



**OPERATION FLORIAN LIMITED  
REPORT OF THE TRUSTEES  
AND  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 SEPTEMBER 2021**

**Prepared By:**  
A Burscough  
Operation Florian Ltd Treasurer

**Operation Florian Ltd**

**Report of the Trustees  
For the Year Ended 30 September 2021**

The trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 September 2021. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005.

**INCORPORATION**

The charitable company was incorporated on 13 January 2012 and commenced trading on 1 October 2012.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**  
07909070 (England and Wales)

**Registered Charity number**  
1149445

**Registered Charity Office**  
The Fire Station,  
Ardsheal Road,  
Worthing,  
West Sussex,  
BN14 7RN

**Registered Company office**  
60 Crawford Avenue  
Leyland  
Lancashire  
PR25 3FN

**Trustees**

M Doherty	Chair
A Burscough	Treasurer
(re-elected 17/01/20)	

B Lees	
R Barraclough	(re-elected 26/02/21)
S Ndlovu	(re-elected 26/02/21)
M Brisco	(elected 11/02/19)
P Gratrix	
M Ellis	(elected 11/02/19)
S Snape	(elected 17/01/20)

**Company Secretary**  
R Barraclough

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The charity is a limited company, limited by guarantee, as defined by the Companies Act 2006. It is governed by its constitution/articles, dated 13 January 2012.

### **Recruitment and appointment of new trustees**

The governing documents identify 9 Trustee positions. The Trustees are appointed at the Annual General Meeting for a three year term of office, with a third of the nine posts elected each year. The elected Trustees sit on the Management Committee alongside other officers appointed at the AGM. The collective committee are responsible for the day to day management of the Charity and for ensuring compliance with the governing documents, Charity Commission and Company House rules. A skills audit is carried out periodically by the committee to ensure there is sufficient capability to ensure the Charity meets its objects.

### **Induction and training of new trustees**

Each Trustee and Management Committee member has undergone induction training. This is delivered by the Trustees advisor and is based upon the National Council for Voluntary Organisations (NCVO) "The Good Trustee Guide" ISBN 0-7199-1610-0. We set aside one meeting each year for specific training and have appointed one member who is an experienced trustee with another Charity to act as mentor for new trustees and to act as 'critical friend'.

### **Organisational structure**

The management committee is responsible for governance and policy and is the custodian of the charity's assets. The Committee meets at least four times a year. Due to the "Covid" pandemic meetings over the last 12 months have been held virtually.

### **Trustees Roles**

The charity has now in place renewed board structure to meet the needs of the charity, its members and those countries/communities we help with humanitarian aid. Each board member has been given a more defined and specific roles in their references. The board has developed "job descriptions" for each of these roles.

### **Non Voting Executive**

On 17/01/20 the Trustees decided to invite Steve Owen-Hughes on to the board as a "non voting executive". A position he duly accepted. The development of this position has helped, assisted, guided and advised the Trustees in the running of the charity.



**Operation Florian Ltd****Report of the Trustees  
For the Year Ended 30 September 2021****STRUCTURE, GOVERNANCE AND MANAGEMENT****Risk management**

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

In 2021 Operation Florian Ltd continued to re-viewed it's "risk management" structure and administration

The committee continues to monitor the major risks to which the charity is exposed and to keep under review the adequacy of the policies and systems which it believes are adequate and appropriate to the size of the charity and the nature of its operations.

A Risk Management Register has been produced by the Board which is a live document, this scrutinised at each change or addition of risk accordingly. Dynamic risk assessments are produced for any activities or bespoke projects. The Risk Register was reviewed in 2021 and continues to be reviewed on a regular basis.

Over this last year the biggest issue facing Operation Florian has been the "Covid" pandemic. The board has constantly monitored government advice and FOC website on UK and overseas activities. This has resulted in the board sending a number of guidance emails to members.

Operation Florian is totally reliant on volunteers which can be a significant risk in managing such large projects both from a UK perspective and in theatre.

