

REGISTERED COMPANY NUMBER: 08162820 (England and Wales)
REGISTERED CHARITY NUMBER: 1149113

Report of the Trustees and
Unaudited Financial Statements
for the Year Ended 30 June 2023
for
Crawley Town Community Foundation

Williams & Co Epsom LLP
Chartered Accountants
8-10 South Street
Epsom
Surrey
KT18 7PF

Crawley Town Community Foundation

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for the Year Ended 30 June 2023**

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Crawley Town Community Foundation (Registered number: 08162820)

**Report of the Trustees
for the Year Ended 30 June 2023**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Vision:

Positively changing lives through sport and football.

Mission:

Our programmes and services are based on the belief that they can create a sense of mutual respect and trust, widen horizons, raise aspirations and provide opportunities for people regardless of their background.

We use the power of sport and football to engage, inspire and empower people. Working with participants and the community, together with local, regional and national partners, we aim to positively change lives and support people in health and wellbeing, sport participation, equalities and inclusion, education, enterprise, employment and skills, regeneration and community safety.

Values:

Integrity, inclusion, respect, accountability, innovation and ethics.

Introduction

Almost £477,000 of external funding was invested to support delivery in Crawley and the surrounding areas of our varied projects including our BTEC Education programme. All based on our vision, mission and values.

Our level of investment in the local area is close to £3,470,000 over the past eight years.

The social value of our services, in key areas like health and wellbeing, crime and community safety, and education has allowed us to reduce of risk generated through engagement and activity and the corresponding community savings generated.

Our participant numbers have an age range from 2 years to 98 years old and they continue to grow.

Over the past year we have had aggregate of 3,893 registered users who attended our projects 39,885 times over the 3,216 sessions held. This is up again on the previous year and shows the achievement for all our teams building on our projects.

Crawley Town Community Foundation (Registered number: 08162820)

**Report of the Trustees
for the Year Ended 30 June 2023**

OBJECTIVES AND ACTIVITIES

Objectives and aims

Our priority objectives and aims are for the benefit of the public generally, but in particular the inhabitants of Crawley and its surrounding areas.

These include:

- the promotion of community participation in healthy recreation by providing facilities for playing not just football but other sports capable of improving health. This includes the use of pitches, equipment and the organisation of sporting events.
- to help people access facilities regardless of age, infirmity or disablement, poverty or social and economic circumstances in the interest of social welfare, health, mental health and wellbeing
- to enhance the education of children and others including academic, social and physical education, and;
- for other charitable purposes or bodies the Trustees deem fit with our aims and objectives.

Each year we look at our aims and objectives and align them with local, regional and national strategies to help us plan and develop both current and future programmes. We also take into consideration the Charity Commissions guidance on public benefit.

The Trustees and Foundation as a whole look at how our programmes and services have evolved over the previous twelve months. We take into consideration the impact we have made for the community in Crawley and surrounding areas and where we can promote our programmes and services to a lesser or greater degree in line with the aims and objectives of the Foundation.

The following strategies help to achieve these aims:

- Continue to provide a range of school sport and education opportunities to enable raising sports participation, education and the health and wellbeing of young people
- Increased provision of education through football for post-16s with the Crawley Town BTEC National Extended Sports Diploma Level 2 and 3 course
- Further working within the Community to engage with groups who are perhaps not part of the mainstream sport offering such as those with disabilities, mental health illness and the elderly.
- Improved health and wellbeing services for people again using the football club as the vehicle for change

Activity objectives

- To use the power of sport and community activities to engage and inspire local people into positive activities, away from crime and anti-social behaviour.
- Support post-16 learners into the sports industry, university or a career at Crawley Town through provision of the BTEC L2 and 3 National Diploma in Sport.
- Provide training and qualifications to help local people upskill and be better prepared for entering the jobs market.
- Offer a range of programmes and services that supports equalities and inclusion, and access for all
- Support participation and education through sport and the national curriculum
- The sinking fund established for the Biffa Award 3G ball court that will continue to support local regeneration and provide facilities of the highest standards for generations to come

Crawley Town Community Foundation (Registered number: 08162820)

**Report of the Trustees
for the Year Ended 30 June 2023**

OBJECTIVES AND ACTIVITIES

Significant activities

School Sport Participation and Education Programmes including Premier League Primary Stars.

BTEC National Extended Sports Diploma for 16 to 19 year olds.

Community Projects that include Extra Time Hubs for the over 55's, Move the Goalposts for those suffering or at risk of suffering mental health difficulties, Walking Football for a more gentle form of exercise, Sporting Memories sessions at Crawley Museum and sessions for Women and Girls including Crawley Old Girls.

Premier League Kicks, a community project which engages with young people to reduce levels of anti-social behaviour.

