trustee

Expenditure and income
1st July 2020 to 30th June 2021





Independent Examiners' Report to the Trustees

I report to the charity trustees on my examination of the accounts of the charitable company for the year ended 30 June 2020, which are set out on pages 12 to 19.

Responsibilities and basis of report

As the charity's trustees of the charitable company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act'). Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ACCA which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Helen Galvin, FCCA, 22nd December 2021
West Yorkshire Community Accounting Service
Stringer House, 34 Lupton Street, Leeds, LS10 2QW

Notes to the accounts

1. Accounting policies

Basis of accounting

These accounts have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) and with the Charities Act 2011.

The charity constitutes a public benefit entity as defined by FRS 102.

The Trustees have decided to depreciate motor vehicles on a straight line, rather than reducing balance, basis: see also note 5. This year, Acts435 has been excluded from the SOFA / balance sheet: see note 4. There have been no other changes to the accounting policies since last year.

Going concern

The trustees are satisfied that there are no material uncertainties about the charity's ability to continue.

Incoming resources

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity becomes entitled to the resources, it is more likely than not that the trustees will receive the resources and the monetary value can be measured with sufficient reliability.

Grants and donations

Grants and donations are only included in the SOFA when the charity has unconditional entitlement to the resources.

Where grants are related to performance and specific deliverables, they are accounted for as the charity earns the right to consideration by its performance.

The value of donated goods is not recognised at the point of donation on the grounds that it is impractical to measure the fair value with sufficient reliability. Where donated goods are sold the income is recognised at the point of sale.

Expenditure and liabilities

Expenditure is recognised on an accrual basis as a liability is incurred. Liabilities are recognised where it is more likely than not that there is a legal or constructive obligation committing the charity to pay out the resources and the amount of the obligation can be measured with reasonable certainty.

Taxation

As a charity the organisation benefits from rates relief and is generally exempt from income tax and capital gains tax but not from VAT. Irrecoverable VAT is included in the cost of those items to which it relates.

Tangible fixed assets

Tangible fixed assets costing more than £2,500 are capitalised and included at cost including any incidental expenses of acquisition.

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost over their expected useful economic lives as follows:

- Computer and office equipment: over 3 years (reducing balance)
- Motor vehicles: over 4 years (straight line) (last year 4 years reducing balance)
- Fixtures and fittings: over 5 years (straight line)

Pensions

The charity operates a defined contribution scheme for the benefit of its employees. The costs of contributions are recognised in the year they are payable.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal. Further explanation of the nature and purpose of each fund is included in the notes to the accounts.

Leases

Rents under operating leases are charged on a straight line basis over the lease term or to an earlier date if the lease can be determined without financial penalty.

2. Grants

(£)	Unrestricted	Restricted	2020-21 Total	2019-20 Total
Acts435 [See note 4]	-	-	-	5,992
Bradford Metropolitan District Council				
COVID-19 Foodbank Supply	-	174,560	174,560	192,250
Healthy Activities and Food	-	12,000	12,000	-
Church Urban Fund	-	17,459	17,459	-
Feeding Britain				
Supermarket fitout	-	-	-	14,610
COVID-19 Foodbank Supply	-	8,635	8,635	10,478
GP Community Partnership	-	20,000	20,000	12,000
Groundwork Environmental	-	6,000	6,000	6,000
HMRC (Job Retention Scheme)	-	6,921	6,921	5,042
Leeds Community Foundation	-	7,000	7,000	11,000
Linden Trust	-	1,000	1,000	4,000
Orr Mackintosh Foundation	2,500	-	2,500	-
Sovereign Healthcare	2,500	-	2,500	5,500
Stitching The Elba Foundation	-	-	-	63,000
Transforming Lives for Good	-	8,000	8,000	-
Wellsprings Together	-	1,275	1,275	17,850
Other grants	-	-	-	73,950
ABCD, Business in the Community, Charities Aid Foundation, Henry Smith Charity, Homeless Link, Morrisons, Neighbourly, WRAP/DEFRA				
Total	5,000	262,850	267,850	421,672

3. Staff costs and numbers

(£)	2020-21	2019-20
Gross salaries	140,161	110,713
Social security and healthcare costs	10,926	12,778
Employment allowance	(4,186)	(3,243)
Pensions	2,584	2,104
Payroll, personnel and HR charges	2,227	738
Salaried staff	151,712	123,090
Casual and invoiced staff	38,411	42,394
Total	190,123	165,484

The average number employees during the year was 7.8, being an average of 5.9 full time equivalent (2019-20: 6.3, 4.5 FTE). There were no employees with emoluments above £60,000.