**Operation Florian Ltd Policies**

Over the last 18 months the Trustees have re-viewed existing policies and developed new ones. This has created a library of nearly 20 policies relating to the charity. They act as guides, reference, as advice and protocols. These are all available on our website [www.operationflorian.org.uk](http://www.operationflorian.org.uk)

**OBJECTIVES AND ACTIVITIES****Objectives and aims**

The objective of the charity is to promote the protection of life amongst communities in need in any part of the world by the provision of equipment and training to improve fire fighting, first aid and rescue capabilities. Create safer communities by educating in Community Fire Safety Schemes.

The charity delivers its projects to communities across the whole world. Which our present projects have unfortunately has been limited due to the present Covid Pandemic. We are currently planning mission activity in several different countries across 4 continents when the restrictions allow in the future.

The benefit we provide to emergency services ensures an improved efficiency of delivering fire and rescue services across diverse communities, in supporting planning, preparation and protection against environmental disaster and provides education for communities to engender greater self awareness and self help in planning and preparing for emergencies.

Operation Florian Ltd reflects the fact that disasters do not differentiate between genders, orientation, race or religion and is by nature non partisan. Each project is carefully assessed so as to ensure equality of access within communities irrespective of the ability to contribute towards the assistance given, ensures that any ethnic tensions or divides are carefully managed and communities are equally valued and benefit based upon need.



## Significant activities

Operation Florian Ltd is operated almost entirely by serving or recently retired firefighters, members of other emergency services and personnel with specific skills underpinned by willing volunteers. This ensures that the skills and understanding are up to date and that the projects scope can be delivered within current resources and capabilities. The products are all validated and are delivered to recognised standards often tailored to meet the specific environment.

Projects are selected by the Charity Board on recommendation by funder, or a request, which can come from a local representative in the country or a UK government official (Embassy staff etc) or as part of an ongoing sustainability programme.

In all cases a proposal is considered by the management committee and decision made about the need, the importance of the project for the country and for Florian, the ability to deliver, the funds available to allocate to the project and a timescale to deliver. The Committee would also identify critical success factors or what a successful project would deliver. Once that is agreed it will appoint a project manager who will then be responsible to the Committee for successful delivery and budget management. The Charity Board which acts as Administrator provides the support and guidance and project control tools as well as communication with the broader membership.

The Trustees are mindful of the necessity to demonstrate the public benefit in accordance with the Charities Act and have considered the advice from the Commission aimed at small charities. This report details specific activity carried out by the Charity during the year and each paragraph identifies the purpose of the project and the beneficiaries allowing clear assessment of the public benefit.

## Storage Facilities

Operation Florian has five stores in throughout the UK to store donated equipment ready for shipping to locations throughout the world. Due to the success in securing donations we had to purchase another 20ft container for storage and rack it out.



20ft container being delivered to our stores in Lancashire

**Operation Florian Ltd****Report of the Trustees  
For the Year Ended 30 September 2021****OBJECTIVES AND ACTIVITIES****Volunteers**

Operation Florian Ltd on its formation looked in detail at the running costs of the charity and how to administer it. Financial stability of the charity is paramount. A decision was made by the Board in 2016 to run the Charity with volunteers and not use a Consultancy Company. This was as a result of the economic situation in the United Kingdom at the time.

The work of the administrator has been spread over the Board members to carry out this role. This role is reviewed every year at the Charities AGM.

Alongside the Board the Charity relies on volunteers to deliver its aims. To date we have more than 270 volunteers on our register, many who are very involved working behind the scenes in the UK in activities such as collecting stores, managing the stocks and storage areas, collecting and maintaining the fire appliances and equipment readying for donation.

During 2020/21 the Charity volunteers have seen very little physical activity on overseas missions. This has been as a direct result of the present and ongoing Covid 19 pandemic. However donation activities has continued within the government guidelines on accepting, transporting and sorting donation from Fire and Rescue Services and other organisations who donate to the charity.

The Charity could not operate without the commitment of its volunteers.