STRATEGIC REPORT

Achievement and performance

Charitable activities

Inclusion

We have expanded our projects to engage with a wider section of the Community in particular Extra Time Hubs for the over 55's which has proved popular and continues to grow, Move the Goalposts also saw more participants join and Crawley Old Girls remain part of what we deliver. We are now able to deliver Sporting Memories sessions thanks to funding from Crawley Borough Council, these sessions came to an end in May 2023 though we are looking at ways we can continue to support those in the community with dementia.

Education: BTEC National Extended Sports Diploma

The course offers students a chance to study higher education at Crawley Town and be part of the team, with pathways into University, Scholarships in the USA, and entry into the UK sports job market. We have maintained the number of students at approx. 44 over the past two years, who all study the full-time course at the Crawley Town stadium. This year has also seen a number of our students applying to universities.

Community Safety: Premier League Kicks

We successfully added local area funding to the Premier League grant to expand the Kicks project. The aim of Kicks is to provide positive, alternative activities to engage young people and steer them into training and qualifications, education and jobs.

School Sport Participation and Education Programmes

Our commitment to supporting the health, wellbeing and education of children at primary schools continued through expanding Premier League Primary Stars, and a number of other school related services, like providing Lunch Time and After School Clubs. Our focus through Premier League Primary Stars was on reading and writing, numeracy and literacy, as well as improving emotional wellbeing and reducing levels of obesity in schools.

Fundraising activities

Most of our fundraising was through the public purse and from a number of governing bodies, such as Departments of Health and Education, DCMS and Sport England, and through the English Football League Trust, Premier League Charitable Fund and Football Association.

Financial review

Financial review and reserves policy

The year to 30 June 2023 saw the Foundation report a deficit after reporting a surplus for the previous two years. Our reserves policy is to have hold six months' expenditure as unrestricted reserve and we have achieved this in the previous two years.

The Statement of Financial Activities for the year shows a decrease in income and an increase in expenditure reflecting the great work and investment that we have done and the impact we have had on the community.

In future years the Foundation expects expenditure to grow in areas which will not yield an immediate growth in income. The deficit has been driven by increases in staffing costs as the charity has had to deal with an overheated labour market by increasing wages and spending on temporary staff.

Crawley Town Community Foundation (Registered number: 08162820)

**Report of the Trustees
for the Year Ended 30 June 2023**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The charity has worked with regulatory bodies to improve policy and governance, safeguarding, finance, health and safety, and various other legislation and good practice.

The Foundation was one of only a handful of pro-club charities to fall into the top group for quality assurance as part of Capability Status through the English Football League Trust and Premier League Charitable Fund, setting a high level of professionalism and conduct for us to work towards.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

08162820 (England and Wales)

Registered Charity number

1149113

Registered office

The Checkatrade Stadium
Brighton Road
Crawley
West Sussex
RH11 9RX

Trustees

A S Foot
M Dunford (appointed 14/9/2022)
S Sawyer
T Win (resigned 5/7/2023)
J May
Mrs Z Wright
M Price (appointed 3/5/2023)

Independent Examiner

Williams & Co Epsom LLP
Chartered Accountants
8-10 South Street
Epsom
Surrey
KT18 7PF

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 18 March 2024 and signed on the board's behalf by:



.....
J May - Trustee

**Independent Examiner's Report to the Trustees of
Crawley Town Community Foundation**

Independent examiner's report to the trustees of Crawley Town Community Foundation ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 June 2023.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Paul M Smith BSc (Hons) FCA

Williams & Co Epsom LLP
Chartered Accountants
8-10 South Street
Epsom
Surrey
KT18 7PF

Date: 18 March 2024

Crawley Town Community Foundation

Statement of Financial Activities
for the Year Ended 30 June 2023

		2023 Unrestricted fund £	2022 Total funds £
INCOME AND ENDOWMENTS FROM	Notes		
Donations and legacies	2	366,933	369,801
Other trading activities	3	<u>110,398</u>	<u>122,495</u>
Total		<u>477,331</u>	<u>492,296</u>
EXPENDITURE ON			
Raising funds	4	514,277	432,929
Other		<u>8,656</u>	<u>9,961</u>
Total		<u>522,933</u>	<u>442,890</u>
NET INCOME/(EXPENDITURE)		(45,602)	49,406
RECONCILIATION OF FUNDS			
Total funds brought forward		336,870	287,464
TOTAL FUNDS CARRIED FORWARD		<u><u>291,268</u></u>	<u><u>336,870</u></u>

The notes form part of these financial statements

Crawley Town Community Foundation (Registered number: 08162820)**Balance Sheet
30 June 2023**