4. Restricted funds

(£)	Balance b/f	Incoming	Outgoing	Transfers	Balance c/f
Accent / Direct Accom.	237	-	40	-	197
Clothing	640	-	-	-	640
COVID-19					
Council	56,019	183,195	218,893	-	20,321
WRAP	456	-	456	-	-
Other (including JRS)	34,977	6,921	40,902	-	996
Exterior / decking	1,135	-	33	(1,102)	-
Feeding Britain	1,110	-	1,110	-	-
GP Whole Family	-	20,000	-	-	20,000
Healthy Holidays / Holiday Hunger	19,155	27,000	33,051	(7,782)	5,322
Positive Pathways	3,323	18,734	19,087	-	2,970
Bradford SOUP	-	1,498	498	-	1,000
Stitching Elba Foundation	48,019	-	7,669	-	40,350
Warm Homes Healthy People (WHHP)	1,739	6,000	7,739	-	-
Total	166,810	263,348	329,478	(8,884)	91,796

Purpose of restriction

Direct accommodation for Winter Shelter guests

Donation towards winter coats and clothing for people who are homeless

COVID-19 response funding:

- Council funding to purchase and distribute food to foodbanks
- WRAP funding towards the Council foodbank work
- Other funding given to support our response to the COVID-19 crisis

Construction of café decking and exterior improvements *

Food provision for Foodbanks

Community cookery classes

Provision of food and cooking classes for school holiday feeding projects, plus capital costs to support food distribution work *

Provision of worker to support Winter Shelter guests into accommodation

Bradford SOUP event

Running of food hub, refurbishment of café and kitchen

Provision of duvets and food to those referred through WHHP (plus overheads)

* The transfers are to reflect the in-year purchase of fixed assets.

Acts435 and Credit Union

The charity is an Advocate for the Acts435 scheme. We post requests for help on the Acts 435 website on behalf of our beneficiaries who are in need. Donors visiting the Acts435 website can then donate towards those requests. We then ensure that the donation is spent on the help requested by the beneficiary.

In this way we are acting as agent. The actual donations are made to Acts435 (a registered charity), who are eligible to claim Gift Aid on the donations (which fund its operational costs). This is how that charity funds its operational costs.

During the year we received £11,780 of funds and disbursed £11,533 of funds.

At the year end the charity was holding £755 relating to the scheme. This sum has been excluded from the cash balance at the year end and the donations received and passed on have also been excluded from the accounts in accordance with the Charities SORP FRS102.

(In previous years, Acts435 has been treated as a restricted fund included in the SOFA and Balance Sheet, necessitating a restating of last year's figures).

The charity also process member contributions to the Credit Union which are excluded from the accounts. This year we received £176 from members and sent £166 to the Credit Union, holding a balance of £10 at the year end.

5. Tangible assets

(£)	Fixtures and fittings	Vehicles	Total
Cost			
At 1st July 2020	13,500	12,000	25,500
Addition	19,684	21,148	40,832
At 30th June 2021	33,184	33,148	66,332
Depreciation			
At 1st July 2020	2,700	9,154	11,854
Charge for the year	6,637	8,133	14,770
At 30th June 2021	9,337	17,287	26,624
Net book value			
At 1st July 2020	10,800	2,846	13,646
At 30th June 2021	23,847	15,861	39,708

Since last year the Trustees have decided to depreciate motor vehicles on a straight line, rather than reducing balance, basis. On that basis, they agreed to write off the remaining value of our first van, which was just under 25% of the original value.

6. Cash at bank and in hand

(£)	2021	2020
Triodos Current Account	155,159	143,494
Triodos Deposit Account	33,285	86,574
Natwest Cash Account	1,216	716
Petty Cash	6	28
Other Cash Holdings	126	240
PayPal	239	3,134
Total	190,031	234,186

7. Debtors and prepayments

(£)	2021	2020
Debtors	7,377	47,543
Prepayments	-	705
Total	7,377	48,249

8. Creditors and accruals

(£)	2021	2020
Creditors due within one year	43,446	55,586
Accruals	960	960
Total	44,406	56,546

9. Related party transactions

No trustee received any remuneration during this year or the previous year.

During the year no trustees were paid any expenses (previous year: no trustees).

The total employee benefits of the key management personnel of the charity (the CEO) were £42,882 (2019-20: £39,501).

Other transactions with trustees or related parties:

		2020-21	2019-20
Paul Holmes t/a Snoozestation	Trustee		
	Purchase of bedding	2,725	2,277
Connor Birch	Son of CEO		
	Salary, reimbursement of out-of-pocket expenses	22,134	4,914

Detailed Statement of Financial Activities

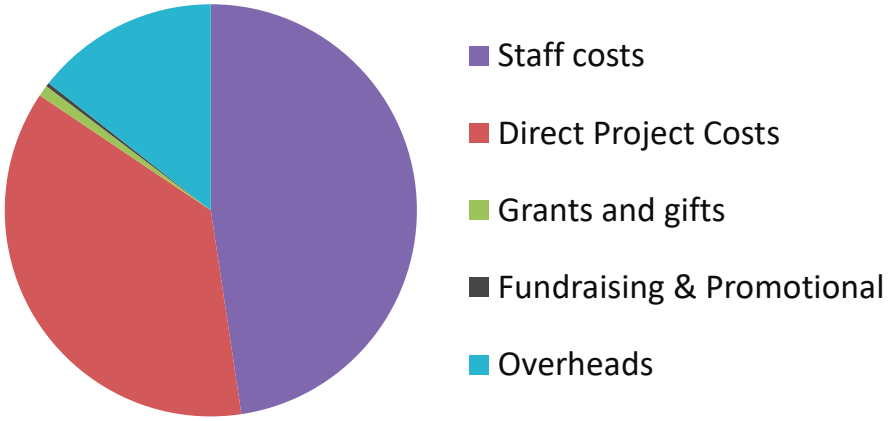
For the year ended 30th June 2021

This section does not form part of the statutory financial statements.