**Donors**

The Charity requires a ready supply of equipment and appliances in order to deliver our objects. In 2012 we forged links with relevant industries who could support what we are trying to achieve. In particular we are pleased that Bally Clare adopted Operation Florian Ltd as its preferred route for disposal of PPE and equipment still in service no longer used in the UK. We also received a substantial donation from Hunter Apparel Solutions Ltd in 2021. This has seen significant donations of personal protective equipment which supports the Charity and has allowed us to support more donations in 2019/20.

UK Fire and Rescue Services who continue to support with donations of fire appliances, equipment, resources and information. Also on occasions sponsorship of personnel.

Due to the constant changes within the Emergency Services in the UK and ever present economical climate and compounded by the pandemic it is increasingly difficult for the Charity to secure the donations required for missions. Particularly in the area of specialist equipment such as RTC hydraulic rescue gear.

This has increased the workload of all the membership securing what is required for the charity to operate throughout the world on missions.

The Charity is still required in many cases to purchase equipment and fire appliances through open competition however we are still able to attract some donations to us directly.

The recognition of the work of Operation Florian has gained a much higher profile in the wider Fire Service Industry thanks to the work of our Volunteers at many high-profile events throughout the country. This attracts Companies and Organisations that helps us develop symbiotic partnerships that may prove beneficial in the longer term in creating Trade and Industry opportunities on a global basis.

As a charity we are working even harder to secure donations of equipment, PPE and vehicles because we know that once the pandemic is over and travel restrictions are lifted the need for help in communities in need will be greater than ever before throughout the world. We must ensure we have the materials ready for when that time arrives.



## Operation Florian Ltd

**Report of the Trustees  
For the Year Ended 30 September 2021****ACHIEVEMENT AND PERFORMANCE****Charitable activities**

Charitable activities have been greatly curtailed in 20/21 due to the pandemic and the restrictions that stem from it. We were able to attend the "Emergency Services Show" held at the NEC.

We still managed to ship several containers of PPE and equipment within the government guide lines.

**Projects in this financial year 20\21**

In 19/20 this project was placed on hold due to Covid 19 pandemic. We did continue to communicate with a number of organisations within the country with the hope of project work possibly in late 2021. However this proved not to be possible due to government guide lines which Operation Florian followed.

**Zimbabwe**

However due to the easing of restrictions we were able to load and ship a 20ft container of PPE and equipment in September 2021 to Harare Zimbabwe.



**Container of vital donated PPE and equipment – Destination Harare Zimbabwe**

This donation is vital to Harare Fire and Ambulance Brigade due to the restrictions stopping the charity shipping it for the last 20 months.



### Macedonia

In 2020/21 Operation Florian was planning to drive three fire appliances to Macedonia in partnership with "Fire Aid International". The destinations for the vehicles were Novaci, Kamenica and Sveti Nikole. This mission was not possible due to the pandemic. The new date is late 2021, guidelines permitting.

### Cape Verde

The Cape Verde project team have continued to fund raise throughout 20/21 within the guidelines. The next phase of this project is to ship a fire appliance. The team have identified and secured a vehicle and are preparing it for shipping hopefully in 2022.

We continue to communicate with Cape Verde and the Island organisations.

### Philippines

Operation Florian Ltd has been actively donating and project working in the Philippines for four years. This all came to fruition following a request in January 2018 by Olongapo and The City Fire Department provided under control of the Mayor and a Department entitled "Disaster Risk Reduction and Management Council" to assist in training of its firefighters and the donation of equipment.

A number of fire services within the Philippines have received donations throughout the years. In March 2021 we shipped a 40ft container of PPE and equipment to the country.



**40ft container of donated PPE and equipment loaded in Lancashire setting off on its journey to the Philippines  
March 2021**



### Lebanon

Due to the Port disaster in 2020 and the pandemic project work in Lebanon has been put on hold in 20/21. It is hoped The situation will improve in 2022 and project work can re-commence.