		2023 Unrestricted fund £	2022 Total funds £
	Notes		
FIXED ASSETS			
Tangible assets	10	24,064	15,122
CURRENT ASSETS			
Debtors	11	23,721	70,107
Cash at bank and in hand		<u>371,173</u>	<u>394,378</u>
		394,894	464,485
CREDITORS			
Amounts falling due within one year	12	(38,441)	(64,239)
		<u>356,453</u>	<u>400,246</u>
NET CURRENT ASSETS			
		380,517	415,368
TOTAL ASSETS LESS CURRENT LIABILITIES			
PROVISIONS FOR LIABILITIES	14	(89,249)	(78,498)
		<u>291,268</u>	<u>336,870</u>
NET ASSETS			
		<u>291,268</u>	<u>336,870</u>
FUNDS	15		
Unrestricted funds		<u>291,268</u>	<u>336,870</u>
TOTAL FUNDS		<u>291,268</u>	<u>336,870</u>

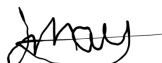
The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 June 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 June 2023 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 18 March 2024 and were signed on its behalf by:



.....
J May - Trustee

The notes form part of these financial statements

Crawley Town Community Foundation

Cash Flow Statement
for the Year Ended 30 June 2023

	Notes	2023 £	2022 £
Cash flows from operating activities			
Cash generated from operations	1	<u>(5,607)</u>	<u>36,558</u>
Net cash (used in)/provided by operating activities		<u>(5,607)</u>	<u>36,558</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(18,038)	(14,318)
Sale of tangible fixed assets		<u>440</u>	<u>-</u>
Net cash used in investing activities		<u>(17,598)</u>	<u>(14,318)</u>
Change in cash and cash equivalents in the reporting period		<u>(23,205)</u>	<u>22,240</u>
Cash and cash equivalents at the beginning of the reporting period		<u>394,378</u>	<u>372,138</u>
Cash and cash equivalents at the end of the reporting period		<u><u>371,173</u></u>	<u><u>394,378</u></u>

The notes form part of these financial statements

Crawley Town Community Foundation

Notes to the Cash Flow Statement
for the Year Ended 30 June 2023**1. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES**

	2023 £	2022 £
Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities)	(45,602)	49,406
Adjustments for:		
Depreciation charges	8,021	5,040
Loss on disposal of fixed assets	635	-
Ball court provision	10,751	10,751
Decrease/(increase) in debtors	46,386	(51,207)
(Decrease)/increase in creditors	<u>(25,798)</u>	<u>22,568</u>
Net cash (used in)/provided by operations	<u>(5,607)</u>	<u>36,558</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.7.22 £	Cash flow £	At 30.6.23 £
Net cash			
Cash at bank and in hand	<u>394,378</u>	<u>(23,205)</u>	<u>371,173</u>
	<u>394,378</u>	<u>(23,205)</u>	<u>371,173</u>
Total	<u>394,378</u>	<u>(23,205)</u>	<u>371,173</u>

Crawley Town Community Foundation**Notes to the Financial Statements
for the Year Ended 30 June 2023****1. ACCOUNTING POLICIES****Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery	- 25% on reducing balance
Fixtures and fittings	- 25% on reducing balance
Computer equipment	- 25% on reducing balance

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. DONATIONS AND LEGACIES

	2023 £	2022 £
Donations & other income	20,565	2,809
Grants	<u>346,368</u>	<u>366,992</u>
	<u>366,933</u>	<u>369,801</u>

Crawley Town Community Foundation

Notes to the Financial Statements - continued
for the Year Ended 30 June 2023**3. OTHER TRADING ACTIVITIES**

	2023	2022
	£	£
Fundraising income	36,552	49,581
Sales	<u>73,846</u>	<u>72,914</u>
	<u>110,398</u>	<u>122,495</u>

4. RAISING FUNDS**Raising donations and legacies**

	2023	2022
	£	£
Staff costs	392,522	333,875
Cost of sales and activities	115,828	91,663
Sundries	1,166	682
Bank charges	658	785
Support costs	<u>4,103</u>	<u>1,660</u>
	<u>514,277</u>	<u>428,665</u>

Other trading activities

	2023	2022
	£	£
Bad debts	<u>-</u>	<u>4,264</u>
	<u>514,277</u>	<u>432,929</u>

5. SUPPORT COSTS

	Management	Governance costs	Totals
	£	£	£
Raising donations and legacies	2,242	1,861	4,103
Other resources expended	<u>8,656</u>	<u>-</u>	<u>8,656</u>
	<u>10,898</u>	<u>1,861</u>	<u>12,759</u>

6. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2023	2022
	£	£
Depreciation - owned assets	8,021	5,040
Deficit on disposal of fixed assets	<u>635</u>	<u>-</u>

Crawley Town Community Foundation

Notes to the Financial Statements - continued
for the Year Ended 30 June 2023**7. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits in either year.