Income from (£):	2020-21	2019-20
Grants	267,850	421,672
Commissioned services	17,958	25,135
Donations	69,209	57,376
Events and fundraising	3,133	1,756
Bank Interest	133	69
Total	358,283	506,008

Resources expended

1st July 2020 to 30th June 2021



Donations in kind

We are very grateful to EPTA Refrigeration for donating six large fridges, freezer and chillers to us and some of our partner foodbanks and feeding projects.

Expenditure on (£):	2020-21	2019-20
Staffing costs		
Salaried staff	151,712	123,090
Casual and invoiced staff	38,411	42,394
Direct Project Costs		
Activity costs	132,758	147,867
Training	60	1,274
Transport and travel	16,636	6,774
Volunteer costs	-	566
Grants and gifts	3,488	5,912
Fundraising and Promotional		
Consultancy	-	1,310
Cost of sales	-	793
Printing and promotional costs	707	362
Website	458	227
Overheads		
Governance	13	45
Rent, rates and waste	21,530	15,435
Utilities	18,005	10,196
Phone and broadband	1,600	1,235
Insurance	6,705	2,338
Office costs	5,578	3,426
Health and Safety	2,681	2,748
Bank and payment charges	488	269
Accountancy	180	210
Independent examination	960	960
Depreciation	10,683	3,650
Total	412,653	371,081
Net expenditure	(54,370)	134,927

Company Information

Year ending 30th June 2021

Statement of Trustees' Responsibility

The trustees (who are also the directors for the purposes of company law) are responsible for preparing the Trustees report and the financial statements in accordance with the applicable law and UK Accounting Standards.

Company law requires the trustees to prepare financial accounts for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the trustees are required to:

1. select suitable accounting policies and apply them consistently;
2. observe the methods and principles in the Charities SORP;
3. make judgements and estimates that are reasonable and prudent;
4. state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
5. prepare the accounts on a going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial accounts comply with the Companies Act 2006.

They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud or other irregularities.

This report has been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities (Charities SORP (FRS102)) and in accordance with the special provisions of the Companies Act 2006 relating to small companies.

Signed on behalf of the board of trustees:

Gemma Basharan
Trustee, 14/12/2021

Legal status

The charity (#1149792) is a company limited by guarantee (#08242641) and was formed on 5th October 2012. It is governed by a Memorandum and Articles of Association.

The liability of the members in the event of the company being wound up is limited to a sum not exceeding £1 each.

New trustees are appointed by an ordinary resolution of the charity.

Registered office

The Storehouse
116 Caledonia Street
Bradford
BD4 7BQ

Accountants

West Yorkshire Community Accounting Service, Stringer House, 34 Lupton Street, Leeds, LS10 2QW

Bankers

Triodos Bank, Deanery Road, Bristol, BS1 5AS

National Westminster Bank Plc, 250 Bishopsgate, London EC2M 4AA

Staff

Juli Thompson	CEO, Company Secretary
Soraya Overend	Welfare Manager (food)
Gary Peacock	Centre Manager
Ben Clymo	Business Manager
Julie Turner	Catering Assistant
Diane Tyson	Kitchen Manager
Yordano Fresneda	Driver
Vasilious Alexiou	Storehouse Assistant
Connor Birch	Shaw House Assistant
Steve Heath	Welfare Support Worker from October 2020 to June 2021
Tess Wilkins	FoodSavers Coordinator from March 2021
Paul Bointon	Welfare Support Worker to July 2020

Trustees

Roland Clark
Chair

Gemma Basharan
Treasurer

Emma Strachan
(from 16/02/21)

David Butterfield

Paul Holmes

Volunteers

Along with our skilled and dedicated trustees and staff, our hundreds of volunteers make a huge difference to countless people. They bring great skills and qualities and work tirelessly throughout the year, showing a huge heart for every guest we meet.

We'd especially like to thank our team of volunteers at The Storehouse (Leo, Steve, Shaun and Louise), Shaw House (Tess, Sue, Anne) and with our Cooking work (Abi, Nathan).

Inn Churches

The Storehouse
116 Caledonia Street
Bradford, BD4 7BQ

Shaw House
22 Rawson Road
Bradford, BD1 3SQ

hello@innchurches.co.uk

01274 955010

@innchurches

FoodSavers Network

Inn Churches

twenty two Shaw House

Jude's Urban Kitchen

Inn Churches Food

Inn Churches Cooking

Inn Churches Welfare