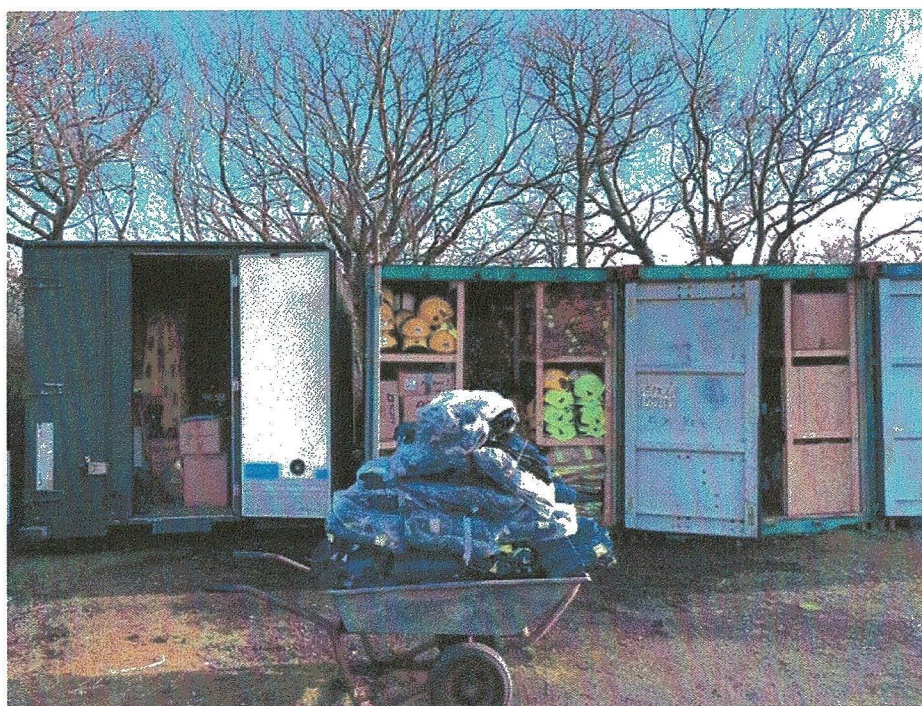
### Other Requests

Through the website we continue to receive requests for assistance in 2020/21. Although the number had greatly decreased due to the pandemic situation.

As protocol dictates the requests are presented to the Charity Board to allow them to make realistic and informed decisions about supporting such requests. Many are either on hold awaiting further detail, some are passed to partner organisations working in that country or region, and others are given a definitive no (these are not many)

Unfortunately the biggest factor in progressing these requests is the ever present pandemic. However we continue to correspond with these potential future projects for development.

At the present time the Board is developing a number of potential projects that are hoped to come to fruition in 2021/22.



**Sorting donated PPE and equipment ready for storage for future projects – a vital task**



## Operation Florian Ltd

**Report of the Trustees  
For the Year Ended 30 September 2021**

**ACHIEVEMENT AND PERFORMANCE****Charitable activities**Working with other agencies

A number of fire appliances were donated to the charity by sympathetic fire authorities as a donation or at reduced purchasing costs, as well as much needed equipment sourced and funded through either donation or procured using general funds. This helped Operation Florian Ltd to showcase to central government departments and other charities what it does and how it goes about doing it and allowed effective communication between charities promoting the collective effort to improve the protection of communities across the world from fire and other emergencies.

The local community often has raised funds locally to support the sourcing, provision delivery and training. A prime example of this is the continued funding by Local Government and Local Councils in Zimbabwe. Sponsorship by Embassies throughout the world

These appliances and equipment are often used to improve the quality of fire protection in destinations used by British communities in overseas locations. The appliances enhance the current provision and ensure that the firefighters are equipped and competent to deliver an effective service to their community. The donations are often independently validated by the government inspectors of fire and rescue services and other agencies in the country of donation.

In 2020/21 the pandemic continued to place on hold the partnership with UCLAN started in 2012 to develop students from the University, over 50 students have had to opportunity to assist and develop on Operation Florian projects. It is hoped that this partnership can be revived in 2022/23.