Trustees' expenses

There were no trustees' expenses paid in either year.

8. STAFF COSTS

	2023	2022
	£	£
Wages and salaries	363,361	305,755
Social security costs	26,195	24,843
Other pension costs	<u>2,966</u>	<u>3,277</u>
	<u><u>392,522</u></u>	<u><u>333,875</u></u>

The average monthly number of employees during the year was as follows:

	2023	2022
Full time	13	12
Casual	4	3
Apprentices	-	1
Part time	<u>1</u>	<u>1</u>
	<u><u>18</u></u>	<u><u>17</u></u>

No employees received emoluments in excess of £60,000.

9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £
INCOME AND ENDOWMENTS FROM	
Donations and legacies	369,801
Other trading activities	<u>122,495</u>
Total	<u><u>492,296</u></u>
EXPENDITURE ON	
Raising funds	432,929
Other	<u>9,961</u>
Total	<u><u>442,890</u></u>
NET INCOME	49,406
RECONCILIATION OF FUNDS	
Total funds brought forward	<u>287,464</u>
TOTAL FUNDS CARRIED FORWARD	<u><u>336,870</u></u>

Crawley Town Community Foundation

Notes to the Financial Statements - continued
for the Year Ended 30 June 2023**10. TANGIBLE FIXED ASSETS**

	Plant and machinery £	Fixtures and fittings £	Computer equipment £	Totals £
COST				
At 1 July 2022	2,043	1,029	33,731	36,803
Additions	-	11,015	7,023	18,038
Disposals	-	(1,029)	(2,688)	(3,717)
At 30 June 2023	<u>2,043</u>	<u>11,015</u>	<u>38,066</u>	<u>51,124</u>
DEPRECIATION				
At 1 July 2022	1,396	618	19,667	21,681
Charge for year	161	2,755	5,105	8,021
Eliminated on disposal	-	(619)	(2,023)	(2,642)
At 30 June 2023	<u>1,557</u>	<u>2,754</u>	<u>22,749</u>	<u>27,060</u>
NET BOOK VALUE				
At 30 June 2023	<u>486</u>	<u>8,261</u>	<u>15,317</u>	<u>24,064</u>
At 30 June 2022	<u>647</u>	<u>411</u>	<u>14,064</u>	<u>15,122</u>

11. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023 £	2022 £
Trade debtors	23,721	61,192
Prepayments and accrued income	-	8,915
	<u>23,721</u>	<u>70,107</u>

12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023 £	2022 £
Trade creditors	-	619
Social security and other taxes	7,905	8,857
Pension	521	799
Accruals & deferred income	30,015	53,964
	<u>38,441</u>	<u>64,239</u>

13. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	2023 £	2022 £
Within one year	<u>26,000</u>	<u>26,000</u>

The Foundation has a service level agreement with Crawley Town Football Club.

The lease commitments above represent the payments falling due over the life of the agreement based on the current rent payable.

Crawley Town Community Foundation

Notes to the Financial Statements - continued
for the Year Ended 30 June 2023**14. PROVISIONS FOR LIABILITIES**

	2023 £	2022 £
Ball court dilapidations provision	<u>89,249</u>	<u>78,498</u>

15. MOVEMENT IN FUNDS

	At 1.7.22 £	Net movement in funds £	At 30.6.23 £
Unrestricted funds			
General fund	336,870	(45,602)	291,268
TOTAL FUNDS	<u>336,870</u>	<u>(45,602)</u>	<u>291,268</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	477,331	(522,933)	(45,602)
TOTAL FUNDS	<u>477,331</u>	<u>(522,933)</u>	<u>(45,602)</u>

Comparatives for movement in funds

	At 1.7.21 £	Net movement in funds £	At 30.6.22 £
Unrestricted funds			
General fund	287,464	49,406	336,870
TOTAL FUNDS	<u>287,464</u>	<u>49,406</u>	<u>336,870</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	492,296	(442,890)	49,406
TOTAL FUNDS	<u>492,296</u>	<u>(442,890)</u>	<u>49,406</u>

Crawley Town Community Foundation

Notes to the Financial Statements - continued
for the Year Ended 30 June 2023**15. MOVEMENT IN FUNDS - continued**

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.7.21 £	Net movement in funds £	At 30.6.23 £
Unrestricted funds			
General fund	287,464	3,804	291,268
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	<u>287,464</u>	<u>3,804</u>	<u>291,268</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	969,627	(965,823)	3,804
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	<u>969,627</u>	<u>(965,823)</u>	<u>3,804</u>

16. RELATED PARTY DISCLOSURES

During the year the Foundation was charged the following by Crawley Town Football Club:

- Rent - £25,500 (2022: £25,000)