Operation Florian continues to collaborate closely with all other UK similar organisations under the umbrella of the "Fire Aid" co-ordinating body. Of which Operation Florian is a founder member.

Other developments**Social Media**

Our new website is now fully up and running. At the present time we are concentrating on populating the various sections.

The reason we had to develop a new website was to enable it to interact with modern devices. [www.operationflorian.org.uk](http://www.operationflorian.org.uk) is now capable to work with the latest electronic communication devices.

All our policies are now available on the website. The Board recognised the importance of modern media through electronic communication. As a board we recognise the importance of the multi-media world. The Board sees this as essential and vital investment to move the Charity forward.

Facebook membership continues to evolve and now has over 4,500 followers. Every year the number followers increases. There is an increase in people watching the Charities activities through this medium. We continue to have hits up to 8,500 on each update. Importantly these hits are throughout the world, especially in countries the charity has worked in.

It is vital to use this media to show our commitment developing communities. To show how we work, how we raise funds, how we achieve our projects, how we achieve donations, how we work on our missions, show our success on our missions, the list goes on and on.

What is a fantastic achievement is that many of the followers are from countries we have worked in and these follower numbers continue to increase..

Twitter also continues to increase in membership.

**You can follow or visit us on:**



[www.facebook.com/OperationFlorian](http://www.facebook.com/OperationFlorian)



<https://twitter.com/OpoFlorian>



<http://www.operationflorian.org.uk>



**Operation Florian Ltd****Report of the Trustees  
For the Year Ended 30 September 2021****ACHIEVEMENT AND PERFORMANCE****Charitable activities**

In 2012 we introduced a "Twitter Account" we have over 2,800 followers. The number of followers increases year on year.

**Members and friends Newsletter**

In 2020 Operation Florian Ltd reintroduced regular newsletters. This continued into 2021. We sent out six newsletters during 2020 to our members and friends. The purpose to highlight important information and keep people informed of the charities activities.

In 2021 the board decide to use the services of "Mailchimp". This has proved to be a success in sending information to members, partners and friends. We are presently learning and developing how we can use this system.

**Awards and recognition**

Again during 2020/21 many individual members continued to have received recognition within their Fire and Rescue Services for the work they have done with Operation Florian Ltd.

The Charity continues to look at new and exciting fund raising events. This is an area the charity has to re-focus in to develop and increase funding. The more successful we are in this field, the more communities we can help.

**Internal and external factors**

The Charity almost exclusively relies on the same unpaid volunteers to both fundraise and deliver the projects. They are assisted and advised by the Charities Board.

The members have often expressed their desire to return to the previous style of projects where funds were raised locally to deliver small scale projects. However these did not fully account for the full costs of the charity and individual volunteers often had to financially support the delivery and were often out of pocket for a long time.

The charity is now structured to cope with large scale Government (MOD, UN, NATO etc) backed projects, large scale overseas Government projects, local Government (municipalities etc) projects, specific small scale projects. Working in partnership with other charities and organisations.

The accounting process adopted on formation of the Limited status allows close project financial planning and control.

**FINANCIAL REVIEW****Covid 19 Pandemic**

The pandemic has had a devastating effect on all charities including Operation Florian. It has stopped fund raising activities in 2020 and most of 2021, because of social distancing and gatherings. Most funding streams have been suspended till further notice. Local overseas Governments/Councils have been channelling funds quite rightly to deal with the pandemic within their communities.

This has meant that income streams have been reduced by 50%. As an organisation we still have to pay bills ie vehicle insurance, Trustee/Stores insurance, storage costs, day to day running etc. The Trustees very quickly realised at the start of the pandemic that it was going to have a negative effect on the charities income and activities. That things were going to be tough and with no accurate time scale of return to normal working.

The priority of the Board of Trustees again in 20/21 was to ensure the survival of the charity. Unfortunately many charities have ceased to exist due to the pandemic disrupting/stopping their fund raising activities.

Through hard work and reorganising things the Operation Florian Ltd will survive the pandemic and be able to assist communities in need when allowed in the future.

**Reserves policy**

The reserve is based upon a strategy of allowing the Charity to operate at its lowest level of activity and cover the fixed costs of consultancy, insurances and fuel for six months. The Trustees consider this an adequate period of time to allow other sources of funding to be secured or for the Charity to be wound down. The Treasurer considers the position on an annual basis and makes a recommendation to maintain the current or increase the level of reserves, to the Management Committee. This is in line with the charity commission guide lines.

### **Principal funding sources**

The principal sources of funding in previous years were local Government and Local Councils within Zimbabwe and other countries, British and American Embassy's in Moldova, Individual private sponsorship. Vital fundraising efforts by Operation Florian Ltd members.

All these sources were suspended in early 2020 due to the pandemic and have slowly started to engage in the second part of 2021.

For the projects agreed and planned the funding source has to be sufficient to allow the Charity to deliver and continue to operate effectively.

In the past the Management Committee was pleased that the balance between general fundraising activities by the Charity even in this present economic climate and the grants provided by government agencies. However all these activities are starting up again.

The Committee is still actively trying to engage in a number of fundraising streams and on a voluntary advice only basis to identify other fundraising opportunities and to develop in house skills. The Committee is also setting a direction of smaller 'donation and training projects' to encourage more involvement and fundraising activity by our volunteers. But again these areas are so limited if they are open at all.

"Virgin Money Giving" continues to be used to gain maximum benefit from tax allowances allowed by the Government. This is the effective way for "gift aid" and was set up to achieve this. The Trustees have been actively promoting this as a vital source of income. More members and friends of the charity have set up "regular giving" to Operation Florian. This has proved vital in sustaining the charities existence. Without their generosity the charity would be in a very precarious position. The Trustees wishes to express their gratitude to these people.

More work is still required to increase the number of donors to this very effective way of fund generation.

Due to a change in business direction by "Virgin money giving" they have decided to cease trading. The board looked at a number of companies that provide the same service as "Virgin" and decided to use "Justgiving". Donating by our website follows as before.

### **Fund Raising Compliance Officer**

The Trustees have appointed one of the board members to fulfil this role. This being a "Fund Raising Compliance Officer". The purpose of this position is to advise the Trustees on fund raising ideas, development and activities. Ensure the Trustees comply with all charity fund raising guide lines. They will also advise members/friends on fundraising and be a link to the Trustees.

### **Potential Project work in 2021/22**

As the pandemic effect subsides we are hoping to have a busy and engaging 21/22. Some of the project work on the horizon is to send fire appliances to Macedonia and Zimbabwe.

It is also proposed to send ship a number of containers of PPE and equipment in late 2021 and early 2022.

#### **Macedonia**

Operation Florian in partnership with "Fire Aid International" are planning to drive three Dennis fire appliances to Macedonia in late 2021. The donated vehicles were secured from Dorset Fire and Rescue Service.

The destination for the vehicles within Macedonia are Novaci, Kamenica and Sveti Nikole. They will each receive a Dennis fire appliance and equipment.

The recipients of the vehicles will be given instruction and training on the vehicles and equipment before they are handed over.





Two of the three Dennis vehicles destined for Macedonia in late 2021

### Zimbabwe

Planning is taking place to ship 6 fire appliances to Zimbabwe. These vehicles have been donated by Cleveland Fire Brigade, GMC Fire and Rescue Service, South Wales Fire and Rescue Service and Lancashire Fire and Rescue Service.



Proposed 6 fire appliances to Zimbabwe in late 2021



Operation Florian Ltd

Report of the Trustees  
For the Year Ended 30 September 2021

**FUTURE DEVELOPMENTS**

The Trustees consider that the charity now has a large enough volunteer base and stable position and profile within the international community to enable us to deliver both grant aided and fundraised projects. One of the key objectives of Operation Florian Ltd is to stimulate and encourage self sufficiency. This is only enabled where longer term funding can be secured.

Our current experience suggests that we are not able to deliver this key strategy at this time. This places the donations and training we have delivered at risk and the Committee is continually trying to match demand against limited resource. The immediate future is very dependent on the type and number of grants and these are likely to reduce or be available to limited areas whilst UK plc is engaged in worldwide conflicts and National Disasters. These areas are attracting more of the available government grant funds and the countries are too unstable for Florian to engage in.

The Board will continue to implement and develop the Strategic Action Plan and meet the rules and requirements of the Charity Commission and Companies House.

On the 30 September 2013 we completed the Charity's first year as a Company Limited by Guarantee. This has been a long and difficult process to arrive at this present position. However these efforts are now showing fruition. We are more equipped and organised to meet the needs placed on the charity by the different bodies.

We published our first accounts with Companies House for the period 13 January 2012 to 30 September 2012. These were dormant accounts because the charity started trading as Operation Florian Limited on 1st October 2012.

The Charity continues to publish its accounts in accordance with the Charity Commission and Companies House rules and within the appropriate time scales. Demonstrating transparency and conformity.

Approved by order of the board of trustees on ..... and signed on its behalf by:

.....  
M Doherty - Chair and Trustee of Operation Florian Ltd

**Operation Florian Ltd**  
**STATEMENT OF TRUSTEES' RESPONSIBILITIES**  
**for the Year Ended 30 September 2021**

The trustees (who are also the directors of Operation Florian Ltd for the purposes of company law) are responsible for preparing the Trustees Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Operation Florian**  
**Income and Expenditure Account for the Year Ended 30 September 2021**

**Income**

Donations	4,593	
Donated Other	<u>142,168</u>	
		<u>146,761</u>

**Expenses**

Project Expenses	8,915	
Insurance	1,541	
Vehicle		
Insurance	5,220	
Vehicle Expenses	1,413	
Storage Costs	5,182	
Trustee Expenses & Meetings	158	
Computers & Software	474	
Stationery	44	
Accountancy		
Fees	<u>0</u>	
		<u>22,947</u>

**Surplus**

123,814



### Income

Virgin Money/Regular Giving	4,593	
Donations	0	
Fund Raising	0	
Donated Other	147,761	
Barclays Refund	0	
	<u>0</u>	
		<u>152,354</u>

### Expenses

Project Expenses - See Breakdowns	8,915	
Insurance - Trustees	1,541	
Vehicle Expenses - Fuel	431	
Vehicle Expenses - Repairs & Servicing	442	
Vehicle Expenses - Licences	540	
Vehicle Expenses - Insurance	5,220	
Storage Costs - Rates (2017-2020)	0	
Storage Costs - Container Rentals	840	
Storage Costs - General	1,784	
Storage Costs - Purchase of 20' Container	2,400	
Storage Costs - Shelving New Container	1,157	
Trustee Expenses & Meetings	158	
Computers & Software - Website Hosting	362	
Computers & Software - Hardware	111	
Computers & Software - Stationery	44	
Accountancy Fees	0	
	<u>0</u>	
		<u>23,945</u>

Project	Income	Expenditure	Balance as at 30.09.21
<b>Macedonia</b>			
Municipality	8,402		
Sveti Nikole	8,526		
Nakedonska	8,523		
		5,176	20,275
<b>Cape Verde</b>			
Virgin Money	372		
		0	372
<b>Bulawayo</b>			
	0		
		0	0
<b>Lebanon</b>			
	0		
		0	0
<b>Philippines</b>			
Transport of Container	2,303		
		2,399	-96
<b>Harare</b>			
Harare City	92,868		
Masvingo	10,500		
Chinoyi	10,500		
		1,226	112,642
<b>Croatia</b>			
	174		
		74	100
<b>Kenya</b>			
	0		
		50	-50



## Current Assets as at 30.09.21

### Donated Stock - PPE/Vehicles/Equipment

Philippines	90,000
Macedonia	30,000
Harare	90,000
Stock for Future Allocation	240,000

### Cash at Bank

Current Account	139,390
Reserve Account	32,762

### Current Assets

Cash at Bank	172,152
Stock for Future Allocation	<u>240,000</u>
	<u>412,152</u>